



COMMUNITY SERVICES COMMITTEE

Wednesday, January 12, 2022

AGENDA

1. Call to order.
2. Roll call.
3. Disclosure of pecuniary interest and general nature thereof.
4. Adoption of minutes of previous meetings held on November 9, 2021, November 23, 2021 and December 13, 2021.
5. Community Services Department Page
 - a) Department Report 3
 - b) Ontario Works Division Report 32
 - c) Child Care and Early Years Division Report 51
6. New Business.
7. Closed Meeting – None at time of mailing.
8. Date of next meeting (Wednesday, February 9, 2022) and adjournment.

NOTE: a) **Budget Workshop: Monday, January 17 and Tuesday, January 18, 2022 (if required) and County Council: Wednesday, January 26, 2022.**
b) Submissions received from the public, either orally or in writing may become part of the public record.

Strategic Plan

Strategic Plan Goal # 1: To inform the Federal and Provincial government on our unique needs so that Renfrew County residents get their “fair share”.

Initiatives:

- (a) Create s strategic communications plan**
- (b) Identify and advocate for issues important to the County of Renfrew.**

Strategic Plan Goal # 2: Fiscal sustainability for the Corporation of the County of Renfrew and its ratepayers.

Initiatives:

- (a) Commitment from Council supporting principles within the Long-Term Financial Plan**
- (b) Establish Contingency Plan to respond to provincial and federal financial pressures and opportunities beyond the Long-Term Financial Plan.**

Strategic Plan Goal # 3: Find cost savings that demonstrate our leadership while still meeting community needs.

Initiatives:

- (a) Complete community needs assessment**
- (b) With identified partners implement plan to optimize service delivery to the benefit of our residents.**

Strategic Plan Goal # 4: Position the County of Renfrew so that residents benefit from advances in technology, to ensure that residents and staff have fair, affordable and reasonable access to technology.

Initiatives

- (a) Ensure that the County of Renfrew is top of the list for Eastern Ontario Regional Network funding for mobile broadband**
- (b) Lobby for secure and consistent radio systems for first responders and government**
- (c) Put a County of Renfrew technology strategy in place.**

COUNTY OF RENFREW
COMMUNITY SERVICES REPORT

TO: Community Services Committee
FROM: Laura LePine, Director of Community Services
DATE: January 12, 2022
SUBJECT: Department Report

INFORMATION

1. **Multi-Ministry Supportive Housing Initiative – “What We Heard”
[Strategic Goal #3]**

Attached as Appendix I is a memo from the Ministry of Municipal Affairs and Housing regarding the Multi-Ministry Supportive Housing Initiative which is part of the review of the province’s supportive housing programs to improve services for people and drive greater system efficiency.

RESOLUTIONS

2. **2022 Draft Budget [Strategic Goal #2]**

Recommendation: THAT the Community Services Committee recommends that the Draft 2022 Community Services Department (Ontario Works and Child Care) Budget and the Draft 2022 Renfrew County Housing Corporation Budget, as approved by the Renfrew County Housing Corporation Board of Directors, be approved by this Committee and forwarded to the January 17, 2022 County Council Budget Workshop for approval.

Background

Attached as Appendix II is the 2022 budget guidelines and draft budgets for each division (Ontario Works, Child Care and Renfrew County Housing Corporation) which will be reviewed in detail at the meeting.

3. **Ontario Works Division Report**

Attached as Appendix III is the Ontario Works Division Report prepared by Ms. Andrea Patrick, Manager of Ontario Works, providing an update on activities.

4. **Child Care and Early Years Division Report**

Attached as Appendix IV is the Child Care and Early Years Division Report, prepared by Ms. Judy Mulvihill, Manager of Child Care and Early Years Services, providing an update on activities.

**Ministry of Municipal
Affairs and Housing**

Assistant Deputy Minister's
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Housing Division
777 Bay Street, 14th Floor
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Telephone: 416-585-6738

**Ministère des Affaires
Municipales et du Logement**

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November 22, 2021

MEMORANDUM

TO: Multi-Ministry Supportive Housing Initiative (MMSHI) Engagement Session
Participants and Stakeholders

FROM: Joshua Paul
Assistant Deputy Minister, Ministry of Municipal Affairs and Housing

SUBJECT: MMSHI “What We Heard” Document

Hello,

Recognizing the critical role that supportive housing plays in the broader housing system and in helping vulnerable people, the 2019 Ontario Budget committed to undertaking a review of the province’s supportive housing programs to improve services for people and drive greater system efficiency.

As you may recall, the Ministry of Municipal Affairs and Housing, Ministry of Health, and Ministry of Children, Community and Social Services carried-out engagement sessions with stakeholders between October 2020 and February 2021.

On behalf of all the ministries involved, I would like to thank all the individuals and organizations who participated in this engagement process. Whether by completing the online survey or taking part in virtual engagement sessions, your feedback is very much appreciated.

I am happy to share the attached “What We Heard” document with you, which provides a summary of the feedback received, and introduces next steps.

.../2

I look forward to continuing to our work together to strengthen Ontario's supportive housing system.

Sincerely,



Joshua Paul
Assistant Deputy Minister

Cc: Melanie Kohn, Assistant Deputy Minister, Mental Health and Addictions, Ministry of Health
Amy Olmstead, Executive Lead, Ontario Health Teams, Ministry of Health
Rupert Gordon, Assistant Deputy Minister, Community Services Division, Ministry of Children, Community and Social Services
Karen Glass, Assistant Deputy Minister, Strategic Policy Division, Ministry of Children, Community and Social Services
David Mitchell, Assistant Deputy Minister, Youth Justice Division, Ministry of Children, Community and Social Services
Nelson Loureiro, Executive Director, Social Assistance Transformation, Ministry of Children, Community and Social Services
David Remington, Assistant Deputy Minister, Child Welfare and Protection Division, Ministry of Children, Community and Social Services
Jean-Claude Camus, Assistant Deputy Minister, Ministry of Francophone Affairs
Jacqueline Cureton, Assistant Deputy Minister, Policy, Programs and Strategic Partnerships, Ministry of Seniors and Accessibility
Alison Drummond, Assistant Deputy Minister, Accessibility for Ontarians with Disabilities Division, Ministry of Seniors and Accessibility
Rebecca Ramsarran, Assistant Deputy Minister, Strategic Policy and Planning Division, Ministry of Indigenous Affairs
Susan Kyle, Assistant Deputy Attorney General, Criminal Law Division, Ministry of the Attorney General
Todd Robertson, Assistant Deputy Minister, Community Services, Ministry of the Solicitor General
Erin Hannah, Assistant Deputy Minister, Long-Term Care Policy Division, Ministry of Long-Term Care

Enclosure: "What We Heard" Document

What We Heard:

Improving Ontario's Supportive Housing
Programs
2020 – 2021

Introduction

Ontario's supportive housing system is a complex network of almost 20 individual programs across three provincial ministries – the Ministry of Municipal Affairs and Housing, the Ministry of Health and the Ministry of Children, Community and Social Services.

Each of these ministries' programs has different areas of focus and is largely administered by local service providers such as service managers, Ontario Health Regions and Health Service Providers, Indigenous program administrators and other local agencies.

In the 2019 Ontario Budget, the government committed to review Ontario's supportive housing programs to identify ways to streamline and improve co-ordination between ministries, so people can get the help they need. This is an important step to ensure that the province provides quality supportive housing with a focus on the needs and outcomes of clients, which can also help reduce cost pressures on other services.

The three ministries developed a virtual engagement process to seek targeted input and feedback on how the government can improve the supportive housing system.

The engagement asked for input on five key areas within Ontario's supportive housing system:

1. **Supply:** Protect, grow, and improve the supply of supportive housing, including physical units as well as the availability of financial assistance and support services
2. **Access:** Better match people to the right housing and supports based on their needs
3. **Efficiency:** Use current resources more efficiently to maximize impact for people
4. **People with complex needs:** Better support people with needs who require support from multiple systems
5. **COVID-19:** Help Ontario's supportive housing system become more resilient to COVID-19 or future pandemics

The virtual engagement occurred between October 2020 and February 2021 and included:

- An online survey that garnered more than 200 responses
- Two sessions with provincial sector associations
- Eleven regional sessions across Ontario
- Thirteen population-specific sessions (including seniors, Francophones, Indigenous partners, people with disabilities, landlords, justice sector partners, child welfare and youth organizations, and people who live in supportive housing)

The following is a high-level summary of what we heard.

Supply

Protect, grow and improve the supply of supportive housing, including physical units as well as the availability of financial assistance and support services.

What We Heard:

- Increase the supply of all types of supportive housing (e.g., dedicated new builds, rent supplements and transitional housing), including culturally appropriate and safe housing and supports for Indigenous people, and give greater consideration to the accessibility of physical design.
- Examine opportunities and impacts on people who are living in other forms of housing (e.g., long-term care and long-term emergency shelter users) who could be more appropriately housed in supportive housing.
- Improve access to financing and funding opportunities (including flexible and predictable funding for programs).
- Develop a cross-ministry strategic approach to support the sector with asset management and identify potential opportunities to expand supply through access to land, etc.
- Continue engaging with Indigenous organizations and partners on the development of housing strategies, programs and policies that support Indigenous individuals and are developed with gender and equity lenses in mind.

Access

Better match people to the right housing and supports based on their needs.

What We Heard:

- Make it easier for people to find the right housing and supports regardless of where or how they access the supportive housing system.
- Improve connections between the supportive housing system and related service systems (e.g., hospitals and correctional facilities) when people are discharged and may need supportive housing.
- Improve access to language-specific, culturally appropriate and trauma-informed services.
- Apply a Francophone lens throughout service design, planning and delivery phases to ensure that services are linguistically appropriate.
- Some communities have found that by-name lists of people experiencing homelessness and movement toward co-ordinated access have helped them better link people to the housing and support they need.
- Moving towards more standardized approaches to assessing client needs across different programs and systems would be helpful, but it is important to recognize that different populations may require specialized approaches (e.g., culturally appropriate and safe approaches that recognize the unique needs of Indigenous people).
- Improve data collection mechanisms and data sharing across sectors while respecting confidentiality, cultural sensitivities, and minimizing impacts on people.
- There's a need for better awareness at the local level of supportive housing resources available across sectors to assist clients, agencies and other partners.

Efficiency

Use current resources more efficiently to maximize positive impacts on people.

What We Heard:

- Reduce administrative and reporting burdens within and across programs.
- Create a strategic systems approach to supportive housing, including expanding cross-ministry partnerships to support greater co-ordination across systems and programs (e.g. case management) that serve different populations (e.g. seniors, Indigenous communities, people with disabilities and youth).
- Provide greater flexibility within supportive housing programs to address both capital and operating funding needs.
- Capital investments should be supported with stable ongoing operating funding to ensure long-term sustainability of projects.
- Increase capacity to support the diverse needs of people, recognizing that some individuals may require high intensity supports, as well as linguistically and culturally appropriate service delivery models.

Complex Needs

Better support people with complex needs who require support from multiple service systems.

What We Heard:

- Establish/require more effective cross-sector planning at the local level to improve co-ordination for people whose needs span multiple service systems.
- Improve mechanisms to enable client information to be safely and confidentially shared across sectors and providers so that people can receive the full range of services they need.
- There is a need for more integrated care models that holistically respond to people's complex needs.
- The planning and physical design of supportive housing should respond to the diverse and changing needs of people (e.g. physical accessibility of units/buildings and making congregate care settings safer).
- Funding models should support new and innovative approaches to helping people with complex needs.

COVID-19

Help Ontario's supportive housing system become more resilient to COVID-19 or future pandemics.

What We Heard:

- There were initial challenges with accessing personal protective equipment, finding additional qualified staff, and meeting physical distancing and isolation requirements.
- Consider creating local housing emergency co-ordination/situation tables.
- Better-designed physical spaces could reduce the risk of disease transmission.
- Consider transitioning away from congregate settings to self-contained supportive housing units to reduce transmission risks, while recognizing the social benefits of congregate spaces/models.
- Identify ways to maintain good mental health and social interaction in the event of public health emergencies.

Keeping People Safe During COVID-19

COVID-19 has had a significant impact on supportive housing, especially congregate models of supportive housing. Providers have had to adapt the way they deliver services to meet new public health requirements and monitor ongoing impacts of the pandemic.

Since the onset of the pandemic, our government has worked to prevent and address the spread of COVID-19 in congregate settings through work on the Vulnerable Persons Action Plan. Actions taken have included:

- Investing over \$1 billion through the Social Services Relief Fund to help municipalities and Indigenous program partners protect the health and safety of vulnerable people in their communities during COVID-19, including those experiencing and or at risk of homelessness.

- Sharing Infection Prevention and Control resources related to congregate care settings and providing funding for municipal isolation centres for people awaiting test results or needing to self-isolate
- Supporting the proper use and procurement of personal protective equipment and rapid antigen testing kits
- Assisting with outbreak management planning, and monitoring outbreaks and health and safety practices in congregate settings

Next Steps

The input received through these engagement sessions highlights that improving supportive housing in Ontario is a complex, long-term initiative that will require dedicated support and engagement across all ministries involved with supportive housing as well as with municipal governments, Ontario Health and its Regions, community agencies and Indigenous partners.

However, there are realizable and achievable actions that can be taken and milestones that can be accomplished in the short term that will make concrete improvements for people who rely on the supportive housing system.

The Ministries of Municipal Affairs and Housing; Health; and Children, Community and Social Services are exploring opportunities to work together to:

- better co-ordinate supportive housing intake processes
- find ways to make the system work better and more efficiently for those who work and live in supportive housing
- improve how people access the system so that they get the right housing and supports, in the environment that is right for them

Specifically, ministries are working together to make progress on the following initiatives:

1. Develop a common pre-screening approach that can be utilized across sectors to navigate people towards the correct housing and supports across the housing, health and community services sectors more quickly and appropriately.
2. Establish local integrated supportive housing planning requirements to coordinate local service planning and delivery of supportive housing across the housing, health and community services sectors. This would support improved cross-sector collaboration and planning, and better respond to clients' complex needs.
3. Conduct a cost avoidance review of supportive housing to better understand how supportive housing can avoid unnecessary use of high-cost provincial systems by helping people achieve housing stability.

Moving forward, ministries will continue to engage a variety of stakeholders and experts across sectors during the development and implementation of this work.

Building on current work and the suggestions and input received through this engagement, the three ministries will continue to work together to identify potential areas for future, longer term action across the supportive housing system, so that people can get the help they need, where they need it, in a safe and healthy way.

Thank you to the hundreds of people and the many organizations who provided their invaluable feedback, and shared first-hand experiences and recommendations for how to work together and improve supportive housing.

**COUNTY OF RENFREW
2022 BUDGET
GENERAL REVENUE FUND**

Appendix II

	<u>2022 Budget</u>										
	<u>Pressure</u>	<u>2022 Budget</u>	<u>2021 Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>2020 Actual</u>	<u>2019 Actual</u>	<u>2018 Actual</u>	<u>2017 Actual</u>	<u>2016 Actual</u>	<u>2015 Actual</u>
ONTARIO WORKS	0	1,338,041	1,306,014	32,027	2.5%	1,041,306	1,034,715	954,290	1,287,601	1,593,794	1,683,518
CHILD CARE	0	526,437	513,259	13,178	2.6%	461,869	468,131	475,437	506,709	492,711	479,822
COMMUNITY HOUSING	0	5,035,116	4,930,369	104,747	2.1%	4,801,896	5,007,655	4,949,276	4,699,652	4,617,607	4,364,981
Community Services Committee	0	6,899,594	6,749,642	149,952	2.2%	6,305,071	6,510,501	6,379,003	6,493,962	6,704,112	6,528,321

**COUNTY OF RENFREW
2022 BUDGET
GENERAL REVENUE FUND**

	<u>2022 Budget</u>										
	<u>Pressure</u>	<u>2022 Budget</u>	<u>2021 Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>2020 Actual</u>	<u>2019 Actual</u>	<u>2018 Actual</u>	<u>2017 Actual</u>	<u>2016 Actual</u>	<u>2015 Actual</u>
ONTARIO WORKS	0	1,338,041	1,306,014	32,027	2.5%	1,041,306	1,034,715	954,290	1,287,601	1,593,794	1,683,518
Social Assistance - Admin		4,149,611	4,140,096	9,515	0.2%	3,929,601	3,972,272	3,706,610	3,777,641	3,895,661	3,553,116
Social Assistance - Benefits		12,652,000	12,827,000	(175,000)	-1.4%	11,007,906	11,722,980	12,502,689	12,043,085	10,653,939	10,457,618
Low Income Energy Assist		5,000	5,000	0	0.0%	5,000	5,000	5,000	5,000	5,000	5,000
Emergency Energy Fund			0	0			0	0	0	0	3,600
Depreciation		12,000	20,500	(8,500)	-41.5%	19,025	22,881	24,101	25,787	30,715	31,608
Provincial Subsidy - Social Assistance Admin		(2,406,500)	(2,406,500)	0	0.0%	(2,537,393)	(2,544,079)	(2,384,255)	(2,390,250)	(2,397,077)	(2,252,861)
Provincial Subsidy - Social Assistance - Benefits		(12,620,000)	(12,795,000)	175,000	-1.4%	(10,998,290)	(11,719,902)	(12,503,555)	(11,707,283)	(10,034,914)	(9,557,354)
Revenue - Other		(5,000)	(5,000)	0	0.0%	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(8,600)
Surplus Adjustment - Capital			0	0			9,487	0	18,943	29,039	30,704
Surplus Adjustment - Trf From Reserves			0	0			0			0	(6,602)
Surplus Adjustment - Depreciation		(12,000)	(20,500)	8,500	-41.5%	(19,025)	(22,881)	(24,101)	(25,787)	(30,715)	(31,608)
Municipal Contribution - City of Pembroke		(437,070)	(459,582)	22,512	-4.9%	(360,518)	(406,043)	(367,199)	(454,535)	(552,854)	(541,103)
CHILD CARE	0	526,437	513,259	13,178	2.6%	461,869	468,131	475,437	506,709	492,711	479,822
Administration		331,105	371,580	(40,475)	-10.9%	565,852	517,654	545,656	721,760	578,178	422,662
Fee Subsidy		3,250,000	3,250,000	0	0.0%	1,471,694	3,111,804	3,250,836	2,982,520	3,094,748	3,079,207
General Operating		2,354,660	1,205,547	1,149,113	95.3%	1,723,968	1,431,395	1,324,938	1,649,899	1,284,702	1,198,514
OW Child Care		77,000	77,000	0	0.0%	23,735	88,308	68,020	85,817	106,410	92,416
Family Support		0	0	0		0	0	0	18,241	26,983	26,512
Healthy Kids		0	0	0		0	0	195,190	275,941	384,110	10,523
Special Needs Resourcing		1,039,174	963,731	75,443	7.8%	616,318	839,572	888,970	792,845	1,045,453	1,214,092
Depreciation		0	0	0		0	0	6,443	9,944	10,053	10,025
Special Purpose		2,381,858	2,890,862	(509,004)	-17.6%	1,831,779	1,708,015	1,719,801	1,122,837	856,097	493,780
Pay Equity		122,957	122,957	0	0.0%	71,725	122,957	123,527	124,325	124,325	124,325
Licenced Family Home Day Care		362,916	365,788	(2,872)	-0.8%	227,869	352,132	264,568	103,053		
Rev-Licenced Family Home Day Care		(362,916)	(365,788)	2,872	-0.8%	(227,869)	(352,132)	(264,568)	(103,053)		
Early Years Centres		1,650,145	1,551,241	98,904	6.4%	1,551,127	1,520,281	1,598,228	0		
Expansion Plan		0	0	0		559,483	1,586,183	1,593,434	337,724		
Provincial Subsidy		(10,621,384)	(9,861,684)	(759,700)	7.7%	(7,901,642)	(10,404,673)	(10,778,135)	(7,545,146)	(6,948,383)	(6,123,305)
Surplus Adjustment - Depreciation			0	0		0	0	(6,443)	(9,944)	(10,053)	(10,025)
Surplus Adjustment - Trf To Reserves			0	0		0	0	0		0	
Municipal Contribution - City of Pembroke		(59,078)	(57,975)	(1,103)	1.9%	(52,170)	(53,365)	(55,028)	(60,054)	(59,912)	(58,904)

**COUNTY OF RENFREW
2022 BUDGET
GENERAL REVENUE FUND**

	<u>2022 Budget</u>										
	<u>Pressure</u>	<u>2022 Budget</u>	<u>2021 Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>2020 Actual</u>	<u>2019 Actual</u>	<u>2018 Actual</u>	<u>2017 Actual</u>	<u>2016 Actual</u>	<u>2015 Actual</u>
COMMUNITY HOUSING	0	5,035,116	4,930,369	104,747	2.1%	4,801,896	5,007,655	4,949,276	4,699,652	4,617,607	4,364,981
Admin Charges		205,847	134,920	70,927	52.6%	130,437	124,244	112,078	113,191	113,579	111,070
Tax Rebate (Eganville, Arn, Pet)		12,000	12,000	0	0.0%	11,494	11,086	10,693	10,259	9,546	12,313
HR Charges		74,895	81,325	(6,430)	-7.9%	80,913	79,003	87,453	86,030	84,373	82,317
IT Charges		33,183	34,490	(1,307)	-3.8%	33,812	33,161	32,588	32,042	31,249	30,516
Non Profit Housing		1,300,000	1,250,000	50,000	4.0%	1,206,536	1,552,831	1,585,997	1,651,245	1,655,407	1,625,648
Office Supplies		1,000	1,000	0	0.0%	1,160	917	1,631	1,033	1,254	976
COVID		0				1,131,264					
RCHC - Transfer - Base		5,332,258	5,419,451	(87,193)	-1.6%	5,373,006	5,261,499	5,219,437	4,952,707	5,169,882	4,621,696
RCHC - Transfer - Capital			0	0		695,566	1,016,336	654,683	687,161	0	
RCHC - Transfer - CHPI		1,447,608	1,447,608	0	0.0%	1,693,333	921,392	1,004,238	1,037,999	644,760	1,079,522
RCHC - Transfer - IAH		68,000	0	68,000		253,025	803,553	471,150	670,941	204,718	296,184
RCHC - Transfer - COCHI		577,509	451,899	125,610	27.8%		0				
RCHC - Transfer - OPHI		615,650	659,300	(43,650)	-6.6%	207,537	26,421				
RCHC - Transfer - SDV - PHB		0	0	0		500	9,352	116,676	365,423	108,292	
RCHC - Transfer - SHIP		0	0	0			0	61,565	1,022,056	0	
RCHC - Transfer - Strong Communities		140,086	140,086	0	0.0%	140,086	140,086	140,086	140,086	140,086	134,041
RCHC - Transfer - SSRF		0		0		621,069					
Special Projects - Petawawa IAH		0	0	0			0	200,002	800,006	1,000,008	
Revenue - Province - Petawawa IAH		0	0	0			0	(200,002)	(800,006)	(1,000,008)	
Special Projects - SIF		0	0	0			241,401	469,553	1,905,297	0	
Revenue - Province - SIF		0	0	0			(241,401)	(469,552)	(1,905,297)	0	
Revenue - Federal (Provincial) - Public Housing		(1,108,410)	(1,202,678)	94,268	-7.8%	(1,259,793)	(1,234,312)	(1,305,376)	(1,368,884)	(1,352,184)	(1,321,544)
Revenue - Outside		(235,000)	(237,243)	2,243	-0.9%	(234,109)	(228,281)	(223,280)	(222,772)	(222,083)	(217,383)
Revenue - Province - CHPI		(1,447,608)	(1,447,308)	(300)	0.0%	(1,693,333)	(921,392)	(1,004,238)	(1,037,999)	(644,760)	(1,079,522)
Revenue - Province - IAH		(68,000)	0	(68,000)		(253,025)	(803,553)	(471,150)	(670,941)	(204,718)	(296,184)
Revenue - Province - COCHI		(577,509)	(451,899)	(125,610)	27.8%		0				
Revenue - Province - OPHI		(615,650)	(659,300)	43,650	-6.6%	(207,537)	(26,421)				
Revenue - Province - SDV - PHB		0	0	0		(500)	(9,352)	(116,676)	(365,423)	(108,292)	
Revenue - Province - SSRF		0				(1,752,333)					
Revenue - Province - SHIP		0	0	0			0	(61,565)	(1,022,056)	0	0
Revenue - Province - Strong Communities		(140,086)	(140,086)	0	0.0%	(140,086)	(140,086)	(140,086)	(140,086)	(140,086)	(134,041)
Surplus Adjustment - Trf From Reserves		0	0	0		(624,973)	(937,359)	(586,786)	(614,349)	(314,765)	(48,381)
Travel		2,000	2,000	0	0.0%	832	3,380	736	1,795	2,986	3,611
Municipal Contribution - City of Pembroke Capital			0	0		(542,392)	(104,002)	(67,897)	(72,812)	0	
Municipal Contribution - City of Pembroke		(582,657)	(565,196)	(17,461)	3.1%	(70,593)	(570,848)	(572,682)	(556,994)	(561,637)	(535,858)

COUNTY OF RENFREW
2022 Budget
Child Care

	2022	2021			2020	2019	2018	2017	2016	2015
	<u>Budget</u>	<u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
SALARIES	379,415	372,889	6,526	1.8%	292,202	292,753	352,820	361,880	303,053	262,933
BENEFITS	108,828	98,648	10,180	10.3%	73,303	67,041	86,241	90,574	79,969	68,745
ADMINISTRATION CHARGES		0	0		0	23,645	21,571	22,466	23,243	12,043
HR CHARGES		0	0		0	13,872	15,335	15,105	15,081	7,737
IT CHARGES		0	0		0	16,513	16,222	15,953	15,568	8,022
COVID		0	0		580					
STAFF DEVELOPMENT	1,000	1,000	0	0.0%	4,223	1,897	3,085	3,865	1,816	1,366
RECRUITMENT	250	250	0	0.0%	0	0	493	11,532	2,075	0
TRAVEL	6,000	6,000	0	0.0%	1,418	5,404	7,417	9,833	8,961	8,229
OFFICE SUPPLIES	5,000	5,000	0	0.0%	2,634	10,093	21,039	20,960	8,904	7,941
COMPUTERS	5,000	5,000	0	0.0%	19,651	18,859	30,530	23,020	15,762	11,352
PHOTOCOPY EXP.	1,000	1,000	0	0.0%	311	1,217	2,082	1,135	722	722
POSTAGE & COURIER	4,000	4,000	0	0.0%	1,318	3,843	4,040	3,549	4,201	3,684
TELEPHONE	4,000	4,000	0	0.0%	7,227	6,974	5,377	3,760	3,996	3,701
CELL TELEPHONE	0	0	0		0	0	3,852	2,780	1,658	1,567
COMMUNICATION FEES	9,000	9,000	0	0.0%	2,535	4,024	2,806	5,904	3,441	818
EQUIP. OPERATION	0	0	0		0	0	1,409	18,730	11,230	6,509
LEGAL COSTS	0	0	0		4,276	8,113	0	5,475	3,518	0
LEASE-External	7,414	30,000	(22,586)	-75.3%	32,642	64,954	63,906	62,929	63,049	16,123
LEASE - INTERNAL	4,557	4,557	0	0.0%	178,696	4,219	4,312	4,370	4,208	1,023
AUDIT	500	500	0	0.0%		505	490	476	468	458
SPECIAL PROJECTS - HEALTH & SAFETY	0	0	0			0	0	0	0	3,504
JANITORIAL COSTS	0	0	0			7,683	7,572	6,350	6,350	1,691
RENOVATIONS		9,712	(9,712)	-100.0%		0	1,235	7,147	0	0
MEMBERSHIP FEES	2,500	2,500	0	0.0%	2,328	2,327	1,973	1,211	904	885
DEPRECIATION		0	0			0	6,443	9,944	10,053	10,025
SURPLUS ADJ - DEPRECIATION		0	0			0	(6,443)	(9,944)	(10,053)	(10,025)
RECOVERABLE - COUNTY		0	0		(57,492)	(36,282)	(108,151)	0	0	0
RECOVERABLE - Prov-One Time		0	0		(580)					
Recovery - Expansion/ELCC/Wage/	(207,359)	(182,476)	(24,883)	13.6%		0		0		
RECOVERABLE - OTHER			0			0		0	0	(6,390)
ADMINISTRATION EXPENSES	331,105	371,580	(40,475)	-10.9%	565,272	517,654	545,656	699,004	578,177	422,663
CHILD CARE FEE SUBSIDIES (previously A371,A661,A663,A664))	3,250,000	3,250,000	0	0.0%	1,471,694	3,111,804	3,250,836	2,982,520	3,094,748	3,079,207
GENERAL OPERATING - WAGE SUBSIDIES (prev A390,A661,A446	2,354,660	1,205,547	1,149,113	95.3%	1,723,968	1,431,395	1,324,938	1,649,899	1,284,702	1,198,514
CC ONTARIO WORKS FORMAL A400	75,000	75,000	0	0.0%	23,235	86,158	68,020	85,817	105,030	88,115
CC ONTARIO WORKS INFORMAL A401	2,000	2,000	0	0.0%	500	2,150	0		1,379	4,302
OW Child Care	77,000	77,000	0	0.0%	23,735	88,308	68,020	85,817	106,409	92,416
SALARIES	0		0		0	0	0	13,643	24,717	17,450
BENEFITS	0		0		0	0	0	1,151	2,265	1,505
OTHER	0		0		0	0	0	3,447		4,275
Spec Projects - Aboriginal	0		0		0	0				3,283
Total Family Support	0	0	0		0	0	0	18,241	26,982	26,512

COUNTY OF RENFREW
2022 Budget
Child Care

	<u>2022</u> <u>Budget</u>	<u>2021</u> <u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>	<u>2018</u> <u>Actual</u>	<u>2017</u> <u>Actual</u>	<u>2016</u> <u>Actual</u>	<u>2015</u> <u>Actual</u>
SALARIES	0		0		0	0			24,717	4,353
BENEFITS	0		0		0	0			2,265	316
Purch Serv - Coordinator	0		0		0	0				
Purch Serv - Program	0		0		0	0	194,700		312,137	0
Travel	0		0		0	0			3,233	17
Meeting	0		0		0	0			27,060	3,861
Administration	0		0		0	0	490		14,697	1,977
Total Healthy Kids Community	0	0	0		0	0	195,190	0	384,109	10,523
Salary	119,335	123,763	(4,428)	-3.6%	94,254	113,749	84,703	13,643	0	
Benefits	29,581	28,025	1,556	5.6%	17,460	18,924	16,232	1,370		
Program Expenses	2,000	2,000	0	0.0%	0	0	163,633	249,901		
Admin Costs	2,000	2,000	0	0.0%	0	0		11,027	0	
Home DayCare Provider	210,000	210,000	0	0.0%	116,155	219,459			0	
Revenues - Internal	(242,916)	(245,788)	2,872	-1.2%	(183,477)	(245,876)	(212,004)		0	
Revenue - Parent	(120,000)	(120,000)	0	0.0%	(44,392)	(106,256)	(52,564)		0	
Licensed Family Home	0	0	0		0	0	0	275,941		
SALARIES	369,599	345,366	24,233	7.0%	229,645	251,888	296,326	269,177	319,912	277,993
BENEFITS	120,471	88,735	31,736	35.8%	61,503	59,430	68,769	48,299	70,633	58,543
ADMINISTRATION CHARGES	27,032	26,000	1,032	4.0%	25,052					10,680
HR CHARGES	13,150	14,278	(1,128)	-7.9%	14,209					6,862
IT CHARGES	17,216	17,186	30	0.2%	16,840					7,114
RECRUITMENT	250	250	0	0.0%	0					0
TRAVEL	10,000	10,000	0	0.0%	1,760	14,279	14,096	12,686	10,946	10,257
OFFICE SUPPLIES	5,500	5,500	0	0.0%	701	224	249	346	50	344
COMPUTERS	5,000	5,000	0	0.0%	5,731		62	2,621		54
TELEPHONE	4,000	4,000	0	0.0%	2,198	2,294	4,244	2,173	2,191	0
CELL TELEPHONE	0	0	0							1,245
COMMUNICATION FEES			0		162					2,827
LEASE	0	35,546	(35,546)	-100.0%	33,368	36,785	36,064			45,889
LEASE - INTERNAL	62,586		62,586		0					2,913
LEGAL	0		0				575			0
JANITORIAL COSTS	0	7,500	(7,500)	-100.0%	7,683					4,812
PURCHASED SERVICES			0		9,073	1,904	9,623	13,383	14,700	13,950
RESOURCE PROGRAM FUNDING	404,370	404,370	0	0.0%	207,361	472,617	432,148	439,375	651,077	797,246
PROGRAM SUPPLIES		0	0		1,031	149	26,814	4,785	3,691	1,891
RECOVERY-OUTSIDE			0						0	(781)
PROV SUBSIDY - PRC			0						(27,747)	(27,747)
TOTAL SPECIAL NEEDS COSTS (previously A376,A661,A665)	1,039,174	963,731	75,443	7.8%	616,317	839,570	888,970	792,845	1,045,453	1,214,092
CAPACITY BUILDING	48,832	48,832	0	100.0%	37,367	47,049	44,686	42,975	40,309	39,729
CC TRANSITION CAPITAL A713	0	0	0				0	135,637	11,879	48,667
Workforce Funding	568,028	0	568,028							
Workforce Funding Admin 10%	63,114	0	63,114							
Internal CHG-Expansion	0	0	0				32,425			

COUNTY OF RENFREW
2022 Budget
Child Care

	2022	2021			2020	2019	2018	2017	2016	2015
	Budget	Budget	Variance \$	Variance %	Actual	Actual	Actual	Actual	Actual	Actual
Internal CHG-ELCC	0	0	0				32,425			
Internal CHG-Fee Stabilization	0	0	0		36,282	36,282	24,020			
Fee Stabilization - new	0	0	0		176,202	38,622	153,749			
Expansion Plan	0	649,517	(649,517)	-100.0%	559,483	1,586,183	1,593,434	337,726		
Expansion Plan - Capacity Building	0	8,698	(8,698)	-100.0%						
Expansion Plan - Admin 10%	0	68,382	(68,382)	-100.0%						
Expansion Plan - General Operating	0	600,000	(600,000)	-100.0%						
Early Learning & Child Care	632,377	134,141	498,236	371.4%	485,898	609,145	582,097	161,664		
Early Learning & Child Care-Capacity Building	0	4,250	(4,250)	-100.0%						
Early Learning & Child Care-Admin 10%	65,035	27,688	37,347	134.9%						
Early Learning & Child Care-General Operating	0	360,000	(360,000)	-100.0%						
Wage Enhancement	946,049	946,049	0	0.0%	426,967	848,451	833,493	766,490	755,299	355,445
Wage Enhancement - Admin	40,314	25,196	15,118	60.0%						
SPECIAL PROJECT - REPAIRS & MAINT A375	18,109	18,109	0	0.0%	6,000	18,066	16,906	16,070	16,411	16,805
LHCC Base Funding	0	0	0		110,400	110,400				
TRANSFORMATION	0	0	0	100.0%			0	0	32,203	33,134
Special Purpose	2,381,858	2,890,862	(509,004)	-17.6%	1,838,599	3,294,198	3,313,235	1,460,562	856,101	493,780
SALARIES	148,876	146,315	2,561	1.8%	131,544	124,635	131,879			
BENEFITS	45,472	42,161	3,311	7.9%	25,523	32,858	35,506			
Purchased Service- Journey Together	212,095	212,095	0	0.0%	190,885	212,095	292,095			
Admin Expenses	44,798	50,670	(5,872)	-11.6%	71,986	4,693	17,202			
Program Costs	1,198,904	1,100,000	98,904	9.0%	1,131,189	1,146,001	1,121,546			
Early Year Centres	1,650,145	1,551,241	98,904	6.4%	1,551,127	1,520,282	1,598,228			
PAY EQUITY MEMORANDUM OF SETTLEMENT A393	122,957	122,957	0	0.0%	71,725	122,957	123,527	124,325	124,325	124,325
MCYS- COMMUNITY INNOVATION FUND	0	0			0	0	0		0	0
SURPLUS ADJ - TRANSFER TO RESERVE	0	0	0		0	0	0		0	0
Total Child Care Costs	11,206,899	10,432,918	773,981	7.4%	7,862,437	10,926,168	11,308,600	8,089,154	7,501,006	6,662,032
CITY OF PEMBROKE - CHILD CARE	(59,078)	(57,975)	(1,103)	1.9%	(52,170)	(53,365)	(55,028)	(60,054)	(59,912)	(58,904)
PROVINCIAL SUBSIDY - Family Support 100%			0					(18,241)	(26,983)	(26,512)
PROVINCIAL SUBSIDY - ADMIN 50%	(165,552)	(59,851)	(105,701)	176.6%	(59,851)	(59,851)	(59,851)	(59,851)	(59,851)	(59,851)
PROVINCIAL SUBSIDY - CHILD CARE 80%	(1,816,752)	(1,816,752)	0	0.0%		(1,846,577)	(1,846,577)	(1,846,577)	(1,885,292)	(1,885,292)
PROV SUBSIDY - Special Purpose-100%	(2,361,701)	(2,890,862)	529,161	-18.3%	(2,707,513)	(3,294,198)	(3,313,235)	(1,460,562)	(856,097)	(493,780)
PROV SUBSIDY - Healthy Kids 100%	0	0	0				(195,321)	(275,941)	(383,978)	(10,523)
PROV SUBS - ONE-TIME	(54,382)	0	(54,382)				8,188			0
PROVINCIAL SUBSIDY - CHILD CARE	(4,572,852)	(3,542,978)	(1,029,874)	29.1%	(3,029,907)	(3,683,765)	(3,773,111)	(3,700,347)	(3,736,182)	(3,647,347)
PROV - Early Years Journey Together	0	0	0		(212,095)	(212,095)	(292,095)	(87,719)		
PROV - EarlyON Data Analysis	(107,067)	(107,067)	0	0.0%				(73,153)		
Prov - Off Reserve EarlyON	(212,095)	(212,095)	0	0.0%						
Prov - EarlyON	(1,330,983)	(1,232,079)	(98,904)	8.0%	(1,339,032)	(1,308,186)	(1,306,133)			
Total Revenue	(10,680,462)	(9,919,659)	(760,803)	7.7%	(7,400,568)	(10,458,037)	(10,833,163)	(7,582,445)	(7,008,295)	(6,182,209)
TOTAL	526,437	513,259	13,178	2.6%	461,869	468,131	475,437	506,709	492,711	479,822

COUNTY OF RENFREW
2022 Budget
Ontario Works (COA/OW Consolidated)

	<u>2022</u> <u>Budget</u>	<u>2021</u> <u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>	<u>2018</u> <u>Actual</u>	<u>2017</u> <u>Actual</u>	<u>2016</u> <u>Actual</u>	<u>2015</u> <u>Actual</u>
EQUIPMENT	20,000	25,000	(5,000)	-20.0%	1,980	28,264	42,956	28,121	37,747	12,675
Local Systems Support	20,000	25,000	(5,000)	-20.0%	1,980	28,264	42,956	28,121	37,747	12,675
SALARIES	214,541	206,118	8,423	4.1%	184,934	188,950	195,237	205,521	220,795	205,797
BENEFITS	75,171	61,004	14,167	23.2%	53,575	53,436	51,953	54,608	53,861	51,188
PURCHASED SERVICES		0	0			0	0	0	0	0
ADMIN CHARGE finance	129,629	123,490	6,139	5.0%	118,576	107,648	99,458	103,939	109,186	109,230
ADMIN CHARGE council/prope	79,700	79,700	0	0.0%	83,454	88,767	74,197	74,076	76,920	74,556
HUMAN RESOURCES	50,312	54,630	(4,318)	-7.9%	54,352	53,070	58,747	57,791	57,029	55,459
IT CHARGE	68,440	68,845	(405)	-0.6%	67,550	66,257	65,114	64,018	62,422	60,693
Computer Supply/Expense	3,500	0	3,500		1,496					
STAFF TRAINING	25,000	25,000	0	0.0%	23,612	15,889	28,746	32,195	16,543	14,675
RECRUITMENT	2,000	2,000	0	0.0%	0	0	4,486	0	3,515	1,068
TRAVEL	5,000	5,000	0	0.0%	1,137	13,067	6,916	7,797	4,817	2,871
OFFICE SUPPLIES	1,000	2,000	(1,000)	-50.0%	1,725	2,010	2,476	3,615	1,747	5,692
PHOTOCOPY EXP.	1,000	500	500	100.0%	1,157	988	1,046	630	887	697
POSTAGE	200	200	0	0.0%	95	129	115	119	150	116
CELL TELEPHONE/PAGER	1,200	1,200	0	0.0%	894	629	1,408	653	702	1,238
COVID	0	0	0		38,785					
HEALTH & SAFETY	0	0	0		0	0	0	0	0	0
TELEPHONE	2,000	2,000	0	0.0%	1,813	1,855	1,917	1,932	1,943	2,171
COMMUNICATION FEES	40,000	43,500	(3,500)	-8.0%	36,735	30,577	30,185	37,609	33,656	52,298
OFFICE EQUIPMENT/MAINTE	500	500	0	0.0%		0	3,637	0	0	0
LEGAL COSTS	5,000	5,000	0	0.0%	259	252	10,370	27,503	19,230	28,471
SPECIAL PROJECTS- TRANSITION			0			0	0	0	0	11,525
MEMBERSHIP FEES	5,000	7,000	(2,000)	-28.6%	7,396	7,034	5,520	4,805	6,556	5,462
INSURANCE	10,149	7,800	2,349	30.1%	7,580	7,220	6,385	6,383	6,618	6,407
MANDATORY DENTAL ADMIN	8,000	8,000	0	0.0%	4,270	6,372	6,404	5,881	7,393	11,158
SPECIAL PROJECTS - SAMS		0	0			0			0	123,800
RECOVERABLE OTHER		0	0			(4,744)	(50)	(7,043)	(614)	(125)
RECOVERABLE - Prov		0	0		(38,785)					
RECOVERABLE - COUNTY - TCA		0	0			0			(6,375)	0
RECOVERABLE - COUNTY		0	0			0				(135,325)
DEPRECIATION	12,000	20,500	(8,500)	-41.5%	19,025	22,881	24,101	25,787	30,715	31,608
SURPLUS ADJ - DEPRECIATION	(12,000)	(20,500)	8,500	-41.5%	(19,025)	(22,881)	(24,101)	(25,787)	(30,715)	(31,608)
SURPLUS ADJ - CAPITAL		0	0			9,487	0	18,943	29,039	30,704
OW ADMIN	727,342	703,487	23,855	3.4%	650,610	648,893	654,267	700,975	706,020	719,827

COUNTY OF RENFREW
2022 Budget
Ontario Works (COA/OW Consolidated)

	2022 Budget	2021 Budget	Variance \$	Variance %	2020 Actual	2019 Actual	2018 Actual	2017 Actual	2016 Actual	2015 Actual
SALARIES	1,036,670	1,040,678	(4,008)	-0.4%	985,810	987,067	951,731	971,450	904,121	902,036
BENEFITS	320,781	301,850	18,931	6.3%	260,182	254,646	252,363	260,616	226,824	211,168
TRAVEL	5,000	5,000	0	0.0%	2,041	15,816	17,645	17,213	19,027	16,406
HEALTH & SAFETY	750	750	0	0.0%	65	620	1,191	152	1,388	0
OFFICE SUPPLIES	25,000	25,000	0	0.0%	23,215	26,959	37,307	34,791	28,478	35,353
PHOTOCOPY EXP	2,000	2,200	(200)	-9.1%	1,135	1,835	1,693	2,007	1,855	930
POSTAGE	30,000	25,000	5,000	20.0%	26,600	23,753	25,048	28,762	26,835	26,056
CELL TELEPHONE/PAGER	10,000	7,000	3,000	42.9%	6,460	6,828	6,182	2,514	1,774	2,010
TELEPHONE	22,000	20,000	2,000	10.0%	29,761	20,247	19,722	20,612	20,225	19,795
Computer Supplies/Expense	0	0	0		0	2,385	0			
OFFICE EQUIPMENT/MAINT	0	8,000	(8,000)	-100.0%		1,413	13,543	15,314	5,670	4,833
LEASE	0	79,946	(79,946)	-100.0%	90,563	145,956	145,187	142,076	138,040	134,246
LEASE - Internal	145,000	72,500	72,500	100.0%	400,000	0				
RENOVATIONS	0	150,000	(150,000)	-100.0%	40,915	0	0	0	4,179	0
OTHER	96,000		96,000			0		0		0
O/S RECOVERABLE	0	0	0		(2,706)	(5,876)	(14,757)	(16,454)	(21,565)	(7,824)
O.W. PEMBROKE SITE	1,693,201	1,737,924	(44,723)	-2.6%	1,864,041	1,481,649	1,456,855	1,479,053	1,356,851	1,345,009
SALARIES	515,435	528,338	(12,903)	-2.4%	504,544	488,658	454,135	455,812	446,816	420,909
BENEFITS	176,571	150,814	25,757	17.1%	115,267	116,287	119,065	123,340	104,638	96,406
TRAVEL	3,000	3,000	0	0.0%	1,235	7,331	9,431	8,089	5,414	6,458
HEALTH & SAFETY	750	750	0	0.0%	124	499	31	447	604	0
OFFICE SUPP.	7,000	7,000	0	0.0%	7,418	8,995	5,937	5,271	3,313	7,982
Computer Supplies/Expense	0	0	0		0	1,391	0			
PHOTOCOPY EXP	600	600	0	0.0%	307	756	457	487	571	720
POSTAGE	13,000	11,000	2,000	18.2%	7,715	11,195	11,830	4,172	12,659	12,471
CELL TELEPHONE/PAGER	4,000	4,000	0	0.0%	3,032	3,965	3,383	1,040	626	722
TELEPHONE	8,000	7,000	1,000	14.3%	5,286	4,995	4,983	5,790	6,093	9,529
RENOVATIONS		0	0		1,240	0	19,781		7,693	0
OFFICE EQUIP/MAINT		0	0			0	691	901	9,028	3,437
Lease - Internal	137,930	135,225	2,705	2.0%	131,956	128,738	125,598	122,534	119,162	115,691
Lease - Internal - Capital Repayment		0	0			300,000	0			
LEASE - External		0	0				0			0
O/S RECOVERABLE		0	0							
O.W. RENFREW	866,286	847,727	18,559	2.2%	778,124	1,072,810	755,322	727,883	716,617	674,325

COUNTY OF RENFREW
2022 Budget
Ontario Works (COA/OW Consolidated)

	2022	2021			2020	2019	2018	2017	2016	2015
	<u>Budget</u>	<u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
SALARIES	270,470	273,374	(2,904)	-1.1%	196,182	255,017	222,367	253,187	379,713	306,572
BENEFITS	84,233	67,699	16,534	24.4%	52,162	60,018	57,241	73,303	97,117	72,392
TRAVEL	2,000	2,000	0	0.0%	969	3,615	3,096	4,819	8,588	7,733
HEALTH & SAFETY	250	400	(150)	-37.5%		0	0	15	1,316	0
OFFICE SUPP.	3,000	3,000	0	0.0%	1,454	1,987	2,170	5,532	4,759	5,419
Computer Supplies/Expense		0	0			795	0			
PHOTOCOPY EXP	500	600	(100)	-16.7%	122	444	429	498	516	426
POSTAGE	4,000	4,000	0	0.0%	2,076	5,873	5,578	5,962	6,960	6,033
CELL TELEPHONE/PAGER	2,000	2,000	0	0.0%	1,464	1,680	1,680	633	632	678
RENOVATIONS		0	0			0	0	1,417		1,170
TELEPHONE	10,000	8,000	2,000	25.0%	9,343	8,378	9,129	8,060	7,779	4,069
EQUIPMENT/FURNITURE			0			0				0
Lease - Internal	59,230	57,785	1,445	2.5%	55,449	53,493	54,669	55,411	53,348	49,913
LEASE - External	5,100	5,100	0	0.0%	5,100	5,100	5,100	5,100	5,100	5,100
O.W. ARNPRIOR	440,783	423,958	16,825	4.0%	324,321	396,400	361,459	413,937	565,828	459,505
OW Employment Program Cost	400,000	400,000	0	0.0%	271,739	352,243	433,250	446,115	531,534	368,980
COMMUNITY PARTICIPATION EXP			0							
JOB PLACEMENT FEES			0						9,602	3,000
LEAP SUPPORTS			0							
SURPLUS ADJ - TRANSFER TO RESERVE			0							
LEAP INCENTIVES	2,000	2,000	0	0.0%		1,500	2,500	500	500	500
O.W. - PROGRAM COSTS	402,000	402,000	0	0.0%	271,739	353,743	435,750	446,615	541,636	372,480
TRANSITION ALLOCATION			0				0	0	0	
OW Program Administration -	4,149,611	4,140,096	9,515	0.2%	3,890,815	3,981,759	3,706,609	3,796,584	3,924,699	3,583,820
PROV REVENUE 100%			0					0	0	(11,525)
PROV - SDIP Renov 50%		0	0					0	0	0
RECOVERY PEMBROKE	(428,740)	(451,252)	22,512	-5.0%	(358,045)	(405,175)	(367,432)	(366,873)	(393,406)	(321,949)
SURPLUS ADJ - TRF FROM RESERVE			0						0	(6,602)
PROV UPLOAD FUNDING	(1,106,400)	(1,106,400)	0	0.0%	(1,106,400)	(1,106,400)	(1,061,900)	(1,013,100)	(926,500)	(868,275)
PROV REVENUE 50%	(1,300,100)	(1,300,100)	0	0.0%	(1,242,208)	(1,437,680)	(1,322,355)	(1,377,150)	(1,470,576)	(1,249,261)
PROV REVENUE 100%			0	0.0%	(150,000)					(123,800)
Recoveries	(2,835,240)	(2,857,752)	22,512	-0.8%	(2,856,653)	(2,949,255)	(2,751,687)	(2,757,123)	(2,790,482)	(2,581,412)
OW Program Administration -	1,314,371	1,282,344	32,027	2.5%	1,034,162	1,032,504	954,922	1,039,461	1,134,217	1,002,408

COUNTY OF RENFREW
2022 Budget
Ontario Works - Benefits

	2022	2021			2020	2019	2018	2017	2016	2015
	<u>Budget</u>	<u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
SOCIAL ASSISTANCE	12,000,000	12,115,000	(115,000)	-0.9%	10,365,495	11,176,853	11,873,439	11,462,930	10,339,049	10,168,438
SOCIAL ASSISTANCE - RECOVERIES	(315,000)	(315,000)	0	0.0%	(215,049)	(295,155)	(302,925)	(301,205)	(423,706)	(428,345)
SPECIAL ASSISTANCE - HEALTH	250,000	275,000	(25,000)	-9.1%	312,176	182,350	213,549	217,457	218,771	201,376
SPECIAL ASSISTANCE - NON HEALTH	10,000	10,000	0	0.0%	510	1,316	5,242	8,048	3,488	5,966
FUNERALS & BURIALS	175,000	160,000	15,000	9.4%	143,571	190,398	151,174	121,457	149,428	149,344
FUNERALS 100% MUNIC.	32,000	32,000	0	0.0%	9,616	3,078	0	4,000	9,568	7,970
TRANSITION CHILD BENEFIT	100,000	100,000	0	0.0%	136,026	24,322	39,546	33,892	42,828	48,845
Mandatory Special Necessities	400,000	450,000	(50,000)	-11.1%	255,561	439,818	522,664	496,506	301,508	220,828
CHILDREN'S DENTAL			0		0	0	0	0	13,004	83,197
SOCIAL ASSISTANCE BENEFITS	12,652,000	12,827,000	(175,000)	-1.4%	11,007,906	11,722,980	12,502,689	12,043,085	10,653,938	10,457,618
CITY OF PEMBROKE REVENUE- SA BENEFI	(8,330)	(8,330)	0	0.0%	(2,473)	(868)	233	(87,662)	(159,449)	(219,155)
PROVINCIAL CHILD BENEFIT REV			0					(33,366)	(55,832)	(74,883)
PROVINCIAL SA SUBSIDY	(12,620,000)	(12,795,000)	175,000	-1.4%	(10,998,290)	(11,719,902)	(12,503,555)	(11,673,917)	(9,979,081)	(9,482,470)
Social Assistance - Recoveries	(12,628,330)	(12,803,330)	175,000	-1.4%	(11,000,763)	(11,720,770)	(12,503,322)	(11,794,945)	(10,194,362)	(9,776,508)
Social Assistance Benefit - Totals	23,670	23,670	0	0.0%	7,143	2,210	(633)	248,140	459,576	681,110

COUNTY OF RENFREW
2022 Budget
OW - Other Programs

	<u>2022</u> <u>Budget</u>	<u>2021</u> <u>Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>	<u>2018</u> <u>Actual</u>	<u>2017</u> <u>Actual</u>	<u>2016</u> <u>Actual</u>	<u>2015</u> <u>Actual</u>
SPECIAL ASSISTANCE			0							
LEAP - Low Income Energy Assistance	5,000	5,000	5,000	0.0%		5,000	5,000	5,000	5,000	5,000
RECOVERY CHPP - OTHER			0							
LEAP - OEB - SUBSIDY	(5,000)	(5,000)	(5,000)	0.0%		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
MCSS SUBSIDY			0							
Total Homelessness Prevention Program	0	0	0		0	0	0	0	0	0
SALARIES & BENEFITS			0				0	0	0	0
100% - PROV. SUBSIDY			0							
OW Local Change Project	0	0	0		0	0	0	0	0	0
EEF - ENBRIDGE LEAP			0							
EEF - OEB			0						0	3,600
EEF - OEB REVENUE			0						0	(3,600)
EEF - ENBRIDGE LEAP REVENUE			0				0	0	0	0
Emergency Energy Fund	0	0	0		0	0	0	0	0	0
Social Assistance Other - Totals	0	0	0		0	0	0	0	0	0

County of Renfrew
Schedule of Reserves
2022 BUDGET

		Audited Balance 31-Dec-20	2021 Budget Reserve Changes	Known Adjustments In 2021	Estimated Balance 31-Dec-21	Prop-Pembroke	Property-RCP	Property - Base	Prop- Amprior	IT	POA	Trails	PW	xxx	Transfers To	Transfers From	SDIP	Net Change	Estimated Balance 31-Dec-21	c = capital reserve	s=shared provicit
Child Care	Mitigation	1,520,237			1,520,237													0	1,520,237		s
Ec Dev	RED	35,000			35,000													0	35,000		
Trail	Algonquin Trail	14,125			14,125													0	14,125		
General	Building Reserve	3,077,415	160,237	50,000 a	3,287,652	(285,000)	(428,305)	129,776	86,795									(496,734)	2,790,918	c	
General	Development Reserve	8,697			8,697													0	8,697	c	
General	Federal Gas Tax Reserve	0		2,685,199 b	2,685,199							(5,478,416)			2,793,217			(2,685,199)	0		
General	Insurance	150,000			150,000													0	150,000		
General	Reforestation Reserve	180,918	(5,571)		175,347											(8,100)		(8,100)	167,247	c	s
General	OPP Bldg	755,047	65,305		820,352										76,169	(10,000)		66,169	886,521	c	
General	Sick leave	69,458			69,458													0	69,458		
General	TCA Renewal Reserve	16,001,514	(4,156,450)		11,845,064							(4,908,395)			6,227,007		466,473	1,785,085	13,630,149	c	
General	Working Capital	16,355,529	(204,000)	34,000 g	16,185,529					(17,000)		(34,000)						(51,000)	16,134,529	c	
General	WSIB Sched 2	621,547			621,547													0	621,547		
General	Cannabis Reserve	156,321			156,321													0	156,321		
General	Provincial Modernization	0			0													0	0	c	
Housing	Non Profit Capital	116,222			116,222													0	116,222		s
Housing	Severance	197,157			197,157													0	197,157		s
Paramedic	Infrastructure	2,168,070	(369,000)	270,000 f	2,069,070										1,121,000	(1,915,000)		(794,000)	1,275,070	c	s
Paramedic	Community Paramedic	738,884			738,884													0	738,884		s
Paramedic	Severance	1,378,862			1,378,862													0	1,378,862		s
Paramedic	WSIB Sched 2	0			0													0	0		s
Public Works	Capital	195,255	(195,255)	4,046,000 c	4,046,000							(12,846,744)			8,800,744			(4,046,000)	0	c	
Public Works	Winter Control	250,000			250,000													0	250,000		
Social Service	Fiscal Pressure	336,742			336,742													0	336,742		s
County Of Renfrew		44,327,000	(4,704,734)	7,085,199	46,707,465	(285,000)	(428,305)	129,776	86,795	(17,000)	0	(34,000)	(23,233,555)	0	19,018,137	(1,933,100)	466,473	(6,229,779)	40,477,686		
BM	WSIB Sched 2	496,744	49,024		545,768										49,024			49,024	594,792		s
BM	Butterfly	149,318			149,318											(25,000)		(25,000)	124,318	c	s
BM	Unallocated	2,710,951	(1,151,000)	25,000 d	1,584,951											(361,800)		(361,800)	1,223,151	c	s
BM	LTC CMI Stabilization	248,242			248,242													0	248,242		s
BM	Equip	100,000			100,000													0	100,000	c	s
Bonnechere Manor		3,705,255	(1,101,976)	25,000	2,628,279		0	0	0	0	0	0	0	0	49,024	(386,800)	0	(337,776)	2,290,503		
ML	Butterfly	159,419			159,419											(159,419)		(159,419)	0	c	s
ML	WSIB Sched 2	228,442			228,442													0	228,442		s
ML	Unallocated	832,662	(345,000)	25,000 e	512,662											(426,341)		(426,341)	86,321	c	s
ML	LTC CMI Stabilization	0			0										100,614			100,614	100,614		s
ML	Equip	38,782			38,782													0	38,782	c	s
ML	Sick leave	186,402			186,402													0	186,402		s
Miramichi Lodge		1,445,707	(345,000)	25,000	1,125,707		0	0	0	0	0	0	0	0	100,614	(585,760)	0	(485,146)	640,561		
Opeongo	Capital	0			0													0	0	c	s
RCHC	Capital	4,306,409	(1,776,450)	347,500 h	2,877,459											(1,482,665)		(1,482,665)	1,394,794	c	s
RCHC	AHP Reserve	0			0													0	0		s
RCHC	AHP Admin Reserve	0			0													0	0		s
RCHC	Home Ownership	0			0													0	0		s
RCHC	Working Capital	50,000			50,000													0	50,000	c	s
RCHC	WSIB Sched 2	148,483			148,483													0	148,483		s
Renfrew County Housing Corp		4,604,892	(1,776,450)	347,500	3,075,942		0	0	0	0	0	0	0	0	0	(1,482,665)	0	(1,482,665)	1,593,277		
Total Surplus Adjustment		53,982,854	(7,928,160)	7,482,699	53,537,393	(285,000)	(428,305)	129,776	86,795	(17,000)	0	(34,000)	(23,233,555)	0	19,167,775	(4,388,325)	466,473	(8,535,366)	45,002,027		
Capital Reserves Only		47,089,986	(7,977,184)	4,797,500	43,910,302	(285,000)	(428,305)	129,776	86,795	(17,000)	0	(34,000)	(17,755,139)	0	16,224,920	(4,388,325)	466,473	(5,999,805)	37,910,497		

County of Renfrew
2022 Budget

					Road 70 Bridge 75 Culvert 90			Sources of Financing								
Department	Primary Category	Detail	Detail	Location/Other	or Risk	10 Year Plan	Revised	Budget \$	Pembroke		Provincial	Gas Tax Res		Reserves	Debt	Total
									Taxation/Other	Share	Grant	Reserve				
BM	Building	D3055 - Fin Tube Radiation	Heaters in all rooms		L		20,000	20,000						20,000		20,000
BM	Building	C3020 - Floor Finishes	rolled vinyl		L		30,000	30,000						30,000		30,000
BM	Building	D5022 - Lighting Equipment	Changing to LED lights		M		30,000	0						0		0
BM	Building	Architects Fees	Butterfly Bldg Re-design	2021 carryover				25,000						25,000		25,000
BM	Building	D5033 - Telephone Systems	new NEC system		L		132,470	20,000						20,000		20,000
BM	Equip	Medical Equipment	Therapeutic Air Surfaces (2)		M			13,000						13,000		13,000
BM	Equip		Beriatric Ceiling Lift (2)		L			10,000						10,000		10,000
BM	Equip	Ceiling Lift Motors	(5 replace & 4 new)		M			46,800						46,800		46,800
BM	Roof	B30 - Roofing	washed river stone over single EPDM roof membrane		L		222,000	222,000						222,000		222,000
BM Total							434,470	386,800	0	0	0	0		386,800	0	386,800
IT	Equip	Server	Virtual Server Replaced		M			17,000						17,000		17,000
IT Total							0	17,000	0	0	0	0		17,000	0	17,000
ML	Building	C3020 - Floor Finishes	Resilient sheet flooring **** (corridors) - C Block		L		29,000	23,400						23,400		23,400
ML	Building	D-Services - Electrical	D5022 - Lighting Equipment - LED Switch		M			30,000						30,000		30,000
ML	Building	3045 - Exhaust Ventilation Syster	VAV controllers		L		30,000									0
ML	Building	D-Services - Mechanical	D3058-D - Make-Up AHU		L			103,000						103,000		103,000
ML	Building	E2010 - Fixed Furnishings	Servery 1a		L		30,000									0
ML	Building	D1010 - Elevators & Lifts	elevator component replacement door operators		L		45,000									0
ML	Building	E1093 - Food Service Equipment	dishwashers		L		58,000									0
ML	Building	D-Services - Mechanical	D3022 - Hot Water Boilers		L			200,000						200,000		200,000
ML	Building		Butterfly Dimentia Care unit 1A renovations as	2021 Carryover 25000	L		136,000	161,600						161,600		161,600
ML	Building	32 - Intercommunications And Pa	Nurse call - Austco systsem		L		250,000									0
ML	Equip	E-Equipment and Furnishings	Solid Waste Handling Equipment-dumpster		L			67,760						67,760		67,760
ML Total							578,000	585,760	0	0	0	0		585,760	0	585,760
Paramedic	Vehicles	TRAI-07-1118086	TRAILER - Mobile Command Unit	936	M		15,000	20,000						20,000		20,000
Paramedic	Vehicles	TRAI-07-N063595	TRAILER - Logistics	933	M		15,000	20,000						20,000		20,000
Paramedic	Vehicles	AMBU-17-9774496	AMBULANCE DEMERS TYPE II	4560-18	E		235,000	235,000						235,000		235,000
Paramedic	Vehicles	AMBU-18-9774473	AMBULANCE DEMERS TYPE III	4593-18	M		235,000	235,000						235,000		235,000
Paramedic	Vehicles	AMBU-18-9774474	AMBULANCE DEMERS TYPE III	4913-18	L		235,000	235,000						235,000		235,000
Paramedic	Vehicles	AMBU-18-9774495	AMBULANCE DEMERS TYPE III (+stretcher)	4901-18	L		235,000	300,000						300,000		300,000
Paramedic	Vehicles	AMBU-18-9774497	AMBULANCE DEMERS TYPE III (+stretcher)	4903-18	L		235,000	300,000						300,000		300,000
Paramedic	Vehicles	AMBU-19-N044507	AMBULANCE DEMERS TYPE III (+stretcher)	4900-19	L		235,000	300,000						300,000		300,000
Paramedic	Vehicles	ERV-16-EA29256	Ford Expedition	2021 carryover	E			90,000						90,000		90,000
Paramedic	Vehicles	ERV-16-EA54329	FORD F250	2021 carryover	L			90,000						90,000		90,000
Paramedic	Vehicles	ERV-16-ERO7647	Ford Expedition	2021 carryover	L			90,000						90,000		90,000
Paramedic Total							1,440,000	1,915,000	0	0	0	0		1,915,000	0	1,915,000
Prop-Arn Base	Building	D2095 - Domestic Water Heaters	Gas fired instantenous hot water heater.		L		5,095	5,095						5,095		5,095
Prop-Arn Base	Land Improvement	G2020 - Parking Lots	Asphalt parking lot on the side of the building, and asphalt driveway.		L		10,000	10,000						10,000		10,000
Prop-Arn Base	Land Improvement	G2020 - Parking Lots	Asphalt crack sealing		L		5,000	0						0		0
Prop-Arn Base Total							20,095	15,095	0	0	0	0		15,095	0	15,095
Prop-BB-Base	Land Improvement	G2020 - Parking Lots	Asphalt crack sealing		L		5,000	0						0		0
Prop-BB-Base Total							5,000	0	0	0	0	0		0	0	0
Prop-CAB	Building	B2010 - Exterior Walls	soffits / wood siding		M		150,000	150,000						150,000		150,000
Prop-CAB	Building	B2010 - Exterior Walls	Caulking / Repointing		M		60,000	60,000						60,000		60,000
Prop-CAB	Building	10 - Electrical Service And Distrib	Generator Transfer Switch		L		30,000	30,000						30,000		30,000
Prop-CAB	Building	B2030 - Exterior Doors	Upgrades to existing barrier free doors		L		59,000	59,000			59,000					59,000
Prop-CAB	Equip	Lawn Tractor			L			15,000						15,000		15,000
Prop-CAB	Equip	TRAC-22-	LAWN TRACTOR FOR CAB (GR SERIES)		L		20,000									0
Prop-CAB	Land Improvement	G2020 - Parking Lots	Crack filling - sealing		L		20,000	20,000						20,000		20,000
Prop-CAB	Land Improvement	G2030 - Pedestrian Paving	Concrete pedestrian walkways		M		10,000	10,000						10,000		10,000
Prop-CAB	Vehicles	LDTR-12-S287312	TRUCK PICKUP DODGE RAM 1500 4X2		L		30,000									0
Prop-CAB Total							379,000	344,000	0	0	59,000	0		285,000	0	344,000
Prop-Deep-Base	Land Improvement	G2020 - Parking Lots	Asphalt crack sealing		L		5,000	0						0		0
Prop-Deep-Base Total							5,000	0	0	0	0	0		0	0	0
Prop-OPP	Land Improvement	G2020 - Parking Lots	Line Painting		L		10,000	10,000						10,000		10,000
Prop-OPP Total							10,000	10,000	0	0	0	0		10,000	0	10,000
Prop-Pet-Base	Land Improvement	G2020 - Parking Lots	Asphalt crack sealing		L		20,000	20,000						20,000		20,000
Prop-Pet-Base Total							20,000	20,000	0	0	0	0		20,000	0	20,000
Prop-RCP	Building	C3040 - Wall Finishes - Units	Painted		L		25,000	0						0		0
Prop-RCP	Building	New Storage Garage	For Paramedic Vehicles/Equip-recover through 10yr lease		L			200,000						200,000	28	200,000

County of Renfrew
2022 Budget

Road 70 Bridge 75 Culvert 90								Sources of Financing						
Department	Primary Category	Detail	Detail	Location/Other	or Risk	10 Year Plan	Budget \$	Pembroke		Provincial	Gas Tax Res		Debt	Total
								Taxation/Other	Share	Grant	Reserve	Reserves		
Prop-RCP	Building	B30 - Roofing	Skylight assembly across the main section of the building.		L	45,855	45,855						45,855	45,855
Prop-RCP	Building	070 - Floor Finishes - Common A	Mostly ceramic - Halls and washrooms - some carpet		L	46,020	46,020						46,020	46,020
Prop-RCP	Building	134 - Packaged Air Conditioning L	Gas fired roof top units and electric baseboard heaters around the perin		L	150,000	150,000						150,000	150,000
Prop-RCP	Land Improvement	G2020 - Parking Lots	Paved parking lots around the building.	2021 carryover	L		50,000						50,000	50,000
Prop-RCP Total						266,875	491,875	0	0	0	0	491,875	0	491,875
PW	Bridges	B005	Scollard Bridge	Pucker Street	53	600,000	600,000						600,000	600,000
PW	Bridges	B002	Bonnechere River Bridge	2021 carry over-\$350k			350,000						350,000	350,000
PW	Bridges	B022	Indian River Bridge	Sandy Beach Rd	70	1,200,000	1,200,000						1,200,000	1,200,000
PW	Bridges	B056	Colterman Bridge	Colterman Road	69	100,000	100,000						100,000	100,000
PW	Bridges	B057	Mount St. Patrick Bridge	Mount St Patrick Rd	51	800,000	800,000						800,000	800,000
PW	Bridges	B064	Pilgrim Road Bridge	Pilgrim Road	66	180,000	180,000						180,000	180,000
PW	Bridges	B068	Schimmins Creek Bridge	Welk Road	66	100,000	100,000						100,000	100,000
PW	Bridges	B150	Dam Lake Bridge	Stanley Olsheski Rd	71	100,000	100,000						100,000	100,000
PW	Bridges	B203	Petawawa River Bridge	51	70	1,300,000	1,300,000						1,300,000	1,300,000
PW	Bridges	B257	Harrington Creek Bridge	512	29	800,000	800,000						800,000	800,000
PW	Bridges	B319	Bucholtz Bridge	2021 carry over-\$362k	73	950,000	950,000						950,000	950,000
PW	Bridges	B007	Butler Bridge	Butler Road	74	100,000	100,000						100,000	100,000
PW	Bridges	B044	Douglas Bridge	5	68	45,000	45,000						45,000	45,000
PW	Bridges	B102	Brennans Creek Bridge	512	64	54,000	54,000						54,000	54,000
PW	Bridges	B108	Tramore Bridge	Tramore Road	74	40,000	40,000						40,000	40,000
PW	Bridges	B156	Burnt Bridge	Burnt Bridge Road	64	25,000	25,000						25,000	25,000
PW	Bridges	B232	Cochrane Creek Bridge	Cement Bridge Road	40	50,000	50,000						50,000	50,000
PW	Bridges	B310	Ski Hill Bridge	58	69	30,000	30,000						30,000	30,000
PW	Bridges		Various Bridge Repairs			200,000	200,000						200,000	200,000
PW	Building	Salt Building	Structure	Goshen Patrol-Calabogi	M	50,000	50,000						50,000	50,000
PW	Building	Sand Dome	Roof	Goshen Patrol-Calabogi	H	35,000	35,000						35,000	35,000
PW	Building	Sand Dome	Structure	Goshen Patrol-Calabogi	M	52,000	52,000						52,000	52,000
PW	Culverts	C012	Farquharson's Culvert	S. McNaughton Road	55	135,000	135,000						135,000	135,000
PW	Culverts	C037	Bagot Creek Culvert	Lower Spruce Hedge Rt	21	342,000	342,000						342,000	342,000
PW	Culverts	C040	Snake River Culvert	8	58	108,000	108,000						108,000	108,000
PW	Culverts	C134	Campbell Drive Culvert	Campbell Drive	45	585,000	585,000						585,000	585,000
PW	Culverts	C137	Hanson Creek Culverts	Robertson Line	57	162,000	162,000						162,000	162,000
PW	Culverts	C152	Wadsworth Lake Culvert	Old Barry's Bay Road	46	252,000	252,000						252,000	252,000
PW	Culverts	C197	Etmanskie Swamp Culvert	2021 carryover-\$240k	45	1,100,000	1,100,000						1,100,000	1,100,000
PW	Culverts	C269	Jacks Lake Culverts	58	53	180,000	180,000						180,000	180,000
PW	Culverts	C302	Wingle Creek Twin Culverts	Rochfort Road	16	180,000	180,000						180,000	180,000
PW	Culverts	C001	Berlanquet Creek Culvert	5	67	38,500	38,500						38,500	38,500
PW	Culverts	C025	Borne Road Culvert	Borne Road	28	30,000	30,000						30,000	30,000
PW	Culverts	C051	Harris Creek Culvert	Proven Line	26	20,000	20,000						20,000	20,000
PW	Culverts	C130	Lochiel Creek Culvert North	63	34	33,500	33,500						33,500	33,500
PW	Culverts	C191	Dicks Road Culvert	Dicks Road	29	20,000	20,000						20,000	20,000
PW	Culverts	C201	Broomes Creek Culvert	2021 carryover-\$800k	35	100,000	100,000						100,000	100,000
PW	Culverts	C204	Bellowes Creek Culvert	12	45	30,000	30,000						30,000	30,000
PW	Culverts	C268	St. Columbkille's Culvert	58	64	75,000	75,000						75,000	75,000
PW	Culverts	C325	Neilson Creek Culvert	Clear Lake Road	36	50,000	50,000						50,000	50,000
PW	Equip	new	Offset Roller	hot mix patching/should	L		71,000						71,000	71,000
PW	Equip	new	Road Shoulder MC		L		80,000						80,000	80,000
PW	Equip	ATTA-99-GSWEEK	Sweeper		M		20,000						20,000	20,000
PW	Equip	BACK-06-G959459	Backhoe		M	185,000	185,000						185,000	185,000
PW	Equip	SMEQ-08-3300055	Line Paint Machine GP/CP		M		14,000						14,000	14,000
PW	Equip	replaces 1985 homemade trailer	U-body water tank		M		36,000						36,000	36,000
PW	Equip	TRAC-02-L25212	Tractor		M	95,000	95,000						95,000	95,000
PW	Land Improvement	Parking Lot		Cobden	M	180,000	180,000						180,000	180,000
PW	Roads	1	Madawaska Blvd	B258 W Exp Jnt-to-Dan	52	14,269	14,269						14,269	14,269
PW	Roads	1	Madawaska Blvd	Daniel St-to-Elgin St	52	145,556	145,556				140,000	5,556		145,556
PW	Roads	1	River Road	Henry Crescent-to-Loch	37	774,080	774,080				760,000	14,080		774,080
PW	Roads	2	White Lake Road	Mountain View Rd-to-Rt	52	271,629	271,630				260,000	11,630		271,630
PW	Roads	2	White Lake Road	Robertson Line-to-Cty F	50	645,540	645,540				630,000	15,540		645,540
PW	Roads	2	White Lake Road	Cty Rd 23 (Highland Rd	62	171,516	171,516				165,000	6,516		171,516
PW	Roads	7	Foresters Falls Rd	Harriet Street (urban be	31	357,500	357,500			340,000		17,500		357,500

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County of Renfrew
2022 Budget

					Road 70 Bridge 75 Culvert 90			Sources of Financing							
Department	Primary Category	Detail	Detail	Location/Other	or Risk	10 Year Plan	Revised	Budget \$	Pembroke		Provincial	Gas Tax Res		Total	
									Taxation/Other	Share	Grant	Reserve	Reserves		Debt
PW	Roads	13	Mountain Rd	Micksburg Rd-to-Soike I	35	301,000		301,000			275,000		26,000	301,000	
PW	Roads	13	Mountain Rd	Soike Rd-to-Stafford Th	37	296,700		296,700			275,000		21,700	296,700	
PW	Roads	21	Beachburg Rd	Buchannan's Pit Entranc	51	411,720		411,720				400,000	11,720	411,720	
PW	Roads	21	Beachburg Rd	Pappin Rd-to-Watchorn	51	348,322		348,322				340,000	8,322	348,322	
PW	Roads	21	Beachburg Rd	Watchorn Dr-to-Urban E	50	110,665		110,665				105,000	5,665	110,665	
PW	Roads	23	Highland Rd	Renfrew/Lanark Line-to	36	324,650		324,650				320,000	4,650	324,650	
PW	Roads	24	White Water Rd	Hwy 17-to-City Rd 40 (G	32	826,560		826,560				810,000	16,560	826,560	
PW	Roads	29	Drive Inn Rd	City of Pembroke (South	55	188,680		188,680				180,000	8,680	188,680	
PW	Roads	29	Drive Inn Rd	Wilson Rd-to-Clearview	70	194,020		194,020				190,000	4,020	194,020	
PW	Roads	62	Combermere Rd	Combermere S Urban L	75	15,107		0						0	
PW	Roads	62	Combermere Rd	Combermere North Urb	77	9,450		0						0	
PW	Roads	62	Combermere Rd	Cty Rd 517 (Dafoe Rd)-	85	6,750		0						0	
PW	Roads	62	Combermere Rd	Combermere Edge S E	82	31,646		62,953					62,953	62,953	
PW	Roads	65	Centennial Lake Rd	Black Donald Access Pt	13	1,128,270		1,128,270			325,010	428,416	374,844	1,128,270	
PW	Roads	67	Simpson Pit Rd	Buck Hill Rd-to-City Rd f	48	781,000		781,000				750,000	31,000	781,000	
PW	Roads	508	Calabogie Rd	Mill St-to-City Rd 511 (Li	33	636,320		636,320			500,000		136,320	636,320	
PW	Roads	512	Foymount Rd	County Road 66-to-Bruc	41	99,940		99,940					99,940	99,940	
PW	Roads	512	Foymount Rd	Brudenell Village East L	16	543,950		543,950					543,950	543,950	
PW	Roads	512	Foymount Rd	Lorwell Lake Drive-to-Hi	42	202,510		202,510					202,510	202,510	
PW	Roads	512	Foymount Rd	B257-to-Lake Clear Rd	3	704,000		704,000					704,000	704,000	
PW	Roads	512	Foymount Rd	Lake Clear Rd-to-Buelo	3	537,680		537,680					537,680	537,680	
PW	Roads	512	Foymount Rd	2021 carry over-\$1.6m	10	1,094,500		1,094,500					1,094,500	1,094,500	
PW	Roads	517	Dafoe Rd	Serran Road - to - CA 2	21	165,690		165,690			165,690			165,690	
PW	Roads	517	Dafoe Rd	CA 2532-to-CA 2647	37	149,384		149,384			149,384			149,384	
PW	Roads	517	Dafoe Rd	CA 2647-to-Lower Craig	17	97,310		97,310			97,310			97,310	
PW	Roads	517	Dafoe Rd	Lower Craigmont Rd-to-	19	722,100		722,100			611,990		110,110	722,100	
PW	Roads	30	Lake Dore Rd	Hwy 60-to-St. John's Ch	53	75,000		75,000					75,000	75,000	
PW	Roads	30	Lake Dore Rd	St. John's Church Steps	18	25,000		25,000					25,000	25,000	
PW	Roads		Scratch Coat	Various		737,924		737,924					737,924	737,924	
PW	Roads		Active Transportation	Various		150,000		150,000					150,000	150,000	
PW	Trailer	replaces 1990 utility trailer	16ft Float		M	12,000		12,000					12,000	12,000	
PW	Trailer	replaces 1995 utility trailer	Enclosed cargo SWP		M	15,000		15,000					15,000	15,000	
PW	Vehicles	626-08	6 Ton Truck	2021 carryover	M	355,000		355,000					355,000	355,000	
PW	Vehicles	617-09	6 Ton Truck	Plow Truck	M	355,000		355,000					355,000	355,000	
PW	Vehicles	158-07	Service Van (Mechanic)		M	150,000		150,000					150,000	150,000	
PW	Vehicles	157-12	Pickup Truck (Mechanic)	2021 carryover	M	60,000		60,000					60,000	60,000	
PW	Vehicles	156-13	Service Van (Mechanic)	2021 carryover	M	150,000		150,000					150,000	150,000	
PW	Vehicles	101-14	Pickup Truck	2021 carryover	M	42,000		42,000					42,000	42,000	
PW	Vehicles	146-14	Pickup Truck	2021 carryover	M	45,000		45,000					45,000	45,000	
PW	Vehicles	164-14	Pickup Truck	2021 carryover	M	42,000		42,000					42,000	42,000	
PW	Vehicles	111-15	Pickup Truck		M	42,000		42,000					42,000	42,000	
PW	Vehicles	121-15	Pickup Truck		M	42,000		42,000					42,000	42,000	
PW	Vehicles	131-15	Pickup Truck		M	42,000		42,000					42,000	42,000	
PW	Vehicles	112-16	Pickup Truck		M	42,000		42,000					42,000	42,000	
PW Total							25,401,936	25,972,939	0	0	2,739,384	5,478,416	17,755,139	0	25,972,939
RCHC	Building	59 Wallace Street - Site	G4020 - Site Lighting	Exterior	E	25,000		25,000					25,000	25,000	
RCHC	Building	44 Lorne Street	B2030 - Exterior Doors	Exit doors	H	26,000		26,000					26,000	26,000	
RCHC	Building	150 Elizabeth Street North	B2030 - Exterior Doors	Exits	M	35,000		35,000					35,000	35,000	
RCHC	Building	510 MacKay Street	B2030 - Exterior Doors	Patio doors	H	50,000		50,000					50,000	50,000	
RCHC	Building	Nelson Street	Fencing (Nov 2021 Council Approval)	(SSRF shortfall)				100,000					100,000	100,000	
RCHC	Building	425 Nelson Street	B30 - Roofing	Roof	M	60,000		60,000					60,000	60,000	
RCHC	Building	75 Stafford Street	C1070 - Plumbing fixture Refurbishment	faucet and bathroom v	H	75,000		75,000					75,000	75,000	
RCHC	Building	260 Elizabeth Street North	B2030 - Exterior Doors	Units patios and balco	H	150,000		150,000					150,000	150,000	
RCHC	Building	260 Elizabeth Street North	B2020 - Exterior Windows	2021 carry over				172,500					172,500	172,500	
RCHC	Building	Bronx Street/Reynolds Avenue	B2020 - Exterior Windows	2021 carry over - \$175k				194,165					194,165	194,165	
RCHC	Building	174/178,202 Massey, 220/350 AirRoofing		Roofing	E	150,000		150,000					150,000	150,000	
RCHC	Building	130-144 Fraser, 135-147 Arnolds	B2010 - Exterior Walls-Siding	Main level & 2nd floor	M	170,000		170,000					170,000	170,000	
RCHC	Building	1030-1106 Lea St - (4) Townhome	B2020 - Exterior Windows	All, based on sample	H	275,000		275,000					275,000	275,000	
RCHC	Vehicles	LDTR-13-N101805	VAN MTCE NISSAN		L	46,000								0	
RCHC	Vehicles	TRAC-11-LAWN17	Tractor 59 Wallace		L	8,600								0	

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County of Renfrew
2022 Budget

					Road 70 Bridge 75 Culvert 90	Revised	Budget \$	Sources of Financing							
Department	Primary Category	Detail	Detail	Location/Other	or Risk	10 Year Plan		Taxation/Other	Pembroke	Provincial	Gas Tax Res	Reserves	Debt	Total	
								Share	Grant	Reserve					
RCHC	Vehicles	TRAC-06-LAWNPO4	Lawn tractor 150 Elizabeth		L	8,600								0	
RCHC Total							1,079,200	1,482,665	0	0	0	0	1,482,665	0	1,482,665
Trails	Land Imp	Phase III Final Transfer	Former CP Rail Transfer	2021 carry over	L	34,000						34,000		34,000	
Trails Total							0	34,000	0	0	0	0	34,000	0	34,000
Grand Total							29,639,576	31,275,134	0	0	2,798,384	5,478,416	22,998,334	0	31,275,134

ONTARIO WORKS REPORT

Prepared by Andrea Patrick, Manager of Ontario Works

Prepared for: Community Services Committee

January 12, 2022

INFORMATION**1. After-Hours Homelessness Support [Strategic Plan Goal #3 (a)]**

Please see attached as Appendix OW-I, a letter from The Grind Pembroke to the Director of Community Services, informing the County of Renfrew that they are unable to continue providing after-hours homelessness support after December 31, 2021.

The Ontario Works office has been working collaboratively with The Grind in this area by providing payments for motel stays through our Homelessness Prevention Program (HPP), as well as providing follow up case management to assist people in securing more stable housing options. Effective January 1, 2022, Community Services will deliver the after-hours homelessness support to ensure there are no service gaps. A toll-free crisis line will be answered by Ontario Works staff from 4:00 – 10:00 pm daily to assist Renfrew County residents experiencing housing instability and enable them to access emergency shelter services when required.

2. Surge in Ontario Works Applications [Strategic Plan Goal #3 (b)]

Since the termination of the federal financial benefits on October 23, 2021, there has been a province-wide surge in social assistance applications. The Ministry of Children, Community and Social Services (MCCSS) has been in the process of transitioning new Ontario Works applications to a centralized intake process; however, due to the high volume they have had to divert a significant number of applications back to municipal offices to ensure that financial supports are delivered in a timely manner. Appendix OW-II illustrates the current state of social assistance applications received by the provincial Intake and Benefits Administration Unit (IBAU) as of December 5, 2021.

The Ministry of Labour, Training and Skills Development (MLTSD) sent a

memo that is attached as Appendix OW-III, to all Employment Ontario delivery agents requesting they reach out to individuals who have been in receipt of federal financial benefits and work proactively to connect them with local employment opportunities.

The MLTSD and MCCSS are working together to support Ontario's recovery efforts and to help make this transition of services as smooth as possible for impacted residents.

3. **Social Assistance Renewal Highlights Newsletter [Strategic Plan Goal #3 (b)]**

Attached as Appendix OW-IV is the third edition of the Social Assistance Renewal Highlights Newsletter. This bulletin provides an overview of the modernization initiatives that are being implemented as part of the provincial vision for a renewed social assistance operating model.



November 29, 2021

Laura LePine
Director of Social Services
9 International Drive, R.R. #4
Pembroke, Ontario
K8A 6W5

Dear Laura:

I am writing this letter in follow up to your response of November 15, 2021, regarding the request that The Grind Pembroke presented to County Council June 30, 2021, seeking financial support for operational funding to cover staff (administrative and managerial) in the amount of \$142,329.82 annually.

I understand that a review of the Community Services budget and funding envelopes has taken place and it has been determined that Community Services does not have the funding in the 2021 budget to support The Grind's request. As you have mentioned all funding for the April 1, 2021 to March 31, 2022 fiscal year has been committed. However, I do understand that the Social Service Relief Fund would have funding to continue the afterhours support. At this time, the Board of Directors of the Grind wishes to inform you that without sustainable funding The Grind Pembroke is unable to retain staff and will not be able to enter into a new agreement to provide this service. We will continue with our current agreement in effect until Dec. 31, 2021.

Thank you for your assistance with the Social Services COVID 19 Relief Fund and hope that we will continue to receive your support to ensure the people in need in our community can receive good nutritious meals and emergency food kits.

God Bless,

Rev. Deacon Adrien Chaput

Surge of Ontario Works Applications IBAU Update

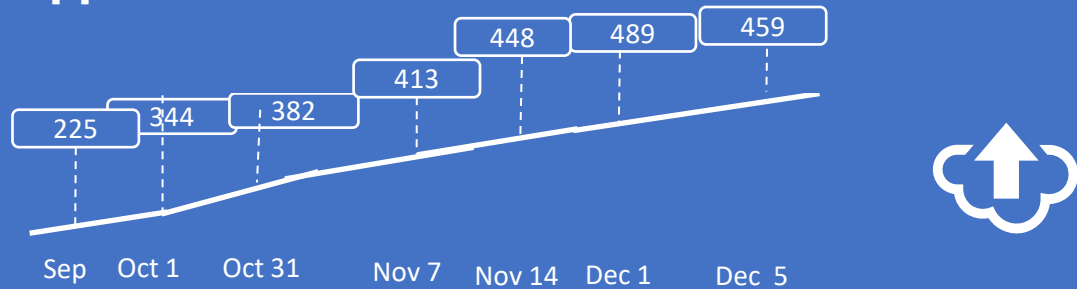
Provincial Municipal Joint Project Team (PMJPT)
December 9, 2021

Purpose

- To provide regular updates on key metrics related to the increase of Ontario Works applications at IBAU.

IBAU's numbers as of Dec 5

Applications Received



Current Average: 459 Apps Received Per Day



1459
Applications waiting to be submitted to SAMS

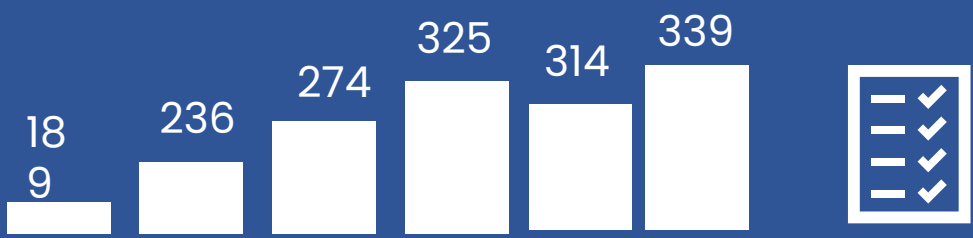


Application Process Time



>5 Days

Applications Processed



Current Average: 339 Apps Processed Per Day



Contact Centre Call Volume

519



Average Calls Per Day

**Ministry of Labour, Training
and Skills Development**Office of the Assistant Deputy
Minister

Employment and Training Division

777 Bay Street,
26th Floor
Toronto ON M5G 2E5**Ministère du Travail, de la
Formation et du Développement
des compétences**

Bureau du sous-ministre adjoint

Division de l'emploi et de la formation

777, rue Bay,
26^e étage
Toronto ON M5G 2E5**Memorandum**

To: Employment Ontario Delivery Partners

From: Cordelia Abankwa
Assistant Deputy Minister, Employment and Training Division
Ministry of Labour, Training and Skills Development

Date: December 1, 2021

Subject: Canada Recovery Benefit - Outreach Strategy

Dear Employment Ontario delivery partners:

As you know the Canada Recovery Benefit (CRB) wound down on October 23, 2021. Ontario had approximately 350,000 beneficiaries who received this benefit. The Ministry of Labour, Training and Skills Development will be contacting former CRB beneficiaries to proactively support their ability to return to work and your help is crucial to making this a success.

A phased approach to CRB outreach is being used to connect clients to the appropriate Employment Ontario (EO) supports:

- Phase 1A – email communication to former CRB beneficiaries, beginning the week of November 22nd.
- Phase 1B – former CRB beneficiaries without email addresses will be mailed a letter, beginning the week of December 6th.
- Phase 2 – phone call by EO delivery partners in early January to former CRB beneficiaries without an available e-mail address or home address. We will follow up with you to answer questions and provide information to support you in doing this. In addition, we will partner with the Ministry of Children Community and Social Services to further help smooth a path to employment. Information will be provided to Ontario

Works caseworkers that help to better identify how to connect social assistance clients with EO supports and services.

Thank you for your ongoing support and for all you do through EO programs and services to meet the employment and training needs of the thousands of people that come to us for support. Thank you for the significant role you play in Ontario's recovery efforts and for your partnership.

Sincerely,

Original signed by

Cordelia Abankwa
Assistant Deputy Minister
Employment and Training Division

Cc:

Charles Bongomin, Regional Director (A), Central Region, Employment and Training Division, Ministry of Labour, Training and Skills Development

Tariq Ismati, Regional Director, Eastern Region, Employment and Training Division, Ministry of Labour, Training and Skills Development

Andrew Irvine, Regional Director, Northern Region, Employment and Training Division, Ministry of Labour, Training and Skills Development

Heather Cross, Director, Western Region, Employment and Training Division, Ministry of Labour, Training and Skills Development

Aki Tefera, Assistant Deputy Minister, Social Assistance Programs Division, Ministry of Children, Community and Social Services

Nelson Loureiro, Executive Director, Social Assistance Transformation, Ministry of Children, Community and Social Services

Issue 3 - December 2021

Social Assistance Renewal Highlights

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The Vision: “To create an efficient, effective, and streamlined social services system that focuses on people, providing them with a range of services and supports to respond to their unique needs and address barriers to success so they can move towards employment and independence.”

Co-Design Update

Since we released Ontario's vision for a renewed social assistance system in February 2021, there has been an unprecedented amount of engagement and work across the system to design the new system in more detail. We are at the end of our early co-design period for the renewed operating model and are now in a decision-making period where we will consolidate the work to date and engage partners to set the path forward. Our contract with Deloitte Canada as an advisor has wrapped up, and now the ministry will continue to lead co-design work with municipalities, and other partners and stakeholders in the system. This will allow the ministry to further develop the future-state operating model.

It is clear that the transition to a new model will take time, and there is no imminent change coming from this work in early 2022. We appreciate your participation and patience with the process, and we look forward to communicating more in the new year on the next phase of codesign, which will focus on implementing the new model in a few areas of the province to better understand and evolve how the new model works in practice.

We have heard many voices and opinions throughout the system, and while we may not be able to accommodate and incorporate all the suggestions we've received, we appreciate the passion and thought that so many have put into this process. We believe the best way to proceed is through collaborative, inclusive, and flexible approaches, learning as we go, and using data to inform decision-making.

Engagement Updates

Client Engagement

There has been a lot of feedback from staff and other partners about the importance of continuing to engage clients throughout every step of the process. We are committed to ensuring that client experiences are embedded in the design of a system that puts people at the centre, with services that work effectively together to support them. About 500 clients were engaged in August 2021.

In the next phase of co-design with partners, the voice of clients will play an important role in setting meaningful and measurable standards, as they provide input on:

- options to support positive client experiences
- the types of services they require
- how staff roles should be organized to provide a range of supports to clients, optimizing access to a caseworker for high-impact services
- options to ensure effective digital channel design in consideration of client needs and preferences

In the next round of engagements, we will focus on:

- including more persons with disabilities (as the first round of engagement included about three times as many Ontario Works clients as ODSP clients)
- clients in the North Region
- members of specific communities, such as Black and Indigenous persons, to ensure participation from underrepresented clients

Planning is also underway to explore the client experience of the centralized intake prototypes to support change management and continuous improvement.

Provincial and Municipal Staff Engagement

This month, we are sharing what we heard in the **August engagements** that were focused on services we're offering to clients at various points of the client journey. Staff were provided with a comprehensive list of all the client-facing services, which make up the future-state client journey, and were asked to validate it, identify any gaps, and identify areas where in-person service delivery would be required. The five service categories are:

1. Identifying and assessing needs
2. Urgent support
3. Supporting social assistance applications and administration of financial assistance, including initial eligibility determination, ongoing eligibility monitoring, and internal reviews, where applicable
4. Stability support navigation and employment referrals
5. Ongoing coordination and post-exit support

Services that staff saw as missing from the service catalogue included:

- **Discretionary benefits:** Many clients may need additional urgent or "miscellaneous" supports that are not classified as an "emergency." It would be helpful for caseworkers to have increased access to discretionary funds or services such as gift cards and vouchers to provide for things such as clothing, food, transportation, personal hygiene products, etc. Supports for clients who are not deemed eligible for Ontario Works upon the initial application but are in a critical spot and need assistance (e.g., released from hospital or incarceration) was also mentioned.

- **Technology tools:** A chat function for online channels would be a useful way for caseworkers to communicate with clients. Additionally, different languages in the computer systems would be helpful for non-English speaking clients. We need increased digital access for elderly, homeless and other populations who are unable to obtain their own devices. Digital signature options for clients when completing forms online and training for clients to learn how to use phones, computers, or other devices would also enable increased use of technology.
- **Increased mental health, addiction, youth and social assistance exit supports:** Clients who have exited assistance still need support (this may look like support groups or ad-hoc meetings where clients can voluntarily attend and stay connected to the community and learn of available resources). Current mental health supports need to be expanded, as wait lists for support are frequently long. Increased wraparound supports for all, but particularly ones for youth (under the age of 18) are needed.

Reasons for **in-person delivery** that staff identified included:

- **Lack of access to technology:** Many clients exiting incarceration or who are homeless and do not have access to technology will seek out supports in-person because it is their only means to do so. Some clients may strictly come to the municipal offices to access a computer, a printer, a scanner, a phone, or other resources that they do not have themselves.
- **Client safety:** Some of the assistance clients seek may be sensitive or related to their situation (such as domestic violence); then it is necessary remove any barriers to access. A personal connection through an in-person meeting and communication may help to better relay the client's needs to the caseworker and more efficiently connect the client with community resources to help them in a time of crisis.

- **Administration:** It may be easier to verify an individual's identity and their paperwork in person, which can help to avoid inaccuracies in their forms, thus ensuring that they get the appropriate services in a timely manner.
- **Stability supports:** In-person meetings between clients and caseworkers can help to facilitate a more customized individual plan by helping the caseworker to identify what supports and services the client may need such as employment referrals, mental health and addiction referrals, housing supports, etc.

Community Service Providers Engagement

In September, the PMSAEC Change Management and Communications Subcommittee released a package to support ODSP and Ontario Works local offices in engaging with local agencies and organizations that deliver services, supports and programs directly to clients and communities. Representatives were identified in local offices in each region/area to work together to develop a list of community services partners that their local office has regular contact with and that provide regular service to social assistance clients, including local community groups specific to their area and local chapters of groups that might have a presence across the province such as Community Living, legal clinics, the YMCA, the Canadian Mental Health Association, etc.

Representatives used [the package provided](#) to lead conversations with their identified community partners and submitted the feedback through a form template provided by MCCSS. These packages included an overview of the new vision for social assistance and the following questions for discussion and feedback:

1. What opportunities or challenges could the new model present for service delivery in your area?
2. How can local services be partners in this vision?

3. What does successful partnership between municipalities and local services look like?
4. With enhanced focus on service navigation at a community level, do you have service capacity concerns? If so, what are they?
5. What kinds of needs do you see most often in your clients that tend to go unaddressed?

We received 31 responses so far (with more to come) and are currently in the process of analyzing the feedback, which will be shared in a future update.

All staff, client and community partner feedback will be considered in the next stages of co-design.

Implementation Updates

The co-design work is supported by ongoing projects and pilots, which provide real-world evidence and space for us to test new ideas, technologies, and processes. Below are updates from some of these prototypes.

Centralized Intake Peer Support Network

In May 2021, we established a peer support network for the centralized intake (CI) initiative to address change adoption issues related to the new processes and realities of CI. Through this network, peers share their lived experience and best practices with one another to support in shifting mindsets, minimize apprehensions, and increase confidence in the new process. The network uses a mentor-mentee approach, allowing sites who have already adopted the new CI process and achieved a more steady-state to serve as mentors to the onboarding sites (mentees). Participants at our mentee sites have told us:

"This context is one of the best I've worked with."

"Coaching from someone that has been through the transition has been so beneficial."

"The introduction of the peer support team enabled us to put all the pieces together and share resources and best practices. Peer support was a great piece to include, and I would highly recommend continuing to use this model. It also created contacts with areas we wouldn't have otherwise connected with."

"The mentors I met with displayed an attitude of helping, encouraged questions, and acting with humility (no egos). The one-on-one style created more understanding than group sessions. It used real world examples."

Insights from this network will be used to iterate the model and inform the roll-out strategy for upcoming cohorts. We'd like to recognize the following sites who serve as our PSN mentors – without them, this wouldn't be possible:

- City of Brantford
- County of Bruce
- Municipality of Chatham-Kent
- Regional Municipality of Durham
- City of Hamilton
- City of Ottawa
- District of Parry Sound Social Services Administration Board
- Regional Municipality of Niagara
- The County of Northumberland
- Regional Municipality of Peel
- County of Renfrew
- Regional Municipality of York.

If you have any questions/comments regarding the Peer Support Network, please contact Bonnie Mohess, Senior Program Analyst, at bonnie.mohess@ontario.ca.

Employment Services Transformation

MCCSS continues to support and meet with the existing Employment Services Transformation (EST) prototype locations in a monthly Community of Practice (COP) setting to continuously improve the prototype and share ideas and best practices across the prototype locations. The current focus of the EST COP is to prioritize the list of operational and business needs that have been raised through various forums. This will provide MCCSS and Ministry of Labour, Training and Skills Development (MLTSD) a roadmap of enhancements for 2022.

To understand the success and outcomes of the EST model, MLTSD (in close collaboration with MCCSS) is carrying out a comprehensive evaluation of the EST prototypes. The evaluation was launched in July 2021 and will continue to the beginning of 2023. The evaluation will help MCCSS assess:

- the implementation of the integrated model in the prototype phase
- the delivery of services within the integrated model
- the extent to which the integrated system is attaining its intended outcomes

MLTSD has contracted Goss Gilroy Inc. to conduct the evaluation. The evaluation will include key informant interviews, focus groups, and surveys with stakeholders (i.e., service system managers, social assistance caseworkers, service providers, community partners, municipalities, employers, and clients).

End of Federal Recovery Benefits

The province and almost all municipal partners are seeing an increase in Ontario Works applications since the expiration of federal benefits that were introduced to address the COVID-19 pandemic, including temporary changes to improve access to Employment Insurance that ended in September and the Canada Recovery Benefit (CRB) that expired on October 23. This surge in applications was anticipated

and was a major driver for the creation of the Intake and Benefits Administration Unit (IBAU) in the ministry in November 2020 and the subsequent acceleration of the new centralized intake process.

The IBAU has received an almost 85% increase in application volumes since September 2021. Most of our delivery partners, including the 13 municipalities that have not yet onboarded to centralized intake, are facing similar challenges.

In the face of these events, we are working with staff and partners to maintain a responsive application processing timeline. We are exploring various internal mitigations including:

- realigning and redeploying staff to support centralized intake
- increasing staffing
- implementing agile operational strategies
- iteratively improving technological and automation to align with our vision of a centralized and automated intake process.

We have reached out to our municipal partners to support us in addressing the volumes through processing re-applications and providing additional support during high-volume periods. We are also working with the 13 municipalities who have not yet onboarded to centralized intake to support their contingency plans and identify opportunities to optimize our collective mitigation strategy, including taking a prudent and planned approach to onboarding timelines. We are still moving forward with onboarding the City of Toronto on February 28, 2022, but are targeting April 2022 to onboard the remaining 12 municipal sites.

In Case You Missed It

In September 2021, [the catchment areas for the next phase of Employment Services Transformation \(EST\) were announced](#) in Halton, Kingston-Pembroke,

Stratford-Bruce Peninsula, and York. MCCSS will begin to engage with these locations to build an implementation plan for the integrated service delivery that will commence in April 2023. With this expansion, we are taking another step towards the broader social assistance vision that will provide clients with supports needed to achieve greater independence, participate in their communities, and prepare them for work where applicable.

In October, it was announced that [all social assistance offices will begin using the Common Assessment and Action Plan tools](#) to support clients. The introduction of these tools will support the future implementation of EST and will also allow for more consistent management of cases across the province, where clients only have to tell their story once and have an increased focus on providing stability supports. A working group, with representatives from each Ontario Works and ODSP office has been created to support and inform this implementation.

More Information

For more information or to find previous issues of this newsletter, see the [Social Assistance Transformation page](#) on the SA Extranet or contact SA.Renewal@ontario.ca with any questions.

CHILD CARE AND EARLY YEARS REPORT

Prepared by: Judy Mulvihill, Manager of Child Care and Early Years Division

Prepared for: Community Services Committee

January 12, 2022

INFORMATION

1. **2022 Early Years and Child Care Funding Approach [Strategic Plan Goal # 3 (b)]**

Attached as Appendix CC-I is a memorandum dated December 2, 2021, from Assistant Deputy Minister, Ministry of Education, Holly Moran, regarding the 2022 Early Years and Child Care Funding Approach.

2. **Emergency Child Care [Strategic Plan Goal # 3 (b)]**

Attached as CC-II is a memorandum dated January 4, 2022, from Assistant Deputy Minister, Ministry of Education, Holly Moran, outlining the fourth round of Emergency Child Care for school age children starting January 10, 2022. Similar to the previous approach in May 2021, the following was implemented as per provincial direction:

- Child care for non-school aged children (i.e. children aged 0-4) will remain open for the duration of this time-limited public health action. This includes child care offered in licensed child care centres, and in home-based settings.
- During the period when elementary schools are operating virtually, licensed child care centres, authorized recreation and skill building providers and district school boards will be prohibited from serving school-aged children.
- Before and after school programs are not permitted to operate during this period. These programs may resume operation when elementary schools return to in-person learning.

Emergency Child Care is available to school-aged children of front-line workers, at no cost to eligible parents, during the period when schools are

open remotely. The Emergency Child Care Application and Individuals Eligible for Emergency Child Care list are found on the following link:
[County of Renfrew Child Care and Early Years Division](#)

Statistics on Emergency Child Care in Renfrew County will be made available at the time of Committee.

Ministry of Education
Early Years and Child Care Division

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Toronto ON M5V 3A4

Ministère de l'Éducation
Division de la petite enfance et de
la garde d'enfants

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TO: Consolidated Municipal Service Managers and District Social Services Administration Boards (CMSMs and DSSABs)

FROM: Holly Moran
Assistant Deputy Minister
Early Years and Child Care Division

DATE: December 2, 2021

SUBJECT: 2022 Early Years and Child Care Funding Approach

Thank you for your continued partnership and commitment toward a stable and accessible early years and child care system across Ontario. In addition to supporting the well-being and healthy development of children, we know that a strong early years and child care sector is also a critical support for families and the broader efforts to reopen Ontario's economy. That is why the province is investing up to \$1 billion in the creation of up to 30,000 new licensed child care spaces over five years. To date, nearly 24,000 new spaces have been approved, which will support families and ensure a strong and accessible child care system. In addition, as part of its efforts to support working families, the province is providing a 20 per cent enhancement of the Childcare Access and Relief from Expenses (CARE) tax credit for 2021. For parents, this means an increase in support from \$1,250 to \$1,500 per family, on average.

The Ministry of Education recognizes the continued importance of a stable funding approach in 2022 for early years and child care, particularly as the child care system works through our reopening process in response to the COVID-19 pandemic. In support of that, I am pleased to provide you with information in advance of the municipal funding year on the 2022 allocations for early years and child care.

2022 Early Years and Child Care Funding Approach

We have heard and acknowledge the concerns expressed by our CMSM and DSSAB partners regarding service system management capacity to prepare for the third of three planned funding changes, and the additional administrative burden municipalities continue to take on as they respond to the evolving COVID-19 pandemic. We also recognize the need for municipalities to have time to plan in advance of the 2022 funding year.

To this end, I am pleased to inform you that details on the 2022 funding allocations for Consolidated Municipal Service Managers (CMSMs) and District Social Services

Administration Boards (DSSABs) are being made available to you shortly. This funding is intended to continue to support high quality, accessible, safe and affordable child care and early years services and programs.

The funding methodology and associated data elements used to determine allocations will continue to remain unchanged from 2021. This decision is based on sector feedback, including consultation with the Provincial-Municipal Technical Working Group on Early Years and Child Care. The ministry will continue to work with the sector to develop and implement a new Child Care Funding Formula in the future.

In 2022, the Ministry of Education will be investing more than \$2 billion in child care and early years programs. This investment includes \$113.3M in new funding from the Canada-Ontario Early Childhood Workforce Agreement, for the retention and recruitment of high-quality child care and early years workforce. Also included is an additional \$36.4M from the renewed Canada-Ontario Early Learning and Child Care (ELCC) Agreement, to support child care and early years program delivery.

We are also pleased to let you know that in 2022, the ministry will provide a one-time transitional grant of \$85.5M to help offset and assist with the new 5% administration threshold, set to take effect on January 1, 2022, and to continue to help offset a portion of the 50/50 administration cost share that was introduced in 2021. This one-time grant may also be used to assist with the provision of child care programs and services as well as other COVID-19 related operating costs such as, but not limited to support for reduced capacity, enhanced cleaning and personal protective equipment (PPE).

This one-time transitional grant will help to mitigate the impact of the previously communicated funding changes and allow our partners additional time to transition and plan for the upcoming funding changes so they can effectively serve their communities with the critical services they need during and beyond the pandemic. The ministry has worked to eliminate redundant or duplicate reporting requirements and will continue to engage with the sector on ways to reduce administration burden, where possible.

As a reminder, CMSMs and DSSABs will continue to cost share Expansion Plan operating funding at a rate of 80/20 provincial/municipal. The Expansion Plan cost share remains voluntary and is not required. CMSMs and DSSABs are encouraged to continue finding opportunities to reduce administrative costs through process improvements and other means.

Please note that due to the continuing impacts on the child care and early years sector related to COVID-19 in 2021, the ministry will not levy any penalties related to underachieved contractual service targets for the 2021 calendar year.

Canada-Ontario Early Learning and Child Care Agreement (ELCC)

The 2022 budget schedule includes ELCC funding for the entire 2022 calendar year. The ELCC funding has been allocated in two parts:

- The first reflects funds from January 1, 2022 to December 31, 2022, and
- The second reflects the additional investment above 2021 ELCC funding from

April 1, 2022 to December 31, 2022. This stems from the renewed ELCC Agreement with the federal government, for four additional years, from April 1, 2021 until March 31, 2025. The increased funding associated with the 2022 calendar year is \$36.4M for child care and EarlyON Child and Family Centres.

Federal Early Childhood Workforce Agreement

The Child Care and Early Years Workforce Funding supports the retention and recruitment of a high-quality child care and early years workforce with the objectives of sustaining the workforce, enhancing access to professional development, growing the number of qualified staff, and attracting an increasingly diverse workforce. In 2022, CMSMs and DSSABs will be receiving \$113.3M in one-time Child Care and Early Years Workforce Funding. This funding has been provided through the Canada-Ontario Early Childhood Workforce Agreement with the federal government and will also be provided to CMSMs/DSSABs in 2023.

With the one-time transitional grant, the additional federal funding through the Ontario-Canada Early Learning and Child Care Agreement and the Federal Early Childhood Workforce Agreement, CMSMs' and DSSABs' total 2022 annual allocation will increase by \$149.7M for the 2022 funding year for both Child Care and EarlyON programs and services. (Please see Appendix A Funding Allocations Chart).

Next Steps

The ministry remains committed to providing the 2022 Child Care and EarlyON Child and Family Centres Service Management and Funding Guideline shortly, as we understand that these documents are instrumental in the planning process. The Agreements will be made available on the Transfer Payment Ontario (TPON) online platform, which provides one-window access to funding information.

Thank you for your ongoing collaboration and partnership as we work to support the child care sector in 2022. I look forward to working together to continue to strengthen the early years and child care system throughout Ontario.

Thank you,

Holly Moran

APPENDIX A – 2022 ALLOCATIONS

2022 Child Care Allocations

CMSM/DSSAB	General & Expansion Plan	Base Funding for LHCC	ELCC	ELCC Increased Investment (Apr - Dec)	Wage Enhancement/ HCCEG Allocation	Wage Enhancement/ HCCEG Administration	One-Time Transitional Grant	2022 Total Funding
Corporation of the City of Brantford	9,126,763	276,000	814,224	211,206	1,693,976	37,715	646,567	12,806,451
City of Cornwall	8,708,005	82,800	774,265	200,840	923,745	28,688	597,915	11,316,258
City of Greater Sudbury	17,273,496	82,800	1,272,900	330,184	2,453,982	74,227	1,198,090	22,685,679
The City of Hamilton	52,846,466	1,062,600	4,532,030	1,175,585	8,043,346	173,244	3,663,993	71,497,264
Corporation of the City of Kawartha Lakes	5,592,631	0	508,148	131,811	782,322	12,787	374,924	7,402,623
Corporation of the City of Kingston	9,796,154	124,200	862,094	223,623	2,051,745	48,969	691,338	13,798,123
Corporation of the City of London	36,333,311	503,700	3,045,232	789,917	7,433,193	138,538	2,523,827	50,767,718
City of Ottawa	89,056,946	5,637,300	6,978,626	1,810,219	17,315,818	427,663	6,559,356	127,785,928
Corporation of the City of Peterborough	9,413,247	420,900	792,960	205,689	1,617,246	35,467	672,252	13,157,761
Corporation of the City of St. Thomas	6,813,722	124,200	612,468	158,871	1,039,792	23,484	472,731	9,245,268
Corporation of the City of Stratford	4,801,979	55,200	403,390	104,637	574,255	16,300	330,814	6,286,575
City of Toronto	352,916,564	5,927,100	28,671,036	7,437,116	42,629,943	1,026,399	24,262,441	462,870,599
Corporation of the City of Windsor	33,057,378	255,300	2,898,295	751,803	5,132,145	120,513	2,277,593	44,493,027
Corporation of the County of Bruce	4,521,375	165,600	367,754	95,394	813,338	19,882	323,374	6,306,717
Corporation of the County of Dufferin	3,759,359	69,000	312,808	81,141	793,783	15,082	262,978	5,294,151
Corporation of the County of Grey	6,137,923	262,200	524,127	135,955	1,241,082	26,853	441,277	8,769,417
Corporation of the County of Hastings	9,448,337	289,800	850,081	220,506	1,457,072	30,635	661,204	12,957,635
Corporation of the County of Huron	3,935,532	103,500	331,673	86,035	639,342	14,097	275,634	5,385,813
Corporation of the County of Lambton	13,158,792	262,200	785,434	203,737	1,596,663	39,848	908,892	16,955,566
County of Lanark	4,644,761	269,100	415,906	107,884	825,900	19,385	337,569	6,620,505
County of Lennox & Addington	4,100,333	138,000	356,493	92,473	481,237	12,413	286,856	5,467,805
County of Northumberland	4,965,276	62,100	413,322	107,214	821,020	16,098	341,633	6,726,663
County of Oxford	6,513,824	110,400	583,299	151,304	683,980	25,458	454,393	8,522,658
County of Renfrew	6,511,697	110,400	553,768	143,644	946,049	20,157	448,954	8,734,669
County of Simcoe	29,210,741	434,700	2,516,655	652,807	5,737,618	129,548	2,049,165	40,731,234
County of Wellington	15,095,994	262,200	1,144,194	296,798	2,269,753	47,707	1,042,190	20,158,836
District Municipality of Muskoka	4,032,912	103,500	364,130	94,454	487,107	12,932	280,774	5,375,809

CMSM/DSSAB	General & Expansion Plan	Base Funding for LHCC	ELCC	ELCC Increased Investment (Apr - Dec)	Wage Enhancement/ HCCEG Allocation	Wage Enhancement/ HCCEG Administration	One-Time Transitional Grant	2022 Total Funding
Corporation of the Municipality of Chatham-Kent	12,633,111	0	753,654	195,494	1,272,777	27,809	845,834	15,728,679
The Corporation of Norfolk County	6,582,196	103,500	595,908	154,575	813,007	14,523	447,439	8,711,148
Regional Municipality of Durham	45,688,270	565,800	3,557,033	922,676	11,384,624	206,003	3,201,072	65,525,478
Regional Municipality of Halton	34,588,450	552,000	2,696,403	699,433	11,771,714	264,648	2,540,081	53,112,729
Regional Municipality of Niagara	31,963,872	476,100	2,526,240	655,293	4,648,461	125,170	2,225,742	42,620,878
Regional Municipality of Peel	127,844,409	2,277,000	10,816,011	2,805,616	18,953,608	358,473	8,784,165	171,839,282
Regional Municipality of Waterloo	38,613,750	2,566,800	3,058,723	793,417	6,625,142	168,830	2,835,376	54,662,038
Regional Municipality of York	95,807,207	662,400	7,766,486	2,014,585	23,694,245	477,074	6,723,726	137,145,723
United Counties of Leeds & Grenville	5,842,227	75,900	521,362	135,239	1,241,599	27,590	410,803	8,254,720
United Counties of Prescott & Russell	6,726,103	186,300	593,348	153,911	1,439,107	33,790	481,386	9,613,945
Algoma District Services Administration Board	4,515,682	0	353,961	91,816	383,196	14,300	300,595	5,659,550
District of Cochrane Social Service Administration Board	8,972,668	117,300	746,570	193,656	905,394	24,432	592,711	11,552,731
District of Nipissing Social Services Administration Board	8,668,803	248,400	727,364	188,674	1,444,375	31,692	605,748	11,915,056
District of Parry Sound Social Services Administration Board	4,854,482	165,600	407,842	105,792	220,112	10,358	332,469	6,096,655
District of Sault Ste Marie Social Services Administration Board	6,436,864	165,600	527,757	136,897	869,126	20,671	438,449	8,595,364
District of Timiskaming Social Services Administration Board	6,229,165	131,100	441,638	114,559	604,506	12,679	421,811	7,955,458
Kenora District Services Board	6,697,964	0	494,973	128,393	192,051	14,935	432,293	7,960,609
Manitoulin-Sudbury District Social Services Administration Board	6,378,476	27,600	420,859	109,169	341,882	6,767	414,902	7,699,655
Rainy River District Social Services Administration Board	3,497,313	0	262,983	68,216	182,358	3,058	228,702	4,242,630
District of Thunder Bay Social Services Administration Board	12,699,898	82,800	1,045,572	271,216	1,218,236	34,705	849,964	16,202,391
PROVINCIAL TOTAL	1,227,014,428	25,599,000	100,000,000	25,939,474	198,690,972	4,471,596	85,500,000	1,667,215,471

2022 EarlyON Allocations

CMSM/DSSAB	EarlyON (Provincial)	EarlyON ELCC	ELCC Increased Investment (Apr - Dec)	2022 Total Funding
Corporation of the City of Brantford	1,432,827	570,356	147,947	2,151,130
City of Cornwall	1,163,873	463,295	120,176	1,747,344
City of Greater Sudbury	2,334,900	929,437	241,091	3,505,428
The City of Hamilton	4,164,475	1,657,723	430,005	6,252,203
Corporation of the City of Kawartha Lakes	779,879	310,441	80,527	1,170,847
Corporation of the City of Kingston	2,002,192	796,999	206,737	3,005,928
Corporation of the City of London	2,736,837	1,089,433	282,593	4,108,863
City of Ottawa	6,984,799	2,780,389	721,218	10,486,406
Corporation of the City of Peterborough	903,198	359,529	93,260	1,355,987
Corporation of the City of St. Thomas	792,933	315,637	81,875	1,190,445
Corporation of the City of Stratford	645,691	257,025	66,671	969,387
City of Toronto	19,211,462	7,647,369	1,983,687	28,842,518
Corporation of the City of Windsor	2,520,651	1,003,377	260,271	3,784,299
Corporation of the County of Bruce	658,488	262,120	67,992	988,600
Corporation of the County of Dufferin	556,069	221,351	57,417	834,837
Corporation of the County of Grey	748,878	298,100	77,326	1,124,304
Corporation of the County of Hastings	1,023,529	407,429	105,685	1,536,643
Corporation of the County of Huron	594,068	236,476	61,341	891,885
Corporation of the County of Lambton	1,610,950	641,260	166,339	2,418,549
County of Lanark	657,601	261,767	67,901	987,269
County of Lennox & Addington	596,599	237,484	61,602	895,685
County of Northumberland	606,732	241,517	62,648	910,897
County of Oxford	765,754	304,819	79,068	1,149,641
County of Renfrew	957,858	381,288	98,904	1,438,050
County of Simcoe	2,727,528	1,085,728	281,632	4,094,888
County of Wellington	1,429,141	568,888	147,567	2,145,596
District Municipality of Muskoka	593,558	236,273	61,288	891,119
Corporation of the Municipality of Chatham-Kent	931,366	370,743	96,169	1,398,278
The Corporation of Norfolk County	759,467	302,316	78,419	1,140,202
Regional Municipality of Durham	3,215,086	1,279,807	331,975	4,826,868

CMSM/DSSAB	EarlyON (Provincial)	EarlyON ELCC	ELCC Increased Investment (Apr - Dec)	2022 Total Funding
Regional Municipality of Halton	2,986,367	1,188,761	308,359	4,483,487
Regional Municipality of Niagara	2,872,468	1,143,423	296,598	4,312,489
Regional Municipality of Peel	8,541,154	3,399,916	881,920	12,822,990
Regional Municipality of Waterloo	2,968,255	1,181,552	306,488	4,456,295
Regional Municipality of York	6,661,019	2,651,504	687,786	10,000,309
United Counties of Leeds & Grenville	718,874	286,157	74,228	1,079,259
United Counties of Prescott & Russell	1,314,350	523,195	135,714	1,973,259
Algoma District Services Administration Board	805,037	320,455	83,124	1,208,616
District of Cochrane Social Service Administration Board	1,464,873	583,112	151,256	2,199,241
District of Nipissing Social Services Administration Board	1,480,481	589,324	152,868	2,222,673
District of Parry Sound Social Services Administration Board	799,262	318,156	82,528	1,199,946
District of Sault Ste Marie Social Services Administration Board	1,120,716	446,115	115,720	1,682,551
District of Timiskaming Social Services Administration Board	753,552	299,961	77,808	1,131,321
Kenora District Services Board	1,130,027	449,821	116,681	1,696,529
Manitoulin-Sudbury District Social Services Administration Board	1,058,489	421,345	109,295	1,589,129
Rainy River District Social Services Administration Board	778,552	309,913	80,390	1,168,855
District of Thunder Bay Social Services Administration Board	1,665,104	662,816	171,931	2,499,851
PROVINCIAL TOTAL	101,224,969	40,293,902	10,452,025	151,970,896

2022 Child Care and Early Years Workforce Allocations

CMSM/DSSAB	Allocation Jan to Mar 2022	Allocation Apr to Dec 2022	Total 2022 Allocation
Corporation of the City of Brantford	579,905	347,943	927,848
City of Cornwall	506,184	303,710	809,894
City of Greater Sudbury	1,017,717	610,630	1,628,347
The City of Hamilton	3,024,723	1,814,834	4,839,557
Corporation of the City of Kawartha Lakes	332,136	199,281	531,417
Corporation of the City of Kingston	650,425	390,255	1,040,680
Corporation of the City of London	2,137,301	1,282,381	3,419,682
City of Ottawa	5,392,142	3,235,285	8,627,427
Corporation of the City of Peterborough	564,666	338,799	903,465
Corporation of the City of St. Thomas	404,983	242,990	647,973
Corporation of the City of Stratford	281,429	168,858	450,287
City of Toronto	19,158,476	11,495,085	30,653,561
Corporation of the City of Windsor	1,877,555	1,126,533	3,004,088
Corporation of the County of Bruce	283,307	169,984	453,291
Corporation of the County of Dufferin	237,963	142,778	380,741
Corporation of the County of Grey	384,544	230,726	615,270
Corporation of the County of Hastings	562,810	337,686	900,496
Corporation of the County of Huron	243,520	146,112	389,632
Corporation of the County of Lambton	754,912	452,947	1,207,859
County of Lanark	295,227	177,136	472,363
County of Lennox & Addington	246,661	147,997	394,658
County of Northumberland	296,645	177,987	474,632
County of Oxford	375,069	225,041	600,110
County of Renfrew	394,464	236,678	631,142
County of Simcoe	1,743,544	1,046,126	2,789,670
County of Wellington	868,365	521,019	1,389,384
District Municipality of Muskoka	242,759	145,656	388,415
Corporation of the Municipality of Chatham-Kent	668,762	401,257	1,070,019
The Corporation of Norfolk County	382,077	229,246	611,323
Regional Municipality of Durham	2,744,822	1,646,893	4,391,715
Regional Municipality of Halton	2,247,906	1,348,744	3,596,650
Regional Municipality of Niagara	1,826,558	1,095,935	2,922,493
Regional Municipality of Peel	7,189,001	4,313,401	11,502,402
Regional Municipality of Waterloo	2,304,712	1,382,827	3,687,539
Regional Municipality of York	5,737,849	3,442,709	9,180,558
United Counties of Leeds & Grenville	362,460	217,476	579,936
United Counties of Prescott & Russell	448,783	269,270	718,053
Algoma District Services Administration Board	265,880	159,528	425,408
District of Cochrane Social Service Administration Board	532,579	319,547	852,126
District of Nipissing Social Services Administration Board	548,037	328,822	876,859
District of Parry Sound Social Services Administration Board	282,368	169,421	451,789

CMSM/DSSAB	Allocation Jan to Mar 2022	Allocation Apr to Dec 2022	Total 2022 Allocation
District of Sault Ste Marie Social Services Administration Board	398,243	238,946	637,189
District of Timiskaming Social Services Administration Board	353,320	211,992	565,312
Kenora District Services Board	373,883	224,330	598,213
Manitoulin-Sudbury District Social Services Administration Board	360,307	216,184	576,491
Rainy River District Social Services Administration Board	209,061	125,437	334,498
District of Thunder Bay Social Services Administration Board	725,320	435,192	1,160,512
Provincial Total	70,819,360	42,491,614	113,310,974

Ministry of Education
Early Years and Child Care Division

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Ministère de l'Éducation
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TO: Consolidated Municipal Service Managers and District Social Service Administration Boards (CMSMs and DSSABs)

FROM: Holly Moran
Assistant Deputy Minister
Early Years and Child Care Division

DATE: January 4, 2022

SUBJECT: Time-Limited Public Health Actions – Emergency Child Care

Thank you for your continued efforts in keeping children, families, and child care staff safe. We appreciate your partnership, flexibility and patience as the province continues to deal with the impacts of the COVID-19 pandemic. The efforts of child care leaders, supervisors, Early Childhood Educators, program staff and others on your teams have been instrumental in helping to keep children safe and families supported.

On January 3, 2022 the Province announced a range of time-limited public health actions to help curb the spread of COVID-19. As part of this announcement, starting January 5, all elementary schools, publicly funded and private, will be closed for in-person learning. Students enrolled in publicly funded schools will move to virtual learning.

Recognizing the foundational nature of child care in providing a trusted and safe environment for children so that parents can work, we will be re-instituting the targeted Emergency Child Care (ECC) program for school-aged children on January 10, 2022. The government will continue to rely on the advice of public health experts, with remote learning in effect until at least January 17. An update will be provided once a return to in-person learning is recommended.

Impact on Child Care Operations

Similar to the approach in 2021 the following is being implemented:

- Child care for non-school aged children (i.e. children aged 0-4) will remain open for the duration of this time-limited public health action. This includes child care offered in licensed child care centres and in home-based settings.
- During the period when elementary schools are operating virtually, licensed child care centres, authorized recreation and skill-building providers and district school boards will be prohibited from serving school-aged children*.

- Before and after school programs are not permitted to operate during this period. These programs may resume operation when elementary schools return to in-person learning. Operators of before and after school programs that are required to close during this period will **be prohibited from charging fees or otherwise penalizing parents during this time period** (e.g. parents must not lose their respective child care spaces).
 - To support the parents of school-aged children who may not be able to support their child's learning or care at home, the Ministry of Education will once again be working with partners to implement an Emergency Child Care (ECC) program for school-aged children of eligible front-line workers, at no cost to eligible parents, during the period when schools are operating remotely. Please see below for further details.
- * There may be some children who despite being school-aged (i.e. Junior/Senior Kindergarten) are not registered in school and are currently enrolled in full day licensed child care. Operators with Junior/Senior Kindergarten-aged children who are not registered in school, may continue to serve these children throughout the duration of this time-limited public health action, including the period when elementary schools have moved to a virtual learning model.

Health and Safety

In order to support the safe and healthy operation of ECC programs for school-aged children, all established ECC programs must adhere to the following requirements:

- All requirements set out in the *Child Care and Early Years Act, 2014* (CCEYA) as well as all current ministry [policies and guidelines](#) must continue to be followed.
- All health measures put in place by your local Public Health Unit.
- Your local Medical Officer of Health must be advised of all settings established.

The health and safety of children and child care staff and operators has been our primary concern throughout this pandemic. It is of the utmost importance that all child care settings continue to adhere to these measures to be able to remain open to serve families.

Targeted Emergency Child Care (ECC) for School-Aged Children

Eligibility

The government is re-instituting the same eligibility list that was in place for the Spring 2021 ECC program (mid-April to June 2021), including health care workers, child care workers, grocery store and pharmacy workers, and those working directly in the COVID-19 vaccination effort. Please see Appendix A for the eligibility list.

ECC Locations

All established ECC settings must be located within existing licensed child care settings and board operated extended day programs in order to support expedited implementation. It is suggested that existing, licensed before and after school program locations transitioned to full day programs could be the best option, however CMSMs/DSSABs, working with operators and school board partners, have the discretion and oversight to plan all ECC locations.

School boards are being requested to make school buildings accessible to allow for the continued operation of both regular child care and emergency child care for school-aged children while in-person learning in elementary schools is unavailable. Please continue to work with your school board partners to ensure collaboration and the smooth operation of child care programs.

Please note that child care staff/providers implementing ECC for school-aged children are asked to create conditions that support students' engagement in remote learning (e.g. provide a suitable space and time in the ECC; support log-in to remote learning, if required), but are not responsible for managing the requirements of each child's individual virtual learning environment.

Funding

Consistent with the approach during the time-limited public health actions of 2021, the Province will provide funding support for ECC. Costs for ECC will be covered during the period elementary schools are closed for in-person learning province-wide and/or in regions identified by Ontario's Chief Medical Officer of Health.

CMSMs and DSSABs are being asked to keep track of funding associated with managing and operating ECC sites and will be asked to provide a rationale for the incurred costs. For ease of completion and to ensure consistency, a sample budget template has been provided (see Appendix B) and includes additional clarity on funding parameters in the instruction sections. CMSMs/DSSABs will be asked to report funding for both child care centres and home child care providers providing ECC in the budget template.

CMSMs and DSSABs are required to complete and submit this template to the ministry. The ministry will follow-up with further information on the submission due date for this specific ECC period. However, for planning purposes, you can anticipate that this template will be due to the ministry within 6-8 weeks following the end of provincially-directed ECC in your region.

As a reminder, where eligible, operators should continue to access federal support programs under the [Canada Economic Response Plan](#).

Next Steps

Planning Templates

Attached you will again find the planning template (see Appendix C). We are asking you to return it to the ministry at tpa.edu.earlylearning@ontario.ca (copying your Early Years Advisor), on January 6, 2022. This plan will provide the ministry with the information necessary to support the approval and oversight of the child care centres providing ECC programs for school-aged children within your communities. It will be reviewed as quickly as possible and you will be notified when it is approved.

Although home child care settings do not require ministry approval to operate as they are not subject to closure, in order to get a fulsome picture of their plans, the ministry is asking CMSMs and DSSABs to also list licensed home child care agencies that will be providing ECC in their planning template.

Reminder when filling in the template:

- Only child care centres included in local plans reviewed and approved by the ministry will be permitted to provide ECC to school-aged children. You will receive a notification from the ministry when your planned centres have been approved.
- Proposed ECC sites should be prepared to meet all requirements under the CCEYA for school-aged children.
- Proposed ECC sites must have a general operating and/or fee subsidy purchase of service agreement, otherwise one will need to be entered into between the operator and the CMSM/DSSAB.
- The ministry understands that not every CMSM/DSSAB will require emergency child care programs however, please take the time to indicate so on the planning template (i.e. check “yes” or “no” and provide a rationale if no emergency care settings are required).

Reporting

Attached is an attendance and waitlist reporting template to be filled in where ECC is operational. The reporting template should be submitted to tpa.edu.earlylearning@ontario.ca (copying your Early Years Advisor) **every Monday by noon**, reporting on utilization for the previous week.

The Chief Medical Officer of Health is confident our schools and childcare centers continue to be as safe as possible with strong health and safety protocols in place. Owner/operators of these facilities and parents must follow the outlined protocols.

The ministry continues to put the health and safety of Ontario’s children and families at the forefront. We also continue to depend on the authority and discretion that service system managers hold in order to make decisions that best support the early years and

child care sector in your communities. Please continue to let us know how we can support your efforts during this challenging time.

Thank you,

Holly Moran

Appendix A: Eligibility List – Emergency Child Care

Appendix B: Budget Template – Emergency Child Care

Appendix C: Planning Template – Emergency Child Care

Appendix D: Reporting Template – Emergency Child Care