



RENFREW COUNTY HOUSING CORPORATION

Wednesday, January 17, 2024 – 1:00 p.m.

AGENDA

- | | | |
|-----|--|-------------|
| 1. | Call to order. | |
| 2. | Land Acknowledgement. | |
| 3. | Roll call. | Page |
| 4. | Disclosure of pecuniary interest and general nature thereof. | |
| 5. | Adoption of minutes of previous meeting held on November 15, 2023. | 2 |
| 6. | Delegations: None at the time of mailing. | |
| 7. | Director's Report | 5 |
| 8. | Manager of Housing & Homelessness Monthly Report | 7 |
| 9. | New Business. | |
| 10. | Closed Meeting: None at time of mailing. | |
| 11. | Date of next meeting (Wednesday, February 14, 2024) and adjournment. | |

NOTE: Submissions received from the public, either orally or in writing may become part of the public record.



RENFREW COUNTY HOUSING CORPORATION

Wednesday, November 15, 2023

A meeting of the Renfrew County Housing Corporation Board of Directors was held on Wednesday, November 15, 2023 at 1:00 p.m. at the County of Renfrew Administration Building, Pembroke, Ontario.

Directors Present: Vice-Chair Debbi Grills
Warden Peter Emon
Councillor David Mayville
Councillor Neil Nicholson
Councillor Gary Serviss
Councillor Ed Jacyno

Regrets: Chair Anne Giardini

Officers Present: Craig Kelley, Chief Executive Officer
Laura LePine, Chief Operating Officer

Staff Present: Jason Davis, Director of Development and Property
Jennifer Dombroskie, Manager of Housing and Homelessness
Margo Smith, Manager of Child Care and Early Years Services
Andrea Patrick, Manager of Ontario Works
Dennis Lazary, Supervisor of Technical Services
Daniel Burke, Finance Manager
Tina Peplinskie, Media Relations and Social Media Coordinator
Gwen Dombroski, Deputy Clerk

Vice-Chair Grills called the meeting to order at 1:00 p.m.

Vice-Chair Grills recited the land acknowledgement, identifying that the meeting was being held on the traditional territory of the Algonquin People.

The roll was called and no pecuniary interests were disclosed.

RESOLUTION NO. RCHC-C-23-11-51

Moved by Councillor Mayville

Seconded by Councillor Jaycno

THAT the minutes of the Renfrew County Housing Corporation Board of Directors meeting held on October 11, 2023 be adopted. CARRIED.

The Director of Community Services overviewed the Community Services Department Director's Report, which is attached as Appendix A.

The Supervisor of Technical Services overviewed the Community Housing Capital Projects Update Report.

The Chief Administrative Officer/Clerk (CAO) advised Committee that as part of the budget process for January 2024, staff are bringing forward to all Standing Committees a proposed Business Plan for their specific Department. This report provides a summary of the Department's accomplishments in 2023, as well as what is being planned/proposed for 2024, and how it fits in with the County of Renfrew's 2023-2026 Strategic Plan. Staff are looking for input from the Councillors, on whether the County of Renfrew is moving forward in the right direction with the 2024 budget, and whether this Committee has further suggestions that staff should concentrate on.

The Director of Community Services overviewed the Business Plan.

Committee questioned if the Building Condition Assessment (BCA) Report would identify opportunities and priorities in 2024 and if the Long Term Financial Plan would be linked to the BCA. It was noted that once the results of the BCA have been completed, there will be an opportunity to further discuss them during an upcoming meeting. The discussion will include the current number of homes, the condition of the homes, the replacement value of the homes and the requirements of the homes. Committee discussed the economic feasibility of maintaining the current home stock and whether the stock includes the right homes/building required for the housing supports. It was agreed that this project is a multi-year project that will encompass the County needs.

RESOLUTION NO. RCHC-C-23-11-52

Moved by Councillor Nicholson

Seconded by Councillor Serviss

THAT the Renfrew County Housing corporation directs staff to bring the Business Plans(s) for all relevant divisions under the purview of the Renfrew County Housing Corporation to the appropriate 2024 budget workshop and planning meetings, including any suggested revisions or conceptual projects or areas of concentration. CARRIED.

The Director of Planning and Development overviewed the background on the Building Condition Assessments proposal for the Renfrew County Housing Corporation portfolio. The Supervisor of Technical Services provided additional information regarding the tender process and details of the successful tender submission.

RESOLUTION NO. RCHC-C-23-11-53

Moved by Councillor Serviss

Seconded by Councillor Mayville

THAT the Renfrew County Housing Corporation Board of Directors approve the proposal submitted by Roth IAMS Ltd., Oakville, Ontario for the Building Condition Assessments on the Renfrew County Housing Corporation portfolio in the amount of \$182,480.00 plus HST; AND FURTHER THAT a contract be executed. CARRIED.

The Manager of Housing and Homelessness reviewed the Treasurer Report Addendum as Appendix I

RESOLUTION NO. RCHC-C-23-11-54

Moved by Warden Emon

Seconded by Councillor Serviss

THAT the Community Services Department Director's Report attached as Appendix A and the Treasurer Report Addendum as Appendix I be approved. CARRIED.

The Manager of Housing and Homelessness overviewed the Housing and Homelessness Monthly Report, which is attached as Appendix B.

Staff were commended for collecting the information for the Point in Time Survey.

RESOLUTION NO. RCHC-C-23-11-55

Moved by Councillor Mayville

Seconded by Councillor Jaycno

THAT the Housing and Homelessness Monthly Report, which is attached as Appendix B be approved. CARRIED.

RESOLUTION NO. RCHC-C-23-11-56

Moved by Warden Emon

Seconded by Councillor Nicholson

THAT this meeting adjourn and the next regular meeting be held at the call of the chair. Time 2:07p.m. CARRIED.

COUNTY OF RENFREW
COMMUNITY SERVICES DEPARTMENT
RENFREW COUNTY HOUSING CORPORATION

TO: Renfrew County Housing Corporation Board of Directors
FROM: Andrea Patrick, Acting Director of Community Services
DATE: January 17, 2024
SUBJECT: Director's Report

INFORMATION

1. Community Housing Capital Projects Update

Attached as Appendix I, is the Renfrew County Housing Corporation 2023 Capital Projects Update as of December 31, 2023.

2. Update- 1030 Lea Street New Build- Progress Report

Progress continues on the multi-unit affordable and supportive housing complex at the corner of Lea and Douglas Streets in Pembroke, Ontario. A [Zencity](#) webpage for the project, featuring construction updates, provides the viewer with a description of the project along with progress images. Status of the project is approximately 65% complete. The exterior sheathing is completed, with exterior insulation board partially covering the building, in addition to all windows and doors being installed. The interior insulation and vapor barrier is completed, with some drywall started in the units as the contractor focuses on the interior work during the winter months. Authorized changes to date total \$200,548.67 with a revised construction value to date of \$3,315,228.40. Cost savings change order is and approximate estimated value of \$43,496.00.

RESOLUTIONS

3. 2024 Draft Budget

Recommendation: THAT the Renfrew County Housing Corporation recommends that the Draft 2024 Renfrew County Housing Corporation Budget be forwarded by this Board of Directors to the Community Services Committee.

Background

Attached as Appendix II is the 2024 Business and Budget Plan and Draft 2024 Budget for the Renfrew County Housing Corporation for the review and consideration of the Committee. Andrea Patrick, Acting Director of Corporate Services and Daniel Burke, Acting Treasurer will provide an overview of the Draft Budget at the meeting.

4. Signing Authority- Bank of Montreal

Recommendation: THAT the signing authority for the Renfrew County Housing Corporation be two (2) of the following four (4) names:

Anne Giardini, Chair

Craig Kelley, Chief Executive Officer

Daniel Burke, Acting Treasurer

Gwen Dombroski, Deputy Clerk

Background

Due to staff retirements, it is necessary to update the signing authority for the Renfrew County Housing Corporation bank accounts.

**COUNTY OF RENFREW
COMMUNITY SERVICES DEPARTMENT
RENFREW COUNTY HOUSING CORPORATION**

TO: Renfrew County Housing Corporation Board of Directors

FROM: Jennifer Dombroskie, Manager of Housing and Homelessness

DATE: January 17, 2024

SUBJECT: Monthly Report

INFORMATION

1. Fire at 240/242 (Duplex) Cecil Street Pembroke

On the morning of December 16th, a fire broke out at 240 Cecil Street, prompting a swift response from the Pembroke Fire Department and Renfrew County Paramedics shortly after 12:00 p.m. Staff from the Renfrew County Housing Corporation also responded. At the time of the incident, tenants were present in both 240 and 242 Cecil Street residences.

The fire appeared to start at a front bedroom on the second floor of 240 Cecil Street, resulting in significant damage to the property. Initial assessments revealed that 242 Cecil Street sustained light to moderate smoke damage.

In response to the emergency, occupants from both households were promptly relocated to a local hotel. Efforts are currently in progress to evaluate and strategize repairs for the affected residences. Residents will be provided with the option to relocate to an alternative unit within the Renfrew County Housing Corporation's portfolio.



RCHC-2023 Capital Projects > \$50K					
Location	Work Description			Status	
		Budget	Quote	Status	Comments
75 Stafford - Barry's Bay	Plumbing fixture replacement (including bathroom vanities)	\$75,000.00		100% complete	
				Majority of work done in house	
					Project completed in Sept.
174/178, 202 Massey, 220/350 Arith Blvd - (14) Duplex Renfrew	Massard roof	\$150,000.00	\$149,500.00	100% complete	
	asphalt shingle replacement				Project completed in Sept.
260 Elizabeth -Pembroke	Flat roof replacement	\$250,696.00	\$242,699.00	100% complete	
					Project completed in Sept.
55 Poplar - Deep River	Flat roof replacement	\$175,000.00	\$170,567.00	100% complete	
					Project completed in Sept.
8 Burwash -Amprior	Flat roof replacement	\$174,304.00	\$244,014.00	100% complete	
					Project completed in June
Lea St - (6) Townhome Blocks - Pembroke	B30 - Roofing	\$290,000.00		100% complete	
	(COCHI)	\$121,845.00			Project completed in Nov.
	total	\$411,845.00	\$349,000.00		
Lea St - (2) Townhome Blocks - Pembroke	B2020 - Exterior Windows	\$125,000.00	\$100,564.00	100% complete	
					Project completed in July
75 Stafford Street - Barry's Bay	D4010 - Sprinklers	\$50,000.00		Deferred	
					Carry-over 2024
260 Elizabeth Street North - Pembroke	A20 - Basement Construction	\$100,000.00		Deferred	
					Carry-over 2024
Frank Dench St - (13) Renfrew	Electrical Upgrades	\$50,000.00		Deferred	
					Carry-over 2024
41 Vimy - Renfrew	Cofferdam Installation	\$150,000.00		In Review with Consultant	
					Further investigation required
26 Spruce - Amprior	Front steps	\$50,000.00	\$50,600.00	100% complete	
					Project completed in July
202 Cecil - Pembroke	New duplex	\$545,471.00	\$495,000.00	In Progress - 70 % complete	
					Anticipate completion - end of Q1 2024
44 Lorne Street - Renfrew	Extension to Garage	\$50,000.00		Deferred	
					Carry-over 2024
Nelson St - (6) Townhome - Pembroke	B30 - Roofing	\$120,000.00		Deferred	
					Postponed to 2025



2024

Business and Budget Plan Renfrew County Housing Corporation



DEPARTMENT OVERVIEW

Renfrew County Housing Corporation (RCHC) is a community housing provider in the County of Renfrew managing 1020 community housing units. The RCHC provides rent-geared-to-income (RGI) and affordable rental options to low-income households in the County of Renfrew. Applications for RGI are managed through a centralized wait list. There are 1350 individuals on the centralized wait list demonstrating the high demand for affordable housing. RCHC is also the service system manager for the 5 non-profit housing providers in the County of Renfrew (Kinsmen Court Home, Petawawa Housing Corporation, St. Josephs Non-Profile Housing Corporation, Baskin Place, and Killaloe and District Housing Inc.). Community Services staff provide client-centered services to support the tenants housed in RCHC buildings. Services provided include the following:

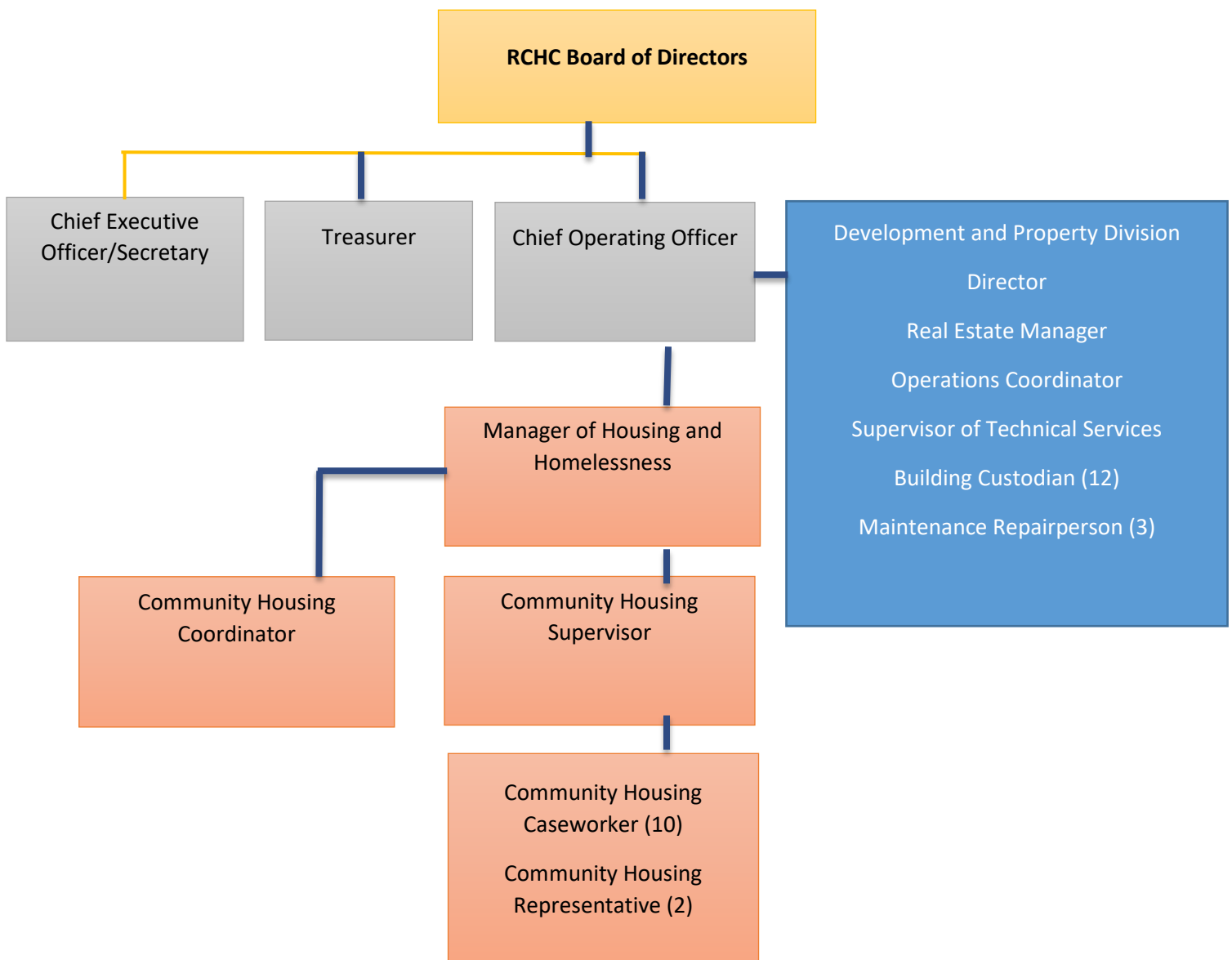
- Tenancy supports for social, health, financial well-being
- Interventions and programs to promote housing stability
- Rent calculations and collection
- Lease signing
- Tenant visits/unit inspections

Community Services staff also deliver programs to help promote housing stability and prevent homelessness. These programs include the following:

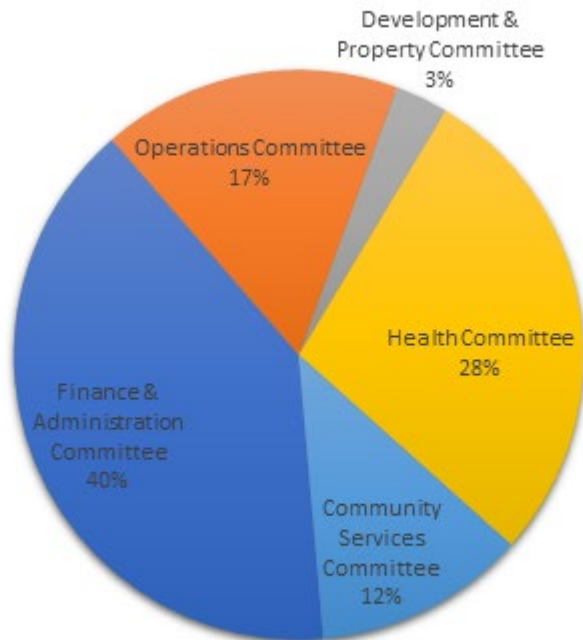
- Rent Allowance – provides a monthly rent subsidy to help individuals renting in the private market with housing affordability
- Emergency Minor Home Repairs - to assist low-income home owners with the costs of minor repairs that will allow for continued safe occupancy of their home
- Ontario Renovates – financial assistance to home buyers in the form of a forgivable loan to help pay for necessary repairs
- Affordable Homeownership – to assist eligible new home buyers in the County of Renfrew
- Canada-Ontario Housing Benefit – provides a direct monthly payment to eligible households to help with the cost of rent

DEPARTMENT'S SHARE OF THE BUDGET

Community programs and RCHC tenant supports are delivered by Community Services staff. Technical services, property management, and building maintenance for RCHC are delivered by Development and Property staff. The departments work collaboratively to ensure the well-being of tenants and that properties are maintained in good condition.



2024 BUDGET (BASELINE)



2024 CONSIDERATIONS AND OPPORTUNITIES

The Renfrew County Housing Corporation (RCHC) is about people, community, and safe, affordable housing. Moreover, RCHC helps in providing a place to call home.

The Renfrew County Housing Corporation is faced with several challenges and opportunities for 2024. These include:

Building Condition Assessment (BCA): All of the RCHC buildings in the portfolio are aged and many are past their life expectancy. As such, the cost to continue to repair these buildings is becoming more costly and time consuming. With many buildings needing significant structural repairs, decisions about capital expenditures is becoming more difficult. The BCA's is an opportunity to have a thorough review of the condition of the buildings, and recommendations for future planning. A request for proposal to hire a consulting firm was advertised for one-month ending October 25, 2023 and the successful proponent submitted a bid of \$182,480.00 plus HST. The contract was awarded to Roth IAMS Ltd and will include building condition assessments for RCHC owned buildings along with the 5 non-profit buildings that are supported through Community Housing. It is anticipated that the BCA's will help inform the RCHC board on next steps regarding the housing stock and revitalization or replacement.

Increase in Housing Demand: RCHC maintains a housing waitlist registry for rent-geared-to-income (RGI) units. This waitlist helps identify the number of applicants who are eligible for RGI and is an indication of the need for affordable housing in Renfrew County. The waitlist continues to grow and the need for one and two bedroom units is in highest demand. With increased public market rent and a shortage of available

accommodation, more people are applying for RGI units. The current RCHC portfolio was built many years ago when the trend at the time was to house families. As this is no longer the trend, the need for smaller sized units is growing.

Increase in Tenant Issues: Like in many other sectors, the COVID-19 pandemic created issues for many people and this includes tenants. Increases in social isolation and other COVID measures has led to an increase in tenant-related issues. This continues to be prevalent in 2023 and into 2024 as staff work alongside community agencies to help address issues and concerns and develop interventions. Engaging in more staff training to enhance their skillset will help to reduce some of the concerns that staff currently face. Issues with hoarding, disruptive social behaviours, substance abuse and other concerns requires unique skills and supports and the need for these supports has grown significantly.

Technology: The current software for RCHC property management is Yardi. Yardi has been in place for many years and is a complex system. Seeking new technology will be important in 2024 as the Yardi costs keep escalating. There are property management systems that housing service managers are exploring that may better suit the community housing model.

Staffing: In 2023 a new position, Community Housing Coordinator, was created to help address the growing increase in tenant arrears and to manage the Landlord Tenant Board (LTB) Tribunals on behalf of RCHC. This work has begun, however due to the backlog of cases at the LTB and the complexities of the tenant arrears, more time is needed in this role. In 2024 staff plan to bring forward a business case to see this position extended.

2024 PROPOSED PROJECTS/ENHANCEMENTS

BUILDING CONDITION ASSESSMENT

- Work collaboratively with D&P to assess opportunities to expand access to affordable housing

UPGRADED TECHNOLOGY

- Replacement of YARDI with a Community Housing software that better meets business needs

MANAGEMENT OF SOCIAL ISSUES

- Continue security guard contract at 260 Elizabeth St. Pembroke

ADDRESS LANDLORD AND TENANT BOARD BACKLOG

- Extend Community Housing Coordinator contract position to attend LTB hearings and manage rent arrears for RCHC

BUILDING REPAIRS & MAINTENANCE

- There is currently a backlog of vacant units requiring repairs (45 units as of December 2023) and there have been significant maintenance cost increases

PROPOSED OPERATING BUDGET

	<u>2024 Budget Enhancement</u>	<u>2024 Budget 3% Target</u>	<u>2024 Budget 3% Pressure</u>	<u>2024 Budget Baseline</u>	<u>2023 Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>Variance 3%</u>
ONTARIO WORKS	103,600	1,383,538	(330,690)	1,714,228	1,347,203	367,025	27.2%	2.7%
CHILD CARE	0	167,139	(408,770)	575,909	448,793	127,116	28.3%	-62.8%
COMMUNITY HOUSING	1,913,454	5,914,824	0	5,914,824	5,183,055	731,769	14.1%	14.1%
Community Services Committee	2,017,054	7,465,501	(739,460)	8,204,961	6,979,051	1,225,910	17.6%	7.0%

Special Projects - Homeless/Housing/Mental Health/Addiction Hub

Study for shovel ready housing development		150,000
Community Housing Co-ordinator		90,166
	Pembroke Share	(9,017)
RCHC mtce staff hours and classification		94,369
	Pembroke Share	(9,437)
Homelessness Co-ordinator		90,166
	HPP funding	(90,166)
RCHC Mtce staff increase by 4160 hours (2 new positions)		144,972
	Pembroke Share	(14,497)
AA1 for housing capital, R&M assistance		66,522
	Pembroke Share	(6,652)
Building infrastructure co-ordinator		98,135
	Pembroke Share	(9,814)
East region response team	Paramedic 12 x 365	322,860
	Crisis Worker	266,538
	Vehicle	120,000
	Capital	75,000
	Material & supplies	50,000
	Pembroke Share	(109,807)
West region response team	Paramedic 12 x 365	322,860
	Crisis Worker	266,538
	Vehicle	120,000
	Capital	75,000
	Material & supplies	50,000
	Pembroke Share	(109,807)
		2,043,929

- Possible funding?
- Safe Restart Reserve \$1,711,768.
- Community Paramedic Reserve \$626,005.

Renfrew County Housing Corp - Expense

	2024 Budget Enhancement	2024 Budget 3% Target	2024 Budget 3% Pressure	2024 Budget Baseline	2023 Budget	Variance \$	Variance %	Variance 3%
Salaries		2,022,137.00		2,022,137.00	1,934,981	87,156	4.5%	4.5%
Benefits		562,379.00		562,379.00	529,213	33,166	6.3%	6.3%
Administration		1,407,913.00		1,407,913.00	1,407,926	(13)	0.0%	0.0%
Building - Heat, Light & Power		992,195.00		992,195.00	992,195	0	0.0%	0.0%
Building - Repairs & Maintenance		700,000.00		700,000.00	485,327	214,673	44.2%	44.2%
Building - Natural Gas		206,384.00		206,384.00	206,384	0	0.0%	0.0%
Building - Heating & Plumbing		142,355.00		142,355.00	142,325	30	0.0%	0.0%
Building - Taxes		1,787,287.00		1,787,287.00	1,787,287	(0)	0.0%	0.0%
Building - Water		791,921.00		791,921.00	791,921	(0)	0.0%	0.0%
Building - Elevator		70,207.00		70,207.00	68,163	2,045	3.0%	3.0%
Building - Painting		254,320.00		254,320.00	246,913	7,407	3.0%	3.0%
Building - Garbage Removal		80,929.00		80,929.00	78,572	2,357	3.0%	3.0%
Building - Snow Removal		506,000.00		506,000.00	440,000	66,000	15.0%	15.0%
Building - Grounds Keeping		74,684.00		74,684.00	72,509	2,175	3.0%	3.0%
Building - Repairs - non TCA		1,280,625.00		1,280,625.00	713,000	567,625	79.6%	79.6%
Financial - Depreciation		1,345,600.00		1,345,600.00	1,200,000	145,600	12.1%	12.1%
Financial - Rent Waiver/Bad Debts		60,000.00		60,000.00	150,000	(90,000)	-60.0%	-60.0%
Financial - Mortgage Interest		332,043.00		332,043.00	491,429	(159,386)	-32.4%	-32.4%
Financial - Rent Supplement		290,761.00		290,761.00	290,761	0	0.0%	0.0%
Financial - Can Ont Community Housing Initiative		200,000.00		200,000.00	0	200,000		
Financial - Ontario Priorities Housing Initiative		0.00		0.00	321,045	(321,045)	-100.0%	
Financial - HPP		3,390,740.00		3,390,740.00	1,551,773	1,838,967	118.5%	118.5%
Financial - IAH HADD		17,000.00		17,000.00	68,000	(51,000)	-75.0%	-75.0%
Surplus Adjustment - To Reserves		200,910.00		200,910.00	0	200,910		
Surplus Adjustment - TCA Capital		3,322,890		3,322,890.00	4,100,200	(777,310)	-19.0%	-19.0%
Surplus Adjustment - Depreciation		(1,345,600)		(1,345,600)	(1,200,000)	(145,600)	12.1%	12.1%
Surplus Adjustment - Principal		111,871		111,871.00	307,736	(195,865)	-63.6%	-63.6%
		0.00						
Total Expenditures	0.00	18,805,551.00	0	18,805,551.00	17,177,659	1,627,892	9.5%	9.5%

COUNTY OF RENFREW
Renfrew County Housing Corporation

2024 BUDGET

	<u>2024 Budget</u> <u>Enhancement</u>	<u>2024 Budget</u> <u>3% Target</u>	<u>2024 Budget</u> <u>3% Pressure</u>	<u>2024 Budget</u> <u>Baseline</u>	<u>2023 Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>Variance 3%</u>	<u>2022 Actual</u>	<u>2021 Actual</u>	<u>2020 Actual</u>	<u>2019 Actual</u>	<u>2018 Actual</u>
Gain / (Loss) on Disposal of Assets		0.00		0.00	0	0			(44,609)	(25,556)	7,564	(54,850)	(17,434)
Asset Transfer agreement		0.00		0.00	0						790,657		
Interest on Investments		95,000.00		95,000.00	75,000	20,000	26.7%	26.7%	121,671	47,368	49,790	68,783	40,618
Miscellaneous Revenue		65,000.00		65,000.00	65,000	0	0.0%	0.0%	60,913	63,889	65,038	125,545	69,295
Home Ownership - Revolving Loans		0.00		0.00	0	0			118,238			0	0
Provincial Subsidy - Debentures		319,730.00		319,730.00	474,077	(154,347)	-32.6%	-32.6%	619,986	681,990	829,150	1,010,047	1,009,834
Surplus Adjustment - New Debt		0.00			0	0					577,013		
Surplus Adjustment - From Reserves		934,250.00		934,250.00	1,204,200	(269,950)	-22.4%	-22.4%	986,296	1,250,894		118,368	9,350
Tenant Revenue		5,000,000.00		5,000,000.00	4,800,000	200,000	4.2%	4.2%	4,992,883	4,530,193	4,714,512	4,519,355	4,195,368
County Transfer - Base		5,963,651.00		5,963,651.00	5,526,873	436,778	7.9%	7.9%	5,392,754	5,474,518	5,373,006	5,261,499	5,219,437
County Transfer - Capital/Other		0.00				0					695,566	1,016,336	654,683
County Transfer - CMHC		177,000.00		177,000.00									
County Transfer - SSRF/COVID		1,300,000.00		1,300,000.00	2,000,000	(700,000)	-35.0%	-35.0%	562,934	1,444,966			
County Transfer - CHPI		0.00		0.00	0	0			226,619	1,160,716	1,585,281	795,751	882,763
County Transfer - CHPI Admin		0.00		0.00	0	0			261,254	30,762	108,053	125,641	121,475
County Transfer - COCHI		813,355.00		813,355.00	546,000	267,355	49.0%	49.0%	538,008	71,137	119,034	0	
County Transfer - COCHI Admin		48,065.00		48,065.00	28,709	19,356	67.4%	67.4%	16,485	14,198	16,990	0	
County Transfer - OPHI		475,285.00		475,285.00	571,045	(95,760)	-16.8%	-16.8%	394,362	624,929	158,637	26,421	
County Transfer - OPHI Admin		25,015.00		25,015.00	30,055	(5,040)	-16.8%	-16.8%	31,813	26,470	48,901	0	
County Transfer - COHB		0.00		0.00	0	0			0	2,932	25,158		
County Transfer - COHB admin		3,000.00		3,000.00	3,000	0	0.0%	0.0%	16,500	3,000	10,000		
County Transfer - HPP		3,390,740.00		3,390,740.00	1,651,773	1,738,967	105.3%	105.3%	1,259,205				
County Transfer - HPP admin		178,460.00		178,460.00	133,927	44,533	33.3%	33.3%	100,446				
County Transfer - IAH		0.00		0.00	0	0						771,364	418,127
County Transfer - IAH ON Renovates		0.00		0.00	0	0			4,322	42,497	178,711		
County Transfer - IAH HADD		17,000.00		17,000.00	68,000	(51,000)	-75.0%	-75.0%	45,000	58,750	68,000		
County Transfer - Home Ownership		0.00		0.00	0	0					621,069		
County Transfer - IAH Admin		0.00		0.00	0	0					6,314	32,189	53,023
County Transfer - SHIP		0.00		0.00	0	0						0	61,565
County Transfer - SIF		0.00		0.00	0	0					500	249,355	269,549
County Transfer - SDV - PHB		0.00		0.00	0	0						0	116,676
County Transfer - Strong Communities		0.00		0.00	0	0			35,021	140,086	140,086	140,086	140,086
		0.00											
Total Revenues	0.00	18,805,551.00	0	18,805,551.00	17,177,659	1,627,892	9.5%	9.5%	15,740,099	15,643,739	16,189,030	14,205,890	13,244,415

COUNTY OF RENFREW
Renfrew County Housing Corporation

2024 BUDGET

	<u>2024 Budget</u> <u>Enhancement</u>	<u>2024 Budget</u> <u>3% Target</u>	<u>2024 Budget</u> <u>3% Pressure</u>	<u>2024 Budget</u> <u>Baseline</u>	<u>2023 Budget</u>	<u>Variance \$</u>	<u>Variance %</u>	<u>Variance 3%</u>	<u>2022 Actual</u>	<u>2021 Actual</u>	<u>2020 Actual</u>	<u>2019 Actual</u>	<u>2018 Actual</u>
Salaries		2,022,137.00		2,022,137.00	1,934,981	87,156	4.5%	4.5%	1,768,268	1,777,325	1,812,113	1,843,655	1,791,822
Benefits		562,379.00		562,379.00	529,213	33,166	6.3%	6.3%	441,183	412,889	409,795	393,382	390,475
Administration		1,407,913.00		1,407,913.00	1,407,926	(13)	0.0%	0.0%	1,184,066	1,134,730	1,123,218	1,128,696	1,075,915
COVID		0.00		0.00	0				472,624	1,326,509	476,190		
Building - Heat, Light & Power		992,195.00		992,195.00	992,195	0	0.0%	0.0%	896,780	859,230	885,472	906,342	898,943
Building - Repairs & Maintenance		700,000.00		700,000.00	485,327	214,673	44.2%	44.2%	841,685	614,739	419,092	437,475	382,598
Building - Natural Gas		206,384.00		206,384.00	206,384	0	0.0%	0.0%	196,578	177,440	167,563	184,840	188,144
Building - Heating & Plumbing		142,355.00		142,355.00	142,325	30	0.0%	0.0%	58,585	56,976	126,449	96,195	82,027
Building - Taxes		1,787,287.00		1,787,287.00	1,787,287	(0)	0.0%	0.0%	1,686,804	1,677,897	1,636,178	1,572,530	1,514,493
Building - Water		791,921.00		791,921.00	791,921	(0)	0.0%	0.0%	860,976	806,337	790,343	718,505	668,136
Building - Elevator		70,207.00		70,207.00	68,163	2,045	3.0%	3.0%	78,374	52,776	49,321	43,764	46,531
Building - Painting		254,320.00		254,320.00	246,913	7,407	3.0%	3.0%	115,640	130,976	113,885	147,742	177,429
Building - Garbage Removal		80,929.00		80,929.00	78,572	2,357	3.0%	3.0%	106,959	71,855	67,643	60,525	48,443
Building - Snow Removal		506,000.00		506,000.00	440,000	66,000	15.0%	15.0%	426,158	257,331	215,248	232,579	161,908
Building - Grounds Keeping		74,684.00		74,684.00	72,509	2,175	3.0%	3.0%	59,068	62,139	87,887	47,374	47,364
Building - Repairs - non TCA		1,280,625.00		1,280,625.00	713,000	567,625	79.6%	79.6%	792,332	506,034	530,104	582,017	761,816
Financial - Depreciation		1,345,600.00		1,345,600.00	1,200,000	145,600	12.1%	12.1%	1,170,895	1,184,025	1,098,916	1,038,500	989,319
Financial - Rent Waiver/Bad Debts		60,000.00		60,000.00	150,000	(90,000)	-60.0%	-60.0%	67,138	145,686	284,493	239,880	229,534
Financial - Mortgage Interest		332,043.00		332,043.00	491,429	(159,386)	-32.4%	-32.4%	645,730	716,736	874,904	1,048,272	1,063,900
Financial - Rent Supplement		290,761.00		290,761.00	290,761	0	0.0%	0.0%	271,729	264,628	251,125	225,960	233,885
Financial - Rent Supplement - Strong Communities		0.00		0.00	0	0			29,121	130,557	143,978	137,653	133,912
Financial - CHPI		0.00		0.00	0	0			226,619	1,160,716	1,585,281	795,751	882,763
Financial - Can Ont Community Housing Initiative		200,000.00		200,000.00	0	200,000			538,008	158,532	31,640	0	
Financial - Ontario Priorities Housing Initiative		0.00		0.00	321,045	(321,045)	-100.0%		394,362	624,929	158,637	26,421	
Home Ownership - Revolving Loans		0.00		0.00	0	0			118,238			0	0
Financial - SDV - PHB (90%)		0.00		0.00	0	0						0	106,050
Financial - SHIP		0.00		0.00	0	0						0	21,878
Financial - IAH Home Ownership		0.00		0.00	0	0						66,550	114,300
Financial - IAH/SIF Ontario Renovates		0.00		0.00	0	0			11,721	42,497	178,711	873,699	510,827
Financial - HPP		3,390,740.00		3,390,740.00	1,551,773	1,838,967	118.5%	118.5%	1,259,205				
COHB		0.00		0.00	0	0			0	2,932	25,158		
Financial - IAH HADD		17,000.00		17,000.00	68,000	(51,000)	-75.0%	-75.0%	45,000	58,750	68,000	66,000	43,000
Surplus Adjustment - To Reserves		200,910.00		200,910.00	0	200,910			(1,020,449)	(723,838)		0	0
Surplus Adjustment - TCA Capital funded by OPHI/COCHI/COVID		0.00		0.00	0	0							
Surplus Adjustment - TCA Capital		3,322,890		3,322,890.00	4,100,200	(777,310)	-19.0%	-19.0%	2,006,746	1,974,733	1,211,197	1,134,704	732,158
Surplus Adjustment - Depreciation		(1,345,600)		(1,345,600)	(1,200,000)	(145,600)	12.1%	12.1%	(1,170,895)	(1,184,025)	(1,098,916)	(1,038,500)	(989,319)
Surplus Adjustment - Principal		111,871		111,871.00	307,736	(195,865)	-63.6%	-63.6%	361,821	366,121	396,746	238,572	227,176
		0.00											
Total Expenditures	0.00	18,805,551.00	0	18,805,551.00	17,177,659	1,627,892	9.5%	9.5%	14,941,067	14,848,162	14,120,371	13,249,083	12,535,427
Municipal Surplus / (Deficit)	0.00	0.00	0.00	0.00	(0)	0	-100.0%		799,032	795,577	2,068,659	956,807	708,988

County of Renfrew
Schedule of Reserves
2024 BUDGET

		Audited Balance 31-Dec-22	2023 Budget Reserve Changes	Known Adjustments In 2023	Estimated Balance 31-Dec-23	Prop-Pembroke	Property-RCP	Property - Base	Prop-Amprior	transfer from reserve IT	Forestry	GIS	PW	PS	ML	BM	RCHC	Transfer to Reserve					Property -RCP operty	Base/rop-Amprior	Prop-OPP	Forestry	Finance	PS	RCHC	Net Change	Estimated Balance 31-Dec-24	c = capital reserve	Shared providcity
Child Care	Mitigation	1,534,682			1,534,682																								0	1,534,682	s		
Ec Dev	RED	35,000			35,000																								0	35,000			
Trail	Algonquin Trail	54,125			54,125																								0	54,125			
General	Building Reserve	3,508,954	(1,358,121)	(1,450,000) (a)	700,833	(156,765)	(458,341)	(418,565)	(30,941)									20,000	291,257	83,375								(669,980)	30,853	c			
General	Development Reserve	9,013			9,013																								0	9,013	c		
General	CCBF (GAS TAX)	0			0							(2,877,117)													2,877,117			0	0				
General	Insurance	150,000			150,000																							0	150,000				
General	Reforestation Reserve	237,168	(24,100)		213,068						(30,100)														27,000			(3,100)	209,968	c	s		
General	OPP Bldg	863,037	21,625		884,662																				58,513				58,513	943,175	c		
General	Sick leave	69,458			69,458																							0	69,458				
General	TCA Renewal Reserve	17,940,265	(8,123,198)	2,850,000 (e)	12,667,067					(25,000)	(60,000)	(55,000)	(36,366,667)													18,122,425		(18,384,242)	(5,717,175)	c			
General	Working Capital	19,378,284	(2,265,538)	2,000,000 (d)	19,112,746																							0	19,112,746	c			
General	WSIB Sched 2	621,547	(621,547)		0																							0	0				
General	Cannabis Reserve	149,979			149,979																							0	149,979				
General	Ontario Winter Games	200,000			200,000																							0	200,000				
General	Safe Restart	1,711,768			1,711,768																							0	1,711,768				
General	OVOHT	65,000			65,000																							0	65,000				
Housing	Non Profit Capital	116,222			116,222																							0	116,222	s			
Housing	Severance	150,903			150,903																							0	150,903	s			
Paramedic	Infrastructure	2,579,908	(1,745,000)	180,000 (c)	1,014,908								(1,695,000)													1,200,000	(495,000)	519,908	c	s			
Paramedic	Community Paramedic	626,005			626,005																							0	626,005	s			
Paramedic	Severance	1,378,862			1,378,862																							0	1,378,862	s			
Public Works	Winter Control	250,000			250,000																							0	250,000				
Social Service	Fiscal Pressure	339,942			339,942																							0	339,942	s			
County Of Renfrew		51,970,121	(14,115,879)	3,580,000	41,434,242	(156,765)	(458,341)	(418,565)	(30,941)	(25,000)	(90,100)	(55,000)	(39,243,784)	(1,695,000)	0	0	0	20,000	291,257	83,375	58,513	27,000	20,999,542	1,200,000	-		(19,493,809)	21,940,433					
BM	WSIB Sched 2	594,792	49,024		643,816																							0	643,816	s			
BM	Butterfly	149,318			149,318																							0	149,318	c	s		
BM	Unallocated	3,140,157	(626,500)	1,499,463 (b)	4,013,120											(980,000)												(980,000)	3,033,120	c	s		
BM	LTC CMI Stabilization	246,242	(71,272)		176,970																							0	176,970	s			
BM	Equip	100,000			100,000																							0	100,000	c	s		
Bonnechere Manor		4,232,509	(648,748)	1,499,463	5,083,224	0	0	0	0	0	0	0	0	0	0	(980,000)	0	-	-	-	-	-	-	-	-	-	-	(980,000)	4,103,224				
ML	Butterfly	159,419			159,419																							0	159,419	c	s		
ML	WSIB Sched 2	228,442			228,442																							0	228,442	s			
ML	Unallocated	227,835	(703,600)	1,259,768 (b)	784,003											(745,700)												(745,700)	38,303	c	s		
ML	LTC CMI Stabilization	100,614			100,614																							0	100,614	c	s		
ML	Equip	38,782			38,782																							0	38,782	c	s		
ML	Sick leave	186,402			186,402																							0	186,402	s			
Miramichi Lodge		941,494	(703,600)	1,259,768	1,497,662	0	0	0	0	0	0	0	0	0	(745,700)	0	0	-	-	-	-	-	-	-	-	-	-	(745,700)	751,962				
RCHC	Capital	3,735,413	(1,204,200)		2,531,213												(934,250)										200,910	(733,340)	1,797,873	c	s		
RCHC	Working Capital	50,000			50,000																							0	50,000	c	s		
RCHC	WSIB Sched 2	148,483			148,483																							0	148,483	c	s		
Renfrew County Housing Corp		3,933,896	(1,204,200)	0	2,729,696	-	-	-	-	-	-	-	-	-	-	-	934,250	-	-	-	-	-	-	-	-	-	-	200,910	(733,340)	1,996,356			
Total Surplus Adjustment		61,078,021	(16,672,427)	6,339,231	50,744,825	(156,765)	(458,341)	(418,565)	(30,941)	(25,000)	(90,100)	(55,000)	(39,243,784)	(1,695,000)	(745,700)	(980,000)	(934,250)	20,000	291,257	83,375	58,513	27,000	20,999,542	1,200,000	200,910	(21,952,849)	28,791,976						
Capital Reserves Only		52,117,554	(16,028,632)	6,339,231	42,428,153	(156,765)	(458,341)	(418,565)	(30,941)	(25,000)	(90,100)	(55,000)	(36,366,667)	(1,695,000)	(745,700)	(980,000)	(934,250)	20,000	291,257	83,375	58,513	27,000	18,122,425	1,200,000	200,910	(21,952,849)	20,475,304						

County of Renfrew

2024 BUDGET

Capital

Department	Primary Category	Detail	Detail	Location/Other	Revised		Sources of Financing				
					10 Year Plan	Budget \$	Taxation/Other	Provincial Grant	Gas Tax Res Reserve	Reserves	Debt Total
FORESTRY	VEHICLE	LIGHT VEHICLE	TRUCK PICKUP CHEV SILVER	COUNTY ADMINISTRATION	60,000	60,000				60,000	60,000
FORESTRY Total					60,000	60,000	-	-	-	60,000	60,000
GIS	EQUIPMENT	PLOTTER		COUNTY ADMINISTRATION	-	20,000				20,000	20,000
GIS	SOFTWARE	DRAPE 4	PICTURE	COUNTY ADMINISTRATION	-	35,000				35,000	35,000
GIS Total					-	55,000	-	-	-	55,000	55,000
IT	EQUIPMENT	COMPUTER	VM Ware Server	COUNTY ADMINISTRATION	25,000	25,000				25,000	25,000
IT Total					25,000	25,000	-	-	-	25,000	25,000
LONG TERM CARE - BM	BUILDING	B2010 - Exterior Walls	Clay brick clad exterior walls		10,000	-				-	-
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl		40,000	40,000				40,000	40,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs		35,000	35,000				35,000	35,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs		35,000	35,000				35,000	35,000
LONG TERM CARE - BM	BUILDING	D2095 - Domestic Water Heaters Replacement	completed 2014		225,000	225,000				225,000	225,000
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers	sprinklers		45,000	45,000				45,000	45,000
LONG TERM CARE - BM	BUILDING	Butterfly Dementia care unit reno	carryforward		-	25,000				25,000	25,000
LONG TERM CARE - BM	EQUIPMENT	Garbage Compactor				50,000				50,000	50,000
LONG TERM CARE - BM	EQUIPMENT	D3016 - Solar Energy Supply	New solar panels Repairs - Replace inverter		25,000	25,000				25,000	25,000
LONG TERM CARE - BM	EQUIPMENT	D5092 - Emergency Power & Ge	Detriot generator 375 KVa		500,000	500,000				500,000	500,000
LONG TERM CARE - BM Total					915,000	980,000	-	-	-	980,000	980,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Ceramic flooring (ceramic repair 1st Floor)		10,000	10,000				10,000	10,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring replaced to vinyl plank - dining and activity rooms 2nd and		60,000	60,000				60,000	60,000
LONG TERM CARE - ML	BUILDING	D1010 - Elevators & Lifts	2 passenger elevator - Panachrome + 3D detection		15,500						-
LONG TERM CARE - ML	BUILDING	D1011 - Passage Elevators - Hyc	10 ceiling lift motors with tilt carrier frame		65,000						-
LONG TERM CARE - ML	BUILDING	D3031 - Chiller	Eddie Test / Heater replacement		35,000	35,000				35,000	35,000
LONG TERM CARE - ML	BUILDING	D3034 - Study - Air Conditioning Eng.	Study / tender		25,000	25,000				25,000	25,000
LONG TERM CARE - ML	BUILDING	D3060 - Controls And Instrument	updated 2019		36,500	36,500				36,500	36,500
LONG TERM CARE - ML	BUILDING	SITE WORK	Pedestrian Paving		30,000	30,000				30,000	30,000
LONG TERM CARE - ML	BUILDING	SITE WORK	G2046 ditching and embankment		-	27,000				27,000	27,000
LONG TERM CARE - ML	BUILDING	VAV boxes - 43 VAVs Resident	carryforward		-	20,000				20,000	20,000
LONG TERM CARE - ML	BUILDING	D3043 - Hydronic Distribution Sy	carryforward		-	87,200				87,200	87,200
LONG TERM CARE - ML	BUILDING	Nurse call - Austoo systsem - Phc	carryforward		-	315,000				315,000	315,000
LONG TERM CARE - ML	BUILDING	Butterfly Dementia care unit reno	carryforward - renovation plan re	vised to remove seperation of units	-	25,000				25,000	25,000
LONG TERM CARE - ML	EQUIPMENT	D5092 - Emergency Power & Ge	500 Kw Emergency / Backup Generators / Tranfer Switch		75,000	75,000				75,000	75,000
LONG TERM CARE - ML Total					352,000	745,700	-	-	-	745,700	745,700
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 15	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 16	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 17	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 18	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 19	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 20	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 21	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 22	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 23	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 24	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 25	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 26	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 27	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 28	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 29	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 30	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 31	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 32	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 33	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 34	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 35	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 36	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 37	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 38	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 39	DEFIBULATOR	33,000	45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 39	DEFIBULATOR		45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 39	DEFIBULATOR		45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 39	DEFIBULATOR		45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 39	DEFIBULATOR		45,000				45,000	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 39	DEFIBULATOR		45,000				45,000	45,000

County of Renfrew

2024 BUDGET

Capital

					Revised	Sources of Financing							
Department	Primary Category	Detail	Detail	Location/Other	10 Year Plan	Budget \$	Provincial Gas Tax Res						
							Taxation/Other	Grant	Reserve	Reserves	Debt	Total	
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE	SPECIAL	25,000	40,000					40,000		40,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	ERV	carryforward - upfit		60,000					60,000		60,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	ERV	carryforward - upfit		60,000					60,000		60,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	ERV	carryforward - upfit		60,000					60,000		60,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK GMC SIERRA	LIGHT VEHICLE	150,000	150,000					150,000		150,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	carryforward - less deposit		185,000					185,000		185,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	carryforward - less deposit		185,000					185,000		185,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	carryforward - less deposit		185,000					185,000		185,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	carryforward - less deposit		185,000					185,000		185,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	carryforward - less deposit		185,000					185,000		185,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	AMBULANCE - deposit only	285,000	100,000					100,000		100,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	AMBULANCE - deposit only	285,000	100,000					100,000		100,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	AMBULANCE - deposit only	285,000	100,000					100,000		100,000
PARAMEDIC SERVICE	VEHICLES	AMBULANCE	AMBULANCE DEMERS TYPE II	AMBULANCE - deposit only	285,000	100,000					100,000		100,000
PARAMEDIC SERVICE Total					2,140,000	3,045,000	-	-	-	1,695,000	1,350,000		3,045,000
PARAMEDIC SERVICE - EMERGENCY MGM EQUIPMENT		SAND BAG MACHINE	Gravity-Fed Sandbagging Machi EQUIPMENT			21,000	21,000						21,000
PARAMEDIC SERVICE - EMERGENCY MGMT Total					-	21,000	21,000	-	-	-	-	-	21,000
PROPERTY - 80 McGonigal	BUILDING	Garage Upgrade to Store Vehicle		80 MCGONIGAL ARNPRIOR	30,000								-
PROPERTY - 80 McGonigal	BUILDING	D5038 - Security Systems		80 MCGONIGAL ARNPRIOR	30,941	30,941					30,941		30,941
PROPERTY - 80 McGonigal	BUILDING	Garage Oil/Water Separator (floor drain)		80 MCGONIGAL ARNPRIOR	50,000								-
PROPERTY - 80 McGonigal	BUILDING	Generator		80 MCGONIGAL ARNPRIOR	70,000								-
PROPERTY - 80 McGonigal Total					180,941	30,941	-	-	-	30,941	-		30,941
PROPERTY - Base Station	BUILDING	D3034 - Packaged Air Conditioning Units		ARNPRIOR BASE STATION	18,565	18,565					18,565		18,565
PROPERTY - Base Station	BUILDING	Eganville Fit Up		Carry forward		400,000					400,000		400,000
PROPERTY - Base Station Total					18,565	418,565	-	-	-	418,565	-		418,565
PROPERTY - Pem	BUILDING	Generator Transfer Switch		COUNTY ADMINISTRATION	33,000	33,000					33,000		33,000
PROPERTY - Pem	BUILDING	B30 - Roofing		COUNTY ADMINISTRATION	123,765	123,765					123,765		123,765
PROPERTY - Pem Total					156,765	156,765	-	-	-	156,765	-		156,765
PROPERTY - RCP	BUILDING	D5038 - Security Systems		RENFREW COUNTY PLACE	74,082	74,082					74,082		74,082
PROPERTY - RCP	BUILDING	D5022 - Lighting Equipment		RENFREW COUNTY PLACE	74,259	74,259					74,259		74,259
PROPERTY - RCP	BUILDING	Finish second Exterior Garage		RENFREW COUNTY PLACE	250,000	250,000					250,000		250,000
PROPERTY - RCP	VEHICLE	LIGHT VEHICLE		Carry forward		60,000					60,000		60,000
PROPERTY - RCP Total					398,341	458,341	-	-	-	458,341	-		458,341
PUBLIC WORKS - capital work	BRIDGE	Burnt Bridge		Burnt Bridge Road - 11 km S of County Road 51	477,000	477,000					477,000		477,000
PUBLIC WORKS - capital work	BRIDGE	Butler Bridge		Butler Road - 1 km S of Highway 60	1,400,000	1,400,000					1,400,000		1,400,000
PUBLIC WORKS - capital work	BRIDGE	Cochrane Creek Bridge		Cement Bridge Road - 200 m West of Burchat R	450,000	450,000					450,000		450,000
PUBLIC WORKS - capital work	BRIDGE	Peter Black Bridge		CR24 - 1.5 km E of Highway 41	1,800,000	1,800,000					1,800,000		1,800,000
PUBLIC WORKS - capital work	BRIDGE	Brennans Creek Bridge		CR512 - 1.45 km S of Hwy 60	600,000	600,000					600,000		600,000
PUBLIC WORKS - capital work	BRIDGE	Harrington Creek Bridge	part of foymount project of	CR512 - 2.5 km E of Cormac Road	800,000								-
PUBLIC WORKS - capital work	BRIDGE	Waba Creek Bridge		CR52 - 0.7 km N of CR 2	45,000	45,000					45,000		45,000
PUBLIC WORKS - capital work	BRIDGE	General repairs		various	150,000	150,000					150,000		150,000
PUBLIC WORKS - capital work	BRIDGE	Constant Creek Bridge		Ferguson Lake Road. - 5.3 km N of County Road	220,000	140,000					140,000		140,000
PUBLIC WORKS - capital work	BRIDGE	Combermere Bridge		CR62 - 0.5km S of CR515	-	40,000					40,000		40,000
PUBLIC WORKS - capital work	BRIDGE	O'Grady Bridge		O'Grady Settlement Road - 4.5 km from County f	238,500	238,500					238,500		238,500
PUBLIC WORKS - capital work	BRIDGE	Tramore Bridge		Tramore Road - 0.25 km N of County Road 58	400,000	400,000					400,000		400,000
PUBLIC WORKS - capital work	CULVERT	Bellows Creek Culvert		CR12 - 4.5 km E of County Road 21	1,200,000	1,200,000					1,200,000		1,200,000
PUBLIC WORKS - capital work	CULVERT	Berlanquet Creek Culvert		CR5 - 4 km W of HWY 132	750,000	750,000					750,000		750,000
PUBLIC WORKS - capital work	CULVERT	Broomes Creek Culvert & Dam		CR7 - 0.1km E of Foresters Falls	-	70,000					70,000		70,000
PUBLIC WORKS - capital work	CULVERT	Burnt Bridge		Burnt Bridge Road - 0.35 km N of CR 9	18,000	18,000					18,000		18,000
PUBLIC WORKS - capital work	CULVERT	Campbell Drive Culvert		Campbell Drive - 2 km W of Highway 17	600,000	600,000					600,000		600,000
PUBLIC WORKS - capital work	CULVERT	Cliché Culvert		Sandy Beach Road - 1.5 km W of County Road 2	18,000	18,000					18,000		18,000
PUBLIC WORKS - capital work	CULVERT	Elm Creek Culverts		Snake River Line - 1 km N of Waterview Road, L	360,000	360,000					360,000		360,000
PUBLIC WORKS - capital work	CULVERT	Farquharson's Culvert		S. McNaughton Road - 0.75 km N of Highway 13	200,000	200,000					200,000		200,000
PUBLIC WORKS - capital work	CULVERT	Harris Creek Culvert		Proven Line - 0.5 km N of Barr Line	160,000	160,000					160,000		160,000
PUBLIC WORKS - capital work	CULVERT	John Watson Culvert 2		John Watson Road - 3.3 km SW of CR 66	600,000	600,000					600,000		600,000
PUBLIC WORKS - capital work	CULVERT	Kenny's Culvert		Pleasant Valley Road - 0.5 km N of County Road	200,000	200,000					200,000		200,000
PUBLIC WORKS - capital work	CULVERT	Lynch Road Culvert		Lynch Road	120,000	120,000					120,000		120,000
PUBLIC WORKS - capital work	CULVERT	Labombard Culvert		Chris Ruddy Road - 0.5 km S of County Road 5	18,000	18,000					18,000		18,000
PUBLIC WORKS - capital work	CULVERT	McLeads Culvert		CR52 - 100m S of McLeod Rd on CR 52	18,000	18,000					18,000		18,000
PUBLIC WORKS - capital work	CULVERT	Neilson Creek Culvert		Lake Clear Road - 2.2 km S of Foymount Rd (51:	500,000	500,000					500,000		500,000
PUBLIC WORKS - capital work	CULVERT	Robertson Twin Pipes		Robertson Line - 1.5 km E of County Road 2	61,000	31,000					31,000		31,000
PUBLIC WORKS - capital work	CULVERT	Snake River Culvert		CR8 - 2 km E of Micksburg Road	25,000	25,000					25,000		25,000
PUBLIC WORKS - capital work	CULVERT	St. Columbkille's Culvert		CR58 - 50 m S of TV Tower Rd	900,000	900,000					900,000		900,000

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County of Renfrew

2024 BUDGET

Capital

Department	Primary Category	Detail	Detail	Location/Other	Revised		Sources of Financing					
					10 Year Plan	Budget \$	Taxation/Other	Provincial Grant	Gas Tax Res Reserve	Reserves	Debt	Total
PUBLIC WORKS - capital work	ROAD	Calabogie Rd		Dickson Rd-to-Hutson Rd	668,090	668,090				668,090		668,090
PUBLIC WORKS - capital work	ROAD	Calabogie Rd		Hutson Rd-to-Goshen Rd	733,530	733,530				733,530		733,530
PUBLIC WORKS - capital work	ROAD	Calabogie Rd		Cty Rd 52 (Burnstown Rd)-to-Dickson Rd	789,561	789,561				789,561		789,561
PUBLIC WORKS - capital work	ROAD	Centennial Lake Rd		Matawatchan/Brougham Twp Line-to-2872 Centr	951,460	951,460				951,460		951,460
PUBLIC WORKS - capital work	ROAD	Cobden Rd		Behm Line-to-Cobden Urban Beginning	90,257	90,257				90,257		90,257
PUBLIC WORKS - capital work	ROAD	Cobden Rd		Pine Valley Rd-to-Barr Line	422,871	422,871			250,000	172,871		422,871
PUBLIC WORKS - capital work	ROAD	Cobden Rd		Barr Line-to-McPeak Line	439,586	439,586			250,000	189,586		439,586
PUBLIC WORKS - capital work	ROAD	Cobden Rd		McPeak Line-to-Behm Line	464,657	464,657				464,657		464,657
PUBLIC WORKS - capital work	ROAD	Cobden Rd		Hwy 60/Cty Rd 9 (Bulger Rd)-to-Pine Valley Rd	503,100	503,100				503,100		503,100
PUBLIC WORKS - capital work	ROAD	Deep River Road		Huron St/Algonquin St-to-Champlain St	668,610	668,610				668,610		668,610
PUBLIC WORKS - capital work	ROAD	Foymount Rd		McCauley Mountain Rd-to-Cty Rd 515 (Quadevi	258,480	258,480				258,480		258,480
PUBLIC WORKS - capital work	ROAD	Foymount Rd		Hubers Rd-to-McCauley Mountain Rd	915,450	915,450				915,450		915,450
PUBLIC WORKS - capital work	ROAD	Foymount Rd	part of foymount project of	B257-to-Lake Clear Rd	1,032,960							-
PUBLIC WORKS - capital work	ROAD	Lake Dore Rd		Sperberg Rd-to-Trail Blazers Rd	1,137,221	1,137,221			1,000,000	137,221		1,137,221
PUBLIC WORKS - capital work	ROAD	Mountain Rd		Stafford Second Line-to-Snake River Line	481,060	481,060				481,060		481,060
PUBLIC WORKS - capital work	ROAD	Mountain Rd		Stafford Third Line-to-Stafford Second Line	481,060	481,060				481,060		481,060
PUBLIC WORKS - capital work	ROAD	Mountain Rd		Snake River Line-to-Hwy 17	509,780	509,780				509,780		509,780
PUBLIC WORKS - capital work	ROAD	Mud Lake Rd		Robinson Rd-to-McDonnell Bdge S Exp Jnt	158,674	158,674				158,674		158,674
PUBLIC WORKS - capital work	ROAD	Mud Lake Rd		McDonnell Bdge N Exp Jnt-to-Sawmill Rd	215,904	215,904				215,904		215,904
PUBLIC WORKS - capital work	ROAD	Mud Lake Rd		Cty Rd 24 (White Water Rd)-to-Robinson Rd	224,250	224,250				224,250		224,250
PUBLIC WORKS - capital work	ROAD	Mud Lake Rd		Sawmill Rd-to-City of Pembroke South Limit	292,210	292,210				292,210		292,210
PUBLIC WORKS - capital work	ROAD	Murphy Rd		Cty Rd 26 (Doran St)-to-Cty Rd 51 (Petawawa Bl	1,537,635	1,537,635				1,537,635		1,537,635
PUBLIC WORKS - capital work	ROAD	Opeongo Rd		Sebastopol/Grattan Township Line-to-Constant L	517,304	517,304				517,304		517,304
PUBLIC WORKS - capital work	ROAD	Opeongo Rd		Wieland Shore Rd-to-Gierman Rd	812,453	812,453				812,453		812,453
PUBLIC WORKS - capital work	ROAD	Opeongo Rd		Gierman Rd-to-Sebastopol/Grattan Township Lin	1,269,457	1,269,457		1,098,538		170,919		1,269,457
PUBLIC WORKS - capital work	ROAD	Palmer Rd		Cty Rd 62 (Combermere Rd)-to-Riverside Dr	360,761	360,761				360,761		360,761
PUBLIC WORKS - capital work	ROAD	Palmer Rd		McPhee Bay Rd-to-Finch Rd	797,442	797,442				797,442		797,442
PUBLIC WORKS - capital work	ROAD	Palmer Rd		Riverside Dr-to-McPhee Bay Rd	753,746	753,746				753,746		753,746
PUBLIC WORKS - capital work	ROAD	Ridge Road		Champlain St-to-Deep River Road	315,258	315,258				315,258		315,258
PUBLIC WORKS - capital work	ROAD	River Road		Moore St-to-Dochart St	1,138,830	1,138,830				1,138,830		1,138,830
PUBLIC WORKS - capital work	ROAD	River Road		County CP Trail-to-Castleford Bdge S Exp Jnt	922,351	922,351				922,351		922,351
PUBLIC WORKS - capital work	ROAD	Ruby Rd		Cty Rd 512 (Brudenell Rd)-to-Gorman Rd	1,472,166	1,472,166		1,300,000		172,166		1,472,166
PUBLIC WORKS - capital work	ROAD	Stone Road		Cty Rd 22 (Hyndford Rd)-to-Hwy 60	197,100	197,100				197,100		197,100
PUBLIC WORKS - capital work	ROAD	Stone Road		Gallagher Rd-to-Cty Rd 22 (Hyndford Rd)	635,430	635,430			477,117	158,313		635,430
PUBLIC WORKS - capital work	ROAD	Stone Road		Mhusk Rd-to-Gallagher Rd	1,098,540	1,098,540			900,000	198,540		1,098,540
PUBLIC WORKS - capital work	ROAD	varrious		Intereston Upgrades	250,000	250,000				250,000		250,000
PUBLIC WORKS - capital work	ROAD	varrious		Stratch Coat	750,000	750,000				750,000		750,000
PUBLIC WORKS - capital work	ROAD	carryforward		Foymount Rd/B257		1,832,960					1,832,960	1,832,960
PUBLIC WORKS - capital work Total					36,595,744	36,595,744	-	2,398,538	2,877,117	29,487,129	1,832,960	36,595,744
PUBLIC WORKS - housing	BUILDING	Concrete Gutter & Grates		Cobden Main Building	50,000	50,000				50,000		50,000
PUBLIC WORKS - housing	BUILDING	Rehab/Repairs		Cobden Storage Shed	25,000	25,000				25,000		25,000
PUBLIC WORKS - housing	BUILDING	Cladding & Repairs		Cobden Storage Shed	40,000	40,000				40,000		40,000
PUBLIC WORKS - housing	BUILDING	Concrete Rehab & Grates		Goshen Main Building	60,000	60,000				60,000		60,000
PUBLIC WORKS - housing	BUILDING	Concrete Gutter & Grates		Southwest Main Building	60,000	60,000				60,000		60,000
PUBLIC WORKS - housing	BUILDING	Concrete Gutter & Grates		White Water Main Building	50,000	50,000				50,000		50,000
PUBLIC WORKS - housing Total					285,000	285,000	-	-	-	285,000	-	285,000
PUBLIC WORKS - maintenance	EQUIPMENT	Snow Pusher		ATTACHMENT	20,000	20,000				20,000		20,000
PUBLIC WORKS - maintenance	EQUIPMENT	Diesel Plate Packer		EQUIPMENT	15,000	15,000				15,000		15,000
PUBLIC WORKS - maintenance	EQUIPMENT	Retroreflector		EQUIPMENT	15,000	15,000				15,000		15,000
PUBLIC WORKS - maintenance	EQUIPMENT	Steamer		EQUIPMENT	20,000	20,000				20,000		20,000
PUBLIC WORKS - maintenance	EQUIPMENT	Steamer		EQUIPMENT	20,000	20,000				20,000		20,000
PUBLIC WORKS - maintenance	EQUIPMENT	Steamer		EQUIPMENT	20,000	20,000				20,000		20,000
PUBLIC WORKS - maintenance	EQUIPMENT	Steamer		EQUIPMENT	20,000	20,000				20,000		20,000
PUBLIC WORKS - maintenance	EQUIPMENT	Asphalt Hot box		EQUIPMENT	40,000	40,000				40,000		40,000
PUBLIC WORKS - maintenance	EQUIPMENT	Roller 66"		EQUIPMENT	120,000	120,000				120,000		120,000
PUBLIC WORKS - maintenance	EQUIPMENT	Fuel Systems	carryforward	EQUIPMENT		102,000				102,000		102,000
PUBLIC WORKS - maintenance	EQUIPMENT	U-body water tank	carryforward	EQUIPMENT		38,000				38,000		38,000
PUBLIC WORKS - maintenance	EQUIPMENT	Roller 3"	carryforward	EQUIPMENT		56,000				56,000		56,000
PUBLIC WORKS - maintenance	VEHICLES	Mechanics Service Vehicle	carryforward	LIGHT VEHICLE		153,000				153,000		153,000
PUBLIC WORKS - maintenance	VEHICLES	Pickup Truck	carryforward	LIGHT VEHICLE		61,000				61,000		61,000
PUBLIC WORKS - maintenance	VEHICLES	6 Ton Truck	carryforward	HEAVY VEHICLE		394,000				394,000		394,000
PUBLIC WORKS - maintenance	VEHICLES	6 Ton Truck	carryforward	HEAVY VEHICLE		427,000				427,000		427,000
PUBLIC WORKS - maintenance	VEHICLES	6 Ton Truck	carryforward	HEAVY VEHICLE		427,000				427,000		427,000

**County of Renfrew
2024 BUDGET
Capital**

Department	Primary Category	Detail	Detail	Location/Other	Revised	Budget \$	Sources of Financing					
					10 Year Plan		Taxation/Other	Provincial Grant	Gas Tax Res Reserve	Reserves	Debt	Total
PUBLIC WORKS - maintenance	VEHICLES	6 Ton Truck	carryforward	HEAVY VEHICLE		427,000				427,000		427,000
PUBLIC WORKS - maintenance	VEHICLES	Tractor	carryforward	TRACTOR/LOADER/GRADER		127,000				127,000		127,000
PUBLIC WORKS - maintenance	VEHICLES	Loader	carryforward	TRACTOR/LOADER/GRADER		544,000				544,000		544,000
PUBLIC WORKS - maintenance	VEHICLES	6 Ton Truck		HEAVY VEHICLE	400,000	440,000				440,000		440,000
PUBLIC WORKS - maintenance	VEHICLES	Pickup Truck		LIGHT VEHICLE	45,000	70,000				70,000		70,000
PUBLIC WORKS - maintenance	VEHICLES	Pickup Truck		LIGHT VEHICLE	45,000	70,000				70,000		70,000
PUBLIC WORKS - maintenance	VEHICLES	Pickup Truck		LIGHT VEHICLE	45,000	70,000				70,000		70,000
PUBLIC WORKS - maintenance	VEHICLES	Pickup Truck		LIGHT VEHICLE	45,000	70,000				70,000		70,000
PUBLIC WORKS - maintenance	VEHICLES	Pickup Truck	3/4 ton	LIGHT VEHICLE	60,000	80,000				80,000		80,000
PUBLIC WORKS - maintenance	VEHICLES	Pickup Truck	3/4 ton	LIGHT VEHICLE	60,000	80,000				80,000		80,000
PUBLIC WORKS - maintenance	VEHICLES	3 Ton Truck		MEDIUM VEHICLE	200,000	200,000				200,000		200,000
PUBLIC WORKS - maintenance	VEHICLES	Tractor		TRACTOR/LOADER/GRADER	125,000	125,000				125,000		125,000
PUBLIC WORKS - maintenance	VEHICLES	Enclosed cargo CP		TRAILER	15,000	15,000				15,000		15,000
PUBLIC WORKS - maintenance	VEHICLES	Enclosed cargo GP		TRAILER	15,000	15,000				15,000		15,000
PUBLIC WORKS - maintenance	VEHICLES	20 ton tag float-SWP		TRAILER	50,000	50,000				50,000		50,000
PUBLIC WORKS - maintenance	VEHICLES	20 ton tag float-GOSH		TRAILER	70,000	70,000				70,000		70,000
PUBLIC WORKS - maintenance Total					1,465,000	4,401,000	-	-	-	4,401,000	-	4,401,000
PUBLIC WORKS - Trails	LAND	Final purchase of Trail		Carry forward		3,534,000	3,500,000			34,000		3,534,000
PUBLIC WORKS - Trails Total					-	3,534,000	3,500,000	-	-	34,000	-	3,534,000
RENFREW COUNTY HOUSING	BUILDING	New build or conversion		COCHI fund		613,355		613,355				613,355
RENFREW COUNTY HOUSING	BUILDING	236 Hall	New Furnace and Ductwork	OPHI Fund		120,000		120,000				120,000
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Rapids Rd.	New Balcony Doors and Decks	OPHI Fund		130,000		130,000				130,000
RENFREW COUNTY HOUSING	BUILDING	Allan Dr/Wilfred Cresc./Edward S	New Kitchens	OPHI Fund		75,000		75,000				75,000
RENFREW COUNTY HOUSING	BUILDING	Bronx/Reynolds	New Exterior Doors	OPHI Fund		75,000		75,000				75,000
RENFREW COUNTY HOUSING	BUILDING	26 Spruce	New Furnace and Ductwork	OPHI Fund		75,285		75,285				75,285
RENFREW COUNTY HOUSING	BUILDING	Lee Douglas Build		Carry forward		1,300,000		1,300,000				1,300,000
RENFREW COUNTY HOUSING	BUILDING	B2010 - Exterior Walls		229-231 Albert Street ARNPRIOR	25,000	25,000				25,000		25,000
RENFREW COUNTY HOUSING	BUILDING	B2010 - Exterior Walls		72 Sullivan Crescent ARNPRIOR	25,000	25,000				25,000		25,000
RENFREW COUNTY HOUSING	BUILDING	G2050 - Landscaping		204 - 242 Cecil Street PEMBROKE	30,000	30,000				30,000		30,000
RENFREW COUNTY HOUSING	BUILDING	B30 - Roofing		63 Russell Street ARNPRIOR	30,000	30,000				30,000		30,000
RENFREW COUNTY HOUSING	BUILDING	B1013 - Balcony Construction		150 Elizabeth St. N. PEMBROKE	34,000	34,000				34,000		34,000
RENFREW COUNTY HOUSING	BUILDING	G2049-B - Sheds		26 Spruce ARNPRIOR	40,000	40,000				40,000		40,000
RENFREW COUNTY HOUSING	BUILDING	Extension to garage at Lorne		44 Lorne Street RENFREW	50,000	50,000				50,000		50,000
RENFREW COUNTY HOUSING	BUILDING	Hallway Floor Replacement		Various apartment buildings	50,000							-
RENFREW COUNTY HOUSING	BUILDING	Easetrough repair		Various locations	50,000							-
RENFREW COUNTY HOUSING	BUILDING	New install bathroom fans		Various locations	50,000							-
RENFREW COUNTY HOUSING	BUILDING	Designated substance removal		Various locations	57,500							-
RENFREW COUNTY HOUSING	BUILDING	B2010 - Exterior Walls		41 Vimy Boulevard RENFREW	60,000	60,000				60,000		60,000
RENFREW COUNTY HOUSING	BUILDING	Accessibility		Accessibility	64,688							-
RENFREW COUNTY HOUSING	BUILDING	Appliances		Appliances	71,875							-
RENFREW COUNTY HOUSING	BUILDING	Security and Safety		Various locations	71,875							-
RENFREW COUNTY HOUSING	BUILDING	B2030 - Exterior Doors		19 Smith Street BEACHBURG	86,250	86,250				86,250		86,250
RENFREW COUNTY HOUSING	BUILDING	Electrical Consultant to review 600 Amp panels and repairs		Various apartment buildings	95,000							-
RENFREW COUNTY HOUSING	BUILDING	Bathrooms		Bathrooms	107,813							-
RENFREW COUNTY HOUSING	BUILDING	C1060 - Kitchen Refurbishment		59 Wallace Street EGANVILLE	184,000	184,000				184,000		184,000
RENFREW COUNTY HOUSING	BUILDING	Flooring		Various locations	221,375							-
RENFREW COUNTY HOUSING	BUILDING	A10 - Foundations		41 Vimy Boulevard RENFREW	300,000	300,000				300,000		300,000
RENFREW COUNTY HOUSING	BUILDING	Balcony Inspection and Repair		Various apartment buildings	400,000							-
RENFREW COUNTY HOUSING	VEHICLES	VAN MTCE NISSAN		LIGHT VEHICLE	60,000	70,000				70,000		70,000
RENFREW COUNTY HOUSING Total					2,164,375	3,322,890	-	2,388,640	-	934,250	-	3,322,890
Grand Total					44,756,731	54,134,946	3,521,000	4,787,178	2,877,117	39,766,691	3,182,960	54,134,946