

FINANCE AND ADMINISTRATION COMMITTEE Thursday, March 7, 2024 – 9:30 a.m. County of Renfrew Administration Building AGENDA

- 1. Call to order.
- 2. Land Acknowledgement.
- 3. Roll call.

4.	Disclosure of pecuniary interest and general nature thereof.	Page
5.	Adoption of minutes of previous meeting held on February 15, 2024 and February 28, 2024.	2 6
6.	Delegations: (none at time of mailing).	
7.	Closed Meeting: Pursuant to Section 239 of the Municipal Act, 2001, as amended, for the purpose of: a) Labour relations or employee negotiations.	
8.	Administration Report	8
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- 10. New Business.
- 11. Date of next meeting (Thursday, April 11, 2024) and adjournment.

NOTE: a) County Council: Wednesday, March 27, 2024.

b) Submissions received from the public, either orally or in writing may become part of the public record.



FINANCE AND ADMINISTRATION COMMITTEE

Thursday, February 15, 2024

A meeting of the Finance and Administration Committee was held on Thursday, February 15, 2024 at 9:30 a.m.

Present were:	Chair Jennifer Murphy Warden Peter Emon Councillor James Brose Councillor Glenn Doncaster Councillor Michael Donohue Councillor Anne Giardini Councillor David Mayville
Regrets:	Vice-Chair Valerie Jahn (on leave of absence)
Staff Present:	Craig Kelley, Chief Administrative Officer/Clerk Lee Perkins, Director of Public Works and Engineering Mike Blackmore, Director of Long-Term Care Jason Davis, Director of Development and Property Andrea Patrick, Director of Community Services Daniel Burke, Acting Treasurer/Manager of Finance Michael Nolan, Director of Emergency Services (attended virtually) Greg Belmore, Manager of Human Resources Ashley Wilton, Manager of Provincial Offences Gwen Dombroski, Deputy Clerk Tina Peplinskie, Media Relations and Social Media Coordinator Connie Wilson, Administrative Assistant, Corporate Services Tyson Hilts, Systems Analyst, Information Technology

Chair Murphy called the meeting to order at 9:30 a.m. The Chair recited the land acknowledgement, identifying that the meeting was being held on the traditional territory of the Algonquin People. The roll was called, and no pecuniary interests were disclosed.

RESOLUTION NO. FA-C-24-02-19

Moved by Councillor Mayville Seconded by Councillor Brose THAT the minutes of the January 18, 2024 meeting be adopted. CARRIED.

February 15, 2024

Administration Department Report

The Chief Administrative Officer/Clerk overviewed the Administration Department Report which is attached as Appendix A.

The Chief Administrative Officer/Clerk provided an update to Committee on new initiatives, recent activities and upcoming events. Committee thanked the Chief Administrative Officer/Clerk for the comprehensive overview and requested that an update be provided quarterly to Committee and County Council.

The Media Relations and Social Media Coordinator provided an update to Committee. Committee thanked the Media Relations and Social Media Coordinator for the update and the informative posts, and noted that the monthly Council Communique is a very comprehensive summary that is well received at their local municipalities.

The Director of Emergency Services joined the meeting virtually at 9:50 a.m.

RESOLUTION NO. FA-C-24-02-20

- Moved by Councillor Giardini
- Seconded by Councillor Mayville

THAT the Finance and Administration Committee recommend that County Council adopt the revised By-law for the Remuneration of Members of the Council of the County of Renfrew effective January 1, 2024 at the February session of County Council. CARRIED.

RESOLUTION NO. FA-C-24-02-21

- Moved by Councillor Donohue
- Seconded by Councillor Brose

THAT the Finance and Administration Committee recommend that County Council approve that Craig Kelley be appointed as Deputy-Clerk for the County of Renfrew; AND FURTHER THAT the Bylaw to appoint a Deputy-Clerk for the County of Renfrew be adopted at the February session of County Council. CARRIED.

RESOLUTION NO. FA-C-24-02-22

- Moved by Councillor Mayville
- Seconded by Councillor Doncaster

THAT the Finance and Administration Committee recommend that County Council approve that Gwen Dombroski be appointed as Clerk for the County of Renfrew; AND FURTHER THAT the Bylaw to appoint a Clerk for the County of Renfrew be adopted at the February session of County Council. CARRIED.

RESOLUTION NO. FA-C-24-02-23

Moved by Councillor Doncaster

Seconded by Councillor Brose

THAT the Finance and Administration Committee recommend that County Council approve that Daniel Burke be appointed as the Treasurer for the County of Renfrew; AND FURTHER THAT the By-law to appoint a Treasurer for the County of Renfrew be adopted at the February session of County Council. CARRIED.

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February 15, 2024

RESOLUTION NO. FA-C-24-02-24

Moved by Warden Emon Seconded by Councillor Giardini THAT the Administration Department Report attached as Appendix A be approved. CARRIED.

3

Corporate Services Department Report

The Acting Treasurer/Manager of Finance overviewed the Corporate Services Department Report which is attached as Appendix B.

The Manager of Human Resources overviewed the changes to Employment By-law #1, specifically noting the effective date of Pay Period #1, which follows the payroll year as opposed to the calendar year.

RESOLUTION NO. FA-C-24-02-25

Moved by Councillor Brose

Seconded by Councillor Mayville

THAT the Finance and Administration Committee recommends that County Council approve the following changes to the Non-Union Staff Salary Grid within Employment By-law #1:

- a) Removal of the following positions:
 - a. Data Entry Clerk in Group 1;
 - b. Fundraising Coordinator in Group 2;
 - c. Accounting Clerk I Finance in Group 5;
 - d. Executive Assistant/Deputy Clerk in Group 7;
 - e. Prosecutor in Group 8;
 - f. Manager Finance in Group 10.
- b) Reclassification of the following positions:
 - a. Labourer from Group 1 to Group 2;
 - b. Construction Supervisor from Group 7 to Group 8.
- c) Creation of the following positions:
 - a. Help Desk Support in Group 4;
 - b. Manager of Legislative Services/Clerk in Group 9;
 - c. Manager of Finance/Treasurer in Group 12;
- d) Renaming of the following position:
 - a. Director of Corporate Services/Deputy Treasurer in Group 17;

AND FURTHER THAT the revised Employment By-law # 1 be adopted at the February session of County Council. CARRIED.

RESOLUTION NO. FA-C-24-02-26

Moved by Warden Emon

Seconded by Councillor Brose

THAT the Corporate Services Department Report attached as Appendix B be approved. CARRIED.

New Business

The Chief Administrative Officer/Clerk indicated that Chair Murphy and Warden Emon are attending a ROMA meeting in Thunder Bay on June 13th, the date of this Committee's June meeting, therefore asked for consideration to change the Committee meeting date. Committee agreed on a new meeting date of Monday, June 17, 2024.

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RESOLUTION NO. FA-C-24-02-27

Moved by Councillor Donohue Seconded by Councillor Giardini THAT this meeting adjourn and the next regular meeting be held on Thursday, March 7, 2024. Time: 10:15 a.m. CARRIED.



FINANCE AND ADMINISTRATION COMMITTEE

Wednesday, February 28, 2024

A meeting of the Finance and Administration Committee was held on Wednesday, February 28, 2024 at 9:34 a.m.

Present were:	Chair Jennifer Murphy Warden Peter Emon Councillor James Brose Councillor Glenn Doncaster (attended virtually) Councillor Michael Donohue Councillor Anne Giardini Councillor David Mayville
Regrets:	Vice-Chair Valerie Jahn (on leave of absence)
Staff Present:	Craig Kelley, Chief Administrative Officer/Clerk Lee Perkins, Director of Public Works and Engineering Mike Blackmore, Director of Long-Term Care Jason Davis, Director of Development and Property Daniel Burke, Acting Treasurer/Manager of Finance Michael Nolan, Director of Emergency Services Gwen Dombroski, Deputy Clerk Tina Peplinskie, Media Relations and Social Media Coordinator Connie Wilson, Administrative Assistant III, Corporate Services

Chair Murphy called the meeting to order at 9:34 a.m. The Chair recited the land acknowledgement, identifying that the meeting was being held on the traditional territory of the Algonquin People. The roll was called, and no pecuniary interests were disclosed.

Administration Department Report

The Chief Administrative Officer/Clerk overviewed the Administration Department Report which is attached as Appendix A.

February 28, 2024

RESOLUTION NO. FA-C-24-02-28

Moved by Councillor Brose

Seconded by Councillor Giardini

THAT the Finance and Administration Committee recommend to County Council that the resolution from Halton Region – a proposal that the Federation of Canadian Municipalities (FCM) Board of Directors consider a biennial election process – be supported. CARRIED.

RESOLUTION NO. FA-C-24-02-29

Moved by Councillor Brose Seconded by Councillor Mayville THAT the Administration Department Report attached as Appendix A be approved. CARRIED.

RESOLUTION NO. FA-C-24-02-30

Moved by Councillor Giardini Seconded by Councillor Mayville THAT this meeting adjourn and the next regular meeting be held on Thursday, March 7, 2024. Time: 9:43 a.m. CARRIED.

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COUNTY OF RENFREW

ADMINISTRATION DEPARTMENT REPORT

TO: Finance and Administration Committee
FROM: Craig Kelley, Chief Administrative Officer
DATE: March 7, 2024
SUBJECT: Department Report

INFORMATION

1. Save the Date - 17th Annual Wardens Golf Tournament – Friday, June 7, 2024

The 2024 Warden's Golf Tournament has been scheduled for Friday, June 7, 2024 at the Dragonfly Golf Links – 955 Opeongo Road, Renfrew. Details are currently being finalized, but the entry fee will once again include green fees, riding cart, boxed lunch, swag bag, after game appetizers and door prizes. Online registration will be available in the upcoming month, so please save the date for this exciting fundraising event. We are looking forward to another successful year.

2. Save the Date - 2024 Annual Service Awards – Thursday, November 21, 2024

In 2024, the County of Renfrew introduced a different format for the County of Renfrew Service Awards and Staff Appreciation, with last year's event being held in November at Pembroke Festival Hall. Staff are planning on repeating this very successful staff appreciation evening on Thursday, November 21, 2024; I promised everyone I'll start shopping for new shiny pants much earlier. Staff are working on the agenda for this event and will release information once details have been confirmed. For now, please note the date in your calendar.

This initiative contributes to Strategic Plan Goal #2, Workforce Development.

3. Employee Recognition Q3 2023

On April 26, 2023, County Council approved Policy J-05 Employee Recognition Program. Employee recognition is the acknowledgement of an individual or team's behaviour, effort and accomplishments that support the County's goals and values. The County of Renfrew's Employee Recognition Program is a way for the County of Renfrew to promote a workplace culture that strives to recognize and appreciate the commitment, dedication and contributions of all employees at the County of Renfrew.

Attached as Appendix I is the bulletin announcing the round of winners and nominees of the County's Employee Recognition Program for the Q3 period of July to September, 2023. Q4 closed December 31, 2023 and staff are currently distributing the Certificates and taking the photos; this information will be provided at a future meeting. Nominations are now open for the January to March 2024 period, closing March 31. The nomination can be done via the County of Renfrew website found here: https://forms.countyofrenfrew.on.ca/Public-Site/County-of-Renfrew-Employee-Recognition-Nomination

Congratulations to all of the winners and nominees and a big thank you to all of those who made nominations!

This policy contributes to Strategic Plan Goal #2, Workforce Development.

RESOLUTION

4. June Standing Committee Meeting

Recommendation: THAT the Finance and Administration Committee recommends to County Council that the Finance and Administration Committee meeting be held on Monday, June 17, 2024.

Background

Due to a significant conflict that would result in the absence of our Warden, the Chair of the Finance & Administration Committee, the Chief Administrative Officer and the Clerk, staff are requesting changes in dates for the June Standing Committee Meeting.

Section 74 (a) of the Procedural By-law states:

Committees will meet at such time and place as the Presiding Officer determines, subject to the direction of Council. Presiding Officer will utilize as a guideline for consideration to change the time, date or location of a committee meeting, a 60-day notice requirement and subject to 100% agreement of committee members. Failing full agreement of a revised date, the original meeting date will remain.

BY-LAWS

5. Employment By-law #1

Recommendation: THAT the Finance and Administration Committee recommends that County Council approve the following changes to the Non-Union Staff Salary Grid within Employment By-law #1:

1. Reclassification of the following positions:

a. Manager, Human Resources from Group 10 to Group 11;

AND FURTHER THAT the revised Employment By-law # 1 be adopted.

Background

A summary of the changes to Employment By-law #1 include items approved at the January 2024 budget workshop, Policy B-04 Classification Review System adjustments and the results of a housekeeping exercise are as follows:

B-04 Classification Review System Adjustments

Consistent with County of Renfrew Policy B-04 Classification Review System, a review of positions that had not had updated and approved job descriptions, nor updated job evaluations, was required in the Human Resources Division. At the request of the Chief Administrative Officer, and to avoid undue bias and/or influence from those affected by the evaluation, a third-party evaluator was enlisted to provide this evaluation; Jane Mizanski of Gallagher Benefit Services (Canada) Group Inc. Accordingly, these positions were scored utilizing the County of Renfrew's job evaluation tool which resulted in changes in their respective points; however only affecting grid movement of one position on the Employment By-law #1 staff salary grid. The following positions were evaluated:

Manager, Human Resources: from Group 10 to Group 11; and Human Resources Coordinator: no change in Grouping.



Employee Recognition Results July to September – 2023

On April 26, 2023, the County of Renfrew approved Policy J-05 Employee Recognition Program. Employee recognition is the acknowledgement of an individual or team's behaviour, effort and accomplishments that support the County's goals and values. The County of Renfrew's Employee Recognition Program is a way for us to promote a workplace culture that strives to recognize and appreciate the commitment, dedication and contributions of all employees at the County of Renfrew.

Below you will find the winners and nominees from the nomination period, which ran July through September of 2023.

Winners:

Honesty & Integrity – Barb Tierney

Barb is an Administrative Commander for the Department of Emergency Services. Barb was nominated in all 5 categories with their Honesty & Integrity standing out. Barb demonstrates honesty and fairness and is a reliable individual that holds themselves to a high standard in her work ethic, quality of work and their commitment to the Department and to the County of Renfrew.

Professionalism – Bill Matschke

Bill is Building Custodian with Renfrew County Housing Corporation. Bill was nominated in all 5 categories with their Professionalism standing out. Bill takes pride in keeping the buildings in pristine condition, they assist tenants with mobility issues and advocates for them when they require additional support.

Client Service Orientation – Denver Mullen

Denver is a Recreation Programmer at the Bonnechere Manor. Denver was nominated in all 5 categories with their Client Service Orientation standing out. Denver makes the clients in the Adult day program feel special with their caring and loving ways. Denver has been driving the clients out on the town on the facility bike which is becoming quite the hit across the community.

Focus on Results – Daryl Cybulski, Jeff Tomasini, Aaron Weisenberg, Jeff denHollander, Liam Levair, Maverick Bozak and Joseph Luckovitch

Daryl, Jeff, Aaron, Jeff, Liam, Maverick and Joseph are the day labour crew for the Department of Public Works & Engineering. They were nominated in 3 of the 5 categories with Focus on Results standing out. The day labour crew is assigned the projects that have the most unknowns, are more complex, or have high risk of overages, yet they always manage to complete them on time and usually under budget.



Teamwork – Tanis Lavigne

Tanis is the Early Years Supervisor with the Department of Community Services. Tanis was nominated in 4 of the 5 categories with their Teamwork standing out. Tanis has taken the time out of their schedule to organize County Administration Building potlucks to help bring the staff in the various departments in the building closer together.

Nominated Employees:

Angela Yahnke	Jen Lepine	Michelle Cassista
April Nolan	Jessica Johnston	Mike Behm
Asia Krystie	Jessica Tavares	Bryton Weckworth
Bernadette Plummer	Josie De Jesus-Shaw	Mireya Aguilar Moreno
Brittani Jefferson	Kate Purdy	Nancy Lemire
Calvin Mcilwrath	Kate Telecki	Shelly Lee
Darlene Hodgins	Kayla Burton	Sonia Mick
Erin Nighbor	Kelly Latendresse	Stephanie Stoppa
Erin O'Reilly-Olsheskie	Kenzie Jones	Susan Robertson
Evelyn Vanstarkenburg	Kim Barr	Tanya Sullivan Coady
Glenn Villeneuve	Lee Perkins	Terri Fleury
Husam Ali	Linda Magill	Sarah Dagenais
James Innes	Magda Weron	Tina Peplinskie
Jane O'Keefe	Mary Rowe	Vanessa Gagne
Jarret Latendresse	Rebecca Ellis	

We thank all nominators for nominating these employees this quarter. Please continue to nominate your colleagues for October to December. Nomination forms are available on the County Website, Staff Intranet or from Human Resources.





Denver Mullen, Bonnechere Manor Adult Day Program client Teresa Haley and Dean Quade



Craig Kelley, Taylor Hanrath, Jeff denHollander, Liam Levair, Daryl Cybulski, Maverick Bozak, Joseph Luckovitch and Lee Perkins. Missing: Aaron Weisenberg and Jeff Tomasini





Laura LePine, Margo Smith, Tanis Lavigne and Craig Kelley



Craig Kelley, Michael Nolan, Barb Tierney and Dave Libby





Craig Kelley, Jason Davis, Bill Matschke, Kevin Raddatz, Tony Ashley and Dennis Lazary

COUNTY OF RENFREW

BY-LAW NUMBER 29 - 24

EMPLOYMENT BY-LAW # 1 FOR COUNTY OFFICERS AND STAFF

WHEREAS the Council of the Corporation of the County of Renfrew deems it advisable to employ County Officers and Staff under and subject to the provisions of a By-law;

AND WHEREAS the Ontario Municipal Act empowers Council to pass such a By-law regulating the appointment, duties and remuneration of such Officers and Staff;

NOW THEREFORE the Council of the Corporation of the County of Renfrew enacts as follows:

ARTICLE 1 - INSURANCE AND HEALTH BENEFITS

PART A - Full-Time Employees

1. Pension

The Ontario Municipal Employees Retirement System Pension Plan shall apply as per the OMERS Agreement.

2. Life Insurance

The Employer shall pay 100% of the premiums for Basic Group Life Insurance coverage and Accidental Death or Dismemberment. From age 71 to 75, "life coverage" will be at a rate of 50% of the coverage provided in the original plan for non-union employees.

3. Extended Health Care

The Employer shall pay 100% of the premiums for the Extended Health Care Plan. There is a drug dispensing fee cap of \$8.50.

4. Dental Plan

The employer shall pay 100% of the standard dental plan (prior year ODA schedule).

In additional, major restorative coverage is provided at 50% co-insurance to a maximum of \$2,000 per year per insured. Orthodontic coverage is provided at 50% co-insurance to a lifetime maximum of \$2,000 per insured.

5. Health Care Spending Account

In addition to the Extended Health and the Dental Plan, full-time employees have access to an annual Health Care Spending Account. The Health Care Spending Account is set at \$850.00 annually. This is prorated for new employees.

6. Optional Life Insurance/Optional Accidental Death & Dismemberment Insurance

Employees may participate in an Optional Life Insurance Program and an Optional Accidental Death & Dismemberment Program within the terms and conditions of the policy, provided the employee assumes full responsibility for the premiums.

7. Early Retiree Benefit

The employer shall pay 100% of the premiums for employees who qualify under OMERS for an Early Retirement Plan for full-time employees as follows:

• For all employees who retire after March 1, 2021 there is no lifetime maximum cap for all health and dental claims.

ARTICLE 2 - PAID HOLIDAYS

Thirteen paid holidays shall be provided. Specific days are outlined in the Corporate Policies and Procedures Manual.

ARTICLE 3 - OTHER ALLOWANCES

1. Mileage Allowance

For the use of vehicles authorized by the employee's supervisor, the employee shall receive a mileage allowance established at the maximum automobile allowance rate approved by the Canada Revenue Agency (CRA).

2. Cost of Living Allowance

The County of Renfrew's non-union salary grid is to be adjusted annually based on the June twelve (12) month average of the Consumer Price Index (CPI) for Ontario (all items) as determined by Statistics Canada, and the adjustment is effective for Pay Period #1 each year. This adjustment will not be lower than any increase negotiated between the County and any of its union collective agreements.

3. Meals, Gratuities and Incidental Expenses

While attending conferences, conventions, seminars, workshops or business meetings, employees will receive actual expenses supported by receipts of up to \$95.00 per day.

4. Safety Footwear Allowance

Employees who are required by nature of their job to wear safety footwear on a regular daily basis shall be provided the following annual allowance:
 Effective January 1, 2024: Full-time - \$300.00 per annum

Full-time - \$300.00 per annum Part-time - \$150.00 per annum

- Part-time -\$150.00 per annum
- (b) Employees who are required by nature of their job to wear safety footwear on an occasional basis will be provided with the above allowance once every three years.

ARTICLE 4 - RATES OF PAY

Schedule "A" - Non-Union Salary Grid and Classifications

ARTICLE 5 - ADJUSTMENT DATE

The next adjustment date shall be Pay Period #1, 2025 or earlier as deemed appropriate by Council.

ARTICLE 6 - ENFORCEMENT AND GENERAL

- 1. Matters pertaining to working conditions and employment are also set out in the Corporate Policies and Procedures Manual. The manual should be referred to for additional information about the employment conditions contained in this by-law.
- 2. Any other amendments to this By-law shall be recommended by the Finance and Administration Committee to County Council in the form of a replacement By-law.

- 3. This By-law shall not be interpreted to contradict or violate any statute or regulation of the Province of Ontario.
- 4. By-law **29-24 133-23** is hereby repealed.
- 5. This By-law shall come into force and be effective Pay Period # 1, 2024 except where otherwise noted.
 - 5.1 Reclassifications shall be effective the Pay Period immediately after the date of the adoption of this By-law.
- READ a first time this **2728**th day of **March February** 2024.
- READ a second time this **2728**th day of **March February** 2024.
- READ a third time and finally passed this **2728**th day of **March February**2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

County of Renfrew Non-Union Staff Salary Grid Schedule "A" Effective: Pay Period #1, 2024

Group	Step 1	Step 2	Step 3	Step 4	Step 5 Job Rate	Merit
1	24.48	25.22	25.99	26.76	27.57	1335.00
2	25.72	26.50	27.29	28.10	28.95	1554.00
3	30.44	31.35	32.30	33.27	34.27	1781.00
4	32.03	32.99	33.98	34.99	36.05	1991.00
5	35.10	36.16	37.25	38.37	39.53	2224.00
6	38.59	39.75	40.95	42.18	43.44	2445.00
7	42.14	43.39	44.70	46.03	47.43	2671.00
8	46.88	48.29	49.73	51.22	52.76	2891.00
9	53.41	55.01	56.66	58.36	60.11	3169.00
10	55.91	57.58	59.30	61.08	62.93	3449.00
11	59.64	61.42	63.25	65.15	67.11	3727.00
12	63.28	65.19	67.15	69.15	71.24	4007.00
13	67.53	69.55	71.63	73.79	76.00	4278.00
14	72.16	74.33	76.55	78.85	81.22	4557.00
15	76.79	79.09	81.45	83.91	86.42	4839.00
16	80.11	82.51	85.00	87.54	90.16	5060.00
17	83.42	85.93	88.51	91.17	93.89	5287.00

Classification	Permanent Rate
Student (under 18)	15.60
Student (18 and over)	16.55
Lead Hand Premium	2.00
Grader Operator Premium	1.25
Shift Premium	0.85
Weekend	0.50
Commander Shift Premium	0.75

Revised: February 2024

County of Renfrew Staff Classifications and Salary Ranges

GROUP	HOURLY (\$)	POSITION	
1	24.48 – 27.57	Administration Clerk	
2	25.72 – 28.95	Administrative Assistant ILabourer	Logistics ClerkMaintenance Person
3	30.44 – 34.27	 Accounting Clerk Administrative Assistant II Administrative and Business Development Assistant Court Service Specialist Customer Service Representative 	 Intake Coordinator Program Officer Scheduling Clerk Sign Shop Fabricator
4	32.03 – 36.05	 Administrative Assistant - Finance Data Analysis Coordinator Economic Development Coordinator Help Desk Support 	 Inclusion Coordinator Licensed Home Visitor Tourism Industry Relations & Digital Marketing Coordinator Truck/Equipment Operator
5	35.10 – 39.53	 Administrative Assistant III Eligibility Coordinator Forestry Technician GIS/Planning Technician 	 Junior Planner/Land Division Secretary-Treasurer Media Relations and Social Media Coordinator Tourism Development Officer
6	38.59 – 43.44	 Accounting Technician Assistant Food Services Supervisor Building Infrastructure Coordinator Civil Designer Community Housing Coordinator Engineering Technician GIS Coordinator 	 Infrastructure Coordinator IT Technician Junior Planner Mechanic Ontario Works Agent Payroll Administrator Trails Coordinator
7	42.14 - 47.43	 Capital Projects Coordinator Child Care & Early Years Supervisor Client Programs Supervisor Community Housing Supervisor County Planner Early Years Supervisor Human Resources Coordinator 	 Infrastructure Technician Operations Coordinator Patrol Supervisor Small Business Advisor Social Worker Systems Analyst
8	46.88 – 52.76	 Administration Supervisor Business Development Officer Construction Supervisor County Forester Dietitian Environmental Services Supervisor 	 Food Services Supervisor Network Administrator Prosecutor (Bilingual) Senior Planner Supervisor, Ontario Works Supervisor, Technical Services
9	53.41 - 60.11	 Employee Health Coordinator Manager, Economic Development Services 	 Manager of Legislative Services / Clerk Manager, Provincial Offences Physiotherapist

GROUP	HOURLY (\$)	POSITION	
10	55.91 – 62.93	 Commander Manager, Child Care Services Manager, Housing and Homelessness Manager, Human Resources 	 Manager, Information Technology Manager, Ontario Works Manager, Real Estate Resident Care Coordinator
11	59.64 – 67.11	 Manager, Capital Works Manager, Human Resources 	Manager, OperationsManager, Planning Services
12	63.28 – 71.24	Deputy Chief Clinical ProgramsDeputy Chief Operations	Director of CareManager of Finance/Treasurer
13	67.53 – 76.00	Nurse Practitioner	
14	72.16 - 81.22		
15	76.79 – 86.42	Administrator, Bonnechere Manor	
16	80.11 - 90.16		
17	83.42 – 93.89	 Director, Corporate Services/Deputy Treasurer Director, Development & Property Director, Emergency Services /Chief Paramedic Services 	 Director, Long Term Care Director, Public Works & Engineering Director, Community Services

Revised: March February 2024

COUNTY OF RENFREW

CORPORATE SERVICES DEPARTMENT REPORT

TO: Finance and Administration Committee

FROM: Daniel Burke, Treasurer

DATE: March 7, 2024

SUBJECT: Department Report

INFORMATION

1. Recruitment Efforts – Career Fairs

On February 13, 2024, Human Resources Manager Greg Belmore, Human Resources Coordinator Amanda Nesbitt, Commander Kerri-Lynn McGrath and Bonnechere Manor Administrative Assistant II Megan Ferneyhough, attended a career fair at Algonquin College in Ottawa from 10:00 a.m. to 3:00 pm. This provided an excellent opportunity for staff to promote County of Renfrew and lower tier available positions, but also promote the County as a place to search for employment opportunities. This event was very well attended, with over seventy employers present.

On February 22, 2024 members of the County of Renfrew Human Resource Division attended a career fair hosted by Ontrac at the Renfrew Legion from 12:30 to 3:30 pm.

These initiatives are in support of Strategic Plan Goal #2, Workforce Development, and part of the identified actions to achieve the objectives in 2024.

2. 2024 Tax Policy

The Treasurer hosted a Tax Policy Working Group meeting on Monday, March 4, 2024 at 11:00 a.m. and all the local municipal treasurers were invited to attend. A Tax Policy Working Group Report and Taxation By-laws will be provided at the April meeting of the Finance and Administration Committee, which will include all recommendations from the March Tax Policy Working Group meeting.

3. Ministry of Transportation – Licence Plate Renewal System

Municipalities received the attached Appendix I outlining that new legislation for licence plate renewals will not impact a municipality's ability to issue plate denials as an enforcement mechanism for unpaid fines. Plate denial is an important tool to enforce parking by-laws, red light camera and automated speed offences.

4. Town of Midland Resolution

Attached as Appendix II is a letter from the Town of Midland to the Provincial and Federal Government regarding the "catch and release" Justice system in Ontario. Several Councils in Ontario have also passed a resolution to support the Town of Midland. While the items outlined do not impact the Provincial Offences Court, Council may wish to review as a public interest matter.

5. **Provincial Offences Administration Workload**

The following is a chart comparing charges received, trial notices issued, payments processed, accounts receivable files reviewed and collection notices mailed over the past five months through the Provincial Offences Administration Office.

Month	Charges Received	Trial Notices Issued	Early Resolution Notices	Payments Processed	Payfines Payments Processed	Number of Files Reviewed	Licence Suspensions	Collection Notices	To Collection Agency
2023	634	62	74	317	334	360	37	152	65
Sept.									
Oct.	516	60	68	319	227	435	44	115	180
Nov.	414	92	51	272	205	378	65	95	83
Dec.	243	97	30	232	130	385	40	206	236
2024	309	83	37	260	141	405	78	140	129
Jan.									

6. Investment Update

The municipality has the power to invest under section 418 of the *Municipal Act, 2001, S.O. 2001 c.25* and only in those securities prescribed under the Eligible Investments Regulation (O. Reg. 438/97) to the Municipal Act as may be amended from time to time.

The Treasurer of the municipality shall prepare and provide to the council, each year or more frequently as specified by the council, an investment report.

In accordance with the County of Renfrew's Corporate Policy GA-06 – Investment Policy, cash not required for current operations may be invested and reinvested with a view to:

- a) Securing safety of the principal contributed to the Fund;
- b) Maintaining a high degree of liquidity within the Fund; or
- c) Obtaining a competitive rate of return through a diversified portfolio of permitted investments.

All investments shall be selected based on the projected cash flow requirements, keeping the total investment portfolio within the following parameters:

Type of investment, as defined by O. Reg. 438/97	Minimum – Maximum percent of total investment portfolio
O. Reg. 438/97 s.2(1), (federal, provincial and municipal	
indebtedness)	0% - 100%
O. Reg. 438/97 s.2(3) (schedule 1,2 and 3 bank deposit	
receipts, notes, and similar instruments)	0% - 100%
O. Reg. 438/97 s.2(4) (bank and credit union guaranteed	
bonds)	0% - 25%
O. Reg. 438/97 s.2(7.1) and s.2(8.1) (corporate bonds	
and shares invested through One Investment)	0% - 20%

No more than 20% of the total investment portfolio will be made up of instruments issued or guaranteed by a single entity/organization with the exception of a Canadian Federal or Provincial Government or Schedule 1 bank.

The investment report referred to shall contain:

(a) a statement about the performance of the portfolio of investments of the municipality during the period covered by the report:

			Face value	Face value
			as at	as at
			December 31,	December
	Maturity Date	Interest Rate	2023	31, 2022
BMO RAAG operating bank accounts	Current	Prime less 1.5%	\$70,057,336	\$68,079,937
Bank of Montreal GIC	November 6, 2023	3.51%		\$1,000,000
Bank of Montreal GIC	May 8, 2024	2.63%	\$1,000,000	\$1,000,000
CDN Western Bank	May 8, 2024	2.90%	\$1,000,000	\$1,000,000
Bank of Montreal GIC	September 23, 2024	4.55%	\$500,000	\$500,000
Bank of Montreal GIC	October 15, 2024	2.31%	\$1,000,000	\$1,000,000
Bank of Montreal GIC	May 7, 2025	2.11%	\$1,000,000	\$1,000,000
Equitable Bank GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Equitable Trust GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Home Trust GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Home Equity Bank GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Manulife Bank GIC	September 23, 2026	1.75%	\$600,000	\$600,000
Presidents Choice Bank GIC	September 23, 2026	1.95%	\$100,000	\$100,000
RFA Bank of Canada GIC	September 23, 2026	1.85%	\$100,000	\$100,000
Canadian Western Bank GIC (shared - RCHC)	November 25, 2027	5.15%	\$100,000	\$100,000
Home Equity Bank GIC (Shared - RCHC)	November 25, 2027	5.16%	\$100,000	\$100,000
BMO Trust Company GIC	December 6, 2027	4.75%	\$400,000	\$400,000
Bank of Montreal GIC	November 6, 2028	5.45%	\$1,000,000	. ,
Totals			\$77,357,336	\$75,379,937

Interest Income				
2019	\$1,180,324			
2020	\$884,752			
2021	\$814,343			
2022	\$2,201,552			
2023 (unaudited)	\$3,431,802			

(b) a description of the estimated proportion of the total investments of a municipality that are invested in its own long-term and short-term securities to the total investment of the municipality:

		Percentage of	Average
Maturity Dates:	Balance	Portfolio	Interest Rate
Current	\$70,057,336	91%	5.70%
2024	\$3,500,000	5%	2.89%
2025	\$1,000,000	1%	2.11%
2026	\$1,200,000	2%	1.91%
2027	\$600,000	1%	4.89%
2028	\$1,000,000	1%	5.45%
	\$77,357,336	100%	5.46%

- (c) a statement by the Treasurer as to whether or not, in his or her opinion, all investments were made in accordance with the investment policies and goals adopted by the municipality:
 - It is the opinion of the Treasurer, that all investments were made in accordance with the investment policies and goals adopted by the County of Renfrew.
- (d) a record of the date of each transaction in or disposal of its own securities, including a statement of the purchase and sale price of each security.
 - Redeem one Bank of Montreal GIC that is maturing November 6, 2023 for \$1,000,000 and reinvest in a Bank of Montreal 5.45% GIC for \$1,000,000 maturing November 6, 2028.

7. Health Committee - Local Priorities Fund – Miramichi Lodge

Ontario Health, through Ontario Health East, advised the Corporation of the County of Renfrew, Miramichi Lodge will receive one-time funding in the amount of \$47,100.00 in the fiscal year 2023-24 to support the purchase of specialized equipment and/or associated training for IV care and wound care that commonly lead to avoidable emergency department visits.

At the Health Committee meeting held earlier this week, the following resolution was presented, and is being provided as information to Finance and Administration Committee:

"THAT the Health Committee recommends County Council adopt a By-law authorizing the Warden and Clerk to sign the 2023/24 Local Priorities Fund – Batch 3 Agreement for specialized equipment associated with IV and wound care in the amount of \$47,100 with Ontario Health, AND THAT the Finance and Administration Committee be so advised."

8. Health Committee - Emergency Management Funding

Emergency Management Ontario advised the Corporation of the County of Renfrew that they would receive funding from the Community Emergency Preparedness Grant ("CEPG") Program in the amount of \$49,600.00 in support of emergency preparedness in the County of Renfrew.

At the Health Committee meeting held earlier this week, the following resolution was presented, and is being provided as information to Finance and Administration Committee:

"THAT Health Committee recommends that County Council adopt a By-law to accept the Community Emergency Preparedness Grant - Transfer Payment Agreement that outlines the approved funding and required actions to receive \$49,600.00 in support of emergency preparedness in the County of Renfrew, AND THAT the Finance and Administration Committee be so advised."

This initiative supports Strategic Goal #6, Environmental Resiliency.

BY-LAWS

9. User Fee By-law and Schedule

Recommendation: THAT the Finance and Administration Committee recommends to County Council that a revised By-law to Establish and Require Payment of User Fees and Charges be adopted; AND FURTHER THAT the previous User Fee By-law 69-23 be repealed.

Background

As part of our annual budget process, a review is made of the County of Renfrew User Fee By-law and Schedule. Attached as Appendix III is the User Fee By-law in bold and strike through highlighting the following changes:

Administration – The Hourly Rates have not been changed since 2016, the proposed increase represents an ongoing effort for cost recovery.

Public Works – At the Operations Committee meeting earlier this week, there was a recommendation that County Council implement a \$750.00 fee for speed/traffic review requests. To achieve a balance between the quantity of applications and the associated expenses for the requested studies, a fee of \$750.00 covers the services of the infrastructure technician. This includes tasks such as installing and overseeing data collection, interpreting the gathered data, and preparing a report for County Council. Currently, most County Roads are designed for efficient material and goods transportation at a speed rating of 80 km/hr. Requests for speed reductions are typically denied based on the road geometry—characterized by straightness, width, and well-defined shoulders and ditches—which does not yield the intended impact. Additionally, the prevailing industry norm acknowledges that, in the majority of studies conducted in recent years, up to 15% of drivers exceeding the posted speed limit is considered acceptable. People engage in speeding for various reasons, and it's important to note that individual motivations may differ. This change in fee structure will need to be reflected in the User Fee By-law.

Service	Current Fee	Proposed Fee
Administration		
All Departments		
Hourly Rates (travel time is 50% of service rate)		
- CAO/Department Head	130.00	140.00
- Manager/Supervisor	100.00	110.00
- Technical / Coordinator	75.00	80.00
- Maintenance/Janitorial Person	65.00	70.00
- Clerical	55.00	60.00
Public Works		
Cost Recovery – Requests for a Traffic Review	NEW	750.00

There were no further changes recommended by any other departments to the User-Fee By-law for 2024.

10. Corporate Policies and Procedures – Human Resources

Recommendation: THAT the Finance and Administration Committee recommends to County Council to cancel the following Corporate Policy:

a) J-06 Return of Service Incentive Program;

AND FURTHER THAT a By-law to amend By-law 63-03, being a By-law to establish Human Resources Corporate Policies and Procedures for the County of Renfrew be adopted.

Background

Attached as Appendix IV is the amended By-law 63-03 and the following Corporate Policy in strike out:

a) J-06 Return of Service Incentive Program

Removal of this policy.

Appendix I

Ministry of Transportation

Assistant Deputy Minister's Office Integrated Policy and Planning Division

438 University Avenue 12th Floor Toronto ON M5G 2K8 Tel. (647) 302-7129 Ministère des Transports



Bureau du sous-ministre adjointe Division des politiques et de la planification intégrées

438 Avenue University 12^e étage Toronto ON M5G 2K8 Tel. (647) 302-7129

Memo to Chief Administrative Officers re: Licence Plate Renewal

I am writing to provide further information regarding the Government of Ontario's announcement on Feb. 15, 2024, regarding proposed changes to the way licence plates are renewed in Ontario.

The government has announced it will be introducing legislation related to the renewal of licence plates in the coming days, and more details regarding the proposed changes will be released over the coming months.

It is important to note the Government of Ontario is not eliminating licence plate renewals nor is it proposing changes to the plate denial process. The introduction of a new plate renewal process will not change the way municipalities collect unpaid fines.

Plate denial information will continue to support municipal fine collection. As a plate nears its expiry date, the automated system will check if the plate has fines, outstanding tolls, or insurance issues. If the plate has none of these issues, it will be renewed automatically for one year. If the plate has any of these issues, renewal will not proceed and the vehicle owner will be notified that they need to take action, which will include paying any fines or their plate will expire.

Expired plates will continue to be subject to roadside enforcement.

MTO and partner ministries have consulted with key stakeholders, including municipal court managers, throughout the development of this proposal. Further consultations will be held in spring 2024 to discuss the proposal in more detail.

We thank you for your support on this important initiative.

If you have further questions, please contact Katie De Palma at <u>katie.depalma@ontario.ca</u>.

Sincerely,

Jonathan Lebi, Assistant Deputy Minister Ministry of Transportation

THE CORPORATION OF THE TOWN OF MIDLAND



575 Dominion Avenue Midland, ON L4R 1R2 Phone: 705-526-4275 Fax: 705-526-9971 info@midland.ca

September 8, 2023

The Senate of Canada Ottawa, ON K1A 0A4

Via Email: sencom@sen.parl.gc.ca

Premier Doug Ford Legislative Building Queen's Park Toronto ON M7A 1A1

Via Email: premier@ontario.ca

Dear Premier Ford:

Re: "Catch and Release" Justice is Ontario

At its September 6, 2023, Regular Council Meeting with Closed Session the Council for the Town of Midland passed the following Resolution:

That the Town of Midland send a letter to the Federal and Provincial Governments requesting meaningful improvements to the current state of "catch and release" justice in the Ontario legal system. Police Services across Ontario are exhausting precious time and resources having to manage the repeated arrests of the same offenders, which in turn, is impacting their morale, and ultimately law-abiding citizens who are paying the often significant financial and emotional toll of this broken system; and

That this resolution be sent to other Municipalities throughout Ontario for their endorsement consideration.

Thank you.

Yours very truly,

THE CORPORATION OF THE TOWN OF MIDLAND

Sherrí Edgar

Sherri Edgar, AMCT Municipal Clerk Ext. 2210

COUNTY OF RENFREW

BY-LAW NUMBER 69-23 - 24

A BY-LAW TO ESTABLISH AND REQUIRE PAYMENT OF USER FEES AND CHARGES

WHEREAS the Council of the Corporation of the County of Renfrew may pass by-laws establishing and requiring the payment of fees and charges for information, services, activities and use of County property.

AND WHEREAS By-laws imposing such fees and charges are authorized by Section 391 of the *Municipal Act, 2001*, and various other provisions of the Act and by various other statutes.

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the County of Renfrew enacts as follows:

- 1. Council hereby establishes the fees and charges as set out in Schedule "A".
- 2. No request by any person for any information, service, activity or use of County of Renfrew property described in Schedule "A" will be processed or provided unless and until the person requesting the information, service, activity or use of County of Renfrew property has paid the applicable fee or charge in the prescribed amount as set out in the applicable Schedule.
- 3. The fees and charges as listed in Schedule "A" will be subject to the Harmonized Sales Tax (H.S.T.) where applicable.
- 4. Schedule "A" is an integral part of this By-law.
- 5. Should any part of the By-law, including any part of Schedule "A", be determined by a Court of competent jurisdiction to be invalid or of no force and effect, it is Council's intention that such invalid part of the By-law shall be severable and that the remainder of this By-law including the remainder of Schedule "A", as applicable, shall continue to operate and to be in force and effect.
- 6. This By-law supersedes all previous resolutions and By-laws with respect to the fees and charges as outlined within Schedule "A".
- 7. That By-law **25-21 69-23** is hereby repealed.
- 8. This By-law shall come into force and take effect upon the passing thereof, except where otherwise noted.

READ a first time this 31st 27th day of March May, 202423.

READ a second time this **31st 27th** day of **March May**, **202423**.

READ a third time and finally passed this **31st** 27th day of March May, 202423.

PETER EMON, WARDEN

Corporation of the County of Renfrew Schedule A User Fees and Charges

March 27, 2024 May 31, 2023

Administration

All Departments

Service	Fee
Photocopying	
Monochrome	
- First page	1.00
- Each additional page (letter)	0.20
- Each additional page (ledger)	1.00
<u>Colour</u>	
- Letter (per page)	1.50
- Ledger (per page)	3.00
Maps	
Letter and Legal (per image)	2.00
Tabloid (11 x 17 ledger)	3.00
Larger	7.50
Double-sided lamination (each page in addition to print charge)	see hourly rates
Development of custom maps (minimum ½ hour charge)	see hourly rates
Scanning Services	
- First image	5.00
 All subsequent images in the same work order 	1.00
 Digital File (pdf, jpg) 	10.00
 Large Format Scanning (per image) 	100.00
 Air Photo Imagery (Digital Raster Acquisition Program East – DRAPE) 	50.00
(per 1km x 1km tile)	
Plus hourly wage for Administrative Assistant (minimum ½ hour charge)	see hourly rates
NSF Cheques	35.00
Hourly Rates (travel time is 50% of service rate)	
- CAO/Department Head	140.00 130.00
- Manager/Supervisor	110.00 100.00
- Technical / Coordinator	80.00 75.00
- Maintenance/Janitorial Person	70.00 65.00
- Clerical	60.00 55.00

Corporate Services

Finance

Service	Fee
Late Payment Fees on all overdue accounts (except levy installments)	2% per month after 60 days

Development and Property

Digital Data	
- Single line road network	
- County set	1,000.00
- Municipal set	500.00
 Selected data (per segment) 	0.50
- Processing fee	see hourly rates
 Property parcel boundaries or centroids 	
- County set	1,000.00
- Municipal set	500.00
- Selected data (per parcel)	0.50
- Processing fee	see hourly rates
- Air Photo Imagery (Digital Raster Acquisition Program East – DRAPE)	50.00
(per 1 km x 1 km tile)	
 Features of interest (fire, police, schools) per set 	100.00
- Digital File (pdf, jpg)	10.00
- Administrative Charge for Preparation and Execution of a Data Release	50.00
Agreement	
Boardroom Rental – Administration Building	125.00
Judicial Office Rental	125.00
Courtroom Rental	125.00
Tender Information Package	20.00

Emergency Services

Service	Fee
Paramedic Service	225.00
Special Events – 4 hour minimum	per hour
PHIPPA requests related to Ambulance Call	100.00
Reports from legal counsel	

Public Works

Service	Fee	
Tender Document		
Based on Printing Costs	0 to 150.00	
Construction and engineering	by project	
Entrance permits	150.00	
Special vehicle permits		
- Daily	75.00	
- 3 Month	125.00	
- Annual	250.00	
Tourism signs		
30cm x 120 cm (Attraction Locator) - 5 - Year Term	300.00	
60 cm x 240 cm (Regular Attraction) - 5 - Year Term	425.00	
Field advertising signs – all areas – 3-Year Term	450.00	
Cost Recovery for Damage to County Property Per li		
Cost Recovery - Requests for a Traffic Review		

Bonnechere Manor

Service	Fee
Guest meals	15.00
	per person
Day Program	
- full day attendance rate	25.00
 bath while attending day program 	10.00
Staff accompaniment - per hour	Current wage rate
	for position + HST
Personal Equipment Repairs – per hour	Current wage rate
	for position + HST
Classroom (2 nd Floor), Boardroom (1 st Floor), Day Program Area (1 st Floor – no	200.00*
charge for resident use), Family Conference Area	each rental
*Additional costs for special set-up/large numbers etc.	
Room Rental – Renfrew Rotary Hall Auditorium (1 st Floor)	250.00*
*Additional costs for special set-up/large numbers etc.	each rental
** Director of Long-Term Care has discretion on a case by case basis to reduce	
/ waive costs if resident activity or community fundraiser.	
Family Overnight Suite – Available at no cost to families of palliative residents	85.00
of Bonnechere Manor. Cost for overnight accommodation for families of other	per night
residents.	
Chapel	225.00
* Charge is applicable to external requests that are not residents of Bonnechere	
Manor.	
Additional Items:	
 Dishes and/or Cutlery 	1.00/place setting
 100 Cup Coffee/Tea Percolator (empty) 	23.00
 55 Cup Coffee/Tea Percolator (empty) 	17.00
- Tablecloth (72")	8.00
- Tablecloths (any other size)	6.00

Miramichi Lodge

Service	Fee
Guest Meals – In Home	15.00
	per person
Meals on Wheels	15.00
	per person
Staff Accompaniment – per hour	Current wage rate
	for position + HST
Personal Equipment Repairs – per hour	Current wage rate
	for position + HST
Room Rental – Community Centre – (Area I or II)	250.00*
*Additional costs for special set-up/large numbers etc.	each rental
** Director of Long-Term Care has discretion on a case by case basis to reduce	
/ waive costs if resident activity or community fundraiser.	
Room Rental – Community Centre – (Area I and II)	310.00*
*Additional costs for special set-up/large numbers etc.	each rental
Meeting Room (1 st Floor), Family Dining Room (charge only when used for a	200.00*
meeting space)	each rental
*Additional costs for special set-up/large numbers etc.	
Boardroom (3 rd Floor)	200.00*
*Additional costs for special set-up/large numbers etc.	each rental
Meeting Room - Other	200.00*
*Additional costs for special set-up/large numbers etc.	each rental
Family Overnight Suite - Available at no cost to families of palliative residents	85.00
of Miramichi Lodge. Cost for overnight accommodation for families of other	per night
residents.	
Chapel	225.00
* Charge is applicable to external requests that are not residents of Miramichi	
Lodge.	
Additional Items:	
 Dishes and/or Cutlery 	1.00/place setting
 100 Cup Coffee/Tea Percolator (empty) 	23.00
 55 Cup Coffee/Tea Percolator (empty) 	17.00
- Tablecloth (72")	8.00
- Tablecloths (any other size)	6.00

COUNTY OF RENFREW

BY-LAW NUMBER 15 -24

A BY-LAW TO AMEND BY-LAW 63-03 HUMAN RESOURCES CORPORATE POLICIES AND PROCEDURES FOR THE COUNTY OF RENFREW

WHEREAS on October 29, 2003 the Corporation of the County of Renfrew enacted By-law No. 63-03, a By-law to establish Human Resources Corporate Policies and Procedures for the County of Renfrew;

AND WHEREAS it is deemed desirable and expedient to amend the said By-law for the purpose of establishing a new policy and/or amending and/or removing an existing policy;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

- 1. That the following new and/or amended and/or policies to be removed attached to this Bylaw be hereby enacted as an amendment to the said By-law 63-03:
 - J-06 Return of Service Incentive Program (removed).
- 2. That this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 27th 31st day of March January, 2024.

READ a second time this **27th 31st** day of **March January**, 2024.

READ a third time and finally passed **27th 31st** day of **March January**, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

Corporate Policies and Procedures					
DEPARTMENT: Human Resources			POLICY #: -J-06		
POLICY: —Return of Service Incentive Program					
DATE	REVIEW	REVISION	COVERAGE:	PAGE #:	
CREATED:	DATE:	DATE:	Bonnechere Manor Long-	<u>-1 of 3</u>	
AUG 30/2023		JAN 31/202 4	Term Care Home		

POLICY STATEMENT

Long-Term Care (LTC) facilities are facing a significant staffing shortage across many regions. This shortage is a result of a combination of factors, including the aging population, an increase in the number of individuals requiring long-term care, increased workloads, the COVID-19 pandemic, and unavailability of workers. Addressing the staffing shortage at Bonnechere Manor is crucial to ensuring residents receive the care and support they need and deserve.

The purpose of the Return of Service Incentive Program (the "**Program**") is to outline the requirements and implementation of the Return of Service Incentive (the "**Incentive**"). This Policy will be a pilot project from January 1, 2024 to June 30, 2024. The Incentive is a one-time payment, which is paid to a New Recruit prior to commencing employment with the County of Renfrew with the sole objective of incentivizing them to accept employment with the County. The Incentive is subject to all applicable taxes, deductions and withholdings as required by law.

POLICY SCOPE

The Program applies to the following positions: Personal Support Workers ("**PSW**"), Registered Practical Nurses ("**RPN**") and Registered Nurses ("**RN**") at Bonnechere Manor.

DEFINITIONS

For the purpose of this Policy, the following definitions apply:

Incentive Period means the period for which the Program is in effect, from January 1, 2024 to June 30, 2024.

Commitment Window means the period of time a New Recruit is required to remain employed with the County of Renfrew at the Bonnechere Manor for Incentive eligibility.

New Recruit means individuals who are not currently employed by the County of Renfrew or who were previously employed by the County of Renfrew and have left the workplace for at least twelve (12) months.

Start Date means the first day of work with the County of Renfrew of the New Recruit who is receiving the Incentive.

Corporate Policies and Procedures					
DEPARTMENT: Human Resources			POLICY #: -J-06		
POLICY: 					
DATE	REVIEW	REVISION	COVERAGE:	PAGE #:	
CREATED:	DATE:	DATE:	Bonnechere Manor Long-	<u>-2 of 3</u>	
AUG 30/2023		JAN 31/2024	Term Care Home		

POLICY CONTENT

1. Program Overview

- a) The County of Renfrew will pay the Incentive to every New Recruit who is successfully hired at Bonnechere Manor during the Incentive Period, subject to the conditions outlined herein.
- b) All New Recruits on/after January 1, 2024, and on/before June 30, 2024, will be eligible for the Incentive.
- c) The Program is in addition to any provincial hiring incentive programs.

2. Incentives

The following Incentives are available to PSWs, RPNs, and RNs hired at Bonnechere Manor, subject to the conditions below:

- a) For New Recruits who accept permanent full time employment with Bonnechere Manor:
 - i. They will receive five thousand dollars (\$5,000), subject to satisfying the conditions below.
 - ii. The Commitment Window for the New Recruit is two (2) years.
 - iii. Payment will be made by the County of Renfrew prior to the New Recruit's Start Date.
- b) For New Recruits who accept permanent part-time employment with Bonnechere Manor:
 - i. They will receive two thousand five hundred dollars (\$2,500), subject to satisfying the conditions below.
 - ii. The Commitment Window for the New Recruit is two (2) years.
 - iii. Payment will be made by the County of Renfrew prior to the New Recruit's Start Date.
- c) For New Recruits who accept permanent casual/relief employment with Bonnechere Manor:
 - i. They will receive five hundred dollars (\$500), subject to satisfying the conditions below.
 - ii. The Commitment Window for the New Recruit is one (1) year.
 - iii. Payment will be made by the County of Renfrew prior to the New Recruit's Start Date.

Corporate Policies and Procedures					
DEPARTMENT: Human Resources					
POLICY: 					
REVIEW	REVISION	COVERAGE:	PAGE #:		
DATE:	DATE:	Bonnechere Manor Long-	_3 of 3		
	JAN 31/202 4	Term Care Home			
	rces ice Incentive P REVIEW	rces ice Incentive Program REVIEW REVISION DATE: DATE:	rces ice Incentive Program REVIEW REVISION COVERAGE: DATE: DATE: Bonnechere Manor Long-		

3. Conditions for Receiving Incentive

- a) New Recruits must hold the appropriate credentials for the position and be a member in good standing with any regulatory bodies (if applicable).
- b) New Recruits must commit to their Commitment Window at a work schedule offered by the County.
- c) New Recruits must acknowledge by way of signature that they have read, understood and agreed to their offer of employment and the terms and conditions contained therein as well as accept employment with Bonnechere Manor Long-Term Care Home on the terms stated therein. The New Recruit must do this prior to receiving the Incentive and prior to the New Recruit's Start Date as an employee.
- d) New Recruits who receive the Incentive and subsequently resign or retire during their Commitment Window will be required to repay a prorated amount of the Incentive. The prorated amount will be calculated based on the remaining duration in days to complete their Commitment Window and will be deducted from their last pay.
- e) Existing County of Renfrew employees are not eligible for the Incentive; however, former County of Renfrew employees who have left the workplace for at least twelve (12) months will be considered a New Recruit under this Program.
- f) New Recruits hired under the Program who subsequently change employment status (full time, part time, casual and relief) will <u>not</u> receive any additional Incentive payment(s) following their change in employment status.

4.-Review

The County of Renfrew reserves the right to modify, suspend, or cancel this Program at any time for any reason, with or without notice. The County of Renfrew may also adjust the criteria for eligibility, reward amounts, and other aspects of the Program at any time, with or without notice. The County of Renfrew's decision to modify suspend, or cancel the Program will be final and binding.