



COUNTY COUNCIL

9:30 A.M., THURSDAY, NOVEMBER 9, 2023

SPECIAL MEETING AGENDA

1. Call to Order.
2. Land Acknowledgment.
3. Moment of Silent Reflection.
4. National Anthem.
5. Roll Call.
6. Disclosure of Pecuniary Interest and General Nature Thereof.
7. Correspondence
8. Administration Report
 - a) 9:40 a.m. City of Pembroke Warming Centre
9. Corporate Services Report Page 3
 - a) 10:00 a.m. Asset Management Plan Including Asset Condition Ratings, 10-Year Capital Plans and the Long-term Financial Plan.
10. Committee Reports:
 - a) Striking Committee
11. By-Laws Page 72
 - a) By-law 136-23 – A By-law to Amend By-Law Number 4-08 Corporate Policies and Procedures for Tangible Capital Assets for the County of Renfrew.
 - b) By-law 137-23 – A By-law to Appoint the County Committees for the Ensuing Year or until their Successors are Appointed.
12. Notice of Motions.

13. New Business

14. Confirmatory By-law 138-23 - A By-law to Confirm the Proceedings of the Council of the County of Renfrew at the meeting held on November 9, 2023. Page 75

15. Adjournment.

NOTE: Any submissions received from the public, either orally or in writing may become part of the public record/package.



COUNTY OF RENFREW

ASSET MANAGEMENT PLAN AND LONG TERM FINANCIAL PLAN

VERSION 3.0
NOVEMBER 9, 2023

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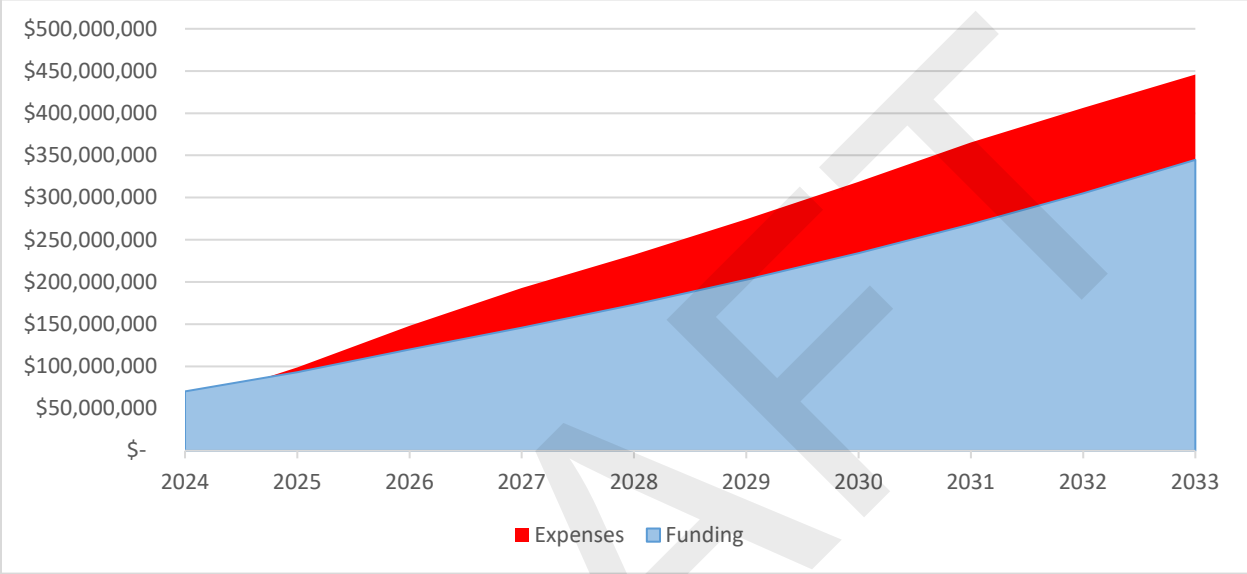
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Executive Summary

This Asset Management Plan (AMP) meets the County of Renfrew service level targets in all areas except for the Renfrew County Housing Corporation building portfolio. It envisions spending \$449,559,531 (inflation adjusted) over the next 10 years, and raising a combined total of \$344,721,020 in capital contributions. This will result in the depletion of all capital reserves by year end 2025 and a shortfall of \$104,842,643 over the 10 year life of the plan.



The Asset Management Plan (AMP) will require either additional funding or reduced service levels to ensure future viability.

Craig Kelley
Chief Administrative Officer, Clerk

Peter Emon
Warden

Introduction

In January of 2023, County Council gathered to review the vision, agree on priorities, and identify key objectives for the next four years. The culmination of this process resulted in the County of Renfrew 2023-2026 Strategic Plan, as approved by Resolution No. FA-CC-23-02-15. The Strategic Plan identifies six priorities, one of which is financial sustainability. One of the two objectives to achieve financial sustainability for the County of Renfrew is the review and update Asset Management Plan (AMP) and Long Term Financial Plan (LTFP) 3.0 version using new assumptions and baselines.

The first AMP for the County of Renfrew was adopted in November of 2014. In April 2015 a LTFP was agreed to by County Council. In each subsequent years the plan was updated annually to ensure it was projecting the capital costs for the next 10 years, in current year prices. The general principals of the plan were:

- All assets will be replaced with like assets, there is no provision for expanding our capital assets to accommodate growth of new properties or population.
- The County will maintain a fully funded plan to finance all capital purchases, using the following funding principals:
 - All projects and purchases with a cost greater than \$3 million will be debt financed;
 - The county levy will increase by 3% per year, of which no more than 2.5% will be allocated to operating expenses (a 0.5% per year growth in funding dedicated to capital renewal);
 - All growth in the weighted current value assessment of properties (additional levy dollars raised from property taxes on new construction) will be contributed to capital renewal;
 - The federal government will contribute at least \$2.6 million per year (what was at the time gas tax funding) and the provincial government will provide no less than \$500,000 in revenue annually to contribute to capital maintenance; and
 - A minimum capital reserve balance of \$2 million be maintained.

In the 2023 update of the AMP, largely due to the COVID-19 inflation, for the first time the plan failed to be fully funded. The County of Renfrew would no longer have enough money to complete the work envisioned in its AMP over the next 10 years with the current financing strategy.

In addition, there have been significant legislative changes that have been introduced since the plan was originally made. The Infrastructure for Jobs and Prosperity Act 2015, provides the legal requirement for a County of Renfrew asset management policy and plan. The regulations to that Act (O. Reg. 588/17) prescribe the framework and minimum requirements of asset management for municipalities. In summary, these requirements are:

- Every municipality shall prepare a Strategic Asset Management Policy – The County of Renfrew policy is attached as Appendix A for reference.
- Every municipality shall prepare an AMP in respect of its core municipal infrastructure assets on or before July 1, 2022, and in respect of all of its other municipal infrastructure assets on or before July 1, 2024.

- A municipality's AMP must include the following:
 - The current replacement costs of the assets;
 - The average age of the assets;
 - The current levels of service being provided, determined in accordance with the following qualitative descriptions and technical metrics as prescribed:
 - For paved roads in the municipality, the average Pavement Condition Index (PCI) value;
 - For unpaved roads in the municipality, the average surface condition (e.g. excellent, good, fair or poor);
 - For bridges in the municipality, the average bridge condition index value;
 - For structural culverts in the municipality, the average bridge condition index value; and
 - For all other municipal infrastructure assets, the qualitative descriptions and technical metrics established by the municipality.
 - The service levels the Municipality proposes to provide for the next 10 years and an explanation of why those service levels are appropriate;
 - The lifecycle activities that would need to be undertaken to maintain the proposed levels of service for each of the next 10 years and the costs of providing those activities;
 - The funding projected to be available to the Municipality to meet the costs of providing those lifecycle activities identified over the next 10 years; and
 - The population and employment forecasts for the municipality that are set out in its official plan. For each of the next 10 years, the estimated capital expenditures and significant operating costs related to the lifecycle activities required to maintain the proposed levels of service in order to accommodate projected increases in demand caused by growth.
- A municipality shall review and update its asset management at least every five years. Every update shall be endorsed by the executive lead of the municipality and approved by a resolution of council.
- A municipal council shall conduct an annual review of its asset management progress on or before July 1 in each year.
- A municipality shall post its current Strategic Asset Management Policy and AMP on a website that is available to the public.

This update of the AMP will ensure the County of Renfrew has chosen an appropriate level of service to provide its residents, there is a plan of activities that will enable the County to meet those levels of service, and the cost of undertaking those activities are affordable for County ratepayers.

Scope of Asset Management Plan

The AMP is restricted to planning the lifecycle activities related to capital assets. The County of Renfrew defines capital assets via the Corporate Policies:

- FIN-01 Tangible Capital Assets – General Definitions;
- FIN-02 Tangible Capital Assets – Asset Categories; and
- FIN-03 Tangible Capital Assets – Thresholds.

For ease of reference, these policies can be summarized to define capital assets as:

- All land and road allowances;
- Land improvements (parking lots, retaining walls, etc.) with a unit cost of \$25,000 or greater;
- Buildings with a unit cost of \$25,000 or greater;
- Leasehold improvements with a unit cost of \$25,000 or greater;
- Linear assets (roads, bridges, culverts) with a unit cost of \$25,000 or greater;
- Roofing systems (HVAC) with a unit cost of \$15,000 or greater;
- Machinery and equipment with a unit cost of \$15,000 or greater;
- Vehicles and rolling stock with a unit cost of \$15,000 or greater; and
- Any subsequent expenditure that increases the original assets output or service capacity, lowers operating costs, extends the assets useful life, or improves that quality of outputs will be treated as capital subject to the thresholds identified.

Level of Service Defined

O. Reg. 588/17 prescribes the metrics that will be used to measure the level of service for water, wastewater, storm water, roads, bridges and culverts. The metrics for all other assets can be defined by the Municipality.

Roads:

Roads are measured in lane km (number of lanes x length in km). A standard lane is 7m wide.

The level of service is described using Paving Condition Index (PCI). PCI is a numerical index between 0 and 100, which is used to indicate the general condition of a pavement section, with 100 being perfect condition and 0 being completely failed. Calculation of a PCI involves manually sampling a section of pavement using the survey process and calculation methods as standardized by the American Society Testing and Materials.

The following table illustrates the service level that can be expected when roads are maintained at different PCI levels.

Pavement Condition Index (PCI)	Surface Quality	Economic Impact	Safety	Traffic Flow & Travel Time	Maintenance Impact
< 30%	Very poor or uneven surface, with continuous cracks and potholes and other defects.	Vehicles will experience accelerated wear and tear. Properties on these roadways will experience reduced property values and commercial activities will decline.	Large potholes pose safety risks to pedestrians, cyclists, motorcyclists, and can even pose a risk to vehicles moving at high speeds.	Travelling will be time consuming, as drivers may need to navigate around obstacles and slow down to avoid damage to their vehicles.	Staff maintenance time will be consumed by reactive emergency repairs to the most damaged sections.
30% - 59%	Poor or uneven surface, with numerous cracks and frequent potholes and other defects.	Vehicles will experience accelerated wear and tear. Road conditions may negatively influence property values.	Large potholes pose safety risks to pedestrians, cyclists and motorcyclists.	Travelling will be time consuming, as drivers may need to navigate around obstacles and slow down to avoid damage to their vehicles.	Maintenance will focus on reactive emergency repairs to the most damaged sections
60% - 75%	Some surface cracks and potholes, with some surface defects.	Vehicles will experience some minor wear and tear.	Minimal risks to safety.	Vehicles will be able to travel at the posted speed limit in most areas.	Maintenance will focus on planned maintenance, with only minor emergency repairs.
76% - 90%	Surface is smooth in most areas, with only infrequent cracks or uneven surface.	Road will not cause any negative economic impact.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	Only planned maintenance activities will be required.
> 90%	Surface is new or like new. No defects are visible.	Road may positively influence property values and commercial activities.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	No maintenance activities are required.

Bridges & Culverts:

Bridges and culverts are treated as unique assets that are named and identified individually. They can be measured in square meters of deck area (for bridges) or in cubic meters, being the volume of space inside the culvert (for culverts).

The level of service is described using a Bridge Condition Index (BCI). BCI is a numerical index between 0 and 100, which is used to indicate the general state of repair. A rating of 100 is perfect and a rating of 0 is poor, or in need of repair in the short term. BCI does not necessarily reflect safety or unsuitable for use. Each bridge undergoes a routine inspection every two years and any safety issues will be addressed immediately.

The following table illustrates the service level that can be expected when bridges are maintained at different BCI levels.

Bridge Condition Index	Surface Quality	Safety	Traffic Flow & Travel Time	Maintenance Impact
< 30%	Very poor or uneven surface, with major visible defects (holes and patches) appearing in structure.	Bridge is reaching end of life. Structure may degrade to the point where pieces begin to fall off, which could risk injury. Surface of bridge has large potholes causing risks to motorists and pedestrians.	Travelling will be time consuming, as drivers may need to navigate around obstacles, and slow down to avoid damage to their vehicles.	Staff maintenance time will be consumed by reactive emergency repairs to the most damaged sections.
30% - 59%	Poor or uneven surface, with visible defects in structure.	Surface of bridge has large potholes, posing safety risks to pedestrians, cyclists and motorcyclists.	Travelling will be time consuming, as drivers may need to navigate around obstacles and slow down to avoid damage to their vehicles.	Maintenance will focus on reactive emergency repairs to the most damaged sections.
60% - 75%	Some surface cracks and potholes, with some surface defects.	Minimal risks to safety.	Vehicles will be able to travel at the posted speed limit in most areas.	Maintenance will focus on planned maintenance, with only minor emergency repairs.
76% - 90%	Surface is smooth in most areas with only infrequent cracks or uneven surface.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	Only planned maintenance activities will be required.
> 90%	Bridge is new or like new. No defects are visible.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	No maintenance activities are required.

Buildings:

Buildings are measured in square feet.

The preferred level of service used to describe a building is a Facility Condition Index (FCI). FCI is expressed as a percentage with 0% being good and 100% being a poor or critical rating. FCI is calculated by dividing a buildings capital and repair costs for the next 10 years (those costs required to maintain the building in good condition) by the replacement value of the building. In order to express an FCI rating, a Building Condition Assessment (BCA) study of the building, or sample of representative buildings is preferred. A BCA study measures the condition of a building based on standardized inspection observations of the in-service condition of the various components of building. A BCA study will also detail the required work needed to maintain or improve the condition rating of a building over the next 10 years.

The following table illustrates the types of risks and trade offs that can be expect when building are maintained at different condition ratings or FCI ratings.

Condition Rating or FCI level	Impact to Buildings and Components	Examples of Component Issues	Resident/User Complaints and Morale	Maintenance Staff Impact
Very poor FCI >30%	Facilities will look worn with obvious deterioration. Equipment failure occurring frequently. Occasional building shut down will likely occur. Management risk is high. - Health and safety issues figure prominently.	Replacement of multiple systems required (i.e. Mechanical, Electrical, Architectural and Structural - Building heating system failure). Evacuation of upper floor due to unaddressed roof leakage. - Structural issues including envelope replacement.	Complaints will be very high with an unmanageable level of frequency. Lack of maintenance will affect resident and user attitudes and morale.	Staff will not be able to provide regular scheduled maintenance due to high level of "reactive" calls.
Poor FCI 11%-30%	Facilities will look worn, with apparent and increasing deterioration Frequent component and equipment failure may occur. Occasional building shut down could occur.	Replacement of specific major systems required, such as heating and plumbing systems, complete interior renovations, building envelope restoration. Shut down may affect some units (i.e. roof or pipe leakage).	Complaints will be high, with increased level of frequency. Concern about negative resident and user morale will be raised and become evident.	Facilities staff time will likely be diverted from regular scheduled maintenance and forced into "reactive" mode.

Condition Rating or FCI level	Impact to Buildings and Components	Examples of Component Issues	Resident/User Complaints and Morale	Maintenance Staff Impact
Fair FCI 6%-10%	Facilities are beginning to show signs of wear. More frequent component and equipment failure will occur.	Repairs and replacement of specific systems, i.e. boiler, window replacements, interior renovations.	Complaints will occur, with higher level of frequency. Residents and user morale may be affected.	Facilities staff time may at times be diverted from regular scheduled maintenance.
Good FCI 2% to 5%	Facilities will look clean and functional. Limited and manageable component and equipment failure may occur.	Repairs and replacement of more of an aesthetic or general nature, such as wall painting, carpet replacement, roof repair, window caulking.	Complaints will be low and manageable. Residents and user morale will be positive and evident.	Facilities staff time will be devoted to regular scheduled maintenance.
Very Good FCI <2%	Facilities are new or like new.	No component issues are present.	No complaints are received.	Facilities staff time will be devoted to regular scheduled maintenance.

Machinery, Equipment, Vehicles, Rolling Stock, Leasehold and Land Improvements

All remaining assets of the County of Renfrew will be assessed by condition ratings, being very good, good, fair, poor, and very poor.

The following table illustrates the service level that can be expected when other assets are maintained at different condition ratings.

Condition Rating	Performance Criteria	
Very poor	Does not meet performance criteria requirements. Requires continuous and cost prohibitive maintenance. Has significant effects on the provision of services. Asset may appear worn, degraded, and damaged.	Has exceeded its lifespan by more than 15%.
Poor	Partially meets the performance criteria. Requires maintenance efforts to be diverted from regular scheduled maintenance and forced to “reactive” mode. Minor to moderate effects on the provision of services. Assets appear worn.	Has exceeded its expected lifespan.

Condition Rating	Performance Criteria	
Fair	Meets the performance criteria with some limitations. More frequent maintenance is required, as failures and breakdowns become more common. Minor or non-critical effects on the provision of services. Assets are beginning to show signs of wear.	Within the last 50% of its lifespan.
Good	Meets the performance criteria. Requires regular scheduled maintenance and minor or cosmetic repairs only. Service requirements are met. Asset will look in good condition.	Within the first 50% of its lifespan.
Very Good	Exceeded the performance criteria. Requires regular scheduled maintenance only. Service requirements are met or exceeded. Asset is new or like new.	Within the first 7% of its lifespan.

Where specific information is available on a unique asset, that information will be used to assess its condition. In lieu of specific information, the age of the asset will be used as a proxy for its general condition. See the table below for expected lifespan of assets.

Asset type	Lifespan
Heavy Duty Truck	14 years/300,000km
Medium Duty Truck	10 years/300,000km
Light Duty Truck	6 years/300,000km
Tractor/ Backhoe/Loader	15 years/10,000 hours
Grader	20 year/10,000 hours
Trailers	15 years
Ambulances	5 years/300,000km
Paramedic Emergency Response Vehicle (ERV)	5 years/300,000km
Small Equipment	10 years
Computer Hardware	5 years
Kitchen/Laundry Equipment	15 years
Medical Equipment	5 years

Mandated Levels of Service

There are a number of legislative requirements such as codes, standards, etc. that must be adhered to by a municipality. The most prevalent regulations that were identified as being relevant to the County of Renfrew assets are:

- Ontario Building Code;
- Ontario Fire Code;
- Highway Minimum Maintenance Standards;
- Housing Services Act;
- Accessibility for Ontarians with Disabilities Act; and
- Ambulance Act.

While not specified, the level of service, both current and service level targets entail 100% compliance with all legislated requirements.

Risk Assessment Defined

Risk is a critical component of the AMP. It identifies the consequences, severity, and likelihood of a failure, as a result of an assets level of service. An objective of this AMP is to reduce risk levels where they are deemed to be too high, as well as ensure assets are maintained in a way that maintains risk at acceptable levels.

The risk of an asset failing is defined by the following calculation:

$$\text{Risk of Asset Failure} = \text{Probability of Failure} \times \text{Consequence of Failure}$$

Probability of failure has been linked to the condition assessment for each of the assets, assuming that an asset with a condition rating of “good” would have a “rare: probability of failure. The following table outlines the probability factor tied to each rating:

Condition Description	FCI Rating	BCI Rating	PCI Rating	Probability of Failure
Good	<10%	>80%	>80%	Rare
Fair	10%-25%	60%-80%	60%-80%	Unlikely
Poor	25%-60%	40%-60%	40%-60%	Likely
Now Needs	>60%	<40%	<40%	Almost Certain

Consequence of failure has been determined by examining each asset type separately. Consequence refers to the impact on the County if a particular asset were to fail. Types of impacts include the following:

- **Cost Impacts:** the cost of failure to the County (i.e. capital replacement, rehabilitation, fines and penalties, damages, etc.);
- **Social Impacts:** potential injury or death to residents or County staff;
- **Environmental Impacts:** the impact of the asset failure on the environment;
- **Service delivery Impacts:** the impact of the asset failure on the County’s ability to provide services at desired levels; and
- **Location Impacts:** the varying impact of asset failure based on the asset’s location within the County.

Each type of impact was discussed with County staff and consequence of failure for each asset type was determined by using the information contained in table below as a guide to assess the level of impact. Levels of impact were documented as ranging from “catastrophic” to “insignificant”.

Consequence of Failure	Cost	Social	Environmental	Service Delivery
Insignificant	Negligible or Insignificant Cost	No Injury	No Impact	No Interruptions
Minor	Small/ Minor Cost within Budget Allocations	Minor Injury	Short-term/Minor Impact - Fixable	Minor Interruptions
Moderate	Considerable Cost Requires Revisions to Budget	Moderate Injury	Medium-term Impact- Fixable	Moderate Interruptions
Major	Substantial Cost Multi-year Budget Impact	Major Injury	Long-term Impact- Fixable	Significant Interruptions
Catastrophic	Significant Cost Difficult to Recover	Death, Serious Injury	Long-term Impact- Permanent	Major Interruptions

Both probability of failure and consequence of failure was determined using the matrix contained in table below. Total risk has been classified under the following categories:

- **Extreme Risk (E)** : risk well beyond acceptable levels;
- **High Risk (H)** : risk beyond acceptable levels;
- **Medium Risk (M)**: risk at acceptable levels, monitoring required to ensure risk does not become high; and
- **Low Risk (L)**: risk at or below acceptable levels.

Probability of Failure	Consequence of Failure				
	Insignificant	Minor	Moderate	Major	Catastrophic
Rare	L	L	M	M	H
Unlikely	L	M	M	M	H
Possible	L	M	M	H	E
Likely	M	M	H	H	E
Almost Certain	M	H	H	E	E

Risk Levels can be reduced or mitigated through planned maintenance, rehabilitation and/or replacement.

Current Level of Service and Replacement Cost

Roads:

The County of Renfrew road network consists of 1,630 lane km of roads. This system has the highest replacement value of any County asset. Currently, the network has (see Appendix B for full listing):

- Average PCI of 72% or fair;
- Average risk assessment of low;
- Average age of 27; and
- Total replacement cost of \$715 million.

The total replacement costs are based on the full reconstruction of a road. In many cases the road will undergo numerous rehabilitations and partial reconstructions before a full reconstruction is required. The replacement costs is based off a standard per km rate for type of road reconstruction. This rate is based off the actual construction values as experienced in the 2022 tenders. The current PCI ratings are based on the most recent road inspection, which is preformed by County staff.

Bridges and Culverts:

The County of Renfrew manages 75 bridges and 177 culverts (see Appendix B for full listing):

- Average BCI of 69% or fair
- Average risk assessment of low
- Average age of 50
- Total replacement cost of \$266 million.

As each bridge and culvert is a unique structure, the replacement value is estimated by staff using the original construction costs and applying a reasonable inflationary increase. The current BCI ratings are based off the most recent inspection.

Buildings:

The County of Renfrew manages a building portfolio of approximately 1.2 million square feet, with a total replacement cost of approximately \$500M. The average age of the buildings is 50 years old, although this average is heavily weighted due to the large number of older buildings in the social housing portfolio. Currently, no buildings in the portfolio have a recent BCA study, therefore the current level of service expressed in an FCI rating has a low accuracy. It is expected that a full BCA study will be available in early 2024. The average FCI rating of the portfolio is 6%, or fair, however there are a number of buildings that are in fair or poor rating, particularly within the social housing area. The risk assessment across the portfolio averages a low risk, however, there are a number of buildings with medium and high risk assessments particularly in the social housing area. The replacement costs of buildings have been determined using a standard per square foot costs for each type of structure. The standard costs have been provided by both the Housing Services Corporation and the Altus Group Canadian Cost Guide. Based on the experience with a new build in the Renfrew County Housing Corporation portfolio in 2022, these costs appear relatively accurate.

Summary:

DEPARTMENT	AGE (YEARS, AVERAGE)	SIZE (SQUARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESSMENT
DEVELOPMENT AND PROPERTY	15	111,036	\$59,312,391	5%	L
AMBULANCE BASE	14	12,605	\$9,062,995	9%	L
LONG-TERM CARE	19	295,337	\$148,355,997	4%	L
PUBLIC WORKS	32	76,764	\$28,362,559	9%	L
RENFREW COUNTY HOUSING CORPORATION	54	751,791	\$243,914,603	15%	M
GRAND TOTAL	50	1,247,533	\$488,691,145	6%	L

Full listing of building information is attached as Appendix B.

Vehicles:

The County of Renfrew manages a portfolio of 153 vehicles. This consists of:

- 9 maintenance vans;
- 3 ATVs;
- 46 light trucks;
- 25 Heavy trucks;
- 4 medium trucks;
- 19 trailers;
- 11 large tractors;
- 5 graders;
- 1 loader;
- 1 excavator;
- 7 backhoes; and
- 22 ambulances.

This fleet is maintained by a three full time mechanics, with support from local repair facilities when required. All condition assessments have been based on age, assuming a uniform level of usage for each class of vehicle, age is a reasonable proxy for mileage and hours of use, and therefore general condition. The replacement value of each vehicle has been assessed based on the most recent historical purchase of a similar type of vehicle plus an inflation amount. In most cases the replacement costs are current (within one year), and therefore highly accurate.

DEPARTMENT	AGE (YEARS, AVERAGE)	COUNT	REPLACEMENT COST	CONDITION	RISK ASSESSMENT
DEVELOPMENT AND PROPERTY	6	6	\$360,000	FAIR	L
PARAMEDIC SERVICE	5	41	\$7,970,000	FAIR	L
PUBLIC WORKS	9	92	\$19,222,000	FAIR	L
RENFREW COUNTY HOUSING CORPORATION	7	14	\$1,095,000	FAIR	L
GRAND TOTAL	8	153	\$28,647,000	FAIR	L

Full listing of vehicle information is attached as Appendix B.

Equipment:

The County of Renfrew currently has 285 unique pieces of equipment that meet the capital definition. Given the individual and specialized nature of the items, replacement costs are based on the original purchase price plus inflation, or actual quotes where available.

DEPARTMENT	AGE (YEARS, AVERAGE)	COUNT	REPLACEMENT COST	CONDITION	RISK ASSESSMENT
COMMUNITY SERVICES	6	1	\$18,600	FAIR	L
CORPORATE SERVICES	8	13	\$200,600	FAIR	L
DEVELOPMENT AND PROPERTY	12	28	\$1,963,400	FAIR	L
LONG-TERM CARE	12	125	\$6,217,600	FAIR	L
PARAMEDIC SERVICE	11	62	\$1,965,500	FAIR	L
PUBLIC WORKS	15	42	\$2,043,500	POOR	L
RENFREW COUNTY HOUSING CORPORATION	7	14	\$676,000	FAIR	L
GRAND TOTAL	12	285	\$13,085,200	FAIR	L

Full listing of equipment information is attached as Appendix B.

Growth Related Pressures

The County of Renfrew Official Plan forecasts growth from 2023-2036 (13 years) of:

- Population growth: 10,093;
- Residential unit increase: 5,789; and
- Non-residential square footage increase: 2,540,100.

See Appendix C for Official Plan growth projection.

In order to accommodate that growth, the County, in consultation with the lower-tier municipalities has developed a list of projects that would enable service levels to remain at their current levels despite increased usage due to growth. This list envisions 21 items over 13 years and costs and estimated \$56.3 million in current dollars. Historically, the County of Renfrew AMP has been based on replacing all assets with like assets, and therefore major growth related expenses are not reported in the 10 year capital plan or financing plans (growth related project are on the 10 year capital plan for reference, they are not included in the totals). A decision not to proceed with growth will entail a lower level of service for residents and congestion beginning to effect certain services provided by the County. Such congestion may eventually rise to the level of a safety concern.

See Appendix C for the Official Plan growth projections and growth related projects.

Service Level Targets

The service level targets for the County of Renfrew were originally set in the 2014 AMP. In the previous plan, certain levels of service were measured using different metrics:

- Bridges and culverts used system adequacy as a level of service. This service level target has been converted to an equivalent BCI target (prescribed level of service in the regulation).
- Buildings were measured as the percentage of the building components in good condition. This has been converted to an equivalent average FCI rating, which is now the industry standard.
- Fleet used an operational compliance metric, which is now converted to a condition rating.
- Equipment previously did not have a level of service measurement, the service targets for equipment are the same as for fleet.

ASSET CLASS	PERFORMANCE MEASURE	DEPARTMENT	CURRENT LEVEL OF SERVICE	TARGET LEVEL OF SERVICE
ALL	LEGISLATIVE COMPLIANCE	ALL	100% COMPLIANCE WITH ALL LEGISLATION	100% COMPLIANCE WITH ALL LEGISLATION
ROADS	AVERAGE PCI	PUBLIC WORKS	72%	70%
BRIDGES AND CULVERTS	AVERAGE BCI	PUBLIC WORKS	69%	68%
BUILDINGS	FCI	DEVELOPMENT AND PROPERTY	5%	6%
		AMBULANCE BASE	9%	6%
		LONG-TERM CARE	4%	4%
		PUBLIC WORKS	9%	10%
		RENFREW COUNTY HOUSING CORPORATION	15%	10%
FLEET	AVERAGE CONDITION RATING	DEVELOPMENT AND PROPERTY	FAIR	FAIR
		PARAMEDIC SERVICE	FAIR	FAIR
		PUBLIC WORKS	FAIR	FAIR
		RENFREW COUNTY HOUSING CORPORATION	FAIR	FAIR
EQUIPMENT	AVERAGE CONDITION RATING	COMMUNITY SERVICES	FAIR	FAIR
		CORPORATE SERVICES	FAIR	FAIR
		DEVELOPMENT AND PROPERTY	FAIR	FAIR
		LONG-TERM CARE	FAIR	FAIR
		PARAMEDIC SERVICE	FAIR	FAIR
		PUBLIC WORKS	POOR	FAIR
		RENFREW COUNTY HOUSING CORPORATION	FAIR	FAIR

Lifecycle Activities Required to Meet Service Level Targets for the Next 10 Years

In order to meet the service level targets, the County of Renfrew plans to spend \$413 million over the next 10 years (2024-2033) on items that meet the capitalization threshold. These expenditures are expressed in current (October 2023) prices and will allow the County to meet the service level target in all cases, except for Renfrew County Housing Corporation buildings. Given the age and original construction quality of these social housing buildings, there is no practical way to improve their FCI rating to an average of 10% short of major rehabilitation of a substantial part of the portfolio. Such an activity is not included in the current 10 year capital plan, and therefore, despite the spending on the social housing buildings, they will continue to have an average FCI rating below the target. Also included in the 10 year capital plan is the growth projects, which are not currently being planned to be completed, but have been left in the plan for reference.

These expenditures are summarized in the table below, and listed in full in Appendix D.

10 YEAR CAPITAL PLAN	DESCRIPTION	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
CORPORATE SERVICES	EQUIPMENT	\$ 25,000	\$ 40,000	\$ 100,000	\$ 77,000	\$ 40,000	\$ 25,000	\$ 25,000	\$ 115,000	\$ 77,000	\$ 25,000	\$ 549,000
	BUILDING	\$ 736,048	\$ 459,503	\$ 329,735	\$ 259,907	\$ 133,632	\$ 389,861	\$ 196,939	\$ 112,094	\$ 272,980	\$ -	\$ 2,890,699
DEVELOPMENT AND PROPERTY	VEHICLES	\$ 60,000	\$ 60,000	\$ 60,000	\$ 20,000	\$ 40,000	\$ -	\$ 60,000	\$ 60,000	\$ 85,000	\$ 60,000	\$ 505,000
	BUILDING - AMBUL	\$ 18,565	\$ -	\$ 37,130	\$ -	\$ 74,259	\$ -	\$ 74,259	\$ 25,743	\$ -	\$ -	\$ 248,521
	BUILDING - OPP BA	\$ -	\$ -	\$ -	\$ 39,705	\$ -	\$ 40,755	\$ -	\$ -	\$ 58,825	\$ -	\$ 139,285
LONG TERM CARE - BM	BUILDING	\$ 390,000	\$ 489,000	\$ 287,855	\$ 364,255	\$ 312,090	\$ 243,010	\$ 337,090	\$ 358,010	\$ 290,000	\$ 875,000	\$ 3,946,310
	EQUIPMENT	\$ 525,000	\$ 155,000	\$ 141,140	\$ 345,000	\$ 15,000	\$ -	\$ 50,000	\$ 75,000	\$ 80,000	\$ -	\$ 1,386,140
LONG TERM CARE - ML	BUILDING	\$ 277,000	\$ 1,257,000	\$ 518,921	\$ 422,000	\$ 515,176	\$ 1,011,211	\$ 676,080	\$ 440,570	\$ 35,420	\$ 275,000	\$ 5,428,378
	EQUIPMENT	\$ 75,000	\$ 55,000	\$ 80,060	\$ 160,000	\$ 70,000	\$ -	\$ 70,000	\$ 96,140	\$ 70,000	\$ 75,000	\$ 751,200
PARAMEDIC SERVICE	EQUIPMENT	\$ 825,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 66,000	\$ -	\$ 198,000	\$ 15,000	\$ -	\$ 1,119,000
	VEHICLES	\$ 1,315,000	\$ 1,515,000	\$ 1,990,000	\$ 1,545,000	\$ 1,920,000	\$ 1,615,000	\$ 1,750,000	\$ 1,705,000	\$ 1,260,000	\$ 2,205,000	\$ 16,820,000
	BRIDGE	\$ 7,810,500	\$ 4,104,700	\$ 9,072,300	\$ 5,082,000	\$ 2,342,000	\$ 5,134,000	\$ 3,867,000	\$ 4,365,000	\$ 3,126,000	\$ 532,000	\$ 45,435,500
	BUILDING	\$ 285,000	\$ 241,500	\$ 381,500	\$ 405,000	\$ 416,500	\$ 421,500	\$ 422,000	\$ 425,000	\$ 435,000	\$ -	\$ 3,433,000
PUBLIC WORKS	CULVERT	\$ 10,930,000	\$ 6,495,500	\$ 3,793,500	\$ 3,951,000	\$ 2,362,000	\$ 3,507,000	\$ 4,743,000	\$ 4,616,000	\$ 3,426,000	\$ 4,671,000	\$ 48,495,000
	EQUIPMENT	\$ 290,000	\$ 200,000	\$ 40,000	\$ 55,000	\$ 396,000	\$ 105,000	\$ 270,000	\$ 240,000	\$ 145,000	\$ 270,000	\$ 2,011,000
	ROAD	\$ 28,782,582	\$ 23,912,449	\$ 27,461,996	\$ 26,458,921	\$ 25,144,696	\$ 22,931,933	\$ 23,872,094	\$ 24,608,238	\$ 22,193,315	\$ 20,649,754	\$ 246,015,979
	VEHICLES	\$ 1,175,000	\$ 1,235,000	\$ 1,400,000	\$ 1,360,000	\$ 1,245,000	\$ 1,365,000	\$ 1,400,000	\$ 1,575,000	\$ 1,765,000	\$ 1,575,000	\$ 14,095,000
RENFREW COUNTY HOUSING	BUILDING	\$ 2,104,375	\$ 2,390,867	\$ 2,017,818	\$ 2,015,359	\$ 1,667,190	\$ 1,699,125	\$ 1,990,598	\$ 1,754,982	\$ 2,024,250	\$ 1,825,625	\$ 19,490,188
	VEHICLES	\$ 60,000	\$ 90,000	\$ 60,000	\$ 65,000	\$ 125,000	\$ 65,000	\$ 60,000	\$ 60,000	\$ 65,000	\$ 60,000	\$ 710,000
TOTAL BEFORE GROWTH	ALL	\$ 55,684,070	\$ 42,700,518	\$ 47,771,954	\$ 42,640,147	\$ 36,818,543	\$ 38,619,395	\$ 39,864,061	\$ 40,829,778	\$ 35,423,791	\$ 33,116,944	\$ 413,469,201
GROWTH	ROAD		\$ 3,976,300	\$ 3,619,300	\$ 5,157,800	\$ 6,704,800	\$ 6,993,800	\$ 5,720,500	\$ 5,720,500	\$ 4,187,100	\$ 3,745,100	\$ 45,825,200
	VEHICLES				\$ 553,000	\$ 553,000		\$ 553,000	\$ 553,000			\$ 2,212,000
TOTAL WITH GROWTH	ALL	\$ 55,684,070	\$ 46,676,818	\$ 51,391,254	\$ 48,350,947	\$ 44,076,343	\$ 45,613,195	\$ 46,137,561	\$ 47,103,278	\$ 39,610,891	\$ 36,862,044	\$ 461,506,401

Financing Strategy

The current financing strategy used by the County of Renfrew was adopted in 2015 by Resolution No. FA-CC-15-04-46, which states “THAT County Council approve the Long Term Financial Plan to be used as a guideline for future budget deliberations to strategically finance the County of Renfrew’s Asset Management Plan; AND FURTHER THAT the Long Term Financial Plan and scorecard be reviewed each year as part of the budget process.” This 10 year plan is based upon County responsibilities at the present time and does not include any speculation based on increased program responsibilities in the future, nor does this plan include additional revenues from senior levels of government that have not been announced to date.

Assumptions:

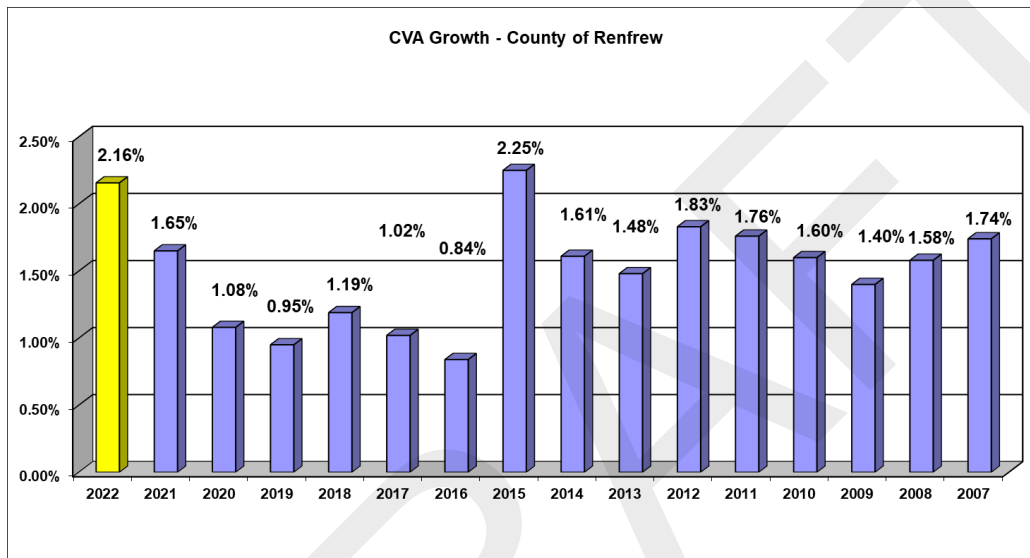
Level of capital investment – In 2023, the County of Renfrew invested \$17,769,620 in capital related activities. This 2023 level of capital investment forms the starting point for building the LTFP. These consist of:

- \$455,852 in external rent payments dedicated the repayment of debentures;
- \$234,632 in internal rent payment dedicated to capital building reserves;
- \$325,094 in municipal/levy contributions dedicate to mortgage repayments for social housing buildings (shared with the City of Pembroke on weighted assessment);
- \$1,200,000 in municipal/levy contributions dedicated to Paramedic Service capital reserve (shared with the City of Pembroke based on population);
- \$466,473 in municipal/levy contributions dedicated to the repayment of capital reserves used in the Service Delivery Improvement Project;
- \$5,848,738 in municipal/levy contributions dedicated to the Public Works capital reserve; and
- \$9,238,831 in municipal/levy contributions dedicated to the Tangible Capital Asset Renewal capital reserve.

Provincial / Federal Revenue – The Canada Community Building Fund (CCBF, formerly Federal Gas Tax) forms the major source of stable, predictable senior government funding available to assist with capital renewal plans. The current funding agreement of 2019-2023 provided \$2,914,661. While not confirmed, the CCBF is assumed to provide funding at or near the 2023 level of funding in perpetuity. In addition, the recent provincial Ontario Community Infrastructure Fund (OCIF) formula based funding will transfer \$2,821,809 to the County in 2023. However, the future funding of OCIF is uncertain, we estimate a floor of \$500,000 in OCIF funding for all future unconfirmed years. Miramichi Lodge receives \$626,819 in capital funding from the Ministry of Health and Long Term Care to offset the debenture costs for the redevelopment of the site in 2004. This funding will end in 2024, when the debenture is fully repaid. The County, as the service manager responsible for low income housing under the Housing Services Act, receives two streams of funding for the capital upkeep of its housing stock. The first is the Ontario Priorities Housing Initiative (OPHI) which provided \$574,180 in the 2022/23 fiscal year. The second funding stream is the Canada-Ontario Community Housing Initiative (COCHI) which provided \$601,100 in the 2022/23 fiscal year. Together these tow programs provide approximately \$1.1M (after administration allocations) that can be used for capital repairs to the Renfrew County Housing Corporation buildings.

Reserves - The County of Renfrew will begin the 10 year financial plan with an estimated capital reserve balance of \$34,603,947. This balance is based on the audited 2022 ending capital reserve balance of \$52,117,555, less the expected reduction as presented in the 2023 approved budget of \$16,028,632, less unbudgeted changes approved by Council in the 2023 year of \$1,534,000. Historically, many Federal and Provincial capital subsidy programs require a cost sharing arrangement with the municipality. Without a base level of reserve funds, the County of Renfrew may not be in a position to leverage senior government capital subsidies. Therefore, a floor of no less the \$2,000,000 in reserves at any year in the 10 year plan is desirable.

Weighted Current Value Assessment (CVA) - Historically, County wide weighted CVA growth has averaged 1.42% over the last 10 years. This is the target that is used in the LTFP.



Interest Income - The County is a member of the Renfrew Area Administrators Group (RAAG) and as a result, enjoys a favourable return on the daily balance held in our operating accounts. The agreement guarantees a return at bank prime lending rates less 1.55%. We anticipate bank prime to return to its historical average and remain at 3.0%, therefore our interest earned on our capital reserve balance is expected at 1.45%.

Inflation - The Bank of Canada’s target range for inflation is 1% to 3% with the monetary policy aimed at the 2% target midpoint. Staff assumed this level of inflation for the purpose of the long term plan. Historically, the actual inflation rate has aligned very closely with Bank of Canada monetary policy over the long term. The 10 year capital plan is based on the current prices, which are assumed to remain accurate in the first year of the plan, therefore no inflation is applied to 2024 costs.

Interest on New Debt - Our LTFP anticipates new borrowing from the Infrastructure Ontario loan program for municipalities at 3% over a 10 year term. Existing debt is priced into the LTFP at known interest and repayment terms.

Strategy:

The County of Renfrew levy be increased at 3% per year in addition to our anticipated CVA weighted annual growth of 1.42%. The County levy, however, will be restricted with respect to operating expenses at a 2.5% increase over the prior year. In addition individual projects in excess of \$3 million will be debt financed.

This strategy will result in the County of Renfrew meeting all service level standards, except for the Renfrew County Housing Corporation buildings, which are expected to stay at an average FCI of 15%, or 5% above the target FCI.

This strategy will result in the County of Renfrew running out of funds by year end 2025 and, at the end of the 10 year plan in 2033, having a reserve deficit of \$104 million.

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	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
10 YEAR CAPITAL PLAN	\$ 55,684,070	\$ 42,700,518	\$ 47,771,954	\$ 42,640,147	\$ 36,818,543	\$ 38,619,395	\$ 39,864,061	\$ 40,829,778	\$ 35,423,791	\$ 33,116,944	\$ 413,469,201
INFLATION ADJUSTMENT	0%	2%	2%	2%	2%	2%	2%	2%	2%	2%	
INFLATION ADJUSTED EXP	\$ 55,684,069.65	\$ 43,554,528	\$ 49,701,941.34	\$ 45,250,065	\$ 39,853,575	\$ 42,638,933	\$ 44,893,407	\$ 46,900,580	\$ 41,504,617	\$ 39,577,814	\$ 449,559,531
OPENING RESERVE	\$34,603,947										\$34,603,947
PROCEEDS FROM DEBENTURES	\$13,150,000		\$3,000,000								\$16,150,000
DEBT SERVICING COSTS	(\$2,106,746)	(\$3,126,929)	(\$3,126,927)	(\$3,475,928)	(\$3,194,552)	(\$2,913,176)	(\$2,913,176)	(\$2,652,515)	(\$2,193,928)	(\$1,996,000)	(\$27,699,877)
FUNDING AND GRANTS	\$5,126,810	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000	\$45,626,810
LEVY CONTRIBUTIONS	\$19,483,563	\$21,082,734	\$22,771,323	\$24,553,714	\$26,089,145	\$27,951,992	\$30,044,175	\$32,249,826	\$34,574,443	\$37,023,777	\$275,824,692
INTEREST EARNED	\$211,316	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$211,316
RESERVE BALANCE	\$ 14,784,820	(\$6,313,904)	(\$28,871,450)	(\$48,543,729)	(\$61,002,712)	(\$74,102,829)	(\$87,365,237)	(\$100,168,505)	(\$104,792,607)	(\$104,842,643)	(\$104,842,643)

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Appendix A

County of Renfrew Strategic Asset Management Corporate Policy

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COUNTY OF RENFREW

BY-LAW NUMBER 43-19

A BY-LAW TO AMEND BY-LAW 59-02 CORPORATE POLICIES AND PROCEDURES FOR THE COUNTY OF RENFREW TO APPROVE A STRATEGIC ASSET MANAGEMENT POLICY

WHEREAS on November 27, 2002 the Corporation of the County of Renfrew enacted By-law No. 59-02, a By-law to establish Corporate Policies and Procedures for the County of Renfrew;

AND WHEREAS it is deemed desirable and expedient to amend the said By-law for the purpose of adding a strategic asset management policy;

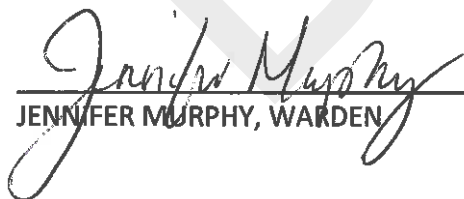
NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. That the following Policy attached to this By-law be hereby enacted as an amendment and included as part of the said By-law 59-02:
 - Policy GA-11 – Strategic Asset Management.
2. That this By-law shall come into force and take effect upon the passing thereof.

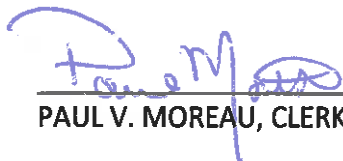
READ a first time this 29th day of May, 2019.

READ a second time this 29th day of May, 2019.

READ a third time and finally passed this 29th day of May, 2019.



JENNIFER MURPHY, WARDEN



PAUL V. MOREAU, CLERK

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 1 of 6

VISION:

Our vision to maintain a safe community with sustainable growth, requires alignment of the many initiatives underway in our organization at any given time in order for it to be achieved. This alignment is necessary to properly consider whether the level of service provided by our existing and planned assets is congruent and supports our vision.

GOVERNANCE AND CONTINUOUS IMPROVEMENT:

The Council of the Corporation of the County of Renfrew is entrusted with the responsibility of overseeing a large range of services provided through a diverse portfolio of assets. Council, having stewardship responsibility, is the final decision maker on all matters related to Asset Management. The Council and the Chief Administrative Officer/Clerk are committed to the success of asset management planning.

Provincial Regulation (O.Reg. 588/17 – Asset Management Planning for Municipal Infrastructure) requires the County of Renfrew to prepare, and Council to approve a Strategic Asset Management Policy by July 1, 2019 under the *Infrastructure for Jobs and Prosperity Act, 2015, S.O. 2015, c. 15*. This regulation requires that the County of Renfrew review this policy every five years thereafter.

Within asset management planning, Council is responsible for:

- Approving by resolution the asset management plan and its updates every five years;
- Conducting annual reviews of the asset management plan implementation progress on or before July 1 of every year; and
- Supporting ongoing efforts to improve and implement the asset management plan.

The Chief Administrative Officer/Clerk is ultimately responsible for asset management planning across the County of Renfrew and maintaining compliance with the regulation. Directors are responsible for asset management planning activities that fall within their service area and in support of others.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 2 of 6

The budget process is the basis of the County’s approach for continually improving its methods and adopting appropriate practices. The annual review will be completed in consultation with the Renfrew County Green Operations and Asset Management Committee and it will include:

- Progress on ongoing efforts to implement the asset management plan;
- Consideration of the asset management policy;
- Any factors affecting the ability of the County of Renfrew to implement its asset management plan;
- Consultation with Directors; and
- A strategy to address these factors including the adoption of appropriate practices.

STRATEGIC ALIGNMENT:

Asset management planning will not occur in isolation from other County of Renfrew goals, plans, and policies. An integrated approach will be followed to successfully develop practical asset management plans that align with the overarching accountabilities and aspirations of our community. The elements of our asset management planning approach keep us mindful of the goals described in our Strategic Plan, Official Plan, and Purchasing Policy, as they influence our Asset Management Plan and Long Term Financial Plan.

GUIDING PRINCIPLES:

The *Infrastructure for Jobs and Prosperity Act, 2015* sets out key guiding principles for infrastructure priority setting, planning, and investment of the asset management policy and the County of Renfrew will strive to incorporate the following principles whenever possible.

Forward Looking: The County of Renfrew will make the appropriate decisions and provisions to better enable its assets to meet future challenges, including changing demographics and populations, council adopted service levels, legislative requirements, technological and environmental factors.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 3 of 6

Budgeting and Planning: The County of Renfrew shall take into account any applicable budgets or fiscal plans, such as fiscal plans released under the following:

1. *Fiscal Transparency and Accountability Act, 2004*; and
2. Budgets adopted under Part VII of the *Municipal Act, 2001*.

Prioritizing: The County of Renfrew shall clearly identify infrastructure priorities which will drive investment decisions. The County of Renfrew Asset Management Plan utilizes a risk indicator matrix based on a determination of the probability an asset will fail and the consequences of the asset failure.

Economic Development: The County of Renfrew shall promote economic competitiveness, productivity, job creation, and training opportunities as identified in the Economic Development Strategic Plan.

Transparency: Asset management decisions shall be evidence-based and transparent. Additionally, subject to any prohibitions under an Act or otherwise by law on the collection, use, or disclosure of information, the County of Renfrew shall:

1. Make decisions with respect to infrastructure based on information that is publicly available or made available to the public; and
2. Share information with implications on infrastructure and investment decisions with the Government and broader public sector entities.

Consistency: The County of Renfrew shall ensure the continued provision of public services within our community.

Environmentally Conscious: The County of Renfrew shall minimize the impact of infrastructure on the environment by:

1. Respecting and helping maintain ecological and biological diversity;
2. Augmenting resilience to the effects of climate change; and
3. Endeavouring to make use of acceptable recycled aggregates.

Health and Safety: The County of Renfrew shall ensure that the health and safety of workers involved in the construction and maintenance of infrastructure assets is protected.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 4 of 6

Community Focused: The County of Renfrew shall promote community benefits, being the supplementary social and economic benefits arising from an infrastructure project that are intended to improve the well-being of a community affected by the project, such as:

1. Local job creation and training opportunities (including for apprentices, within the meaning of section 9 of the *Infrastructure for Jobs and Prosperity Act, 2015*);
2. Improvement of public space within the community; and
3. In co-operation with the County of Renfrew's Accessibility Advisory Committee, promote accessibility for persons with disabilities.

Innovation: The County of Renfrew shall create opportunities to make use of innovative technologies, services, and practices, particularly where doing so would utilize technology, techniques, and practices developed in Ontario.

Integration: The County of Renfrew shall where relevant and appropriate, be mindful and consider the principles and content of non-binding provincial or municipal plans and strategies established under an Act or otherwise, in planning and making decisions surrounding the infrastructure that supports them.

CAPITALIZATION THRESHOLDS:

The capitalization threshold policy (FIN-03 - Tangible Capital Assets – Thresholds) developed for financial reporting will be the initial guide in selecting the assets covered by asset management planning processes. However, there are some larger assets that have many sub components that do not, on their own, qualify for capitalization based on a dollar threshold. The service-focus intent of this policy differentiates its requirements for identifying assets from the capitalization thresholds which are developed for the purposes of financial reporting. Therefore, additional items may be managed by this policy that are not also on the financial asset listings.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 5 of 6

BUDGETING:

The asset management plans and progress made on the plans, will be considered annually in the creation of the County of Renfrew's 10 year capital budgets, operating budgets, and long-term financial plans. Directors are responsible to reference the asset management plan for their area in order to:

- Confirm spending needs identified in the plan;
- Verify progress made on the plan to identify potential gaps; and
- Prioritize spending needs, across the gap identified in the plan and recent developments, for the years to be budgeted for.

The budgets prepared by each department will then be processed in accordance with the broader municipal budgeting process.

The Treasurer will be involved in asset management planning to facilitate the bridge between:

- The 10 year capital plans;
- The annual budget submissions of each department;
- The financial strategy developed in the asset management plan(s); and
- The Long Term Financial Plan.

COMMUNITY PLANNING:

The County of Renfrew will align asset management planning with the Province of Ontario's land use planning framework, including any relevant policy statements issued under section 3 (1) of the *Planning Act*; shall conform with the provincial plans that are in effect on that date; and shall be consistent with the County of Renfrew's Official Plan.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 6 of 6

CLIMATE CHANGE:

Climate change will be considered as part of the County of Renfrew's risk management approach embedded in local asset management planning methods. This approach will balance the potential cost of vulnerabilities to climate change impacts and other risks with the cost of reducing these vulnerabilities. The balance will be struck in the levels of service delivered through operations, maintenance schedules, emergency response plans, contingency funding, and capital investments. The County of Renfrew's contribution to climate change through greenhouse gas emissions will be mitigated in accordance with its local reduction targets, financial capacity, and stakeholder support.

STAKEHOLDER ENGAGEMENT:

The County of Renfrew will coordinate planning for interrelated municipal capital infrastructure assets and projects by pursuing collaborative opportunities with neighbouring and local municipalities and regulated utilities wherever viable and beneficial.

RELATED DOCUMENTS:

Asset Management is multi-faceted and impacts all areas of the organization. The following policies, frameworks and plans are impacted by, or impact, the Policy:

- Strategic Plan
- Official Plan
- Asset Management Plan
- Long Term Financial Plan
- 10 Year Capital Plan
- Emergency Response Plan
- Economic Development Strategic Plan
- Energy Management Plan
- GA-01 – Procurement of Goods and Services
- GA-02 – Disposal of Corporate Assets
- GA-07 – Debt Management Policy
- FIN-01 – Tangible Capital Assets – General Definitions
- FIN-02 – Tangible Capital Assets – Asset Categories
- FIN-03 – Tangible Assets – Thresholds
- Annual Capital and Operating Budgets

Appendix B

Current Service Level and Replacement Cost

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Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VAL	PCI	RISK ASSESSMENT
Algonquin Reserve CR70	Shingwak Inamo (Reserve Boundary)-to-Golden Lake Bdge S Exp Jnt		U	4.61	\$ 1,860,942		
Anderson Rd CR63	Cty Rd 508 (Calabogie Rd)-to-Hwy 17	Local	U	3.00	\$ 1,383,429	82	L
B031 CR511	Madawaska River Bridge S Jnt-to-Madawaska River Bridge N Jnt		U	-	\$ -		
B032 CR511	Calabogie Bridge S Exp Jnt-to-Calabogie Bridge N Exp Jnt		U	-	\$ -		
B096 CR65	Centennial Lake Bdge N Exp Jnt-to-Centennial Lake Bdge S Exp Jnt		U	0.30	\$ 121,050		
B100 CR58	Sherwood River Bdge W Exp Jnt-to-Sherwood River Bdge E Exp Jnt		U	-	\$ -		
B101 CR58	Bonnechere R Bdge W Exp Jnt-to-Bonnechere R Bdge E Exp Jnt		U	-	\$ -		
B110 CR1	Castleford Bdge S Exp Jnt-to-Castleford Bdge N Exp Jnt		60	-	\$ -		
B120 CR2	Claybank Bdge E Exp Jnt-to-Claybank Bdge W Exp Jnt		U	-	\$ -		
B123 CR52	Burnstown Bdge S Exp Jnt-to-Burnstown Bdge N Exp Jnt		18	-	\$ -		
B143 CR19	McDonnell Bdge S Exp Jnt-to-McDonnell Bdge N Exp Jnt		U	-	\$ -		
B145 CR62	Combermere Bdge S Exp Jnt-to-Combermere Bdge N Exp Jnt		U	-	\$ -		
B153 CR515	Jewellville Bdge S Exp Jnt-to-Jewellville Bdge N Exp Jnt		U	-	\$ -		
B173 CR58	Byers Creek Bdge N Exp Jnt-to-Byers Creek Bdge S Exp Jnt		34	-	\$ -		
B179 CR70	Golden Lake Bdge S Exp Jnt-to-Golden Lake Bdge N Exp Jnt		U	-	\$ -		
B203 CR51	Petawawa River Bdge S Exp Jnt-to-Petawawa River Bdge N Exp Jnt		23	-	\$ -		
B233 CR515	Latchford Bdge S Exp Jnt-to-Latchford Bdge N Exp Jnt		17	-	\$ -		
B258 CR1	B258 E Exp Jnt-to-B258 W Exp Jnt		U	-	\$ -		
Barron Canyon Rd CR28	McKay/Petawawa Township Line-to-Smith Lane	Local	11	3.28	\$ 1,418,014	87	L
Barron Canyon Rd CR28	Priebe Rd-to-Cty Rd 26 (Doran Rd)	Local	17	3.88	\$ 1,576,763	54	L
Barron Canyon Rd CR28	Smith Lane-to-Priebe Rd	Local	13	9.48	\$ 4,125,730	65	L
Baskin Drive West CR10	CR 2(Daniel Street)-to-Division Street	Collector	10	2.42	\$ 1,164,789	82	L
Bay St. CR62	Barry's Bay South Limit-to-Hwy 60	Collector	U	0.84	\$ 846,075	69	L
Beachburg Rd CR21	Buchanan's Pit Entrance (1046)-to-Pappin Rd	Collector	51	2.25	\$ 908,682	97	L
Beachburg Rd CR21	Cemetery Rd-to-Cty Rd 40 (Greenwood Rd)	Collector	34	4.06	\$ 1,895,643	85	L
Beachburg Rd CR21	Cty Rd 12 (Westmeath Rd)-to-Finchley Rd	Collector	14	4.98	\$ 2,124,255	84	L
Beachburg Rd CR21	Cty Rd 49 (Lapasse Rd)-to-Davidson Rd	Collector	37	2.65	\$ 1,098,996	80	L
Beachburg Rd CR21	Cty Rd 7 (Foresters Falls Rd-to-Fletcher Rd)	Collector	26	6.03	\$ 2,832,829	87	L
Beachburg Rd CR21	Davidson Rd-to-Zion Line	Collector	37	3.98	\$ 1,653,474	80	L
Beachburg Rd CR21	Finchley Rd-to-Cemetery Rd	Collector	14	2.62	\$ 1,079,824	85	L
Beachburg Rd CR21	Fletcher Rd-to-Buchanan's Pit Entrance (1046)	Collector	53	4.15	\$ 1,948,686	87	L
Beachburg Rd CR21	Hila Rd-to-Cty Rd 12 (Westmeath Rd)	Collector	54	3.34	\$ 1,424,701	62	L
Beachburg Rd CR21	Little St-to-Cty Rd 49 (Lapasse Rd)	Collector	37	1.74	\$ 1,788,844	86	L
Beachburg Rd CR21	Pappin Rd-to-Watchorn Dr	Collector	54	2.12	\$ 989,843	97	L
Beachburg Rd CR21	Urban Beginning-to-Little St	Collector	38	1.74	\$ 1,788,844	87	L
Beachburg Rd CR21	Valleyview Rd-to-Hila Rd	Collector	54	4.65	\$ 1,902,260	84	L
Beachburg Rd CR21	Watchorn Dr-to-Urban Beginning	Collector	38	0.67	\$ 272,276	97	L
Beachburg Rd CR21	Zion Line-to-Valleyview Rd	Collector	61	4.24	\$ 1,710,033	71	L
Black Donald Rd CR508	Cty Rd 65 (Centennial Lake Rd)-to-Cty Rd 508 (Calabog Local		3	1.50	\$ 605,250	95	L
Boundary Rd East CR35	Cty Rd 35 (Boundary Rd E)-to-Trafalgar Rd	Collector	45	1.08	\$ 1,065,304	68	L
Bruce St CR20	Cobus Rd-to-Hwy 17	Arterial	35	2.62	\$ 1,283,706	73	L
Bruce St CR20	Hwy 60-to-Urban Limit	Collector	35	0.96	\$ 1,267,029	67	L
Bruce St CR20	Urban Limit-to-Cobus Rd	Arterial	35	2.50	\$ 1,152,857	69	L
Brudenell Rd CR512	Brudenell Village North Limit-to-Renfrew County Road Local		15	1.04	\$ 419,640	73	L
Brudenell Rd CR512	Brudenell Waste Disposal Site-to-Brudenell Village Noi Local		15	5.00	\$ 2,017,500	62	L
Brudenell Rd CR512	Killaloe South Town Limit-to-Mountain View Rd	Local	13	2.52	\$ 1,016,820	65	L
Brudenell Rd CR512	Mountain View Rd-to-Stack Rd	Local	14	1.74	\$ 712,120	75	L
Brudenell Rd CR512	Rochefort Rd-to-Brudenell Waste Disposal Site	Local	U	6.52	\$ 2,649,612	64	L
Brudenell Rd CR512	Stack Rd-to-Rochefort Rd	Local	14	5.54	\$ 2,251,357	67	L
Bruham Ave CR58	Lorne St East-to-Boundary Rd	Collector	U	0.74	\$ 740,211	74	L
Bruham Ave CR58	TV Tower Rd-to-Lorne St East	Collector	U	1.96	\$ 977,277	81	L
Bulger Rd CR9	Agnew Rd-to-McGaghran Rd	Local	25	5.18	\$ 2,090,130	64	L
Bulger Rd CR9	Hwy 60/Cty Rd 8 (Cobden Rd)-to-Agnew Rd	Local	6	3.96	\$ 1,597,860	94	L
Bulger Rd CR9	McGaghran Rd-to-Stone Hedges Rd	Local	23	5.00	\$ 2,017,500	62	L
Bulger Rd CR9	Stone Hedges Rd-to-Hwy 41	Local	21	8.68	\$ 3,502,380	65	L
Burnstown Rd CR52	870 Burnstown Rd-to-McLeod Rd	Collector	18	5.92	\$ 2,405,782	64	L
Burnstown Rd CR52	Burnstown Bdge N Exp Jnt-to-Cty Rd 508 (Calabogie R Collector		44	0.46	\$ 185,610	68	L
Burnstown Rd CR52	Canaan Rd-to-Fraser Rd (McNab/Horton Line)	Collector	5	1.94	\$ 894,617	96	L
Burnstown Rd CR52	Cty Rd 2 (White Lake Rd)-to-Waba Cr Bdge W Exp Jnt	Collector	44	1.48	\$ 1,439,300	90	L
Burnstown Rd CR52	Cty Rd 508 (Calabogie Rd)-to-Picket Hill Lane S Jct	Collector	44	0.66	\$ 641,850	67	L
Burnstown Rd CR52	Fraser Rd (McNab/Horton Twp)-to-Lime Kiln Rd	Collector	4	6.12	\$ 2,822,194	97	L
Burnstown Rd CR52	Lime Kiln Rd-to-Pucker St	Arterial	U	2.44	\$ 1,125,189	97	L
Burnstown Rd CR52	McLachlan Rd-to-870 Burnstown Rd	Collector	18	5.98	\$ 2,430,165	60	L
Burnstown Rd CR52	McLeod Rd-to-Burnstown Bdge S Exp Jnt	Collector	18	1.54	\$ 630,267	54	L
Burnstown Rd CR52	Picket Hill Lane N Jct-to-Canaan Rd	Collector	5	8.02	\$ 3,698,366	97	L
Burnstown Rd CR52	Picket Hill Lane S Jct-to-Picket Hill Lane N Jct	Collector	5	1.42	\$ 654,823	95	L
Burnstown Rd CR52	Pucker St-to-Graham Ave	Collector	U	1.24	\$ 225,000	97	L
Burnstown Rd CR52	Waba Cr Bdge W Exp Jnt-to-McLachlan Rd	Collector	18	1.02	\$ 432,149	66	L
Calabogie Rd CR508	6761 Calabogie Road-to-Barrett Chute Road	Local	U	7.40	\$ 2,985,900	78	L
Calabogie Rd CR508	Barrett Chute Rd-to-Cty Rd 34 (Norton Rd)	Local	19	5.62	\$ 2,267,670	58	L
Calabogie Rd CR508	Brydges Rd-to-Fleming Rd	Collector	U	1.58	\$ 637,530	63	L
Calabogie Rd CR508	Cty Rd 34 (Norton Rd)-to-Mill St	Collector	U	3.68	\$ 1,484,880	98	L
Calabogie Rd CR508	Cty Rd 508 (Black Donald Rd)-to-Ferguson's Trailer Par Local		15	9.76	\$ 3,938,160	90	L
Calabogie Rd CR508	Cty Rd 511 (Lanark Rd)-to-Kubiseski Rd	Collector	U	2.82	\$ 1,137,870	63	L
Calabogie Rd CR508	Cty Rd 52 (Burnstown Rd)-to-Dickson Rd	Collector	U	3.12	\$ 1,276,905	59	L
Calabogie Rd CR508	Cty Rd 63 (Stewartville Rd)-to-Hwy 17	Collector	U	2.78	\$ 1,145,767	97	L
Calabogie Rd CR508	Dickson Rd-to-Hutson Rd	Collector	U	2.64	\$ 1,080,458	67	L
Calabogie Rd CR508	Ferguson's Trailer Park-to-6761 Calabogie Road	Local	U	1.46	\$ 589,110	74	L
Calabogie Rd CR508	Fleming Rd-to-Fraser Rd	Collector	U	2.46	\$ 992,610	66	L
Calabogie Rd CR508	Fraser Rd-to-Riopelle Rd	Collector	U	6.10	\$ 2,461,350	64	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Calabogie Rd CR508	Goshen Rd-to-Nabarr Rd	Collector	U	3.00	\$ 1,227,793	97	L
Calabogie Rd CR508	Hutson Rd-to-Goshen Rd	Collector	U	2.80	\$ 1,186,290	71	L
Calabogie Rd CR508	Kubiseski Rd-to-Public Picnic Area N. Ent. (CA 4099)	Collector	U	3.06	\$ 1,234,710	73	L
Calabogie Rd CR508	Mill St-to-Cty Rd 511 (Lanark Rd)	Collector	U	3.88	\$ 1,565,580	97	L
Calabogie Rd CR508	Nabarr Rd-to-Cty Rd 63 (Stewartville Rd)	Collector	U	2.94	\$ 1,194,764	97	L
Calabogie Rd CR508	Norway Lake Rd-to-Brydges Rd	Collector	U	3.90	\$ 1,573,650	55	L
Calabogie Rd CR508	Public Picnic Area N. Entrance-to-Norway Lake Rd	Collector	U	6.68	\$ 2,695,380	66	L
Calabogie Rd CR508	Riopelle Rd-to-Cty Rd 52 (Burnstown Rd)	Collector	U	2.76	\$ 1,113,660	58	L
Castleford Rd CR20	Collins Rd-to-Eady Rd	Collector	28	3.74	\$ 1,530,648	27	M
Castleford Rd CR20	Eady Rd-to-Ferguson Rd	Collector	28	2.54	\$ 1,024,890	48	L
Castleford Rd CR20	Ferguson Rd-to-Humphries Rd	Collector	29	3.10	\$ 1,250,850	42	L
Castleford Rd CR20	Humphries Rd-to-Cty Rd 1 (River Rd)	Collector	29	2.74	\$ 1,105,590	33	L
Castleford Rd CR20	Hwy 17-to-Collins Rd	Collector	25	2.92	\$ 1,195,052	32	L
Centennial Lake Rd CR65	2872 Centennial Lake Rd-to-Black Donald Access Point	Local	22	3.26	\$ 1,315,410	98	L
Centennial Lake Rd CR65	4126 Centennial Lake Rd-to-Matawatchan/Brougham	Local	32	7.74	\$ 3,123,090	42	L
Centennial Lake Rd CR65	Black Donald Access Point-to-Deer Mountain Rd	Local	U	8.58	\$ 3,462,030	97	L
Centennial Lake Rd CR65	Centennial Lake Bdge S Exp Jnt-to-Morrow Lake Rd	Local	30	4.02	\$ 1,622,070	52	L
Centennial Lake Rd CR65	Chimo Rd North-to-Black Donald Rd	Local	3	8.02	\$ 890,930	96	L
Centennial Lake Rd CR65	Deer Mountain Rd-to-Chimo Rd North	Local	U	8.20	\$ 3,308,700	97	L
Centennial Lake Rd CR65	Matawatchan Rd-to-Centennial Lake Bdge N Exp Jnt	Local	30	7.20	\$ 2,905,200	91	L
Centennial Lake Rd CR65	Matawatchan/Brougham Twp Line-to-2872 Centennia	Local	22	4.52	\$ 1,823,820	45	L
Centennial Lake Rd CR65	Morrow Lake Rd-to-4126 Centennial Lake Rd	Local	30	3.44	\$ 1,388,040	42	L
Chenau Rd CR653	Berts Rd-to-Queens Line	Collector	U	3.01	\$ 1,294,330	55	L
Chenau Rd CR653	Camp Galilee Lane-to-Service Rd	Collector	U	3.50	\$ 1,473,617	64	L
Chenau Rd CR653	Cty Rd 48 (Magnesium Rd)-to-Camp Galilee Lane	Collector	U	1.33	\$ 557,493	51	L
Chenau Rd CR653	Hwy 17-to-Cty Rd 48 (Magnesium Rd)	Collector	U	1.06	\$ 447,401	56	L
Chenau Rd CR653	Kerr Line-to-County/Quebec Boundary	Collector	U	1.76	\$ 755,813	66	L
Chenau Rd CR653	Queens Line-to-Kerr Line Rd	Collector	U	2.90	\$ 1,246,233	62	L
Chenau Rd CR653	Service Rd-to-Berts Rd	Collector	U	3.07	\$ 1,298,988	64	L
Cobden Rd CR8	Barr Line-to-McPeak Line	Collector	63	5.26	\$ 2,274,011	77	L
Cobden Rd CR8	Behm Line-to-Cobden Urban Beginning	Collector	31	1.08	\$ 466,907	76	L
Cobden Rd CR8	Cobden Urban Beginning-to-Hwy 17	Collector	26	2.00	\$ 2,639,643	88	L
Cobden Rd CR8	Hwy 60/Cty Rd 9 (Bulger Rd)-to-Pine Valley Rd	Collector	63	6.02	\$ 2,602,575	79	L
Cobden Rd CR8	McPeak Line-to-Behm Line	Collector	63	5.56	\$ 2,403,707	72	L
Cobden Rd CR8	Pine Valley Rd-to-Barr Line	Collector	63	5.06	\$ 2,187,546	72	L
Combermere Rd CR62	Chapeskie Rd-to-Kingdom Hall Rd	Collector	U	6.90	\$ 2,784,150	69	L
Combermere Rd CR62	Chippewa Rd-to-Chapeskie Rd	Collector	U	5.72	\$ 2,357,478	64	L
Combermere Rd CR62	Combermere Bdge S Exp Jnt-to-CR 515 (Palmer Rd)	Collector	U	1.04	\$ 425,635	75	L
Combermere Rd CR62	Combermere North Urban Limit-to-Cty Rd 517 (Dafoe	Collector	U	0.30	\$ 127,103	81	L
Combermere Rd CR62	Combermere S Urban Lt-to-Combermere N Urban Lt	Collector	U	0.50	\$ 489,723	88	L
Combermere Rd CR62	Cty Rd 515 (Palmer Rd)-to-Pine Cliff Rd	Collector	U	4.14	\$ 1,682,422	71	L
Combermere Rd CR62	Cty Rd 517 (Dafoe Rd)-to-Combermere Bdge S Exp Jnt	Collector	U	0.18	\$ 90,787	83	L
Combermere Rd CR62	Hastings County Line-to-Combermere South Urban Lt.	Collector	U	3.52	\$ 1,521,771	63	L
Combermere Rd CR62	Kingdom Hall Rd-to-County Picnic Area Rd	Collector	U	4.26	\$ 1,768,022	66	L
Combermere Rd CR62	Long Lake Rd-to-Chippewa Rd	Collector	U	3.34	\$ 1,386,195	59	L
Combermere Rd CR62	Pine Cliff Rd-to-Long Lake Rd	Collector	U	4.12	\$ 1,674,294	67	L
Dafoe Rd CR517	Lower Craigmont Rd-to-Cty Rd 62 (Combermere Rd)	Collector	U	3.32	\$ 1,339,620	97	L
Dafoe Rd CR517	Peplinskie Rd-to-Serran Rd	Local	U	1.06	\$ 427,710	47	L
Dafoe Rd CR517	Radcliffe Twp (Coulas Rd)-to-Peplinskie Rd	Local	U	4.40	\$ 1,775,400	45	L
Dafoe Rd CR517	Raglan Twp Boundary West-to-Raglan Twp Boundary E	Local	U	3.40	\$ 1,371,900	51	L
Dafoe Rd CR517	Serran Road-to-Lower Craigmont Rd	Local	U	3.12	\$ 1,258,920	97	L
Daniel St. North CR2	Arthur Street-to-CR 10 (Baskin Drive W)	Maj. Arterial	39	0.69	\$ 575,164	75	L
Daniel St. North CR2	Baskin Dr-to-Hwy 17	Maj. Arterial	21	1.62	\$ 1,350,386	90	L
Daniel St. North CR2	Madawaska St-to-Michael St (left)	Min. Arterial	39	1.80	\$ 2,188,125	70	L
Daniel St. North CR2	Michael St-to-Arthur Street	Maj. Arterial	39	1.08	\$ 1,312,875	70	L
Deep River Road CR73	Champlain St/ Glendale Ave-to-Ridge Road/Hillcrest A	Collector	U	0.38	\$ 498,893	59	L
Deep River Road CR73	Huron St/Algonquin St-to-Champlain St	Collector	U	0.70	\$ 831,488	37	L
Deep River Road CR73	Hwy 17-to-Huron/Algonquin St	Collector	U	0.28	\$ 355,935	80	L
Division St CR10	Alexandra Street-to-Cty Rd 1 (River/Elgin)	Collector	10	0.82	\$ 1,082,254	77	L
Division St CR10	Baskin Drive West-to-Alexandra Street	Collector	10	1.46	\$ 715,348	84	L
Doran Rd CR26	Airport Rd-to-Black Bay Rd	Collector	39	4.02	\$ 1,842,208	86	L
Doran Rd CR26	Black Bay Rd-to-Cty Rd 37 (Murphy Rd)	Collector	56	3.98	\$ 1,846,820	61	L
Doran Rd CR26	Cty Rd 14 (Witt Rd)-to-Zanders Rd	Local	17	4.10	\$ 1,654,350	63	L
Doran Rd CR26	Cty Rd 28 (Barron Canyon Rd)-to-Hwy 17	Collector	24	0.58	\$ 254,090	66	L
Doran Rd CR26	Cty Rd 37 (Murphy Rd)-to-Herman St	Collector	29	0.76	\$ 739,100	62	L
Doran Rd CR26	Cty Rd 58 (Round Lake Rd)-to-Lubitz Rd	Collector	25	3.96	\$ 1,609,273	59	L
Doran Rd CR26	Forest Lea Rd-to-Cty Rd 28 (Barron Canyon Rd)	Collector	24	4.02	\$ 1,703,174	49	L
Doran Rd CR26	Herman St-to-Cty Rd 51 (Petawawa Blvd)	Collector	29	1.30	\$ 1,264,250	64	L
Doran Rd CR26	Hwy 17-to-Airport Rd	Collector	56	3.62	\$ 1,460,670	91	L
Doran Rd CR26	Lubitz Rd-to-Forest Lea Rd	Collector	24	3.98	\$ 1,628,872	52	L
Doran Rd CR26	Sandy Beach Rd-to-Cty Rd 58 (Round Lake Rd)	Local	16	4.00	\$ 1,614,000	72	L
Doran Rd CR26	Zanders Rd-to-Sandy Beach Rd	Local	16	4.06	\$ 1,638,210	73	L
Drive-In Rd CR29	City of Pembroke (South Limits)-to-Wilson Rd	Collector	49	2.12	\$ 855,420	95	L
Drive-In Rd CR29	Clearview Crescent-to-Spruce St East	Collector	49	0.84	\$ 387,360	74	L
Drive-In Rd CR29	Elm St-to-Hwy 148	Collector	49	0.46	\$ 447,350	79	L
Drive-In Rd CR29	Wilson Rd-to-Clearview Crescent	Collector	49	2.18	\$ 879,630	95	L
Dunn St CR69	Biernacki St-to-Wilno St	Collector	19	1.02	\$ 1,190,340	75	L
Dunn St CR69	Wilno St-to-Hwy 60	Collector	9	1.00	\$ 1,090,589	91	L
Elgin Street West CR1	Madawaska & Elgin-to-Cty Rd 10 (Division St)	Collector	30	1.72	\$ 2,090,875	92	L
Flatt Rapids Rd CR63	Cty Rd 45 (Russet Rd)-to-Mill Ridge Rd	Collector	17	3.01	\$ 1,301,288	69	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VAL	PCI	RISK ASSESSMENT
Flatt Rapids Rd CR63	Mill Ridge Rd-to-Watts Line	Collector	10	4.17	\$ 1,814,799	69	L
Flatt Rapids Rd CR63	Stewartville Urban Begins-to-Stewartville Urban Ends	Collector	10	0.64	\$ 332,023	73	L
Flatt Rapids Rd CR63	Watts Line-to-Stewartville Urban Begins	Collector	10	0.60	\$ 259,393	82	L
Forest Lea Rd CR42	B Line Rd-to-Meadowbrook Dr West Junction	Collector	32	2.84	\$ 1,309,646	85	L
Forest Lea Rd CR42	Hwy 17-to-B Line Rd	Collector	32	4.34	\$ 2,001,360	85	L
Forest Lea Rd CR42	Meadowbrook Dr West Junction-to-Cty Rd 51 (Pembr	Collector	32	1.26	\$ 581,040	85	L
Foresters Falls Rd CR7	Beginning of rural-to-Grants Settlement Rd	Local	43	2.16	\$ 871,560	50	L
Foresters Falls Rd CR7	Beginning of semi-urban-to-Beginning of rural	Collector	43	1.10	\$ 443,850	50	L
Foresters Falls Rd CR7	Cty Rd 21 (Beachburg Rd)-to-Government Rd	Local	23	4.12	\$ 1,899,909	92	L
Foresters Falls Rd CR7	Cty Rd 4 (Queens Line)-to-Cty Rd 21 (Beachburg Rd)	Collector	27	1.17	\$ 440,622	92	L
Foresters Falls Rd CR7	Government Road-to-Harriet Street (urban begins)	Local	43	0.58	\$ 235,702	92	L
Foresters Falls Rd CR7	Gypsy Lane-to-Marjorie Rd	Collector	23	3.32	\$ 1,530,994	88	L
Foresters Falls Rd CR7	Harriet Street (urban begins)-to-Beginning of semi-urb	Collector	1	1.30	\$ 1,264,250	95	L
Foresters Falls Rd CR7	Hwy 17-to-Gypsy Lane	Collector	23	2.08	\$ 959,177	88	L
Foresters Falls Rd CR7	Marjorie Rd-to-Zion Line	Collector	3	3.60	\$ 1,660,114	91	L
Foresters Falls Rd CR7	Zion Line-to-Cty Rd 4 (Queens Line)	Collector	3	4.66	\$ 2,148,926	88	L
Foymount Rd CR512	B257-to-Lake Clear Rd	Local	U	2.56	\$ 1,032,960	2	M
Foymount Rd CR512	Brudenell Village East Limit-to-Lorwell Lake Drive	Collector	U	5.06	\$ 2,333,383	98	L
Foymount Rd CR512	Buelow Rd-to-Verch Rd	Local	U	3.98	\$ 1,605,930	98	L
Foymount Rd CR512	County Road 66-to-Brudenell East Limit	Collector	U	0.76	\$ 350,469	98	L
Foymount Rd CR512	Cty Rd 515 (Quadeville Rd)-to-Sebastopol Dr	Local	U	1.90	\$ 766,650	68	L
Foymount Rd CR512	Cty Rd 64 (Opeongo Rd)-to-McCauley Mountain Rd	Local	U	4.80	\$ 1,936,800	52	L
Foymount Rd CR512	Donegal Rd-to-Spring Creek Rd	Collector	17	2.50	\$ 1,008,750	48	L
Foymount Rd CR512	Hubers Rd-to-McCauley Mountain Rd	Local	U	5.10	\$ 2,057,850	44	L
Foymount Rd CR512	Lake Clear Rd-to-Buelow Rd	Local	U	2.86	\$ 1,154,010	98	L
Foymount Rd CR512	Lorwell Lake Drive-to-Hubers Rd	Local	U	1.54	\$ 710,160	98	L
Foymount Rd CR512	McCauley Mountain Rd-to-B257	Local	5	4.84	\$ 1,980,839	92	L
Foymount Rd CR512	McCauley Mountain Rd-to-Cty Rd 515 (Quadeville Rd)	Local	U	1.44	\$ 581,040	38	L
Foymount Rd CR512	Miller Rd (Heidemens Lumber)-to-Silver Lake Rd	Collector	3	5.06	\$ 2,333,383	95	L
Foymount Rd CR512	Sand Rd-to-HWY 41	Collector	14	3.34	\$ 1,347,690	60	L
Foymount Rd CR512	Sebastopol Dr-to-Cty Rd 64 (Opeongo Rd)	Local	U	1.84	\$ 742,440	43	L
Foymount Rd CR512	Silver Lake Rd-to-Donegal Rd	Collector	17	4.88	\$ 1,969,080	66	L
Foymount Rd CR512	Spring Creek Rd-to-Sand Rd	Collector	9	4.58	\$ 1,848,030	73	L
Foymount Rd CR512	Verch Rd-to-Miller Rd (Heidemens Lumber)	Local	U	3.74	\$ 1,509,090	98	L
Gillan Rd CR6	Hwy 60 (O'Brien Rd)-to-Jamieson Lane	Collector	48	2.24	\$ 968,400	77	L
Gillan Rd CR6	Jamieson Lane-to-Lime Kiln Rd	Collector	48	3.38	\$ 1,461,246	76	L
Gillan Rd CR6	Lime Kiln Rd-to-Hwy 17	Collector	48	1.68	\$ 677,880	62	L
Godfrey Rd CR61	Haley Rd-to-Hwy 17	Collector	12	1.75	\$ 710,356	68	L
Gore Line CR50	Canola Rd-to-Nicolai Rd	Local	28	4.66	\$ 1,893,741	83	L
Gore Line CR50	Cty Rd 12 (Westmeath Rd)-to-Jessie St	Collector	45	0.22	\$ 244,514	91	L
Gore Line CR50	Hawthorne Rd-to-Canola Rd	Local	28	3.34	\$ 1,366,943	85	L
Gore Line CR50	Jessie St-to-Wright Rd	Local	45	2.60	\$ 1,064,087	76	L
Gore Line CR50	Nicolai Rd-to-Cty Rd 49 (Lapasse Rd)	Local	30	3.78	\$ 1,536,125	64	L
Gore Line CR50	Wright Rd-to-Hawthorne Rd	Local	28	3.98	\$ 1,628,872	78	L
Grattan Rd CR22	Bromley/Grattan Twp Line-to-Gallagher Rd	Local	10	1.42	\$ 581,155	72	L
Grattan Rd CR22	Gallagher Rd-to-Cty Rd 5 (Stone Rd)	Local	10	4.26	\$ 1,743,466	69	L
Grattan Rd CR22	Hwy 41-to-Perrault Rd	Local	12	3.96	\$ 1,597,860	59	L
Grattan Rd CR22	Perrault Rd-to-Scotch Bush Rd	Local	11	7.80	\$ 3,147,300	60	L
Grattan Rd CR22	Scotch Bush Rd-to-Bromley/Grattan Twp Line	Local	10	4.22	\$ 1,727,095	85	L
Greenwood Rd CR40	Cemetery Rd-to-Cty Rd 21 (Beachburg Rd)	Collector	22	2.66	\$ 1,103,976	55	L
Greenwood Rd CR40	Cty Rd 21 (Beachburg Rd)-to-Cty Rd 24 (White Water F	Arterial	22	1.68	\$ 871,560	89	L
Greenwood Rd CR40	Cty Rd 24 (White Water Rd)-to-Robinson Rd	Arterial	21	2.18	\$ 1,030,424	89	L
Greenwood Rd CR40	Hwy 17-to-Meath Hill Rd	Collector	22	1.66	\$ 717,654	68	L
Greenwood Rd CR40	Meath Hill Rd-to-Cemetery Rd	Collector	22	5.00	\$ 2,089,554	69	L
Greenwood Rd CR40	Robinson Rd-to-HWY 148	Arterial	21	3.24	\$ 1,354,031	38	L
Haley Rd CR61	Hwy 60-to-Orin Rd	Collector	42	4.05	\$ 1,681,696	69	L
Haley Rd CR61	Orin Rd-to-Godfrey Rd	Collector	12	7.61	\$ 3,156,707	57	L
Hastings County CR517	Raglan Twp Boundary North-to-Radcliffe Twp (Coulas Rd)	U	U	1.00	\$ 403,500		
Highland Rd CR23	Frank St-to-Cty Rd 2 (White Lake Rd)	Local	43	3.52	\$ 1,420,320	59	L
Highland Rd CR23	Renfrew/Lanark Line-to-Sawmill Road	Local	43	3.02	\$ 1,392,651	95	L
Highland Rd CR23	Sawmill Rd-to-Frank St	Local	43	1.00	\$ 403,500	46	L
Jean Ave CR35	Beginning of Urban-to-Boundary Rd E	Collector	45	0.44	\$ 501,254	86	L
Jean Ave CR35	Cty Rd 36 (TV Tower Rd)-to-Beginning of Urban	Collector	26	1.70	\$ 685,950	55	L
John St. CR62	County Picnic Area Rd-to-Barry's Bay South Limit	Collector	U	3.52	\$ 1,643,513	67	L
Lake Dore Rd CR30	Biederman Rd-to-Scheuneman Rd	Collector	17	8.57	\$ 3,555,135	91	L
Lake Dore Rd CR30	Black Creek Rd-to-Limestone Rd	Collector	29	4.02	\$ 1,692,429	82	L
Lake Dore Rd CR30	Hwy 60-to-St. John's Church Steps	Collector	21	0.81	\$ 326,028	98	L
Lake Dore Rd CR30	Limestone Rd-to-Biederman Rd	Collector	32	1.95	\$ 803,686	84	L
Lake Dore Rd CR30	Lovers Lane-to-Sperberg Rd	Collector	27	3.34	\$ 1,346,076	98	L
Lake Dore Rd CR30	Scheuneman Rd-to-Hwy 41	Collector	34	2.30	\$ 933,866	71	L
Lake Dore Rd CR30	Sperberg Rd-to-Trail Blazers Rd	Collector	21	4.56	\$ 1,839,153	33	L
Lake Dore Rd CR30	St. John's Church Steps-to-Lovers Lane	Collector	54	2.38	\$ 961,944	98	L
Lake Dore Rd CR30	Trail Blazers Rd-to-Black Creek Rd	Collector	20	4.21	\$ 1,699,542	52	L
Lanark Road CR511	Bagot Long Lake Rd-to-Dolans Lane	Local	U	5.24	\$ 2,114,340	45	L
Lanark Road CR511	Barryvale Rd-to-Grassy Bay Rd	Collector	U	4.42	\$ 1,783,470	44	L
Lanark Road CR511	Calabogie Bridge N Exp Jnt-to-K&P Trail	Collector	U	0.88	\$ 855,800	79	L
Lanark Road CR511	Dolans Lane-to-Frost Lane	Local	U	2.82	\$ 1,137,870	44	L
Lanark Road CR511	Frost Lane-to-Stones Lake Rd	Local	U	2.02	\$ 815,070	44	L
Lanark Road CR511	Grassy Bay Rd-to-Madawaska River Bridge S Jnt	Collector	U	2.10	\$ 847,350	44	L
Lanark Road CR511	K&P Trail-to-CR 508 (Calabogie Rd)	Collector	U	1.62	\$ 705,030	62	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Lanark Road CR511	Lanark/Renfrew County Line-to-Bagot Long Lake Rd	Local	U	2.80	\$ 1,129,800	53	L
Lanark Road CR511	Madawaska River Bridge N Jnt-to-Calabogie Bridge S E	Collector	U	0.38	\$ 160,997	53	L
Lanark Road CR511	Stones Lake Rd-to-Barryvale Rd	Local	U	2.12	\$ 855,420	48	L
Lapasse Rd CR49	Cty Rd 21 (Beachburg Rd)-to-Glen Rd	Collector	27	1.26	\$ 515,673	56	L
Lapasse Rd CR49	Cty Rd 31 (Lookout Rd)-to-Pleasant Valley Rd	Local	16	3.02	\$ 1,401,356	93	L
Lapasse Rd CR49	Glen Rd-to-Cty Rd 31 (Lookout Rd)	Local	27	5.34	\$ 2,154,690	57	L
Lapasse Rd CR49	Grants Settlement Rd-to-Cty Rd 50 (Gore Line)	Collector	15	7.06	\$ 3,276,017	84	L
Lapasse Rd CR49	Hawthorne Rd-to-Grants Settlement Rd	Local	16	4.26	\$ 1,976,747	95	L
Lapasse Rd CR49	Pleasant Valley Rd-to-Hawthorne Rd	Local	16	2.76	\$ 1,280,709	94	L
Laurentian Dr CR25	Civic Centre Rd-to-Dundonald Dr	Collector	61	1.06	\$ 427,710	58	L
Laurentian Dr CR25	Cty Rd 51 (Petawawa Blvd)-to-Silke Dr	Collector	61	2.76	\$ 1,113,660	58	L
Laurentian Dr CR25	Dundonald Dr-to-CR 16 (Victoria St)	Collector	61	0.92	\$ 503,799	58	L
Laurentian Dr CR25	Silke Dr-to-Civic Centre Rd	Collector	61	2.10	\$ 847,350	58	L
Letterkenny Rd CR68	Rockingham Rd-to-Cty Rd 66 (Opeongo Rd N)	Local	11	10.01	\$ 4,037,421	67	L
Lochwinnoch Rd CR6	Hwy 17-to-Thomson Rd	Local	48	4.18	\$ 1,867,340	70	L
Lochwinnoch Rd CR6	Thomson Rd-to-Yantha Rd	Local	48	5.50	\$ 2,377,768	76	L
Lochwinnoch Rd CR6	Yantha Rd-to-Miller Rd	Local	48	2.26	\$ 977,046	81	L
Lookout Rd CR31	Cty Rd 49 (Lapasse Rd)-to-Desjardins Rd	Local	9	6.22	\$ 2,832,455	66	L
Lookout Rd CR31	Desjardins Rd-to-Lovers Lane	Local	9	6.24	\$ 2,679,701	62	L
Lookout Rd CR31	Lovers Lane-to-Cty Rd 12 (Westmeath Rd)	Local	9	1.20	\$ 515,327	66	L
Madawaska Blvd CR1	Arnprior Town Line-to-B258 E Exp Jnt	Maj. Arterial	34	4.64	\$ 3,577,689	78	L
Madawaska Blvd CR1	B258 W Exp Jnt-to-Daniel St	Maj. Arterial	28	0.20	\$ 152,821	93	L
Madawaska Blvd CR1	Connifer Lane-to-Herrick Drive	Arterial	34	0.20	\$ 83,582	85	L
Madawaska Blvd CR1	Daniel St-to-Elgin St	Collector	28	0.84	\$ 1,137,825	92	L
Madawaska Blvd CR1	Herrick Drive-to-Arnprior Town Limit (4 Lanes Begin)	Arterial	34	0.88	\$ 367,761	82	L
Magnesium Rd CR48	Hwy 653-to-Mine View Rd	Local	44	3.88	\$ 1,611,141	83	L
Magnesium Rd CR48	Mine View Rd-to-Cty Rd 4 (Queens Line)	Local	41	5.35	\$ 2,188,745	83	L
Matawatchan Rd CR71	4882 Matawatchan Rd-to-Cty Rd 65	Local	11	6.38	\$ 2,592,718	61	L
Matawatchan Rd CR71	5266 Matawatchan Rd-to-4882 Matawatchan Rd	Local	16	3.96	\$ 1,609,273	92	L
Matawatchan Rd CR71	5655 Matawatchan Rd-to-5266 Matawatchan Rd	Local	16	3.78	\$ 1,525,230	88	L
Matawatchan Rd CR71	Hwy 41-to-5655 Matawatchan Road	Local	13	4.98	\$ 2,023,783	92	L
McLean Dr CR54	1887 McLean Dr	Local	38	1.30	\$ 532,044	92	L
McLean Dr CR54	Hwy 17-to-1887 McLean Dr	Local	38	1.46	\$ 597,526	41	L
McLean Dr CR54	Libbys Rd-to-Scheel Dr	Local	38	2.74	\$ 1,121,384	84	L
McLean Dr CR54	Scheel Dr-to-Cty Rd 3 (Usborne St)	Local	38	4.62	\$ 1,890,801	84	L
Miller Rd CR63	Clifford Sideroad-to-Cty Rd 6 (Lochwinnoch Rd)	Local	45	1.90	\$ 876,171	78	L
Miller Rd CR63	Hwy 17-to-Clifford Sideroad	Local	45	5.70	\$ 2,628,514	70	L
Mountain Rd CR13	Hwy 41-to-Wilberforce/Stafford Line	Collector	4	5.14	\$ 2,103,618	91	L
Mountain Rd CR13	Micksburg Rd-to-Soike Rd	Local	32	2.72	\$ 1,097,520	87	L
Mountain Rd CR13	Snake River Line-to-Hwy 17	Local	21	2.84	\$ 1,145,940	71	L
Mountain Rd CR13	Soike Rd-to-Stafford Third Line	Local	26	2.72	\$ 1,097,520	90	L
Mountain Rd CR13	Stafford Second Line-to-Snake River Line	Local	21	2.68	\$ 1,081,380	60	L
Mountain Rd CR13	Stafford Third Line-to-Stafford Second Line	Local	21	2.68	\$ 1,081,380	66	L
Mountain Rd CR13	Wilberforce/Stafford Line-to-Micksburg Rd	Collector	47	3.18	\$ 1,283,130	74	L
Mud Lake Rd CR19	Cty Rd 24 (White Water Rd)-to-Robinson Rd	Local	43	2.50	\$ 1,160,063	84	L
Mud Lake Rd CR19	McDonnell Bdge N Exp Jnt-to-Sawmill Rd	Collector	43	2.24	\$ 1,116,888	86	L
Mud Lake Rd CR19	Robinson Rd-to-McDonnell Bdge S Exp Jnt	Collector	43	1.78	\$ 820,834	88	L
Mud Lake Rd CR19	Sawmill Rd-to-City of Pembroke South Limit	Collector	8	2.98	\$ 1,511,626	84	L
Murphy Rd CR37	Cty Rd 26 (Doran St)-to-Cty Rd 51 (Petawawa Blvd)	Collector	36	1.86	\$ 793,396	29	M
Murphy Rd CR37	Hwy 17-to-Cty Rd 26 (Doran St)	Collector	36	4.32	\$ 1,743,120	90	L
Norton Road CR34	60 km/h Ends-to-927 Whelan Rd	Local	11	6.50	\$ 2,885,025	70	L
Norton Road CR34	927 Whelan Rd-to-Pucker St	Local	11	6.14	\$ 2,796,024	70	L
Norton Road CR34	Cty Rd 508 (Calabogie Rd)-to-60 km/h Ends	Local	11	2.56	\$ 1,040,338	65	L
Norton Road CR34	Pucker St-to-English Rd	Local	9	3.88	\$ 1,722,138	75	L
Opeongo Rd CR64	Baptist Church Rd-to-Wieland Shore Rd	Local	12	5.00	\$ 2,248,071	61	L
Opeongo Rd CR64	Constant Lake Rd-to-Hwy 41	Local	U	10.66	\$ 4,792,888	56	L
Opeongo Rd CR64	Cty Rd 512 (Foymount Rd)-to-Raddatz Rd	Local	U	7.44	\$ 3,345,130	57	L
Opeongo Rd CR64	Gierman Rd-to-Sebastopol/Grattan Township Line	Local	12	8.00	\$ 3,619,971	59	L
Opeongo Rd CR64	Lake Clear Rd-to-Baptist Church Rd	Local	54	3.28	\$ 1,493,642	60	L
Opeongo Rd CR64	Raddatz Rd-to-Lake Clear Rd	Local	54	6.26	\$ 2,796,543	57	L
Opeongo Rd CR64	Sebastopol/Grattan Township Line-to-Constant Lake R	Local	U	3.26	\$ 1,475,138	67	L
Opeongo Rd CR64	Wieland Shore Rd-to-Gierman Rd	Local	12	5.12	\$ 2,316,782	47	L
Opeongo Rd CR66	Copp Rd-to-Cty Rd 68 (Letterkenny Rd)	Local	22	4.54	\$ 1,831,890	62	L
Opeongo Rd CR66	Cty Rd 68 (Letterkenny Rd)-to-Cty Rd 512 (Foymount F	Local	U	4.34	\$ 1,751,190	57	L
Opeongo Rd CR66	Doyle Mountain Rd-to-Renfrew County Forest Entranc	Local	20	5.70	\$ 2,299,950	52	L
Opeongo Rd CR66	Hopefield Rd-to-Doyle Mountain Rd	Local	12	3.62	\$ 1,460,670	55	L
Opeongo Rd CR66	Opeongo Rd N-to-Hopefield Rd	Local	12	1.60	\$ 645,600	48	L
Opeongo Rd CR66	Renfrew County Forest Entrance-to-Copp Rd	Local	20	4.60	\$ 1,856,100	55	L
Palmer Rd CR515	Cty Rd 514 (Schutt Rd)-to-Wingle Rd	Local	17	4.94	\$ 1,993,290	91	L
Palmer Rd CR515	Cty Rd 62 (Combermere Rd)-to-Riverside Dr	Collector	U	4.56	\$ 1,866,245	78	L
Palmer Rd CR515	Eneas Creek Rd-to-Quadeville W Urban Limit	Local	17	6.50	\$ 2,622,750	93	L
Palmer Rd CR515	Finch Rd-to-Palmer Rapids Dam Rd	Local	14	3.62	\$ 1,585,870	43	L
Palmer Rd CR515	Guiney Rd-to-Eneas Creek Rd	Local	17	3.38	\$ 1,363,830	94	L
Palmer Rd CR515	Jewellville Bdge N Exp Jnt-to-Palmer Rapids S Urban Lr	Local	U	3.56	\$ 1,436,460	50	L
Palmer Rd CR515	Latchford Bdge N Exp Jnt-to-Guiney Rd	Local	3	4.66	\$ 1,934,033	94	L
Palmer Rd CR515	McPhee Bay Rd-to-Finch Rd	Collector	14	4.14	\$ 1,694,354	58	L
Palmer Rd CR515	Palmer Rapids Dam Rd-to-Jewellville Bdge S Exp Jnt	Local	U	2.52	\$ 1,096,713	82	L
Palmer Rd CR515	Palmer Rapids N Urban Lmt-to-Cty Rd 514 (Schutt Roa	Local	U	2.20	\$ 887,700	98	L
Palmer Rd CR515	Palmer Rapids S Urban Lmt-to-Palmer Rapids N Urban	Collector	U	1.10	\$ 1,069,750	98	L
Palmer Rd CR515	Riverside Dr-to-McPhee Bay Rd	Collector	14	4.38	\$ 1,792,578	54	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Palmer Rd CR515	Wingle Rd-to-Latchford Bdge S Exp Jnt	Local	17	0.84	\$ 348,624	58	L
Paquette Rd CR55	Cty Rd 51 (Petawawa Blvd)-to-Hwy 417	Collector	38	4.64	\$ 2,153,076	74	L
Pembroke West CR51	City of Pembroke West Limits-to-Cty Rd 42 (Forest Lea Freeway		27	1.80	\$ 1,053,135	47	L
Pembroke West CR51	Cty Rd 42 (Forest Lea Rd)-to-Meadowbrook Dr	Freeway	26	1.83	\$ 791,148	76	L
Pembroke West CR51	Meadowbrook Dr-to-B Line Rd	Freeway	25	4.32	\$ 2,116,646	75	L
Petawawa Blv CR51	Airport Rd-to-Cty Rd 25 (Laurentian Dr)	Freeway	18	5.10	\$ 2,185,241	78	L
Petawawa Blv CR51	B Line Rd-to-Sharon Street	Freeway	24	3.87	\$ 1,606,161	65	L
Petawawa Blv CR51	Cty Rd 16 (Victoria St)-to-Petawawa River Bdge S Exp J	Maj. Arterial	26	0.48	\$ 120,000	89	L
Petawawa Blv CR51	Cty Rd 25 (Laurentian Dr)-to-Limestone Dr	Maj. Arterial	18	5.58	\$ 2,348,024	78	L
Petawawa Blv CR51	Cty Rd 26 (Doran St)-to-Cty Rd 16 (Victoria St)	Maj. Arterial	21	1.68	\$ 600,000	89	L
Petawawa Blv CR51	Cty Rd 37 (Murphy Rd)-to-Cty Rd 26 (Doran St)	Maj. Arterial	20	0.66	\$ 571,552	59	L
Petawawa Blv CR51	Limestone Dr-to-Cty Rd 37 (Murphy Rd)	Maj. Arterial	23	6.54	\$ 2,739,419	79	L
Petawawa Blv CR51	Petawawa River Bdge N Exp Jnt-to-Military Camp Rd	Maj. Arterial	23	0.78	\$ 80,000	89	L
Petawawa Blv CR51	Sharon Street-to-Airport Road	Maj. Arterial	24	3.81	\$ 1,566,618	75	L
Quadeville Rd CR515	Jessup Rd-to-Kargus Rd	Local	U	4.72	\$ 1,986,142	64	L
Quadeville Rd CR515	Kargus Rd-to-Sacred Heart Rd	Local	U	5.24	\$ 2,114,340	97	L
Quadeville Rd CR515	Quadeville E Urban Limit-to-Jessup Rd	Collector	U	4.26	\$ 1,915,357	51	L
Quadeville Rd CR515	Quadeville W Urban Limit-to-Quadeville E Urban Limit	Collector	U	0.78	\$ 969,860	56	L
Quadeville Rd CR515	Sacred Heart Rd-to-Yukes Dr.	Local	4	10.40	\$ 4,196,400	96	L
Quadeville Rd CR515	Yukes Dr-to-Cty Rd 512 (Foymount Rd)	Local	18	9.20	\$ 4,162,967	59	L
Queens Line CR4	1890 Queens Line-to-Magnesium Rd (CR 48)	Collector	42	4.40	\$ 2,054,391	79	L
Queens Line CR4	Acres Rd-to-Kohlsmith Rd	Collector	38	6.18	\$ 2,903,298	78	L
Queens Line CR4	Cty Rd 48 (Magnesium Rd)-to-Acres Rd	Collector	38	6.60	\$ 3,081,587	80	L
Queens Line CR4	Cty Rd 653 (Chenau Rd)-to-CA 1890	Collector	42	4.20	\$ 1,888,380	67	L
Queens Line CR4	Kohlsmith Rd-to-Cty Rd 7 (Foresters Falls Rd)	Collector	38	5.10	\$ 2,351,829	89	L
Queens St CR512	Hwy 60 (Killaloe Beginning)-to-Killaloe North Urban Lir	Collector	U	1.12	\$ 451,920	76	L
Queens St CR512	Killaloe North Urban Limit-to-Killaloe South Urban Lim	Collector	U	2.72	\$ 2,645,200	83	L
Queens St CR512	Killaloe South Urban Limit-to-Killaloe South Town Limi	Local	13	2.48	\$ 1,043,566	76	L
Raglan St S CR52	Graham Ave-to-Hwy 60 (Coubmes St)	Collector	40	2.44	\$ 557,217	94	L
Ridge Road CR72	Avon Road-to-Dalton St	Collector	U	0.80	\$ 334,329	78	L
Ridge Road CR72	Champlain St-to-Deep River Road	Collector	U	0.34	\$ 392,056	31	L
Ridge Road CR72	Dalton St-to-Champlain St	Collector	U	1.26	\$ 1,444,163	63	L
Ridge Road CR72	Hwy 17-to-Avon Road	Collector	U	0.60	\$ 250,746	78	L
River Road CR1	Braeside West Limit-to-Toner Road	Collector	56	3.58	\$ 1,444,530	83	L
River Road CR1	Castleford Bdge N Exp Jnt-to-Cty Rd 20 (Castleford Rd)	Collector	60	4.96	\$ 2,287,269	95	L
River Road CR1	County CP Trail-to-Castleford Bdge S Exp Jnt	Collector	60	4.32	\$ 1,768,022	68	L
River Road CR1	County Road 20-to-Grantham Road	Local	59	1.32	\$ 608,709	71	L
River Road CR1	Cty Rd 10 (Division St)-to-Usborne St	Collector	60	0.96	\$ 1,146,994	95	L
River Road CR1	Cty Rd 3 (Usborne St)-to-Braeside West Limit	Collector	56	1.16	\$ 518,209	85	L
River Road CR1	Dochart St-to-Cty Rd 3 (Usborne St)	Collector	38	2.36	\$ 2,655,759	82	L
River Road CR1	Grantham Road-to-Mullins Road	Local	59	6.90	\$ 3,181,886	89	L
River Road CR1	Henry Crescent-to-Lochwinnoch Rd	Collector	61	4.64	\$ 2,139,703	97	L
River Road CR1	Lochwinnoch Rd-to-Storie Rd	Collector	60	2.38	\$ 1,097,520	98	L
River Road CR1	Mast Rd-to-Henry Crescent	Collector	61	3.56	\$ 1,641,669	96	L
River Road CR1	Moore St-to-Dochart St	Collector	60	4.06	\$ 1,638,210	31	L
River Road CR1	Mullins Rd-to-Rex Lane	Local	3	4.90	\$ 2,259,600	95	L
River Road CR1	Rex Lane-to-Cty Rd 4 (Storyland Rd)	Local	3	2.28	\$ 1,051,406	97	L
River Road CR1	Storie Rd-to-County CP Trail	Collector	60	2.14	\$ 863,490	98	L
River Road CR1	Toner Road-to-Mast Rd	Collector	4	5.60	\$ 2,259,600	96	L
River Road CR1	Usborne St-to-Moore St	Collector	60	1.22	\$ 502,819	68	L
Rockingham Rd CR68	2356 Rockingham-to-Diamond Lake Rd	Local	10	6.03	\$ 2,626,018	64	L
Rockingham Rd CR68	Cty Rd 515 (Palmer Rd)-to-2356 Rockingham	Local	10	7.12	\$ 3,160,212	63	L
Rockingham Rd CR68	Diamond Lake Rd-to-Dovetail Rd	Local	10	7.26	\$ 3,118,588	92	L
Rockingham Rd CR68	Dovetail Rd-to-Guiney Rd	Local	10	4.10	\$ 1,700,787	66	L
Rockingham Rd CR68	Guiney Rd-to-Letterkenny Rd	Local	10	5.13	\$ 2,068,341	37	L
Round Lake Rd CR58	1922 Round Lake Rd-to-John St North	Local	U	2.12	\$ 928,742	68	L
Round Lake Rd CR58	800 Round Lake Road Sign-to-Long Meadows Rd	Collector	U	2.96	\$ 1,364,983	79	L
Round Lake Rd CR58	8266 Round Lake Rd-to-Kelly Lake Rd	Collector	U	2.80	\$ 1,129,800	55	L
Round Lake Rd CR58	B Line Rd-to-TV Tower Rd	Collector	U	4.92	\$ 2,141,202	82	L
Round Lake Rd CR58	Bonnechere R Bdge E Exp Jnt-to-Dunnes Bay Lane	Collector	U	2.22	\$ 895,770	39	L
Round Lake Rd CR58	Bucholtz Rd-to-Rahns Rd	Collector	U	4.44	\$ 1,842,727	63	L
Round Lake Rd CR58	Byers Creek Bdge S Exp Jnt-to-Round Lake CenterUrba	Local	34	2.18	\$ 973,876	71	L
Round Lake Rd CR58	C309 (Gariepy Creek Culvert)-to-Pakotina Trail	Collector	U	6.90	\$ 2,823,924	61	L
Round Lake Rd CR58	Cty Rd 26 (Doran Rd)-to-Henan Road	Collector	U	4.04	\$ 1,676,715	68	L
Round Lake Rd CR58	Cty Rd 67 (Simpson Pit Rd)-to-Round Lake Center N Bo	Collector	34	1.08	\$ 1,050,300	73	L
Round Lake Rd CR58	Dabers Rd-to-Bucholtz Rd	Collector	23	4.16	\$ 1,738,509	58	L
Round Lake Rd CR58	Deer Trail Rd-to-Turners Rd	Collector	U	3.06	\$ 1,234,710	98	L
Round Lake Rd CR58	Dunnes Bay Lane-to-Red Rock Rd	Collector	U	5.90	\$ 2,380,650	32	L
Round Lake Rd CR58	Foy Park Corridor-to-Laurentian Valley Boundary	Collector	U	9.18	\$ 3,704,130	71	L
Round Lake Rd CR58	Henan Road-to-Hwy 17	Collector	U	1.52	\$ 630,843	76	L
Round Lake Rd CR58	Hwy 17-to-B Line Rd	Collector	U	2.52	\$ 1,096,713	75	L
Round Lake Rd CR58	Hwy 60-to-Mask Rd	Collector	U	4.84	\$ 2,217,982	76	L
Round Lake Rd CR58	John St North-to-Byers Creek Bdge N Exp Jnt	Local	U	2.38	\$ 1,035,785	54	L
Round Lake Rd CR58	Kelly Lake Rd-to-Long Lake Rd	Collector	U	4.60	\$ 1,856,100	51	L
Round Lake Rd CR58	Lakeview Dr West End-to-Sherwood River Bdge W Exp	Collector	U	2.66	\$ 1,088,643	79	L
Round Lake Rd CR58	Laurentian Valley Bndry-to-C309 (Gariepy Creek Culve	Collector	U	9.28	\$ 3,797,973	76	L
Round Lake Rd CR58	Long Lake Rd-to-Dabers Rd	Collector	23	4.00	\$ 1,637,057	66	L
Round Lake Rd CR58	Long Meadows Rd-to-Tramore Rd	Collector	U	2.06	\$ 908,394	78	L
Round Lake Rd CR58	Mask Rd-to-800 Round Lake Road Sign	Collector	U	3.00	\$ 1,383,429	68	L
Round Lake Rd CR58	Pakotina Trail-to-8266 Round Lake Rd	Collector	U	3.36	\$ 1,384,812	74	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VAL	PCI	RISK ASSESSMENT
Round Lake Rd CR58	Rahns Rd-to-Cty Rd 26 (Doran Rd)	Collector	U	3.84	\$ 1,593,710	54	L
Round Lake Rd CR58	Red Rock Rd-to-Foy Park Corridor	Collector	U	2.18	\$ 879,630	48	L
Round Lake Rd CR58	Round Lake Center N Boundary-to-Lakeview Dr West E	Collector	U	4.24	\$ 1,747,501	79	L
Round Lake Rd CR58	Round Lake Center S Boundary-to-Cty Rd 67 (Simpson	Collector	34	0.40	\$ 389,000	79	L
Round Lake Rd CR58	Sherwood River Bdge E Exp Jnt-to-Deer Trail Rd	Collector	U	2.66	\$ 1,096,310	75	L
Round Lake Rd CR58	Tramore Rd-to-1922 Round Lake Rd	Local	U	5.86	\$ 2,533,404	58	L
Round Lake Rd CR58	Turners Rd-to-Bonnechere R Bdge W Exp Jnt	Collector	U	1.98	\$ 798,930	98	L
Ruby Rd CR70	Cty Rd 512 (Brudenell Rd)-to-Gorman Rd	Local	8	8.57	\$ 4,198,014	52	L
Ruby Rd CR70	Golden Lake Bdge N Exp Jnt-to-Hwy 60	Collector	U	1.22	\$ 583,692	59	L
Ruby Rd CR70	Gorman Rd-to-Wolfe Rd	Local	11	6.39	\$ 2,726,553	62	L
Ruby Rd CR70	Hoffman Rd-to-Shingwak Inamo (Reserve Boundary)	Local	9	1.88	\$ 823,601	68	L
Ruby Rd CR70	Hoffman Rd-to-Zadow Rd	Local	10	4.08	\$ 1,740,353	56	L
Ruby Rd CR70	Wolfe Rd-to-Hoffman Road	Local	10	4.32	\$ 1,743,120	51	L
Ruby Rd CR70	Zadow Rd-to-Hoffman Rd	Local	9	4.38	\$ 1,918,815	64	L
Russett Dr CR45	Nieman Dr-to-Scheel Dr	Collector	53	3.58	\$ 1,444,530	75	L
Russett Dr CR45	Scheel Dr-to-Cty Rd 63 (Miller Rd)	Collector	53	2.98	\$ 1,202,430	77	L
Russett Dr CR45	Vanjumar Rd-to-Nieman Dr	Collector	53	3.82	\$ 1,541,370	58	L
Schutt Rd CR514	Cedar Grove Rd-to-Raglan White Lake Rd	Local	U	6.04	\$ 2,489,364	68	L
Schutt Rd CR514	Genricks Rd-to-Walters Rd	Local	U	4.98	\$ 2,023,783	66	L
Schutt Rd CR514	Hwy 28-to-Genricks Rd	Local	U	2.02	\$ 832,536	68	L
Schutt Rd CR514	Mocassin Lake Rd-to-Cedar Grove Rd	Local	U	3.48	\$ 1,574,688	71	L
Schutt Rd CR514	Raglan Twp Dump-to-Cty Rd 515 (Palmer Rd)	Local	U	0.32	\$ 132,809	67	L
Schutt Rd CR514	Raglan White Lake Rd-to-Raglan Twp Dump Rd	Local	U	6.20	\$ 2,573,177	67	L
Schutt Rd CR514	Walters Rd-to-Mocassin Lake Rd	Local	U	1.86	\$ 830,922	69	L
Siberia Rd CR69	710 Siberia Rd-to-Kartuzky Rd	Collector	U	2.00	\$ 807,000	60	L
Siberia Rd CR69	Babinski Rd-to-Pipedream Lane	Local	U	4.08	\$ 1,646,280	44	L
Siberia Rd CR69	Bark Lake Dam Rd-to-Sunny Hill Rd	Local	16	4.90	\$ 1,977,150	39	L
Siberia Rd CR69	End of HMA-to-Bark Lake Dam Rd	Local	U		\$ 371,220	78	L
Siberia Rd CR69	Kartuzky Rd-to-Trader Lane	Collector	18	2.92	\$ 1,178,220	57	L
Siberia Rd CR69	Pipedream Lane-to-Yakabuski Rd	Local	U	2.68	\$ 1,096,828	58	L
Siberia Rd CR69	River Rd-to-End of HMA	Local	U	2.90	\$ 1,170,150	50	L
Siberia Rd CR69	Sunny Hill Rd-to-Babinski Rd	Local	U	3.42	\$ 1,389,827	49	L
Siberia Rd CR69	Trader Lane-to-Biernacki St	Collector	19	1.28	\$ 1,253,691	58	L
Siberia Rd CR69	Yakabuski Rd-to-710 Siberia Rd	Collector	U	2.36	\$ 952,260	64	L
Simpson Pit Rd CR67	Buck Hill Rd-to-Cty Rd 58 (Round Lake Rd)	Collector	U	3.18	\$ 1,466,434	97	L
Simpson Pit Rd CR67	Byers Creek Rd-to-Buck Hill Rd	Collector	U	4.78	\$ 1,956,283	97	L
Simpson Pit Rd CR67	Hwy 60-to-Scenic Rd	Collector	5	4.04	\$ 1,653,428	97	L
Simpson Pit Rd CR67	Mask Rd-to-Byers Creek Rd	Collector	3	4.14	\$ 1,694,354	97	L
Simpson Pit Rd CR67	Scenic Rd-to-Mask Rd	Collector	4	4.02	\$ 1,645,242	97	L
Stewartville Rd CR63	Flatt Rapids Rd-to-Maple Bend Rd	Local	6	2.58	\$ 1,189,749	85	L
Stewartville Rd CR63	Maple Bend Rd-to-Cty Rd 508 (Calabogie Rd)	Local	6	3.60	\$ 1,660,114	86	L
Stone Road CR5	1574 Stone Rd-to-Fulton Rd	Local	28	1.42	\$ 577,063	84	L
Stone Road CR5	Berlanquet Rd-to-Culhane Rd	Collector	35	3.92	\$ 1,581,720	95	L
Stone Road CR5	Cty Rd 22 (Hyndford Rd)-to-Hwy 60	Collector	24	0.60	\$ 242,100	31	L
Stone Road CR5	Culhane Rd-to-1574 Stone Rd	Local	28	2.86	\$ 1,154,010	95	L
Stone Road CR5	Foy Rd-to-Berlanquet Rd	Collector	3	2.84	\$ 1,145,940	97	L
Stone Road CR5	Fulton Rd-to-Kennelly Rd	Local	28	5.08	\$ 2,049,780	85	L
Stone Road CR5	Gallagher Rd-to-Cty Rd 22 (Hyndford Rd)	Local	24	3.54	\$ 1,428,390	33	L
Stone Road CR5	Hwy 132-to-Foy Rd	Collector	4	5.74	\$ 2,316,090	97	L
Stone Road CR5	Kennelly Rd-to-Mhusk Rd	Local	24	2.76	\$ 1,121,615	85	L
Stone Road CR5	Mhusk Rd-to-Gallagher Rd	Local	24	6.12	\$ 2,469,420	39	L
Storyland Road CR4	Alex Lane-to-CR 653 (Chenau Rd)	Collector	34	5.68	\$ 2,308,251	98	L
Storyland Road CR4	Cty Rd 1 (River Rd)-to-Alex Lane	Collector	34	2.58	\$ 1,130,261	58	L
Storyland Road CR4	Eady Rd-to-Cty Rd 1 (River Rd)	Collector	19	2.80	\$ 1,234,710	60	L
Storyland Road CR4	Hwy 17-to-Eady Rd	Collector	4	3.50	\$ 1,422,338	86	L
Swisha Rd CR635	Hwy 17-to-Interprovincial Bdge S Exp Jnt	Local	U	5.16	\$ 300,000	72	L
TV Tower Road CR36	CPR Crossing-to-Cty Rd 42 (Forest Lea Rd)	Collector	36	2.14	\$ 900,497	29	M
TV Tower Road CR36	Cty Rd 35 (Jean Ave)-to-CPR Crossing	Collector	36	2.72	\$ 1,136,717	35	L
Usborne Street CR3	Braeside West Limits-to-Carlea Rd	Local	60	0.92	\$ 371,220	71	L
Usborne Street CR3	Carlea Rd-to-Carmichael Sideroad	Local	60	4.04	\$ 1,630,140	76	L
Usborne Street CR3	Carmichael Sideroad-to-Cty Rd 54 (McLean Dr)	Local	60	3.30	\$ 1,331,550	79	L
Usborne Street CR3	Cty Rd 1 (River Rd)-to-Braeside West Limits	Collector	45	0.68	\$ 290,059	41	L
Vanjumar Rd CR45	Cty Rd 2 (White Lake Rd)-to-Russett Dr	Collector	5	1.08	\$ 435,780	93	L
Victoria St CR16	Armstrong Rd-to-CR 25 (Laurentian Drive)	Collector	11	0.74	\$ 339,113	81	L
Victoria St CR16	Cty Rd 51 (Petawawa Blvd)-to-Wolfe Ave	Collector	10	1.74	\$ 1,692,150	74	L
Victoria St CR16	Wolfe Ave-to-Armstrong Rd	Collector	11	1.78	\$ 1,965,978	72	L
Westmeath Rd CR12	Cty Rd 21(Beachburg Rd)-to-Moores Beach Rd	Collector	26	3.02	\$ 1,218,570	90	L
Westmeath Rd CR12	Lovers Lane-to-Urban beginning	Collector	25	2.14	\$ 863,490	77	L
Westmeath Rd CR12	Moores Beach Rd-to-Sand Point Rd	Collector	25	2.96	\$ 1,194,360	93	L
Westmeath Rd CR12	Old Mill Bridge Rd-to-Westmeath Twp Dump	Collector	25	6.44	\$ 2,598,540	53	L
Westmeath Rd CR12	Sand Point Rd-to-Old Mill Bridge Rd	Collector	25	3.32	\$ 1,339,620	92	L
Westmeath Rd CR12	Urban Beginning-to-Cty Rd 50 (Gore Line)	Collector	45	1.32	\$ 1,485,424	91	L
Westmeath Rd CR12	Westmeath Twp Dump-to-Lovers Lane	Collector	25	2.18	\$ 879,630	66	L
Whelan Rd CR34	English Rd-to-Kenopic Rd	Local	18	2.60	\$ 1,049,100	40	L
Whelan Rd CR34	Kenopic Rd-to-HWY 132	Local	18	9.82	\$ 4,018,975	39	L
White Lake Road CR2	Campbell Dr-to-Claybank Bdge E Exp Jnt	Collector	27	2.44	\$ 1,153,318	68	L
White Lake Road CR2	Claybank Bdge W Exp Jnt-to-Young Rd	Collector	25	2.50	\$ 1,181,679	67	L
White Lake Road CR2	Cty Rd 23 (Highland Rd)-to-Waba Creek Bdge E Exp Jnt	Collector	23	1.90	\$ 876,171	96	L
White Lake Road CR2	Cty Rd 45 (Vanjumar Dr)-to-Campbell Dr	Collector	27	0.64	\$ 309,888	82	L
White Lake Road CR2	Hwy 17-to-Cty Rd 45 (Vanjumar Dr)	Min. Arterial	27	1.88	\$ 704,396	71	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VAL	PCI	RISK ASSESSMENT
White Lake Road CR2	Mountain View Rd-to-Robertson Line	Collector	25	2.60	\$ 1,198,971	96	L
White Lake Road CR2	Robertson Line-to-Cty Rd 23 (Highland Rd)	Collector	23	6.34	\$ 2,923,646	96	L
White Lake Road CR2	Waba Creek E Exp Jnt-to-Cty Rd 52 (Burnstown Rd)	Collector	44	0.76	\$ 739,100	91	L
White Lake Road CR2	Young Rd-to-Mountain View Rd	Collector	25	5.44	\$ 2,195,040	63	L
White Water Rd CR24	Hwy 17-to-Cty Rd 40 (Greenwood Rd)	Collector	24	4.90	\$ 2,033,640	91	L
White Water Rd CR24	Hwy 41-to-Stafford Third Line	Collector	25	2.80	\$ 1,154,010	57	L
White Water Rd CR24	Stafford Third Line-to-Hwy 17	Collector	24	5.10	\$ 2,072,549	52	L
Wilno South Rd CR66	Hwy 60-to-Mountain View Rd	Local	U	3.92	\$ 1,581,720	30	L
Wilno South Rd CR66	Inukshuk Rd-to-Opeongo Rd N	Local	12	4.80	\$ 1,964,469	39	L
Wilno South Rd CR66	Mountain View Rd-to-Inukshuk Rd	Local	U	1.94	\$ 816,338	43	L
Witt Rd CR14	Cty Rd 56 (Woito Station Rd)-to-Locksley Rd	Local	46	4.36	\$ 1,797,783	50	L
Witt Rd CR14	Locksley Rd-to-Cty Rd 26 (Doran Rd)	Local	47	4.51	\$ 1,833,596	50	L
Woito Station Rd CR56	Alice Twp Dump (Gate 3)-to-B Line Rd	Local	18	5.73	\$ 2,312,055	58	L
Woito Station Rd CR56	B Line Rd-to-Hwy 41	Local	17	4.76	\$ 1,948,098	66	L
Woito Station Rd CR56	Cty Rd 14 (Witt Rd)-to-Alice Twp Dump (Gate 3)	Local	18	2.59	\$ 1,045,065	65	L
			27	1,626.78	714,868,142	72	

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Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Addington Road Culvert	Addington Road-0.2 Km South of Count	Steel on Concrete	11	\$ 239,800	75	L
Agnew Culvert (South Fork)	Agnew Road-2 km NE of County Road 9	Steel	41	\$ 329,400	53	M
Alan James Culvert	4-0.1 km S of County Road 7	Steel	36	\$ 442,400	62	L
Armstrongs Culvert	Russett Drive-3.5 km N of CR 45	Poly Coated Steel	8	\$ 432,700	91	L
Arnprior CPR Overhead	1-0.01 km S of Lot 6 Con B-McNab	Concrete	52	\$ 1,998,497	74	L
Augsburg Road Twin Pipes	Augsburg Road-0.3 km W of Klingbeil St	Steel	40	\$ 499,900	69	L
Bagot Creek Culvert	Lower Spruce Hedge Road-2 km E of Co	PC Concrete	1	\$ 500,500	98	L
Balaclava Bridge	Scotch Bush Road-2.6 km N of Hwy 132	Concrete	10	\$ 1,081,122	72	L
Balmers Bay Twin Pipes	Balmer Bay Road-3.5 km SE of Highway	PC Concrete	16	\$ 493,400	70	L
Banting Culvert	Banting Road-0.5 km N of Highway 17	Steel	16	\$ 197,100	75	L
Beanpot Creek Culvert	62-1.4 N of Chippawa Lodge Rd	Poly Coated Steel	14	\$ 554,200	75	L
Bellows Creek Culvert	12-4.5 km E of County Road 21	CIP Concrete	32	\$ 1,073,300	42	M
Bennetts Culvert	Kerr Line Road-3.3 km S of Grant Settle	Steel	20	\$ 471,800	71	L
Berlanquet Creek Culvert	5-4 km W of HWY 132	Steel	35	\$ 555,500	68	L
Berlanquet Creek Culvert	Culhane Road-0.1 km E of Foy Road	Steel	3	\$ 439,200	98	L
Big Black Donald Creek Culvert	65-26 km W of Junction of County Roac	PC Concrete	28	\$ 1,555,000	74	L
Black Bay Creek Culvert	Black Bay Road-0.3 km W of HWY 17	Stee	48	\$ 247,000	59	M
Black Bay Culvert	Black Bay Road-2 km W of Highway 17	Steel	14	\$ 224,100	71	L
Black Creek Bridge	Black Creek Rd-3.2 km N of County Roa	Precast Concrete	29	\$ 500,973	95	L
Black Creek Culvert	30-6.7 km W of HWY 41	Steel	18	\$ 324,700	72	L
B-Line Culvert	B-Line Road-0.5 km S of County Road 4	Steel	6	\$ 416,600	75	L
Bonnechere River Bridge	58-21 km N of Highway 60 on County R	Cast in Place	56	\$ 3,153,150	66	L
Bonnechere River Bridge	Bonnechere Rd-1.1 km S of Highway 60	Precast Concrete	47	\$ 3,248,700	76	L
Bonnechere River Lower Bridge	John Street-0.65 km E of Bridge St (HW	Precast Concrete	38	\$ 2,905,518	71	L
Borne Road Culvert	Borne Road-0.75 km W of CR 58	CIP Concrete	66	\$ 520,200	30	M
Bradley East Culvert	64-2.5 km W of Highway 41	CIP Concrete	46	\$ 334,800	71	L
Bradley West Culvert	64-3 km W of Highway 41	CIP Concrete	46	\$ 381,600	72	L
Brennans Creek Bridge	512-1.45 km S of Hwy 60	Concrete	63	\$ 1,353,336	64	L
Brennans Creek Culvert	512-1.2 km N of Opeongo Road	Steel	60	\$ 1,837,900	69	L
Bromley Culvert	Foy Road-0.5 km E of Culhane Road	Steel	37	\$ 260,700	95	L
Broomes Creek Culvert	7-0.1 km E of Foresters Falls	CIP Concrete	88	\$ 710,500	19	H
Broomes Creek Culvert	Grant's Settlement Road-1.3 km N of Cr	Steel	33	\$ 2,136,000	70	L
Bruceon Bridge	Keller Road-5.5 km N of Highway 28	30' Lessard Bridge	8	\$ 470,182	66	L
Bucholts Culvert	Stafford Third Line-0.25 km NW of Cour	Poly Coated Steel	8	\$ 544,300	75	L
Bucholtz Bridge	58-0.1 km N of Bucholtz Rd	Concrete	39	\$ 2,760,835	75	L
Bulmers Culvert	Kohlsmith Road-0.25 km S of County Rc	Steel	20	\$ 377,100	71	L
Burnstown Bridge	52-0.3 km E of County Road 508	Concrete	49	\$ 8,472,750	73	L
Burnt Bridge	Burnt Bridge Road-0.35 km N of CR 9	Timber	53	\$ 160,200	46	M
Burnt Bridge	Burnt Bridge Road-11 km S of County R	Precast Concrete	48	\$ 866,250	64	L
Butler Bridge	Butler Road-1 km S of Highway 60	Concrete	47	\$ 2,700,000	74	L
Byers Creek Bridge	58-13 km N of Jct. Highway 60	Precast	42	\$ 1,524,750	74	L
Byers Creek Culvert	67-1.5 km S of County Road 58	PC Concrete	6	\$ 594,600	75	L
Calabogie Bridge	511-1.3 km S of County Road 508	Concrete	51	\$ 2,593,437	74	L
Cameron Culvert	Usborne Road-0.3 km N of CR 1	PC Concrete	4	\$ 1,625,400	95	L
Cameron Street Bridge	Cameron Street-0.5 km S of CR 512	Precast	73	\$ 1,557,248	85	L
Campbell Drive Culvert	Campbell Drive-2 km W of Highway 17	Steel	43	\$ 779,100	42	M
Captain Christopher Bell Bridge	1-2.6 km E of County Road 20	Cast in Place	58	\$ 4,500,000	75	L
Castleford Culvert	1-4.7 km E of County Road 20	Steel	14	\$ 566,400	85	L
Centennial Lake Bridge	65-4 km E of Camel Chute	Concrete	57	\$ 5,545,540	75	L
Chapeski Culvert	Chapeski Mill Dr-.51 km N from Paugh	Steel	15	\$ 300,600	61	L
Cheese Factory Culvert	Cheese Factory Road-0.5 km E of Barr	L Steel	32	\$ 582,000	70	L
Clay Bank Bridge	2-1.9 km South of HWY 417	Cast in Place Con	48	\$ 17,500,000	75	L
Cliché Culvert	Sandy Beach Road-1.5 km W of County	Steel	38	\$ 1,323,700	67	L
Cobden Lake Cuvert	7-0.3 km N of Hwy 17	PC Concrete	23	\$ 419,300	73	L
Cochrane Creek Bridge	Cement Bridge Road-200 m West of Bu	Cast in Place Con	93	\$ 456,228	40	M
Coles Creek Bridge	512-0.3 km S of Highway 60 in Killaloe	Concrete	3	\$ 1,287,194	75	L
Colterman Bridge	Colterman Road-0.9 km E of Flat Road	50' Lessard Bridge	17	\$ 507,870	70	L
Colton Creek Bridge	Matawathan Road-5.6 km S of CR 65	(Steel on Concrete	2	\$ 257,900	98	L
Colton Creek Culvert	Government Road-1.6 km S of Matawa	L Steel	24	\$ 218,800	56	M
Combermere Bridge	62-0.5 km S of County Road 515	Steel	47	\$ 4,697,600	68	L
Constant Creek Bridge	508-4 km W of Junction of County Roac	Precast Concrete	22	\$ 1,697,850	74	L
Constant Creek Bridge	Ferguson Lake Road-.5.3 km N of Count	Lessard bridge	97	\$ 755,142	51	M
Constant Creek Culverts	Ferguson Lake Road-6.5 km N of Count	PC Concrete	2	\$ 1,523,600	98	L
Coulas Bay's Bridge	Bear Trail Road-1.5 km W of County Ro	30' Lessard Bridge	13	\$ 328,434	71	L
CPR Overhead	42-0.1 km E B Line Rd	Cast in Place	54	\$ 2,318,000	72	L
Crutch Creek Culvert	64-1.7 km W of Highway 41	CIP Concrete	46	\$ 640,600	74	L
Culhane Culvert	Culhane Road-0.5 km W of McNaughto	Steel	45	\$ 538,900	52	M
Dam Lake Bridge	Stanley Olsheski Rd-11.5 km of County	60' Lessard Bridge	61	\$ 764,408	72	L
Danny Constant Bridge	Constant Lake Road-1.5 km W of Highw	Steel	41	\$ 576,730	71	L
Davis Mills Bridge	26-3.1 km S of Round Lake Rd (CR 58)	Concrete/Steel	60	\$ 2,750,000	74	L
De Haans Culvert	40-0.2 km E of Beachburg Turn CR21	CIP Concrete	48	\$ 902,600	61	L
Dellaires Culvert	Constant Lake Road-4.5 km W of Scotcl	Steel	33	\$ 291,200	53	M

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Devine Creek Tri Pipes	512-1.38 N of Junction CR 512 & CR 66	Steel	41	\$ 481,200	71	L
Devines Creek Culvert	512-1.8 km N of Brudenell	Steel	60	\$ 465,100	66	L
Dicks Road Culvert	Dicks Road-0.8 km N of Micksburg Roa	Steel	36	\$ 202,200	21	H
Dochart Creek Culvert	1-0.02 km N of Moore Street	CIP Concrete	57	\$ 1,167,600	73	L
Dochart Creek Culvert	Stevenson Drive-2.81 km S of McLean L	Steel on Concrete	23	\$ 179,500	72	L
Douglas Bridge	5-0.3 km E of Highway 60 in Douglas	Cast in Place	63	\$ 1,661,198	68	L
Drive In Theatre Culvert	42-0.2 km E of B-Line Road	Steel	46	\$ 646,300	72	L
Drohan Creek Culverts	62-1.2 km N of Chippawa	Poly Coated Steel	14	\$ 554,200	75	L
Dunlop Crescent Culvert	Dunlop Crescent-0.2 km N of Highway 1	Steel	2	\$ 772,800	98	L
Dunlop Crescent Dual Culvert	Dunlop Crescent-0.1 km N of Highway 1	Steel	24	\$ 413,400	40	M
Dunmore Culvert	Barr Line-1.5 km S of Dunmore	Steel	26	\$ 328,000	64	L
Eady Culvert	Snake River Road-1.5 km E of Highway 1	Steel	36	\$ 381,600	60	L
Egan Culvert	Egan Line Road-3.2 km SE of County Ro	Steel	3	\$ 242,900	95	L
Eichstaedt Culvert	Eichstaedt Road-0.3 km N of Black Bay 1	Steel	19	\$ 283,900	67	L
Elm Creek Culverts	Snake River Line-1 km N of Waterview 1	Steel	46	\$ 179,400	27	H
Elm Creek Tri Pipes	Waterview Road-1 km SW of Highway 1	Steel	46	\$ 385,000	57	M
Eneas Creek Culvert	515-17.6 km S of County Road 512	CIP Concrete	34	\$ 654,200	74	L
Eneas Road Culvert	Eneas Creek Rd-0.2 km S of County Roa	Steel	36	\$ 388,500	54	M
Esmond Culvert	64-4 km W of Highway 41	Poly Coated Steel	14	\$ 408,300	75	L
Etmanskie Swamp Culvert	62-0.6 km S of HWY 60	CIP Concrete	38	\$ 1,485,000	45	M
Farquharson's Culvert	S. McNaughton Road-0.75 km N of High	Steel	37	\$ 433,000	55	M
Fire Tower Creek Bridge	Fire Tower Road-1 km E of County Roac	30' Lessard Bridge	15	\$ 342,000	67	L
Forest Lea Culvert	42-0.06 km E of B-Line Road	PC Concrete	15	\$ 1,048,100	72	L
Fourth Chute Bridge	Fourth Chute Road-2.7 km N of County	Precast Concrete	39	\$ 1,925,000	80	L
Foy Park Culverts	Foy Park Corridor-0.5 km S of CR 58 (Ro	Steel	6	\$ 592,200	75	L
Funnucane Creek Culverts	O'Connor Road-3.3 km S of Ruby Rd (CF	Steel	53	\$ 237,900	95	L
Garipey Creek Culvert	58-9 km W of Stencells Road	CIP Concrete	2023	\$ 464,600	58	M
Gervais Creek Culvert	49-1.5 km S of Lapasse	Steel	34	\$ 722,100	72	L
Glenfield Creek Bridge	71-11 km S of Highway 41 Between Grii	Cast in Place Con	24	\$ 1,875,874	74	L
Godin Creek Culvert	Flying Club Road-1 km S of Highway 41	Steel	43	\$ 183,800	55	M
Golden Lake Reserve Bridge	70-0.7 km S of Highway 60 at Golden La	Precast Concrete	54	\$ 3,612,840	75	L
Guiney Road Culvert	Guiney Road-2.5 km N CR 515	Steel	23	\$ 173,100	65	L
Gutz Culvert	7-0.1 km W of County Road 4	Poly Coated Steel	3	\$ 477,600	98	L
Hales Creek Bridge	Golf Course Road-0.5 km S of County R	Concrete	36	\$ 1,018,228	74	L
Hales Creek Culvert	51-0.6 km W of County Road 42	CIP Concrete	36	\$ 3,225,600	61	L
Hales Creek Culvert	B-Line Road-0.4 km N of County Road 4	Poly Coated Steel	11	\$ 514,600	72	L
Halfway Creek Culvert	Old Barrys Bay Road-7 km N of County 1	Steel	24	\$ 439,500	58	M
Halliday Creek Culvert	Halliday Creek Road-40 m S of Brydges	Steel	3	\$ 380,800	75	L
Hanson Creek Culverts	Robertson Line-2 km W of County Road	Steel	31	\$ 324,200	57	M
Harold's Culvert	English Road-1 km W of County Road 3	Steel	6	\$ 210,200	84	L
Harrington Creek Bridge	512-2.5 km E of Cormac Road	Cast in Place	93	\$ 370,500	26	H
Harris Creek Culvert	Proven Line-0.5 km N of Barr Line	Steel	36	\$ 210,800	27	H
Hila Road Culvert	Hila Road-1.5 km E of County Road 21	Steel	35	\$ 503,900	95	L
Hoffmans Box Culvert	58-0.4 km W of Borne Rd	CIP Concrete	43	\$ 1,373,400	54	M
Homestead Creek Culvert	Homestead Road-0.5 km S of County R	Steel	36	\$ 558,800	63	L
Hopefield Culvert	66-0.130 m E of Wilno South Rd.	Steel	12	\$ 194,500	75	L
Hurds Creek Bridge	South Algona/Grattan Line-1 km N of C	Precast Concrete	86	\$ 603,402	85	L
Hurds Creek Culverts	Wittkie Road-1km S of Foymount Road	Steel	36	\$ 662,600	58	M
Hyland Creek Bridge	Hyland Creek Road-4 km N of Highway	Timber/wood	43	\$ 722,250	61	L
Hyndford-Caldwell Culvert	Scotch Bush Road-0.05 km N of County	Steel	47	\$ 617,600	73	L
Indian River - B-Line Bridge	B-Line Road-1.5 km N of Witt Road	Cast in Place	65	\$ 3,043,040	71	L
Indian River Bridge	58-2.4 km W of Stencells Rd	Precast Concrete	86	\$ 1,067,154	74	L
Indian River Bridge	Sandy Beach Rd-0.5 km W of Highway 4	Precast Concrete	37	\$ 1,559,310	75	L
Indian Road Culvert	21-0.003 km E of Indian Road	FRR	13	\$ 395,700	60	L
Jacks Lake Culverts	58-1.7 km E of Jacks Lake Picnic Site	Steel	1	\$ 131,400	98	L
Jewellville Bridge	515-3.7 km W of Jct County Road 514/C	Precast Concrete	55	\$ 3,467,500	73	L
John Watson Culvert 1	John Watson Road-12 km E of County R	Steel	24	\$ 242,600	72	L
John Watson Culvert 2	John Watson Road-3.3 km SW of CR 66	Steel	58	\$ 382,300	31	M
John Watson Culvert 3	John Watson Road-13.5 km S of County	Steel	24	\$ 297,800	69	L
Johnsons Creek Culvert	62-50 m E of Ohio Rd	CIP Concrete	56	\$ 623,100	67	L
Johnston Bridge	19-0.8 km S of Olympic Drive (formerly	Precast Concrete	38	\$ 1,624,549	72	L
Kargus Creek Bridge	Kargus Road-1.2 km S of CR 515 (Quade	30' Lessard Bridge	1	\$ 520,980	75	L
Kauffeldt's Culvert	515-0.7 km W of Letterkenny Rd	Steel	7	\$ 439,500	75	L
Kenny's Culvert	Pleasant Valley Road-0.5 km N of Coun	Steel	36	\$ 164,200	54	M
Kenny's Culvert	Stafford Third Line-0.4 km E of Cty Rd	2 Steel	56	\$ 210,800	61	L
Kohlsmith Culvert	Kohlsmith Road-1.5 km S of County Roa	Poly Coated Steel	14	\$ 613,600	91	L
Labombard Culvert	Chris Ruddy Road-0.5 km S of County R	Steel	41	\$ 209,200	44	M
Lake Clear Tri Culverts	Lake Clear Road-1.7 km S of County Ro	Steel	43	\$ 379,400	64	L
Latchford Bridge	515-2.8 km E of Jct County Road 514/C	Precast Concrete	41	\$ 2,851,750	75	L
Latchford Church Pipes	515-0.62 km E of Lacharty Rd	Steel	19	\$ 491,700	67	L
Lochiel Creek Culvert	Milton Stewart Avenue-3 km S of Loch	CIP Concrete	36	\$ 314,100	74	L
Lochiel Creek Culvert North	63-0.2 km W of Highway 17	Steel	41	\$ 394,600	32	M

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Lochiel Creek Culvert North	Brae-Loch Road-2.5 km S of Lochwinno	Steel on Concrete	20	\$ 245,400	77	L
Mackays Culvert	21-0.3 km W of Zion Line	Steel lined Concre	22	\$ 559,900	69	L
Mackey Creek Bridge	Mackey Creek Rd-6.2 km S of Highway	Hybrid	37	\$ 428,640	67	L
Madawaska River Bridge	1-0.1 km E of CR 2 (Daniel St. N.)	Precast Concrete	47	\$ 18,371,375	75	L
Madawaska River Bridge	511-1.8 km S of County Road 508	Precast Concrete	51	\$ 2,598,000	72	L
Madawaska River Culvert	508-17.1 km S of Highway 17	CIP Concrete	39	\$ 1,034,700	72	L
Mally's Culvert	Cormac Road-1.6 km S of Rochefort Rd.	Steel	46	\$ 147,100	64	L
Manning Road Creek Culvert	Manning Road-1 km S of County Road 5	Steel	38	\$ 467,300	60	L
McDonnells Bridge	19-2.2 km N of County Road 24	Precast Concrete	36	\$ 4,450,730	74	L
McGregor Culvert	Lochwinnoch Road-2.3 km S of County	Steel	13	\$ 692,700	56	M
McLeads Culvert	52-100m S of McLeod Rd on CR 52	Steel	28	\$ 274,500	48	M
McPhee Road Culvert	McPhees Bay Road-0.5 km S of County	Steel	24	\$ 141,600	49	M
Meilleurs Bridge	Meilleurs Road-0.9 km S of Highway 17	Cast in Place Con	42	\$ 288,420	66	L
Mick's Culvert	S. McNaughton Road-3.4 km W of Culh	Steel	37	\$ 816,900	58	M
Mill Creek Bridge	21-0.2 km E of County Road 49	Precast Concrete	51	\$ 1,552,998	74	L
Mill Creek Pipes	Zion Line-2 km N of County Road 21	Steel	44	\$ 383,000	54	M
Millars Culvert	Kerr Line Road-0.1 km SE of County Roa	Steel	31	\$ 535,100	75	L
Mink Creek Box Culvert	8-0.08 km E of Junction of Highway 60	CIP Concrete	17	\$ 698,600	75	L
Mink Creek Culvert	8-2.1 km E of Highway 60	Steel	32	\$ 588,200	68	L
Mink Creek Culvert	9-0.6 km N of Highway 60	CIP Concrete	6	\$ 323,400	75	L
Moffat Canal Bridge	Forest Park Road-1 km N of County Roa	Cast in Place	20	\$ 1,345,696	74	L
Moores Creek Culvert	5-4.8 km W of Culhane Road	Steel on Concrete	26	\$ 281,000	75	L
Mount St. Patrick Bridge	Mount St Patrick Rd-5 km S of Highway	Cast in Place	99	\$ 1,027,200	75	L
Mountain Chute Bridge	Hydro Dam Road-5.5 km S of County Rc	Precast Concrete	35	\$ 2,348,913	72	L
Mud Creek Culvert	Stafford Second Line-4 km NW of Couni	Steel	43	\$ 416,600	49	M
Mundt's Culvert	Roesler Road-3.0 km N of Highway 60	PC Concrete	2	\$ 571,400	74	L
Nagels Culvert	49-0.1 km N of Pleasant Valley Road	Poly Coated Steel	6	\$ 615,600	70	L
Neilson Creek Culvert	Lake Clear Road-2.2 km S of Foymount	Steel	40	\$ 283,100	21	H
Neumans Culvert	515-9.6 km SE of CR 62	PC Concrete	15	\$ 772,800	75	L
O'Grady Bridge	O'Grady Settlement Road-4.5 km from	Wood/Steel	42	\$ 441,294	56	M
Old Hwy 62 Bridge	Borne Road-2 km N of CR-58	Cast in Place	97	\$ 765,050	68	L
Olsheskie Creek Culvert	Stan Olsheskie Road-8 km N of County	Steel	24	\$ 397,800	47	M
O'Mearas Creek Box Culvert	58-1.2 km S of TV tower road	CIP Concrete	36	\$ 594,000	70	L
O'Neil Culvert (South Fork)	Pine Valley Road-1.5 km S of McGaghera	Poly Coated Steel	3	\$ 988,100	95	L
Osceola Culvert	Micksburg Road-Northwest end of Osc	Steel on Concrete	41	\$ 1,044,100	74	L
Ott Culvert	McGaghan Road-2.5 km N of County R	Steel	6	\$ 825,300	93	L
Paugh Lake Road Bridge	Paugh Lake Road -12 km N of Wilno No	Timber/wood	43	\$ 981,712	68	L
Paugh Lake Road Culvert	Paugh Lake Road-7 km N of Highway 60	Poly Coated Steel	36	\$ 265,900	75	L
Peever Culvert	McGuinty Road-0.6 km S of Snake River	Steel	46	\$ 232,800	64	L
Peplinskie Homestead Culvert	Peplinskie Homestead Rd-9 km NW Hw	Steel on Concrete	23	\$ 423,500	75	L
Perrault Creek Wooden Culvert	34-0.9 km N of Bagot Townline	Steel on Concrete	9	\$ 977,200	88	L
Petawawa River Bridge	51-0.3 km S of CR 55 (Paquette Road)	Precast Concrete	50	\$ 4,939,020	75	L
Peter Black Bridge	24-1.5 km E of Highway 41	Precast Concrete	49	\$ 2,014,782	65	L
Peter Black Culvert	24-400m from Stafford 3rd Line	Steel	43	\$ 539,100	57	M
Pilgrim Road Bridge	Pilgrim Road-0.5 km East of Guiney Rd	Steel-Bally Br	24	\$ 553,318	66	L
Pleasant Valley Culvert	Grants Settlement Road-1.4 km S of La	Steel on Concrete	34	\$ 982,100	67	L
Pleasant Valley Culvert	Pleasant Valley Road-0.25 km N of Cour	Steel	32	\$ 245,100	38	M
Pleasant Valley Steel Arch	Pleasant Valley Road-0.6 km N of Count	Poly Coated Steel	2	\$ 364,000	98	L
Pleasant Valley Twin Pipes	Pleasant Valley Road-1.25 km S of Coun	Steel	24	\$ 373,700	66	L
Quade Creek Culvert	Burchat Road-3 km N of County Road 3	Poly	2	\$ 245,500	98	L
Randy's Culvert	Pleasant Valley Road-1.5 km N of Count	Steel	43	\$ 224,300	65	L
Rath's Culvert	S. McNaughton Road-1.5 km E of Culha	Steel	36	\$ 693,700	58	M
Raycroft Culvert	64-7.6 km W of Highway 41	CIP Concrete	46	\$ 1,201,200	74	L
Red Rock Tri Pipes	Red Rock Road-1 km S of CR 58	Steel	16	\$ 386,000	70	L
Riopelle's Culvert	Ferguslea Road-1.5 km S of Highway 13	Steel	31	\$ 404,400	71	L
Robertson Twin Pipes	Robertson Line-1.5 km E of County Roa	Steel	33	\$ 607,800	49	M
Rockingham Creek Box Culvert	62-at Martin Recoskie Rd	CIP Concrete	43	\$ 1,276,800	71	L
Rockingham Creek Culvert	68 - Rockingham Rd-10 km S of County	Steel	7	\$ 540,200	75	L
Rook Culvert	Burwell Road-1 km NE of Micksburg Ro	Aluminum	10	\$ 698,800	85	L
Ross Road Double Cell	Ross Road-0.15 km S of Micksburg Roa	Timber	53	\$ 284,500	74	L
Ross Road Triple Cell	Ross Road-1.2 km NE of County Road 1	Timber	53	\$ 262,400	66	L
Rox Siding Culvert	Rox Siding Road-0.6 km S of HWY17	Poly Coated Steel	16	\$ 323,100	66	L
Royal Pines Culvert	Royal Pines Road-1.2 km S of CR 30	PC Concrete	5	\$ 397,500	75	L
Ryan Creek Culvert	Campbell Drive-3.5 km W of Highway 1	Steel	33	\$ 441,100	69	L
Sand Road Twin Pipes	Sand Road-0.5 km W of County Road 51	Steel	36	\$ 431,200	63	L
Schimmins Creek Bridge	Welk Road-2.3 km N of County Road 51	30' Lessard Bridge	19	\$ 470,182	70	L
Scollard Bridge	Pucker Street-3 km E of County Road 3	Hybrid	95	\$ 790,944	75	L
Sherwood River Bridge	58-17 km N of Highway 60	Precast Concrete	56	\$ 1,886,500	69	L
Sherwood River Culvert	Paugh Lake Road-6 km N of Highway 60	PC Concrete	34	\$ 438,900	64	L
Siberia Twin Pipes	69-4.9 km W of Hwy 60 @ Niagara Cres	Steel	17	\$ 318,600	74	L
Sicards Creek Culvert	512-10.4 km N of Brudenell	Steel	14	\$ 367,600	73	L
Silver Creek Culverts	Silver Lake Road-1.1 km W of Wolfe Rd	Steel	53	\$ 209,700	58	M

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Ski Hill Bridge	58-3.2 km W of Stencells Rd.	Cast in Place	86	\$ 1,053,531	69	L
Snake River Bridge	Snake River Road-2.3 km S of County Road 2	Cast in Place	24	\$ 2,073,803	74	L
Snake River Culvert	8-2 km E of Micksburg Road	CIP Concrete	41	\$ 530,000	70	L
Springtown Bridge	Springtown Bridge Rd-0.3 km S of County Road 5	Concrete/Steel	21	\$ 3,116,000	74	L
St. Columbkille's Culvert	58-50 m S of TV Tower Rd	CIP Concrete	63	\$ 1,935,000	62	L
Stencell's Culvert	Stencells Road-0.3 km N of County Road 5	Steel	33	\$ 704,600	57	M
Stewartville Bridge	Stewartville Road-0.2 km S of Stewartville Rd	Concrete	39	\$ 3,823,750	73	L
Stoppas Culvert	Stoppa Road-1 km SW of Highway 17	Steel	4	\$ 311,400	95	L
Sylvester Power's Bridge	Kennelly Road-1 km N of County Road 5	Steel/Timber	83	\$ 1,114,344	75	L
Third Line Bridge	Stafford Third Line-3.5 km NW of CR 13	Precast Concrete	18	\$ 1,569,797	75	L
Thompson Hill Culvert	52-0.6 km S of Pucker St	Steel	32	\$ 685,800	64	L
Thompson Road Culvert	Thompson Road -2.5 km S of River Road	Poly Coated Steel	14	\$ 1,349,900	73	L
Tims Waba Creek Bridge	23-2.3 km S of County Road 2	Steel	32	\$ 367,900	69	L
Tomisini's Culvert	58-0.3 km W of Red Rock Road	Steel	21	\$ 314,500	63	L
Townline Culvert	512-0.1 km W of Silver Lake Road	Steel	43	\$ 614,300	75	L
Tramore Bridge	Tramore Road-0.25 km N of County Road 5	Bailey Bridge	18	\$ 1,196,000	74	L
Turcotte Bridge	Code Road-2.2 km NE of Micksburg Rd	Cast in Place Concrete	103	\$ 384,209	27	H
Turner's Bridge	Turners Road-5 km W of County Road 5	Precast	42	\$ 1,233,733	72	L
Turners Creek Culvert	58-1 km W of Jack Chute Rd	CIP Concrete	2023	\$ 440,600	73	L
Turtle Culverts (aka Callaghan's)	68-6.2 km East of CR 515	Steel on Concrete	10	\$ 457,200	75	L
Vanderploegs Culvert	Russett Drive-4.8 km N of CR 45	CIP Concrete	87	\$ 295,700	52	M
Voldeeks Culvert	Letterkenny Road-8.5 km S of County Road 5	Steel	46	\$ 205,900	62	L
Waba Creek Bridge	2-0.8 km W of County Road 23	Cast In Place	51	\$ 1,457,929	67	L
Waba Creek Bridge	52-0.7 km N of CR 2	Concrete	39	\$ 1,292,025	70	L
Wadsworth Creek Culvert	Vistula Road-9 km N of County Road 62	PC Concrete	8	\$ 425,300	75	L
Wadsworth Lake Culvert	Old Barry's Bay Road-10 km N of County Road 5	Poly Coated Steel	1	\$ 303,500	98	L
Westmeath Culvert	12-0 km of Village of Westmeath	CIP Concrete	103	\$ 316,800	75	L
Wilderness Arch	Rafting Road-0.4 km E of Grant Settlement	Steel on Concrete	38	\$ 250,200	81	L
Wilno Road Culvert	Wilno Road North-11.5 km N of Hwy 60	Steel	36	\$ 404,400	75	L
Wilson Lake Culvert	65-6.5 km E of Camel Chute	CIP Concrete	31	\$ 651,900	74	L
Wingle Creek Twin Culverts	Rochfort Road-4.1 km S of Ruby Rd (CR 70)	Steel	1	\$ 209,200	98	L
Wolf Road Twin pipes	Wolfe Road-3.2 Km S of CR 70 (Ruby Rd)	Steel	2	\$ 134,400	98	L
Worms Culvert	20-0.5 km N of Highway 17	Steel	25	\$ 313,300	49	M
Wren Drain Box Culvert	22-0.5 km W of County Road 5	PC Concrete	34	\$ 789,400	75	L
Zanders Bridge	Zanders Rd-2 km E of County Road 26	Precast Concrete	35	\$ 1,638,945	71	L
Zienans Culvert	Roesler Road-1.6 Km N of Burchat Road	PC Concrete	5	\$ 278,100	95	L
			50	\$ 265,772,955	69	L

Current Service Level Replacement Costs - Buildings

DEPARTMENT DIVISION	DESCRIPTION	LOCATION	AGE	SIZE (SQUARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESSMENT
AMBULANCE BASE	AMBULANCE BASE	BUILDING ARNPRIOR BASE STATION	17	2,885	\$2,074,315.00	10%	L
AMBULANCE BASE	AMBULANCE BASE	BUILDING BARRY'S BAY BASE STATION	14	3,240	\$2,329,560.00	9%	L
AMBULANCE BASE	AMBULANCE BASE	BUILDING DEEP RIVER BASE STATION	10	3,240	\$2,329,560.00	8%	L
AMBULANCE BASE	AMBULANCE BASE	BUILDING EGANVILLE BASE STATION (UNDER CONSTRUCTION)	12	1,615	\$1,600,000.00		
AMBULANCE BASE	AMBULANCE BASE	BUILDING PETAWAWA BASE STATION	14	3,240	\$2,329,560.00	10%	L
DEVELOPMENT AND PROPERTY	80 MCGONIGAL ARNPRIOR	BUILDING 80 MCGONIGAL ARNPRIOR	10	5,300	\$2,681,800.00	2%	L
DEVELOPMENT AND PROPERTY	COUNTY ADMIN BUILDING	BUILDING COUNTY ADMIN - STORAGE	14	861	\$155,841.00	0%	L
DEVELOPMENT AND PROPERTY	COUNTY ADMIN BUILDING	BUILDING COUNTY ADMINISTRATION	31	49,500	\$25,047,000.00	7%	L
DEVELOPMENT AND PROPERTY	OPP STATION RENFREW	BUILDING OPP STATION RENFREW	6	16,000	\$11,504,000.00	4%	L
DEVELOPMENT AND PROPERTY	RENFREW COUNTY PLACE	BUILDING RENFREW COUNTY PLACE	16	39,375	\$19,923,750.00	10%	L
DEVELOPMENT AND PROPERTY	RENFREW COUNTY PLACE	BUILDING RENFREW COUNTY PLACE STORAGE #2 (UNDER CONSTRUCTION)					
DEVELOPMENT AND PROPERTY	RENFREW COUNTY PLACE	BUILDING RENFREW COUNTY PLACE STORAGE #2 (UNDER CONSTRUCTION)					
LONG TERM CARE	BONNECHERE MANOR	BUILDING SUPERSTRUCTURE	28	138,000	\$69,828,000.00	5%	L
LONG TERM CARE	BONNECHERE MANOR	GARAGE STORAGE SHED	28	1,615	\$292,315.00	0%	L
LONG TERM CARE	MIRAMICHI LODGE	GARAGE STORAGE SHED	4	861	\$155,841.00	0%	L
LONG TERM CARE	MIRAMICHI LODGE	GARAGE STORAGE SHED	18	861	\$155,841.00	0%	L
LONG TERM CARE	MIRAMICHI LODGE	MIRAMICHI LODGE SUPERSTRUCTURE	18	154,000	\$77,924,000.00	3%	L
PUBLIC WORKS	HOUSING	BUILDING - COBDEN PATROL	71	6,000	\$3,636,000.00	11%	M
PUBLIC WORKS	HOUSING	BUILDING - GOSHEN PATROL	61	7,100	\$4,302,600.00	13%	M
PUBLIC WORKS	HOUSING	BUILDING - PEM PATROL	33	9,320	\$5,647,920.00	8%	L
PUBLIC WORKS	HOUSING	BUILDING - PEM PATROL COLD STORAGE	33	1,615	\$292,315.00	25%	M
PUBLIC WORKS	HOUSING	DOME SALT 21M COBDEN PATROL	36	1,615	\$292,315.00	14%	M
PUBLIC WORKS	HOUSING	DOME SALT 24M GOSHEN PATROL	29	1,615	\$292,315.00	10%	L
PUBLIC WORKS	HOUSING	DOME SALT 80F PEM PATROL	33	1,615	\$292,315.00	9%	L
PUBLIC WORKS	HOUSING	DOME SAND 24M COBDEN PATROL	36	1,615	\$292,315.00	0%	L
PUBLIC WORKS	HOUSING	DOME SAND 24M GOSHEN PATROL	37	1,615	\$292,315.00	10%	L
PUBLIC WORKS	HOUSING	DOME SAND 80F PEM PATROL	33	1,615	\$292,315.00	9%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - CALABOGIE BLDG		6,000	\$3,636,000.00	9%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - CALABOGIE SALT DOME		7,854	\$1,421,574.00	2%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - CALABOGIE SAND DOME		7,854	\$1,421,574.00	2%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - SWP BLDG	4	5,623	\$3,407,538.00	16%	M
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - SWP SALT DOME	2	7,854	\$1,421,574.00	2%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - SWP SAND DOME	2	7,854	\$1,421,574.00	2%	L
RENFREW COUNTY HOUSING	1 Mackercher Drive COBDEN	BUILDING 1 MACKERCHER	37	19,755	\$6,499,395.00	10%	L
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBROKE	BUILDING 1030-1046 LEA	50	6,182	\$2,009,150.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBROKE	BUILDING 1050-1066 LEA	50	6,182	\$2,009,150.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBROKE	BUILDING 1070-1084 LEA	50	5,495	\$1,785,875.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBROKE	BUILDING 1090-1106 LEA	50	6,182	\$2,009,150.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBROKE	BUILDING P07 MAINTENANCE	50	2,700	\$488,700.00	7%	L
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBROKE	LEA & DOUGLAS NEW BUILD (UNDER CONSTRUCTION)					
RENFREW COUNTY HOUSING	1110 - 1144 Lea Street PEMBROKE	BUILDING 1110-1124 LEA	50	7,260	\$2,359,500.00	21%	M
RENFREW COUNTY HOUSING	1110 - 1144 Lea Street PEMBROKE	BUILDING 1130-1144 LEA	50	7,260	\$2,359,500.00	21%	M
RENFREW COUNTY HOUSING	1110 - 1144 Lea Street PEMBROKE	BUILDING P08 GARBAGE ENCLOSURE	50	720	\$130,320.00	7%	L
RENFREW COUNTY HOUSING	150 Elizabeth St. N. PEMBROKE	BUILDING 150 ELIZABETH	50	26,256	\$8,638,224.00	12%	M
RENFREW COUNTY HOUSING	172 - 202 Cecil Street PEMBROKE	BUILDING 172/174 CECIL	48	2,000	\$650,000.00	7%	L
RENFREW COUNTY HOUSING	172 - 202 Cecil Street PEMBROKE	BUILDING 202 CECIL (UNDER CONSTRUCTION)					
RENFREW COUNTY HOUSING	19 Smith Street BEACHBURG	BUILDING 19 SMITH	47	8,159	\$2,684,311.00	9%	L
RENFREW COUNTY HOUSING	19 Smith Street BEACHBURG	BUILDING 19 SMITH - MAINTENANCE	47	432	\$78,192.00	7%	L
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 11-14	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 15-17	34	3,000	\$975,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 1-6	34	6,000	\$1,950,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 18-21	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 22-25	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 7-10	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 204/206 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 208/210 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 211/213 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 212/214 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 215/217 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 216/218 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 219/221 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 220/222 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 223/225 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 224/226 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 227/229 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 228/230 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 231/233 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 232/234 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 235/237 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 236/238 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 239/241 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBROKE	BUILDING 240/242 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	228 Edward Street ARNPRIOR	BUILDING 228 EDWARD	45	900	\$292,500.00	8%	L
RENFREW COUNTY HOUSING	329-231 Albert Street ARNPRIOR	BUILDING 229/231 ALBERT	53	15,000	\$4,875,000.00	15%	M
RENFREW COUNTY HOUSING	329-231 Albert Street ARNPRIOR	BUILDING 229/231 ALBERT - MAINTENANCE	53	432	\$140,400.00	4%	L
RENFREW COUNTY HOUSING	236 Hall Avenue RENFREW	BUILDING 236 HALL	46	57,460	\$18,904,340.00	9%	L
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 1-16	31	12,077	\$3,973,333.00	11%	M
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 17-20	31	3,832	\$1,245,400.00	14%	M
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 21-26	31	5,748	\$1,868,100.00	14%	M
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 27-32	31	5,748	\$1,868,100.00	14%	M
RENFREW COUNTY HOUSING	260 Elizabeth St. N. PEMBROKE	BUILDING 260 ELIZABETH	44	42,770	\$14,071,330.00	18%	M
RENFREW COUNTY HOUSING	400 Nelson Street PEMBROKE	BUILDING 400 NELSON	53	9,000	\$2,961,000.00	13%	M
RENFREW COUNTY HOUSING	41 Vimy Boulevard RENFREW	BUILDING 41 VIMY	48	28,300	\$9,310,700.00	16%	M
RENFREW COUNTY HOUSING	425 Nelson Street PEMBROKE	BUILDING 425 NELSON	48	11,700	\$3,849,300.00	51%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBROKE	BUILDING 435-441 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBROKE	BUILDING 443-449 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBROKE	BUILDING 451-457 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBROKE	BUILDING 459-465 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBROKE	BUILDING 467-473 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBROKE	BUILDING 475-481 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	44 Lorne Street RENFREW	BUILDING 44 LORNE	51	7,400	\$2,434,600.00	19%	M
RENFREW COUNTY HOUSING	44 Lorne Street RENFREW	BUILDING 44 LORNE - MAINTENANCE	51	720	\$130,320.00	7%	L
RENFREW COUNTY HOUSING	510 McKay/515 River PEMBROKE	BUILDING 510 MACKAY	47	23,000	\$7,567,000.00	14%	M
RENFREW COUNTY HOUSING	510 McKay/515 River PEMBROKE	BUILDING 515 RIVER	47	13,800	\$4,540,200.00	12%	M
RENFREW COUNTY HOUSING	55 Poplar Avenue DEEP RIVER	BUILDING 55 POPLAR	47	19,000	\$6,251,000.00	8%	L
RENFREW COUNTY HOUSING	59 Wallace Street EGANVILLE	BUILDING 59 WALLACE	53	19,800	\$6,514,200.00	11%	M
RENFREW COUNTY HOUSING	59 Wallace Street EGANVILLE	BUILDING P05 STORAGE	53	650	\$213,850.00	4%	L
RENFREW COUNTY HOUSING	5967 Palmer Road PALMER RAPIDS	BUILDING 5967 PALMER RAPIDS	44	14,461	\$4,757,669.00	46%	M
RENFREW COUNTY HOUSING	5967 Palmer Road PALMER RAPIDS	BUILDING 5967 PALMER STORAGE	44	384	\$69,504.00	7%	L
RENFREW COUNTY HOUSING	63 Russell Street ARNPRIOR	BUILDING 63 RUSSELL	43	33,515	\$11,026,435.00	11%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 44/46 SULLIVAN	55	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 45/47 SULLIVAN	55	1,800	\$585,000.00	16%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 48/50 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 49/51 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 52/54 SULLIVAN	55	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 56/58 SULLIVAN	55	1,800	\$585,000.00	12%	L

DEPARTMENT DIVISION	DESCRIPTION	LOCATION	AGE	SIZE (SQUARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESSMENT
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 60/62 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 64/66 SULLIVAN	55	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 70/72 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	75 Stafford Street BARRYS BAY	BUILDING 75 STAFFORD	47	23,232	\$7,643,328.00	12%	L
RENFREW COUNTY HOUSING	75 Stafford Street BARRYS BAY	BUILDING 75 STAFFORD - STORAGE	47	320	\$57,920.00	7%	L
RENFREW COUNTY HOUSING	8 Burwash Street ARNPRIOR	BUILDING 8 BURWASH	45	39,325	\$12,937,925.00	13%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 174/178 MASSEY	49	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 202 MASSEY	49	900	\$292,500.00	20%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 220/224 AIRTH	49	1,800	\$585,000.00	20%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 257/259 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 266/268 AIRTH	49	1,800	\$585,000.00	20%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 267/269 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 275/279 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 283/287 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 291/295 AIRTH	49	1,800	\$585,000.00	18%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 298/300 AIRTH	49	1,800	\$585,000.00	16%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 308/310 AIRTH	49	1,800	\$585,000.00	18%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 318/320 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 328/330 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 338/340 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENFREW	BUILDING 348/350 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 200-206 REYNOLDS	46	4,760	\$1,547,000.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 208-212 REYNOLDS	46	3,570	\$1,160,250.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 214-222 REYNOLDS	46	5,950	\$1,933,750.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 224-228 REYNOLDS	46	3,570	\$1,160,250.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 230-236 REYNOLDS	46	4,760	\$1,547,000.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 238/240 REYNOLDS	46	3,570	\$1,160,250.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 966-974 BRONX	46	5,950	\$1,933,750.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 976/978 BRONX	46	2,380	\$773,500.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMBROKE	BUILDING 980/982 BRONX	46	2,380	\$773,500.00	13%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 103 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 107 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 113 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 119 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 123 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 127 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 131 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 41 FOURTH	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 47 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 48 THIRD	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 53 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 54 THIRD	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 59 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 62 THIRD	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 65 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 74 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 78 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 82 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 85 BRIDGE	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 86 LAIRD	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 86 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 87 RIVERVIEW	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 89 FOURTH	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 95 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 99 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 110 MCLEAN	70	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 111 FRANCIS	70	900	\$270,000.00	14%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 135 FRANCIS	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 136 MCLEAN	70	900	\$270,000.00	11%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 149 FRANCIS	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 332 GEORGE	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 333 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 334 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 334 ARCHIBALD	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 335 GEORGE	70	900	\$270,000.00	11%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 337 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 338 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 338 ARCHIBALD	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 343 GEORGE	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 344 GEORGE	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 345 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 346 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 347 GEORGE	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 351 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 352 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 361 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 362 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 369 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 370 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 373 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 374 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 375 GEORGE	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 53 FRANCIS	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 57 FRANCIS	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 67 FRANCIS	70	900	\$270,000.00	11%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 95 FRANCIS	70	900	\$270,000.00	14%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBROKE	BUILDING 130-144 FRASER	46	6,800	\$2,210,000.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBROKE	BUILDING 135-147 ARNOLD	46	5,950	\$1,933,750.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBROKE	BUILDING 520-526 NELSON	46	3,400	\$1,105,000.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBROKE	BUILDING 528-532 NELSON	46	2,550	\$828,750.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBROKE	BUILDING 534-538 NELSON	46	2,550	\$828,750.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBROKE	BUILDING 540-546 NELSON	46	3,400	\$1,105,000.00	12%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 206/208 OAK	53	1,800	\$585,000.00	20%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 207/209 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 216/218 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 217/219 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 224/226 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 225/227 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 230/232 OAK	53	1,800	\$585,000.00	20%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 233/235 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 238/240 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 241/243 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 248/250 OAK	53	1,800	\$585,000.00	14%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 249/251 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. RENFREW	BUILDING 596/598 FRANK DENCH	53	1,800	\$585,000.00	20%	M
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENFREW	BUILDING 136-144 VIMY (OPEONGO)	35	4,600	\$1,495,000.00	8%	L

DEPARTMENT DIVISION	DESCRIPTION	LOCATION	AGE	SIZE (SQARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESSMENT
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENFREW	BUILDING 143-157 VIMY (OPEONGO)	35	7,600	\$2,470,000.00	7%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENFREW	BUILDING 158-172 VIMY (OPEONGO)	35	7,400	\$2,405,000.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENFREW	BUILDING 190-204 VIMY (OPEONGO)	35	7,600	\$2,470,000.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENFREW	BUILDING 205-219 VIMY (OPEONGO)	35	7,600	\$2,470,000.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENFREW	BUILDING 214-222 VIMY (OPEONGO)	35	4,500	\$1,462,500.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENFREW	BUILDING 224 VIMY (OPEONGO) - OFFICE	35	1,248	\$405,600.00	7%	L
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 199/201 WILFRED	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 208/210 EDWARD	50	1,800	\$585,000.00	18%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 263/265 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 269/271 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 275/277 EDWARD	50	1,800	\$585,000.00	27%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 281/283 EDWARD	50	1,800	\$585,000.00	27%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 287/289 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 293/295 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 299/301 EDWARD	50	1,800	\$585,000.00	27%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNPRIOR	BUILDING 305/307 EDWARD	50	1,800	\$585,000.00	18%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 177/179 ALLAN	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 178/180 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 181/183 ALLAN	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 182/184 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 208/210 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 211/213 ALLAN	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 212/214 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 226/228 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 230/232 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 242/244 WILFRED	56	1,800	\$585,000.00	22%	M
				1,321,590	\$514,188,563.00	6%	L

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Current Service Level Replacement Cost - Equipment

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK ASSESSMENT
COMMUNITY SERVICES	PHONE SYSTEM PANASONIC (PART CA	6	\$ 18,600.00	fair	L
CORPORATE SERVICES	SERVER HP PROLIANT DL380 GEN 10	1	\$ 20,000.00	good	L
CORPORATE SERVICES	SERVER HPE DL380 GEN11	0	\$ 20,000.00	very good	L
CORPORATE SERVICES	SERVER PROLIANT DL380 G7	12	\$ 20,000.00	very poor	M
CORPORATE SERVICES	SERVER PROLIANT HP DL380 GEN10	2	\$ 20,000.00	fair	L
CORPORATE SERVICES	SERVER PROLIANT HP DL380 GEN9	6	\$ 20,000.00	fair	L
CORPORATE SERVICES	SERVER PROLIANT HP DL380 GEN9	6	\$ 20,000.00	fair	L
CORPORATE SERVICES	SERVER PROLIANT HP DL380 GEN9	8	\$ 20,000.00	very poor	M
CORPORATE SERVICES	SERVER PROLIANT HP DL380P G8	9	\$ 20,000.00	very poor	M
CORPORATE SERVICES	SERVER STORAGE AREA NETWORK (S/	3	\$ 20,000.00	good	L
CORPORATE SERVICES	SNIFFER INVESTIGATOR	21	\$ 20,600.00	very poor	M
CORPORATE SERVICES	SOFTWARE - GP PROJECT COST MODL	11	NA	NA	
CORPORATE SERVICES	SOFTWARE - GP SYSTEM	23	NA	NA	
CORPORATE SERVICES	WEBSITE DESIGN COR	3	NA	good	L
DEVELOPMENT AND PROPERTY	ARCHIVE - GENERAL	16	\$ 115,000.00	fair	L
DEVELOPMENT AND PROPERTY	ARCHIVE - ONTARIO WORKS	16	\$ 52,100.00	fair	L
DEVELOPMENT AND PROPERTY	BAS - CONTROL SYSTEM	4	\$ 17,100.00	fair	L
DEVELOPMENT AND PROPERTY	BAS - CONTROL SYSTEM	10	\$ 35,900.00	fair	L
DEVELOPMENT AND PROPERTY	BAS - CONTROL SYSTEM	12	\$ 63,800.00	fair	L
DEVELOPMENT AND PROPERTY	FIRE ALARM SYSTEM - CONTROL PANI	7	\$ 37,500.00	fair	L
DEVELOPMENT AND PROPERTY	GENERATOR - ADMINISTRATION	24	\$ 559,000.00	fair	L
DEVELOPMENT AND PROPERTY	GENERATOR CUMMINS	16	\$ 242,300.00	fair	L
DEVELOPMENT AND PROPERTY	SECURITY SYSTEM - 80 MCGONIGAL	10	\$ 41,400.00	fair	L
DEVELOPMENT AND PROPERTY	SIGN COR CREST	16	\$ 26,400.00	fair	L
DEVELOPMENT AND PROPERTY	SIGN OUTDOOR ILLUMINATED	6	\$ 82,500.00	fair	L
DEVELOPMENT AND PROPERTY	ARCHIVE - CTY ADMIN BLDG	2	\$ 45,600.00	good	L
DEVELOPMENT AND PROPERTY	ORTHOPHOTOGRAPHY DRAPE III	2	\$ 30,200.00	good	L
DEVELOPMENT AND PROPERTY	PHONE SYSTEM - CTY ADMIN BLDG	2	\$ 67,300.00	good	L
DEVELOPMENT AND PROPERTY	SECURITY SYSTEM - CTY ADMIN BLDG	2	\$ 51,100.00	good	L
DEVELOPMENT AND PROPERTY	SIGN PYLON OUTDOOR ELECTRONIC	2	\$ 77,100.00	good	L
DEVELOPMENT AND PROPERTY	SOFTWARE ASSET PLANNER DATABAS	11	NA	NA	
DEVELOPMENT AND PROPERTY	SOFTWARE AUTODESK MAPGUIDE	20	NA	NA	
DEVELOPMENT AND PROPERTY	SOFTWARE ESRI ARCEDITOR	20	NA	NA	
DEVELOPMENT AND PROPERTY	SOFTWARE GEOSMART	20	NA	NA	
DEVELOPMENT AND PROPERTY	HOIST	16	\$ 37,000.00	poor	M
DEVELOPMENT AND PROPERTY	SCANNER COLOUR SD4430	12	\$ 18,500.00	poor	M
DEVELOPMENT AND PROPERTY	SECURITY SYSTEM	16	\$ 149,500.00	poor	M
DEVELOPMENT AND PROPERTY	AIR CONDITIONER UNIT-SERVER RM(I	1	\$ 18,300.00	very good	L
DEVELOPMENT AND PROPERTY	SECURITY SYSTEM - CAMERAS	1	\$ 26,100.00	very good	L
DEVELOPMENT AND PROPERTY	AUDIO SYSTEM - COUNTY ADMIN	31	\$ 108,900.00	very poor	M
DEVELOPMENT AND PROPERTY	SCANNER WIDE FORMAT	21	\$ 40,800.00	very poor	M
DEVELOPMENT AND PROPERTY	SERVER GEOSMART WEB	20	\$ 20,000.00	very poor	M
LONG TERM CARE - BM	ACCESS POINTS WIRELESS	4	\$ 18,100.00	fair	L
LONG TERM CARE - BM	AUTOMATED DRUG DISPENSER UNIT	0	\$ 65,900.00	very good	L
LONG TERM CARE - BM	CONVOTHERM CLEVELAND	28	\$ 30,400.00	very poor	M
LONG TERM CARE - BM	CONVOTHERM GARLAND	10	\$ 41,800.00	fair	L
LONG TERM CARE - BM	DIGITAL MEDIA/PROJECTOR EQUIPMI	8	\$ 33,400.00	fair	L
LONG TERM CARE - BM	DISHWASHER HOBART	28	\$ 17,800.00	very poor	M
LONG TERM CARE - BM	DRYER LAUNDRY MILNOR 120 LB	7	\$ 18,400.00	fair	L
LONG TERM CARE - BM	FIRE ALARM SYSTEM - CONTROL PANI	13	\$ 130,200.00	fair	L
LONG TERM CARE - BM	FLOOR SCRUBBER TASKI SWINGO XP	15	\$ 15,800.00	fair	L
LONG TERM CARE - BM	FREEZER BOX WALK-IN	14	\$ 28,000.00	fair	L
LONG TERM CARE - BM	FREEZER/FRIDGE 318/STR2DT	1	\$ 19,100.00	very good	L
LONG TERM CARE - BM	GENERATOR KOHLER	28	\$ 280,800.00	very poor	M
LONG TERM CARE - BM	KETTLE GAS GARLAND	10	\$ 20,400.00	fair	L
LONG TERM CARE - BM	LIFT PORTABLE ARJO DEXTRA	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT PORTABLE ARJO SARA	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT PORTABLE ARJO SARA	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT PORTABLE ARJO SARA	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT PORTABLE ARJO SARITA	21	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT PORTABLE ARJO SARITA	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT PORTABLE MEDI-MAN II	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	10	\$ 15,300.00	fair	L
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	10	\$ 15,300.00	fair	L
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	10	\$ 15,300.00	fair	L
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO ALENTI	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO AMBULIFT	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO AMBULIFT	22	\$ 15,300.00	very poor	M

Current Service Level Replacement Cost - Equipment

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK ASSESSMENT
LONG TERM CARE - BM	LIFT TUB ARJO AMBULIFT	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO AMBULIFT	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO MAXIMOVE	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	MIXER HOBART 0380	28	\$ 17,900.00	very poor	M
LONG TERM CARE - BM	NURSE CALL SYSTEM	15	\$ 296,600.00	poor	M
LONG TERM CARE - BM	NURSE CAREPOINT KIOSKS SYSTEM	13	\$ 80,200.00	poor	M
LONG TERM CARE - BM	PHONE SYSTEM NEC SPECTRALINK	11	\$ 112,100.00	poor	M
LONG TERM CARE - BM	RESPIRATORY FIT TESTER	4	\$ 17,500.00	fair	L
LONG TERM CARE - BM	RESPIRATORY FIT TESTER	1	\$ 16,000.00	very good	L
LONG TERM CARE - BM	SECURITY SYSTEM - WIRELESS RNA	11	\$ 40,300.00	poor	M
LONG TERM CARE - BM	SERVER HP PROLIANT DL380 GEN9	7	\$ 20,000.00	poor	M
LONG TERM CARE - BM	SERVER PROLIANT HP DL380 GEN 10	1	\$ 20,000.00	good	L
LONG TERM CARE - BM	SERVER PROLIANT ML370 G4	17	\$ 20,000.00	very poor	M
LONG TERM CARE - BM	SEWAGE PUMPING STATION CONTRO	6	\$ 27,600.00	fair	L
LONG TERM CARE - BM	SOFTWARE CLIMATE CONTROL MONI	8	\$ 47,600.00	fair	L
LONG TERM CARE - BM	SOFTWARE IDT SCHEDULING	24	NA	NA	
LONG TERM CARE - BM	SOFTWARE PM WORX SNYCHRONIZA'	16	\$ 16,900.00	poor	M
LONG TERM CARE - BM	SOFTWARE SYNERGY PLATINUM	18	\$ 16,000.00	poor	M
LONG TERM CARE - BM	SOLAR PANELS ROOFTOP	9	\$ 796,700.00	fair	L
LONG TERM CARE - BM	STEAMER CONVECTION GARLAND	12	\$ 17,300.00	poor	M
LONG TERM CARE - BM	TUB HYDROMASSAGE ARJO	19	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	7	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	8	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	9	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	10	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	11	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	12	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY HYDRO SOUND ARJO	13	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY SONIC ARJO	14	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - BM	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - BM	TV SYSTEM RESIDENT	11	\$ 56,300.00	poor	M
LONG TERM CARE - BM	WASHING MACHINE MILNOR 135LB	32	\$ 38,800.00	very poor	M
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	12	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	12	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	12	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	14	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WHEELCHAIR ELECTRIC W/BICYCLE	2	\$ 16,600.00	good	L
LONG TERM CARE - ML	AQUARIUM 8 FOOT 1A	19	\$ 15,000.00	poor	M
LONG TERM CARE - ML	AQUARIUM 8 FOOT 1B	19	\$ 15,000.00	poor	M
LONG TERM CARE - ML	AUDIO VISUAL SYSTEM - ML	3	\$ 26,700.00	good	L
LONG TERM CARE - ML	AUTOMATED DISPENSING CABINET	0	\$ 65,900.00	very good	L
LONG TERM CARE - ML	BAS - CONTROL SYSTEM	3	\$ 54,600.00	good	L
LONG TERM CARE - ML	CARPET EXTRACTOR AQUAPLUS	3	\$ 19,500.00	good	L
LONG TERM CARE - ML	DISHWASHER HOBART AM15 GAS	3	\$ 17,800.00	good	L
LONG TERM CARE - ML	DISHWASHER HOBART AM16	1	\$ 17,800.00	very good	L
LONG TERM CARE - ML	DISHWASHER HOBART AM16	1	\$ 17,800.00	very good	L
LONG TERM CARE - ML	DISHWASHER HOBART AM16	1	\$ 17,800.00	very good	L
LONG TERM CARE - ML	FLOOR SCRUBBER FOCUS II AUTOSCR	1	\$ 15,800.00	very good	L
LONG TERM CARE - ML	FRYER GARLAND M35SS	18	\$ 15,600.00	poor	M
LONG TERM CARE - ML	GENERATOR CUMMINS 450DFEJ	18	\$ 358,000.00	fair	L
LONG TERM CARE - ML	GENERATOR CUMMINS 500 KW	17	\$ 657,600.00	poor	M
LONG TERM CARE - ML	HOOD EXHAUST SPRING AIR REVLOW	18	\$ 45,000.00	poor	M
LONG TERM CARE - ML	ICE CREAM SOFT SERVE & CART	14	\$ 15,600.00	fair	L
LONG TERM CARE - ML	KETTLE TILTING CLEVELAND KGL-40-T	18	\$ 34,000.00	poor	M
LONG TERM CARE - ML	LIFT CITADEL PLUS	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT HANDICAP TO STAGE	18	\$ 26,600.00	poor	M
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	MIXER HOBART D-300T	18	\$ 15,700.00	poor	M
LONG TERM CARE - ML	MONITOR DOOR SYSTEM	18	\$ 198,900.00	poor	M
LONG TERM CARE - ML	NURSE CALL SYSTEM	18	\$ 316,200.00	poor	M
LONG TERM CARE - ML	NURSE CAREPOINT KIOSKS SYSTEM	12	\$ 95,500.00	poor	M
LONG TERM CARE - ML	OUTDOOR DIGITAL ILLUMINATED SIG	0	\$ 37,600.00	very good	L
LONG TERM CARE - ML	OVEN/STEAMER COMBI	6	\$ 26,600.00	fair	L
LONG TERM CARE - ML	PHONE SYSTEM NURSE PANASONIC	6	\$ 68,600.00	fair	L
LONG TERM CARE - ML	PHONE SYSTEM PANASONIC (FMR TO	18	\$ 311,700.00	poor	M
LONG TERM CARE - ML	RADIO ALVARION BREEZE BUNDLE	18	\$ 18,900.00	poor	M
LONG TERM CARE - ML	SERVER HP DL380 G6	13	\$ 20,000.00	very poor	M

Current Service Level Replacement Cost - Equipment

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK ASSESSMENT
LONG TERM CARE - ML	SERVER HP PROLIANT DL380 GEN 10	1	\$ 20,000.00	good	L
LONG TERM CARE - ML	SERVER HP PROLIANT DL380 GEN9	7	\$ 20,000.00	fair	L
LONG TERM CARE - ML	SHOWER ARJO BBA125004	18	\$ 18,700.00	poor	M
LONG TERM CARE - ML	SHOWER ARJO BBA125004	18	\$ 18,700.00	poor	M
LONG TERM CARE - ML	SOFTWARE BUILDING AUTOMATION	9	\$ 23,600.00	fair	L
LONG TERM CARE - ML	SOFTWARE PM WORX SYNCHRONIZA'	19	\$ 25,400.00	poor	M
LONG TERM CARE - ML	STEAMER CONVECTION CLEVELAND 2	18	\$ 17,300.00	poor	M
LONG TERM CARE - ML	STEAMER CONVECTION CLEVELAND 2	6	\$ 17,300.00	fair	L
LONG TERM CARE - ML	SURVEILLANCE SYSTEM	7	\$ 49,800.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	4	\$ 19,000.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	4	\$ 19,000.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	4	\$ 19,000.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - ML	WASHING MACHINE UNIMAC 100LB	1	\$ 38,800.00	very good	L
LONG TERM CARE - ML	WASHING MACHINE UNIMAC 65LB	1	\$ 24,200.00	very good	L
LONG TERM CARE - ML	WASHING MACHINE UNIMAC 65LB	1	\$ 24,200.00	very good	L
LONG TERM CARE - ML	WHEELCHAIR ELECTRIC W/BICYCLE	4	\$ 16,600.00	fair	L
LONG TERM CARE - ML	WIRELESS MERU GATEWAY/CONTROI	13	\$ 75,900.00	very poor	M
LONG TERM CARE - ML	WIRELESS NETWORK	5	\$ 38,600.00	fair	L
PARAMEDIC SERVICES	BARCODE READING SYSTEM	10	\$ 42,100.00	fair	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	17	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	17	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	17	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	18	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	18	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	18	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	18	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	19	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	19	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	19	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	20	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	20	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	RESPIRATORY FIT TESTER	2	\$ 16,500.00	good	L
PARAMEDIC SERVICES	SIMULATOR/MANIKIN ADULT	13	\$ 19,000.00	fair	L
PARAMEDIC SERVICES	SIMULATOR/MANIKIN BABY	13	\$ 21,300.00	fair	L
PARAMEDIC SERVICES	SOFTWARE - IMEDIC PARAMEDIC	15	NA	NA	
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO W	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO W	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO W	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	6	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	6	\$ 32,400.00	fair	L

Current Service Level Replacement Cost - Equipment

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK ASSESSMENT
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	7	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	7	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	7	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO X1	2	\$ 32,400.00	good	L
PUBLIC WORKS	BOOM BRUSH CUTTER	6	\$ 23,100.00	fair	L
PUBLIC WORKS	BOOM FLAIL	6	\$ 25,000.00	fair	L
PUBLIC WORKS	BOOM MOWER	6	\$ 108,800.00	fair	L
PUBLIC WORKS	BOOM MOWER	10	\$ 15,400.00	fair	L
PUBLIC WORKS	PLATE PACKER BOMAG	10	\$ 17,800.00	fair	L
PUBLIC WORKS	RETROREFLECTOMETER HANDHELD	4	\$ 16,100.00	fair	L
PUBLIC WORKS	SERVER HP PROLIANT DL380 GEN9	6	\$ 20,000.00	fair	L
PUBLIC WORKS	TANK WATER SLIP-ON	9	\$ 30,900.00	fair	L
PUBLIC WORKS	BOOM FLAIL MOWER	2	\$ 15,400.00	good	L
PUBLIC WORKS	BOOM FLAIL MOWER	3	\$ 15,300.00	good	L
PUBLIC WORKS	BOOM FLAIL MOWER	3	\$ 15,300.00	good	L
PUBLIC WORKS	PRESSURE WASHER	2	\$ 17,800.00	good	L
PUBLIC WORKS	RETROREFLECTOMETER HANDHELD	2	\$ 16,100.00	good	L
PUBLIC WORKS	SWEEPER PEMBROKE	3	\$ 27,400.00	good	L
PUBLIC WORKS	WORK MANAGER - PW	23	NA	NA	
PUBLIC WORKS	BUSH HOG/DITCH MOWER-GOSHEN	19	\$ 15,000	poor	M
PUBLIC WORKS	BUSH HOG/DITCH MOWER-PEMBROK	19	\$ 15,000	poor	M
PUBLIC WORKS	BUSH HOG/DITCH MOWER-SW	19	\$ 15,000	poor	M
PUBLIC WORKS	BOOM MOWER	11	\$ 15,400.00	poor	L
PUBLIC WORKS	BOOM MOWER	12	\$ 15,400.00	poor	L
PUBLIC WORKS	CRASH CUSHION	18	\$ 51,000.00	poor	L
PUBLIC WORKS	FIRE DISPATCH CONSOLE	15	\$ 78,600.00	poor	L
PUBLIC WORKS	GENERATOR - 100 KW	23	\$ 89,500.00	poor	L
PUBLIC WORKS	RWIS STATION - FOYMOUNT	20	\$ 298,800.00	poor	L
PUBLIC WORKS	RWIS STATION - KILLALOE	20	\$ 217,800.00	poor	L
PUBLIC WORKS	SERVER HP DL380R05 - PW	15	\$ 20,000.00	poor	L
PUBLIC WORKS	STEAMER THOMPSON W/HOSE	11	\$ 17,300.00	poor	L
PUBLIC WORKS	STEAMER THOMPSON W/HOSE	13	\$ 17,300.00	poor	L
PUBLIC WORKS	TOTAL SURVEY STATION	16	\$ 31,700.00	poor	L
PUBLIC WORKS	PW-SWEEPER ATTACHMENTGOSHEN	0	\$ 29,200.00	very good	L
PUBLIC WORKS	BRUSH CHIPPER	24	\$ 65,200.00	very poor	M
PUBLIC WORKS	PAVEMENT MARKER - COBDEN / GOS	45	\$ 29,600.00	very poor	M
PUBLIC WORKS	PAVEMENT MARKER - PEMBROKE / S	22	\$ 19,300.00	very poor	M
PUBLIC WORKS	PRESSURE WASHER	22	\$ 17,800.00	very poor	M
PUBLIC WORKS	REPEATER FIRE DISPATCH ARNPRIOR	24	\$ 101,600.00	very poor	M
PUBLIC WORKS	REPEATER FIRE DISPATCH ROLPHTON	24	\$ 101,600.00	very poor	M
PUBLIC WORKS	REPEATER FIRE DISPATCH FOYMOUNT	24	\$ 101,600.00	very poor	M
PUBLIC WORKS	REPEATER PW RADIO SYSTEM ARNPR	23	\$ 92,800.00	very poor	M
PUBLIC WORKS	REPEATER PW RADIO SYSTEM BISSET	23	\$ 92,800.00	very poor	M
PUBLIC WORKS	REPEATER PW RADIO SYSTEM FOYMC	23	\$ 92,800.00	very poor	M
PUBLIC WORKS	SERVER HP PROLIANT DL380 G7	11	\$ 20,000.00	very poor	M
PUBLIC WORKS	SHOULDER RECLAIMER PEMBROKE	20	\$ 17,000.00	very poor	M
RENFREW COUNTY HOUSING	BAS - CONTROL SYSTEM	4	\$ 87,700.00	fair	L
RENFREW COUNTY HOUSING	BAS - CONTROL SYSTEM	4	\$ 58,500.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANI	6	\$ 21,500.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANI	6	\$ 34,000.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANI	7	\$ 18,100.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANI	7	\$ 22,200.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANI	8	\$ 34,300.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANI	2	\$ 15,200.00	good	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANI	2	\$ 15,000.00	good	L
RENFREW COUNTY HOUSING	GENERATOR - 75 STAFFORD	9	\$ 60,400.00	fair	L
RENFREW COUNTY HOUSING	GENERATOR - PALMER RAPIDS	11	\$ 172,300.00	fair	L
RENFREW COUNTY HOUSING	GENERATOR KOHLER	6	\$ 93,900.00	fair	L
RENFREW COUNTY HOUSING	SECURITY SYSTEM - CAMERA	12	\$ 15,300.00	poor	L
RENFREW COUNTY HOUSING	SECURITY SYSTEM - CAMERAS	13	\$ 27,600.00	poor	L
		12	\$ 13,085,200.00	FAIR	L

Appendix C

Official Plan Growth Projections and Growth Related Projects

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Population, Projected population and % Share of Growth by Municipality to 2036

**Please review in accordance with Section 1.3(8) of the County Official Plan **

Municipality	Base Year Population 2011	% Share of County Growth (20 yr)		Projected Population				
				2016	2021	2026	2031	2036
Admaston Bromley	2844	0.6%	Low	2858	2873	2887	2901	2916
			High	2887	2930	2975	3020	3065
Arnprior	8114	18.0%	Low	8528	8963	9420	9901	10406
			High	8741	9417	10144	10928	11773
Bonnechere Valley	3763	2.3%	Low	3820	3877	3936	3995	4056
			High	3858	3955	4055	4158	4263
Brudenell, Lyndoch & Raglan	1658	0.3%	Low	1666	1675	1683	1691	1700
			High	1683	1708	1734	1760	1787
Deep River	4193	1.7%	Low	4235	4278	4321	4364	4408
			High	4299	4407	4519	4633	4750
Greater Madawaska	2485	3.1%	Low	2560	2638	2718	2801	2886
			High	2599	2718	2842	2973	3109
Head, Clara & Maria	235	0.1%	Low	239	242	246	250	253
			High	241	247	253	260	266
Horton	2719	2.8%	Low	2788	2858	2930	3004	3080
			High	2830	2945	3064	3189	3318
Killaloe, Hagarty & Richards	2402	0.5%	Low	2414	2426	2438	2450	2463
			High	2438	2475	2512	2550	2589
Laurentian Hills	2811	0.6%	Low	2825	2839	2853	2868	2882
			High	2853	2896	2940	2985	3030
Laurentian Valley	9657	16.7%	Low	10050	10458	10883	11325	11786
			High	10150	10667	11211	11783	12384
Madawaska Valley	4282	0.8%	Low	4303	4325	4347	4368	4390
			High	4347	4412	4479	4546	4615
McNab/Braeside	7371	6.1%	Low	7520	7671	7826	7984	8145
			High	7633	7904	8184	8475	8775
North Algona Wilberforce	2873	1.8%	Low	2916	2960	3005	3050	3096
			High	2946	3020	3096	3174	3255
Petawawa	15988	27.6%	Low	16638	17314	18018	18750	19512
			High	17055	18192	19406	20701	22082
Renfrew	8218	5.0%	Low	8342	8468	8596	8725	8857
			High	8426	8638	8856	9080	9309
Whitewater	6921	12.0%	Low	7202	7495	7800	8117	8447
			High	7274	7645	8035	8445	8876
Renfrew County	86534	100.0%	Low	88904	91360	93906	96546	99282
			High	90257	94178	98308	102659	107245

*Data Source: Population data from Census of Canada. Population projections prepared by County of Renfrew

Project List for Growth Projects

Prj .No	Increased Service Needs Attributable to Anticipated Development (2023-2036)	Location	Length (km)	Municipality	Reason for Work	Gross Capital Cost Estimate (2023\$)	Timeline	Notes
1	Madawaska Blvd - Expansion/widening to 3 - 4 lanes	2 (Daniel) to Elgin St	0.47	Arnprior	Capacity exceeded now - Requires property	\$ 1,530,000.00	2025-2028	Would require EA, design, property purchases, and utility relocations - construction would be 2028.
2	Daniel Street N - Expansion/widening to 3 - 4 lanes	1 (Madawaska) to Arthur	1.47	Arnprior	Capacity exceeded now, past report from Town IDed need - Requires property	\$ 4,794,000.00	2025-2029	Would require EA, design, property purchases, and utility relocations - construction would be 2028/29.
3	Daniel Street N - Add EB right turn lane	10 (Baskin)	0.2	Arnprior	2008 TMP from Town - Requires property	\$ 306,000.00	2025-2027	Would require design, property purchases, and utility relocations - construction would be 2027.
4	White Lake Rd - Upgrade to signalized intersection w/ 2 EB left turn lanes	45 (Vanjumar)	0.1	Arnprior	2008 TMP from Town and past TIS for Developments - Signal and 1 left turn were originally recommended for 2015 but monitoring since and TIS's have not shown warrants being met.	\$ 357,000.00	2025	Would depend if warrant are met, some infrastructure already in place.
5	Daniel Street N - Realignment into single intersection	Galvin & Eady Intersections	0.1	Arnprior	Technical Memo from Town - Requires property	\$ 1,530,000.00	2023	This project was completed by Town of Arnprior in 2023, CoR contributed \$680,000
6	Daniel Street N - Widening to 6 through lanes	HWY 17 to near Arthur St	0.5	Arnprior	2006 TMP from Town - Requires property	\$ 2,550,000.00	2025-2029	Would require design, property purchases, and utility relocations - construction would be 2029.
7	Daniel Street N - Upgrade to signalized intersection	James St	0.1	Arnprior	2008 TMP from Town - TMP recommends multiple other intersections be converted to right-in right-out	\$ 357,000.00	2027-2028	Would require design - construction would be 2028
8	Baskin Dr W - Urbanization & potential expansion. Should coincide with Intersection Expansion.	2 (Daniel) to 10 (Division)	1.21	Arnprior	Past discussions & ongoing growth. -	\$ 2,244,000.00	2028-2032	Would require design, maybe property - construction 2031/32
9	Division / Baskin - Realignment to signalized 4-way intersection of roundabout	Duncan Drive	0.4	Arnprior	2008 TMP from Town - TMP recommends realigned 4-way signalized but looks like room for roundabout.	\$ 816,000.00	2028-2032	Would require EA, design, and property purchases - construction 2031/32
10	Daniel Street N - Widening of both roads at intersection for dual left turn lanes	10 (Baskin)	0.5	Arnprior	2008 TMP from Town -	\$ 2,550,000.00	2029-2031	Would require design and property purchases - construction 2031
11	Division Street - Expansion, including urbanization & intersection improvements	10 (Baskin) to 1 (River/Elgin)	1.18	Arnprior & McNab/Braeside	Past discussions & ongoing development/growth -	\$ 2,040,000.00	2028-2032	Would require design, maybe property - construction 2031/32
12	Petawawa Blvd - Expansion/widening to 3 lanes	Meadowbrook Dr to B-Line Rd	2.16	Laurentian Valley	Capacity anticipated to be exceeded -	\$ 2,448,000.00	2032-2034	Would require design, maybe property - construction 2034
13	Pembroke St W - Expansion/widening to 3 lanes	Pembroke Limit to 42 (Forest Lea)	0.9	Laurentian Valley	Capacity anticipated to be exceeded -	\$ 1,009,800.00	2032-2034	Would require design, maybe property - construction 2034/35
14	Murphy Rd - Expansion/widening to 3 - 4 lanes & intersection improvements	HWY 17 to 26 (Doran)	2.16	Petawawa	Ongoing development/growth -	\$ 1,836,000.00	2032-2035	Would require EA, design, maybe property - construction 2033/34
15	Petawawa Blvd - Remainder of expansion to 4 lanes	55 (Paquette)/Menin to 26 (Doran)/Mohns	0.78	Petawawa	Capacity exceeded now and ongoing EA -	\$ 6,222,000.00	2030-2033	Will require confirmatory studies, detailed design, and property purchase - construction 2032/33
16	Petawawa Blvd - Conversion to Roundabout	Intersection of 26 (Doran) & Mohns Ave	0.2	Petawawa	Capacity exceeded now and ongoing EA -	\$ 4,080,000.00	2027-2029	Will require confirmatory studies - construction 2028/29
17	Petawawa Blvd - Conversion to Roundabout	Intersection of 55 (Paquette) & Menin Rd	0.2	Petawawa	Capacity exceeded now and ongoing EA -	\$ 4,998,000.00	2025-2027	Garrison has agreed to fund this project, pending grant approval Will require confirmatory studies - construction 2026/27
18	Petawawa River Bridge - Twinning (second bridge)	0.3km south of 55 (Paquette)	0.08	Petawawa	Capacity exceeded now and ongoing EA -	\$ 9,180,000.00	2028-2031	Will require EA, design, maybe property - construction 2030/31;
19	Gillan Rd - Expansion & intersection improvements	HWY 60 to Jamieson Ln	1.15	Renfrew & Horton	Ongoing & anticipated development/growth -	\$ 1,734,000.00	2033-2035	Will require design, maybe property - construction 2035
	Madawaska & Daniel			Arnprior	Additional 2 HDT for plowing to meet Service Standards - if Prj. No. 1, 2, & 6 proceed	\$ 1,106,000.00	2027-2028	
	Pet Blvd.			Petawawa	Additional 2 HDT for plowing to meet Service Standards - if Prj. No. 12 - 18 proceed	\$ 1,106,000.00	2030-2031	
Total						\$ 52,793,800.00		

* growth related project costs of \$52,793,800 do not match total costs for development charges study of \$56,309,000 due to adjustments required under the development charges standards

Appendix D
10 year Capital Plan

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DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	Firewall (Main Site)				\$ 26,000					\$ 26,000		\$ 52,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	SAN			\$ 75,000					\$ 75,000			\$ 150,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	VM Ware Server	\$ 25,000			\$ 25,000			\$ 25,000			\$ 25,000	\$ 100,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	VM Ware Server			\$ 25,000			\$ 25,000			\$ 25,000		\$ 75,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	VM Ware Server		\$ 25,000			\$ 25,000			\$ 25,000			\$ 75,000
CORPORATE SERVICES	EQUIPMENT	RENFREW COUNTY PLACE	Firewall (Main Site)				\$ 26,000					\$ 26,000		\$ 52,000
CORPORATE SERVICES	EQUIPMENT	RENFREW COUNTY PLACE	VM Ware Server		\$ 15,000			\$ 15,000			\$ 15,000			\$ 45,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	D5021 - Branch Wiring									\$ 84,044		\$ 84,044
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	D5038 - Security Systems	\$ 30,941										\$ 30,941
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Garage Oil/Water Separator (floor drain)	\$ 50,000										\$ 50,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Garage Upgrade to Store Vehicle	\$ 30,000										\$ 30,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Generator	\$ 70,000										\$ 70,000
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	B2010 - Exterior Walls								\$ 74,259			\$ 74,259
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	B2020 - Exterior Windows						\$ 247,531					\$ 247,531
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	B30 - Roofing	\$ 123,765										\$ 123,765
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	C1020 - Fittings					\$ 81,526						\$ 81,526
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	D2040 - Rain Water Drainage							\$ 48,421				\$ 48,421
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	D3012 - Gas Supply System					\$ 52,106						\$ 52,106
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	D3060 - Controls And Instrumentation				\$ 74,259							\$ 74,259
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	D5092 - Emergency Power & Generation	\$ 185,648										\$ 185,648
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	E2020 - Movable Furnishings			\$ 30,941			\$ 30,941			\$ 30,941		\$ 92,824
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	G2020 - Parking Lots		\$ 123,765									\$ 123,765
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Generator Transfer Switch	\$ 33,000										\$ 33,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	B2010 - Exterior Walls							\$ 61,883				\$ 61,883
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	B2030 - Exterior Doors			\$ 34,430								\$ 34,430
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	B2040 - Industrial Doors	\$ 37,130										\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	B30 - Roofing			\$ 185,648								\$ 185,648
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	C1020 - Fittings	\$ 25,223										\$ 25,223
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	C3060 - Floor Finishes - Units			\$ 41,585								\$ 41,585
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	C3080 - Ceiling Finishes - Units							\$ 86,636				\$ 86,636
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D1010 - Elevators & Lifts	\$ 32,179										\$ 32,179
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D2010 - Plumbing Fixtures			\$ 37,130								\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D3034 - Packaged Air Conditioning Units				\$ 185,648							\$ 185,648
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D3045 - Exhaust Ventilation Systems							\$ 37,835				\$ 37,835
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D4030 - Fire Protection Specialties					\$ 61,883						\$ 61,883
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D5021 - Branch Wiring								\$ 58,972			\$ 58,972
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D5022 - Lighting Equipment	\$ 74,259										\$ 74,259
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D5037 - Fire Alarm System		\$ 55,557									\$ 55,557
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D5038 - Security Systems	\$ 74,082										\$ 74,082
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	E2020 - Movable Furnishings								\$ 61,894			\$ 61,894
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Finish second Exterior Garage	\$ 250,000										\$ 250,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	G2040 - Site Development									\$ 37,130		\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	G2050 - Landscaping					\$ 49,506						\$ 49,506
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	ARNPRIOR BASE STATION	B2040 - Industrial Doors						\$ 37,130					\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	ARNPRIOR BASE STATION	C1010 - Partitions							\$ 25,743				\$ 25,743
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	ARNPRIOR BASE STATION	D3034 - Packaged Air Conditioning Units	\$ 18,565										\$ 18,565
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	BARRY'S BAY BASE STATION	B2040 - Industrial Doors					\$ 37,130						\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	BARRY'S BAY BASE STATION	D3034 - Packaged Air Conditioning Units			\$ 18,565								\$ 18,565
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	DEEP RIVER BASE STATION	B2040 - Industrial Doors						\$ 37,130					\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	DEEP RIVER BASE STATION	D3034 - Packaged Air Conditioning Units			\$ 18,565							\$ 18,565	
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	PETAWAWA BASE STATION	B2040 - Industrial Doors					\$ 37,130						\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULAN	PETAWAWA BASE STATION	D3034 - Packaged Air Conditioning Units			\$ 18,565								\$ 18,565
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	C3010 - Wall Finishes					\$ 40,755						\$ 40,755
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	D2095 - Domestic Water Heaters				\$ 39,705							\$ 39,705
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	E2010 - Fixed Furnishings							\$ 29,413				\$ 29,413
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	E2020 - Movable Furnishings							\$ 29,413				\$ 29,413
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP CHEV SILVERADO 1500 4X2		\$ 60,000								\$ 60,000	\$ 120,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP CHEV SILVERADO 4X4	\$ 60,000						\$ 60,000				\$ 120,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 1500 4X2						\$ 60,000					\$ 60,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 1500 4X4	\$ 60,000							\$ 60,000			\$ 120,000
DEVELOPMENT AND PROPERTY	VEHICLES	SPECIAL	CANAM 4x4 ATV			\$ 20,000								\$ 20,000
DEVELOPMENT AND PROPERTY	VEHICLES	TRACTOR/LOADER/GRADER	LAWN TRACTOR					\$ 40,000						\$ 40,000
DEVELOPMENT AND PROPERTY	VEHICLES	TRACTOR/LOADER/GRADER	LAWN TRACTOR FOR CAB (GR SERIES)								\$ 25,000			\$ 25,000
GROWTH	ROAD	Baskin Dr W ARNPRIOR	Urbanization & potential expansion. Should coincide with Intersection Expansion.					\$ 448,800	\$ 448,800	\$ 448,800	\$ 448,800	\$ 448,800	\$ 448,800	\$ 2,244,000
GROWTH	ROAD	Daniel Street N ARNPRIOR	Add EB right turn lane	\$ 102,000	\$ 102,000	\$ 102,000	\$ 102,000							\$ 306,000
GROWTH	ROAD	Daniel Street N ARNPRIOR	Expansion/widening to 3 - 4 lanes	\$ 958,800	\$ 958,800	\$ 958,800	\$ 958,800	\$ 958,800	\$ 958,800					\$ 4,794,000
GROWTH	ROAD	Daniel Street N ARNPRIOR	Upgrade to signalized intersection			\$ 178,500	\$ 178,500							\$ 357,000
GROWTH	ROAD	Daniel Street N ARNPRIOR	Widening of both roads at intersection for dual left turn lanes						\$ 850,000	\$ 850,000	\$ 850,000			\$ 2,550,000
GROWTH	ROAD	Daniel Street N ARNPRIOR	Widening to 6 through lanes	\$ 510,000	\$ 510,000	\$ 510,000	\$ 510,000							\$ 2,550,000
GROWTH	ROAD	Division / Baskin ARNPRIOR	Realignment to signalized 4-way intersection of roundabout			\$ 163,200	\$ 163,200	\$ 163,200	\$ 163,200	\$ 163,200	\$ 163,200	\$ 163,200		\$ 816,000
GROWTH	ROAD	Division Street ARNPRIOR	Expansion, including urbanization & intersection improvements				\$ 408,000	\$ 408,000	\$ 408,000	\$ 408,000	\$ 408,000	\$ 408,000		\$ 2,040,000
GROWTH	ROAD	Gillan Rd RENFREW	Expansion & intersection improvements									\$ 578,000		\$ 578,000
GROWTH	ROAD	Madawaska Blvd ARNPRIOR	Expansion/widening to 3 - 4 lanes	\$ 382,500	\$ 382,500	\$ 382,500	\$ 382,500							\$ 1,530,000
GROWTH	ROAD	Murphy Rd PETAWAWA	Expansion/widening to 3 - 4 lanes & intersection improvements								\$ 459,000	\$ 459,000		\$ 918,000
GROWTH	ROAD	Pembroke St W LAURENTIAN VALLEY	Expansion/widening to 3 lanes								\$ 336,600	\$ 336,600		\$ 673,200
GROWTH	ROAD	Petawawa Blvd LAURENTIAN VALLEY	Expansion/widening to 3 lanes								\$ 816,000	\$ 816,000		\$ 1,632,000
GROWTH	ROAD	Petawawa Blvd PETAWAWA	Conversion to Roundabout			\$ 1,360,000	\$ 1,360,000	\$ 1,360,000	\$ 1,360,000					\$ 4,080,000
GROWTH	ROAD	Petawawa Blvd PETAWAWA	Conversion to Roundabout	\$ 1,666,000	\$ 1,666,000	\$ 1,666,000								\$ 4,998,000
GROWTH	ROAD	Petawawa Blvd PETAWAWA	Remainder of expansion to 4 lanes						\$ 1,555,500	\$ 1,555,500	\$ 1,555,500	\$ 1,555,500	\$ 1,555,500	\$ 6,222,000
GROWTH	ROAD	Petawawa River Bridge PETAWAWA	Twinning (second bridge)					\$ 2,295,000	\$ 2,295,000	\$ 2,295,000	\$ 2,295,000			\$ 9,180,000
GROWTH	ROAD	White Lake Rd ARNPRIOR	Upgrade to signalized intersection w/ 2 EB left turn lanes	\$ 357,000										\$ 357,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
GROWTH	VEHICLES	Arnprior	Additional 2 HDT for plowing to meet Service Standards - if Prj. No. 1, 2, & 6 proceed				\$ 553,000	\$ 553,000						\$ 1,106,000
GROWTH	VEHICLES	Arnprior	Additional 2 HDT for plowing to meet Service Standards - if Prj. No. 12 - 18 proceed							\$ 553,000	\$ 553,000			\$ 1,106,000
LONG TERM CARE - BM	BUILDING	A10 - Foundations	Concrete slab		\$ 95,000									\$ 95,000
LONG TERM CARE - BM	BUILDING	B10 - Superstructure	Cement blocks, metal studding and concrete				\$ 60,000							\$ 60,000
LONG TERM CARE - BM	BUILDING	B2010 - Exterior Walls	Clay brick clad exterior walls	\$ 10,000						\$ 80,000				\$ 90,000
LONG TERM CARE - BM	BUILDING	B2020 - Exterior Windows	exterior windows			\$ 100,000					\$ 125,000			\$ 225,000
LONG TERM CARE - BM	BUILDING	B30 - Roofing	washed river stone over single EPDM roof									\$ 250,000		\$ 250,000
LONG TERM CARE - BM	BUILDING	B30 - Roofing	washed river stone over single EPDM roof										\$ 275,000	\$ 275,000
LONG TERM CARE - BM	BUILDING	C1020 - Fittings	SpecialityAustco system							\$ 30,000				\$ 30,000
LONG TERM CARE - BM	BUILDING	C1030 - Interior Doors	4 interior sliding doors, 2 interior glass doors	\$ 0		\$ 38,000								\$ 38,000
LONG TERM CARE - BM	BUILDING	C1030 - Interior Doors	Interior doors include 199 steel units, 365	\$ 0			\$ 28,735							\$ 28,735
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	Ceramic tile				\$ 70,000							\$ 70,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	Concrete			\$ 45,855								\$ 45,855
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl	\$ 40,000							\$ 45,000			\$ 85,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl								\$ 45,000			\$ 45,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl		\$ 54,000								\$ 60,000	\$ 114,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl		\$ 54,000									\$ 54,000
LONG TERM CARE - BM	BUILDING	C3030 - Ceiling Finishes	T-bar				\$ 81,520							\$ 81,520
LONG TERM CARE - BM	BUILDING	D1010 - Elevators & Lifts	OTIS passenger elevator		\$ 40,000								\$ 500,000	\$ 540,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs	\$ 35,000				\$ 35,000				\$ 40,000		\$ 110,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs	\$ 35,000									\$ 40,000	\$ 75,000
LONG TERM CARE - BM	BUILDING	D2020 - Domestic Water Distribution	Municipal water-Metered		\$ 35,000									\$ 35,000
LONG TERM CARE - BM	BUILDING	D2095 - Domestic Water Heaters	Replacement completed 2014	\$ 225,000										\$ 225,000
LONG TERM CARE - BM	BUILDING	D3012 - Gas Supply System	Natural Gas							\$ 34,080				\$ 34,080
LONG TERM CARE - BM	BUILDING	D3024 - Boiler Room Piping And Spec						\$ 34,080						\$ 34,080
LONG TERM CARE - BM	BUILDING	D3034 - Packaged Air Conditioning Un	replacement of servery units			\$ 50,000								\$ 50,000
LONG TERM CARE - BM	BUILDING	D3055 - Fin Tube Radiation	Heaters in all rooms		\$ 125,000			\$ 20,000			\$ 20,000			\$ 165,000
LONG TERM CARE - BM	BUILDING	D3058-D - Make-Up AHU	7 AHU units serving building, ranging from					\$ 93,010	\$ 93,010	\$ 93,010	\$ 93,010			\$ 372,040
LONG TERM CARE - BM	BUILDING	D3060 - Controls And Instrumentation	updating 2015		\$ 50,000									\$ 50,000
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers	sprinklers	\$ 45,000					\$ 50,000					\$ 95,000
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers	sprinklers		\$ 30,000									\$ 30,000
LONG TERM CARE - BM	BUILDING	D5010 - Electrical Service And Distribu	Municipal, Marcus serial # 9578-994 transi		\$ 30,000									\$ 30,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	Changing to LED lights		\$ 30,000						\$ 30,000			\$ 90,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	T8-2016 Incandescent-925 Tunsten Haloger				\$ 124,000							\$ 124,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	T8-2016 Incandescent-925 Tunsten Haloger					\$ 100,000						\$ 100,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	T8-2016 Incandescent-925 Tunsten Haloger						\$ 100,000					\$ 100,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	T8-2016 Incandescent-925 Tunsten Haloger							\$ 100,000				\$ 100,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER	Firewall (Main Site)			\$ 20,000					\$ 20,000			\$ 40,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER	Firewall (Main Site)			\$ 20,000					\$ 20,000			\$ 40,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER	VM Ware Server		\$ 15,000			\$ 15,000			\$ 15,000			\$ 45,000
LONG TERM CARE - BM	EQUIPMENT	D3016 - Solar Energy Supply	New solar panels	\$ 25,000										\$ 25,000
LONG TERM CARE - BM	EQUIPMENT	D5032 - Intercommunications And Pag	Nurse call system	\$ 0			\$ 225,000							\$ 225,000
LONG TERM CARE - BM	EQUIPMENT	D5035 - Television System	Satellite television			\$ 61,140								\$ 61,140
LONG TERM CARE - BM	EQUIPMENT	D5037 - Fire Alarm System	Fire Alarm System				\$ 100,000							\$ 100,000
LONG TERM CARE - BM	EQUIPMENT	D5091 - Exit & Emergency Light Syster	Hard wired Emergency and Exit Lights				\$ 20,000							\$ 20,000
LONG TERM CARE - BM	EQUIPMENT	D5092 - Emergency Power & Generati	Detriot generator 375 Kva	\$ 500,000							\$ 20,000			\$ 520,000
LONG TERM CARE - BM	EQUIPMENT	E1042 - Laundry Room Equipment	3 washers new dryers	\$ 0								\$ 80,000		\$ 80,000
LONG TERM CARE - BM	EQUIPMENT	E1042 - Laundry Room Equipment	3 washers new dryers			\$ 40,000				\$ 50,000				\$ 90,000
LONG TERM CARE - BM	EQUIPMENT	E2010 - Fixed Furnishings	kitchen cabinets 2 x servery 2 x cabinets ir		\$ 140,000									\$ 140,000
LONG TERM CARE - ML	BUILDING	B2030 - Exterior Doors	steel doors									\$ 35,420		\$ 35,420
LONG TERM CARE - ML	BUILDING	B2040 Industrial Doors	Garage doors							\$ 25,000				\$ 25,000
LONG TERM CARE - ML	BUILDING	B30 - Roofing	BUR lower						\$ 150,000					\$ 150,000
LONG TERM CARE - ML	BUILDING	B30 - Roofing	BUR upper					\$ 400,000						\$ 400,000
LONG TERM CARE - ML	BUILDING	C1030 - Interior Doors	wood doors RHA and office areas				\$ 30,000				\$ 30,570			\$ 60,570
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Ceramic flooring (ceramic repair 1st Floor)	\$ 10,000					\$ 50,000				\$ 10,000	\$ 70,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Painted/Sealed concrete floor						\$ 54,211					\$ 54,211
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring **** (corridors) - (\$ 75,000					\$ 75,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring **** (corridors) - C Block						\$ 75,000					\$ 75,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring replaced to vinyl p	\$ 60,000									\$ 60,000	\$ 120,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient tile flooring				\$ 30,000							\$ 30,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Waterproof membrane on floors					\$ 30,000						\$ 30,000
LONG TERM CARE - ML	BUILDING	D1010 - Elevators & Lifts	2 passenger elevator - Panachrome + 3D c	\$ 15,500									\$ 15,500	\$ 31,000
LONG TERM CARE - ML	BUILDING	D1011 - Passage Elevators - Hydraulic	10 ceiling lift motors with tilt carrier frame	\$ 65,000						\$ 80,000			\$ 65,000	\$ 210,000
LONG TERM CARE - ML	BUILDING	D2010 - Plumbing Fixtures	162 Water closets, 3 urinals, 162 washroom				\$ 60,000							\$ 60,000
LONG TERM CARE - ML	BUILDING	D2095 - Domestic Water Heaters	2 domestic and 2 laundry / kitchen			\$ 127,375								\$ 127,375
LONG TERM CARE - ML	BUILDING	D3022 - Hot Water Boilers	building heating			\$ 200,000								\$ 200,000
LONG TERM CARE - ML	BUILDING	D3022 - Hot Water Boilers	Room C317 for domestic hot water							\$ 300,000				\$ 300,000
LONG TERM CARE - ML	BUILDING	D3031 - Chiller	Eddie Test / Heater replacement	\$ 35,000										\$ 35,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Un	ERV 1 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP		\$ 300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Un	ERV 2 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP		\$ 300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Un	ERV 3 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP		\$ 300,000					\$ 85,000				\$ 385,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Un	ERV 4 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP		\$ 300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Un	Humidifiers							\$ 85,000				\$ 85,000
LONG TERM CARE - ML	BUILDING	D3034 - Study - Air Conditioning Unit:	Eng. Study / tender	\$ 25,000									\$ 25,000	\$ 50,000
LONG TERM CARE - ML	BUILDING	D3035 - Cooling Piping And Fittings				\$ 136,546								\$ 136,546
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventilation Systems	18 x Upblast style ventilation fans				\$ 32,000							\$ 32,000
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventilation Systems	2 x air volume 4700 x 3300 Unit ventilator:					\$ 30,000						\$ 30,000
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventilation Systems	VAV boxes - 43 VAVs Resident Areas Phase							\$ 50,000				\$ 50,000
LONG TERM CARE - ML	BUILDING	D3058-D - Make-Up AHU	Room C222 - AHU #4 - Kitchen			\$ 25,000								\$ 25,000
LONG TERM CARE - ML	BUILDING	D3058-D - Make-Up AHU	Room C222 - Humidifier & AHU #2 - C Blocl				\$ 50,000							\$ 50,000
LONG TERM CARE - ML	BUILDING	D3058-D - Make-Up AHU	Room C222 - Humidifier & AHU #3 - Auditorium & Chapel					\$ 50,000						\$ 50,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
LONG TERM CARE - ML	BUILDING	D3060 - Controls And Instrumentation updated 2019		\$ 36,500									\$ 36,500	\$ 73,000
LONG TERM CARE - ML	BUILDING	D4010 - Sprinklers	Yes						\$ 30,000					\$ 30,000
LONG TERM CARE - ML	BUILDING	D5010 - Electrical Service And Distribu	347/600 Volt, 1200 amp							\$ 311,080				\$ 311,080
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipment	C Block				\$ 100,000							\$ 100,000
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipment	Changing to LED lights		\$ 30,000			\$ 30,000						\$ 60,000
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipment	RHA Dining & Activity rooms lighting A & E				\$ 100,000							\$ 100,000
LONG TERM CARE - ML	BUILDING	D5091 - Exit & Emergency Light System	Hard wired Emergency and Exit Lights				\$ 20,000							\$ 20,000
LONG TERM CARE - ML	BUILDING	SITE WORK	Fountains, Pools, And Watercourses		\$ 27,000				\$ 27,000				\$ 28,000	\$ 82,000
LONG TERM CARE - ML	BUILDING	SITE WORK	Parking Lots						\$ 350,000					\$ 350,000
LONG TERM CARE - ML	BUILDING	SITE WORK	Pedestrian Paving		\$ 30,000			\$ 35,176						\$ 65,176
LONG TERM CARE - ML	BUILDING	SITE WORK	Roadways							\$ 150,000				\$ 150,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER	Firewall (Main Site)		\$ 20,000									\$ 40,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER	Firewall (Main Site)		\$ 20,000					\$ 20,000				\$ 40,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER	VM Ware Server		\$ 15,000			\$ 15,000			\$ 15,000			\$ 45,000
LONG TERM CARE - ML	EQUIPMENT	D5032 - Intercommunications And Pag	Septra Link				\$ 60,000							\$ 60,000
LONG TERM CARE - ML	EQUIPMENT	D5033 - Telephone Systems	NEC administration telephone system - 50 t									\$ 70,000		\$ 70,000
LONG TERM CARE - ML	EQUIPMENT	D5037 - Fire Alarm System	control panel							\$ 30,000				\$ 30,000
LONG TERM CARE - ML	EQUIPMENT	D5038 - Security Systems	Multiple cameras			\$ 20,000								\$ 20,000
LONG TERM CARE - ML	EQUIPMENT	D5092 - Emergency Power & Generati	500 Kw Emergency / Backup Generators /	\$ 75,000									\$ 75,000	\$ 150,000
LONG TERM CARE - ML	EQUIPMENT	E1090 - Other Equipment	Solid waste handling equipment								\$ 20,000			\$ 20,000
LONG TERM CARE - ML	EQUIPMENT	E1093 - Food Service Equipment	5 Hot Carts				\$ 100,000							\$ 100,000
LONG TERM CARE - ML	EQUIPMENT	E1093 - Food Service Equipment	CC, 7 hobart mixer brute steamer garland i					\$ 55,000						\$ 55,000
LONG TERM CARE - ML	EQUIPMENT	E2010 - Fixed Furnishings	Kitchen areas 2 x each floor			\$ 30,060					\$ 61,140			\$ 91,200
LONG TERM CARE - ML	EQUIPMENT	E2010 - Fixed Furnishings	Servery 1 A & 1 B			\$ 30,000								\$ 30,000
PARAMEDIC SERVICE	EQUIPMENT	80 MCGONIGAL ARNPRIOR	Firewall (Main Site)				\$ 15,000					\$ 15,000		\$ 30,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 15	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 16	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 17	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 18	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 19	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 20	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 21	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 22	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 23	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 24	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 25	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 26	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 27	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 28	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 29	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 30	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 31	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 32	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 33	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 34	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 35	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 36	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 37	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 38	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 39	\$ 33,000										\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 40						\$ 33,000					\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 41						\$ 33,000					\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 42							\$ 33,000				\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 43							\$ 33,000				\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 44							\$ 33,000				\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 45							\$ 33,000				\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 46							\$ 33,000				\$ 33,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 47							\$ 33,000				\$ 33,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	*AMBULANCE DEMERS TYPE III				\$ 285,000				\$ 285,000			\$ 570,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	*AMBULANCE DEMERS TYPE III				\$ 285,000				\$ 285,000			\$ 570,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	*AMBULANCE DEMERS TYPE III				\$ 285,000				\$ 285,000			\$ 570,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	*AMBULANCE DEMERS TYPE III				\$ 285,000				\$ 285,000			\$ 570,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	*AMBULANCE DEMERS TYPE III				\$ 285,000				\$ 285,000			\$ 570,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II			\$ 285,000			\$ 285,000					\$ 570,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II		\$ 285,000				\$ 285,000				\$ 285,000	\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000				\$ 285,000			\$ 285,000			\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000				\$ 285,000			\$ 285,000			\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000				\$ 285,000			\$ 285,000			\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000				\$ 285,000			\$ 285,000			\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000				\$ 285,000			\$ 285,000			\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000		\$ 285,000			\$ 285,000					\$ 855,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE III	\$ 285,000										

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK CHEV TAHOE					\$ 120,000					\$ 120,000	\$ 240,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK CHEV TAHOE				\$ 120,000				\$ 120,000		\$ 120,000	\$ 240,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK CHEV TAHOE			\$ 120,000					\$ 120,000			\$ 240,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK CHEV TAHOE			\$ 120,000					\$ 120,000			\$ 240,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK GMC SIERRA	\$ 150,000					\$ 150,000					\$ 300,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK GMC SIERRA					\$ 150,000					\$ 150,000	\$ 300,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK GMC SIERRA					\$ 150,000					\$ 150,000	\$ 300,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	MARINE UNIT		\$ 50,000									\$ 50,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE	\$ 25,000					\$ 40,000					\$ 65,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE			\$ 40,000					\$ 40,000			\$ 80,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE		\$ 40,000					\$ 40,000				\$ 80,000
PUBLIC WORKS	BRIDGE	Bear Trail Road - 1.5 km W of County I	Coulas Bay's Bridge				\$ 6,000	\$ 54,000						\$ 60,000
PUBLIC WORKS	BRIDGE	Black Creek Rd - 3.2 km N of County R	Black Creek Bridge						\$ 200,000					\$ 200,000
PUBLIC WORKS	BRIDGE	B-Line Road - 1.5 km N of Witt Road	Indian River - B-Line Bridge				\$ 90,000	\$ 810,000						\$ 900,000
PUBLIC WORKS	BRIDGE	Burnt Bridge Road - 11 km S of County	Burnt Bridge	\$ 53,000	\$ 477,000									\$ 530,000
PUBLIC WORKS	BRIDGE	Butler Road - 1 km S of Highway 60	Butler Bridge	\$ 1,100,000										\$ 1,100,000
PUBLIC WORKS	BRIDGE	Cameron Street - 0.5 km S of CR 512	Cameron Street Bridge									\$ 48,000	\$ 432,000	\$ 480,000
PUBLIC WORKS	BRIDGE	Cement Bridge Road - 200 m West of	Cochrane Creek Bridge	\$ 50,000	\$ 450,000									\$ 500,000
PUBLIC WORKS	BRIDGE	Code Road - 2.2 km NE of Micksburg F	Turcotte Bridge		\$ 38,500	\$ 346,500								\$ 385,000
PUBLIC WORKS	BRIDGE	Constant Lake Road - 1.5 km W of Higi	Danny Constant Bridge		\$ 60,000	\$ 540,000								\$ 600,000
PUBLIC WORKS	BRIDGE	CR1 - 0.01 km S of Lot 6 Con B-McNab	Arnprior CPR Overhead			\$ 60,000	\$ 540,000							\$ 600,000
PUBLIC WORKS	BRIDGE	CR1 - 0.1 km E of CR 2 (Daniel St. N.)	Madawaska River Bridge						\$ 80,000	\$ 720,000				\$ 800,000
PUBLIC WORKS	BRIDGE	CR1 - 2.6 km E of County Road 20	Captain Christopher Bell Bridge						\$ 80,000	\$ 720,000				\$ 800,000
PUBLIC WORKS	BRIDGE	CR19 - 0.8 km S of Olympic Drive (form	Johnston Bridge					\$ 30,000	\$ 270,000					\$ 300,000
PUBLIC WORKS	BRIDGE	CR19 - 2.2 km N of County Road 24	McDonnells Bridge					\$ 75,000	\$ 675,000					\$ 750,000
PUBLIC WORKS	BRIDGE	CR2 - 0.8 km W of County Road 23	Waba Creek Bridge		\$ 85,000	\$ 765,000								\$ 850,000
PUBLIC WORKS	BRIDGE	CR2 - 1.9 km South of HWY 417	Clay Bank Bridge							\$ 140,000	\$ 1,260,000			\$ 1,400,000
PUBLIC WORKS	BRIDGE	CR21 - 0.2 km E of County Road 49	Mill Creek Bridge			\$ 85,000	\$ 765,000							\$ 850,000
PUBLIC WORKS	BRIDGE	CR24 - 1.5 km E of Highway 41	Peter Black Bridge	\$ 1,800,000										\$ 1,800,000
PUBLIC WORKS	BRIDGE	CR26 - 3.1 km S of Round Lake Rd (CR	Davis Mills Bridge						\$ 80,000	\$ 720,000				\$ 800,000
PUBLIC WORKS	BRIDGE	CR42 - 0.1 km E B Line Rd	CPR Overhead	\$ 140,000	\$ 1,260,000									\$ 1,400,000
PUBLIC WORKS	BRIDGE	CR508 - 4 km W of Junction of County	Constant Creek Bridge	\$ 45,000	\$ 405,000									\$ 450,000
PUBLIC WORKS	BRIDGE	CR511 - 1.3 km S of County Road 508	Calabogie Bridge		\$ 78,000	\$ 702,000								\$ 780,000
PUBLIC WORKS	BRIDGE	CR511 - 1.8 km S of County Road 508	Madawaska River Bridge			\$ 156,000	\$ 1,404,000							\$ 1,560,000
PUBLIC WORKS	BRIDGE	CR512 - 1.45 km S of Hwy 60	Brennans Creek Bridge	\$ 600,000										\$ 600,000
PUBLIC WORKS	BRIDGE	CR512 - 2.5 km E of Cormac Road	Harrington Creek Bridge	\$ 800,000										\$ 800,000
PUBLIC WORKS	BRIDGE	CR515 - 2.8 km E of Jct County Road 5	Latchford Bridge						\$ 150,000	\$ 1,350,000				\$ 1,500,000
PUBLIC WORKS	BRIDGE	CR515 - 3.7 km W of Jct County Road 1	Jewellville Bridge					\$ 180,000	\$ 1,620,000					\$ 1,800,000
PUBLIC WORKS	BRIDGE	CR52 - 0.3 km E of County Road 508	Burnstown Bridge		\$ 300,000	\$ 2,700,000								\$ 3,000,000
PUBLIC WORKS	BRIDGE	CR52 - 0.7 km N of CR 2	Waba Creek Bridge	\$ 29,000	\$ 261,000									\$ 290,000
PUBLIC WORKS	BRIDGE	CR58 - 13 km N of Jct. Highway 60	Byers Creek Bridge					\$ 45,000	\$ 405,000					\$ 450,000
PUBLIC WORKS	BRIDGE	CR58 - 17 km N of Highway 60	Sherwood River Bridge					\$ 56,000	\$ 504,000					\$ 560,000
PUBLIC WORKS	BRIDGE	CR58 - 2.4 km W of Stencells Rd	Indian River Bridge							\$ 32,000	\$ 288,000			\$ 320,000
PUBLIC WORKS	BRIDGE	CR62 - 0.5 km S of County Road 515	Combermere Bridge	\$ 2,520,000										\$ 2,520,000
PUBLIC WORKS	BRIDGE	CR65 - 4 km E of Camel Chute	Centennial Lake Bridge					\$ 85,000	\$ 765,000					\$ 850,000
PUBLIC WORKS	BRIDGE	CR70 - 0.7 km S of Highway 60 at Gold	Golden Lake Reserve Bridge				\$ 80,000	\$ 720,000						\$ 800,000
PUBLIC WORKS	BRIDGE	CR71 - 11 km S of Highway 41 Betwee	Glenfield Creek Bridge							\$ 110,000	\$ 990,000			\$ 1,100,000
PUBLIC WORKS	BRIDGE	Ferguson Lake Road - 5.3 km N of Co.	Constant Creek Bridge	\$ 220,000	\$ 1,980,000									\$ 2,200,000
PUBLIC WORKS	BRIDGE	Fire Tower Road - 1 km E of County R	Fire Tower Creek Bridge				\$ 6,000	\$ 54,000						\$ 60,000
PUBLIC WORKS	BRIDGE	Forest Park Road - 1 km N of County R	Moffat Canal Bridge					\$ 35,000	\$ 315,000					\$ 350,000
PUBLIC WORKS	BRIDGE	Golf Course Road - 0.5 km S of County	Hales Creek Bridge					\$ 25,000	\$ 225,000					\$ 250,000
PUBLIC WORKS	BRIDGE	Hydro Dam Road - 5.5 km S of County	Mountain Chute Bridge		\$ 30,000	\$ 270,000								\$ 300,000
PUBLIC WORKS	BRIDGE	Hyland Creek Road - 4 km N of Highw	Hyland Creek Bridge							\$ 60,000	\$ 540,000			\$ 600,000
PUBLIC WORKS	BRIDGE	John Street - 0.65 km E of Bridge St (H	Bonnechere River Lower Bridge			\$ 150,000	\$ 1,350,000							\$ 1,500,000
PUBLIC WORKS	BRIDGE	Kargus Road - 1.2 km S of CR 515 (Que	Kargus Creek Bridge									\$ 100,000		\$ 100,000
PUBLIC WORKS	BRIDGE	Keller Road - 5.5 km N of Highway 28	Bruceton Bridge			\$ 100,000								\$ 100,000
PUBLIC WORKS	BRIDGE	Mackey Creek Rd - 6.2 km S of Highwa	Mackey Creek Bridge		\$ 13,000	\$ 117,000								\$ 130,000
PUBLIC WORKS	BRIDGE	Meilleurs Road - 0.9 km S of Highway	Meilleurs Bridge				\$ 22,000	\$ 198,000						\$ 220,000
PUBLIC WORKS	BRIDGE	O'Grady Settlement Road - 4.5 km fro	O'Grady Bridge	\$ 238,500										\$ 238,500
PUBLIC WORKS	BRIDGE	Paugh Lake Road - 12 km N of Wilno I	Paugh Lake Road Bridge		\$ 98,200	\$ 883,800								\$ 982,000
PUBLIC WORKS	BRIDGE	Scotch Bush Road - 2.6 km N of Hwy 1	Balaclava Bridge							\$ 32,000	\$ 288,000			\$ 320,000
PUBLIC WORKS	BRIDGE	Snake River Road - 2.3 km S of County	Snake River Bridge						\$ 130,000	\$ 1,170,000				\$ 1,300,000
PUBLIC WORKS	BRIDGE	Springtown Bridge Rd - 0.3 km S of Co	Springtown Bridge		\$ 70,000	\$ 630,000								\$ 700,000
PUBLIC WORKS	BRIDGE	Stafford Third Line - 3.5 km NW of CR	Third Line Bridge						\$ 45,000	\$ 405,000				\$ 450,000
PUBLIC WORKS	BRIDGE	Stewartville Road - 0.2 km S of Stewa	Stewartville Bridge					\$ 170,000	\$ 1,530,000					\$ 1,700,000
PUBLIC WORKS	BRIDGE	Tramore Road - 0.25 km N of County F	Tramore Bridge	\$ 400,000										\$ 400,000
PUBLIC WORKS	BRIDGE	Turners Road - 5 km W of County Roa	Turner's Bridge		\$ 70,000	\$ 630,000								\$ 700,000
PUBLIC WORKS	BRIDGE	Zanders Rd - 2 km E of County Road 21	Zanders Bridge					\$ 35,000	\$ 315,000					\$ 350,000
PUBLIC WORKS	BUILDING	Calabogie General Site	Repair							\$ 170,000				\$ 170,000
PUBLIC WORKS	BUILDING	Calabogie Main Building	Assess & replace					\$ 45,000						\$ 45,000
PUBLIC WORKS	BUILDING	Calabogie Main Building	Assess and replace							\$ 35,000				\$ 35,000
PUBLIC WORKS	BUILDING	Calabogie Main Building	Reroofing						\$ 140,000					\$ 140,000
PUBLIC WORKS	BUILDING	Calabogie Main Building	Steel Repairs						\$ 25,000					\$ 25,000
PUBLIC WORKS	BUILDING	Calabogie Main Building	Upgrade							\$ 35,000				\$ 35,000
PUBLIC WORKS	BUILDING	Calabogie Salt Building	Repair & seal				\$ 3,000	\$ 27,000						\$ 30,000
PUBLIC WORKS	BUILDING	Calabogie Sand Building	Repair & seal				\$ 3,000	\$ 27,000						\$ 30,000
PUBLIC WORKS	BUILDING	Cobden Main Building	Assess and replace							\$ 35,000				\$ 35,000
PUBLIC WORKS	BUILDING	Cobden Main Building	Concrete Gutter & Grates	\$ 50,000										\$ 50,000
PUBLIC WORKS	BUILDING	Cobden Main Building	Repair, Clean & Paint							\$ 35,000				\$ 35,000
PUBLIC WORKS	BUILDING	Cobden Main Building	Repairs							\$ 70,000				\$ 70,000
PUBLIC WORKS	BUILDING	Cobden Main Building	Replace				\$ 30,000							\$ 30,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	BUILDING	Cobden Main Building	Replace								\$ 35,000			\$ 35,000
PUBLIC WORKS	BUILDING	Cobden Main Building	Upgrade								\$ 30,000			\$ 30,000
PUBLIC WORKS	BUILDING	Cobden Main Building	Upgrade									\$ 35,000		\$ 35,000
PUBLIC WORKS	BUILDING	Cobden Storage Shed	Cladding & Repairs	\$ 40,000										\$ 40,000
PUBLIC WORKS	BUILDING	Cobden Storage Shed	Rehab/Repairs	\$ 25,000										\$ 25,000
PUBLIC WORKS	BUILDING	Foymount Salt Building	Replace								\$ 50,000			\$ 50,000
PUBLIC WORKS	BUILDING	Goshen General Site	MR or PR			\$ 167,000								\$ 167,000
PUBLIC WORKS	BUILDING	Goshen Main Building	Assess & repair or replace				\$ 25,000							\$ 25,000
PUBLIC WORKS	BUILDING	Goshen Main Building	Concrete Rehab & Grates	\$ 60,000										\$ 60,000
PUBLIC WORKS	BUILDING	Goshen Main Building	Reinsulate & Seal				\$ 75,000							\$ 75,000
PUBLIC WORKS	BUILDING	Goshen Main Building	Repairs				\$ 25,000							\$ 25,000
PUBLIC WORKS	BUILDING	Goshen Main Building	Replace				\$ 30,000							\$ 30,000
PUBLIC WORKS	BUILDING	Goshen Main Building	Replace							\$ 50,000				\$ 50,000
PUBLIC WORKS	BUILDING	Goshen Salt Building	Patching & Sealing					\$ 40,000						\$ 40,000
PUBLIC WORKS	BUILDING	Goshen Sand Building	Patching & Sealing					\$ 40,000						\$ 40,000
PUBLIC WORKS	BUILDING	Goshen Storage Shed S	Concrete Repairs and Sealing		\$ 31,500									\$ 31,500
PUBLIC WORKS	BUILDING	Goshen Storage Shed S	Major Rehab - Merge 2 sheds?		\$ 27,000									\$ 27,000
PUBLIC WORKS	BUILDING	Goshen Storage Shed S	Major Rehab - Merge 2 sheds?		\$ 31,500									\$ 31,500
PUBLIC WORKS	BUILDING	Goshen Storage Shed S	Major Rehab - Merge 2 sheds?		\$ 36,000									\$ 36,000
PUBLIC WORKS	BUILDING	Southwest General Site	R1 or MR					\$ 200,000						\$ 200,000
PUBLIC WORKS	BUILDING	Southwest Main Building	Assess & replace								\$ 30,000			\$ 30,000
PUBLIC WORKS	BUILDING	Southwest Main Building	Concrete Gutter & Grates	\$ 60,000										\$ 60,000
PUBLIC WORKS	BUILDING	Southwest Main Building	General repairs and re-insulation								\$ 140,000			\$ 140,000
PUBLIC WORKS	BUILDING	Southwest Main Building	Replace								\$ 50,000			\$ 50,000
PUBLIC WORKS	BUILDING	Southwest Main Building	Replace								\$ 30,000			\$ 30,000
PUBLIC WORKS	BUILDING	Southwest Main Building	Replace or Upgrade w/ thermostats		\$ 35,000									\$ 35,000
PUBLIC WORKS	BUILDING	Southwest Main Building	Upgrade to Weatherproof								\$ 30,000			\$ 30,000
PUBLIC WORKS	BUILDING	Southwest Salt Building	Repair & seal					\$ 25,000						\$ 25,000
PUBLIC WORKS	BUILDING	Southwest Sand Building	Repair & seal					\$ 25,000						\$ 25,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed N	Renovate or replace					\$ 3,000	\$ 27,000					\$ 30,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed N	Renovate or replace					\$ 3,500	\$ 31,500					\$ 35,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed N	Renovate or replace					\$ 4,000	\$ 36,000					\$ 40,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed N	Renovate or replace					\$ 7,000	\$ 63,000					\$ 70,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed S	Renovate or replace					\$ 3,000	\$ 27,000					\$ 30,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed S	Renovate or replace					\$ 3,500	\$ 31,500					\$ 35,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed S	Renovate or replace					\$ 4,500	\$ 40,500					\$ 45,000
PUBLIC WORKS	BUILDING	Southwest Storage Shed S	Renovate or replace					\$ 7,000	\$ 63,000					\$ 70,000
PUBLIC WORKS	BUILDING	White Water General Site	PR				\$ 220,000							\$ 220,000
PUBLIC WORKS	BUILDING	White Water Main Building	Concrete Gutter & Grates	\$ 50,000										\$ 50,000
PUBLIC WORKS	BUILDING	White Water Main Building	Heating Upgrades							\$ 30,000				\$ 30,000
PUBLIC WORKS	BUILDING	White Water Main Building	Rehab/Repairs					\$ 8,000	\$ 72,000					\$ 80,000
PUBLIC WORKS	BUILDING	White Water Main Building	Rehab/Repairs					\$ 8,000	\$ 72,000					\$ 80,000
PUBLIC WORKS	BUILDING	White Water Main Building	Replace			\$ 30,000								\$ 30,000
PUBLIC WORKS	BUILDING	White Water Main Building	Replace					\$ 7,000	\$ 63,000					\$ 70,000
PUBLIC WORKS	BUILDING	White Water Main Building	Replace						\$ 45,000					\$ 45,000
PUBLIC WORKS	BUILDING	White Water Salt Building	Repair & seal		\$ 30,000									\$ 30,000
PUBLIC WORKS	BUILDING	White Water Sand Building	Repair & seal		\$ 30,000									\$ 30,000
PUBLIC WORKS	BUILDING	White Water Storage Shed	Addition		\$ 3,000	\$ 27,000								\$ 30,000
PUBLIC WORKS	BUILDING	White Water Storage Shed	Addition		\$ 4,000	\$ 36,000								\$ 40,000
PUBLIC WORKS	BUILDING	White Water Storage Shed	Addition		\$ 4,500	\$ 40,500								\$ 45,000
PUBLIC WORKS	BUILDING	White Water Storage Shed	Addition		\$ 9,000	\$ 81,000								\$ 90,000
PUBLIC WORKS	CULVERT	Agnew Road - 2 km NE of County Roar	Agnew Culvert (South Fork)		\$ 34,000	\$ 306,000								\$ 340,000
PUBLIC WORKS	CULVERT	Barr Line - 1.5 km S of Dunmore	Dunmore Culvert								\$ 33,000	\$ 297,000		\$ 330,000
PUBLIC WORKS	CULVERT	Black Bay Road - 0.3 km W of HWY 17	Black Bay Creek Culvert								\$ 25,000	\$ 225,000		\$ 250,000
PUBLIC WORKS	CULVERT	Burnt Bridge Road - 0.35 km N of CR 9	Burnt Bridge	\$ 30,500	\$ 274,500									\$ 305,000
PUBLIC WORKS	CULVERT	Burwell Road - 1 km NE of Micksburg	Rook Culvert								\$ 70,000	\$ 630,000		\$ 700,000
PUBLIC WORKS	CULVERT	Campbell Drive - 2 km W of Highway 1	Campbell Drive Culvert	\$ 600,000										\$ 600,000
PUBLIC WORKS	CULVERT	Campbell Drive - 3.5 km W of Highway	Ryan Creek Culvert				\$ 45,000	\$ 405,000						\$ 450,000
PUBLIC WORKS	CULVERT	Chapeski Mill Dr - .51 km N from Paug	Chapeski Culvert							\$ 31,000	\$ 279,000			\$ 310,000
PUBLIC WORKS	CULVERT	Chris Ruddy Road - 0.5 km S of County	Labombard Culvert	\$ 25,000	\$ 225,000									\$ 250,000
PUBLIC WORKS	CULVERT	Constant Lake Road - 4.5 km W of Sco	Dellaires Culvert					\$ 30,000	\$ 270,000					\$ 300,000
PUBLIC WORKS	CULVERT	CR1 - 0.02 km N of Moore Street	Dochart Creek Culvert			\$ 72,000	\$ 648,000							\$ 720,000
PUBLIC WORKS	CULVERT	CR1 - 4.7 km E of County Road 20	Castleford Culvert							\$ 57,000	\$ 513,000			\$ 570,000
PUBLIC WORKS	CULVERT	CR12 - 4.5 km E of County Road 21	Bellows Creek Culvert	\$ 1,200,000										\$ 1,200,000
PUBLIC WORKS	CULVERT	CR20 - 0.5 km N of Highway 17	Worms Culvert				\$ 32,000	\$ 288,000						\$ 320,000
PUBLIC WORKS	CULVERT	CR21 - 0.003 km E of Indian Road	Indian Road Culvert		\$ 40,000	\$ 360,000								\$ 400,000
PUBLIC WORKS	CULVERT	CR23 - 2.3 km S of County Road 2	Tims Waba Creek Bridge					\$ 51,000	\$ 459,000					\$ 510,000
PUBLIC WORKS	CULVERT	CR24 - 400m from Stafford 3rd Line	Peter Black Culvert		\$ 54,000	\$ 486,000								\$ 540,000
PUBLIC WORKS	CULVERT	CR30 - 6.7 km W of HWY 41	Black Creek Culvert						\$ 60,000	\$ 540,000				\$ 600,000
PUBLIC WORKS	CULVERT	CR4 - 0.1 km S of County Road 7	Alan James Culvert				\$ 45,000	\$ 405,000						\$ 450,000
PUBLIC WORKS	CULVERT	CR42 - 0.2 km E of B-Line Road	Drive In Theatre Culvert							\$ 65,000	\$ 585,000			\$ 650,000
PUBLIC WORKS	CULVERT	CR49 - 1.5 km S of Lapasse	Gervais Creek Culvert						\$ 73,000	\$ 657,000				\$ 730,000
PUBLIC WORKS	CULVERT	CR5 - 4 km W of HWY 132	Berlanquet Creek Culvert	\$ 750,000										\$ 750,000
PUBLIC WORKS	CULVERT	CR5 - 4.8 km W of Culhane Road	Moores Creek Culvert							\$ 20,000	\$ 180,000			\$ 200,000
PUBLIC WORKS	CULVERT	CR508 - 17.1 km S of Highway 17	Madawaska River Culvert			\$ 110,000	\$ 990,000							\$ 1,100,000
PUBLIC WORKS	CULVERT	CR51 - 0.6 km W of County Road 42	Hales Creek Culvert	\$ 70,000	\$ 630,000									\$ 700,000
PUBLIC WORKS	CULVERT	CR512 - 1.2 km N of Opeongo Road	Brennans Creek Culvert					\$ 190,000	\$ 1,710,000					\$ 1,900,000
PUBLIC WORKS	CULVERT	CR512 - 1.38 N of Junction CR 512 & C	Devine Creek Tri Pipes							\$ 50,000	\$ 450,000			\$ 500,000
PUBLIC WORKS	CULVERT	CR512 - 1.8 km N of Brudenell	Devines Creek Culvert			\$ 47,000	\$ 423,000							\$ 470,000
PUBLIC WORKS	CULVERT	CR515 - 0.62 km E of Lacharty Rd	Latchford Church Pipes	\$ 50,000	\$ 450,000									\$ 500,000
PUBLIC WORKS	CULVERT	CR52 - 0.6 km S of Pucker St	Thompson Hill Culvert					\$ 69,000	\$ 621,000					\$ 690,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	CULVERT	CR52 - 100m S of McLeod Rd on CR 52	McLeads Culvert	\$ 28,000	\$ 252,000									\$ 280,000
PUBLIC WORKS	CULVERT	CR58 - 0.3 km W of Red Rock Road	Tomisini's Culvert		\$ 32,000	\$ 288,000								\$ 320,000
PUBLIC WORKS	CULVERT	CR58 - 0.4 km W of Borne Rd	Hoffmans Box Culvert	\$ 40,000	\$ 360,000									\$ 400,000
PUBLIC WORKS	CULVERT	CR58 - 1 km W of Jack Chute Rd	Turners Creek Culvert						\$ 50,000	\$ 450,000				\$ 500,000
PUBLIC WORKS	CULVERT	CR58 - 50 m S of TV Tower Rd	St. Columbkille's Culvert	\$ 810,000										\$ 810,000
PUBLIC WORKS	CULVERT	CR58 - 9 km W of Stencells Road	Gariepy Creek Culvert						\$ 50,000	\$ 450,000				\$ 500,000
PUBLIC WORKS	CULVERT	CR62 - at Martin Recoskie Rd	Rockingham Creek Box Culvert		\$ 50,000	\$ 450,000								\$ 500,000
PUBLIC WORKS	CULVERT	CR63 - 0.2 km W of Highway 17	Lochiel Creek Culvert North	\$ 40,000	\$ 360,000									\$ 400,000
PUBLIC WORKS	CULVERT	CR64 - 3 km W of Highway 41	Bradley West Culvert		\$ 39,000	\$ 351,000								\$ 390,000
PUBLIC WORKS	CULVERT	CR64 - 7.6 km W of Highway 41	Raycroft Culvert						\$ 120,000	\$ 1,080,000				\$ 1,200,000
PUBLIC WORKS	CULVERT	CR65 - 26 km W of Junction of County	Big Black Donald Creek Culvert									\$ 40,000	\$ 360,000	\$ 400,000
PUBLIC WORKS	CULVERT	CR68 - 6.2 km East of CR 515	Turtle Culverts (aka Callaghan Creek Culve								\$ 50,000	\$ 450,000		\$ 500,000
PUBLIC WORKS	CULVERT	CR69 - 4.9 km W of Hwy 60 @ Niagara	Siberia Twin Pipes							\$ 50,000	\$ 450,000			\$ 500,000
PUBLIC WORKS	CULVERT	CR7 - 0.1 km E of Foresters Falls	Broomes Creek Culvert	\$ 5,300,000										\$ 5,300,000
PUBLIC WORKS	CULVERT	CR8 - 0.08 km E of Junction of Highwa	Mink Creek Box Culvert									\$ 70,000	\$ 630,000	\$ 700,000
PUBLIC WORKS	CULVERT	CR8 - 2 km E of Micksburg Road	Snake River Culvert	\$ 25,000	\$ 225,000									\$ 250,000
PUBLIC WORKS	CULVERT	CR8 - 2.1 km E of Highway 60	Mink Creek Culvert						\$ 59,000	\$ 531,000				\$ 590,000
PUBLIC WORKS	CULVERT	Culhane Road - 0.5 km W of McNaugh	Culhane Culvert			\$ 54,000	\$ 486,000							\$ 540,000
PUBLIC WORKS	CULVERT	Eneas Creek Rd - 0.2 km S of County R	Eneas Road Culvert						\$ 39,000	\$ 351,000				\$ 390,000
PUBLIC WORKS	CULVERT	Flying Club Road - 1 km S of Highway /	Godin Creek Culvert								\$ 30,000	\$ 270,000		\$ 300,000
PUBLIC WORKS	CULVERT	Government Road - 1.6 km S of Mataw	Colton Creek Culvert								\$ 23,000	\$ 207,000		\$ 230,000
PUBLIC WORKS	CULVERT	Grant's Settlement Road - 1.3 km N of	Broomes Creek Culvert				\$ 100,000	\$ 900,000						\$ 1,000,000
PUBLIC WORKS	CULVERT	Grants Settlement Road - 1.4 km S of I	Pleasant Valley Culvert	\$ 80,000	\$ 720,000									\$ 800,000
PUBLIC WORKS	CULVERT	Homestead Road - 0.5 km S of County	Homestead Creek Culvert							\$ 56,000	\$ 504,000			\$ 560,000
PUBLIC WORKS	CULVERT	John Watson Road - 3.3 km SW of CR 1	John Watson Culvert 2	\$ 600,000										\$ 600,000
PUBLIC WORKS	CULVERT	Kohismith Road - 0.25 km S of County	Bulmers Culvert									\$ 38,000	\$ 342,000	\$ 380,000
PUBLIC WORKS	CULVERT	Lake Clear Road - 1.7 km S of County F	Lake Clear Tri Culverts	\$ 38,000	\$ 342,000									\$ 380,000
PUBLIC WORKS	CULVERT	Lake Clear Road - 2.2 km S of Foymour	Neilson Creek Culvert	\$ 450,000										\$ 450,000
PUBLIC WORKS	CULVERT	Letterkenny Road - 8.5 km S of County	Voldeeks Culvert		\$ 21,000	\$ 189,000								\$ 210,000
PUBLIC WORKS	CULVERT	Lochwinnoch Road - 2.3 km S of Count	McGregor Culvert			\$ 70,000	\$ 630,000							\$ 700,000
PUBLIC WORKS	CULVERT	Manning Road - 1 km S of County Roa	Manning Road Creek Culvert									\$ 47,000	\$ 423,000	\$ 470,000
PUBLIC WORKS	CULVERT	McGuinty Road - 0.6 km S of Snake Ri	Peever Culvert				\$ 35,000	\$ 315,000						\$ 350,000
PUBLIC WORKS	CULVERT	McPhees Bay Road - 0.5 km S of Coun	McPhee Road Culvert						\$ 18,000	\$ 162,000				\$ 180,000
PUBLIC WORKS	CULVERT	Old Barrys Bay Road - 7 km N of Count	Halfway Creek Culvert						\$ 45,000	\$ 405,000				\$ 450,000
PUBLIC WORKS	CULVERT	Pleasant Valley Road - 0.25 km N of C	Pleasant Valley Culvert									\$ 25,000	\$ 225,000	\$ 250,000
PUBLIC WORKS	CULVERT	Pleasant Valley Road - 0.5 km N of Coi	Kenny's Culvert	\$ 180,000										\$ 180,000
PUBLIC WORKS	CULVERT	Proven Line - 0.5 km N of Barr Line	Harris Creek Culvert	\$ 160,000										\$ 160,000
PUBLIC WORKS	CULVERT	Rafting Road - 0.4 km E of Grant Sett	Wilderness Arch					\$ 46,000	\$ 414,000					\$ 460,000
PUBLIC WORKS	CULVERT	Red Rock Road - 1 km S of CR 58	Red Rock Tri Pipes									\$ 40,000	\$ 360,000	\$ 400,000
PUBLIC WORKS	CULVERT	Robertson Line - 1.5 km E of County R	Robertson Twin Pipes	\$ 61,000	\$ 549,000									\$ 610,000
PUBLIC WORKS	CULVERT	Ross Road - 0.15 km S of Micksburg R	Ross Road Double Cell		\$ 29,000	\$ 261,000				\$ 18,000	\$ 162,000			\$ 290,000
PUBLIC WORKS	CULVERT	Ross Road - 1.2 km NE of County Road	Ross Road Triple Cell		\$ 26,500	\$ 238,500								\$ 265,000
PUBLIC WORKS	CULVERT	S. McNaughton Road - 0.75 km N of H	Farquarson's Culvert	\$ 200,000										\$ 200,000
PUBLIC WORKS	CULVERT	S. McNaughton Road - 1.5 km E of Cul	Rath's Culvert	\$ 70,000	\$ 630,000									\$ 700,000
PUBLIC WORKS	CULVERT	S. McNaughton Road - 3.4 km W of Cu	Mick's Culvert								\$ 82,000	\$ 738,000		\$ 820,000
PUBLIC WORKS	CULVERT	Sand Road - 0.5 km W of County Road	Sand Road Twin Pipes							\$ 44,000	\$ 396,000			\$ 440,000
PUBLIC WORKS	CULVERT	Sandy Beach Road - 1.5 km W of Coun	Cliché Culvert	\$ 70,000	\$ 630,000									\$ 700,000
PUBLIC WORKS	CULVERT	Silver Lake Road - 1.1 km W of Wolfe I	Silver Creek Culverts							\$ 21,000	\$ 189,000			\$ 210,000
PUBLIC WORKS	CULVERT	Snake River Line - 1 km N of Watervie	Elm Creek Culverts	\$ 36,000	\$ 324,000									\$ 360,000
PUBLIC WORKS	CULVERT	Snake River Road - 1.5 km E of Highw	Eady Culvert			\$ 39,000	\$ 351,000							\$ 390,000
PUBLIC WORKS	CULVERT	Stafford Second Line - 4 km NW of Co	Mud Creek Culvert									\$ 42,000	\$ 378,000	\$ 420,000
PUBLIC WORKS	CULVERT	Stafford Third Line - 0.4 km E of Cty	Ri Kenny's Culvert			\$ 22,000	\$ 198,000							\$ 220,000
PUBLIC WORKS	CULVERT	Stan Olsheskie Road - 8 km N of Count	Olsheskie Creek Culvert								\$ 40,000	\$ 360,000		\$ 400,000
PUBLIC WORKS	CULVERT	Stencells Road - 0.3 km N of County R	Stencell's Culvert							\$ 71,000	\$ 639,000			\$ 710,000
PUBLIC WORKS	CULVERT	Waterview Road - 1 km SW of Highwa	Elm Creek Tri Pipes						\$ 39,000	\$ 351,000				\$ 390,000
PUBLIC WORKS	CULVERT	Wittkie Road - 1km S of Foymount Ro	Hurds Creek Culverts	\$ 66,500	\$ 598,500									\$ 665,000
PUBLIC WORKS	CULVERT	Zion Line - 2 km N of County Road 21	Mill Creek Pipes									\$ 39,000	\$ 351,000	\$ 390,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment							\$ 50,000				\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment					\$ 50,000						\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment 8 ton								\$ 50,000			\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Guide Rail Mower							\$ 100,000				\$ 100,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Guide Rail Mower							\$ 100,000				\$ 100,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower					\$ 15,000						\$ 15,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower							\$ 20,000				\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower							\$ 20,000				\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Landpride Mower		\$ 25,000									\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Offset Roller					\$ 71,000						\$ 71,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Road Widener					\$ 80,000						\$ 80,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Snow Pusher	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper						\$ 25,000					\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper									\$ 30,000		\$ 30,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper		\$ 25,000				\$ 25,000					\$ 50,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box	\$ 40,000							\$ 50,000			\$ 40,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)											\$ 40,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)						\$ 40,000				\$ 40,000	\$ 80,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)			\$ 40,000						\$ 50,000		\$ 90,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Recycler Plant										\$ 100,000	\$ 100,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Brush Chipper										\$ 60,000	\$ 60,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Brush Chipper					\$ 60,000						\$ 60,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Crack Sealer Transporter									\$ 50,000		\$ 50,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Diesel Plate Packer	\$ 15,000									\$ 15,000	\$ 30,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Diesel Plate Packer					\$ 15,000						\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Hydrovac Trailer		\$ 150,000									\$ 150,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Line Paint Machine GP/CP										\$ 20,000	\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Line Paint Machine WWRP/SWP									\$ 15,000		\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Portable traffic lights								\$ 120,000			\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Retrorereflectometer	\$ 15,000										\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Roller 48"					\$ 120,000						\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Roller 66"	\$ 120,000										\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	RWIS - KILLALOE - UPDATE				\$ 55,000							\$ 55,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	U-body water tank										\$ 35,000	\$ 35,000
PUBLIC WORKS	ROAD	Anderson Rd	Cty Rd 508 (Calabogie Rd)-to-Hwy 17					\$ 267,429						\$ 267,429
PUBLIC WORKS	ROAD	Barron Canyon Rd	McKay/Petawawa Township Line-to-Smith					\$ 274,114						\$ 274,114
PUBLIC WORKS	ROAD	Barron Canyon Rd	Priebe Rd-to-Cty Rd 26 (Doran Rd)								\$ 701,435			\$ 701,435
PUBLIC WORKS	ROAD	Barron Canyon Rd	Smith Lane-to-Priebe Rd		\$ 1,446,817									\$ 1,446,817
PUBLIC WORKS	ROAD	Baskin Drive West	CR 2(Daniel Street)-to-Division Street							\$ 482,081				\$ 482,081
PUBLIC WORKS	ROAD	Bay St	Barry's Bay South Limit-to-Hwy 60					\$ 145,290						\$ 145,290
PUBLIC WORKS	ROAD	Beachburg Rd	Buchanan's Pit Entrance (1046)-to-Pappin								\$ 175,656			\$ 175,656
PUBLIC WORKS	ROAD	Beachburg Rd	Cemetery Rd-to-Cty Rd 40 (Greenwood Rd								\$ 664,767			\$ 664,767
PUBLIC WORKS	ROAD	Beachburg Rd	Cty Rd 12 (Westmeath Rd)-to-Finchley Rd								\$ 744,937			\$ 744,937
PUBLIC WORKS	ROAD	Beachburg Rd	Cty Rd 7 (Foresters Falls Rd-to-Fletcher Rd				\$ 547,610							\$ 547,610
PUBLIC WORKS	ROAD	Beachburg Rd	Finchley Rd-to-Cemetery Rd								\$ 378,674			\$ 378,674
PUBLIC WORKS	ROAD	Beachburg Rd	Fletcher Rd-to-Buchanan's Pit Entrance (\$ 376,698							\$ 376,698
PUBLIC WORKS	ROAD	Beachburg Rd	Hila Rd-to-Cty Rd 12 (Westmeath Rd)	\$ 499,616										\$ 499,616
PUBLIC WORKS	ROAD	Beachburg Rd	Little St-to-Cty Rd 49 (Lapasse Rd)				\$ 307,185							\$ 307,185
PUBLIC WORKS	ROAD	Beachburg Rd	Pappin Rd-to-Watchorn Dr								\$ 191,345			\$ 191,345
PUBLIC WORKS	ROAD	Beachburg Rd	Urban Beginning-to-Little St				\$ 307,185							\$ 307,185
PUBLIC WORKS	ROAD	Beachburg Rd	Watchorn Dr-to-Urban Beginning								\$ 52,633			\$ 52,633
PUBLIC WORKS	ROAD	Black Donald Rd	Cty Rd 65 (Centennial Lake Rd)-to-Cty Rd 5							\$ 117,000				\$ 117,000
PUBLIC WORKS	ROAD	Boundary Rd East	Cty Rd 35 (Boundary Rd E)-to-Trafalgar Rd					\$ 85,443						\$ 85,443
PUBLIC WORKS	ROAD	Bruce St	Cobus Rd-to-Hwy 17										\$ 793,766	\$ 793,766
PUBLIC WORKS	ROAD	Bruce St	Hwy 60-to-Urban Limit										\$ 365,451	\$ 365,451
PUBLIC WORKS	ROAD	Bruce St	Urban Limit-to-Cobus Rd										\$ 712,857	\$ 712,857
PUBLIC WORKS	ROAD	Brudenell Rd	Brudenell Village North Limit-to-Renfrew C								\$ 259,480			\$ 259,480
PUBLIC WORKS	ROAD	Brudenell Rd	Brudenell Waste Disposal Site-to-Brudenel								\$ 1,247,500			\$ 1,247,500
PUBLIC WORKS	ROAD	Brudenell Rd	Killaloe South Town Limit-to-Mountain Vie		\$ 390,600									\$ 390,600
PUBLIC WORKS	ROAD	Brudenell Rd	Mountain View Rd-to-Stack Rd		\$ 273,553									\$ 273,553
PUBLIC WORKS	ROAD	Brudenell Rd	Rocheft Rd-to-Brudenell Waste Disposal							\$ 1,638,360				\$ 1,638,360
PUBLIC WORKS	ROAD	Brudenell Rd	Stack Rd-to-Rocheft Rd						\$ 1,392,103					\$ 1,392,103
PUBLIC WORKS	ROAD	Bruham Ave	Lorne St East-to-Boundary Rd				\$ 59,369							\$ 59,369
PUBLIC WORKS	ROAD	Bruham Ave	TV Tower Rd-to-Lorne St East				\$ 188,916							\$ 188,916
PUBLIC WORKS	ROAD	Bulger Rd	Agnew Rd-to-McGaghran Rd		\$ 929,810									\$ 929,810
PUBLIC WORKS	ROAD	Bulger Rd	Hwy 60/Cty Rd 8 (Cobden Rd)-to-Agnew R					\$ 308,880						\$ 308,880
PUBLIC WORKS	ROAD	Bulger Rd	McGaghran Rd-to-Stone Hedges Rd		\$ 897,500									\$ 897,500
PUBLIC WORKS	ROAD	Bulger Rd	Stone Hedges Rd-to-Hwy 41						\$ 1,827,140					\$ 1,827,140
PUBLIC WORKS	ROAD	Burnstown Rd	Burnstown Bdge N Exp Jnt-to-Cty Rd 508 (\$ 71,300									\$ 71,300
PUBLIC WORKS	ROAD	Burnstown Rd	Canaan Rd-to-Fraser Rd (McNab/Horton Li						\$ 172,937					\$ 172,937
PUBLIC WORKS	ROAD	Burnstown Rd	Cty Rd 2 (White Lake Rd)-to-Waba Cr Bdge							\$ 247,160				\$ 247,160
PUBLIC WORKS	ROAD	Burnstown Rd	Cty Rd 508 (Calabogie Rd)-to-Picket Hill La		\$ 110,220									\$ 110,220
PUBLIC WORKS	ROAD	Burnstown Rd	Fraser Rd (McNab/Horton Twp)-to-Lime Ki								\$ 545,554			\$ 545,554
PUBLIC WORKS	ROAD	Burnstown Rd	Lime Kiln Rd-to-Pucker St								\$ 217,509			\$ 217,509
PUBLIC WORKS	ROAD	Burnstown Rd	McLachlan Rd-to-870 Burnstown Rd		\$ 933,521									\$ 933,521
PUBLIC WORKS	ROAD	Burnstown Rd	McLeod Rd-to-Burnstown Bdge S Exp Jnt		\$ 242,110									\$ 242,110
PUBLIC WORKS	ROAD	Burnstown Rd	Picket Hill Lane N Jct-to-Canaan Rd						\$ 714,926					\$ 714,926
PUBLIC WORKS	ROAD	Burnstown Rd	Picket Hill Lane S Jct-to-Picket Hill Lane N J						\$ 126,583					\$ 126,583
PUBLIC WORKS	ROAD	Burnstown Rd	Pucker St-to-Graham Ave								\$ 225,000			\$ 225,000
PUBLIC WORKS	ROAD	Burnstown Rd	Waba Cr Bdge W Exp Jnt-to-McLachlan Rd		\$ 151,547									\$ 151,547
PUBLIC WORKS	ROAD	Calabogie Rd	6761 Calabogie Road-to-Barrett Chute Roa					\$ 1,557,700						\$ 1,557,700
PUBLIC WORKS	ROAD	Calabogie Rd	Barrett Chute Rd-to-Cty Rd 34 (Norton Rd)	\$ 1,008,790										\$ 1,008,790
PUBLIC WORKS	ROAD	Calabogie Rd	Brydges Rd-to-Fleming Rd		\$ 223,570									\$ 223,570
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 34 (Norton Rd)-to-Mill St										\$ 287,040	\$ 287,040
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 511 (Lanark Rd)-to-Kubiseski Rd				\$ 399,030							\$ 399,030
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 52 (Burnstown Rd)-to-Dickson Rd	\$ 447,787										\$ 447,787
PUBLIC WORKS	ROAD	Calabogie Rd	Dickson Rd-to-Hutson Rd	\$ 378,897										\$ 378,897
PUBLIC WORKS	ROAD	Calabogie Rd	Ferguson's Trailer Park-to-6761 Calabogie					\$ 262,070						\$ 262,070
PUBLIC WORKS	ROAD	Calabogie Rd	Fleming Rd-to-Fraser Rd			\$ 348,090								\$ 348,090
PUBLIC WORKS	ROAD	Calabogie Rd	Fraser Rd-to-Riopelle Rd		\$ 1,521,950									\$ 1,521,950
PUBLIC WORKS	ROAD	Calabogie Rd	Hutson Rd-to-Goshen Rd	\$ 416,010										\$ 416,010
PUBLIC WORKS	ROAD	Calabogie Rd	Kubiseski Rd-to-Public Picnic Area N. Ent.				\$ 432,990							\$ 432,990
PUBLIC WORKS	ROAD	Calabogie Rd	Mill St-to-Cty Rd 511 (Lanark Rd)								\$ 302,640			\$ 302,640
PUBLIC WORKS	ROAD	Calabogie Rd	Norway Lake Rd-to-Brydges Rd			\$ 551,850								\$ 551,850
PUBLIC WORKS	ROAD	Calabogie Rd	Public Picnic Area N. Entrance-to-Norway				\$ 945,220							\$ 945,220
PUBLIC WORKS	ROAD	Calabogie Rd	Riopelle Rd-to-Cty Rd 52 (Burnstown Rd)	\$ 688,620										\$ 688,620
PUBLIC WORKS	ROAD	Castleford Rd	Collins Rd-to-Eady Rd			\$ 946,460								\$ 946,460
PUBLIC WORKS	ROAD	Castleford Rd	Eady Rd-to-Ferguson Rd				\$ 633,730							\$ 633,730
PUBLIC WORKS	ROAD	Castleford Rd	Ferguson Rd-to-Humphries Rd				\$ 773,450							\$ 773,450
PUBLIC WORKS	ROAD	Castleford Rd	Humphries Rd-to-Cty Rd 1 (River Rd)	\$ 683,630										\$ 683,630
PUBLIC WORKS	ROAD	Castleford Rd	Hwy 17-to-Collins Rd			\$ 738,948								\$ 738,948

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Centennial Lake Rd	2872 Centennial Lake Rd-to-Black Donald J										\$ 254,280	\$ 254,280
PUBLIC WORKS	ROAD	Centennial Lake Rd	4126 Centennial Lake Rd-to-Matawatchan,		\$ 1,629,270									\$ 1,629,270
PUBLIC WORKS	ROAD	Centennial Lake Rd	Black Donald Access Point-to-Deer Mount,									\$ 669,240		\$ 669,240
PUBLIC WORKS	ROAD	Centennial Lake Rd	Centennial Lake Bdge S Exp Jnt-to-Morrow				\$ 846,210							\$ 846,210
PUBLIC WORKS	ROAD	Centennial Lake Rd	Chimo Rd North-to-Black Donald Rd						\$ 890,930					\$ 890,930
PUBLIC WORKS	ROAD	Centennial Lake Rd	Deer Mountain Rd-to-Chimo Rd North							\$ 639,600				\$ 639,600
PUBLIC WORKS	ROAD	Centennial Lake Rd	Matawatchan Rd-to-Centennial Lake Bdge						\$ 561,600					\$ 561,600
PUBLIC WORKS	ROAD	Centennial Lake Rd	Matawatchan/Brougham Twp Line-to-287. \$	951,460										\$ 951,460
PUBLIC WORKS	ROAD	Centennial Lake Rd	Morrow Lake Rd-to-4126 Centennial Lake i			\$ 724,120								\$ 724,120
PUBLIC WORKS	ROAD	Chenau Rd	Berts Rd-to-Queens Line						\$ 800,335					\$ 800,335
PUBLIC WORKS	ROAD	Chenau Rd	Camp Galilee Lane-to-Service Rd				\$ 516,770							\$ 516,770
PUBLIC WORKS	ROAD	Chenau Rd	Cty Rd 48 (Magnesium Rd)-to-Camp Galilee				\$ 344,720							\$ 344,720
PUBLIC WORKS	ROAD	Chenau Rd	Hwy 17-to-Cty Rd 48 (Magnesium Rd)		\$ 447,401									\$ 447,401
PUBLIC WORKS	ROAD	Chenau Rd	Kerr Line-to-County/Quebec Boundary			\$ 265,050						T		\$ 265,050
PUBLIC WORKS	ROAD	Chenau Rd	Queens Line-to-Kerr Line Rd						\$ 770,595					\$ 770,595
PUBLIC WORKS	ROAD	Chenau Rd	Service Rd-to-Berts Rd				\$ 803,215							\$ 803,215
PUBLIC WORKS	ROAD	Cobden Rd	Barr Line-to-McPeak Line	\$ 439,586										\$ 439,586
PUBLIC WORKS	ROAD	Cobden Rd	Behm Line-to-Cobden Urban Beginning	\$ 90,257										\$ 90,257
PUBLIC WORKS	ROAD	Cobden Rd	Cobden Urban Beginning-to-Hwy 17	\$ 211,714										\$ 211,714
PUBLIC WORKS	ROAD	Cobden Rd	Hwy 60/Cty Rd 9 (Bulger Rd)-to-Pine Valle	\$ 503,100										\$ 503,100
PUBLIC WORKS	ROAD	Cobden Rd	McPeak Line-to-Behm Line	\$ 464,657										\$ 464,657
PUBLIC WORKS	ROAD	Cobden Rd	Pine Valley Rd-to-Barr Line	\$ 422,871										\$ 422,871
PUBLIC WORKS	ROAD	Combermere Rd	Chapeskie Rd-to-Kingdom Hall Rd										\$ 1,935,450	\$ 1,935,450
PUBLIC WORKS	ROAD	Combermere Rd	Chippewa Rd-to-Chapeskie Rd								\$ 1,638,841			\$ 1,638,841
PUBLIC WORKS	ROAD	Combermere Rd	Combermere Bdge S Exp Jnt-to-CR 515 (Pa										\$ 163,503	\$ 163,503
PUBLIC WORKS	ROAD	Combermere Rd	Combermere North Urban Limit-to-Cty Rd										\$ 48,825	\$ 48,825
PUBLIC WORKS	ROAD	Combermere Rd	Combermere S Urban LT-to-Combermere N										\$ 84,096	\$ 84,096
PUBLIC WORKS	ROAD	Combermere Rd	Cty Rd 515 (Palmer Rd)-to-Pine Cliff Rd						\$ 589,994					\$ 589,994
PUBLIC WORKS	ROAD	Combermere Rd	Cty Rd 517 (Dafoe Rd)-to-Combermere Bd										\$ 34,875	\$ 34,875
PUBLIC WORKS	ROAD	Combermere Rd	Hastings County Line-to-Combermere Sout						\$ 940,971					\$ 940,971
PUBLIC WORKS	ROAD	Combermere Rd	Long Lake Rd-to-Chippewa Rd							\$ 857,139				\$ 857,139
PUBLIC WORKS	ROAD	Combermere Rd	Pine Cliff Rd-to-Long Lake Rd							\$ 1,035,282				\$ 1,035,282
PUBLIC WORKS	ROAD	Dafoe Rd	Lower Craigmont Rd-to-Cty Rd 62 (Combe									\$ 258,960		\$ 258,960
PUBLIC WORKS	ROAD	Dafoe Rd	Peplinskie Rd-to-Serran Rd										\$ 82,680	\$ 82,680
PUBLIC WORKS	ROAD	Dafoe Rd	Radcliffe Twp (Coulas Rd)-to-Peplinskie Rd										\$ 343,200	\$ 343,200
PUBLIC WORKS	ROAD	Dafoe Rd	Raglan Twp Boundary West-to-Raglan Twp	\$ 610,300										\$ 610,300
PUBLIC WORKS	ROAD	Dafoe Rd	Serran Road-to-Lower Craigmont Rd										\$ 243,360	\$ 243,360
PUBLIC WORKS	ROAD	Daniel St. North	Arthur Street-to-CR 10 (Baskin Drive W)		\$ 98,769									\$ 98,769
PUBLIC WORKS	ROAD	Daniel St. North	Baskin Dr-to-Hwy 17			\$ 231,891								\$ 231,891
PUBLIC WORKS	ROAD	Daniel St. North	Madawaska St-to-Michael St (left)		\$ 375,750									\$ 375,750
PUBLIC WORKS	ROAD	Daniel St. North	Michael St-to-Arthur Street		\$ 225,450									\$ 225,450
PUBLIC WORKS	ROAD	Deep River Road	Champlain St/ Glendale Ave-to-Ridge Roac				\$ 401,166							\$ 401,166
PUBLIC WORKS	ROAD	Deep River Road	Huron St/Algonquin St-to-Champlain St	\$ 668,610										\$ 668,610
PUBLIC WORKS	ROAD	Deep River Road	Hwy 17-to-Huron/Algonquin St						\$ 28,548					\$ 28,548
PUBLIC WORKS	ROAD	Division St	Alexandra Street-to-Cty Rd 1 (River/Elgin)							\$ 1,082,254				\$ 1,082,254
PUBLIC WORKS	ROAD	Division St	Baskin Drive West-to-Alexandra Street							\$ 1,724,104				\$ 1,724,104
PUBLIC WORKS	ROAD	Doran Rd	Airport Rd-to-Black Bay Rd						\$ 356,115					\$ 356,115
PUBLIC WORKS	ROAD	Doran Rd	Black Bay Rd-to-Cty Rd 37 (Murphy Rd)		\$ 1,141,962									\$ 1,141,962
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 14 (Witt Rd)-to-Zanders Rd							\$ 1,150,050				\$ 1,150,050
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 28 (Barron Canyon Rd)-to-Hwy 17				\$ 157,114							\$ 157,114
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 37 (Murphy Rd)-to-Herman St		\$ 189,620									\$ 189,620
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 58 (Round Lake Rd)-to-Lubitz Rd		\$ 995,077									\$ 995,077
PUBLIC WORKS	ROAD	Doran Rd	Forest Lea Rd-to-Cty Rd 28 (Barron Canyon			\$ 1,053,140								\$ 1,053,140
PUBLIC WORKS	ROAD	Doran Rd	Herman St-to-Cty Rd 51 (Petawawa Blvd)		\$ 217,100									\$ 217,100
PUBLIC WORKS	ROAD	Doran Rd	Hwy 17-to-Airport Rd						\$ 282,360					\$ 282,360
PUBLIC WORKS	ROAD	Doran Rd	Lubitz Rd-to-Forest Lea Rd		\$ 1,007,196									\$ 1,007,196
PUBLIC WORKS	ROAD	Doran Rd	Sandy Beach Rd-to-Cty Rd 58 (Round Lake								\$ 620,000			\$ 620,000
PUBLIC WORKS	ROAD	Doran Rd	Zanders Rd-to-Sandy Beach Rd							\$ 1,012,970				\$ 1,012,970
PUBLIC WORKS	ROAD	Drive-In Rd	City of Pembroke (South Limits)-to-Wilson								\$ 165,360			\$ 165,360
PUBLIC WORKS	ROAD	Drive-In Rd	Clearview Crescent-to-Spruce St East		\$ 74,880									\$ 74,880
PUBLIC WORKS	ROAD	Drive-In Rd	Elm St-to-Hwy 148		\$ 35,880									\$ 35,880
PUBLIC WORKS	ROAD	Drive-In Rd	Wilson Rd-to-Clearview Crescent								\$ 170,040			\$ 170,040
PUBLIC WORKS	ROAD	Dunn St	Biernacki St-to-Wilno St					\$ 204,408						\$ 204,408
PUBLIC WORKS	ROAD	Dunn St	Wilno St-to-Hwy 60								\$ 187,279			\$ 187,279
PUBLIC WORKS	ROAD	Elgin Street West	Madawaska & Elgin-to-Cty Rd 10 (Division								\$ 167,700			\$ 167,700
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Cty Rd 45 (Russet Rd)-to-Mill Ridge Rd	\$ 251,550										\$ 251,550
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Mill Ridge Rd-to-Watts Line	\$ 350,816										\$ 350,816
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Stewartville Urban Begins-to-Stewartville I					\$ 64,183						\$ 64,183
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Watts Line-to-Stewartville Urban Begins					\$ 50,143						\$ 50,143
PUBLIC WORKS	ROAD	Forest Lea Rd	B Line Rd-to-Meadowbrook Dr West Junct										\$ 809,806	\$ 809,806
PUBLIC WORKS	ROAD	Forest Lea Rd	Hwy 17-to-B Line Rd									\$ 1,237,520		\$ 1,237,520
PUBLIC WORKS	ROAD	Forest Lea Rd	Meadowbrook Dr West Junction-to-Cty Rd								\$ 359,280			\$ 359,280
PUBLIC WORKS	ROAD	Foresters Falls Rd	Beginning of rural-to-Grants Settlement Rt						\$ 871,560					\$ 871,560
PUBLIC WORKS	ROAD	Foresters Falls Rd	Beginning of semi-urban-to-Beginning of r						\$ 443,850					\$ 443,850
PUBLIC WORKS	ROAD	Foresters Falls Rd	Cty Rd 21 (Beachburg Rd)-to-Government								\$ 367,269			\$ 367,269
PUBLIC WORKS	ROAD	Foresters Falls Rd	Cty Rd 4 (Queens Line)-to-Cty Rd 21 (Beac								\$ 85,176			\$ 85,176
PUBLIC WORKS	ROAD	Foresters Falls Rd	Government Road-to-Harriet Street (urbar								\$ 45,563			\$ 45,563
PUBLIC WORKS	ROAD	Foresters Falls Rd	Gypsy Lane-to-Marjorie Rd						\$ 295,954					\$ 295,954
PUBLIC WORKS	ROAD	Foresters Falls Rd	Harriet Street (urban begins)-to-Beginning							\$ 101,400				\$ 101,400
PUBLIC WORKS	ROAD	Foresters Falls Rd	Hwy 17-to-Gypsy Lane						\$ 185,417					\$ 185,417
PUBLIC WORKS	ROAD	Foresters Falls Rd	Marjorie Rd-to-Zion Line						\$ 320,914					\$ 320,914

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Foresters Falls Rd	Zion Line-to-City Rd 4 (Queens Line)							\$ 415,406				\$ 415,406
PUBLIC WORKS	ROAD	Foymount Rd	B257-to-Lake Clear Rd										\$ 199,680	\$ 199,680
PUBLIC WORKS	ROAD	Foymount Rd	Brudenell Village East Limit-to-Lorwell Lak								\$ 451,063			\$ 451,063
PUBLIC WORKS	ROAD	Foymount Rd	Buelow Rd-to-Verch Rd									\$ 310,440		\$ 310,440
PUBLIC WORKS	ROAD	Foymount Rd	County Road 66-to-Brudenell East Limit								\$ 67,749			\$ 67,749
PUBLIC WORKS	ROAD	Foymount Rd	Cty Rd 515 (Quadeville Rd)-to-Sebastopol		\$ 399,950									\$ 399,950
PUBLIC WORKS	ROAD	Foymount Rd	Cty Rd 64 (Opeongo Rd)-to-McCauley Mox			\$ 1,346,400								\$ 1,346,400
PUBLIC WORKS	ROAD	Foymount Rd	Donegal Rd-to-Spring Creek Rd		\$ 353,750									\$ 353,750
PUBLIC WORKS	ROAD	Foymount Rd	Hubers Rd-to-McCauley Mountain Rd	\$ 915,450										\$ 915,450
PUBLIC WORKS	ROAD	Foymount Rd	Lake Clear Rd-to-Buelow Rd									\$ 223,080		\$ 223,080
PUBLIC WORKS	ROAD	Foymount Rd	Lorwell Lake Drive-to-Hubers Rd								\$ 137,280			\$ 137,280
PUBLIC WORKS	ROAD	Foymount Rd	McCauley Mountain Rd-to-B257					\$ 382,913						\$ 382,913
PUBLIC WORKS	ROAD	Foymount Rd	McCauley Mountain Rd-to-City Rd 515 (Qu	\$ 258,480										\$ 258,480
PUBLIC WORKS	ROAD	Foymount Rd	Miller Rd (Heidemans Lumber)-to-Silver La						\$ 451,063					\$ 451,063
PUBLIC WORKS	ROAD	Foymount Rd	Sand Rd-to-HWY 41		\$ 472,610									\$ 472,610
PUBLIC WORKS	ROAD	Foymount Rd	Sebastopol Dr-to-City Rd 64 (Opeongo Rd)		\$ 330,280									\$ 330,280
PUBLIC WORKS	ROAD	Foymount Rd	Silver Lake Rd-to-Donegal Rd		\$ 690,520									\$ 690,520
PUBLIC WORKS	ROAD	Foymount Rd	Spring Creek Rd-to-Sand Rd		\$ 648,070									\$ 648,070
PUBLIC WORKS	ROAD	Foymount Rd	Verch Rd-to-Miller Rd (Heidemans Lumber									\$ 291,720		\$ 291,720
PUBLIC WORKS	ROAD	Gillan Rd	Hwy 60 (O'Brien Rd)-to-Jamieson Lane					\$ 339,600						\$ 339,600
PUBLIC WORKS	ROAD	Gillan Rd	Jamieson Lane-to-Lime Kiln Rd					\$ 512,432						\$ 512,432
PUBLIC WORKS	ROAD	Gillan Rd	Lime Kiln Rd-to-Hwy 17					\$ 237,720						\$ 237,720
PUBLIC WORKS	ROAD	Godfrey Rd	Haley Rd-to-Hwy 17								\$ 439,241			\$ 439,241
PUBLIC WORKS	ROAD	Gore Line	Canola Rd-to-Nicolai Rd						\$ 366,076					\$ 366,076
PUBLIC WORKS	ROAD	Gore Line	Hawthorne Rd-to-Canola Rd						\$ 264,242					\$ 264,242
PUBLIC WORKS	ROAD	Gore Line	Jessie St-to-Wright Rd						\$ 205,697					\$ 205,697
PUBLIC WORKS	ROAD	Gore Line	Nicolai Rd-to-City Rd 49 (Lapasse Rd)					\$ 801,373						\$ 801,373
PUBLIC WORKS	ROAD	Gore Line	Wright Rd-to-Hawthorne Rd						\$ 314,875					\$ 314,875
PUBLIC WORKS	ROAD	Grattan Rd	Bromley/Grattan Twp Line-to-Gallagher Rc			\$ 112,342								\$ 112,342
PUBLIC WORKS	ROAD	Grattan Rd	Gallagher Rd-to-City Rd 5 (Stone Rd)			\$ 337,027								\$ 337,027
PUBLIC WORKS	ROAD	Grattan Rd	Hwy 41-to-Perrault Rd						\$ 613,800					\$ 613,800
PUBLIC WORKS	ROAD	Grattan Rd	Perrault Rd-to-Scotch Bush Rd						\$ 1,209,000					\$ 1,209,000
PUBLIC WORKS	ROAD	Grattan Rd	Scotch Bush Rd-to-Bromley/Grattan Twp L			\$ 333,862								\$ 333,862
PUBLIC WORKS	ROAD	Greenwood Rd	Cemetery Rd-to-City Rd 21 (Beachburg Rd)		\$ 424,080									\$ 424,080
PUBLIC WORKS	ROAD	Greenwood Rd	City Rd 21 (Beachburg Rd)-to-City Rd 24 (W							\$ 168,480				\$ 168,480
PUBLIC WORKS	ROAD	Greenwood Rd	City Rd 24 (White Water Rd)-to-Robinson F							\$ 199,190				\$ 199,190
PUBLIC WORKS	ROAD	Greenwood Rd	Hwy 17-to-Meath Hill Rd		\$ 275,679									\$ 275,679
PUBLIC WORKS	ROAD	Greenwood Rd	Meath Hill Rd-to-Cemetery Rd		\$ 802,679									\$ 802,679
PUBLIC WORKS	ROAD	Greenwood Rd	Robinson Rd-to-HWY 148	\$ 1,354,031										\$ 1,354,031
PUBLIC WORKS	ROAD	Haley Rd	Hwy 60-to-Orin Rd										\$ 1,039,859	\$ 1,039,859
PUBLIC WORKS	ROAD	Haley Rd	Orin Rd-to-Godfrey Rd								\$ 1,951,917			\$ 1,951,917
PUBLIC WORKS	ROAD	Highland Rd	Frank St-to-City Rd 2 (White Lake Rd)			\$ 878,240								\$ 878,240
PUBLIC WORKS	ROAD	Highland Rd	Renfrew/Lanark Line-to-Sawmill Road								\$ 269,211			\$ 269,211
PUBLIC WORKS	ROAD	Highland Rd	Sawmill Rd-to-Frank St		\$ 403,500									\$ 403,500
PUBLIC WORKS	ROAD	Jean Ave	Beginning of Urban-to-Boundary Rd E					\$ 40,203						\$ 40,203
PUBLIC WORKS	ROAD	Jean Ave	City Rd 36 (TV Tower Rd)-to-Beginning of L						\$ 263,500					\$ 263,500
PUBLIC WORKS	ROAD	John St.	County Picnic Area Rd-to-Barry's Bay Soutl					\$ 631,337						\$ 631,337
PUBLIC WORKS	ROAD	Lake Dore Rd	Biederman Rd-to-Scheuneman Rd				\$ 687,238							\$ 687,238
PUBLIC WORKS	ROAD	Lake Dore Rd	Black Creek Rd-to-Limestone Rd				\$ 327,161							\$ 327,161
PUBLIC WORKS	ROAD	Lake Dore Rd	Hwy 60-to-St. John's Church Steps									\$ 63,024		\$ 63,024
PUBLIC WORKS	ROAD	Lake Dore Rd	Limestone Rd-to-Biederman Rd				\$ 155,359							\$ 155,359
PUBLIC WORKS	ROAD	Lake Dore Rd	Lovers Lane-to-Sperberg Rd								\$ 260,208			\$ 260,208
PUBLIC WORKS	ROAD	Lake Dore Rd	Scheuneman Rd-to-Hwy 41				\$ 180,524							\$ 180,524
PUBLIC WORKS	ROAD	Lake Dore Rd	Sperberg Rd-to-Trail Blazers Rd	\$ 1,137,221										\$ 1,137,221
PUBLIC WORKS	ROAD	Lake Dore Rd	St. John's Church Steps-to-Lovers Lane								\$ 185,952			\$ 185,952
PUBLIC WORKS	ROAD	Lake Dore Rd	Trail Blazers Rd-to-Black Creek Rd					\$ 1,050,894						\$ 1,050,894
PUBLIC WORKS	ROAD	Lanark Road	Bagot Long Lake Rd-to-Dolans Lane						\$ 940,580					\$ 940,580
PUBLIC WORKS	ROAD	Lanark Road	Barryvale Rd-to-Grassy Bay Rd					\$ 793,390						\$ 793,390
PUBLIC WORKS	ROAD	Lanark Road	Calabogie Bridge N Exp Int-to-K&P Trail			\$ 68,640								\$ 68,640
PUBLIC WORKS	ROAD	Lanark Road	Dolans Lane-to-Frost Lane					\$ 506,190						\$ 506,190
PUBLIC WORKS	ROAD	Lanark Road	Frost Lane-to-Stones Lake Rd					\$ 362,590						\$ 362,590
PUBLIC WORKS	ROAD	Lanark Road	Grassy Bay Rd-to-Madawaska River Bridge					\$ 376,950						\$ 376,950
PUBLIC WORKS	ROAD	Lanark Road	K&P Trail-to-CR 508 (Calabogie Rd)			\$ 136,288								\$ 136,288
PUBLIC WORKS	ROAD	Lanark Road	Lanark/Renfrew County Line-to-Bagot Lonj						\$ 502,600					\$ 502,600
PUBLIC WORKS	ROAD	Lanark Road	Madawaska River Bridge N Jnt-to-Calabogi				\$ 71,620							\$ 71,620
PUBLIC WORKS	ROAD	Lanark Road	Stones Lake Rd-to-Barryvale Rd					\$ 380,540						\$ 380,540
PUBLIC WORKS	ROAD	Lapasse Rd	City Rd 21 (Beachburg Rd)-to-Glen Rd					\$ 269,019						\$ 269,019
PUBLIC WORKS	ROAD	Lapasse Rd	City Rd 31 (Lookout Rd)-to-Pleasant Valley						\$ 270,894					\$ 270,894
PUBLIC WORKS	ROAD	Lapasse Rd	Glen Rd-to-City Rd 31 (Lookout Rd)					\$ 958,530						\$ 958,530
PUBLIC WORKS	ROAD	Lapasse Rd	Grants Settlement Rd-to-City Rd 50 (Gore L						\$ 633,282					\$ 633,282
PUBLIC WORKS	ROAD	Lapasse Rd	Hawthorne Rd-to-Grants Settlement Rd						\$ 382,122					\$ 382,122
PUBLIC WORKS	ROAD	Lapasse Rd	Pleasant Valley Rd-to-Hawthorne Rd					\$ 247,572						\$ 247,572
PUBLIC WORKS	ROAD	Laurentian Dr	Civic Centre Rd-to-Dundonald Dr					\$ 264,470						\$ 264,470
PUBLIC WORKS	ROAD	Laurentian Dr	City Rd 51 (Petawawa Blvd)-to-Silke Dr					\$ 688,620						\$ 688,620
PUBLIC WORKS	ROAD	Laurentian Dr	Dundonald Dr-to-CR 16 (Victoria St)					\$ 350,224						\$ 350,224
PUBLIC WORKS	ROAD	Laurentian Dr	Silke Dr-to-Civic Centre Rd					\$ 523,950						\$ 523,950
PUBLIC WORKS	ROAD	Letterkenny Rd	Rockingham Rd-to-City Rd 66 (Opeongo Rd)								\$ 1,796,077			\$ 1,796,077
PUBLIC WORKS	ROAD	Lochwinnoch Rd	Hwy 17-to-Thomson Rd				\$ 654,842							\$ 654,842
PUBLIC WORKS	ROAD	Lochwinnoch Rd	Thomson Rd-to-Yantha Rd				\$ 833,839							\$ 833,839
PUBLIC WORKS	ROAD	Lochwinnoch Rd	Yantha Rd-to-Miller Rd				\$ 342,632							\$ 342,632
PUBLIC WORKS	ROAD	Lookout Rd	City Rd 49 (Lapasse Rd)-to-Desjardins Rd					\$ 993,290						\$ 993,290

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Lookout Rd	Desjardins Rd-to-Lovers Lane					\$ 939,722						\$ 939,722
PUBLIC WORKS	ROAD	Lookout Rd	Lovers Lane-to-Cty Rd 12 (Westmeath Rd)					\$ 180,716						\$ 180,716
PUBLIC WORKS	ROAD	Madawaska Blvd	Arnprior Town Line-to-B258 E Exp Jnt				\$ 286,951							\$ 286,951
PUBLIC WORKS	ROAD	Madawaska Blvd	Daniel St-to-Eglin St								\$ 91,260			\$ 91,260
PUBLIC WORKS	ROAD	Madawaska Blvd	Herrick Drive-to-Arnprior Town Limit (4 La				\$ 71,091							\$ 71,091
PUBLIC WORKS	ROAD	Magnesium Rd	Hwy 653-to-Mine View Rd					\$ 311,447						\$ 311,447
PUBLIC WORKS	ROAD	Magnesium Rd	Mine View Rd-to-Cty Rd 4 (Queens Line)					\$ 423,103						\$ 423,103
PUBLIC WORKS	ROAD	Matawatchan Rd	4882 Matawatchan Rd-to-Cty Rd 65	\$ 909,218										\$ 909,218
PUBLIC WORKS	ROAD	Matawatchan Rd	5266 Matawatchan Rd-to-4882 Matawatcl							\$ 311,086				\$ 311,086
PUBLIC WORKS	ROAD	Matawatchan Rd	5655 Matawatchan Rd-to-5266 Matawatcl					\$ 294,840						\$ 294,840
PUBLIC WORKS	ROAD	Matawatchan Rd	Hwy 41-to-5655 Matawatchan Road					\$ 391,215						\$ 391,215
PUBLIC WORKS	ROAD	McLean Dr	1887 McLean Dr								\$ 186,578			\$ 186,578
PUBLIC WORKS	ROAD	Mclean Dr	Hwy 17-to-1887 McLean Dr	\$ 415,380										\$ 415,380
PUBLIC WORKS	ROAD	Mclean Dr	Libbys Rd-to-Scheel Dr								\$ 393,249			\$ 393,249
PUBLIC WORKS	ROAD	Mclean Dr	Scheel Dr-to-Cty Rd 3 (Usborne St)					\$ 365,508						\$ 365,508
PUBLIC WORKS	ROAD	Miller Rd	Clifford Sideroad-to-Cty Rd 6 (Lochwinnocl					\$ 169,371						\$ 169,371
PUBLIC WORKS	ROAD	Miller Rd	Hwy 17-to-Clifford Sideroad					\$ 508,114						\$ 508,114
PUBLIC WORKS	ROAD	Mountain Rd	Hwy 41-to-Wilberforce/Stafford Line							\$ 406,647				\$ 406,647
PUBLIC WORKS	ROAD	Mountain Rd	Micksburg Rd-to-Soike Rd							\$ 212,160				\$ 212,160
PUBLIC WORKS	ROAD	Mountain Rd	Snake River Line-to-Hwy 17	\$ 509,780										\$ 509,780
PUBLIC WORKS	ROAD	Mountain Rd	Soike Rd-to-Stafford Third Line							\$ 212,160				\$ 212,160
PUBLIC WORKS	ROAD	Mountain Rd	Stafford Second Line-to-Snake River Line	\$ 481,060										\$ 481,060
PUBLIC WORKS	ROAD	Mountain Rd	Stafford Third Line-to-Stafford Second Line	\$ 481,060										\$ 481,060
PUBLIC WORKS	ROAD	Mountain Rd	Wilberforce/Stafford Line-to-Micksburg Rt						\$ 669,390					\$ 669,390
PUBLIC WORKS	ROAD	Mud Lake Rd	Cty Rd 24 (White Water Rd)-to-Robinson F	\$ 224,250										\$ 224,250
PUBLIC WORKS	ROAD	Mud Lake Rd	McDonnell Bdge N Exp Jnt-to-Sawmill Rd	\$ 215,904										\$ 215,904
PUBLIC WORKS	ROAD	Mud Lake Rd	Robinson Rd-to-McDonnell Bdge S Exp Jnt	\$ 158,674										\$ 158,674
PUBLIC WORKS	ROAD	Mud Lake Rd	Sawmill Rd-to-City of Pembroke South Lim	\$ 292,210										\$ 292,210
PUBLIC WORKS	ROAD	Murphy Rd	Cty Rd 26 (Doran St)-to-Cty Rd 51 (Petawa	\$ 490,588										\$ 490,588
PUBLIC WORKS	ROAD	Murphy Rd	Hwy 17-to-Cty Rd 26 (Doran St)								\$ 336,960			\$ 336,960
PUBLIC WORKS	ROAD	Norton Road	60 km/h Ends-to-927 Whelan Rd								\$ 1,011,725			\$ 1,011,725
PUBLIC WORKS	ROAD	Norton Road	927 Whelan Rd-to-Pucker St							\$ 980,514				\$ 980,514
PUBLIC WORKS	ROAD	Norton Road	Cty Rd 508 (Calabogie Rd)-to-60 km/h End								\$ 462,802			\$ 462,802
PUBLIC WORKS	ROAD	Norton Road	Pucker St-to-English Rd							\$ 603,922				\$ 603,922
PUBLIC WORKS	ROAD	Opeongo Rd	Baptist Church Rd-to-Wieland Shore Rd	\$ 788,357			\$ 1,680,777							\$ 2,469,134
PUBLIC WORKS	ROAD	Opeongo Rd	Constant Lake Rd-to-Hwy 41											\$ 788,357
PUBLIC WORKS	ROAD	Opeongo Rd	Copp Rd-to-Cty Rd 68 (Letterkenney Rd)							\$ 814,930				\$ 814,930
PUBLIC WORKS	ROAD	Opeongo Rd	Cty Rd 512 (Foymount Rd)-to-Raddatz Rd	\$ 1,173,075										\$ 1,173,075
PUBLIC WORKS	ROAD	Opeongo Rd	Cty Rd 68 (Letterkenney Rd)-to-Cty Rd 512 (\$ 614,110			\$ 614,110
PUBLIC WORKS	ROAD	Opeongo Rd	Doyle Mountain Rd-to-Renfrew County Fo							\$ 1,023,150				\$ 1,023,150
PUBLIC WORKS	ROAD	Opeongo Rd	Gierman Rd-to-Sebastopol/Grattan Towns	\$ 1,269,457										\$ 1,269,457
PUBLIC WORKS	ROAD	Opeongo Rd	Hopefield Rd-to-Doyle Mountain Rd					\$ 649,790						\$ 649,790
PUBLIC WORKS	ROAD	Opeongo Rd	Lake Clear Rd-to-Baptist Church Rd	\$ 523,793										\$ 523,793
PUBLIC WORKS	ROAD	Opeongo Rd	Opeongo Rd N-to-Hopefield Rd					\$ 226,400						\$ 226,400
PUBLIC WORKS	ROAD	Opeongo Rd	Raddatz Rd-to-Lake Clear Rd	\$ 980,696										\$ 980,696
PUBLIC WORKS	ROAD	Opeongo Rd	Renfrew County Forest Entrance-to-Copp I							\$ 825,700				\$ 825,700
PUBLIC WORKS	ROAD	Opeongo Rd	Sebastopol/Grattan Township Line-to-Con	\$ 517,304										\$ 517,304
PUBLIC WORKS	ROAD	Opeongo Rd	Wieland Shore Rd-to-Gierman Rd	\$ 812,453										\$ 812,453
PUBLIC WORKS	ROAD	Palmer Rd	Cty Rd 514 (Schutt Rd)-to-Wingle Rd								\$ 886,730			\$ 886,730
PUBLIC WORKS	ROAD	Palmer Rd	Cty Rd 62 (Combermere Rd)-to-Riverside E	\$ 360,761										\$ 360,761
PUBLIC WORKS	ROAD	Palmer Rd	Eneas Creek Rd-to-Quadeville W Urban Lir				\$ 1,166,750							\$ 1,166,750
PUBLIC WORKS	ROAD	Palmer Rd	Finch Rd-to-Palmer Rapids Dam Rd		\$ 705,486									\$ 705,486
PUBLIC WORKS	ROAD	Palmer Rd	Guiney Rd-to-Eneas Creek Rd				\$ 606,710							\$ 606,710
PUBLIC WORKS	ROAD	Palmer Rd	Jewellville Bdge N Exp Jnt-to-Palmer Rapid			\$ 639,020								\$ 639,020
PUBLIC WORKS	ROAD	Palmer Rd	Latchford Bdge N Exp Jnt-to-Guiney Rd						\$ 373,865					\$ 373,865
PUBLIC WORKS	ROAD	Palmer Rd	McPhee Bay Rd-to-Finch Rd	\$ 650,867										\$ 650,867
PUBLIC WORKS	ROAD	Palmer Rd	Palmer Rapids Dam Rd-to-Jewellville Bdge			\$ 384,597								\$ 384,597
PUBLIC WORKS	ROAD	Palmer Rd	Palmer Rapids N Urban Lmt-to-Cty Rd 514								\$ 171,600			\$ 171,600
PUBLIC WORKS	ROAD	Palmer Rd	Palmer Rapids S Urban Lmt-to-Palmer Rap								\$ 183,700			\$ 183,700
PUBLIC WORKS	ROAD	Palmer Rd	Riverside Dr-to-McPhee Bay Rd	\$ 688,599										\$ 688,599
PUBLIC WORKS	ROAD	Palmer Rd	Wingle Rd-to-Latchford Bdge S Exp Jnt								\$ 155,088			\$ 155,088
PUBLIC WORKS	ROAD	Paquette Rd	Cty Rd 51 (Petawawa Blvd)-to-Hwy 417					\$ 416,208						\$ 416,208
PUBLIC WORKS	ROAD	Pembroke West	City of Pembroke West Limits-to-Cty Rd 42	\$ 404,550										\$ 404,550
PUBLIC WORKS	ROAD	Pembroke West	Cty Rd 42 (Forest Lea Rd)-to-Meadowbroo							\$ 489,198				\$ 489,198
PUBLIC WORKS	ROAD	Pembroke West	Meadowbrook Dr-to-B Line Rd							\$ 1,308,806				\$ 1,308,806
PUBLIC WORKS	ROAD	Petawawa Blv	Airport Rd-to-Cty Rd 25 (Laurentian Dr)									\$ 1,351,221		\$ 1,351,221
PUBLIC WORKS	ROAD	Petawawa Blv	B Line Rd-to-Sharon Street						\$ 1,606,161					\$ 1,606,161
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 16 (Victoria St)-to-Petawawa River							\$ 120,000				\$ 120,000
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 26 (Doran St)-to-Cty Rd 16 (Victoria							\$ 600,000				\$ 600,000
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 37 (Murphy Rd)-to-Cty Rd 26 (Dora	\$ 237,143										\$ 237,143
PUBLIC WORKS	ROAD	Petawawa Blv	Petawawa River Bdge N Exp Jnt-to-Militan							\$ 80,000				\$ 80,000
PUBLIC WORKS	ROAD	Petawawa Bv	Sharon Street-to-Airport Road									\$ 968,702		\$ 968,702
PUBLIC WORKS	ROAD	Quadeville Rd	Jessup Rd-to-Kargus Rd						\$ 883,550					\$ 883,550
PUBLIC WORKS	ROAD	Quadeville Rd	Kargus Rd-to-Sacred Heart Rd							\$ 408,720				\$ 408,720
PUBLIC WORKS	ROAD	Quadeville Rd	Quadeville E Urban Limit-to-Jessup Rd					\$ 852,061						\$ 852,061
PUBLIC WORKS	ROAD	Quadeville Rd	Quadeville W Urban Limit-to-Quadeville E				\$ 179,013							\$ 179,013
PUBLIC WORKS	ROAD	Quadeville Rd	Sacred Heart Rd-to-Yukes Dr.							\$ 811,200				\$ 811,200
PUBLIC WORKS	ROAD	Quadeville Rd	Yukes Dr-to-Cty Rd 512 (Foymount Rd)					\$ 1,851,927						\$ 1,851,927
PUBLIC WORKS	ROAD	Queens Line	1890 Queens Line-to-Magnesium Rd (CR 48			\$ 397,131								\$ 397,131
PUBLIC WORKS	ROAD	Queens Line	Acres Rd-to-Kohlsmith Rd			\$ 561,232								\$ 561,232
PUBLIC WORKS	ROAD	Queens Line	Cty Rd 48 (Magnesium Rd)-to-Acres Rd			\$ 595,697								\$ 595,697

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Queens Line	Cty Rd 653 (Chenaux Rd)-to-CA 1890									\$ 1,167,660		\$ 1,167,660
PUBLIC WORKS	ROAD	Queens Line	Kohlsmith Rd-to-Cty Rd 7 (Foresters Falls F			\$ 454,629								\$ 454,629
PUBLIC WORKS	ROAD	Queens St	Hwy 60 (Killaloe Beginning)-to-Killaloe Nor				\$ 87,360							\$ 87,360
PUBLIC WORKS	ROAD	Queens St	Killaloe North Urban Limit-to-Killaloe Soutl				\$ 212,160							\$ 212,160
PUBLIC WORKS	ROAD	Queens St	Killaloe South Urban Limit-to-Killaloe Soutl				\$ 201,730							\$ 201,730
PUBLIC WORKS	ROAD	Raglan St S	Graham Ave-to-Hwy 60 (Coubes St)								\$ 557,217			\$ 557,217
PUBLIC WORKS	ROAD	Ridge Road	Avon Road-to-Dalton St				\$ 64,629							\$ 64,629
PUBLIC WORKS	ROAD	Ridge Road	Champlain St-to-Deep River Road	\$ 315,258										\$ 315,258
PUBLIC WORKS	ROAD	Ridge Road	Dalton St-to-Champlain St						\$ 247,995					\$ 247,995
PUBLIC WORKS	ROAD	Ridge Road	Hwy 17-to-Avon Road				\$ 48,471							\$ 48,471
PUBLIC WORKS	ROAD	River Road	Braeside West Limit-to-Toner Road					\$ 279,240						\$ 279,240
PUBLIC WORKS	ROAD	River Road	Castleford Bdge N Exp Int-to-Cty Rd 20 (Ca									\$ 802,103		\$ 802,103
PUBLIC WORKS	ROAD	River Road	County CP Trail-to-Castleford Bdge S Exp J	\$ 1,093,238										\$ 1,093,238
PUBLIC WORKS	ROAD	River Road	County Road 20-to-Grantham Road										\$ 376,389	\$ 376,389
PUBLIC WORKS	ROAD	River Road	Cty Rd 10 (Division St)-to-Usborne St								\$ 91,995			\$ 91,995
PUBLIC WORKS	ROAD	River Road	Cty Rd 3 (Usborne St)-to-Braeside West Lir					\$ 100,174						\$ 100,174
PUBLIC WORKS	ROAD	River Road	Dochart St-to-Cty Rd 3 (Usborne St)				\$ 213,007							\$ 213,007
PUBLIC WORKS	ROAD	River Road	Grantham Road-to-Mullins Road										\$ 1,967,486	\$ 1,967,486
PUBLIC WORKS	ROAD	River Road	Henry Crescent-to-Lochwinnoch Rd								\$ 413,623			\$ 413,623
PUBLIC WORKS	ROAD	River Road	Lochwinnoch Rd-to-Storie Rd								\$ 212,160			\$ 212,160
PUBLIC WORKS	ROAD	River Road	Mast Rd-to-Henry Crescent								\$ 317,349			\$ 317,349
PUBLIC WORKS	ROAD	River Road	Moore St-to-Dochart St	\$ 1,012,970										\$ 1,012,970
PUBLIC WORKS	ROAD	River Road	Mullins Rd-to-Rex Lane							\$ 436,800				\$ 436,800
PUBLIC WORKS	ROAD	River Road	Rex Lane-to-Cty Rd 4 (Storyland Rd)							\$ 203,246				\$ 203,246
PUBLIC WORKS	ROAD	River Road	Storie Rd-to-County CP Trail								\$ 166,920			\$ 166,920
PUBLIC WORKS	ROAD	River Road	Toner Road-to-Mast Rd					\$ 436,800						\$ 436,800
PUBLIC WORKS	ROAD	River Road	Usborne St-to-Moore St						\$ 176,329					\$ 176,329
PUBLIC WORKS	ROAD	Rockingham Rd	2356 Rockingham-to-Diamond Lake Rd							\$ 1,168,204				\$ 1,168,204
PUBLIC WORKS	ROAD	Rockingham Rd	Cty Rd 515 (Palmer Rd)-to-2356 Rockingha						\$ 1,405,844					\$ 1,405,844
PUBLIC WORKS	ROAD	Rockingham Rd	Diamond Lake Rd-to-Dovetail Rd								\$ 1,387,327			\$ 1,387,327
PUBLIC WORKS	ROAD	Rockingham Rd	Dovetail Rd-to-Guiney Rd								\$ 596,435			\$ 596,435
PUBLIC WORKS	ROAD	Rockingham Rd	Guiney Rd-to-Letterkenney Rd									\$ 920,117		\$ 920,117
PUBLIC WORKS	ROAD	Round Lake Rd	1922 Round Lake Rd-to-John St North						\$ 325,693					\$ 325,693
PUBLIC WORKS	ROAD	Round Lake Rd	800 Round Lake Road Sign-to-Long Meado							\$ 263,863				\$ 263,863
PUBLIC WORKS	ROAD	Round Lake Rd	8266 Round Lake Rd-to-Kelly Lake Rd							\$ 396,200				\$ 396,200
PUBLIC WORKS	ROAD	Round Lake Rd	B Line Rd-to-TV Tower Rd			\$ 413,913								\$ 413,913
PUBLIC WORKS	ROAD	Round Lake Rd	Bonnechere R Bdge E Exp Int-to-Dunnes B		\$ 553,890									\$ 553,890
PUBLIC WORKS	ROAD	Round Lake Rd	Bucholtz Rd-to-Rahns Rd						\$ 646,210					\$ 646,210
PUBLIC WORKS	ROAD	Round Lake Rd	Byers Creek Bdge S Exp Int-to-Round Lake		\$ 341,520									\$ 341,520
PUBLIC WORKS	ROAD	Round Lake Rd	C309 (Gariepy Creek Culvert)-to-Pakotina					\$ 990,298						\$ 990,298
PUBLIC WORKS	ROAD	Round Lake Rd	Cty Rd 26 (Doran Rd)-to-Henan Road						\$ 587,993					\$ 587,993
PUBLIC WORKS	ROAD	Round Lake Rd	Cty Rd 67 (Simpson Pit Rd)-to-Round Lake				\$ 84,240							\$ 84,240
PUBLIC WORKS	ROAD	Round Lake Rd	Dabers Rd-to-Bucholtz Rd						\$ 609,663					\$ 609,663
PUBLIC WORKS	ROAD	Round Lake Rd	Deer Trail Rd-to-Turners Rd										\$ 238,680	\$ 238,680
PUBLIC WORKS	ROAD	Round Lake Rd	Dunnes Bay Lane-to-Red Rock Rd		\$ 1,472,050									\$ 1,472,050
PUBLIC WORKS	ROAD	Round Lake Rd	Foy Park Corridor-to-Laurentian Valley Bo				\$ 716,040							\$ 716,040
PUBLIC WORKS	ROAD	Round Lake Rd	Henan Road-to-Hwy 17				\$ 121,947							\$ 121,947
PUBLIC WORKS	ROAD	Round Lake Rd	Hwy 17-to-B Line Rd				\$ 212,004							\$ 212,004
PUBLIC WORKS	ROAD	Round Lake Rd	Hwy 60-to-Mask Rd					\$ 428,755						\$ 428,755
PUBLIC WORKS	ROAD	Round Lake Rd	John St North-to-Byers Creek Bdge N Exp J						\$ 363,231					\$ 363,231
PUBLIC WORKS	ROAD	Round Lake Rd	Kelly Lake Rd-to-Long Lake Rd					\$ 650,900						\$ 650,900
PUBLIC WORKS	ROAD	Round Lake Rd	Lakeview Dr West End-to-Sherwood River				\$ 210,444							\$ 210,444
PUBLIC WORKS	ROAD	Round Lake Rd	Laurentian Valley Bndry-to-C309 (Gariepy)				\$ 734,181							\$ 734,181
PUBLIC WORKS	ROAD	Round Lake Rd	Long Lake Rd-to-Dabers Rd						\$ 574,086					\$ 574,086
PUBLIC WORKS	ROAD	Round Lake Rd	Long Meadows Rd-to-Tramore Rd					\$ 175,600						\$ 175,600
PUBLIC WORKS	ROAD	Round Lake Rd	Mask Rd-to-800 Round Lake Road Sign					\$ 267,429						\$ 267,429
PUBLIC WORKS	ROAD	Round Lake Rd	Pakotina Trail-to-8266 Round Lake Rd					\$ 485,628						\$ 485,628
PUBLIC WORKS	ROAD	Round Lake Rd	Rahns Rd-to-Cty Rd 26 (Doran Rd)						\$ 558,885					\$ 558,885
PUBLIC WORKS	ROAD	Round Lake Rd	Red Rock Rd-to-Foy Park Corridor		\$ 543,910									\$ 543,910
PUBLIC WORKS	ROAD	Round Lake Rd	Round Lake Center N Boundary-to-Lakevie				\$ 337,807							\$ 337,807
PUBLIC WORKS	ROAD	Round Lake Rd	Round Lake Center S Boundary-to-Cty Rd E				\$ 31,200							\$ 31,200
PUBLIC WORKS	ROAD	Round Lake Rd	Sherwood River Bdge E Exp Int-to-Deer Tri				\$ 384,455							\$ 384,455
PUBLIC WORKS	ROAD	Round Lake Rd	Tramore Rd-to-1922 Round Lake Rd						\$ 888,418					\$ 888,418
PUBLIC WORKS	ROAD	Round Lake Rd	Turners Rd-to-Bonnechere R Bdge W Exp J										\$ 154,440	\$ 154,440
PUBLIC WORKS	ROAD	Ruby Rd	Cty Rd 512 (Brudenell Rd)-to-Gorman Rd	\$ 1,472,166										\$ 1,472,166
PUBLIC WORKS	ROAD	Ruby Rd	Golden Lake Bdge N Exp Int-to-Hwy 60		\$ 204,690									\$ 204,690
PUBLIC WORKS	ROAD	Ruby Rd	Gorman Rd-to-Wolfe Rd		\$ 956,152									\$ 956,152
PUBLIC WORKS	ROAD	Ruby Rd	Hoffman Rd-to-Shingwak Inamo (Reserve I					\$ 288,822						\$ 288,822
PUBLIC WORKS	ROAD	Ruby Rd	Hoffman Rd-to-Zadow Rd				\$ 610,310							\$ 610,310
PUBLIC WORKS	ROAD	Ruby Rd	Wolfe Rd-to-Hoffman Road								\$ 611,280			\$ 611,280
PUBLIC WORKS	ROAD	Ruby Rd	Zadow Rd-to-Hoffman Rd					\$ 672,893						\$ 672,893
PUBLIC WORKS	ROAD	Russett Dr	Nieman Dr-to-Scheel Dr								\$ 1,004,190			\$ 1,004,190
PUBLIC WORKS	ROAD	Russett Dr	Scheel Dr-to-Cty Rd 63 (Miller Rd)										\$ 835,890	\$ 835,890
PUBLIC WORKS	ROAD	Russett Dr	Vanijumar Rd-to-Nieman Dr							\$ 1,071,510				\$ 1,071,510
PUBLIC WORKS	ROAD	Schutt Rd	Cedar Grove Rd-to-Raglan White Lake Rd				\$ 1,107,412							\$ 1,107,412
PUBLIC WORKS	ROAD	Schutt Rd	Genricks Rd-to-Walters Rd				\$ 900,295							\$ 900,295
PUBLIC WORKS	ROAD	Schutt Rd	Hwy 28-to-Genricks Rd				\$ 370,360							\$ 370,360
PUBLIC WORKS	ROAD	Schutt Rd	Moccasin Lake Rd-to-Cedar Grove Rd				\$ 700,512							\$ 700,512
PUBLIC WORKS	ROAD	Schutt Rd	Raglan Twp Dump-to-Cty Rd 515 (Palmer)				\$ 59,081							\$ 59,081
PUBLIC WORKS	ROAD	Schutt Rd	Raglan White Lake Rd-to-Raglan Twp Dum				\$ 1,144,697							\$ 1,144,697
PUBLIC WORKS	ROAD	Schutt Rd	Walters Rd-to-Moccasin Lake Rd				\$ 369,642							\$ 369,642

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Siberia Rd	710 Siberia Rd-to-Kartuzy Rd				\$ 283,000							\$ 283,000
PUBLIC WORKS	ROAD	Siberia Rd	Babinski Rd-to-Pipedream Lane			\$ 858,840								\$ 858,840
PUBLIC WORKS	ROAD	Siberia Rd	Bark Lake Dam Rd-to-Sunny Hill Rd		\$ 879,550									\$ 879,550
PUBLIC WORKS	ROAD	Siberia Rd	End of HMA-to-Bark Lake Dam Rd		\$ 193,660									\$ 193,660
PUBLIC WORKS	ROAD	Siberia Rd	Kartuzy Rd-to-Trader Lane				\$ 413,180							\$ 413,180
PUBLIC WORKS	ROAD	Siberia Rd	Pipedream Lane-to-Yakabuski Rd				\$ 384,637							\$ 384,637
PUBLIC WORKS	ROAD	Siberia Rd	River Rd-to-End of HMA					\$ 610,450						\$ 610,450
PUBLIC WORKS	ROAD	Siberia Rd	Sunny Hill Rd-to-Babinski Rd		\$ 725,052									\$ 725,052
PUBLIC WORKS	ROAD	Siberia Rd	Trader Lane-to-Biernacki St					\$ 215,287						\$ 215,287
PUBLIC WORKS	ROAD	Siberia Rd	Yakabuski Rd-to-710 Siberia Rd				\$ 333,940							\$ 333,940
PUBLIC WORKS	ROAD	Simpson Pit Rd	Buck Hill Rd-to-City Rd 58 (Round Lake Rd)							\$ 283,474				\$ 283,474
PUBLIC WORKS	ROAD	Simpson Pit Rd	Byers Creek Rd-to-Buck Hill Rd							\$ 378,166				\$ 378,166
PUBLIC WORKS	ROAD	Simpson Pit Rd	Hwy 60-to-Scenic Rd							\$ 319,622				\$ 319,622
PUBLIC WORKS	ROAD	Simpson Pit Rd	Mask Rd-to-Byers Creek Rd							\$ 327,533				\$ 327,533
PUBLIC WORKS	ROAD	Simpson Pit Rd	Scenic Rd-to-Mask Rd							\$ 318,039				\$ 318,039
PUBLIC WORKS	ROAD	Stewartville Rd	Flatt Rapids Rd-to-Maple Bend Rd					\$ 229,989						\$ 229,989
PUBLIC WORKS	ROAD	Stewartville Rd	Maple Bend Rd-to-City Rd 508 (Calabogie F					\$ 320,914						\$ 320,914
PUBLIC WORKS	ROAD	Stone Road	1574 Stone Rd-to-Fulton Rd			\$ 111,551								\$ 111,551
PUBLIC WORKS	ROAD	Stone Road	Berlanquet Rd-to-Culhane Rd							\$ 305,760				\$ 305,760
PUBLIC WORKS	ROAD	Stone Road	City Rd 22 (Hyndford Rd)-to-Hwy 60	\$ 197,100										\$ 197,100
PUBLIC WORKS	ROAD	Stone Road	Culhane Rd-to-1574 Stone Rd							\$ 223,080				\$ 223,080
PUBLIC WORKS	ROAD	Stone Road	Foy Rd-to-Berlanquet Rd							\$ 221,520				\$ 221,520
PUBLIC WORKS	ROAD	Stone Road	Fulton Rd-to-Kennelly Rd			\$ 396,240								\$ 396,240
PUBLIC WORKS	ROAD	Stone Road	Gallagher Rd-to-City Rd 22 (Hyndford Rd)	\$ 635,430										\$ 635,430
PUBLIC WORKS	ROAD	Stone Road	Hwy 132-to-Foy Rd							\$ 447,720				\$ 447,720
PUBLIC WORKS	ROAD	Stone Road	Kennelly Rd-to-Mhusk Rd			\$ 216,818								\$ 216,818
PUBLIC WORKS	ROAD	Stone Road	Mhusk Rd-to-Gallagher Rd	\$ 1,098,540										\$ 1,098,540
PUBLIC WORKS	ROAD	Storyland Road	Alex Lane-to-CR 653 (Chenaux Rd)									\$ 446,205		\$ 446,205
PUBLIC WORKS	ROAD	Storyland Road	City Rd 1 (River Rd)-to-Alex Lane		\$ 396,362									\$ 396,362
PUBLIC WORKS	ROAD	Storyland Road	Eady Rd-to-City Rd 1 (River Rd)		\$ 432,990									\$ 432,990
PUBLIC WORKS	ROAD	Storyland Road	Hwy 17-to-Eady Rd						\$ 274,950					\$ 274,950
PUBLIC WORKS	ROAD	Swisha Rd	Hwy 17-to-Interprovincial Bdge S Exp Jnt									\$ 300,000		\$ 300,000
PUBLIC WORKS	ROAD	TV Tower Road	CPR Crossing-to-City Rd 42 (Forest Lea Rd)	\$ 556,813										\$ 556,813
PUBLIC WORKS	ROAD	TV Tower Road	City Rd 35 (Jean Ave)-to-CPR Crossing	\$ 702,877										\$ 702,877
PUBLIC WORKS	ROAD	Usborne Street	Braeside West Limits-to-Carlea Rd		\$ 130,180									\$ 130,180
PUBLIC WORKS	ROAD	Usborne Street	Carlea Rd-to-Carmichael Sideroad		\$ 571,660									\$ 571,660
PUBLIC WORKS	ROAD	Usborne Street	Carmichael Sideroad-to-City Rd 54 (McClear		\$ 466,950									\$ 466,950
PUBLIC WORKS	ROAD	Usborne Street	City Rd 1 (River Rd)-to-Braeside West Limit		\$ 290,059									\$ 290,059
PUBLIC WORKS	ROAD	Vanjumar Rd	City Rd 2 (White Lake Rd)-to-Russett Dr								\$ 180,360			\$ 180,360
PUBLIC WORKS	ROAD	Victoria St	Armstrong Rd-to-CR 25 (Laurentian Drive)		\$ 65,553									\$ 65,553
PUBLIC WORKS	ROAD	Victoria St	City Rd 51 (Petawawa Blvd)-to-Wolfe Ave		\$ 135,720									\$ 135,720
PUBLIC WORKS	ROAD	Victoria St	Wolfe Ave-to-Armstrong Rd		\$ 157,683									\$ 157,683
PUBLIC WORKS	ROAD	Westmeath Rd	Lovers Lane-to-Urban beginning								\$ 533,930			\$ 533,930
PUBLIC WORKS	ROAD	Westmeath Rd	Old Mill Bridge Rd-to-Westmeath Twp Dur					\$ 1,355,620						\$ 1,355,620
PUBLIC WORKS	ROAD	Westmeath Rd	Sand Point Rd-to-Old Mill Bridge Rd									\$ 828,340		\$ 828,340
PUBLIC WORKS	ROAD	Westmeath Rd	Urban Beginning-to-City Rd 50 (Gore Line)							\$ 236,751				\$ 236,751
PUBLIC WORKS	ROAD	Westmeath Rd	Westmeath Twp Dump-to-Lovers Lane								\$ 543,910			\$ 543,910
PUBLIC WORKS	ROAD	Whelan Rd	English Rd-to-Kenopic Rd							\$ 466,700				\$ 466,700
PUBLIC WORKS	ROAD	Whelan Rd	Kenopic Rd-to-HWY 132					\$ 1,787,871						\$ 1,787,871
PUBLIC WORKS	ROAD	White Lake Road	Campbell Dr-to-Claybank Bdge E Exp Jnt			\$ 404,447								\$ 404,447
PUBLIC WORKS	ROAD	White Lake Road	Claybank Bdge W Exp Jnt-to-Young Rd					\$ 414,393						\$ 414,393
PUBLIC WORKS	ROAD	White Lake Road	City Rd 23 (Highland Rd)-to-Waba Creek Bc								\$ 169,371			\$ 169,371
PUBLIC WORKS	ROAD	White Lake Road	City Rd 45 (Vanjumar Dr)-to-Campbell Dr		\$ 108,672									\$ 108,672
PUBLIC WORKS	ROAD	White Lake Road	Hwy 17-to-City Rd 45 (Vanjumar Dr)		\$ 291,534									\$ 291,534
PUBLIC WORKS	ROAD	White Lake Road	Mountain View Rd-to-Robertson Line								\$ 231,771			\$ 231,771
PUBLIC WORKS	ROAD	White Lake Road	Robertson Line-to-City Rd 23 (Highland Rd)								\$ 565,166			\$ 565,166
PUBLIC WORKS	ROAD	White Lake Road	Waba Creek E Exp Jnt-to-City Rd 52 (Burnst									\$ 126,920		\$ 126,920
PUBLIC WORKS	ROAD	White Lake Road	Young Rd-to-Mountain View Rd	\$ 1,357,280										\$ 1,357,280
PUBLIC WORKS	ROAD	White Water Rd	Hwy 17-to-City Rd 40 (Greenwood Rd)								\$ 393,120			\$ 393,120
PUBLIC WORKS	ROAD	White Water Rd	Hwy 41-to-Stafford Third Line	\$ 713,570										\$ 713,570
PUBLIC WORKS	ROAD	White Water Rd	Stafford Third Line-to-Hwy 17		\$ 1,281,539									\$ 1,281,539
PUBLIC WORKS	ROAD	Wilno South Rd	Hwy 60-to-Mountain View Rd			\$ 825,160								\$ 825,160
PUBLIC WORKS	ROAD	Wilno South Rd	Inukshuk Rd-to-Opeongo Rd N				\$ 1,599,326							\$ 1,599,326
PUBLIC WORKS	ROAD	Wilno South Rd	Mountain View Rd-to-Inukshuk Rd			\$ 425,872								\$ 425,872
PUBLIC WORKS	ROAD	Witt Rd	City Rd 56 (Woitto Station Rd)-to-Locksley R		\$ 937,877									\$ 937,877
PUBLIC WORKS	ROAD	Witt Rd	Locksley Rd-to-City Rd 26 (Doran Rd)		\$ 956,560									\$ 956,560
PUBLIC WORKS	ROAD	Woitto Station Rd	Alice Twp Dump (Gate 3)-to-B Line Rd							\$ 1,429,635				\$ 1,429,635
PUBLIC WORKS	ROAD	Woitto Station Rd	B Line Rd-to-Hwy 41							\$ 1,204,586				\$ 1,204,586
PUBLIC WORKS	ROAD	Woitto Station Rd	City Rd 14 (Witt Rd)-to-Alice Twp Dump (G							\$ 646,205				\$ 646,205
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck	\$ 400,000										\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck								\$ 400,000			\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck								\$ 400,000			\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck							\$ 400,000				\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck				\$ 400,000							\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck					\$ 400,000						\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck						\$ 400,000					\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck							\$ 400,000				\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck				\$ 400,000							\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck									\$ 400,000		\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck										\$ 400,000	\$ 400,000
PUBLIC WORKS	VEHICLES	HEAVY VEHICLE	6 Ton Truck										\$ 400,000	\$ 400,000

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR	B30 - Roofing			\$ 86,250								\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR	C1060 - Kitchen Refurbishment				\$ 121,900							\$ 121,900
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR	D3058-D - Make-Up AHU		\$ 70,380									\$ 70,380
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR	G2049-B - Sheds	\$ 40,000										\$ 40,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	A20 - Basement Construction										\$ 207,000	\$ 207,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	B1013 - Balcony Construction							\$ 345,000				\$ 345,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	B2010 - Exterior Walls							\$ 74,750				\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	B2030 - Exterior Doors			\$ 330,625								\$ 330,625
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	B30 - Roofing						\$ 109,250					\$ 109,250
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	Chain-link fencing			\$ 63,250								\$ 63,250
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	D3058-D - Make-Up AHU				\$ 92,084							\$ 92,084
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	D3058-D - Make-Up AHU				\$ 92,084							\$ 92,084
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	D4010 - Sprinklers				\$ 57,500							\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N, PEMBROKE	G2020 - Parking Lots		\$ 52,785									\$ 52,785
RENFREW COUNTY HOUSING	BUILDING	400 Nelson Street PEMBROKE	C1070 - Bathroom Refurbishment			\$ 53,040								\$ 53,040
RENFREW COUNTY HOUSING	BUILDING	400 Nelson Street PEMBROKE	D5013 - Main Electrical Service and Distribution		\$ 34,500									\$ 34,500
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard RENFREW	A10 - Foundations	\$ 300,000										\$ 300,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard RENFREW	A10 - Foundations			\$ 100,000				\$ 103,500				\$ 203,500
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard RENFREW	B2010 - Exterior Walls	\$ 60,000										\$ 60,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard RENFREW	C1060 - Kitchen Refurbishment						\$ 299,000					\$ 299,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard RENFREW	D1010 - Elevators & Lifts		\$ 29,900								\$ 172,500	\$ 202,400
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEMBROKE	B2010 - Exterior Walls						\$ 57,500					\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEMBROKE	C1060 - Kitchen Refurbishment				\$ 92,000							\$ 92,000
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEMBROKE	D3041 - Air Distribution Systems			\$ 38,709								\$ 38,709
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEMBROKE	Driveway Paving			\$ 100,000								\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEMBROKE	Roof									\$ 138,000		\$ 138,000
RENFREW COUNTY HOUSING	BUILDING	435 - 481 Nelson Street PEMBROKE	C1060 - Kitchen Refurbishment							\$ 175,950				\$ 175,950
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFREW	B2010 - Exterior Walls							\$ 37,536				\$ 37,536
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFREW	B2020 - Exterior Windows		\$ 69,000									\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFREW	B30 - Roofing							\$ 86,250				\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFREW	D4010 - Sprinklers							\$ 74,750				\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFREW	Extension to garage at Lorne	\$ 50,000										\$ 50,000
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River PEMBROKE	B30 - Roofing					\$ 46,000						\$ 46,000
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River PEMBROKE	B30 - Roofing								\$ 56,891			\$ 56,891
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River PEMBROKE	B30 - Roofing								\$ 109,250			\$ 109,250
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River PEMBROKE	Balcony Repairs		\$ 50,000									\$ 50,000
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River PEMBROKE	C1060 - Kitchen Refurbishment								\$ 321,989			\$ 321,989
RENFREW COUNTY HOUSING	BUILDING	55 Poplar Avenue DEEP RIVER	C1060 - Kitchen Refurbishment								\$ 98,532			\$ 98,532
RENFREW COUNTY HOUSING	BUILDING	55 Poplar Avenue DEEP RIVER	D4030 - Fire Protection Specialties			\$ 10,676						\$ 45,000		\$ 55,676
RENFREW COUNTY HOUSING	BUILDING	59 Wallace Street EGANVILLE	B2010 - Exterior Walls								\$ 34,017			\$ 34,017
RENFREW COUNTY HOUSING	BUILDING	59 Wallace Street EGANVILLE	C1060 - Kitchen Refurbishment	\$ 184,000										\$ 184,000
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Road PALMER RAPIDS	B2020 - Exterior Windows								\$ 32,200			\$ 32,200
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Road PALMER RAPIDS	B2030 - Exterior Doors			\$ 63,250								\$ 63,250
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Road PALMER RAPIDS	B30 - Roofing							\$ 51,612				\$ 51,612
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street ARNPRIOR	B30 - Roofing	\$ 30,000										\$ 30,000
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street ARNPRIOR	C1060 - Kitchen Refurbishment		\$ 217,005								\$ 241,500	\$ 458,505
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street ARNPRIOR	D3058-D - Make-Up AHU				\$ 93,840							\$ 93,840
RENFREW COUNTY HOUSING	BUILDING	72 Sullivan Crescent ARNPRIOR	B2010 - Exterior Walls	\$ 25,000										\$ 25,000
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street BARRYS BAY	B30 - Roofing							\$ 81,600				\$ 81,600
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street BARRYS BAY	G2020 - Parking Lots				\$ 34,500							\$ 34,500
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street BARRYS BAY	G2049-B - Sheds			\$ 52,785								\$ 52,785
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNPRIOR	Balcony doors					\$ 218,500				\$ 115,000		\$ 333,500
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNPRIOR	D4010 - Sprinklers			\$ 74,750								\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNPRIOR	D5032 - Intercommunications And Paging					\$ 10,308				\$ 25,000		\$ 35,308
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNPRIOR	Parking lot						\$ 172,500					\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNPRIOR	Parking lot						\$ 172,500					\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNPRIOR	Accessibility	\$ 64,688	\$ 64,688	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 64,688	\$ 697,188
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cres. RENFREW	B2010 - Exterior Walls							\$ 105,570				\$ 105,570
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cres. RENFREW	C1060 - Kitchen Refurbishment				\$ 211,140							\$ 211,140
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cres. RENFREW	C1060 - Kitchen Refurbishment	\$ 30,600						\$ 230,000				\$ 260,600
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cres. RENFREW	G2020 - Parking Lots	\$ 52,785						\$ 86,250				\$ 139,035
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cres. RENFREW	G2050 - Landscaping			\$ 35,190							\$ 69,000	\$ 104,190
RENFREW COUNTY HOUSING	BUILDING	Appliances	Appliances	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 81,938	\$ 86,250	\$ 86,250	\$ 86,250	\$ 86,250	\$ 71,875	\$ 786,313
RENFREW COUNTY HOUSING	BUILDING	Bathrooms	Bathrooms	\$ 107,813	\$ 107,813	\$ 107,813	\$ 107,813	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 107,813	\$ 1,114,063
RENFREW COUNTY HOUSING	BUILDING	Bronx St./Reynolds Ave. PEMBROKE	G2020 - Parking Lots		\$ 46,000									\$ 46,000
RENFREW COUNTY HOUSING	BUILDING	McLachlin Heights ARNPRIOR	A20 - Basement Construction		\$ 75,000					\$ 4,080				\$ 79,080
RENFREW COUNTY HOUSING	BUILDING	McLachlin Heights ARNPRIOR	B30 - Roofing							\$ 75,000	\$ 75,000			\$ 150,000
RENFREW COUNTY HOUSING	BUILDING	McLachlin Heights ARNPRIOR	D3023 - Furnaces		\$ 50,608									\$ 50,608
RENFREW COUNTY HOUSING	BUILDING	McLachlin Heights ARNPRIOR	D3023 - Furnaces						\$ 85,000		\$ 85,000			\$ 170,000
RENFREW COUNTY HOUSING	BUILDING	Moran Heights RENFREW	A20 - Basement Construction			\$ 34,680						\$ 92,000		\$ 126,680
RENFREW COUNTY HOUSING	BUILDING	Moran Heights RENFREW	B2030 - Exterior Doors							\$ 36,363				\$ 36,363
RENFREW COUNTY HOUSING	BUILDING	Moran Heights RENFREW	C1060 - Kitchen Refurbishment								\$ 287,500			\$ 287,500
RENFREW COUNTY HOUSING	BUILDING	Nelson/Fraser/Arnolds PEMBROKE	B2010 - Exterior Walls				\$ 57,500							\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	Nelson/Fraser/Arnolds PEMBROKE	B30 - Roofing								\$ 102,051			\$ 102,051
RENFREW COUNTY HOUSING	BUILDING	Nelson/Fraser/Arnolds PEMBROKE	C1060 - Kitchen Refurbishment	\$ 211,140										\$ 211,140
RENFREW COUNTY HOUSING	BUILDING	Oak Cres./Frank Dench St. RENFREW	B30 - Roofing	\$ 207,000										\$ 207,000
RENFREW COUNTY HOUSING	BUILDING	Oak Cres./Frank Dench St. RENFREW	G2030 - Pedestrian Paving							\$ 20,000	\$ 120,000			\$ 140,000
RENFREW COUNTY HOUSING	BUILDING	Various apartment buildings	Balcony Inspection and Repair	\$ 400,000			\$ 400,000							\$ 800,000
RENFREW COUNTY HOUSING	BUILDING	Various apartment buildings	Electrical Consultant to review 600 Amp p.	\$ 95,000	\$ 95,000	\$ 95,000								\$ 285,000
RENFREW COUNTY HOUSING	BUILDING	Various apartment buildings	Hallway Floor Replacement	\$ 50,000	\$ 50,000			\$ 126,500	\$ 126,500				\$ 126,500	\$ 479,500
RENFREW COUNTY HOUSING	BUILDING	Various locations	Designated substance removal	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 77,625	\$ 77,625	\$ 77,625	\$ 57,500	\$ 635,375

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
RENFREW COUNTY HOUSING	BUILDING	Various locations	Easetrough repair	\$ 50,000	\$ 50,000									\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	Various locations	Flooring	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 2,213,750
RENFREW COUNTY HOUSING	BUILDING	Various locations	New install bathroom fans	\$ 50,000	\$ 50,000									\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	Various locations	Security and Safety	\$ 71,875	\$ 71,875	\$ 71,875	\$ 77,625	\$ 77,625	\$ 77,625	\$ 77,625	\$ 77,625	\$ 77,625	\$ 71,875	\$ 753,250
RENFREW COUNTY HOUSING	BUILDING	Vimy former "Opeongo" RENFREW	D3023 - Furnaces							\$ 69,000				\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	Vimy former "Opeongo" RENFREW	D3023 - Furnaces		\$ 69,000									\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	Vimy former "Opeongo" RENFREW	D5038 - Security Systems			\$ 25,000								\$ 25,000
RENFREW COUNTY HOUSING	BUILDING	Wilfred/Allan ARNPRIOR	C1060 - Kitchen Refurbishment								\$ 230,000			\$ 230,000
RENFREW COUNTY HOUSING	BUILDING	Wilfred/Allan ARNPRIOR	G2050 - Landscaping			\$ 20,000							\$ 20,000	\$ 40,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	FORD F-150 4x4						\$ 65,000					\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	FORD TRANSIT VAN					\$ 60,000						\$ 60,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP Chevrolet Silverado WT4WC					\$ 65,000						\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP Chevrolet Silverado WT4WC				\$ 65,000							\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 2500 4 X 4		\$ 65,000							\$ 65,000		\$ 130,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN	\$ 60,000							\$ 60,000			\$ 120,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN							\$ 60,000				\$ 60,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN			\$ 60,000							\$ 60,000	\$ 120,000
RENFREW COUNTY HOUSING	VEHICLES	TRACTOR/LOADER/GRADER	Tractor 510 MacKay/515 River Rd		\$ 25,000									\$ 25,000
				\$ 55,684,070	\$ 46,676,818	\$ 51,391,254	\$ 48,350,947	\$ 44,076,343	\$ 45,613,195	\$ 46,137,561	\$ 47,103,278	\$ 39,610,891	\$ 36,862,044	\$ 461,506,401

DRAFT

COUNTY OF RENFREW

BY-LAW NUMBER 136-23

**A BY-LAW TO AMEND BY-LAW NUMBER 4-08
CORPORATE POLICIES AND PROCEDURES FOR TANGIBLE CAPITAL ASSETS FOR
THE COUNTY OF RENFREW**

WHEREAS on January 30, 2008 the Corporation of the County of Renfrew enacted By-law No. 4-08, a By-law to Establish Corporate Policies and Procedures for Tangible Capital Assets for the County of Renfrew;

AND WHEREAS it is deemed desirable and expedient to amend the said By-law for the purpose of establishing a new policy and/or amending and/or removing an existing policy;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. THAT the following amended policy attached to this By-law be hereby enacted as an amendment to the said By-law 4-08:
 - FIN-03 – Tangible Capital Assets – Thresholds
2. That this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 9th day of November, 2023.

READ a second time this 9th day of November, 2023.

READ a third time and finally passed this 9th day of November, 2023.

PETER EMON, WARDEN

CRAIG KELLEY, CLERK

Corporate Policies and Procedures				
DEPARTMENT: Corporate Services				POLICY #: FIN-03
POLICY: Tangible Capital Assets – Thresholds				
DATE CREATED: JAN 2008	REVIEW DATE:	REVISION DATE: NOV 9/23	COVERAGE: As Required	PAGE #: 1 of 2

POLICY STATEMENT

The objective of this policy is to prescribe the financial criteria necessary to capitalize tangible assets on the financial statements of the County of Renfrew.

Changes to this policy are not retroactive, therefore any changes to this policy become effective January 1, 2024.

POLICY SCOPE

Thresholds

Tangible assets shall be capitalized and recorded in the capital asset module according to the following thresholds:

- a) *All land.*
- b) *Land improvements* (parking lots, retaining walls, sidewalks, sprinkler systems, etc.) with a unit cost of ~~\$10,000~~ **\$25,000** or greater.
- c) *Buildings* with a unit cost of \$25,000 or greater.
- d) *Leasehold improvements* with a cost of \$25,000 or greater.
- e) *Linear assets* (built assets such as roads, bridges, communication networks, etc.) with a unit cost of \$25,000 or greater.
- f) *Roofing systems* with a cost of ~~\$5,000~~ **\$15,000** or greater.
- g) *Machinery/Equipment/Furniture* with a unit cost of ~~\$5,000~~ **\$15,000** or greater.
- h) *Vehicles* with a unit cost of ~~\$5,000~~ **\$15,000** or greater.
- i) *Road allowances* shall be capitalized at a nominal value of \$1.00 per block or segment.
- j) Any other asset that is deemed necessary to capitalize by the Treasurer of the County of Renfrew.

Studies and other initiatives that relate directly to the acquisition of a tangible capital asset shall be capitalized. If the study/initiative does not relate directly to the acquisition of a tangible capital asset, then the expense shall be recorded in the year(s) in which they occur.

Corporate Policies and Procedures				
DEPARTMENT: Corporate Services				POLICY #: FIN-03
POLICY: Tangible Capital Assets – Thresholds				
DATE CREATED: JAN 2008	REVIEW DATE:	REVISION DATE: NOV 9/23	COVERAGE: As Required	PAGE #: 2 of 2

Tangible capital assets that are to be developed or constructed shall be recorded as “Capital Work in Progress”. Amortization shall begin on the earlier of the day that the asset goes into service or that ownership / responsibility / control is transferred to the County. Subsequently, the asset will be transferred from “Capital Work in Progress” to the applicable asset category. Any interest (paid or accrued) that is directly attributable to the construction/development project shall be capitalized up to the “in service date”.

Expenditures that qualify as betterments to existing assets should be capitalized when unit costs exceed the threshold. Consult the General Definitions Policy FIN-01 to determine what will qualify as a betterment.

In the event of disagreement on the interpretation or implementation of these policies and procedures, the Treasurer shall make the final decision, guided by the Municipal Act, Public Sector Accounting Handbook Section 3150, and the Ontario Municipal Benchmarking Initiative’s “Municipal Guide for Accounting for Tangible Capital Assets”.

COUNTY OF RENFREW

BY-LAW NUMBER 138-23

**A BY-LAW TO CONFIRM THE PROCEEDINGS OF THE COUNCIL
OF THE COUNTY OF RENFREW AT THE MEETING HELD
ON NOVEMBER 9, 2023**

WHEREAS Subsection 5(1) of the *Municipal Act, 2001, S.O. 2001, Chapter 25*, as amended, provides that the powers of a municipal corporation are to be exercised by its Council;

AND WHEREAS Subsection 5(3) of the said Municipal Act provides that the powers of every Council are to be exercised by by-law;

AND WHEREAS it is deemed expedient that the proceedings of the Council of the County of Renfrew at this meeting be confirmed and adopted by by-law;

THEREFORE the Council of the County of Renfrew enacts as follows:

1. The action of the Council of the County of Renfrew in respect of each motion and resolution passed and other action taken by the Council of the County of Renfrew at this meeting is hereby adopted and confirmed as if all such proceedings were expressly embodied in this by-law.
2. The Warden and the appropriate officials of the County of Renfrew are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the County of Renfrew referred to in the preceding section.
3. The Warden, and the Clerk, or in the absence of the Clerk the Deputy Clerk, are authorized and directed to execute all documents necessary in that behalf and to affix thereto the corporate seal of the County of Renfrew.
4. That this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 9th day of November 2023.

READ a second time this 9th day of November 2023.

READ a third time and finally passed 9th day of November 2023.

PETER EMON, WARDEN

CRAIG KELLEY, CLERK