

COUNTY OF RENFREW
LONG-TERM CARE REPORT ADDENDUM

TO: Health Committee
FROM: Mike Blackmore, Director of Long-Term Care
DATE: April 12, 2023
SUBJECT: Department Report

INFORMATION

11. 2022 Unaudited Financial Statements

Attached as Appendix LTC-IV are the 2022 Unaudited Financial Statements for the Long-Term Care Homes, Bonnechere Manor and Miramichi Lodge, which will be overviewed at our meeting by the Director of Corporate Services Jeffrey Foss.

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
Dec 2022**

WARNING - ACTUAL DAYS ARE LESS THAN 97% OF BUDGET

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>CLIENT PROGRAMS & SERVICES</u>	<u>900,955.83</u>	<u>1,121,944.00</u>	<u>(220,988.17)</u>
Salaries	704,450.36	865,872.00	(161,421.64)
Salary Allocations	30,860.43	63,520.00	(32,659.57)
Employee Benefits	137,307.26	166,638.00	(29,330.74)
Computers Operation and Maintenance	6,790.22	5,302.00	1,488.22
COVID	635.11	0.00	635.11
Depreciation	2,291.94	1,623.00	668.94
Equipment - Replacements	1,510.59	4,000.00	(2,489.41)
Equipment Operation/Maint.	0.00	670.00	(670.00)
Hobby Crafts	356.57	500.00	(143.43)
Office Supplies / Other	80.93	0.00	80.93
Purchased Services	5,147.21	5,400.00	(252.79)
Recoveries	(706.00)	(9,950.00)	9,244.00
Recreation & Entertainment	9,106.35	8,912.00	194.35
Special Events	5,416.80	11,080.00	(5,663.20)
Staff Education	0.00	0.00	0.00
Surplus Adjustment - Depreciation	(2,291.94)	(1,623.00)	(668.94)
<u>NURSING SERVICES</u>	<u>9,947,932.37</u>	<u>10,123,703.00</u>	<u>(175,770.63)</u>
Salaries - Admin	511,233.18	511,021.00	212.18
Benefits - Admin	148,217.21	133,779.00	14,438.21
Salaries - Direct	6,471,272.25	7,700,279.00	(1,229,006.75)
Benefits - Direct	1,448,682.99	1,361,793.00	86,889.99
Clinical Decision Support	0.00	0.00	0.00
Computer Operation & Maintenance	25,983.59	29,295.00	(3,311.41)
COVID	461,727.92	0.00	461,727.92
Depreciation	42,188.85	39,500.00	2,688.85
Equipment- Replacement	67.16	11,600.00	(11,532.84)
Equipment-Repairs & Maintenance	1,918.63	4,388.00	(2,469.37)
Fall Prevention	19,746.47	18,000.00	1,746.47
Fall Prevention - Provincial Subsidy	(19,746.47)	(18,000.00)	(1,746.47)
Furniture Replacements	0.00	0.00	0.00
High Intensity Needs	120,415.98	40,000.00	80,415.98
High Intensity Needs - Prov Subsidy	(114,395.00)	(38,000.00)	(76,395.00)
High Intensity Needs-Non Claims Based	16,748.87	42,822.00	(26,073.13)
Incontinent Supplies - (Funded at \$1.20 per diem)	118,807.28	90,000.00	28,807.28
IPAC Expenses	46,225.53	0.00	46,225.53
IPAC minor capital	4,765.00	0.00	4,765.00
Lab Fees	8,020.00	8,000.00	20.00
Lab Fees - Provincial Subsidy	(8,020.00)	(8,000.00)	(20.00)
Medical Director - Funded (0.30 / day)	19,710.00	19,710.00	0.00
Medical Supplies & Medication	29,953.82	96,493.00	(66,539.18)
Medication Safety Technology	0.00	0.00	0.00
Memberships	0.00	0.00	0.00
Miscellaneous	96.85	1,600.00	(1,503.15)
Nurse Practitioner Expenses	32,003.67	24,494.00	7,509.67
Phys-On-Call - Funded Expenses (\$100 / bed)	18,919.65	17,100.00	1,819.65
Phys-On-Call - Prov Subsidy (\$100 / bed)	(18,919.65)	(17,100.00)	(1,819.65)
Phys-On-Call - Un-Funded Expenses	0.00	0.00	0.00
Purchased Services	612,916.98	4,000.00	608,916.98
RAI / MDS - Expenses	40,720.75	90,429.00	(49,708.25)
RAI / MDS - Prov Subsidy	0.00	0.00	0.00
Recoveries - Other	(49,140.29)	0.00	(49,140.29)
Staff Education	0.00	0.00	0.00
Surplus Adjustment - Depreciation	(42,188.85)	(39,500.00)	(2,688.85)

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
Dec 2022**

WARNING - ACTUAL DAYS ARE LESS THAN 97% OF BUDGET

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	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>RAW FOOD</u>	<u>724,251.64</u>	<u>626,778.00</u>	<u>97,473.64</u>
Bread	17,876.53	13,658.00	4,218.53
Dairy	96,554.42	90,521.00	6,033.42
Groceries & Vegetables	410,924.88	360,788.00	50,136.88
Meat	182,860.13	158,331.00	24,529.13
Nutrition Supplements	24,029.81	25,405.00	(1,375.19)
Raw Food Recoveries	(7,994.13)	(21,925.00)	13,930.87
<u>FOOD SERVICES</u>	<u>1,694,202.60</u>	<u>1,514,680.00</u>	<u>179,522.60</u>
Salaries	1,347,407.08	1,255,742.00	91,665.08
Salary Allocations	(63,520.08)	(63,520.00)	(0.08)
Employee Benefits	308,581.18	274,862.00	33,719.18
Computers - Operation & Maintenance	2,037.55	2,160.00	(122.45)
COVID	48,587.49	0.00	48,587.49
Depreciation	15,582.77	14,000.00	1,582.77
Dietary Supplies	55,957.91	66,250.00	(10,292.09)
Equipment - Operation/Maint.	11,909.52	6,880.00	5,029.52
Equipment - Replacements	3,631.51	4,500.00	(868.49)
Other Expenses	2,008.99	1,750.00	258.99
Purchased Services	3,142.48	600.00	2,542.48
Recoveries	(36,134.85)	(41,677.00)	5,542.15
Replacement - Dishes/Cutlery	8,947.88	9,633.00	(685.12)
Surplus Adjustment - Depreciation	(15,582.77)	(14,000.00)	(1,582.77)
Vending – Net Proceeds	1,645.94	(2,500.00)	4,145.94
<u>HOUSEKEEPING SERVICES</u>	<u>960,529.83</u>	<u>955,771.00</u>	<u>4,758.83</u>
Salaries	728,413.75	730,944.00	(2,530.25)
Employee Benefits	164,973.30	147,379.00	17,594.30
COVID	4,650.31	0.00	4,650.31
Depreciation	2,216.66	2,223.00	(6.34)
Equipment - Operation/Maint.	2,611.85	2,500.00	111.85
Equipment - Replacements	148.72	2,100.00	(1,951.28)
Housekeeping Supplies	75,187.92	81,860.00	(6,672.08)
Recoveries	(15,456.02)	(9,012.00)	(6,444.02)
Surplus Adjustment - Depreciation	(2,216.66)	(2,223.00)	6.34
<u>LAUNDRY AND LINEN SERVICES</u>	<u>439,153.44</u>	<u>428,314.00</u>	<u>10,839.44</u>
Salaries	304,310.42	303,235.00	1,075.42
Employee Benefits	79,764.69	73,712.00	6,052.69
COVID	0.00	0.00	0.00
Depreciation	7,429.40	7,300.00	129.40
Equipment Operation/Maint.	16,842.74	13,800.00	3,042.74
Laundry Supplies	24,659.15	21,939.00	2,720.15
Recoveries	(3,471.24)	(3,486.00)	14.76
Replacements	17,047.68	19,114.00	(2,066.32)
Surplus Adjustment - Depreciation	(7,429.40)	(7,300.00)	(129.40)

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	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>BUILDINGS AND PROPERTY MAINTENANCE</u>	<u>1,191,484.20</u>	<u>1,179,139.00</u>	<u>12,345.20</u>
Salaries	307,180.00	338,021.00	(30,841.00)
Employee Benefits	80,695.10	87,892.00	(7,196.90)
Computers - Operation & Maintenance	1,886.06	2,900.00	(1,013.94)
Depreciation	542,194.92	550,000.00	(7,805.08)
Capital Below Threshold	2,330.16	0.00	2,330.16
COVID	26,687.51	0.00	26,687.51
Equipment - Operation/Maint.	6,174.81	0.00	6,174.81
Equipment - Replacements	25,190.52	37,600.00	(12,409.48)
Furniture - Replacements	1,904.91	40,064.00	(38,159.09)
Natural Gas	111,346.49	105,000.00	6,346.49
Hydro	201,872.66	185,000.00	16,872.66
Insurance	69,658.61	62,652.00	7,006.61
Cell/Pager	0.00	0.00	0.00
Purchased Services	240,113.84	191,933.00	48,180.84
Resident - Telephone System	28,802.62	32,000.00	(3,197.38)
Resident - Telephone System Recovery	(74,866.93)	(64,710.00)	(10,156.93)
Recoveries	(31,519.07)	(31,345.00)	(174.07)
IPAC Minor Capital	33,009.97	0.00	33,009.97
Repairs/Maint./Bldgs./Grounds	45,781.98	65,460.00	(19,678.02)
Surplus Adjustment - Depreciation	(542,194.92)	(550,000.00)	7,805.08
Travel	226.94	0.00	226.94
Water / Wastewater	115,008.02	126,672.00	(11,663.98)
<u>GENERAL AND ADMINISTRATIVE</u>	<u>1,382,835.68</u>	<u>1,319,642.00</u>	<u>63,193.68</u>
Salaries	620,675.69	502,077.00	118,598.69
Salary Allocations	(27,912.04)	(27,912.00)	(0.04)
Employee Benefits	164,734.43	147,625.00	17,109.43
Accreditation	5,839.72	5,971.00	(131.28)
Admin Charges	128,528.00	128,528.00	0.00
Advertising/Awards Dinner	32,557.73	30,000.00	2,557.73
Audit	8,229.41	9,346.00	(1,116.59)
Computer/Internet Expenses	64,904.63	68,005.00	(3,100.37)
Conventions	2,270.34	3,000.00	(729.66)
COVID	38,556.39	0.00	38,556.39
Depreciation	15,832.05	14,000.00	1,832.05
Equipment - Operation/Maint.	12,739.36	8,549.00	4,190.36
Equipment - Replacements	0.00	400.00	(400.00)
Gain / Loss from the Sale of an Asset	4,527.60	0.00	4,527.60
Health & Safety Program	146.55	1,100.00	(953.45)
HR Charges	101,767.00	101,767.00	0.00
Insurance	62,988.53	62,000.00	988.53
IT Charges	68,440.00	68,440.00	0.00
Legal & Labour Contract Costs	19,028.63	46,496.00	(27,467.37)
Memberships	1,932.72	17,885.00	(15,952.28)
Postage / Courier	3,851.80	5,374.00	(1,522.20)
Printing & Stationery	18,089.21	18,800.00	(710.79)
Purchased Services	52,758.28	40,857.00	11,901.28
Recoveries	(50,431.89)	(31,898.00)	(18,533.89)
Staff Training	15,053.11	67,932.00	(52,878.89)
Surplus Adjustment - Depreciation	(15,832.05)	(14,000.00)	(1,832.05)
Surplus Adjustment - Transfer to Reserves	0.00	0.00	0.00
Telephone	15,468.43	15,300.00	168.43
Travel	2,257.05	10,000.00	(7,742.95)
Uniform Allowance	15,835.00	20,000.00	(4,165.00)
BONNECHERE MANOR TOTALS	<u>17,241,345.59</u>	<u>17,269,971.00</u>	<u>(28,625.41)</u>

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TREASURER'S REPORT - BONNECHERE MANOR
Dec 2022**

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	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<i>RESIDENT DAYS</i>	62,147	65,700	(3,553)
<u>NON-SUBSIDIZABLE EXPENSE</u>	<u>49,024.00</u>	<u>49,024.00</u>	<u>0.00</u>
Temporary Loan and Interest- Solar Project	0.00	0.00	0.00
Surplus Adjustment - Transfer to Reserve	49,024.00	49,024.00	0.00
<u>SURPLUS ADJUSTMENT</u>	<u>1,616,006.39</u>	<u>386,800.00</u>	<u>1,229,206.39</u>
Surplus Adjustment - Capital Purchases	1,616,006.39	386,800.00	1,229,206.39
TOTAL EXPENDITURE	18,906,375.98	17,705,795.00	1,200,580.98

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<u>MUNICIPAL SUBSIDY</u>	<u>2,201,934.96</u>	<u>2,201,935.00</u>	<u>(0.04)</u>
City of Pembroke -30.63%	726,639.00	726,639.00	0.00
County of Renfrew - 69.37%	1,475,295.96	1,475,296.00	(0.04)
<u>RESIDENTS REVENUE</u>	<u>4,096,996.42</u>	<u>4,036,813.00</u>	<u>60,183.42</u>
Bad Debts	(12,719.70)	0.00	(12,719.70)
Basic Accommodation	3,539,996.12	3,550,000.00	(10,003.88)
Bed retention	0.00	0.00	0.00
Estate Recoveries - Municipal	0.00	0.00	0.00
Estate Recoveries - Provincial	0.00	0.00	0.00
Preferred Accommodation	458,106.02	486,813.00	(28,706.98)
Preferred Accommodation - HIN Claims	111,613.98	0.00	111,613.98
Preferred Accommodation - Prov COVID Reimbursement	0.00	0.00	0.00
Respite Care	0.00	0.00	0.00
<u>OTHER REVENUE</u>	<u>303,115.27</u>	<u>188,767.00</u>	<u>114,348.27</u>
Donations	10,590.00	0.00	10,590.00
Donations In Kind	0.00	0.00	0.00
Interest Income	182,451.46	45,000.00	137,451.46
Internal Transfer - From ML	0.00	0.00	0.00
Other Revenue - FIT	110,073.81	143,767.00	(33,693.19)
<u>GRANTS & SUBSIDIES</u>	<u>12,079,423.35</u>	<u>10,891,480.00</u>	<u>1,187,943.35</u>
Federal - ICIP	769,788.07	0.00	769,788.07
Prov Revenue - 4hrs care per day - Allied Health Professional	151,012.70	244,226.00	(93,213.30)
Prov Revenue - 4hrs care per day - Nursing Staff Supplement	166,097.14	1,296,292.00	(1,130,194.86)
Prov Revenue - Clinical Decision Support	0.00	0.00	0.00
Prov Revenue - Operating - Global LOC Subsidy	483,049.00	609,039.00	(125,990.00)
Prov Revenue - Operating - HIN NPC	43,195.00	42,705.00	490.00
Prov Revenue - Operating - Nursing & Personal Care	6,445,175.38	6,438,906.00	6,269.38
Prov Revenue - Operating - Other Accommodation	98,432.00	139,712.00	(41,280.00)
Prov Revenue - Operating - Pay Equity	22,860.00	22,860.00	0.00
Prov Revenue - Operating - Program & Support Services	801,189.00	792,342.00	8,847.00
Prov Revenue - Operating - RAI/MDS	95,424.00	93,951.00	1,473.00
Prov Revenue - Operating - Raw Food	698,704.00	626,778.00	71,926.00
Prov Revenue - Operating - RN	106,008.00	106,000.00	8.00
Prov Revenue - Operating - Structural Compliance	67,567.00	147,828.00	(80,261.00)
Prov Revenue - Operating - Accreditation	23,652.00	23,652.00	0.00
Prov Revenue - COVID - Basic Rev Recovery	(62,411.00)	0.00	(62,411.00)
Prov Revenue - COVID - Incremental cost funding	1,195,650.73	0.00	1,195,650.73
Prov Revenue - COVID - PSW Return of Service	5,000.00	0.00	5,000.00
Prov Revenue - COVID - PSW Wage Enhancement	427,942.48	0.00	427,942.48
Prov Revenue - COVID - RN RPN retention payment	168,680.21	0.00	168,680.21
Prov Revenue - Equalization	190,524.00	190,530.00	(6.00)
Prov Revenue - IPAC	69,480.15	0.00	69,480.15
Prov Revenue - Medication Safety Training	14,205.51	0.00	14,205.51
Prov Revenue - PSW / Behavioural Support Subsidy	58,728.00	58,728.00	0.00
Prov Revenue -Municipal Modernization	25,062.27	0.00	25,062.27
Prov Revenue - Support Professional Growth	14,407.71	57,931.00	(43,523.29)
<u>SURPLUS ADJUSTMENT</u>	<u>641,132.82</u>	<u>386,800.00</u>	<u>254,332.82</u>
Surplus Adjustment - TRF from Reserves	641,132.82	386,800.00	254,332.82
GRAND TOTAL REVENUES	19,322,602.82	17,705,795.00	1,616,807.82
Municipal Surplus / (Deficit)	416,226.84	0.00	416,226.84

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less: Depreciation - BM	(627,736.59)	(628,646.00)	909.41
add: Transfer to Reserve	49,024.00	49,024.00	0.00
less: Transfer from Reserve	(641,132.82)	(386,800.00)	(254,332.82)
add: Capital Purchases	1,616,006.39	386,800.00	1,229,206.39
Accounting Surplus / (Deficit)	812,387.82	(579,622.00)	1,392,009.82

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE**

Dec 2022

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	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>CLIENT PROGRAMS & SERVICES</u>	<u>880,751.18</u>	<u>981,208.00</u>	<u>(100,456.82)</u>
Salaries	551,377.33	688,822.00	(137,444.67)
Salary Allocations	76,144.12	76,145.00	(0.88)
Employee Benefits	121,956.34	142,380.00	(20,423.66)
Computer Operation and Maint	1,154.84	1,645.00	(490.16)
COVID	68,463.24	0.00	68,463.24
Depreciation	3,782.01	3,792.00	(9.99)
Equipment - Replacements	1,824.41	3,075.00	(1,250.59)
Equipment Operation/Maint.	1,758.89	2,460.00	(701.11)
Hobby Crafts	3,247.03	5,125.00	(1,877.97)
Purchased Services-Physio	44,170.90	48,807.00	(4,636.10)
Recoveries	0.00	0.00	0.00
Recreation & Entertainment	8,043.74	10,507.00	(2,463.26)
Revenue - Federal	0.00	0.00	0.00
Special Events	2,610.34	2,242.00	368.34
Surplus Adjustment - Depreciation	(3,782.01)	(3,792.00)	9.99
<u>NURSING SERVICES</u>	<u>9,964,797.51</u>	<u>9,576,853.00</u>	<u>387,944.51</u>
Salaries - Administration	580,662.43	446,627.00	134,035.43
Salaries - Direct	7,372,397.15	7,373,328.00	(930.85)
Salary Allocations	(17,765.02)	(17,765.00)	(0.02)
Employee Benefits - Administration	148,657.53	128,678.00	19,979.53
Employee Benefits - Direct	1,325,488.49	1,210,007.00	115,481.49
Computer Operation and Maint	36,047.62	28,476.00	7,571.62
COVID	133,937.35	0.00	133,937.35
Depreciation	42,621.14	41,000.00	1,621.14
Equipment - Repairs & Maintenance	415.34	3,940.00	(3,524.66)
Fall Prevention	12,157.56	16,600.00	(4,442.44)
Fall Prevention - Prov Subsidy	(12,157.56)	(16,600.00)	4,442.44
High Intensity Needs	47,937.10	30,000.00	17,937.10
High Intensity Needs - Non Claims Based	29,653.15	39,384.00	(9,730.85)
High Intensity Needs - Prov Subsidy	(45,540.25)	(28,500.00)	(17,040.25)
Incontinent Supplies - (Funded at \$1.20 per diem)	113,261.38	100,985.00	12,276.38
IPAC	41,312.49	0.00	41,312.49
IPAC MINOR CAPITAL	2,080.10	0.00	2,080.10
Lab Fees	6,520.00	10,000.00	(3,480.00)
Lab Fees - Prov Subsidy	(6,520.00)	(10,000.00)	3,480.00
Medical Director - (0.30 / day)	18,177.00	18,177.00	0.00
Medical Nursing Supplies	100,265.91	103,654.00	(3,388.09)
Medication Safety Technology	8,892.23	0.00	8,892.23
Memberships	0.00	1,000.00	(1,000.00)
Nurse Practitioner BM Support	(32,003.67)	(24,494.00)	(7,509.67)
Nurse Practitioner Expenses	181,188.09	171,841.00	9,347.09
Nurse Practitioner Provincial Subsidy	(117,180.76)	(122,853.00)	5,672.24
Phys-On-Call - Funded Exp (\$100 / bed)	17,446.89	16,515.00	931.89
Phys-On-Call - Prov Subsidy (\$100 / bed)	(17,446.89)	(16,515.00)	(931.89)
RAI / MDS Expenses	85,035.65	114,368.00	(29,332.35)
RAI / MDS Prov Subsidy	0.00	0.00	0.00
Recoveries	(19,718.26)	0.00	(19,718.26)
Recoveries - Wages	(28,403.54)	0.00	(28,403.54)
Surplus Adjustment - Depreciation	(42,621.14)	(41,000.00)	(1,621.14)

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE**

Dec 2022

WARNING - ACTUAL DAYS ARE LESS THAN 97% OF BUDGET

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>RAW FOOD</u>	<u>644,477.10</u>	<u>578,028.00</u>	<u>66,449.10</u>
Dairy	76,736.00	70,360.00	6,376.00
Groceries and Vegetables	348,232.58	301,107.00	47,125.58
Meat	200,567.15	193,561.00	7,006.15
Nutrition Supplements	20,311.63	18,000.00	2,311.63
Recoveries	(1,370.26)	(5,000.00)	3,629.74
<u>FOOD SERVICES</u>	<u>1,526,771.66</u>	<u>1,470,031.00</u>	<u>56,740.66</u>
Salaries	1,249,267.09	1,189,938.00	59,329.09
Salary Allocations	(58,379.10)	(58,379.00)	(0.10)
Employee Benefits	246,326.01	272,347.00	(26,020.99)
Café M	0.00	0.00	0.00
Computer Operation and Maint	0.00	500.00	(500.00)
COVID	37,582.02	0.00	37,582.02
Depreciation	16,674.04	13,000.00	3,674.04
Dietary Supplies	11,624.11	19,951.00	(8,326.89)
Equipment - Operation and Replacement	8,404.50	10,822.00	(2,417.50)
Food Wrap & Disposable Items	12,460.12	8,794.00	3,666.12
Purchased Services - BM Staff Support	18,234.12	20,174.00	(1,939.88)
Recoveries	(3,798.48)	0.00	(3,798.48)
Replacement - Dishes/Cutlery	9,934.40	9,884.00	50.40
Surplus Adjustment - Depreciation	(16,674.04)	(13,000.00)	(3,674.04)
Vending - Net Proceeds	(4,883.13)	(4,000.00)	(883.13)
<u>HOUSEKEEPING SERVICES</u>	<u>1,061,680.25</u>	<u>901,219.00</u>	<u>160,461.25</u>
Salaries	801,120.22	695,924.00	105,196.22
Employee Benefits	150,005.38	147,295.00	2,710.38
COVID	47,772.50	0.00	47,772.50
Depreciation	2,805.63	3,000.00	(194.37)
Equipment - Operation/Maint.	398.39	1,750.00	(1,351.61)
Equipment - Replacements	0.00	5,000.00	(5,000.00)
Furniture - Replacements	323.04	0.00	323.04
Housekeeping Supplies	62,520.67	50,000.00	12,520.67
Other	0.00	1,250.00	(1,250.00)
Recoveries	(459.95)	0.00	(459.95)
Surplus Adjustment - Depreciation	(2,805.63)	(3,000.00)	194.37
<u>LAUNDRY AND LINEN SERVICES</u>	<u>244,402.40</u>	<u>299,707.00</u>	<u>(55,304.60)</u>
Salaries	169,453.83	204,866.00	(35,412.17)
Employee Benefits	29,718.69	45,071.00	(15,352.31)
COVID	5,005.81	0.00	5,005.81
Depreciation	6,599.73	1,500.00	5,099.73
Education	0.00	0.00	0.00
Equipment - Replacements	2,395.03	2,500.00	(104.97)
Equipment Operation/Maint.	1,114.87	2,500.00	(1,385.13)
Laundry Supplies	17,537.03	23,000.00	(5,462.97)
Recoveries	(2,083.90)	0.00	(2,083.90)
Replacements	21,261.04	21,770.00	(508.96)
Surplus Adjustment - Depreciation	(6,599.73)	(1,500.00)	(5,099.73)

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<u>BUILDINGS AND PROPERTY MAINTENANCE</u>	<u>1,070,192.03</u>	<u>1,069,330.00</u>	<u>862.03</u>
Salaries	250,458.00	249,506.00	952.00
Employee Benefits	58,918.34	72,105.00	(13,186.66)
Computer Operation and Maint	1,376.19	900.00	476.19
COVID	21,917.78	0.00	21,917.78
Depreciation	743,727.38	795,000.00	(51,272.62)
Equipment - Operation/Maint.	31.08	0.00	31.08
Equipment - Replacements	44,774.77	60,000.00	(15,225.23)
Furniture - Replacements	23,419.45	40,380.00	(16,960.55)
Hydro	196,709.98	185,000.00	11,709.98
Insurance	75,702.65	69,096.00	6,606.65
IPAC minor capital	0.00	0.00	0.00
Natural Gas	71,978.10	70,000.00	1,978.10
Purchased Services	257,920.87	215,790.00	42,130.87
Recoveries	(14,693.18)	(3,900.00)	(10,793.18)
Repairs/Maint./Bldgs./Grounds	64,872.01	87,953.00	(23,080.99)
Replacements/Capital	0.00	0.00	0.00
Resident - Cable System	22,572.44	20,000.00	2,572.44
Resident - Cable/Phone Recoveries	(61,587.35)	(50,000.00)	(11,587.35)
Surplus Adjustment - Depreciation	(743,727.38)	(795,000.00)	51,272.62
Water / Wastewater	55,820.90	52,500.00	3,320.90

<u>GENERAL AND ADMINISTRATIVE</u>	<u>1,572,897.45</u>	<u>1,153,750.00</u>	<u>419,147.45</u>
Salaries	698,407.23	396,214.00	302,193.23
Salary Allocations	0.00	0.00	0.00
Employee Benefits	157,804.24	130,943.00	26,861.24
Accreditation	0.00	5,971.00	(5,971.00)
Admin Charges	128,333.00	128,333.00	0.00
Advertising/Awards	15,656.59	20,000.00	(4,343.41)
Audit	8,229.41	9,346.00	(1,116.59)
Computer Operation and Maint	39,346.17	46,448.00	(7,101.83)
Conventions	719.00	3,000.00	(2,281.00)
COVID	14,897.95	0.00	14,897.95
Depreciation	27,482.70	24,000.00	3,482.70
Equipment - Maintenance	5,473.54	10,392.00	(4,918.46)
Health & Safety Program	630.26	1,000.00	(369.74)
HR Charges	100,623.00	101,623.00	(1,000.00)
Insurance	64,587.58	62,648.00	1,939.58
Insurance Claim Costs	0.00	0.00	0.00
IT Charges	68,440.00	68,440.00	0.00
Legal & Labour Contract Costs	242,765.35	50,000.00	192,765.35
Loss (gain) of disposal of assets	4,086.37	0.00	4,086.37
Memberships / Subscriptions	16,746.09	16,770.00	(23.91)
Postage	6,565.57	6,500.00	65.57
Printing & Stationery	19,831.72	16,908.00	2,923.72
Purchased Services - From BM	7,201.92	31,898.00	(24,696.08)
Recoveries - Other	(72,924.81)	(45,857.00)	(27,067.81)
Recruiting	0.00	0.00	0.00
Staff Training	5,345.04	63,426.00	(58,080.96)
Surplus Adjustment - Depreciation	(27,482.70)	(24,000.00)	(3,482.70)
Surplus Adjustment - Disposal of Assets	0.00	0.00	0.00
Telephone	18,585.55	12,247.00	6,338.55
Travel	5,111.68	1,000.00	4,111.68
Uniform Allowance	16,435.00	16,500.00	(65.00)

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MIRAMICHI LODGE TOTALS	<u>16,965,969.58</u>	<u>16,030,126.00</u>	<u>935,843.58</u>
RESIDENT DAYS	56,137.00	60,590.00	(4,453.00)
<u>NON-SUBSIDIZABLE EXPENSE</u>	<u>720,070.70</u>	<u>727,424.00</u>	<u>(7,353.30)</u>
Debenture Payment - Interest Only	81,725.43	89,079.00	(7,353.57)
Surplus Adjustment - Debenture Principal	537,731.27	537,731.00	0.27
Surplus Adjustment - Transfer to Reserves	100,614.00	100,614.00	0.00
Transfer to Bonnechere Manor	0.00	0.00	0.00
<u>SURPLUS ADJUSTMENT</u>	<u>846,339.05</u>	<u>585,760.00</u>	<u>260,579.05</u>
Surplus Adjustment - Capital Purchases	846,339.05	585,760.00	260,579.05
GRAND TOTAL EXPENDITURE	<u>18,532,379.33</u>	<u>17,343,310.00</u>	<u>1,189,069.33</u>

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<u>MUNICIPAL SUBSIDY</u>	<u>1,843,213.00</u>	<u>1,843,213.00</u>	<u>0.00</u>
City of Pembroke -30.63%	608,260.00	608,260.00	0.00
County of Renfrew - 69.37%	1,234,953.00	1,234,953.00	0.00
 <u>RESIDENTS REVENUE</u>	 <u>3,902,404.80</u>	 <u>4,061,689.00</u>	 <u>(159,284.20)</u>
Bad Debt (Expense) / Recovery	(14,650.10)	0.00	(14,650.10)
Basic Accommodation	3,113,983.60	3,267,976.00	(153,992.40)
Bed retention	0.00	0.00	0.00
Estate Recoveries - Municipal	0.00	0.00	0.00
Estate Recoveries - Provincial	0.00	0.00	0.00
Preferred Accommodation	723,567.78	790,000.00	(66,432.22)
Preferred Accommodation - HIN Claims	29,859.52	0.00	29,859.52
Preferred Accommodation - Prov COVID Reimbursement	49,644.00	0.00	49,644.00
Respite Care	0.00	3,713.00	(3,713.00)
 <u>OTHER REVENUE</u>	 <u>103,403.71</u>	 <u>30,000.00</u>	 <u>73,403.71</u>
Donations	0.00	0.00	0.00
Donations In Kind	0.00	0.00	0.00
Interest Income	103,403.71	30,000.00	73,403.71
 <u>GRANTS & SUBSIDIES</u>	 <u>11,988,268.44</u>	 <u>10,822,648.00</u>	 <u>1,165,620.44</u>
Prov Revenue - 4hrs care - Nursing Staff Suppliment	167,126.35	1,195,469.00	(1,028,342.65)
Prov Revenue - 4hrs care - Staff Supp Allied Health	179,003.35	225,230.00	(46,226.65)
Prov Revenue - Clinical Decision Making	0.00	0.00	0.00
Prov Revenue - COVID - Incremental costs	1,281,005.68	0.00	1,281,005.68
Prov Revenue - COVID - Lost Rev Advance	121,947.00	0.00	121,947.00
Prov Revenue - COVID - PSW Wage Enhancement	443,874.32	0.00	443,874.32
Prov Revenue - COVID - RN RPN retention payment	185,070.09	0.00	185,070.09
Prov Revenue - Debenture Subsidy	627,096.00	627,107.00	(11.00)
Prov Revenue - ICIP	0.00	0.00	0.00
Prov Revenue - Medication Safety	8,892.23	0.00	8,892.23
Prov Revenue - Operating Subsidy - Accreditation	21,816.00	21,812.00	4.00
Prov Revenue - Operating Subsidy - Equalization	174,492.00	175,711.00	(1,219.00)
Prov Revenue - Operating Subsidy - Global LOC	445,479.00	561,669.00	(116,190.00)
Prov Revenue - Operating Subsidy - HIN NPC	39,834.00	39,384.00	450.00
Prov Revenue - Operating Subsidy - Nursing & Personal Care	6,258,772.37	6,220,094.00	38,678.37
Prov Revenue - Operating Subsidy - Other Accomodation	128,395.00	134,759.00	(6,364.00)
Prov Revenue - Operating Subsidy - Pay Equity	22,560.00	22,560.00	0.00
Prov Revenue - Operating Subsidy - Program & Support Service	738,877.00	730,715.00	8,162.00
Prov Revenue - Operating Subsidy - PSW / Behavioural Support	44,040.00	44,040.00	0.00
Prov Revenue - Operating Subsidy - RAI/MDS	88,006.00	86,644.00	1,362.00
Prov Revenue - Operating Subsidy - Raw Food	644,363.00	578,029.00	66,334.00
Prov Revenue - Operating Subsidy - RN	106,008.00	106,000.00	8.00
Prov Revenue - Support Prof Growth	5,345.04	53,425.00	(48,079.96)
Prov Revenue - Muncipal Modernization	25,062.27	0.00	25,062.27
Prov Revenue - Co-Payment Waiver	55,123.00	0.00	55,123.00
Provincial Revenue - IPAC	176,080.74	0.00	176,080.74
 <u>SURPLUS ADJUSTMENT</u>	 <u>207,178.20</u>	 <u>585,760.00</u>	 <u>(378,581.80)</u>
Surplus Adjustment - Trf from Reserves	207,178.20	585,760.00	(378,581.80)
 GRAND TOTAL REVENUES	18,044,468.15	17,343,310.00	701,158.15
 Municipal Surplus / (Deficit)	(487,911.18)	0.00	(487,911.18)

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less: Depreciation	(843,692.63)	(881,292.00)	37,599.37
add: Transfer to Reserves	100,614.00	100,614.00	0.00
less: Transfer from Reserves	(207,178.20)	(585,760.00)	378,581.80
less: Disposal of Assets	0.00	0.00	0.00
add: Capital Purchases	846,339.05	585,760.00	260,579.05
add: Debenture Principal	537,731.27	552,938.00	(15,206.73)
ADJ Surplus / (Deficit)	(54,097.69)	(227,740.00)	173,642.31