



COUNTY COUNCIL

10:00 A.M., WEDNESDAY, APRIL 24, 2024

AGENDA

1. Call to Order.
2. Land Acknowledgment.
3. Moment of Silent Reflection.
4. National Anthem.
5. Roll Call.
6. Disclosure of Pecuniary Interest and General Nature Thereof. Page
7. Adoption of the Minutes of March 27, 2024. 4
8. Warden's Address.
9. Delegations:
 - a) 10:15 a.m. – Ann Pohl, Spokesperson, Kitchissippi-Ottawa Valley (KOV) Chapter – Council of Canadians - Climate Action Petition in recognition of International Earth Day. 53
 - b) 10:30 a.m. – Jason St-Pierre, Chief Executive Officer and Lisa Severson, Director of Communications, Eastern Ontario Regional Network (EORN) - Renfrew County EORN Update . 55
10. Correspondence.
11. Committee Reports:

10:45 a.m. – 11:00 a.m.	a) Community Services Committee	78
11:00 a.m. – 11:15 a.m.	b) Health Committee	110
11: 15 a.m. – 11:30 a.m.	c) Operations Committee	172
11:30 a.m. – 11:45 a.m.	d) Development & Property Committee	203
11:45 a.m. – 12:00 p.m.	e) Finance & Administration Committee	342
12. Closed Meeting – None at time of mailing.
13. By-laws:
 - a) By-law 54-24 - A By-law to Appoint a By-Law Enforcement Officer for the Corporation of The County of Renfrew on County of Renfrew Owned Recreational Trails.

- b) By-law 55-24 – A By-law to Adopt Amendment No. 44 to the Official Plan of the County of Renfrew.
- c) By-law 56-24 – A By-law to Adopt Amendment No. 45 to the Official Plan of the County of Renfrew.
- d) By-law 57-24 – A By-law to Adopt Amendment No. 46 to the Official Plan of the County of Renfrew.
- e) By-law 58-24 - A By-law Authorizing the County of Renfrew to Enter into an Agreement with the Town of Petawawa for Sharing of Costs for the Reconstruction and Urbanization of County Road 37 (Murphy Road).
- f) By-law 59-24- A By-Law for the Execution of Contract PWC-2024-05 County Road 5 (Stone Road) Rehabilitation.
- g) By-law 60-24 - A By-law for the Execution of Contract PWC-2024-08 County Road 8 (Cobden Road) Rehabilitation.
- h) By-law 61-24 - A By-law for the Execution of Contract PWC-2024-13 County Road 13 (Mountain Road) Rehabilitation.
- i) By-law 62-24 – A By-law for the Execution of Contract PWC-2024-26 Contract Administration Services County Structure B007 (Butler Bridge).
- j) By-law 63-24 - A By-law for the Execution of Contract PWC-2024-24 Rehabilitation of County Structure B181 (Peter Black Bridge).
- k) By-law 64-24 - A By-law for the Approval of Traffic Signal Upgrades at Various Locations Within the Town of Petawawa and the Township of Laurentian Valley.
- l) By-law 65-24 - A By-law for the Execution of Contract PWO-2024-01 for the Supply and Delivery of Seven Light Duty Pick-Up Trucks.
- m) By-law 66-24 - A By-law to Enter into an Agreement with the MacKay Manor as Represented by Community Withdrawal Management Services (CWMS) to Provide Addiction Services Related to the Mesa Project.
- n) By-law 67-24 – A By-law to Enter into an Agreement with the Renfrew Victoria Hospital as Represented by Addictions Treatment Service (ATS) to Provide Addiction Services Related to the Mesa Project.
- o) By-law 68-24 – A By-law Authorizing the Warden and Clerk to Execute an Agreement Between the County of Renfrew and Ontario Health for the 2023-24 One-Time Increase to Long-Term Care Home Funding Regarding Ontario Fire Code, Deferred Maintenance Projects and Proceeding with Redevelopment Projects Agreement.
- p) By-law 69-24 – A By-law to Execute a Contract for the Hot Water Boilers Replacement at the Bonnechere Manor Long-Term Care Home.
- q) By-law 70-24 – A By-law to Authorize the Warden and Clerk to Execute the Ontario Transfer Payment Agreement with the Ministry of Children, Community and Social Services for the 2024 Ontario Works Administration Funding.
- r) By-law 71-24 – A By-law to Set Tax Ratios for County Purposes and Lower-Tier Purposes for the Year 2024.
- s) By-law 72-24 – A By-law to set Tax Rate Reductions for Prescribed Property Subclasses for County Purposes and for Lower-Tier Purposes for the Year 2024.
- t) By-law 73-24 – A By-law to Establish the 2024 Tax Rates for County of Renfrew Purposes.

14. Written Reports from Representatives Appointed to External Boards
- a) Association of Municipalities Ontario (AMO) – No report
 - b) Eastern Ontario Regional Network (EORN) – No report
 - c) Federation of Canadian Municipalities (FCM) - Attached
 - d) Rural Ontario Municipal Association (ROMA) – No report
15. Notice of Motions.
16. Members' Written Motions.
17. New Business.
18. Confirmatory By-law 74-24 - A By-law to Confirm the Proceedings of the Council of the County of Renfrew at the meeting held on April 24, 2024. 481
19. Adjournment.

NOTE: Any submissions received from the public, either orally or in writing may become part of the public record/package.

COUNTY OF RENFREW



**MINUTES OF THE PROCEEDINGS
of the
COUNCIL OF THE CORPORATION
of the
COUNTY OF RENFREW**

- Ordinary Session -

County Council
Pembroke, Ontario
Wednesday, March 27, 2024

GENERAL SESSION

The General Session of the Council of the Corporation of the County of Renfrew met at 10:00 a.m. on Wednesday, March 27, 2024.

The Warden, Peter Emon, presided.

Warden Emon recited the Land Acknowledgement, identifying that the meeting was being held on the traditional territory of the Algonquin People.

The meeting opened with a moment of silent reflection and the singing of the National Anthem.

The roll was called and all members were found to be present, except Keith Watt. Councillor Bennett attended virtually.

No pecuniary interest was disclosed.

Moved by Councillor Weir

Seconded by Councillor Mayville

THAT the minutes of February 28, 2024 be adopted. CARRIED.

Warden Emon addressed Council as follows:

During the month of April, I attended 18 meetings on County business.

On March 8, 2024, I had the opportunity to participate in the Upper Ottawa Valley Chamber of Commerce International Women's Day event. I would like to acknowledge all of our female staff and express our appreciation for your dedication and hard work. I value the contributions that all have made. I hope that we can continue to support and uplift each other both in and outside of the workplace. Let's celebrate the diversity and strength that each brings to the team and continue to work together towards our common goals.

I enjoyed a quiet week at home during March Break and hope all that had vacations planned enjoyed them, whether they travelled or were able to enjoy their own back yard, here in the County.

On March 19, 2024, the CAO, Craig Kelley, and I met with the Eastern Ontario Wardens' Caucus (EOWC) for the afternoon to discuss the EOWC Regional Housing Plan which also included a meeting with the Prime Minister's Office. During the meeting, we advocated for the 7 in 7+ Plan, referencing that affordable rental housing and attainable rental is out of reach for so many in the region, largely because of a lack of supply. We stressed the importance of funding and the substantial investment needed, explaining that our communities have the same housing supply challenges as large cities. I look forward to the Housing Summit scheduled for Thursday, April 4, at the Ma-Te-Way Centre in Renfrew (myFM Centre) to discuss all these issues with the municipal and development community. The summit will strive to identify innovative opportunities, share success stories, and facilitate the development of critical relationships to grow affordable housing in the County of Renfrew. Staff have informed me that the registration has been brisk and over 100 people have registered at this point.

Upon returning to the County that evening, CAO Kelley, Treasurer/Manager of Finance, Daniel Burke, and I were scheduled as a delegation at the Pembroke City Council Meeting to present the 2024 County Operating Budget. Within the Budget presentation, we also introduced the Mesa initiative.

Interviews have been taking place over the last two weeks for the Director of Corporate Services position and the first round will be concluded this week. We were fortunate to receive several outstanding resumes for the position.

On March 21 and 22, the CAO and I were in Kingston to attend EOWC planning sessions, which included Strategic Plans, Strategic Initiative Framework, and additional projects analyzed to determine common themes and action items across the EOWC members.

The Province released their 2024 budget yesterday, and I am encouraged by many of the items included, namely continued funding for RC VTAC, a path for funding our new Mesa program, a new \$1 billion Municipal Housing Infrastructure Program, that we are hopeful we are eligible to apply for, an increase to the Housing-Enabling Water and Sewer Fund, that we hope will also address our small rural systems, including communal systems, and a new \$200 million community, sport and recreation infrastructure fund that may help aging facilities in our communities. We will be reviewing the impact of our ability to offer a reduced municipal property tax rate on new purpose-built rental properties, while awaiting the effect of the lack

of update to property assessments until the Ministry of Finance has completed a review of the property tax system. We will continue to advocate for our fair share of infrastructure funding, including a commitment for Highway 17 expansion to and beyond the Town of Renfrew.

On behalf of Council, I wish to express our sincere condolences to Councillor Giardini and the Giardini family, on the passing of her mother-in-law, Concetta Giardini, who passed away on March 2, 2024 and also to Councillor Jahn and her family on the passing of her mom, Beatrice Kuehl, who passed away on March 6, 2024. Welcome back Councillor Jahn.

The warm weather came early this year, along with early snow melt and less precipitation, resulting in dry conditions that could result in an early fire season, as already witnessed in many of our municipalities. We are asking residents to be extremely careful with any open air burning.

Happy Easter to you and all who are celebrating this weekend. I wish you a successful and prosperous chocolate egg hunt!

I will remind those assembled here of the following - the County of Renfrew, Experience our history, Share our future.

This concludes my address for this session of County Council.

Peter Emon, Warden

Delegations were heard as follows:

- a) Lorenz Kelo – Ontario Senior Achievement Award 2023
Mayor Emon and Councillor Brose presented a certificate to Lorenz Kelo recognizing his volunteer commitment in the North Algona Wilberforce Community and congratulating him on receiving the Ontario Senior Achievement Award 2023.

Correspondence was read as follows:

The CAO noted that a letter was being circulated from Ontario Minister of Municipal Affairs and Housing, the Honourable Paul Calandra, regarding correspondence he received from federal Minister Sean Fraser regarding the National Housing Strategy (NHS) Action Plan, which indicated that the Federal government is cutting \$355 million in funding that goes to support the most vulnerable in the province. The letter will be forwarded to Council and they were encouraged to speak to their MP as this announcement could have a devastating impact on funding for the Community Services Department services and housing.

Closed Meeting

Moved by Councillor Donohue

Seconded by Councillor Giardini

BE IT RESOLVED THAT Council move into a closed meeting pursuant to Section 239 of the Municipal Act, 2001, as amended, for the purpose of a position, plan, procedure, criteria, or

instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board (Renfrew County and District Health Unit) and (c) a proposed or pending acquisition or disposition of land by the municipality or local board (transitional housing). Time: 10:34 a.m. CARRIED.

Moved by Councillor Brose

Seconded by Councillor Grills

THAT the meeting resume as an open session of County Council. Time: 11:09 a.m. CARRIED.

The CAO provided historical information regarding earlier prospective mergers of the Renfrew County and District Health Unit dating back to 2019 and the potential of new negotiations and a merger with the County of Renfrew. The draft paper will be available to the public, once it is completed. Council discussed the draft proposal to consolidate the Renfrew County and District Health Unit with the County of Renfrew, noting that it was a reinvestment in public health. The draft proposal would constitute a board corporation of the Renfrew County and District Health Unit, including governing with their own by-laws. It was noted that the Board of Health unanimously voted to negotiate a merger with the County of Renfrew.

Moved by Councillor Murphy

Seconded by Councillor Donohue

THAT County Council direct staff to meet with the Renfrew County and District Health Unit, and Ottawa Public Health where appropriate, to discuss shared/combined service delivery models; AND THAT a report containing the results and recommendations be brought back to the Health Committee for consideration, understanding that the information, shared, discussions and possible recommendations in some instances may be confidential and should be treated as such; AND THAT the Warden be directed to send a letter to the Honourable Sylvia Jones, Ontario Minister of Health, to consider such conversations in the same category as has been suggested throughout the consideration of voluntary health unit mergers. CARRIED.

Councillor Glenn Doncaster, Chair of the Operations Committee brought in and read the resolutions in the following report:

March 27, 2024

To the Council of the Corporation
of the County of Renfrew

Members of County Council:

We, your **Operations Committee**, wish to report and recommend as follows:

INFORMATION

1. Monthly Capital Project Updates

During the 2024 construction season, staff intend to issue monthly updates on construction projects being undertaken by the Public Works and Engineering Department. The update, provided through a link on the County of Renfrew website, will connect to the [Zencity](#) engagement platform for the 2024 Transportation Infrastructure Projects and shared with County staff, County Council, local municipalities, OPP, and social media. The 2024 Transportation Infrastructure Projects page provides the option for individuals to subscribe and receive notifications when a monthly project update is posted.

The first update will commence during the first week of April and will describe all projects planned for 2024. Each subsequent update will consist of:

- a) **Upcoming Projects** – a brief description of each project planned to commence over the next month, including anticipated start and completion dates, and traffic impacts.
- b) **Ongoing Projects** – a brief description of each project in progress and anticipated to stretch into or through the next month, including anticipated completion dates, and traffic impacts.
- c) **Completed Projects** – a brief description of each project completed over the past month.

The construction update will also include contact information for the Public Works and Engineering Department if the public has questions or concerns, as well as a link to [Municipal511](#) for more detailed information on traffic impacts from active construction projects.

2. Inspection of County Structures

A Request for Proposal (RFP) was issued to prequalified firms for the inspections of County of Renfrew and Town of Petawawa structures, and the results received are as follows:

- | | |
|-------------------------------------------------|--------------|
| 1. HP Engineering Incorporated, Ottawa, Ontario | \$101,900.58 |
| 2. WSP Canada Inc., Ottawa, Ontario | 253,683.65 |
- All amounts exclude applicable taxes.

A total of 126 County structures were included for the standard OSIM inspections, 12 County structures for enhanced OSIM, and 8 County structures for structural evaluation for the purposes of load posting evaluations. Two Town of Petawawa structures were included as part of the standard Ontario Structure Inspection Manual (OSIM) inspections. The proposals submitted were evaluated on a range of criteria, including understanding of the assignment, capabilities of the project team, previous experience on similar assignments, performance on past assignments for the County, schedule, and cost. The proposal submitted by HP Engineering Incorporated was the best combination of all factors considered.

The 2024 Infrastructure Management budget is \$240,000 and approximately \$120,000 of that budget is anticipated to be allocated for this assignment. Committee directed staff to proceed with awarding the contract to HP Engineering Incorporated. Staff will be invoicing the Town of Petawawa for their two structures once the inspections are completed.

3. Winter Operations

Attached as Appendix I is a five-year summary of the winter events and precipitation amounts since the 2018/2019 winter season. The Table below outlines the Significant Weather Events declared to date for the 2023/2024 winter season. Staff continues to be ready to respond to winter events as they occur.

Declaration Start			Declaration End			Reason
Month	Day	Time	Month	Day	Time	
Dec	3	8:30AM	Dec	4	9:30AM	Snow
Jan	9	9:00AM	Jan	10	9:50AM	Snow
Jan	12	9:00AM	Jan	13	5:00PM	Snow
Jan	24	11:00AM	Jan	26	2:30PM	Ice
Feb	15	11:50AM	Feb	16	1:00PM	Snow

4. Spring Load Restrictions

County of Renfrew By-law 11-12 is a By-law to Designate a Reduced Load Period on County Roads and pertains to spring load restrictions which may be imposed commencing March 1 and extend to May 31. The County placed advertisements in the local newspapers and provided notifications to the local municipalities to advise the public and commercial haulers that spring load restrictions commenced on March 4, 2024. Staff will be monitoring the progress of the spring breakup to determine whether or not it will be possible to lift road restrictions prior to May 31. The signs indicating the restrictions will be adjusted to reflect any changes to the period of the restrictions.

RESOLUTIONS

5. Requests for Speed/Traffic Study Reviews

RESOLUTION NO. OP-CC-24-03-23

Moved by Chair

Seconded by Committee

THAT County Council implement a \$750 fee for speed/traffic review requests generated outside of the Corporation of the County of Renfrew.

Background

To achieve a balance between the quantity of applications and the associated expenses for the requested studies, a fee of \$750 covers the services of the Infrastructure Technician. This includes tasks such as installing and overseeing data collection, interpreting the gathered data, and drafting a report for County Council. Currently, most County Roads are designed for efficient material and goods transportation at a speed rating of 80 km/hr. Staff receive approximately three to four speed/traffic review requests per year. These requests for speed reductions are typically denied based on the road geometry—characterized by straightness, width, and well-defined shoulders and ditches—which does not yield the intended impact. Additionally, the prevailing industry norm acknowledges that, in the majority of studies conducted in recent years, up to 15% of drivers exceeding the posted speed limit are considered acceptable. People engage in speeding for various reasons, and it is important to note that individual motivations may differ. Some common reasons why people may choose to exceed speed limits include:

- **Running Late:** One of the most common reasons is the desire to reach a destination quickly. Individuals who are running late for appointments, work, or other commitments may speed to save time.
- **Impatience:** Some people have a natural inclination towards impatience. They may feel frustrated by slow-moving traffic or long commutes, leading them to speed as a way to cope with their impatience.
- **Lack of Awareness:** Some drivers may not be fully aware of the speed limits in a given area or may not recognize the potential dangers associated with excessive speed.
- **Perceived Safety:** Some individuals may believe they have the skills to handle high speeds or may feel that their vehicles are equipped to handle it safely.
- **Social Influence:** The behavior of other drivers on the road can influence an individual's decision to speed. If a person perceives that speeding is common and socially acceptable, they may be more likely to engage in it themselves.
- **Emotional State:** Emotional factors such as stress, frustration, or anger can contribute to speeding. In some cases, individuals may use driving at high speeds as a way to cope with or release emotional tension.
- **Risk-Taking Behaviour:** Some people are naturally more inclined to take risks. Speeding may be a manifestation of a broader pattern of risk-taking behavior.

It is essential to address the issue of speeding through a combination of education, awareness campaigns, law enforcement, and infrastructure improvements. Understanding the reasons behind speeding behavior can help inform strategies to promote safer driving habits and reduce the associated risks on the roads.

The County of Renfrew will only consider a speed/traffic review request upon receipt of a resolution from the local municipality.

6. County Road 62 and Highway 60 Realignment

RESOLUTION NO. OP-CC-24-03-24

Moved by Chair

Seconded by Committee

THAT County Council support the Township of Madawaska Valley request for the realignment of County Road 62 and Highway 60 to a maximum upset limit of \$175,000, pending approval of Madawaska Valley's application to the Connecting Links program.

Background

Attached as Appendix II is a request for assistance in the realignment of an intersection in Barry's Barry. The junction of County Road 62 (Bay Street) and Highway 60 is experiencing challenges related to traffic turning movements and flow. The Township of Madawaska Valley is pursuing Connecting Links funding from the provincial government and is urging County Council to commit \$175,000 for the successful execution of this project. After careful evaluation, it has been identified that savings from various projects in the 2025 season can be allocated to accommodate this request.

7. Municipal Operator Course – Fanshawe College

RESOLUTION NO. OP-CC-24-03-25

Moved by Chair

Seconded by Committee

THAT County Council adopt the resolution for the development of a Municipal Operator Course at Fanshawe College, and initiated by the Association of Ontario Road Supervisors (AORS), as follows:

WHEREAS municipal public works departments from across the Province of Ontario provide invaluable services to our communities ensuring the health and safety of all residents; and,

WHEREAS if it was not for our municipal public works employees from across the Province of Ontario maintaining our public roads systems, our communities would not be able to function as emergency personnel could not respond to calls, school buses could not get our children to school, residents would not be able to get to work, school or appointments and many more basic functions would not be able to happen; and,

WHEREAS municipal public works departments are already feeling the impacts of a labour shortage, which will only be exasperated over the next three to five years, which

will cause levels of service municipalities are able to provide to ensure the health and safety of our residents to decrease; and,
WHEREAS there is currently no provincial-wide course that properly trains potential municipal public works employees, specifically relating to municipal heavy equipment.
THEREFORE BE IT RESOLVED that the County of Renfrew supports the work of the Association of Ontario Road Supervisors to develop a Municipal Equipment Operator Course to address this issue;
AND FURTHER THAT the County of Renfrew calls on the Province of Ontario's Ministry of Labour, Training, Immigration and Skilled Trades to fully fund the Municipal Equipment Operator Course in 2024 through the Skills Development Fund;
AND FURTHER THAT a copy of this resolution be sent to the Honourable David Piccini, Minister of Labour, Immigration, Training and Skills Development, the Honourable Jill Dunlop, Minister of Colleges and Universities, MPP John Yakabuski, Renfrew-Nipissing-Pembroke, the Association of Municipalities of Ontario, the Association of Ontario Road Supervisors, the Rural Ontario Municipal Association, and the Ontario Good Roads Association.

Background

Attached as Appendix III is a request from the Association of Ontario Road Supervisors (AORS) to support the development of a Municipal Operator Course at Fanshawe College. This course would provide potential municipal equipment operators the basic knowledge required to begin maintaining core infrastructure.

8. Province of Ontario Road Assumption/Funding

RESOLUTION NO. OP-CC-24-03-26

Moved by Chair

Seconded by Committee

THAT County Council support the resolution from the County of Lambton requesting the Province of Ontario to upload from local municipalities the responsibility of and costs associated with the continued construct, operation and maintenance of major municipally-owned highways throughout the Province of Ontario to the Ontario Ministry of Transportation, or increase the Ontario Community Infrastructure Fund to municipalities; AND FURTHER THAT that the Warden send a letter of support to the Honourable Prabmeet Singh Sarkaria, Ontario Minister of Transportation, the Honourable Doug Ford, Premier of Ontario, MPP John Yakabuski, Renfrew-Nipissing-Pembroke, the Association of Municipalities of Ontario, and the Eastern Ontario Wardens' Caucus.

Background

Attached as Appendix IV is a resolution received from the County of Lambton requesting that the Province of Ontario upload from local municipalities the responsibility of and costs associated with the continued construct, operation and maintenance of major municipally-owned highways throughout the Province of Ontario to the Ontario Ministry

of Transportation, or increase the Ontario Community Infrastructure Fund to municipalities.

9. Municipal Fleet Survey

RESOLUTION NO. OP-CC-24-03-27

Moved by Chair

Seconded by Committee

THAT County Council direct staff to move forward with incorporating white vehicles as part of their fleet for future purchases.

Background

Under the direction of the Operations Committee, staff initiated a survey, conducted by the Renfrew County Supervisors Association, to explore the idea of having all upper-tier and lower-tier municipal public works vehicles coordinated to be the same colour (white) and specifications in the future. The following is a summary of the comments received from all the municipalities that responded to the survey.

Municipality	Response
Town of Arnprior	Has started to implement this with all new vehicles. Smaller fleet vehicles (cars, half tons and vans, etc.) are all white and plow trucks are white cabs with yellow boxes. Currently they are staying with the yellow sand/salt units as it is still a standard colour for them and stands out fairly well during winter operations.
Town of Renfrew	Currently purchase all new vehicles to this standard, light vehicles are all white, plow units are white cabs with brown dump box/salt unit. Most of their fleet is white.
Township of Admaston/Bromley	Currently purchase white smaller vehicles, half tons, ¾ tons, and 1 tons. See no issues with newer purchases of tandem trucks being white with plain coloured boxes.
Township of Bonnechere Valley	Not in favour of white; brighter is better especially for winter. For the equipment, choose to have one attachment supplier to have less parts on hand. Unsure if County truck tenders fit their township truck applications.
Township of Greater Madawaska	Is interested; currently has most of their 1 tons and half tons already in white.

Municipality	Response
Township of Horton	In favor of the initiative and already has this in place; all fleet and plow trucks are standard white with grey boxes on plow trucks.
Township of Whitewater	Has started to specify white for light vehicles but have purchased yellow cab tandem trucks in the past.
City of Pembroke	Interested in getting more information on the logistics of how this might work and be advantageous for the City.

10. **PWC-2024-09 – Rehabilitation of County Structure C012 (Farquharson’s Culvert)**

RESOLUTION NO. OP-CC-24-03-31

Moved by Chair

Seconded by Committee

THAT the rehabilitation of County Structure C012 (Farquharson’s Culvert) not proceed as tendered; AND FURTHER THAT staff continue to monitor the service life of the structure.

Background

Along with two other County Structures, tenders were requested for the rehabilitation of County Structure C012 (Farquharson’s Culvert), located on South McNaughton Road, Township of Admaston/Bromley. The lowest tender amount received for Farquharson’s Culvert was \$313,782.

The 2024 Capital budget allocation for the rehabilitation of C012 (Farquharson’s Culvert) is \$200,000. A comparison of the 2024 proposed budget and projected costs is provided in the table below:

County Structure C012 (Farquharson’s Culvert)	2024 Budget	Low Tender	
		Projected	Variance Over/(Under)
Construction - Liner (PWC-2024-11)	110,000.00	313,782.00	203,782.00
Construction - Slopes, Surface, & Guiderail	30,000.00	30,000.00	-
Engineering - Design/Tendering	5,000.00	5,000.00	-
Engineering - Contract Administration & Supervision	25,000.00	25,000.00	-
Material Testing (Allowance)	15,000.00	15,000.00	-
Contingency	12,059.00	16,008.80	3,949.80
Applicable Taxes	2,941.00	6,058.04	3,117.04
Total	200,000.00	410,848.84	210,486.84
* Projected costs are based on Tender results, internal costs, and line painting			

As shown in the above table, the cost for rehabilitation of Farquharson’s Culvert is substantially higher than was budgeted. Staff estimate the projected rehabilitation cost

of \$410,878.84 would only be slightly less than the cost to replace the structure in its entirety. As such, the financial benefit of performing this rehabilitation at this stage in the structure's life is not present. It is recommended that the rehabilitation of Farquharson's Culvert not proceed as tendered and that replacement of the structure be planned in 6-10 years when the structure nears the end of its service life. Minor costs will still be incurred for the structure in 2024, but they are anticipated to be less than \$50,000.

BY-LAWS

11. County Road 16 (Victoria Street) Pedestrian Crossover Request – Town of Petawawa

RESOLUTION NO. OP-CC-24-03-28

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law designating County Road 16 (Victoria Street) at Wolfe Avenue as a Pedestrian Crossover.

Background

Attached as Appendix V, is a resolution received from the Town of Petawawa, requesting that the County of Renfrew permit the installation of a pedestrian crossover at the intersection of Victoria Street (County Road 16) and Wolfe Avenue.

In accordance with Corporate Policy PW-14, Pedestrian Crossings on County Roads, Public Works and Engineering staff have conducted a review of the proposed location, including a traffic count, to determine if the location meets the warrants for a dedicated pedestrian crossover. The results, which have been included as Appendix VI, indicate that the location does not meet the warrants for a pedestrian crossover based upon the total traffic and pedestrian volumes. Regardless of the findings, staff is in favour of permitting the installation since the Town Council has shown their support for it and tendered the installation as part of an upcoming Town construction project. It is noted that the location does provide a link between a Town trail and Municipal sidewalks, although it does not appear that the majority of pedestrians use this location to cross Victoria Street.

In order to permit the installation, the County must first designate the subject location as a Pedestrian Crossover with the passing of a By-law. As a condition of the County's Policy, the Town of Petawawa is required, and agrees, to accept responsibility for all costs associated with the initial construction of the crossing, including pavement markings and signage. The Town will also be responsible for the future replacement of the Pedestrian Crossing equipment. The County will be responsible for the annual maintenance of the crossing and signage.

12. PWC-2024-09 – Rehabilitation of County Structures C001 (Berlanquet Creek Culvert) and C134 (Campbell Drive Culvert)

RESOLUTION NO. OP-CC-24-03-30

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWC-2024-09 as submitted by Clearwater Structures Inc., Ajax, Ontario, for the rehabilitation of County Structures C001 (Berlanquet Creek Culvert), located on County Road 5 (Stone Road), Township of Admaston/Bromley and C134 (Campbell Drive Culvert), located on Campbell Drive, Township of McNab/Braeside, in the amount of \$833,656.50, plus applicable taxes; AND FURTHER THAT County Council adopt a By-law to execute the Contract.

Background

Tenders were requested for the rehabilitation of County Structures C001 (Berlanquet Creek Culvert), located on County Road 5 (Stone Road), and as indicated above, C012 (Farquharson’s Culvert), located on South McNaughton Road, both in the Township of Admaston/Bromley, and C134 (Campbell Drive Culvert), located on Campbell Drive, Township of McNab/Braeside.

The results received for the lowest cost options submitted are as follows:

1. Clearwater Structures Inc., Ajax, Ontario	\$1,147,438.50
2. Goldie Mohr Ltd., Ottawa, Ontario	1,316,054.00
3. Bonnechere Excavating Inc., Renfrew, Ontario	1,707,853.05
4. Michels Canada Co., Nisku, Alberta	1,828,815.95
5. Trilith Contracting Inc., Roslin, Ontario	2,139,799.85
All amounts exclude applicable taxes.	

Two rehabilitation alternatives for each structure were permitted in the tender, Option A was a ‘concrete invert liner’, and Option B was a ‘spray in structural liner’ (geopolymer or thermoset flexible system). These methods of rehabilitation are beneficial when the culvert structure has not yet met the end of its service life in order to significantly extend its service life at a lesser cost than would be incurred for replacement. Given the unique nature of lining works included in this tender, only the lining works for the culverts themselves were included; this will be the first step in the rehabilitation of each structure and additional works will be undertaken to repair slopes, install guiderail, and replace surface materials where required after this contract is completed.

The lowest cost submission, as submitted by Clearwater Structures Inc. is for Option A, rehabilitation with a concrete invert liner.

Financial Implications

The 2024 Capital budget allocation for the rehabilitation of Berlanquet Creek Culvert is \$750,000. A comparison of the 2024 proposed budget and projected costs is provided in the table below:

County Structure C001 (Berlanquet Creek Culvert)	2024 Budget	Low Tender	
		Projected	Variance Over/(Under)
Construction - Liner (PWC-2024-11)	480,000.00	375,993.00	(104,007.00)
Construction - Slopes, Surface, & Guiderail	150,000.00	110,000.00	(40,000.00)
Engineering - Design/Tendering	10,000.00	10,000.00	-
Engineering - Contract Administration & Supervision	30,000.00	30,000.00	-
Material Testing (Allowance)	15,000.00	15,000.00	-
Contingency	53,409.00	18,481.45	(34,927.55)
Applicable Taxes	11,591.00	7,086.58	(4,504.42)
Total	750,000.00	566,561.03	(183,438.97)
* Projected costs are based on Tender results, internal costs, and line painting			

The 2024 Capital budget allocation for the rehabilitation of Campbell Drive Culvert is \$600,000. A comparison of the 2024 proposed budget and projected costs is provided in the table below:

County Structure C134 (Campbell Drive Culvert)	2024 Budget	Low Tender	
		Projected	Variance Over/(Under)
Construction - Liner (PWC-2024-11)	420,000.00	457,633.50	37,633.50
Construction - Slopes, Surface, & Guiderail	70,000.00	150,000.00	80,000.00
Engineering - Design/Tendering	5,000.00	5,000.00	-
Engineering - Contract Administration & Supervision	30,000.00	30,000.00	-
Material Testing (Allowance)	15,000.00	15,000.00	-
Contingency	50,917.50	22,881.68	(28,035.82)
Applicable Taxes	9,082.50	11,117.56	2,035.06
Total	600,000.00	691,632.74	91,632.73
* Projected costs are based on Tender results, internal costs, and line painting			

Award of the rehabilitation of Berlanquet Creek Culvert and Campbell Drive Culvert would incur a total contract value of \$833,656.50. The projected savings of \$183,438.97 on the budget for C001, and projected overage of \$91,632.73 on the budget for C134, would balance to an overall projected savings of \$91,806.24 to the 2024 Capital Program for the two projects.

Staff confirm that there are sufficient funds allocated to Berlanquet Creek Culvert and Campbell Drive Culvert in the 2024 Capital budget for the completion of these projects.

13. **PWC-2024-10 – Rehabilitation of County Structure C204 (Bellows Creek Culvert)**

RESOLUTION NO. OP-CC-24-03-32

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWC-2024-10 as submitted by Premier North Ltd., Huntsville, Ontario, for the rehabilitation of County Structure C204 (Bellows Creek Culvert), located on County Road 12 (Westmeath Road), approximately 4.5km east of County Road 21 (Beachburg Road), Township of Whitewater Region, in the amount of

\$963,752, plus applicable taxes; AND FURTHER THAT County Council adopt a By-law to execute the Contract.

Background

Tenders were requested for the rehabilitation of County Structure C204 (Bellows Creek Culvert), located on County Road 12 (Westmeath Road), approximately 4.5km east of County Road 21 (Beachburg Road), Township of Whitewater Region, and the results received are as follows:

- | | |
|--------------------------------------------------------------|--------------|
| 1. Premier North Ltd., Huntsville, Ontario | \$963,752.00 |
| 2. 2274084 Ontario Ltd o/a GMP Contracting, Markham, Ontario | 1,155,907.64 |
| 3. Clearwater Structures Inc., Ajax, Ontario | 1,326,370.00 |
| 4. Bonnechere Excavating Inc., Renfrew, Ontario | 1,546,023.00 |
- All amounts exclude applicable taxes.

Financial Implications

The 2024 Capital budget allocation for the rehabilitation of Bellows Creek Culvert is \$1,200,000. A comparison of the 2024 proposed budget and projected costs is provided in the table below:

County Structure C204 (Bellows Creek Culvert) Rehabilitation	2024 Budget	Low Tender	
		Projected	Variance Over/(Under)
Construction	1,010,000.00	963,752.00	(46,248.00)
Engineering - Design/Tendering	10,000.00	10,000.00	-
Engineering - Contract Administration & Supervision	45,500.00	70,000.00	24,500.00
Material Testing (Allowance)	15,000.00	15,000.00	-
Contingency	100,747.20	48,187.60	(52,559.60)
Applicable Taxes	18,752.80	18,370.04	(382.76)
Total	1,200,000.00	1,125,309.64	(74,690.36)
* Projected costs are based on Tender results			

Staff confirm that there are sufficient funds allocated to this in the 2024 Capital budget for the completion of this project as tendered.

14. **Contract PWO-2023-03 – Pavement Marking Contract Extension**

RESOLUTION NO. OP-CC-24-03-33

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWO-2023-03 for pavement marking as submitted by Trillium Pavement Marking (TPM), Carleton Place, Ontario, dated March 21, 2023, for an additional year (2024) in the amount of \$690,471.23, plus applicable taxes; AND FURTHER THAT County Council adopt a By-law to execute the contract extension.

Background

County Council adopted By-law 57-23, being a By-law for the execution of Contract PWO-2023-03 for Pavement Marking awarding the contract to Trillium Pavement Marking (TPM), Carleton Place, Ontario on April 26, 2023, in the amount of \$650,117.40, plus applicable taxes.

Clause TC-19.1 of the Contract contains provisions to permit an extension of the contract for up to four additional one-year periods, subject to satisfactory service, price, terms and conditions. Further, extensions are to be mutually acceptable and subject to a continued requirement for Council and budget approval.

TPM has proposed that the unit prices increase are in alignment with the Consumer Price Index of 2.9%. As a result, there will be an increase in the cost of the work in the amount of \$19,459.34, making the estimated value of the County's share of the contract \$690,471.23, plus applicable taxes. This figure reflects the actual amount spent in 2023, which is \$671,011.89, plus applicable taxes. Staff confirm that there are sufficient funds included in the 2024 Departmental Safety Devices budget of \$798,000 to cover the proposed amount.

To ensure timely submission of paperwork, the contractor has agreed to add a clause regarding Liquidated Damages to the contract of \$1,000 per week.

The work performed by TPM has been acceptable and staff recommends that the contract be extended for the 2024 season.

All of which is respectfully submitted.

Glenn Doncaster, Chair

And Committee Members: D. Bennett, P. Emon, D. Lynch, M. MacKenzie, K. Watt, M. Willmer

Councillor Murphy referenced Item #9 and that Bonnechere Valley could be included in the support of white vehicles.

The Report was adopted as presented severing Item #5 from the report.

Councillor Mayville requested Item #5 be severed from the report and voted on separately.

5. Requests for Speed/Traffic Study Reviews

RESOLUTION NO. OP-CC-24-03-23

Moved by Chair

Seconded by Committee

THAT County Council implement a \$750 fee for speed/traffic review requests generated outside of the Corporation of the County of Renfrew. CARRIED.

Council recessed at 11:56 a.m. Council reconvened at 12:48 p.m. with the same persons present.

Councillor James Brose, Chair of the Development & Property Committee brought in and read the resolutions of the following report:

March 27, 2024

To the Council of the Corporation
of the County of Renfrew

Members of County Council:

We, your **Development and Property Committee**, wish to report and recommend as follows:

INFORMATION

1. Bioeconomy Development Opportunity (BDO) Zone Report and Rating

Attached as Appendix I is the Bioeconomy Development Opportunity (BDO) Zone report and rating. Staff will be marketing, promoting and hosting a public webinar on the results of the report over the coming months.

2. 1030 Lea Street – New Build – Progress Report

Progress continues on the multi-unit affordable and supportive housing complex at the corner of Lea and Douglas Streets in Pembroke, Ontario. A [Zencity](#) webpage for the project, featuring construction updates, provides the viewer with a description of the project along with progress images. Status of the overall project is approximately 70% complete. The exterior siding is roughly 80% complete. The interior insulation and vapor barrier are 90% complete. Drywall including taping and finishing is roughly 60% complete. Plumbing and electrical is roughly 75% complete. Authorized changes to date total \$165,934.58, with a revised construction value to date of \$3,280,614.31.

3. Eganville Paramedic Base – Progress Report

Work on the retrofit of the new Eganville Paramedic Base is ongoing. A [Zencity](#) webpage for the project, featuring construction updates, provides the viewer with a description of the project along with progress images. The status of the overall project is approximately 60% complete. The current interior phase on the lower and upper levels including the washrooms, insulation, vapor barrier, drywall, and taping is approximately 75% complete. The contractor is on schedule to have this phase completed in the early second quarter. There have been no changes to the contract value to date in this phase.

4. Paramedic Base Storage Shed – Renfrew County Place

Tenders were requested for the construction of a Storage Shed at Renfrew County Place, 450 O'Brien Road, Renfrew, Ontario, and the results received are as follows:

1. Stephen Sons Construction Inc., Douglas, Ontario	\$128,600
2. 11425579 Canada Inc. O/A William Sons, Petawawa, Ontario	147,700
3. TS General Contracting, Pembroke, Ontario	155,500
4. Fred Trottier Construction Limited, Ottawa, Ontario	226,510
5. Brawn Construction Ltd., Ottawa, Ontario	240,900
6. Premium Construction, Ottawa, Ontario	275,890
7. Orr Developments Inc., Arnprior, Ontario	Rejected

All amounts exclude applicable taxes.

Staff confirmed there are sufficient funds available in the budget to move forward with the project as tendered. The contract has been awarded to Stephen Sons Construction Inc., Douglas, Ontario.

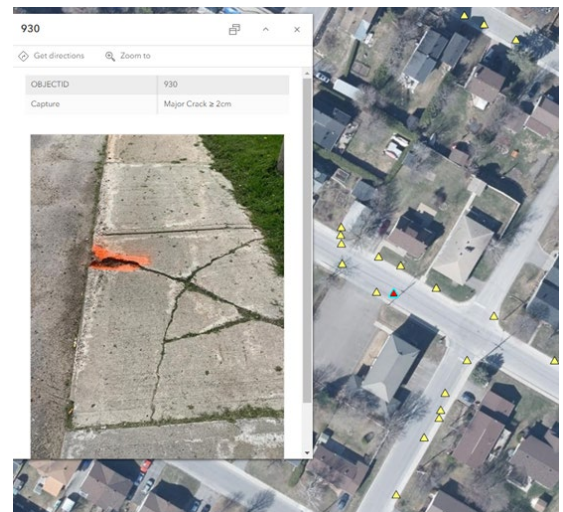
5. Enterprise Licensing Agreement – ESRI

The County of Renfrew entered into an Enterprise Licensing Agreement (ELA) with ESRI in 2022 for the use of their product for both the County and local municipalities. The funding is being covered by the County of Renfrew and the modernization grant for the first three years. This agreement provides unlimited license access to ESRI's ArcGIS Software, including ArcGIS and ArcPro, at all software levels and specialized extensions for technical data analysis. Additionally, we now have unlimited ESRI usernames that grant access to ArcGIS Online for both the County and local municipalities, where we can create and publish web maps and applications.

GIS staff sent an email to all local municipalities encouraging them to explore the numerous possibilities for utilizing GIS tools. This year is a great opportunity to test out field maps, Survey123, and Quick Capture with staff and summer student positions. These tools can be either used privately for municipal projects or made publicly available to provide or gather information.

Examples of how the tools can be used includes public works, planning, tourism, asset management, tracking/inspections of licensed items (i.e. complaints, dog tags, short-term rentals, trailers, etc.). If municipalities need assistance in setting up a work plan for data collection or upgrading existing information, they can reach out to the County's GIS team.

As an example, Arnprior has been using the QuickCapture app to generate maps for compliance with sidewalk minimum maintenance



standards. Their Summer Students geolocate and photograph all significant cracks, and paint those that exceed 2cm. In the past, they have generated public facing maps to send to a sidewalk grinding company with data points for just the repairs within their scope of work. They are piloting a separate quick capture app that allows workers to log when a repair is complete with a geolocated photo.

Looking ahead to 2025, our three-year financing arrangement will expire. Staff will be developing a cost-sharing plan with all 17 municipalities to ensure the continuation of the ELA.

6. County of Renfrew Official Plan Amendment No. 44 (OPA 44) – Alternative Notice Provisions

As directed by Council, staff have initiated an Official Plan Amendment No. 44 (OPA 44) to implement alternative notice provisions due to the closing down of some of the print media, which makes meeting Planning Act requirements for providing printed notice impossible for some municipalities. The Planning Act allows for local alternatives for providing notice, on the requirement that the Official Plan contains policies specifying details of the alternative notice. The County has circulated a draft wording of the proposed policy changes to local municipalities for comments.

The Development and Property Committee will host the required public meeting in accordance with the Planning Act on April 9, 2024 at 9:30 a.m. at the start of the Development and Property Committee meeting. The Notice of Application and Public Meeting has been posted in all the local newspapers (print and electronic), and the County of Renfrew website and social media platforms, to meet the requirements of a 20-day notice. The notice was also sent to the local municipalities for posting on their websites.

7. Town of Deep River Official Plan Amendment No. 6 (OPA 6)

The Town of Deep River adopted Official Plan Amendment No. 6 to the Town's Official Plan. The County of Renfrew provided approval for the amendment, which proposed to re-designate the lands from Residential to Residential - Exception Five, in order to permit future development on partial servicing (municipal water and individual septic systems). The new policies are proposed to ensure that future residential development will be designed to be compatible with the surrounding neighbourhood. This amendment was approved by the County on February 27, 2024.

RESOLUTIONS

8. Support for the Modernization of VIA Rail's Long-Distance, Remote and Regional (LDRR) Fleet

RESOLUTION NO. DP-CC-24-03-32

Moved by Chair

Seconded by Committee

THAT County Council direct the Warden to send a letter to the Honourable Christyia Freeland, Deputy Prime Minister and Minister of Finance, and the Honourable Pablo Rodriguez, Minister of Transport in support of modernizing VIA Rail's long-distance, remote and regional fleet to provide passengers with a more reliable, appropriate, comfortable, sustainable and accessible travel experience.

Background

VIA Rail is seeking support for the modernization of their long-distance, remote and regional fleet by advocating for increased funding from the federal government.

Operating since 1977 and under a Crown Corporation structure, VIA Rail is Canada's only nationwide passenger rail service serving destinations from coast-to-coast-to-coast. The service provides vital access to many Canadian destinations, including remote and Indigenous communities, and offers a popular way of travel for Canadians and thousands of visitors from around the world who choose to explore the country by rail each year.

Despite the fleet being a vital link for remote and Indigenous communities and contributing significantly to regional economies, the current fleet serving these regions dates back to the 50s and 60s and has become obsolete, does not meet regulatory standards for accessibility, and is past its prime.

VIA Rail has introduced an additional repair program for the fleet over the next few years, however, certain cars will still need to be phased out as early as 2032, in accordance with the engineering standards for the length of service life. Without the necessary equipment, certain routes could be significantly affected.

In an effort to avoid this scenario, VIA Rail submitted a business case to the federal government in July 2022, outlining the critical situation of the fleet, indicating it would take almost 10 years for new trains to enter service.

At a time when some airlines and bus companies are reducing service, passenger rail transport is more important than ever. The connections provided by VIA Rail play an important role in the development and growth of regional, sustainable, accessible, Indigenous, and year-round tourism. Not to mention, new equipment will also pay long-term economic, social and environmental dividends, contributing to Canada's ambitions for a sustainable future.

While Renfrew County no longer benefits from passenger rail service, it is a popular service used by many of our residents and businesses, with stations located in nearby Smiths Falls, Fallowfield, and Ottawa. It is also an important transportation link for many

tourists that come to the region, including international visitors travelling along the Québec City-Windsor corridor.

9. **2024 Ottawa Valley Tourist Association Budget**

RESOLUTION NO. DP-CC-24-03-33

Moved by Chair

Seconded by Committee

THAT County Council adopt the Ottawa Valley Tourist Association 2024 budget as presented.

Background

The Ottawa Valley Tourist Association (OVTA), the City of Pembroke, and the County of Renfrew are partners in the delivery of tourism marketing and tourism business development for the City of Pembroke, Renfrew County, and the Ottawa Valley. This relationship and the financial support provided by the County of Renfrew and the City of Pembroke is guided by County Council By-law 46-23, which adopted an Agreement for a five-year term from 2023-2027 in 2023. In that Agreement, the annual budget approval is obtained first by the OVTA Board of Directors, secondly by approval of City of Pembroke Council and thirdly, by approval of County of Renfrew Council. The OVTA Board and City of Pembroke Council have both approved the 2024 OVTA budget, which is attached as Appendix II.

10. **Renfrew County Forest Tract Renaming Initiative**

RESOLUTION NO. DP-CC-24-03-34

Moved by Chair

Seconded by Committee

THAT County Council direct staff to request a meeting with Norm Lemke, Ontario Municipal Liaison and the Ontario Ministry of Indigenous Affairs for an update on the Agreement in Principle and the communication process.

Background

In 2022, in the spirit of reconciliation, it was recognized that the Indian River Tract of the Renfrew County Forest should be renamed. On February 8, 2022, the Development and Property Committee passed Resolution No. DP-C-22-02-14 directing staff to engage with the Algonquins of Ontario to review the Indian River Tract name and request possible new names that may reflect the historical significance of the geographic location of the tract to the Algonquin Nation and to provide candidates for a new tract name to Committee for review at a future date.

In February 2022, a request was made by Warden Robinson to the Algonquins of Pikwakanagan First Nation (AOPFN) to propose alternative names for the Tract.

Several follow-ups have occurred since 2022 and recently discussion has occurred with Councillors of the AOPFN. It has been communicated by the Councillors that staff, knowledge keepers, and language specialists will be required for this consultation, and there will be an associated cost for this and any other consultation. It should be noted that all previous consultations for activities on the Renfrew County Forest (2017-26 Forest Management Plan, communication about forest values, seeking assistance for updating signage, and other items as they arise) has occurred through the Algonquins of Ontario office. It has been communicated by the AOPFN that any consultation should occur separately from now on, consultation is expected on all activities that occur on Renfrew County Forests, and a cost would be associated with all AOPFN staff time.

11. Another Pulpwood Mill Closure

RESOLUTION NO. DP-CC-24-03-35

Moved by Chair

Seconded by Committee

THAT County Council direct the Warden to send a letter of support to the Minister of Natural Resources and Forestry, and the Premier's Office, for biomass initiatives that can benefit the wood basket of Renfrew County mills; AND FURTHER THAT staff continues to be engaged and support the forest sector on any biomass project possibilities in our area; AND FURTHER THAT this issue be raised at any appropriate delegation opportunity.

Background

Cascades corrugated medium mill in Trenton, Ontario has permanently closed. Traditionally, this has been a major destination for pulpwood, particularly poplar pulpwood from forestry operations in Renfrew County. This follows the closure of other feasible local pulpwood destinations in recent years in Espanola and Thurso.

The few remaining pulpwood mills (Rayonier in Maniwaki and Temiskaming) will feel additional pressure and will likely be unable to take all material from this area. As a result, some harvest areas with high pulpwood volumes will have to be bypassed, meaning sawmills will receive less sawable materials. The increased complexity and less area available for harvest will further exasperate the already challenged logging workforce, attracting less entrants and making it even less viable to invest in new equipment. There will also be continued negative impacts on the forest, as areas with a high component of over mature and degrading poplar will continue to decline and succumb to natural mortality.

No forest sector can be viable without a market for low-end material. Local industry and government reports point to biomass as being the solution to the excess of pulpwood volume. Recently, three local mills were the recipients of funding to explore possibilities for local biomass facilities.

BY-LAWS

12. PWC-2024-11 – Rehabilitation of Three Bridges – Algonquin Trail

RESOLUTION NO. DP-CC-24-03-31

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWC-2024-11 as submitted by Grand-Calumet Construction Inc., Luskville, Québec for the rehabilitation of three bridges located on the Algonquin Trail, in the area of Garrison Petawawa, near Deluthier Road and Landry Road, Town of Laurentian Hills, in the amount of \$386,524.31, plus applicable taxes; AND FURTHER THAT County Council adopt a By-law to Authorize Execution of the Contract.

Background

Construction of the Algonquin Trail through Garrison Petawawa to connect with the open section near Chalk River is continuing. At this time, the rehabilitation of three bridges in the northern section is required in order to allow for the application of base and surface granular materials to continue. Once these three bridges are rehabilitated, it will permit the development of the remaining section, approximately 4.4km, of trail to be completed.

Tenders were requested for the rehabilitation of the three bridges, and the results received are as follows:

1. Grand-Calumet Construction Inc., Luskville, Québec	\$386,524.31
2. Lyncon Construction Inc., Lynden, Ontario	450,252.82
3. Dalcon Constructors Ltd., Ottawa, Ontario	483,500.00
4. KB Civil Constructors Inc., North York, Ontario	489,999.99
5. Bonnechere Excavating Inc., Renfrew, Ontario	529,500.00
6. Willis Kerr Contracting Inc., Mountain, Ontario	603,007.00
7. GIP Paving Inc., Kingston, Ontario	796,319.50

All amounts exclude applicable taxes.

Financial Implications

The 2024 Algonquin Trail Development budget includes funds in the amount of \$4,029,538; of which, approximately \$1,200,000 was estimated for the rehabilitation of the three bridges and completion of the trail connection through Garrison Petawawa. Staff confirm that there are sufficient funds allocated to complete the rehabilitation of these three bridges on the Algonquin Trail in Garrison Petawawa.

13. Delegation of Authority to GIS Coordinator

RESOLUTION NO. DP-CC-24-03-37

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to delegate authority for sharing GIS data with corporations to the GIS Coordinator.

Background

There are several corporations that utilize municipal GIS data to provide their services, including Google, Waze, and Community maps. Many Renfrew County residents and visitors (to and through the County) rely on these programs mainly for navigation purposes. To ensure that routes and navigation is accurate on these web based services, staff needs to provide updates to these corporations. Recently, these companies requested that the data be provided in a manner that is clear that it is coming from a person who has the authority to “bind the corporation” or “authorized by the County of Renfrew to share this information” and that the data can be freely shared without any confidentiality or copyright concerns. Instead of bringing these updates or requests for data to Committee or the Chief Administrative Officer, staff recommends that this role and authorization be delegated to the GIS Coordinator. This proposed By-law has been reviewed with the Clerk and IT Manager.

The authority would include the following:

- a) Determine the specific GIS data to be shared with corporations, taking into account factors such as accuracy, relevance, and potential impact on public safety.
- b) Ensure the secure transfer of GIS data to corporations, ensuring compliance with applicable privacy and data protection laws.
- c) Enter into agreements or contracts with corporations governing the sharing of GIS data, including provisions related to data usage, confidentiality, and liability.
- d) Monitor the use of shared GIS data by corporations and take appropriate measures to address any issues or concerns that may arise.

All of which is respectfully submitted.

James Brose, Chair

And Committee Members: D. Bennett, P. Emon, D. Lynch, M. MacKenzie, G. Serviss, K. Watt, R. Weir

Staff were directed to invite Norm Lemke to an upcoming Council meeting to provide additional information regarding the agreement in principle on Item #10.

Staff were requested to provide an update on Item #12 regarding the Algonquin Trail and the migration of the Algonquin Trail between the two departments, Operations and Development and Property. The CAO explained that changes needed to take place to the Striking Committee and Terms of Reference be reviewed and brought back to Council for review.

The Report was adopted as presented.

Councillor Anne Giardini, Chair of the Community Services Committee brought in and read the resolutions of the following report:

March 27, 2024

To the Council of the Corporation
Of the County of Renfrew

Members of County Council:

We, your **Community Services Committee**, wish to report and recommend as follows:

INFORMATION

1. Community Services Manager Job Descriptions

In response to evolving organizational objectives and corporate strategic goals, the job descriptions for the Community Services managers have been updated. The revisions aim to enhance alignment with current priorities and ensure that managers are equipped to drive initiatives that resonate with our overarching vision. The Community Services Manager positions are listed below with their primary area of responsibility:

- Manager of Community Housing – manage programs and supports for Community Housing tenants and work collaboratively with Development and Property Department to revitalize housing stock and increase supply of affordable housing in Renfrew County
- Manager of Community Supports – manage delivery of financial programs and supports for low-income families and support implementation/operation of the mesa team to help increase community wellness
- Manager of Children’s Services – manage childcare programs and services, including the Canada-Wide Early Learning and Child Care program, promoting child development, and fostering a safe and nurturing environment for children

By integrating these updates, we anticipate greater synergy between the responsibilities of the Community Services managers, other departments within the corporation, and the corporation’s overall strategic direction.

2. Mesa Supportive Housing

In the pursuit of tackling chronic homelessness within Renfrew County, an interdisciplinary collaborative team of county staff, in partnership with community service providers, is moving forward with a transitional supportive housing model. With a clear vision of prioritizing a “Housing First” approach, this model aims to establish supportive housing for individuals enduring chronic homelessness, defined as lasting more than six months and compounded by health complexities such as mental health disorders and/or addictions. The mesa supportive housing initiative embodies this vision, offering comprehensive wrap-around supports to facilitate independent living. While still in its early planning stages, this initiative is progressing rapidly. County staff

are diligently crafting a memorandum of understanding to secure rental acquisition of approximately 20 units within the Pembroke area. The ambitious objective is to welcome the first guests into their new homes by the fall of 2024, marking a significant stride towards addressing homelessness and fostering stability and health within the community.

3. **Ontario Works Service Plan**

Attached as Appendix I is the 2024 Ontario Works Service Plan. The Service Plan outlines service delivery strategies which will be undertaken to achieve provincial performance outcome targets considering community needs, caseload demographics, and internal resources. The Service Plan is submitted to the Ministry of Children, Community and Social Services as a required component of the service contracting process. It provides a comprehensive outline of how the municipal Service System Manager will perform all program management and risk management activities.

4. **Ontario Municipal Social Services Association Letter to the Ministry of Education**

Attached as Appendix II is a letter dated January 29, 2024, from the Ontario Municipal Social Services Association (OMSSA) to the Minister of Education, the Honourable Stephen Lecce, regarding the reduction of early years and child care administrative funding for municipal Service System Managers in 2024. The letter speaks to the importance of the partnership between the province and municipalities in the continued implementation of the Canada-Wide Early Learning and Child Care (CWELCC) system and addresses concerns relating to the many additional requirements that have been added to Service System Managers due to CWELCC and how the reduction in administrative funding is detrimental to the work involved.

The letter proposes a meeting between OMSSA's Board of Directors and the Minister of Education, Deputy Minister, and Assistant Deputy Minister to discuss a reconsideration of the administrative funding changes in order to effectively move forward with the goals of CWELCC in the Province of Ontario.

5. **Affordable Housing Summit – April 4, 2024**

Attached as Appendix III is information on an Affordable Housing Summit, Renfrew County is gearing up to host on April 4, 2024, at the myFM Centre in Renfrew, bringing together industry experts and potential partners to delve into opportunities surrounding the utilization of vacant municipal land, innovative approaches to existing properties, and fostering collaboration to tackle pressing housing needs. Developers, non-profit organizations, and companies interested in exploring development opportunities are encouraged to secure their seat by registering on [Eventbrite](#).

This initiative enhances Strategic Goal #5, Attainable Housing and Infrastructure.

Also, attached as Appendix IV, is information regarding an upcoming Eastern Ontario Regional Housing Summit, scheduled for May 28, 2024 at the Ottawa Events and Conference Centre, Ottawa, Ontario.

6. Homelessness Prevention Program (HPP) Investment Plan 2024-2025

The Ministry of Municipal Affairs and Housing provided a letter to the County of Renfrew on March 24, 2023, regarding the planned HPP allocations for the fiscal periods of April 1, 2023, up to March 31, 2026.

Program Fiscal Year	Allocation Amount
2022-2023	\$1,785,700
2023-2024	\$3,569,200
2024-2025	\$3,569,200
2025-2026	\$3,569,200

Service Managers must follow the Homelessness Prevention Program Guidelines regarding eligible expenses; however, they have flexibility in choosing how to best use the provincial funding for local programs and services that address and prevent homelessness.

The Renfrew County Housing Corporation Board of Directors approved the proposed HPP Investment Plan for 2024/2025 which seeks to continue existing core services and expand upon strategies that address chronic homelessness and health complexities by creating new transitional and supportive housing as follows:

Proposed Services 2024-2025	Proposed Allocations for 2024-2025	Allocations for 2023-2024
Emergency Minor Home Repair Program <ul style="list-style-type: none"> • Maximum \$7,500 for urgent home repairs • Total estimated applications: <ul style="list-style-type: none"> ○ 20 or more approved applications 	\$150,000	\$150,000
Rent Supplement Program <ul style="list-style-type: none"> • Private Market Rent-Geared-To-Income <ul style="list-style-type: none"> ○ Total Estimated Caseload – 35 paid by HPP ○ Approximately 45 cases are funded through the RCHC budget 	\$200,000	\$200,000
Rent Allowance Program <ul style="list-style-type: none"> • \$300/month households without children • \$400/month households with children • Total estimated caseload: <ul style="list-style-type: none"> ○ Without children – 135 households \$486,000 ○ With children – 70 households \$336,000 	\$822,000	\$845,000

Proposed Services 2024-2025	Proposed Allocations for 2024-2025	Allocations for 2023-2024
Emergency Housing Assistance Program <ul style="list-style-type: none"> • Rent arrears and utility arrears, other emergency expenses to aid in housing retention or acquisition • Up to \$1,500 per year for households without children • Up to \$2,000 per year for households with children 	\$850,000	\$845,740
She C.A.N <ul style="list-style-type: none"> • Grants of up to \$5,000 to help victims of intimate partner violence with housing stability • Endorsed by Council on March 28, 2023, in follow up to the Culleton, Kuzyk & Warmerdam inquest recommendations 	\$100,000	\$100,000
Hoarding and High Content Supports Pilot <ul style="list-style-type: none"> • Purchase of service for training, mentorship of RCHC staff, and clinical care of RCHC tenants • To improve & promote safe housing through health-focused practices 	\$105,000	\$0
Homelessness Coordinator – Contract	\$90,100	\$0
Supportive Transitional Housing <ul style="list-style-type: none"> • For capital and/or operating expenses 	\$823,640	\$0
Food Security and Winter Warmth Programs	\$250,000	\$250,000
Capital (affordable housing units)	\$0	\$1,000,000
Administration (maximum 5% allowed)	\$178,460	\$178,460

7. **Renfrew County Hoarding Management Proposal**

Renfrew County Housing Corporation caseworkers have heightened wellness check inspections since January 2024, in direct response to escalating occurrences of tenant-caused building damages, hoarding, and squalor. Initial investigations indicate that approximately 70 residences are grappling with varying degrees of high content scenarios necessitating interventions to uphold tenant safety and property integrity.

As defined in the proposal, attached as Appendix V, hoarding constitutes a recognized mental health disorder. While not all instances of high content scenarios stem from hoarding, there exists a notable prevalence indicating the potential presence of other health ailments. This strategy aims to expedite the connection of tenants with therapeutic support services, enhance staff capabilities in managing high content situations through education and collaboration with healthcare professionals, and mitigate safety hazards posed by such residences.

The Renfrew County Housing Corporation Board of Directors approved the proposal from the Pembroke Regional Hospital Mental Health Service as presented.

All of which is respectfully submitted.

Anne Giardini, Chair

And Committee Members: P. Emon, D. Grills, D. Mayville, N. Nicholson, G. Serviss

The Report was adopted as presented.

Draft

Councillor Michael Donohue, Chair of the Health Committee brought in and read the resolutions of the following report:

March 27, 2024

To the Council of the Corporation
of the County of Renfrew

Members of County Council:

We, your **Health Committee**, wish to report and recommend as follows:

INFORMATION

1. Community Paramedic Program

Mental Health Training

Community Paramedics were invited to the Algonquins of Pikwàkanagàn First Nation for an extensive third-party mental health training session led by the Algonquins of Pikwàkanagàn First Nation Mental Health Team. This specialized training equipped practitioners with enhanced skills and knowledge to engage and align with relevant local and broader knowledge and initiatives within the indigenous health circle.

Stakeholder Meetings and Training Sessions - Mesa

Community Paramedics engaged in meetings with stakeholders at the Grind Pembroke to discuss the creation of a comprehensive plan to provide support and resources for the precariously housed and mental health population in Renfrew County. Recognizing the importance of leveraging existing programs and services in a team-based approach to address identified barriers and challenges to safety and well-being and building a communication strategy platform to align with the mesa strategy. In addition to these meetings, Community Paramedics, in collaboration with Public Health, conducted CPR and Naloxone training sessions for volunteers working with vulnerable populations to enhance community safety and response in critical situations.

2. Paramedic 9-1-1 Operational Update

Ongoing benefits continue to be seen from the implementation of the additional 24 hours of paramedic coverage that began in July 2023. There is a steady decrease in operational staff end of shift overtime and a corresponding reduction in meal claim costs. Improved workload distribution across Paramedic units has resulted in increased availability for emergency response with a more consistent geographic spread of available units.

Commander in Dispatch

The presence of a Paramedic Service Commander in the Ministry of Health Renfrew Communication Centre has led to a marked increase in situational awareness for operations. As a result, there is enhanced deployment of 911 Paramedic Units, improved

coordination of specialty teams such as Sierra Team and Peer Support, and optimized use of Emergency Response Units and Operational Commanders. With the impending implementation of the Medical Priority Dispatch System at the Renfrew Central Ambulance Communications Centre, there have been significant planning and deployment related sessions over the past year. Public information will be available soon.

3. Butterfly Approach Project – Miramichi Lodge

Meaningful Care Matters Nurse Consultant Mary Kneale conducted an audit of the Miramichi Lodge 1A Resident Home Area (RHA) on Tuesday, February 27, 2024 for the Butterfly Model of Care Accreditation certification. The management team, staff, and volunteers have completed extensive training and have embraced a cultural shift to “feelings-based care” in support of meaningful engagement with residents living with dementia. Council will be kept apprised of the accreditation results.

RESOLUTIONS

4. Quality Improvement Plans

RESOLUTION NO. H-CC-24-03-35

Moved by Chair

Seconded by Committee

THAT County Council authorize the Warden, Chief Administrative Officer, and the Director of Long-Term Care to sign and submit the Quality Improvement Plans (QIPs) for Bonnechere Manor and Miramichi Lodge and submit to Health Quality Ontario before the March 31, 2024, deadline.

Background

Ontario Health, Ministry of Health, and the Ministry of Long-Term Care continue to align quality improvement efforts to better reflect current priorities and health system changes and requires the submission of an annual Quality Improvement Plan (QIP). A QIP is a formal, documented set of commitments that a health care organization makes to its residents, staff, and community to improve quality through focused targets and actions. QIPs are used in many sectors to assist organizations in delivering quality programs and services. Ontario Health defines the priority indicators and populates the relevant data through the annual resident satisfaction survey and the Resident Assessment Instrument – Minimum Data Set (RAI-MDS).

5. Long-Term Care Homes Smoking Policy

RESOLUTION NO. H-CC-24-03-36

Moved by Chair

Seconded by Committee

THAT County Council recommends that Policy G-009 Smoking Regulations for the County of Renfrew Long-Term Care Homes, Bonnechere Manor and Miramichi Lodge remain applicable, permitting residents of Bonnechere Manor and Miramichi Lodge to smoke on the properties, in a designated outdoor smoking area.

Background

March 1, 2023, County Council supported the revision to the Long-Term Care Homes Policy G-009 Smoking Regulations, removing 'residents of Bonnechere Manor and Miramichi Lodge' from the policy, permitting residents to smoke on the property no closer than nine metres from the entrance to each Home, in compliance with the Smoke Free Ontario Act, 2017.

After reviewing the smoking practices at both Homes over the past year, each Home has noted an increase in applicants who smoke seeking placement. At times, this presents as a challenge where a resident no longer able to smoke independently in a safe manner, requires smoking cessation and is unwilling to do so. Notwithstanding, the rationale to permit resident smoking on Home grounds as a means to mitigate potential injury associated with vacating each of the Home properties remains germane. Council's support is requested for the County of Renfrew Long-Term Care Homes Policy G-009 Smoking Regulations, remain applicable until such time a reassessment maybe warranted.

BY-LAWS

6. Emergency Management Funding

RESOLUTION NO. H-CC-24-03-32

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to accept the Community Emergency Preparedness Grant - Transfer Payment Agreement that outlines the approved funding and required actions to receive \$49,600 in support of emergency preparedness in the County of Renfrew.

Background

Attached as Appendix ES-I is a Letter of Approval, containing funding terms and conditions, from Ms. Ruby Nayyar, Senior Manager, Design and Implementation Unit, Emergency Management Ontario confirming funding and providing terms of from the Community Emergency Preparedness Grant ("CEPG") Program in the amount of \$49,600 in support of emergency preparedness in the County of Renfrew. The agreement for this funding was previously circulated to Council.

This initiative supports Strategic Goal #6, Environmental Resiliency.

7. 2023/24 – 2025/26 Community Paramedic Website and Education Agreement

RESOLUTION NO. H-CC-24-03-33

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign an agreement with Ontario Health for the development of a Community Paramedicine website in consultation with industry partners.

Background

Ontario Health will provide funding to the County of Renfrew, to develop a Community Paramedicine website in consultation with industry partners, including migrating the current Community Paramedic Secretariat domain and establishing an online knowledge translation tool for Community Paramedicine programs and partner organizations.

8. Local Priorities Fund – Miramichi Lodge

RESOLUTION NO. H-CC-24-03-37

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign the 2023/24 Local Priorities Fund – Batch 3 Agreement for specialized equipment associated with IV and wound care in the amount of \$47,100 with Ontario Health.

Background

Ontario Health, through Ontario Health East, advised the Corporation of the County of Renfrew, Miramichi Lodge will receive one-time funding in the amount of \$47,100 in the fiscal year 2023-24 to support the purchase of specialized equipment and/or associated training for IV care and wound care that commonly lead to avoidable emergency department visits.

9. Short-Stay Respite Care Beds Agreement with Ontario Health

RESOLUTION NO. H-CC-24-03-38

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign the 2024 Short-Stay Respite Care Beds Agreement with Ontario Health for the operation of two short-stay respite care beds at Miramichi Lodge, effective January 1, 2024, to December 31, 2024. CARRIED.

Background

Miramichi Lodge agreed to operate two short-stay respite care beds in 2024. Ontario Health, through Ontario Health East, informed Miramichi Lodge on March 1, 2024, of the approval to operate two short-stay respite care beds effective January 1, 2024, to December 31, 2024.

Ontario Health, through Ontario Health East, advised that Bonnechere Manor's two short-stay respite care beds will be discontinued in 2024 and that the beds will be converted to long-stay beds. Bonnechere Manor will consider the reopening of the two short-stay beds in 2025 if the staffing complement permits.

10. Ocean-Caredove Integration

RESOLUTION NO. H-CC-24-03-46

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign the Ocean Health Information Network Agreement and Participant Licensing Agreement with the Family Medicine Care Innovations to streamline online booking and referral services for community programs.

Background

The Community Paramedic Program will be able to integrate transcription of referral data between systems, thereby enhancing efficiency and improving communication among stakeholders. The Ocean-Caredove integration is currently operational across multiple pathways within our Ontario Health Team (OHT). This new partnership with Ocean and Caredove will enable the County of Renfrew Paramedic Service to transition away from time-consuming fax referrals by facilitating secure online booking through Caredove and expediting the referral process. The Ocean integration will eliminate the need to use different systems to refer patients to the Community Paramedic Program, aligning with the service integration strategy of Ottawa Valley Ontario Health Team.

11. Mental Health Crisis Worker Pembroke Regional Hospital – Letter of Agreement

RESOLUTION NO. H-CC-24-03-47

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign a Letter of Agreement with the Pembroke Regional Hospital as represented by the Mental Health Services of Renfrew County (MHSRC) to provide Mental Health services to assist individuals in navigating the mental health care system through the mesa project, with the goal of reducing the number of community deaths and visits to hospital emergency departments.

Background

The Mesa team represents an innovative care model that strategically aligns the Paramedic Service with the Community Services and Development and Property departments to provide a comprehensive approach to compassionate care by integrating a Homelessness Coordinator with existing Community Services and Community Paramedic programs. The goal of the Letter of Agreement (LOA) is to foster closer collaboration with Pembroke Hospital by introducing mental health crisis workers to our team. These efforts enhance community partnerships and leverage lived experience expertise to support individuals in mental health crises. Additionally, this mental health crisis team possesses expertise in addiction services and navigation, which will benefit the more vulnerable populations.

12. PREHOS Electronic Patient Medical Record

RESOLUTION NO. H-CC-24-03-48

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign a Software as Service Subscription Agreement with PREHOS Inc. to provide a platform for electronic patient call reports (ePRC)s.

Background

The County of Renfrew Paramedic Service has selected Prehos as the electronic patient call reports (ePCR) service provider after a comprehensive evaluation of Request for Proposal submissions. The roll-out of the new software will commence, should it receive Council approval, and will include the acquisition of hardware, integration with Renfrew CACC, educating staff, and deploying the software. Detailed plans and timelines will be communicated once approved.

It is important to note that the costs associated with this software change were approved in accordance with our current annual budget. This software is also being used by the Community Paramedic Program, which will ensure that both the 911 program and community program will be able to share data and program metrics creating efficiency within the system.

13. Community Paramedic for Long Term Care (CPLTC) Funding Extension

RESOLUTION NO. H-CC-24-03-49

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign a Transfer Payment Agreement between the County of Renfrew and the Ministry of Long-Term Care.

Background

The Government of Ontario, under the Ministry of Long-Term Care is providing the County of Renfrew with up to \$4,000,000 in one-time funding for a two-year period over the 2024/25 to 2025/26 fiscal years. This funding will include up to \$2,000,000 in 2024/25; and up to \$2,000,000 in 2025/26, to continue operation of the Community Paramedicine for Long-Term Care Program. The Ministry of Long-Term Care funds the community paramedicine program to support seniors on the Provincial Long-Term Care waitlist, or soon to be eligible for long-term care, by providing them with community paramedicine services in their homes.

14. Personal Support Worker Initiatives 2023-26 Funding Support Agreement with Ontario Health

RESOLUTION NO. H-CC-24-03-51

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign the Personal Support Worker (PSW) Initiatives 2023-26 Funding Support Agreement with Ontario Health for participation in any or all of the 2023-26 PSW initiatives, including the Clinical Placement Stipend, Recruitment Incentive and/or Relocation Incentive.

Background

Ontario Health is providing incentive funding to attract personal support workers (PSWs) to work in long-term care homes as well as home and community care agencies.

Available funding provides:

- Up to \$5,440 to PSW students as a stipend during their clinical placement in a long-term care home and/or home and community care employer,
- \$10,000 to recent PSW graduates in exchange for 12-month commitment to work in a long-term care home or for a home and community care employer; and
- An additional \$10,000 to support relocation costs for those recent PSW graduates committing to work in a long-term care home or with a home and community care employer in rural, remote, or northern area for 12 months.

15. Long-Term Care Service Accountability Agreement (LSAA)

RESOLUTION NO. H-CC-24-03-52

Moved by Chair

Seconded by Committee

THAT County Council authorize the Warden and Clerk to sign the “Extending Letters” for the extension of the Long-Term Care Service Accountability Agreements from March 31, 2024 until March 31, 2025, between Ontario Health and each of Bonnechere Manor and Miramichi Lodge for submission by the deadline of March 28, 2024; AND FURTHER THAT County Council pass a By-law to Amend By-law 59-23, being a By-law Authorizing the Warden and Clerk to continue the Long-Term Care Service Accountability Agreement.

Background

Bonnechere Manor and Miramichi Lodge each entered into a Long-Term Care Service Accountability Agreement (LSAA) with Ontario Health with a request to sign “Extending Letters” for the extension of the LSAs for each of Bonnechere Manor and Miramichi Lodge from March 31, 2024, until March 31, 2025, and submit by the deadline of March 28, 2024.

16. Multi-Sector Service Accountability Agreement (MSAA) - Bonnechere Manor Senior/Adult Day Program

RESOLUTION NO. H-CC-24-03-53

Moved by Chair

Seconded by Committee

THAT County Council authorize the Warden and Clerk to sign the “Extending Letter” for the extension of the Multi-Sector Service Accountability Agreement from March 31, 2024, to March 31, 2025, between Ontario Health and Bonnechere Manor Senior/Adult Day Program for submission deadline of March 28, 2024. AND FURTHER THAT County Council pass a By-law to Amend By-law 60-23 being a By-law Authorizing the Warden and Clerk to continue the Multi-Sector Service Accountability Agreement.

Background

Bonnechere Manor has been operating the Senior/Adult Day Program in Renfrew since February 1997. For the continuation of funding for the Bonnechere Manor Senior/Adult Day Program, Ontario Health is requesting a sign the “Extending Letter” for the extension of the Multi-Sector Service Accountability Agreement (MSAA) from March 31, 2024, until March 31, 2025, and submit to Ontario Health by the deadline of March 28, 2024.

All of which is respectfully submitted.

Michael Donohue, Chair

And Committee Members: P. Emon, D. Grills, J. Murphy, N. Nicholson, R. Weir, M. Willmer

The Report was adopted as presented.

Councillor Jennifer Murphy, Chair of the Finance & Administration committee brought in and read the resolutions of the following report:

March 27, 2024

To the Council of the Corporation
Of the County of Renfrew

Members of County Council:

We, your **Finance and Administration Committee**, wish to report and recommend as follows:

INFORMATION

1. **Save the Date - 17th Annual Wardens Golf Tournament – Friday, June 7, 2024**

The 2024 Warden's Golf Tournament has been scheduled for Friday, June 7, 2024 at the Dragonfly Golf Links – 955 Opeongo Road, Renfrew. Details are currently being finalized, but the entry fee will once again include green fees, riding cart, boxed lunch, swag bag, after game appetizers and door prizes. Online registration will be available in the upcoming month, so please save the date for this exciting fundraising event. The County of Renfrew is looking forward to another successful year.

2. **Save the Date - 2024 Annual Service Awards – Thursday, November 21, 2024**

In 2024, the County of Renfrew introduced a different format for the County of Renfrew Service Awards and Staff Appreciation, with last year's event being held in November at Pembroke Festival Hall. Staff are planning on repeating this very successful staff appreciation evening on Thursday, November 21, 2024; the Chief Administrative Officer/Deputy Clerk has promised to start shopping for new shiny pants much earlier. Staff are working on the agenda for this event and will release information once details have been confirmed. For now, please note the date in your calendar. This initiative contributes to Strategic Plan Goal #2, Workforce Development.

3. **Employee Recognition Q3 2023**

On April 26, 2023, County Council approved Policy J-05 Employee Recognition Program. Employee recognition is the acknowledgement of an individual or team's behaviour, effort and accomplishments that support the County's goals and values. The County of Renfrew's Employee Recognition Program is a way for the County of Renfrew to promote a workplace culture that strives to recognize and appreciate the commitment, dedication and contributions of all employees at the County of Renfrew.

Attached as Appendix I is the bulletin announcing the round of winners and nominees of the County's Employee Recognition Program for the Q3 period of July to September, 2023. Q4 closed December 31, 2023 and staff are currently distributing the Certificates and taking the photos; this information will be provided at a future meeting.

Nominations are now open for the January to March 2024 period, closing March 31. The nomination can be done via the County of Renfrew website found here: <https://forms.countyofrenfrew.on.ca/Public-Site/County-of-Renfrew-Employee-Recognition-Nomination>

Congratulations to all of the winners and nominees and a big thank you to all of those who made nominations!

This policy contributes to Strategic Plan Goal #2, Workforce Development.

4. **Recruitment Efforts – Career Fairs**

On February 13, 2024, Human Resources Manager Greg Belmore, Human Resources Coordinator Amanda Nesbitt, Commander Kerri-Lynn McGrath and Bonnechere Manor Administrative Assistant II Megan Ferneyhough, attended a career fair at Algonquin College in Ottawa from 10:00 a.m. to 3:00 pm. This provided an excellent opportunity for staff to promote County of Renfrew and lower tier available positions, but also promote the County as a place to search for employment opportunities. This event was very well attended, with over seventy employers present.

On February 22, 2024 members of the County of Renfrew Human Resource Division attended a career fair hosted by Ontrac at the Renfrew Legion from 12:30 to 3:30 pm.

These initiatives are in support of Strategic Plan Goal #2, Workforce Development, and part of the identified actions to achieve the objectives in 2024.

5. **2024 Tax Policy**

The Treasurer hosted a Tax Policy Working Group meeting on Monday, March 4, 2024 at 11:00 a.m. and all the local municipal treasurers were invited to attend. A Tax Policy Working Group Report and Taxation By-laws will be provided at the April meeting of the Finance and Administration Committee, which will include all recommendations from the March Tax Policy Working Group meeting.

6. **Investment Update**

As requested at the Committee meeting, staff have included additional information within the investment update. However, due to changes in the investment policy, benchmarking against external interest rates is no longer prescribed. Also, BMO Nesbitt Burns statements have changed format and are no longer conducive to being attached; therefore, the details were summarized and provided below.

The municipality has the power to invest under Section 418 of the *Municipal Act, 2001*, *S.O. 2001 c.25* and only in those securities prescribed under the Eligible Investments Regulation (O. Reg. 438/97) to the Municipal Act as may be amended from time to time.

The Treasurer of the municipality shall prepare and provide to the council, each year or more frequently as specified by the council, an investment report.

In accordance with the County of Renfrew’s Corporate Policy GA-06 – Investment Policy, cash not required for current operations may be invested and reinvested with a view to:

- a) Securing safety of the principal contributed to the Fund;
- b) Maintaining a high degree of liquidity within the Fund; or
- c) Obtaining a competitive rate of return through a diversified portfolio of permitted investments.

All investments shall be selected based on the projected cash flow requirements, keeping the total investment portfolio within the following parameters:

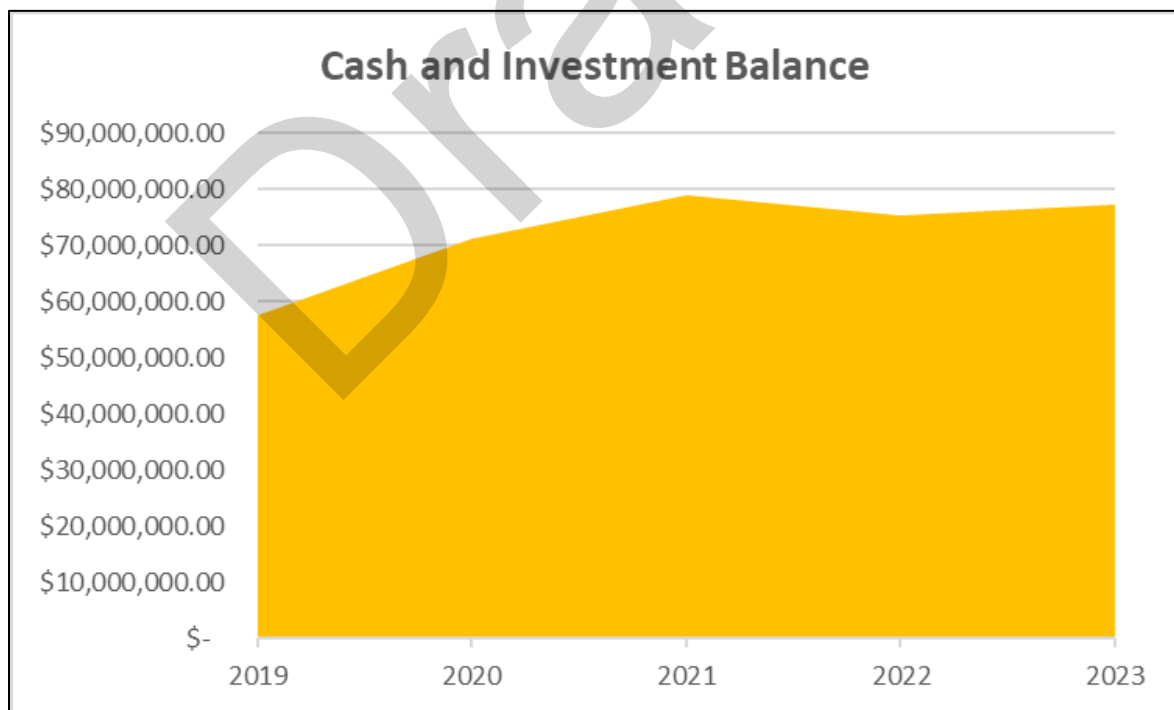
Type of investment, as defined by O. Reg. 438/97	Minimum – Maximum percent of total investment portfolio
O. Reg. 438/97 s.2(1), (federal, provincial and municipal indebtedness)	0% - 100%
O. Reg. 438/97 s.2(3) (schedule 1,2 and 3 bank deposit receipts, notes, and similar instruments)	0% - 100%
O. Reg. 438/97 s.2(4) (bank and credit union guaranteed bonds)	0% - 25%
O. Reg. 438/97 s.2(7.1) and s.2(8.1) (corporate bonds and shares invested through One Investment)	0% - 20%

No more than 20% of the total investment portfolio will be made up of instruments issued or guaranteed by a single entity/organization, with the exception of a Canadian Federal or Provincial Government or Schedule 1 bank.

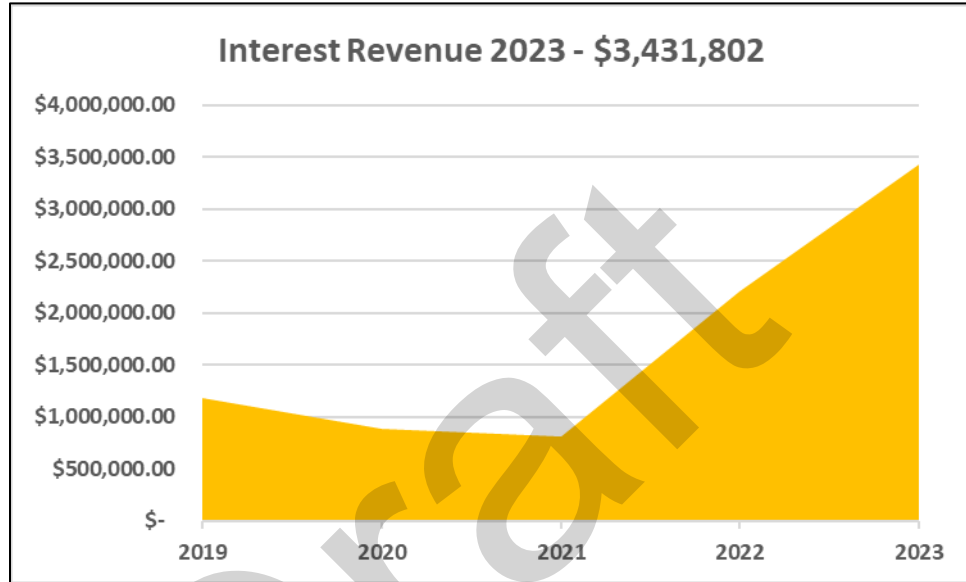
The investment report referred to shall contain:

- (a) a statement about the performance of the portfolio of investments of the municipality during the period covered by the report:

	Maturity Date	Interest Rate	Face value as at December 31, 2023	Face value as at December 31, 2022
BMO RAAG operating bank accounts	Current	Prime less 1.5%	\$70,057,336	\$68,079,937
Bank of Montreal GIC	November 6, 2023	3.51%		\$1,000,000
Bank of Montreal GIC	May 8, 2024	2.63%	\$1,000,000	\$1,000,000
CDN Western Bank	May 8, 2024	2.90%	\$1,000,000	\$1,000,000
Bank of Montreal GIC	September 23, 2024	4.55%	\$500,000	\$500,000
Bank of Montreal GIC	October 15, 2024	2.31%	\$1,000,000	\$1,000,000
Bank of Montreal GIC	May 7, 2025	2.11%	\$1,000,000	\$1,000,000
Equitable Bank GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Equitable Trust GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Home Trust GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Home Equity Bank GIC	September 23, 2026	2.15%	\$100,000	\$100,000
Manulife Bank GIC	September 23, 2026	1.75%	\$600,000	\$600,000
Presidents Choice Bank GIC	September 23, 2026	1.95%	\$100,000	\$100,000
RFA Bank of Canada GIC	September 23, 2026	1.85%	\$100,000	\$100,000
Canadian Western Bank GIC (shared - RCHC)	November 25, 2027	5.15%	\$100,000	\$100,000
Home Equity Bank GIC (Shared - RCHC)	November 25, 2027	5.16%	\$100,000	\$100,000
BMO Trust Company GIC	December 6, 2027	4.75%	\$400,000	\$400,000
Bank of Montreal GIC	November 6, 2028	5.45%	\$1,000,000	
Totals			\$77,357,336	\$75,379,937



Interest Income	
2019	\$1,180,324
2020	\$884,752
2021	\$814,343
2022	\$2,201,552
2023 (unaudited)	\$3,431,802



Average BMO RAAG Balance	
Jan-23	\$ 66,932,760.44
Feb-23	\$ 62,072,075.66
Mar-23	\$ 62,837,788.39
Apr-23	\$ 74,815,782.02
May-23	\$ 72,870,303.82
Jun-23	\$ 70,465,663.35
Jul-23	\$ 78,592,912.94
Aug-23	\$ 74,861,187.20
Sep-23	\$ 71,456,920.62
Oct-23	\$ 75,080,777.36
Nov-23	\$ 68,782,217.63
Dec-23	\$ 61,296,088.10
Average	\$ 70,005,373.13

- (b) a description of the estimated proportion of the total investments of a municipality that are invested in its own long-term and short-term securities to the total investment of the municipality:

Maturity Dates:	Balance	Percentage of Portfolio	Average Interest Rate
Current	\$70,057,336	91%	5.70%
2024	\$3,500,000	5%	2.89%
2025	\$1,000,000	1%	2.11%
2026	\$1,200,000	2%	1.91%
2027	\$600,000	1%	4.89%
2028	\$1,000,000	1%	5.45%
	\$77,357,336	100%	5.46%

- (c) a statement by the Treasurer as to whether or not, in their opinion, all investments were made in accordance with the investment policies and goals adopted by the municipality:
- It is the opinion of the Treasurer, that all investments were made in accordance with the investment policies and goals adopted by the County of Renfrew.
- (d) a record of the date of each transaction in or disposal of its own securities, including a statement of the purchase and sale price of each security.
- Redeem one Bank of Montreal GIC that is maturing November 6, 2023 for \$1,000,000 and reinvest in a Bank of Montreal 5.45% GIC for \$1,000,000 maturing November 6, 2028.

RESOLUTIONS

7. June Standing Committee Meeting

RESOLUTION NO. FA-CC-24-03-35

Moved by Chair

Seconded by Committee

THAT the Finance and Administration Committee meeting be held on Monday, June 17, 2024.

Background

Due to a significant conflict that would result in the absence of our Warden, the Chair of the Finance and Administration Committee, the Chief Administrative Officer and the Clerk, a change in date for the June Standing Committee Meeting has been approved.

Section 74 (a) of the Procedural By-law states:

Committees will meet at such time and place as the Presiding Officer determines, subject to the direction of Council. Presiding Officer will utilize as a guideline for consideration to change the time, date or location of a committee meeting, a 60-day notice requirement and subject to 100% agreement of committee members. Failing full agreement of a revised date, the original meeting date will remain.

BY-LAWS

8. Employment By-law #1

RESOLUTION NO. FA-CC-24-03-36

Moved by Chair

Seconded by Committee

THAT County Council approve the following changes to the Non-Union Staff Salary Grid within Employment By-law #1:

1. Reclassification of the following positions:

a. Manager, Human Resources from Group 10 to Group 11;

AND FURTHER THAT the revised Employment By-law # 1 be adopted.

Background

A summary of the changes to Employment By-law #1 include items approved at the January 2024 budget workshop, Policy B-04 Classification Review System adjustments and the results of a housekeeping exercise are as follows:

B-04 Classification Review System Adjustments

Consistent with County of Renfrew Policy B-04 Classification Review System, a review of positions that had not had updated and approved job descriptions, nor updated job evaluations, was required in the Human Resources Division. At the request of the Chief Administrative Officer, and to avoid undue bias and/or influence from those affected by the evaluation, a third-party evaluator was enlisted to provide this evaluation; Jane Mizanski of Gallagher Benefit Services (Canada) Group Inc. Accordingly, these positions were scored utilizing the County of Renfrew's job evaluation tool which resulted in changes in their respective points; however only affecting grid movement of one position on the Employment By-law #1 staff salary grid. The following positions were evaluated:

Manager, Human Resources: from Group 10 to Group 11; and

Human Resources Coordinator: no change in Grouping.

9. User Fee By-law and Schedule

RESOLUTION NO. FA-CC-24-03-38

Moved by Chair

Seconded by Committee

THAT County Council adopt a revised By-law to Establish and Require Payment of User Fees and Charges; AND FURTHER THAT the previous User Fee By-law 69-23 be repealed.

Background

As part of our annual budget process, a review is made of the County of Renfrew User Fee By-law and Schedule.

Administration – The Hourly Rates have not been changed since 2016, the proposed increase represents an ongoing effort for cost recovery.

Public Works – The Operations Committee approved a recommendation that County Council implement a \$750.00 fee for speed/traffic review requests. To achieve a balance between the quantity of applications and the associated expenses for the requested studies, a fee of \$750.00 covers the services of the infrastructure technician. This includes tasks such as installing and overseeing data collection, interpreting the gathered data, and preparing a report for County Council. Currently, most county roads are designed for efficient material and goods transportation at a speed rating of 80 km/hr. Requests for speed reductions are typically denied based on the road geometry—characterized by straightness, width, and well-defined shoulders and ditches—which does not yield the intended impact. Additionally, the prevailing industry norm acknowledges that, in the majority of studies conducted in recent years, up to 15% of drivers exceeding the posted speed limit is considered acceptable. People engage in speeding for various reasons, and it's important to note that individual motivations may differ. This change in fee structure has been reflected in the User Fee By-law. Staff indicated that traffic counts and speed studies are completed on all county roads on a five-year continuous basis. These completed studies are available to any local municipality free of charge, but if a current request is required, the \$750.00 is being proposed on a cost recovery basis only for staff time required to complete the request.

Service	Current Fee	Proposed Fee
Administration		
All Departments		
Hourly Rates (travel time is 50% of service rate)		
- CAO/Department Head	130.00	140.00
- Manager/Supervisor	100.00	110.00
- Technical / Coordinator	75.00	80.00
- Maintenance/Janitorial Person	65.00	70.00
- Clerical	55.00	60.00
Public Works		
Cost Recovery – Requests for a Traffic Review	NEW	750.00

There were no further changes recommended by any other departments to the User-Fee By-law for 2024.

10. **Corporate Policies and Procedures – Human Resources**

RESOLUTION NO. FA-CC-24-03-39

Moved by Chair

Seconded by Committee

THAT County Council cancel the following Corporate Policy:

- a) J-06 Return of Service Incentive Program;

AND FURTHER THAT a By-law to amend By-law 63-03, being a By-law to establish Human Resources Corporate Policies and Procedures for the County of Renfrew be adopted.

Background

Our Committee is recommending that County Council cancel Corporate Policy J-06 Return of Service Incentive Program.

All of which is respectfully submitted.

Jennifer Murphy, Chair

And Committee Members: J. Brose, G. Doncaster, M. Donohue, P. Emon, A. Giardini, D. Mayville

Staff were requested to utilize the previously established template for Item #6.

The Report was adopted as presented.

Draft

Moved by Councillor Murphy

Seconded by Councillor Jahn

THAT the following By-laws be enacted and passed:

- a) By-law 33-24 – A By-law to Designate County Road 16 (Victoria Street) at Wolfe Avenue as a Pedestrian Crossover.
- b) By-law 34-24 - A By-law for the Execution of Contract PWC-2024-09 Rehabilitation of County Structures C001 (Berlanquet Creek Culvert) and C134 (Campbell Drive Culvert).
- c) By-law 35-24 – A By-law for the Execution of Contract PWC-2024-10 Rehabilitation of County Structure C204 (Bellows Creek Culvert).
- d) By-law 36-24 – A By-law For the Execution of an Extension to Contract PWO-2023-03 for Pavement Marking.
- e) By-law 37-24 - Employment By-Law # 1 for County Officers and Staff.
- f) By-law 38-24 - A By-law to Establish and Require Payment of User Fees and Charges.
- g) By-law 39-24 - A By-law to Amend By-Law 63-03 Human Resources Corporate Policies and Procedures for the County of Renfrew.
- h) By-law 40-24 – A By-law for the Execution of Contract PWC-2024-22 for the Rehabilitation of Three Bridges – Algonquin Trail.
- i) By-law 41-24 – A By-law to Delegate Authority to the GIS Coordinator for Sharing GIS Data with Corporations.
- j) By-law 42-24 – A By-law to Enter into an Agreement with the Province of Ontario to Accept the Community Emergency Preparedness Grant in Support of Emergency Preparedness in the County of Renfrew.
- k) By-law 43-24 – A By-law to Enter into an Agreement with Ontario Health for the Development of a Community Paramedicine Website in Consultation with Industry Partners.
- l) By-law 44-24 – A By-law Authorizing the Warden and Clerk to Execute an Agreement Between the County of Renfrew and Ontario Health for IV and Wound Care Specialized Equipment .
- m) By-law 45-24 – A By-law Authorizing the Warden and Clerk to Execute an Agreement Between the County of Renfrew and Ontario Health to Operate Two Short-Stay Respite Care Beds at Miramichi Lodge Effective January 1, 2024 to December 31, 2024.
- n) By-law 46-24 - A By-law Authorizing the Warden and Clerk to Execute an Agreement Between the County of Renfrew and Ontario Health for the Personal Support Worker Initiatives 2023-26 Funding Support Agreement.
- o) By-law 47-24 – A By-law to Amend By-law 59-23 Being a By-law Authorizing the Warden and Clerk to Execute an “Extending Letter” for the Long-Term Care Service Accountability Agreement with Ontario Health.
- p) By-law 48-24 – A By-law to Amend By-law 60-23 Being a By-law Authorizing the Warden and Clerk to Execute an “Extending Letter” for the Multi-Sector Service Accountability Agreement with Ontario Health for the Senior/Adult Day Program.

- q) By-law 49-24 – A By-law to Enter into an Agreement with Ocean Family Medicine Care Innovations to Streamline Online Booking and Referral Services.
- r) By-law 50-24 - A By-law to Enter into an Agreement with Pembroke Regional Hospital as Represented by the Mental Health Services of Renfrew County (MHSRC) to Provide Mental Health Services.
- s) By-law 51-24 – A By-law to Enter A By-Law to Enter into an Agreement with PREHOS Inc. to Provide a Platform for Electronic Patient Call Reports (ePCR)s.
- t) By-law 52-24 – A By-law To Enter Into An Agreement Extension With The Ministry Of Long-Term Care For An Two-Year Funding Extension For The Community Paramedic For Long-Term Care (CPLTC) Program. CARRIED.

Written Reports from Representatives Appointed to External Boards

- a) Association of Municipalities Ontario (AMO) – Warden Emon noted that due to a scheduling conflict, he did not attend the recent AMO meeting.
- b) Chalk River Laboratories Environmental Stewardship Council – Councillor Lynch overviewed the Chalk River Laboratories Environment Stewardship Council Report. It was noted that the Chalk River Laboratories Environmental Stewardship Council would now be reported through the Development and Property Committee.
- c) Eastern Ontario Regional Network (EORN) – No report.
- d) Federation of Canadian Municipalities (FCM) – Councillor Doncaster overviewed the Federation of Canadian Municipalities Report.
- e) Rural Ontario Municipal Association (ROMA) – No report.

Members Written Motions.

Brownfield Resolution – Councillor Dan Lynch – February 28, 2024 Council Meeting

Moved by Councillor Lynch

Seconded by Councillor Weir

THAT County Council withdraw the following motion:

THAT County Council approves a request for participation in a Brownfield Remediation Tax Assistance Program (BRTAP) from the Town of Arnprior for OVD Inc., owner of the property at 12 Thomas Street, Arnprior be approved with the following principles:

- 1) A total grant payable value of 75% of eligible costs, not to exceed a maximum cap of \$1,121,750.00 (shared between the County of Renfrew and Town of Arnprior);
- 2) The grant payment period being phased over a maximum of ten years of development; and
- 3) That the annual grant payable be set at 75% of the tax increment (new tax revenues less existing tax revenues) subject to the establishment of, and in accordance with, the terms and conditions of the Brownfield Remediation Tax Assistance Program (BRTAP) Agreement;

AND FURTHER THAT the Brownfield Remediation Tax Assistance Program (BRTAP) Agreement and a By-law be brought to a future session of County Council.

CARRIED.

The Treasurer and Manager of Planning overviewed the Brownfield Remediation Tax Assistance Program Staff Report. Direction was given to staff to further investigate and report to the Development and Property Committee.

New Business

Councillor Jahn thanked Council for their compassion and understanding during her recent leave of absence.

Councillor Lynch invited Council to the Arnprior Transportation Master Plan Meeting being held at 6:00 p.m. on March 27, 2024

Councillor Brose invited Council to the Shaw Woods Education Centre for their annual Easter egg hunt on Saturday, April 8, 2024.

Moved by Councillor Deep River

Seconded by Councillor Willmer

THAT By-law 49-24, being a By-law to Confirm the Proceedings of the Council of the County of Renfrew at the meeting held on March 27, 2024 be now numbered, deemed read three times and passed. CARRIED.

Moved by Councillor Bennett

Seconded by Councillor Lynch

THAT County Council adjourn. Time – 2:10 p.m. CARRIED.

Backgrounder about our *Climate Matters!* Action Group

Who Are We in the Big Picture?

We in the Kitchissippi-Ottawa Valley (KOV) Chapter are community volunteers for the national Council of Canadians (CoC). Our KOV chapter here in Renfrew County is one of dozens of volunteer-run Council of Canadians' chapters across Canada. Our chapter started here in May 2021.

The CoC is a Canadian non-profit organization that advocates to protect fresh water, and for fair trade, green energy, public health care, and democracy. It was formed in 1985, and is headquartered in Ottawa. CoC is firmly non-partisan, both politically and financially: we take no funds from governments or corporations. CoC was created by Mel Hurtig. Founding members included Maude Barlow, Margaret Atwood, David Suzuki, Farley Mowat, Pierre Burton, and Margaret Laurence.

The Kitchissippi-Ottawa Valley Chapter and Climate Change:

In Fall 2022, as climate issues escalated here, we decided to prioritize addressing concerns about climate change locally, nationally and internationally. Our volunteers researched and initiated factual webinars on ***Climate Matters!*** These sessions ranged from scientific modeling of interventions to help mitigate against warming, to the emotional impact of climate change on youth, and much more. Soon enough we realized that we needed to inspire broad community awareness on climate issues, because locally few people were talking about the many issues and solutions. Links to these webinars and much more are found on our website.

Within our chapter, we created a ***Climate Matters!*** Action Group (CM!AG) to move forward with strategies that help protect our common home, Mother Earth. We hope ***Climate Matters!*** awareness can engage and activate County residents and businesses in constructive action to tackle emissions here in Renfrew County. With community members engaged, strategies to manage oncoming challenges of climate change will be top of everyone's agenda.

The Problem as We See It:

The vast majority of citizens recognize the reality of climate change and the huge impact it will have on future generations. We must come together now to grapple with the problem. However, tackling the issues and solutions is going very slowly at present, because:

- Adults generally seem frozen in time, unsure of how to attack the problem and lack leadership and encouragement to motivate them to do so.
- Youth are aware of the problem. They feel the inaction of adults around them. They feel left out of the discussion, and anxious about their future on this planet.

Our Approach to Encouraging Climate Change Awareness and Action:

We are inspired by Canadian climate scientist Dr. Katharine Hayhoe. She says the first, most important, thing we can all do is talk about climate change with our friends, neighbours, relatives, and community leaders.

Following are some of our current *Climate Matters!* efforts and plans:

- ◆ **We are conducting Climate Cafés** in public libraries and community centres across Renfrew County, sharing research we have compiled and encouraging community engagement and action. To date we have held these informal and informative sessions in five different libraries, and are looking forward to doing more sessions this Spring.
- ◆ **We have displays at community events, where our volunteers talk about climate matters.** Recently, we were at Seedy Sunday in Rankin, and we are booked for the Eganville & Area Horticultural Society's Earth Day Celebration and the Pembroke Community Expo.
- ◆ **We have presented our research to administrators in both Renfrew County school boards.** This has met with enthusiastically positive responses! Plans are developing for us to work in collaboration with each board regarding climate education, as well as perhaps broaching teacher, staff, parent, and student concerns about climate change.
- ◆ **We have begun surveying local councils across Renfrew County,** seeking their success stories, as well as asking them to identify their areas of greatest need to be able to lead citizen action on climate change. Out of the 40% of municipalities who have so far responded to our survey, 90% are strongly supportive of the formation of a county-wide Climate Action Committee to support them on their climate action efforts.
- ◆ **We presented our research about the importance of a county-wide Climate Action Committee** to the Property and Development Committee of Renfrew County Council, on February 13, 2024. Our research presentation acknowledges the great step forward the County has taken to achieve NetZero in its own operations. Our presentation advocates for additional local government leadership on resiliency strategies to address ongoing impacts of climate change (such as wildfires and smoke, drought, extreme storms that create public and private property damage, “whiplash” temperature changes, invasive pests, etc.). This 15 minute presentation can be viewed on County Council's YouTube channel [at this link](#) (or <https://www.youtube.com/watch?v=qSBFjUo77Kk>), beginning at 24'40".
- ◆ **We initiated a petition** in paper format, which we seek to present to County Council on April 24th, in honour of international Earth Day. The petition asks the County of Renfrew's Council to form an ad hoc Climate/Environmental Action Committee composed of municipal representatives (including Pembroke, which has a Climate Advisory group) and key informed stakeholders/organizations. This committee will collaborate on promoting and supporting sustainable, local, climate change mitigation, adaptation and resiliency policies and programs. More recently we also started an online petition aimed at the same purposes.

kovclimatematters@gmail.com

kitchissippiottawacocchapter@gmail.com

<https://kovcouncil.wordpress.com/act-now-on-climate-emergency/>

Renfrew County EORN Update

April 24, 2024

SUBJECT TO CHANGE



EORN

EASTERN ONTARIO
REGIONAL NETWORK

Cell Gap Update

April 24, 2024



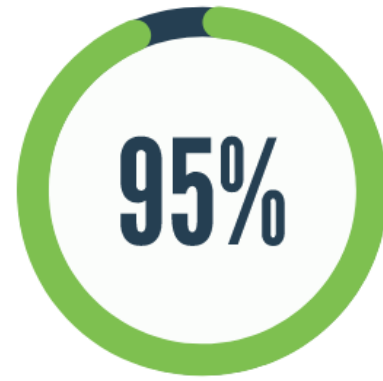
EORN

EASTERN ONTARIO
REGIONAL NETWORK

EORN Cell Gap Project Goals



Achieve **99% coverage** in the eastern Ontario region where people live, work and travel on major roadways so that they can make and receive cell phone calls.



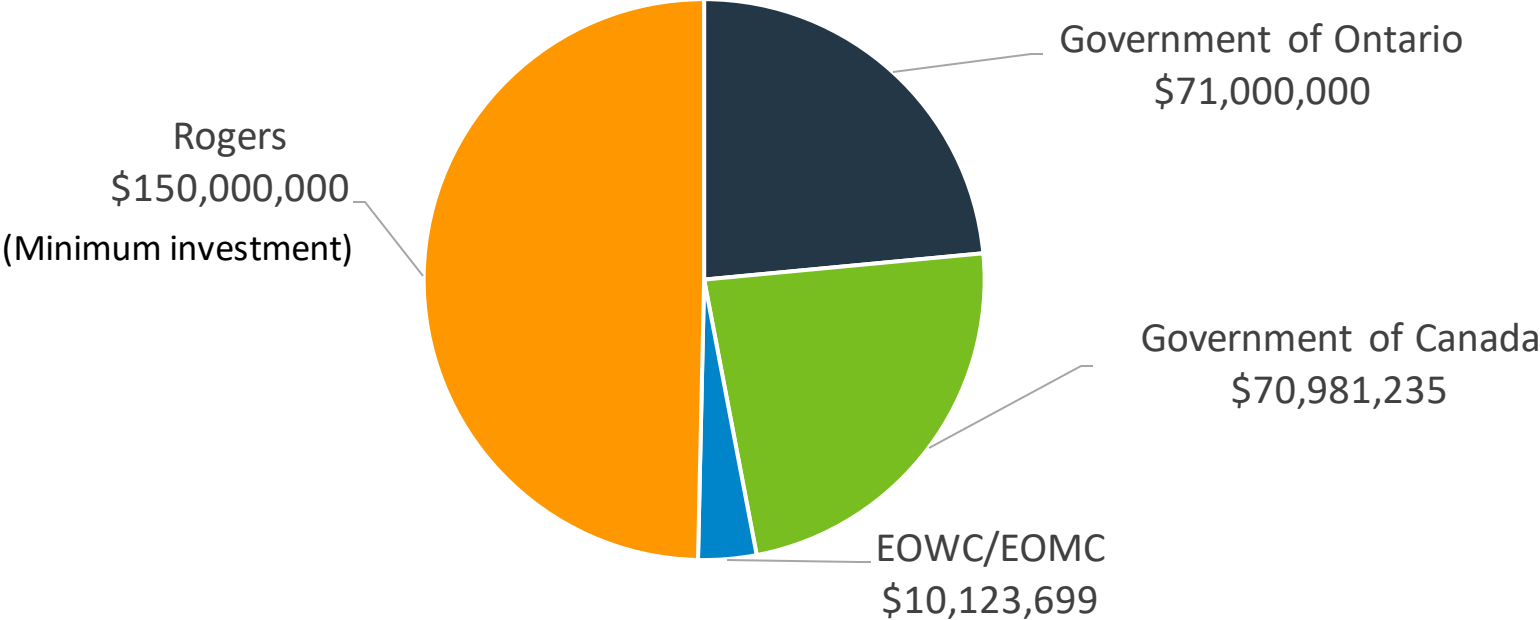
Achieve **95% coverage** in the eastern Ontario region where people live, work and travel on major roadways with standard definition service level which can support email, web browsing and social media services.



Achieve **85% coverage** in the eastern Ontario region where people live, work and travel on major roadways with high-definition service level which can support video conferencing, movie streaming and other more data intensive applications.

Financial – Funding Details

Over \$300 million dollar investment in eastern Ontario before in-kind contributions and community benefits.



Approximately \$50 million infrastructure investment being made in the County of Renfrew

Steps to Construction – 12 to 24 Month Process



Find a property that meets the needs of the network.



Negotiate a lease.



Conduct archaeological assessments (Stage 1 and Stage 2) and natural heritage assessments of proposed sites.



Follow land use authority (LUA) process with municipalities.



Notify the province that the site is ready to proceed. 178 new tower sites have been released for construction to date.



Site preparations, ordering and delivery of supplies for construction to begin.



Schedule crews to construct tower, submit layout plan for utilities, construct tower, hook up power to site and test tower.



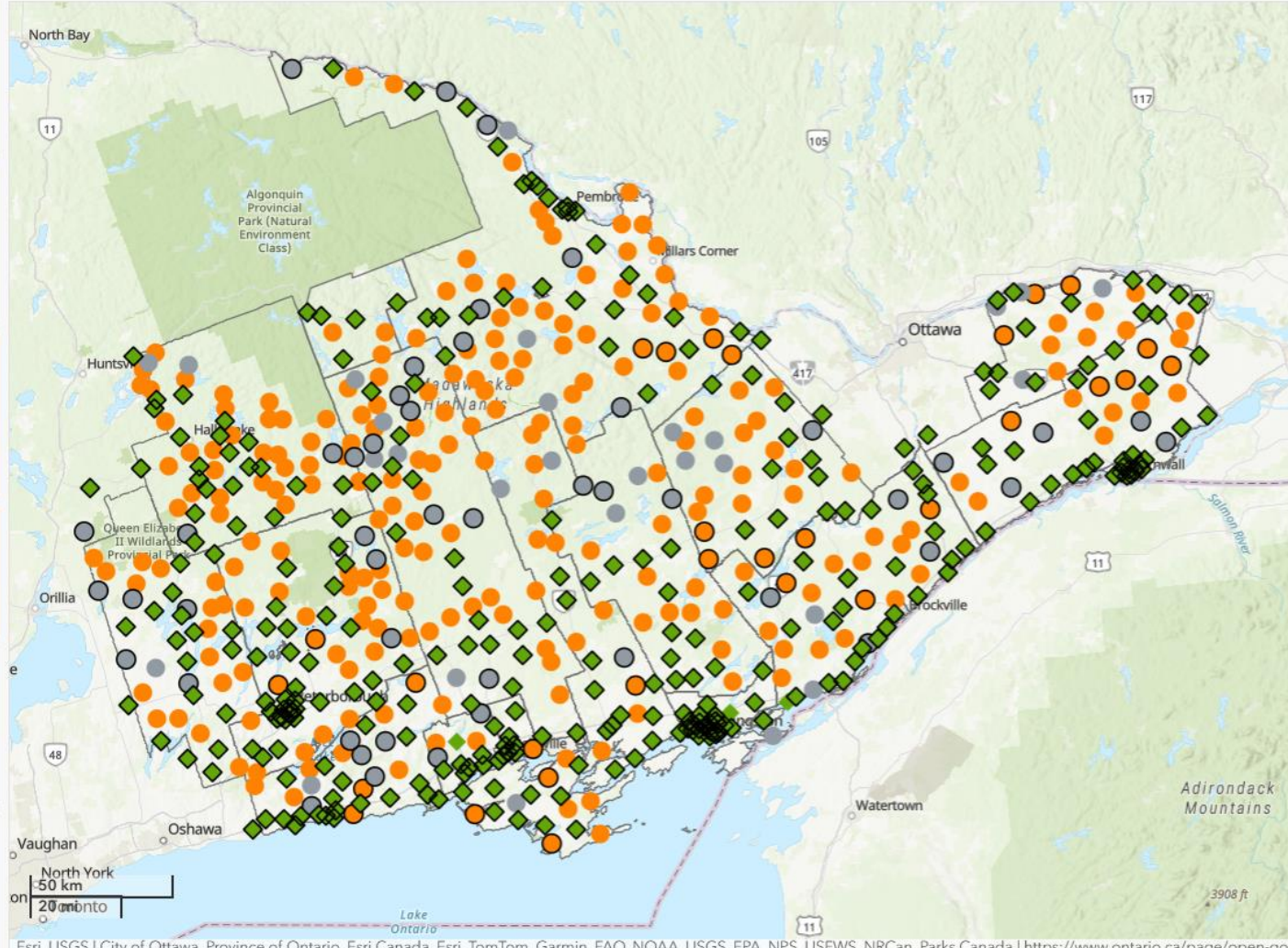
Consultation with Indigenous communities and organizations is an ongoing process through the duration of the project.

Duty to Consult

- EORN has been delegated the duty to consult with 18 Indigenous communities and organizations by the Crown. It took 13 months to satisfy the requirements of meaningful consultation to allow construction to start
- EORN is dedicated to working closely with Indigenous communities and organizations and addressing concerns about impacts of the Cell Gap Project on territorial and treaty rights. Strong relationships are being built and two consultation agreements have been negotiated
- EORN and the EOWC strongly believe that the benefits of the project must extend to all communities, municipal and Indigenous, in eastern Ontario
- EORN has completed archaeological and natural heritage assessments on 178 new tower sites to date
- EORN has been in more than 160 meetings and phone calls with Indigenous communities and organizations to date
- EORN has developed training documents to assist EORN and Rogers staff in the field

EORN Cell Gap Project

Uplift	312
Uplifts in service	307
New service builds (Rogers)	257
New service builds (Rogers) - In service	29
New service builds (colo)	75
New service builds (colo) - In service	47



- New towers planned
- New towers in service
- Uplifts planned
- Uplifts completed
- Co-locations planned
- Co-locations in service

Confidential and subject to change
March 15, 2024



Renfrew County

Uplift
25

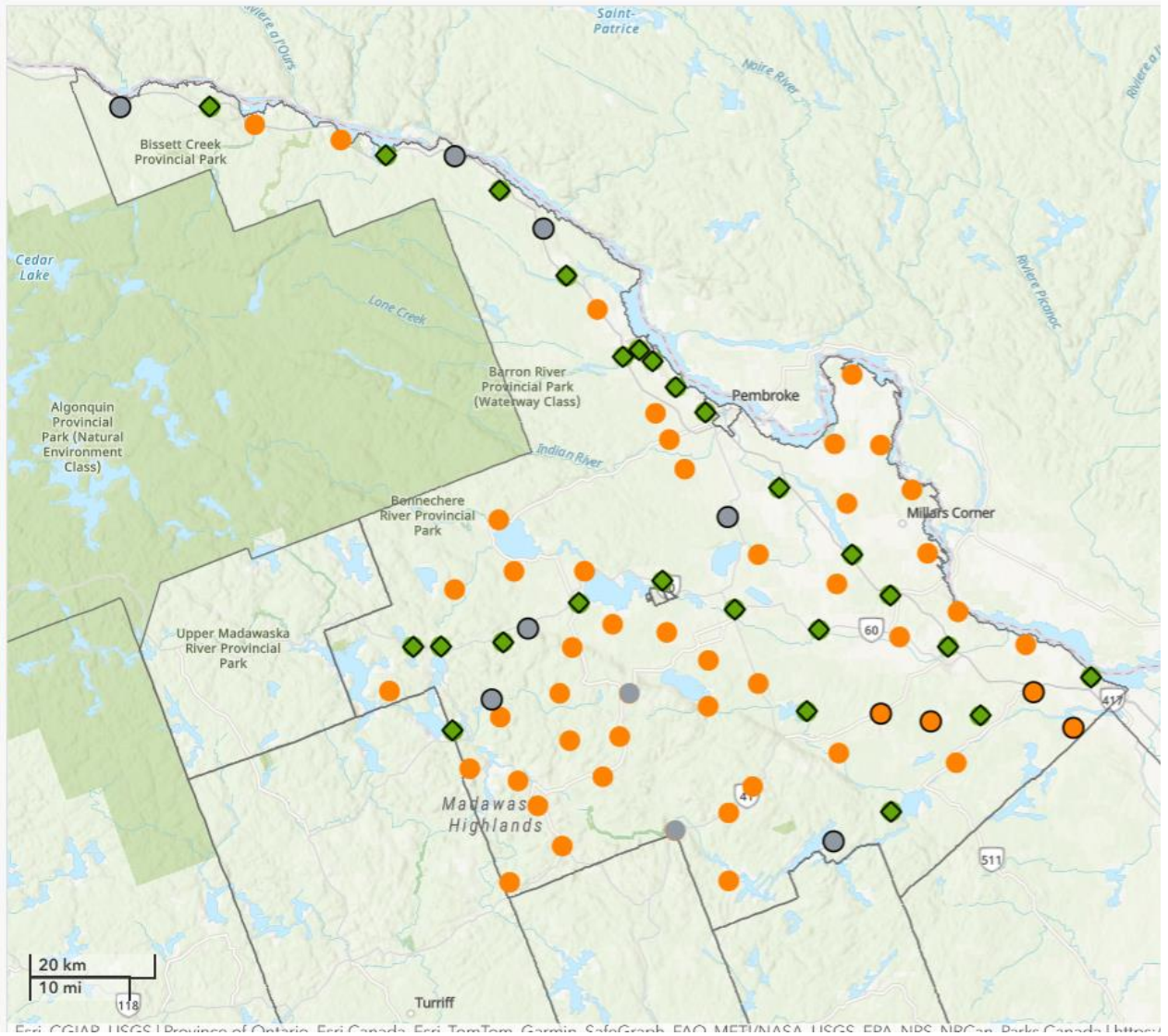
Uplifts in service
25

New service builds (Rogers)
47

New service builds (Rogers) - In service
4

New service builds (colo)
9

New service builds (colo) - In service
7



- New towers planned
- New towers in service
- ◆ Uplifts planned
- ◆ Uplifts completed
- Co-locations planned
- Co-locations in service

Confidential and subject to change
March 15, 2024



Renfrew County Uplifts Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C0367	Chalk River	Town of Laurentian Hills	In-service
C1911	Deep River	Town of Laurentian Hills	In-service
C1948	Petawawa	Town of Petawawa	In-service
C4723	Petawawa Blvd. and Festubert Blvd.	Town of Petawawa	In-service
C4724	Petawawa Blvd and Sharon St.	Town of Petawawa	In-service
C4820	Petawawa and Civic Centre	Town of Petawawa	In-service
C3434	Douglas	Township of Adamston-Bromley	In-service
C3425	Eganville	Township of Bonnechere Valley	In-service
C3439	Constant Lake	Township of Bonnechere Valley	In-service
C3049	Calabogie	Township of Greater Madawaska	In-service
C1910	Mackey	Township of Head, Clara and Maria	In-service
C1912	Bisset Creek	Township of Head, Clara and Maria	In-service
C2382	Renfrew Town	Township of Horton	In-service
C3437	Killaloe	Township of Killaloe, Hagarty and Richards	In-service

Renfrew County Uplifts Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C0377	Cobden	Township of Laurentian Valley	In-service
C0414	Pembroke	Township of Laurentian Valley	In-service
C2706	Barry's Bay	Township of Madawaska Valley	In-service
C2914	Combermere	Township of Madawaska Valley	In-service
C3438	Wilno	Township of Madawaska Valley	In-service
C4077	Barry's Bay Town	Township of Madawaska Valley	In-service
C0410	Renfrew	Township of McNab-Braeside	In-service
C7844	Braeside	Township of McNab-Braeside	In-service
C3436	Golden Lake	Township of North Algona Wilberforce	In-service
C2569	Highway 17 and Haley Station	Township of Whitewater Region	In-service
C4088	Highway 17 and Cobden	Township of Whitewater Region	In-service

Renfrew County Co-location Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C4084	Chalk River at Ottawa River	Town of Deep River	2026
C4087	Deep River Town	Town of Laurentian Hills	In-service
C6629	Meilleurs Bay	Town of Laurentian Hills	In-service
C8544	Janet Road at Granzies Lake	Township of Bonnechere Valley	2024
C6623	Black Donald Lake	Township of Greater Madawaska	In-service
C8470	Highway 41 and Highway 71	Township of Greater Madawaska	2026
C8478	Trans Canada Highway and Brent Road	Township of Head, Clara and Maria	In-service
C8487	ON-60 and Cardinal Road	Township of Killaloe, Hagarty and Richards	In-service
C6619	Halfway Lake	Township of Madawaska Valley	In-service
C8265	Highway 41 and Greenlake Road	Township of North Algona Wilberforce	In-service

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8474	Trans Canada Highway at Orange Road	Town of Petawawa	2026
C8265	Colton Road and Quilty Road	Township of Adamston-Bromely	In-service
C8465	ON-60 and Haley Road	Township of Admaston-Bromley	2025
C8625	Dunmore Road and Barr Line	Township of Admaston-Bromley	2025
C8623	Opeongo Road West and Klondike Road	Township of Bonnechere Valley	2026
C8704	O'Connor Road and Wolfe Road	Township of Bonnechere Valley	2026
C8705	Boldt Road and Donegal Road	Township of Bonnechere Valley	2026
C8511	Perrault	Township of Bonnechere Valley	2025
C8622	Corrigan Road and Silver Lake	Township of Bonnechere Valley	2025
C8497	Hardwood Lake	Township of Brudenell, Lyndoch and Raglan	2026

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8533	Highway 28 and Little Ireland Road	Township of Brudenell, Lyndoch and Raglan	2026
C8620	Letterkenny Road and Lost Nation Road	Township of Brudenell, Lyndoch and Raglan	2026
C8621	Heins Road and Quadeville Road	Township of Brudenell, Lyndoch and Raglan	2026
C8702	Schutt Road and Wingle	Township of Brudenell, Lyndoch and Raglan	2026
C8706	Quadeville Road and Murk Lake	Township of Brudenell, Lyndoch and Raglan	2026
C8168	Oscar Boehme Road and River Bend Drive	Township of Brudenell, Lyndoch and Raglan	2025
C8619	Rochefort	Township of Brudenell, Lyndoch and Ragland	2025
C8703	Gorman Lake	Township of Brudenell, Lyndoch and Ragland	2025
C8713	Long Point Way and Inglis Road	Township of Greater Madawaska	In-service
C8498	Highway 41 and Doorley Creek Road	Township of Greater Madawaska	2026

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8668	Denzil Lane and Upper Spruce Hedge Road	Township of Greater Madawaska	2026
C8532	ON-41 and Dunagans Road	Township of Greater Madawaska	2025
C8711	Glenfield Road and Matawatchan Road	Township of Greater Madawaska	2025
C8712	Holywell Road and Mt. St. Patrick Road	Township of Grater Madawaska	2025
C8501	Trans Canada Highway and Bissett Creek Road	Township of Head, Clara, Maria	2026
C8531	Trans Canada Highway 17 at Stonecliffe	Township of Head, Clara Maria	2025
C8637	Jim Barr Road and Mullins Road	Township of Horton	2025
C8627	Gunns Road and Round Lake Road	Township of Killaloe, Hagarty and Richards	2025
C8696	Simpson Pit Road and Round Lake Road	Township of Killaloe, Hagarty and Richards	2025
C6620	Doran and Round Lake Road	Township of Laurentian Valley	2025
C8473	Forest Lea Road at Pembroke	Township of Laurentian Valley	2025
C8628	Doran Road and Witt Road	Township of Laurentian Valley	2025
C8616	Dafoe Road and Micks Road	Township of Madawaska Valley	2026

Renfrew County New Tower Build Schedule

Tower identifier	Site name	Municipality	In-service plan
C8626	Etmanski Road and Paugh Lake Road	Township of Madawaska Valley	2026
C8707	Stanley Olsheski Road and Hasanville Lane	Township of Madawaska Valley	2026
C8615	Kubesheski Road and Siberia Road	Township of Madawaska Valley	2025
C4086	Highway 17 and Glasgow Station	Township of McNab-Braeside	In-service
C8515	White Lake Road and Mountain View Road	Township of McNab-Braeside	In-service
C8636	River Road and Lochwinnoch Road	Township of McNab-Braeside	2025
C8512	Deacon	Township of North Algona Wilberforce	2025
C8624	Connaught Road and Bulger Road	Township of North Algona Wilberforce	2025
C8635	Kerr Line and Magnesium Road	Township of Whitewater Region	2026
C8630	Branch Trail and Nangor Trail	Township of Whitewater Region	2025
C8631	Westmeath Road at Westmeath Provincial Park	Township of Whitewater Region	2025
C8632	La Passe Road and Hawthorne Road	Township of Whitewater Region	2025
C 8633	Zion Line and Pappin Road	Township of Whitewater Region	2025
CC8634	Grants Settlement Road at Grants Settlement	Township of Whitewater Region	2025

Timelines and Next Steps

- Upgrades to existing towers 2021 - 2024
- Land use authority process 2021 - 2024
- Indigenous consultation process 2021 - 2026
- New tower construction 2022 - 2026
- Announcements 2022 - 2026

2024 EORN Initiatives

- Completed EOWC 7 in 7+ Regional Housing Plan and will presenting to the EOWC in May
- Permit Central role out to municipalities for use during the Accelerated High Speed Internet Program (AHSIP) broadband program at no cost to the municipalities
- Developing EORN strategic plan

Localizing Communal Servicing Project



EORN

EASTERN ONTARIO
REGIONAL NETWORK

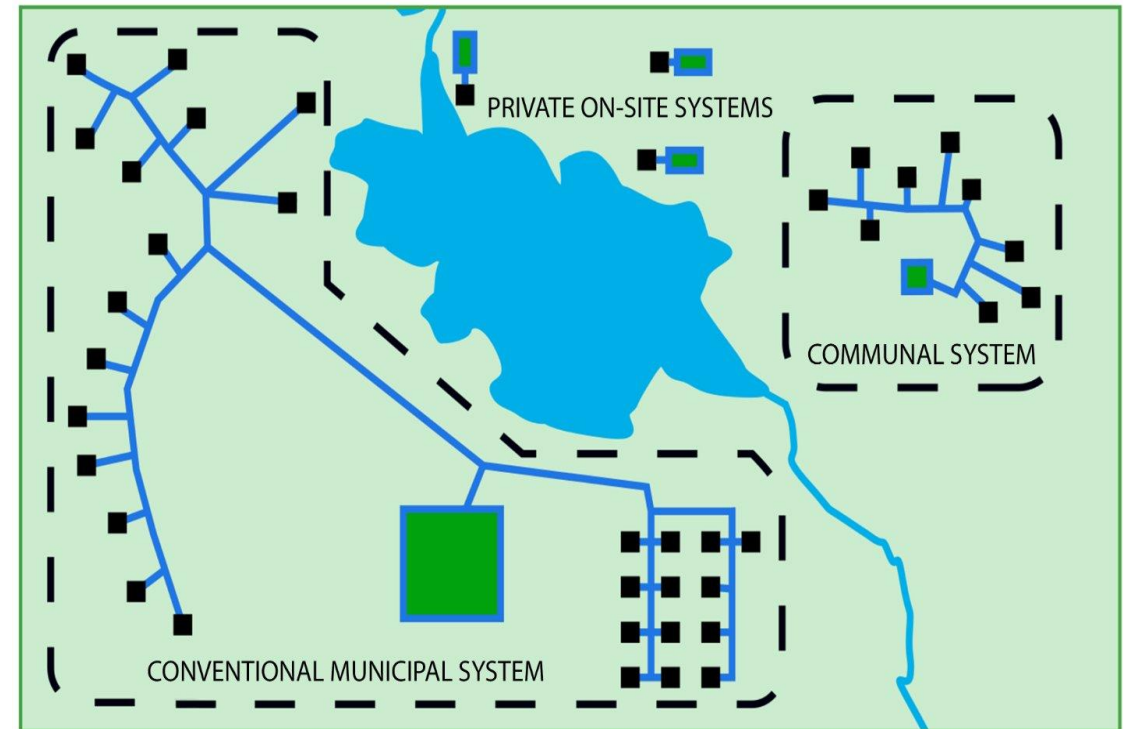
About Communal Servicing Systems

- Communal services, also known as shared drinking water and sewage systems, provide water and wastewater treatment to clusters of residences and businesses.
- They are also be referred to as decentralized systems or cluster systems.
- These systems operate on principles similar to conventional municipal services but without the reliance on a single central facility where municipal water and sewer services are either non-existent, or beyond the fiscal capacity of local government.



Why Communal Servicing?

- Unlocks rural land and development hindered by lack of traditional infrastructure.
- Reduces costs and wait times associated with traditional infrastructure.
- Increases density and land efficiency.
- Increases opportunities for mixed-use development.
- Not new technology! Proven technology already in use.



Localizing Communal Servicing

- In February of 2024, EORN in partnership with 2B Developments secured \$1 million in funding to support the localization of communal servicing.
- With the funding received the following four-steps will be undertaken over the next year:
 1. Provide continued support to the County of Frontenac, which recently created a Municipal Services Corporation or "Utility" and has pioneered communal servicing in eastern Ontario.
 2. Create a step-by-step guide mirroring the Frontenac model and provide it to other rural municipalities.
 3. Develop and create the system standards, which every utility has (example hydro).
 4. Create and lead a skill enhancement training and education program for municipal staff and operators.

How You Can Help Localize Communal Servicing

- If you are interested in and would consider the adoption of communal servicing in your municipality, write a letter supporting the initiative.
- Letters will be used to support our application for the next stage in funding. The second stage of funding is a \$3 million opportunity to scale the proposed solution.

Questions

April 24, 2024

To the Council of the Corporation
Of the County of Renfrew

Members of County Council:

We, your **Community Services Committee**, wish to report and recommend as follows:

INFORMATION

1. Mesa Stakeholder Engagement Meeting

On March 20, 2024, a Mesa stakeholder engagement session was held at the Carefor Centre in Pembroke. Representatives from the County of Renfrew's Community Services, Development and Property, and Emergency Services Departments participated in the meeting, along with local addictions and mental health service providers. The aim of the session was to exchange information on services and obtain feedback from stakeholders on strategies to better meet the needs of individuals experiencing mental health, addictions, and homelessness. All stakeholders present expressed their commitment to collaboration and working together to bridge existing service gaps.

2. Food Affordability Report

Attached as Appendix I is the Food Affordability in Renfrew County and District, 2023 Report prepared by the Renfrew County and District Health Unit (RCDHU). Public Health units in Ontario are directed by the Ministry of Health to monitor local food affordability, and food insecurity rates annually. The report identifies that nearly one in six (17%) households in Renfrew County are food insecure. The RCDHU website [Eating and Nutrition | Renfrew County and District Health Unit \(rcdhu.com\)](https://www.rcdhu.com) contains further information on the negative health impacts of food insecurity and how the public can take action to advocate for change.

3. 2023 Licensed Child Care Annual Report

The Early Years and Child Care Division for the Ministry of Education has released the [2023 Early Years and Child Care Annual Report](#) which contains detailed information about the child care and early years system, as well as Ontario's progress in line with its commitments to Canada. This data has been collected from the Child Care Licensing System (CCLS) and annual data collection from licensed child care centres and home child care agencies.

4. **Bill C-35 – An Act Respecting Early Learning and Child Care in Canada**

On December 8, 2022, Bill C-35, an Act respecting Early Learning and Child Care in Canada, was introduced in the House of Commons with the intention of enshrining the principles of the Canada-Wide Early Learning and Child Care System into federal law. The Bill received Royal Assent on March 19, 2024, therefore establishing a long-term commitment to federal funding for the Early Learning and Child Care System across Canada.

5. **Homelessness Prevention Program (HPP) Eligibility Criteria**

Homelessness Prevention Program (HPP) eligibility criteria are determined locally by service managers. The income cut-off levels used for eligibility were last updated several years ago and are based on Statistics Canada’s after-tax Low-Income Measure (LIM). At that time, the County of Renfrew opted to align the HPP eligibility criteria with the Ontario Energy Support Program (OESP), which also uses LIM.

Recently, the OESP implemented new guidelines with updated LIM rates, effective March 1, 2024. In light of this change, staff recommend adopting the new LIM rates outlined in the OESP guidelines for determining eligibility for the HPP.

The Renfrew County Housing Corporation Board of Directors approved the proposed eligibility criteria as outlined below, retroactive to April 1, 2024, as the preferred option because the HPP assists with hydro arrears, and aligning eligibility criteria with the OESP and Low-Income Energy Program (LEAP) ensures consistency in rules and processes across programs. This consistency can streamline administration and provide clarity for applicants and program caseworkers alike.

Current versus Proposed Eligibility Criteria:

Household after Income Tax	Household Size						
	1	2	3	4	5	6	7+
Current: < \$28,000 Proposed: \$38,000 or less	Eligible	Eligible	Eligible	Eligible	Eligible	Eligible	Eligible
Current: < \$39,000 Proposed: \$38,001 – \$54,000		Eligible	Eligible	Eligible	Eligible	Eligible	Eligible
Current: < \$48,000 Proposed: \$54,001 - \$65,000			Eligible	Eligible	Eligible	Eligible	Eligible
Current: < \$52,000 Proposed: \$65,001 - \$71,000					Eligible	Eligible	Eligible

BY-LAWS

6. Ontario Transfer Payment Agreement – 2024 Ontario Works Administration Funding

RESOLUTION NO. CS-CC-24-04-18

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to enter into a 2024 Ontario Works Administration Transfer Payment Agreement with the Minister of Children, Community and Social Services.

Background

An Ontario Transfer Payment Agreement is required to be executed for the Corporation of the County of Renfrew to accept the 2024 Ontario Works Administration Funding in the total amount of \$2,022,000. This total amount conforms with the Ontario Works 2024 approved budget.

All of which is respectfully submitted.

Anne Giardini, Chair

And Committee Members: P. Emon, D. Grills, D. Mayville, N. Nicholson, G. Serviss

FOOD AFFORDABILITY

in Renfrew County and District, 2023



Some people are unable to consistently access food due to financial constraints, resulting in a condition known as **food insecurity**. When incomes are low, people may have to choose between paying for food or paying for other basic necessities, like housing and utilities. **This is a significant public health problem.**

Each year, Renfrew County and District Health Unit (RCDHU) monitors local food affordability and food insecurity rates in Renfrew County and District (RCD).



1 in 6 households
are food insecure in Renfrew County
and District¹



1 in 4 children
are food insecure in
Ontario²

Monitoring Food Affordability

RCDHU used the **Ontario Nutritious Food Basket** (ONFB) tool to monitor food affordability across RCD. In May 2023, staff went to nine local grocery stores and collected prices for the same 61 food items. Food costs were then combined with housing rental rates and compared to various income situations to determine the local affordability of food.



The ONFB is a list of food items that make up a hypothetical grocery basket based on Canada's Food Guide. It is intended to model what a family might buy while following nutritional guidelines.



Renfrew County and District Health Unit

"Optimal Health for All in Renfrew County and District"

www.rcdhu.com • 1.800.267.1097 • @RCDHealthUnit



Housing rental rates were calculated using the 2021 Canadian Rental Housing Index (CRHI), adjusting for inflation. RCDHU conducted additional research to assess how well this data represents the current rental market in RCD. Findings suggest that the CRHI rental prices may be as much as **70% below** prices for new rentals in the current market. RCDHU recommends caution when evaluating the following income scenarios.

Identifying Food Insecurity in RCD

As seen below, local income scenarios show the difficulties low-income households experience when paying for housing and food. After paying for food and rent, the **remaining monthly income** is available for necessities like utilities (like heating and electricity), childcare, medical and dental bills, phone and internet services, transportation costs, clothing, pets, etc.

What's Left each month for...

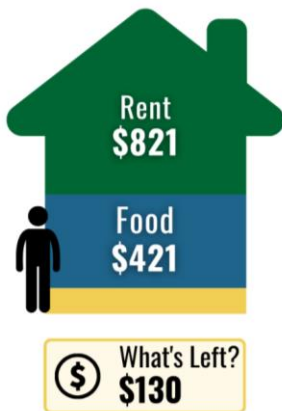


Results indicate that families with lower incomes struggle to afford food. This is due not only to high food prices, but also to incomes that are **too low** to cover basic necessities.

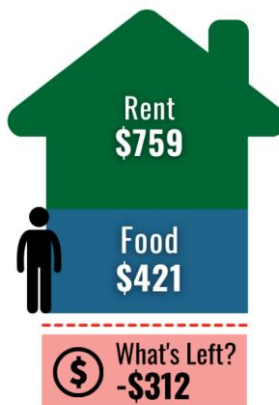
Income Scenarios in Renfrew County and District

Note: Food and rental costing methodologies were changed in 2023. As a result, the data described in this report should not be compared to previous reports.

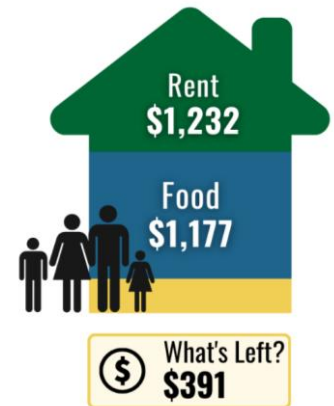
One Person, ODSP*
Monthly income: \$1,372



One Person, Ontario Works
Monthly income: \$868



Family of Four, Ontario Works
Monthly income: \$2800



* Ontario Disability Support Program



Income scenarios in RCD

	Monthly Income ^a	Estimated Monthly Rent ^b	Monthly Cost of Food	What's Left
Households with Children				
Family of Four, Ontario works	\$2,800	\$1,232	\$1,177	\$391
Family of Four, One Full-Time Minimum Wage Earner	\$4,166	\$1,232	\$1,177	\$1,757
Family of Four, Median Income (after tax, in Ontario)	\$9,290	\$1,232	\$1,177	\$6,881
Single Parent Household with 2 Children, Ontario Works	\$2,566	\$1,132	\$868	\$566
Single Parent Household with 2 Children, Full-Time Minimum Wage Earner	\$4,308	\$1,132	\$719	\$2,457
Households without Children				
One Person Household, Ontario Works	\$868	\$759 ^c	\$421	-\$312
One Person Household, Ontario Disability Support Program	\$1,372	\$821	\$421	\$130
One Person Household, Old Age Security/ Guaranteed Income Supplement	\$1,996	\$821	\$306	\$869
Married Couple, Ontario Disability Support Program	\$2,437	\$821	\$702	\$914
Single Pregnant Person Household, Ontario Disability Support Program	\$1,412	\$821	\$401	\$190

^a Includes benefits and credits

^b May or may not include utilities

^c This scenario uses rental rates for a bachelor apartment



Note: The ONFB tool used to calculate the monthly cost of food assumes that people have the time, skills, and equipment to make meals from scratch. Also, the Canada Food Guide and ONFB may not cover the dietary needs of all religious and cultural groups. They do not include traditional Indigenous foods and food acquisition practices. Additionally, the ONFB excludes certain items like pre-packaged foods, baby foods, special dietary products (like gluten-free), or cleaning and personal hygiene products. RCDHU recognizes these significant limitations to the ONFB.



Food Insecurity is a Public Health Concern

The widespread nature of food insecurity is a serious public health concern.

In RCD, nearly 1 in 6 (17%) households are food insecure.¹

This includes those who are marginally, moderately, and severely food insecure. **In Ontario, 1 in 4 children** (24.6%) live in food-insecure households, affecting nearly 700,000 children.²



Food insecurity has **long-lasting health impacts** for children and adults. Read more at: [Food Insecurity](#).



Food insecurity can affect anyone:

Being employed, receiving wages, or having a salary does not guarantee protection from food insecurity. More than half (**60.2%**) of food-insecure households in Canada indicated wages, salaries, or self-employment as their main source of income.²

Besides income, individuals may experience a **disproportionately high rate of food insecurity** if they: ²⁻⁴

- live in rental housing
- are a single female parent
- are a member of a racialized group
- identify as Indigenous

Individuals receiving **social assistance** are at higher risk of experiencing food insecurity. In Canada, **69.9%** of households receiving social assistance report experiencing food insecurity.²

Food insecurity is a result of poverty.

POVERTY

To solve the problem, we need to **take action against poverty** and implement income-based solutions.

You too can take a stance against food insecurity and advocate for change. Find out how you can take action by visiting: [Food Insecurity](#).

We all deserve to have our basic needs met and live with dignity.



References

1. Ontario Agency for Health Protection and Promotion (Public Health Ontario). Household food insecurity estimates from the Canadian Income Survey: Ontario 2019-2022. Toronto, ON: King's Printer for Ontario; 2023.
2. Tarasuk V, Li T, Fafard St-Germain AA. Household food insecurity in Canada, 2022. Toronto: Research to identify policy options to reduce food insecurity (PROOF). 2023. Available from: <https://proof.utoronto.ca/wp-content/uploads/2023/11/Household-Food-Insecurity-in-Canada-2022-PROOF.pdf>
3. PROOF. Who are most at risk of household food insecurity [Internet]? Toronto, ON: University of Toronto; 2023 [cited 2023 Nov 23]. Available from: <https://proof.utoronto.ca/food-insecurity/who-are-most-at-risk-of-household-food-insecurity/>
4. Ontario Dietitians in Public Health. Position Statement and Recommendations on Responses to Food Insecurity. 2020. Available from: <https://www.odph.ca/odph-position-statement-on-responses-to-food-insecurity-1>



COUNTY OF RENFREW

BY-LAW NUMBER 70-24

**A BY-LAW TO AUTHORIZE THE WARDEN AND CLERK TO EXECUTE THE ONTARIO TRANSFER
PAYMENT AGREEMENT WITH THE MINISTRY OF CHILDREN, COMMUNITY AND SOCIAL SERVICES
FOR THE 2024 ONTARIO WORKS ADMINISTRATION FUNDING**

WHEREAS Sections 8, 9 and 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, authorizes Council to enter into agreements;

AND WHEREAS the County of Renfrew is the Consolidated Municipal Service Manager for Community Service Programs and responsible for Ontario Works Administration in the County of Renfrew;

AND WHEREAS the County of Renfrew wishes to enter into an agreement with the Ministry of Children, Community and Social Services to receive funding for 2024 for the provision of Ontario Works programs provided by County of Renfrew Ontario Works Division;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. THAT the Warden and Clerk are hereby empowered to do and execute all things, papers, and documents necessary to the execution of this By-law.
2. THAT the agreement marked as Schedule "I" attached to and made part of this By-law shall constitute an agreement between the Corporation of the County of Renfrew and the Minister of Children, Community and Social Services.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

ONTARIO TRANSFER PAYMENT AGREEMENT

The Agreement is effective as of the 1 day of January 1, 2024

BETWEEN

His Majesty the King in right of Ontario
as represented by the Minister of Children, Community and Social Services
 (the "Province")

- and -

CORPORATION OF THE COUNTY OF RENFREW
 (the "Recipient")

CONSIDERATION

In consideration of the mutual covenants and agreements contained in the Agreement and for other good and valuable consideration, the receipt and sufficiency of which are expressly acknowledged, the Province and the Recipient agree as follows:

1.0 ENTIRE AGREEMENT

1.1 The Agreement, together with:

Schedule "A" -	General Terms and Conditions
Schedule "B" -	Service Specific Information and Additional Provisions
Schedule "C" -	Service Description
Schedule "D" -	Budget
Schedule "E" -	Reports
Schedule "F" -	Service Data

any amendment to the Agreement made pursuant to Article 4.0 and any document incorporated by reference into the Agreement, including the Service Objectives Document,

constitutes the entire agreement between the Parties with respect to the subject matter contained in the Agreement and supersedes all prior oral or written representations and agreements.

2.0 CONFLICT OR INCONSISTENCY

2.1 **Conflict or Inconsistency.** In the event of a conflict or inconsistency between the Additional Provisions and the provisions in Schedule "A", the following rules will apply:

- (a) the Parties will interpret any Additional Provisions in so far as possible, in a way that preserves the intention of the Parties as expressed in Schedule "A"; and
- (b) where it is not possible to interpret the Additional Provisions in a way that is consistent with the provisions in Schedule "A", the Additional Provisions will prevail over the provisions in Schedule "A" to the extent of the inconsistency.

3.0 COUNTERPARTS

3.1 The Agreement may be executed in any number of counterparts, each of which will be deemed an original, but all of which together will constitute one and the same instrument.

4.0 AMENDING THE AGREEMENT

4.1 The Agreement may only be amended by a written agreement duly executed by the Parties.

4.2 Notwithstanding the foregoing, the Province may, at any time, upon consultation with the Recipient, add a new Schedule or replace any or all of the following:

- (a) Schedule "B" (Service Specific Information and Additional Provisions);
- (b) Schedule "C" (Service Description);
- (c) Schedule "D" (Budget);
- (d) Schedule "E" (Reports); and
- (e) Schedule "F" (Service Data).

4.3 If the Province adds or replaces a schedule in accordance with section 4.2, such schedule shall be deemed to be added to the Agreement or to replace the particular Schedule for the period of time to which it relates, provided that if the Recipient does not agree with any or all of the Schedules, the Recipient may terminate the Agreement pursuant to section A12.1.

5.0 ACKNOWLEDGEMENT

5.1 The Recipient acknowledges that:

- (a) by receiving Funds, it may become subject to legislation applicable to organizations that receive funding from the Government of Ontario, including *the Broader Public Sector Accountability Act, 2010* (Ontario), *the Public Sector Salary Disclosure Act, 1996* (Ontario), and *the Auditor General Act* (Ontario);
- (b) His Majesty the King in right of Ontario has issued expenses, perquisites, and procurement directives and guidelines pursuant to the *Broader Public Sector Accountability Act, 2010* (Ontario);
- (c) it has reviewed copies of all documents incorporated by reference, including the Service Objectives Document, and that it will review amendments to those documents as communicated by the Province;
- (d) the Funds are:
 - (i) to assist the Recipient to carry out each Service and not to provide goods or services to the Province;
 - (ii) funding for the purposes of the *Public Sector Salary Disclosure Act, 1996* (Ontario);
- (e) the Province is not responsible for carrying out the Services;
- (f) the Province is bound by the *Freedom of Information and Protection of Privacy Act* (Ontario) and that any information provided to the Province in connection with each Service or otherwise in connection with the Agreement may be subject to disclosure in accordance with that Act; and

- (g) the Province is bound by the *Financial Administration Act* (Ontario) (“**FAA**”) and, pursuant to subsection 11.3(2) of the FAA, payment by the Province of Funds under the Agreement will be subject to,
- (i) an appropriation, as that term is defined in subsection 1(1) of the FAA, to which that payment can be charged being available in the Funding Year in which the payment becomes due; or
 - (ii) the payment having been charged to an appropriation for a previous fiscal year.

SCHEDULE "A"

GENERAL TERMS AND CONDITIONS

A1.0 INTERPRETATION AND DEFINITIONS

A1.1 **Interpretation.** For the purposes of interpretation:

- (a) words in the singular include the plural and vice-versa;
- (b) words in one gender include all genders;
- (c) the headings do not form part of the Agreement; they are for reference only and will not affect the interpretation of the Agreement;
- (d) any reference to dollars or currency will be in Canadian dollars and currency; and
- (e) "include", "includes" and "including" denote that the subsequent list is not exhaustive.

A1.2 **Definitions.** In the Agreement, the following terms will have the following meanings:

"Additional Provisions" means, in respect of a Service, the terms and conditions set out in Schedule "B".

"Agreement" means this Agreement entered into between the Province and the Recipient, all of the Schedules listed in section 1.1, any amendments made pursuant to Article 4.0, and any document incorporated by reference into the Agreement, including the Service Objectives Document.

"Budget" means, a Component budget attached to the Agreement in Schedule "D".

"Business Day" means any working day, Monday to Friday inclusive, excluding statutory and other holidays, namely: New Year's Day; Family Day; Good Friday; Easter Monday; Victoria Day; Canada Day; Civic Holiday; Labour Day; Thanksgiving Day; Remembrance Day; Christmas Day; Boxing Day and any other day on which the Province has elected to be closed for business.

"Component" means the specific group of Services that are grouped together as set out in Schedule "C".

"Effective Date" means the date set out at the top of the Agreement.

"Event of Default" has the meaning ascribed to it in section A13.1.

"Funding Year" means:

- (a) in the case of the first Funding Year, the period commencing on the Effective Date and ending on the following March 31; and
- (b) in the case of Funding Years subsequent to the first Funding Year, the period commencing on April 1 following the end of the previous Funding Year and ending on the following March 31.

"Funds" means the money the Province provides to the Recipient pursuant to the Agreement.

"Indemnified Parties" means His Majesty the King in right of Ontario, His ministers, agents, appointees, and employees.

"Maximum Funds" means, in respect of a Component, the maximum Funds set out in Schedule

"B".

"Notice" means any communication given or required to be given pursuant to the Agreement.

"Notice Period" means the period of time within which the Recipient is required to remedy an Event of Default pursuant to section A13.3(b), and includes any such period or periods of time by which the Province extends that time in accordance with section A13.4.

"Parties" means the Province and the Recipient.

"Party" means either the Province or the Recipient.

"Reports" means the reports described in Schedule "E".

"Service End Date" means, in respect of a Service, the date on which the Service will terminate as set out in Schedule "C".

"Service Objectives Document" means the service objectives content is located at <https://www.ontario.ca/MCCSSServiceObjectives>

"Services" means, collectively, the undertakings listed in Schedule "C" and further described in the Service Objectives Document as "Services Delivered". **"Service"** means any one of them.

A2.0 REPRESENTATIONS, WARRANTIES, AND COVENANTS

A2.1 **General.** The Recipient represents, warrants, and covenants that:

- (a) it is, and will continue to be, a validly existing legal entity with full power to fulfill its obligations under the Agreement;
- (b) it has, and will continue to have, the experience and expertise necessary to carry out the Services;
- (c) it is in compliance with, and will continue to comply with, all federal and provincial laws and regulations, all municipal by-laws, and any other orders, rules, and by-laws related to any aspect of the Services, the Funds, or both; and
- (d) unless otherwise provided for in the Agreement, any information the Recipient provided to the Province in support of its request for funds (including information relating to any eligibility requirements) was true and complete at the time the Recipient provided it and will continue to be true and complete.

A2.2 **Execution of Agreement.** The Recipient represents and warrants that it has:

- (a) the full power and authority to enter into the Agreement; and
- (b) taken all necessary actions to authorize the execution of the Agreement.

A2.3 **Governance.** The Recipient represents, warrants, and covenants that it has, will maintain in writing, and will follow:

- (a) a code of conduct and ethical responsibilities for all persons at all levels of the Recipient's organization;
- (b) procedures to enable the Recipient's ongoing effective functioning;
- (c) decision-making mechanisms for the Recipient;
- (d) procedures to enable the Recipient to manage Funds prudently and effectively;

- (e) procedures to enable the Recipient to deliver each Service successfully;
- (f) procedures to enable the Recipient to identify risks to the delivery of each Service and strategies to address the identified risks, all in a timely manner;
- (g) procedures to enable the preparation and submission of all Reports required pursuant to Article A7.0; and
- (h) procedures to enable the Recipient to address such other matters as the Recipient considers necessary to enable the Recipient to carry out its obligations under the Agreement.
- (i) Procedures to ensure that any personal information, including personal health information, that is collected in the course of delivering Services is safeguarded and protected.

A2.4 **Supporting Proof.** Upon the request of the Province, the Recipient will: provide the Province with proof of the matters referred to in Article A2.0.

A2.5 **Risk Assessment Process.** The Recipient will:

- (a) Upon the request of the Province, comply with the Province's risk assessment business process
- (b) submit to the Province any information required by the Province on all areas of risk set out in the risk assessment in accordance with the timelines and content requirements specified by the Province; and
- (c) submit to the Province an action plan and any supplementary information required by the Province, in accordance with the timelines specified by the Province, that specifies how it will mitigate the risks identified during the risk assessment process according to specific timelines.

A3.0 TERM OF THE AGREEMENT

A3.1 **Term.** The term of the Agreement will commence on the Effective Date and continue unless superseded or replaced by a subsequent agreement or until it is terminated earlier pursuant to Article A12.0 or Article A13.0.

A4.0 FUNDS AND CARRYING OUT THE SERVICE

A4.1 **Funds Provided.** The Province will:

- (a) provide the Recipient up to the Maximum Funds for the purpose of carrying out each Component;
- (b) provide the Funds to the Recipient in such amounts and at such times as the Province determines; and
- (c) deposit the Funds into an account designated by the Recipient provided that the account:
 - (i) resides at a Canadian financial institution; and
 - (ii) is in the name of the Recipient.

A4.2 **Limitation on Payment of Funds.** Despite section A4.1:

- (a) the Province is not obligated to provide any Funds to the Recipient until the Recipient provides the certificates of insurance or other proof as the Province may request pursuant to

section A11.2;

- (b) the Province is not obligated to provide instalments of Funds until it is satisfied with the delivery of a Service;
- (c) the Province may adjust the amount of Funds it provides to the Recipient in any Funding Year based upon the Province's assessment of the information the Recipient provides to the Province pursuant to section A7.1;

A4.3 Use of Funds and Carry Out the Service. The Recipient will do all the following:

- (a) carry out each Service in accordance with:
 - (i) the Agreement;
 - (ii) the Service Objectives Document;
 - (iii) the policies, guidelines and requirements of the Province as communicated to it; and
 - (iv) best practices for the delivery of a Service.
- (b) use the Funds only for the purposes of carrying out the Service;
- (c) spend the Funds only in accordance with the Budget;
- (d) not use the Funds to cover any cost that has or will be funded or reimbursed by one or more of any third party, ministry, agency, or organization of the Government of Ontario;
- (e) comply with the Province's policies on the recovery of Funds and the treatment of revenues and expenditures and policies with respect to financial reporting which will be issued from time to time.

A4.4 Interest Bearing Account. If the Province provides Funds before the Recipient's immediate need for the Funds, the Recipient will place the Funds in an interest-bearing account in the name of the Recipient at a Canadian financial institution.

A4.5 Interest. If the Recipient earns any interest on the Funds, the Province may do either or both of the following:

- (a) deduct an amount equal to the interest from any further instalments of Funds;
- (b) demand from the Recipient the payment of an amount equal to the interest.

A4.6 Rebates, Credits, and Refunds. The Province will calculate Funds based on the actual costs to the Recipient to carry out the Services, less any costs (including taxes) for which the Recipient has received, will receive, or is eligible to receive, a rebate, credit, or refund.

A4.7 Financial Flexibility. Despite subsection A4.3(c), the Recipient may transfer Funds between Budget lines according to the parameters set out in the Province's "Financial Flexibility" Policy for Transfer Payment Recipients.

A4.8 Approved Budget. The Parties agree that the approved Budget will be negotiated on or before the start of the applicable Funding Year while this Agreement is in force. In the event the Budget is not re-negotiated by that time, payments will continue to be made in accordance with the funding stipulated in the approved Budget for the immediately preceding Funding Year until such time as the Budget is re-negotiated or this Agreement is terminated.

A5.0 RECIPIENT'S ACQUISITION OF GOODS OR SERVICES, AND DISPOSAL OF ASSETS

A5.1 **Acquisition.** If the Recipient acquires goods, services, or both with the Funds, it will:

- (a) do so through a process that promotes the best value for money; and
- (b) comply with the Broader Public Sector Accountability Act, 2010 (Ontario), including any procurement directive issued thereunder, to the extent applicable.

A5.2 **Disposal.** The Recipient will not sell, change the use, or otherwise dispose, of any asset, item, furnishing or equipment purchased with the Funds without the prior written consent of the Province, unless such asset, item, furnishing or equipment is a moveable asset with negligible residual value of less than as provided for in Schedule "B"

A6.0 CONFLICT OF INTEREST

A6.1 **No Conflict of Interest.** The Recipient will carry out each Service and use the Funds without an actual, potential, or perceived conflict of interest.

A6.2 **Conflict of Interest Includes.** For the purposes of Article A6.0, a conflict of interest includes any circumstances where:

- (a) the Recipient; or
- (b) any person who has the capacity to influence the Recipient's decisions,

has outside commitments, relationships, or financial interests that could, or could be seen to, interfere with the Recipient's objective, unbiased, and impartial judgment relating to each Service, the use of the Funds, or both.

A6.3 **Disclosure to Province.** The Recipient will:

- (a) disclose to the Province, without delay, any situation that a reasonable person would interpret as an actual, potential, or perceived conflict of interest; and
- (b) comply with any terms and conditions that the Province may prescribe as a result of the disclosure.

A7.0 REPORTS, ACCOUNTING, AND REVIEW

A7.1 **Preparation and Submission.** The Recipient will:

- (a) submit to the Province, according to the submission instructions provided by the Province, all Reports in accordance with the timelines and content requirements as provided for in Schedule "E", or in a form as specified by the Province from time to time;
- (b) submit to the Province, any other reports as may be requested by the Province in accordance with the timelines and content requirements specified by the Province;
- (c) ensure that all Reports and other reports are completed to the satisfaction of the Province; and
- (d) ensure that all Reports and other reports are signed on behalf of the Recipient by an authorized signing officer.

- A7.2 **Record Maintenance.** The Recipient will keep and maintain for a minimum period of seven years from their creation:
- (a) all financial records (including invoices) relating to the Funds or otherwise to each Service in a manner consistent with generally accepted accounting principles; and
 - (b) all non-financial documents and records relating to the Funds or otherwise to each Service.
- A7.3 **Inspection.** The Province, any authorized representative, or any independent auditor identified by the Province may, at the Province's expense, upon twenty-four hours' Notice to the Recipient and during normal business hours, enter upon the Recipient's premises to review the progress of each Service and the Recipient's allocation and expenditure of the Funds and, for these purposes, the Province, any authorized representative, or any independent auditor identified by the Province may take one or more of the following actions:
- (a) inspect and copy the records and documents referred to in section A7.2;
 - (b) remove any copies made pursuant to section A7.3(a) from the Recipient's premises; and
 - (c) conduct an audit or investigation of the Recipient in respect of the expenditure of the Funds, any Services, or both.
- A7.4 **Disclosure.** To assist in respect of the rights provided for in section A7.3, the Recipient will disclose any information requested by the Province, any authorized representatives, or any independent auditor identified by the Province, and will do so in the form requested by the Province, any authorized representative, or any independent auditor identified by the Province, as the case may be.
- A7.5 **No Control of Records.** No provision of the Agreement will be construed so as to give the Province any control whatsoever over the Recipient's records.
- A7.6 **Auditor General.** The Province's rights under Article A7.0 are in addition to any rights provided to the Auditor General pursuant to section 9.1 of the *Auditor General Act* (Ontario).
- A8.0 COMMUNICATIONS REQUIREMENTS**
- A8.1 **Acknowledge Support.** Unless otherwise directed by the Province, the Recipient will:
- (a) acknowledge the support of the Province for the Services; and
 - (b) ensure that the acknowledgement referred to in section A8.1(a) is in a form and manner as directed by the Province.
- A8.2 **Publication.** The Recipient will indicate, in any of its Service-related publications, whether written, oral, or visual, that the views expressed in the publication are the views of the Recipient and do not necessarily reflect those of the Province.
- A9.0 PROVISION OF FRENCH LANGUAGE SERVICES**
- A9.1 **Non-Designated Recipient.** If the Recipient is a not a designated entity required to offer Services in French in areas designated under the French Language Services Act (Ontario) ("FLSA"), in addition to any requirements under the FLSA the Recipient is required to:
- (a) demonstrate capacity to deliver Services in French;

- (b) submit a completed Quality Improvement Plan in the form provided by the Province at the time of budget submission; and
- (c) participate in the validation process with respect to the Quality Improvement Plan with the Province.

A.9.2 **FLSA Designated Public Service Agency.** If the Recipient is an entity designated under the FLSA, it will, at the time of budget submission, submit a compliance attestation in the form provided by the Province affirming that it meets the Ministry of Francophone Affairs' requirements for designation of public service agencies.

A10.0 INDEMNITY

A10.1 **Indemnification.** The Recipient will indemnify and hold harmless the Indemnified Parties from and against any and all liability, loss, costs, damages, and expenses (including legal, expert and consultant fees), causes of action, actions, claims, demands, lawsuits, or other proceedings, by whomever made, sustained, incurred, brought, or prosecuted, in any way arising out of or in connection with any Service or otherwise in connection with the Agreement, unless solely caused by the negligence or wilful misconduct of the Indemnified Parties.

A11.0 INSURANCE

A11.1 **Recipient's Insurance.** The Recipient represents, warrants, and covenants that it has, and will maintain, at its own cost and expense, with insurers having a secure A.M. Best rating of B+ or greater, or the equivalent, all the necessary and appropriate insurance that a prudent person carrying out a service similar to the Services would maintain, including commercial general liability insurance on an occurrence basis for third party bodily injury, personal injury, and property damage, to an inclusive limit of not less than the amount provided for in Schedule "B" per occurrence. The insurance policy will include the following:

- (a) the Indemnified Parties as additional insureds with respect to liability arising in the course of performance of the Recipient's obligations under, or otherwise in connection with, the Agreement;
- (b) a cross-liability clause;
- (c) contractual liability coverage; and
- (d) a 30-day written notice of cancellation.

A11.2 **Proof of Insurance.** The Recipient will:

- (a) provide to the Province, either:
 - (i) certificates of insurance that confirm the insurance coverage as provided for in section A11.1; or
 - (ii) other proof that confirms the insurance coverage as provided for in section A11.1; and
- (b) upon the request of the Province, provide to the Province a copy of any insurance policy.

A12.0 TERMINATION ON NOTICE

A12.1 **Termination on Notice.** Either Party may terminate the Agreement, or any Service funded under the Agreement, at any time upon giving at least sixty (60) days' Notice to the other.

- A12.2 **Consequences of Termination on Notice by the Province.** If the Province terminates the Agreement pursuant to section A12.1, the Province may take one or more of the following actions:
- (a) cancel further instalments of Funds;
 - (b) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient; and
 - (c) determine the reasonable costs for the Recipient to wind down the Services, and do either or both of the following:
 - (i) permit the Recipient to offset such costs against the amount the Recipient owes pursuant to section A12.2(b); and
 - (ii) subject to section A4.1(a), provide Funds to the Recipient to cover such costs.

- A12.3 **Consequences of Termination on Notice by the Recipient.** If the Recipient terminates the Agreement pursuant to section A12.1, the Province may take one or more of the following actions:
- (a) cancel further instalments of Funds;
 - (b) demand from the Recipient the payment of any or all of the following amounts:
 - (i) an amount equal to any Funds remaining in the possession or under the control of the Recipient;
 - (ii) any amount equal to any Funds provided to the Recipient not used in accordance with the Agreement; and
 - (iii) any amount equal to any Funds the Province provided to the Recipient.

A13.0 EVENT OF DEFAULT, CORRECTIVE ACTION, AND TERMINATION FOR DEFAULT

- A13.1 **Events of Default.** Each of the following events will constitute an Event of Default:
- (a) in the opinion of the Province, the Recipient breaches any representation, warranty, covenant, or other term of the Agreement, including failing to do any of the following in accordance with the terms and conditions of the Agreement:
 - (i) carry out any Service;
 - (ii) achieve values to the level indicated in Schedule "F";
 - (iii) use or spend Funds; or
 - (iv) provide, in accordance with section A7.1, Reports or such other reports as may have been requested pursuant to section A7.1(b);
 - (b) the Recipient's operations, its financial condition, or its organizational structure, changes such that it no longer meets one or more of the eligibility requirements under which the Province provides the Funds;
 - (c) the Recipient makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or a creditor makes an application for an order adjudging the Recipient bankrupt, or applies for the appointment of a receiver; or

(d) the Recipient ceases to operate.

A13.2 **Consequences of Events of Default and Corrective Action.** If an Event of Default occurs, the Province may, at any time, take one or more of the following actions:

- (a) initiate any action the Province considers necessary in order to facilitate the successful continuation or completion of any Service;
- (b) provide the Recipient with an opportunity to remedy the Event of Default;
- (c) suspend the payment of Funds for such period as the Province determines appropriate;
- (d) reduce the amount of the Funds;
- (e) cancel further instalments of Funds;
- (f) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient;
- (g) demand from the Recipient the payment of an amount equal to any Funds the Recipient used, but did not use in accordance with the Agreement;
- (h) demand from the Recipient the payment of an amount equal to any Funds the Province provided to the Recipient; and
- (i) terminate the Agreement at any time, including immediately, without liability, penalty or costs to the Province upon giving Notice to the Recipient.

A13.3 **Opportunity to Remedy.** If, in accordance with section A13.2(b), the Province provides the Recipient with an opportunity to remedy the Event of Default, the Province will give Notice to the Recipient of:

- (a) the particulars of the Event of Default; and
- (b) the Notice Period.

A13.4 **Recipient not Remediating.** If the Province provided the Recipient with an opportunity to remedy the Event of Default pursuant to section A13.2(b), and:

- (a) the Recipient does not remedy the Event of Default within the Notice Period;
- (b) it becomes apparent to the Province that the Recipient cannot completely remedy the Event of Default within the Notice Period; or
- (c) the Recipient is not proceeding to remedy the Event of Default in a way that is satisfactory to the Province,

the Province may extend the Notice Period or initiate any one or more of the actions provided for in sections A13.2(a), (c), (d), (e), (f), (g), (h), and (i).

A13.5 **When Termination Effective.** Termination under Article A13.0 will take effect as provided for in the Notice.

A14.0 FUNDS AT THE END OF A FUNDING YEAR

A14.1 **Funds at the End of a Funding Year.** Without limiting any rights of the Province under Article

A13.0, if the Recipient has not spent all of the Funds allocated for the Funding Year as provided for in the Budget, the Province may take one or both of the following actions:

- (a) demand from the Recipient payment of the unspent Funds; and
- (b) adjust the amount of any further instalments of Funds accordingly.

A15.0 FUNDS UPON SERVICE END DATE

A15.1 **Funds Upon Service End Date.** In respect of each Service, the Recipient will, upon the Service End Date, return to the Province any Funds remaining in its possession or under its control.

A16.0 DEBT DUE AND PAYMENT

A16.1 **Payment of Overpayment.** If at any time the Province provides Funds in excess of the amount to which the Recipient is entitled under the Agreement, the Province may:

- (a) deduct an amount equal to the excess Funds from any further instalments of Funds; or
- (b) demand that the Recipient pay an amount equal to the excess Funds to the Province.

A16.2 **Debt Due.** If, pursuant to the Agreement:

- (a) the Province demands from the Recipient the payment of any Funds or an amount equal to any Funds; or
- (b) the Recipient owes any Funds or an amount equal to any Funds to the Province, whether or not the Province has demanded their payment,

such Funds or other amount will be deemed to be a debt due and owing to the Province by the Recipient, and the Recipient will pay the amount to the Province immediately, unless the Province directs otherwise.

A16.3 **Interest Rate.** The Province may charge the Recipient interest on any money owing by the Recipient at the then current interest rate charged by the Province of Ontario on accounts receivable.

A16.4 **Payment of Money to Province.** The Recipient will pay any money owing to the Province by cheque payable to the "Ontario Minister of Finance" and delivered to the Province as provided for in Schedule "B".

A16.5 **Fails to Pay.** Without limiting the application of section 43 of the *Financial Administration Act* (Ontario), if the Recipient fails to pay any amount owing under the Agreement, His Majesty the King in right of Ontario may deduct any unpaid amount from any money payable to the Recipient by His Majesty the King in right of Ontario.

A17.0 NOTICE

A17.1 **Notice in Writing and Addressed.** Notice will be in writing and will be delivered by email, or personal delivery, and will be addressed to the Province and the Recipient respectively as provided for Schedule "B", or as either Party later designates to the other by Notice.

A17.2 **Notice Given.** Notice will be deemed to have been given one Business Day after the Notice is delivered.

A18.0 CONSENT BY PROVINCE AND COMPLIANCE BY RECIPIENT

A18.1 **Consent.** When the Province provides its consent pursuant to the Agreement it may impose any terms and conditions on such consent and the Recipient will comply with such terms and conditions.

A19.0 SEVERABILITY OF PROVISIONS

A19.1 **Invalidity or Unenforceability of Any Provision.** The invalidity or unenforceability of any provision of the Agreement will not affect the validity or enforceability of any other provision of the Agreement. Any invalid or unenforceable provision will be deemed to be severed.

A20.0 WAIVER

A20.1 **Condonation not a waiver.** Failure or delay by either Party to exercise any of its rights, powers or remedies under the Agreement will not constitute a waiver of those rights, powers or remedies and the obligations of the Parties with respect to such rights, powers or remedies will continue in full force and effect.

A20.2 **Waiver.** Either Party may waive any of its rights, powers or remedies under the Agreement by providing Notice to the other Party. A waiver will apply only to the specific rights, powers or remedies identified in the Notice and the Party providing the waiver may attach terms and conditions to the waiver.

A21.0 INDEPENDENT PARTIES

A21.1 **Parties Independent.** The Recipient is not an agent, joint venturer, partner, or employee of the Province, and the Recipient will not represent itself in any way that might be taken by a reasonable person to suggest that it is, or take any actions that could establish or imply such a relationship.

A22.0 ASSIGNMENT OF AGREEMENT OR FUNDS

A22.1 **No Assignment.** The Recipient will not, without the prior written consent of the Province, assign any of its rights or obligations under the Agreement.

A22.2 **Agreement Binding.** All rights and obligations contained in the Agreement will extend to and be binding on the Parties' respective heirs, executors, administrators, successors, and permitted assigns.

A23.0 GOVERNING LAW

A23.1 **Governing Law.** The Agreement and the rights, obligations, and relations of the Parties will be governed by and construed in accordance with the laws of the Province of Ontario and the applicable federal laws of Canada. Any actions or proceedings arising in connection with the Agreement will be conducted in the courts of Ontario, which will have exclusive jurisdiction over such proceedings.

A24.0 FURTHER ASSURANCES

A24.1 **Agreement into Effect.** The Recipient will provide such further assurances as the Province may request from time to time with respect to any matter to which the Agreement pertains and will otherwise do or cause to be done all acts or things necessary to implement and carry into effect the terms and conditions of the Agreement to their full extent.

A25.0 JOINT AND SEVERAL LIABILITY

A25.1 **Joint and Several Liability.** Where the Recipient is comprised of more than one entity, all such entities will be jointly and severally liable to the Province for the fulfillment of the obligations of the Recipient under the Agreement.

A26.0 RIGHTS AND REMEDIES CUMULATIVE

A26.1 **Rights and Remedies Cumulative.** The rights and remedies of the Province under the Agreement are cumulative and are in addition to, and not in substitution for, any of its rights and remedies provided by law or in equity.

A27.0 FAILURE TO COMPLY WITH OTHER AGREEMENTS

A27.1 **Other Agreements.** If the Recipient:

- (a) has failed to comply with any term, condition, or obligation under any other agreement with His Majesty the King in right of Ontario or one of His agencies (a "**Failure**");
- (b) has been provided with notice of such Failure in accordance with the requirements of such other agreement;
- (c) has, if applicable, failed to rectify such Failure in accordance with the requirements of such other agreement; and
- (d) such Failure is continuing,

the Province may suspend the payment of Funds for such period as the Province determines appropriate.

A.28.0 OPEN DATA

A.28.1 **Open Data.** The Province reserves the right to publish Agreement information as open data. This includes Recipient contact information, financial terms, key dates, and outcomes or outputs.

A 29.0 SURVIVAL

A29.1 **Survival.** The following Articles and sections, and all applicable cross-referenced sections and schedules, will continue in full force and effect for a period of seven years from the date of termination of the Agreement or a Service End Date: Article 1.0, Article 2.0, Article A1.0 and any other applicable definitions, section A2.1(a), sections A4.3(e), A4.4, A4.5, A4.6 section A5.2, section A7.1, sections A9.1 and A9.2 (to the extent that the Recipient has not provided the Reports or other reports as may have been requested to the satisfaction of the Province), sections A7.2, A7.3, A7.4, A7.5, A7.6, Article A8.0, Article 10.0, section A12.2, section 12.3, sections A13.1, A13.2(d), (e), (f), (g) and (h), Article A14.0 Article A15.0, Article A16.0, Article A17.0, Article A19.0, section A22.2, Article A23.0, Article A25.0, Article A26.0, Article A28.0, and Article 29.0.

- END OF GENERAL TERMS AND CONDITIONS -

SCHEDULE "B"
SERVICE SPECIFIC INFORMATION AND ADDITIONAL PROVISIONS

Program: Ontario Works - CMSM/DSSAB 2024

The following provisions are relevant for sites delivering Employment Services Transformation (EST) as of January 1, 2024. Appendix 1 of Schedule B clarifies which provision is applicable for each delivery site.

Employment Services Transformation Sites

The four (4) data elements listed in the Service Objectives Document under the heading "Employment Services Transformation (EST) delivery sites" will become applicable starting on January 1, 2024.

Component Name	Region / Branch	Maximum Funds
Program Delivery Funding	SA Eastern Region	\$1,882,000
Time-Limited Projects	SA Eastern Region	\$140,000

Amount for the purposes of section 5.2 of Schedule "A"	\$1,000
Insurance	\$2,000,000
Ministry address for purposes of insurance pursuant to A.11.0	The Ministry of Children, Community and Social Services 7th Flr, 438 University Ave. Toronto, ON M5G 2K8
Contact information for the purposes of Notice to the Province	Name: Sophie Dwivedi Phone Number: 613-290-5196 Email: sophie.dwivedi@ontario.ca
Contact information for the purposes of Notice to the Recipient	Name: Andrea Patrick Phone Number: 613-281-1343 Email: apatrick@countyofrenfrew.on.ca
	Name: Daniel Burke Phone Number: 613-735-3675

Contact information for the senior financial person in the Recipient organization (e.g. CFO, CAO) – to respond as required to requests from the Province related to the Agreement	Email: dburke@countyofrenfrew.on.ca
------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------

Appendix I

<p style="text-align: center;">Non-Employment Services Transformation Delivery Sites</p>	<p style="text-align: center;"> Algoma District Services Administration Board District Of Cochrane Social Services Administration Board City Of Greater Sudbury Manitoulin-Sudbury District Services Board District Of Nipissing Social Services Administration Board District Of Parry Sound Social Services Administration Board District Of Sault Ste Marie Services Administration Board District Of Timiskaming Social Services Admin Board Kenora District Services Board Rainy River District Social Services Admin Board District Of Thunder Bay Social Services Administration Board City of Toronto </p>
-----------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

<p>Employment Services Transformation Sites</p>	<p> City of Cornwall City of London City of Ottawa City Of St Thomas City of Windsor Corporation of The County of Wellington County Of Dufferin County Of Hastings County Of Lanark County Of Oxford County Of Simcoe City of Brantford City of Hamilton City Of Kawartha Lakes County of Northumberland District Municipality of Muskoka Norfolk County Regional Municipality of Niagara Regional Municipality of Peel The Corporation of The City of Peterborough Municipality Of Chatham-Kent Regional Municipality of Durham Regional Municipality of Waterloo United Counties of Leeds & Grenville United Counties of Prescott & Russell County of Lambton </p>
--------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

SCHEDULE "C"

SERVICE DESCRIPTION

Not Applicable

Additional information regarding service descriptions is available in the Service Objectives Document.

SCHEDULE "D" BUDGET

Component: Program Delivery Funding (SA Eastern Region)

Item	Description	Amount
Ontario Works Program Delivery Funding		
Planning Allocation		
Total		\$3,182,100.00
Total Provincial Allocation		\$1,882,000.00
100% Provincial		\$581,900.00
50/50 Provincial		\$1,300,100.00
Total Delivery Partner		\$1,300,100.00
50/50 Delivery Partner Share		\$1,300,100.00
Total Investment Plan		
Total		\$3,182,100.00
Total Provincial Investment		\$1,882,000.00
100% Provincial	Equals 100% Provincial allocation minus any LEAP Incentive costs.	\$579,900.00
LEAP Incentives (100% Provincial)	Equals LEAP Incentive expenditures, funded as 100% provincial.	\$2,000.00
50/50 Provincial Share	Minimum of "50/50 Provincial" allocation or "Expenditures" minus 100% Provincial funding and LEAP Incentive costs, divided by two.	\$1,300,100.00
Total Delivery Partner Investment		\$1,874,870.00
50/50 Delivery Partner Share	Matches 50/50 Provincial Share.	\$1,300,100.00
100% Municipal Investment	If expenditures exceed maximum "Total" planning allocation, additional costs are identified here.	\$574,770.00
Expenditures		
Expenditure		\$3,756,870.00
Staffing (for Direct-Delivery only)	Direct staffing costs, associated with program functions that directly support client services (includes supervision of frontline workers).	\$1,697,819.00
Benefits (for Direct-Delivery only)	Employer contributions to pension plans, employment insurance, workers compensation, employee benefits.	\$544,025.00
# of FTEs	Number of "Direct" FTEs.	21.00
Education & Staff Training	Staff development and educational opportunities to assist with delivery and administration of social assistance. Travel, accommodation and costs associated with educational conferences, seminars.	\$10,000.00
Travel	Reimbursement of staff costs for travel required to carry out the delivery and administration of SA.	\$23,000.00
Accommodation	Includes all items eligible under Accommodation category, as prescribed in Ontario Works Directive	\$304,795.00

	11.3.	
Technology	Computer hardware, software, networks, access charges, operating costs, system enhancements, computer supplies, and maintenance.	\$63,500.00
Central Administration \$	Internal costs, associated with finance, HR, IT and includes, senior/executive staff salaries.	\$590,070.00
Central Administration %	Central Administration cost/Total Expenditure.	15.71%
General Office Expenses	Includes all items eligible under the General Office Expenses category, as prescribed in Ontario Works Directive 11.3.	\$121,661.00
Employment Related Expenses / Participation Benefit	Costs associated with payments to eligible Ontario Works and ODSP recipients to cover out of pocket expenses associated with participation in employment assistance activities.	\$400,000.00
Purchase of Services	Costs associated with services purchased from community agencies for delivery of employment services.	\$0.00
Total LEAP Incentive (\$500/unit)	\$500 bursary for LEAP participants who graduate high school.	\$2,000.00
# of LEAP Incentives	Enter number of LEAP Incentive recipients.	4.00
LESS Revenue and Recoveries	Entered as a positive value.	\$0.00

Component: Time-Limited Projects (SA Eastern Region)

Item	Description	Amount
Time-Limited Projects		
Time Limited Projects	(provincial and municipal contribution)	\$280,000.00
Ministry Share	Enter a sum of all Time-Limited Expenditures (subject to ministry approval).	\$140,000.00
Delivery Partner Share	Enter a sum of all Time-Limited Expenditures (subject to ministry approval).	\$140,000.00

**SCHEDULE "E"
REPORTS**

Reports

Report Type	Report Period Start	Report Period End	Due
Interim	January 1, 2024	September 30, 2024	October 31, 2024
Final	January 1, 2024	December 31, 2024	April 30, 2025
Audited Financial Statement	January 1, 2024	December 31, 2024	April 30, 2025

Other Reports

Report Type	Report Period Start	Report Period End	Due
N/A	N/A	N/A	N/A

**SCHEDULE "F"
SERVICE DATA**

The Recipient will achieve the outputs at the values listed below:

Component:

Outcome	Target	Actual Achievement
% of OW adults and ODSP non-disabled adults with participation requirements that have a valid Action Plan created	100%	
% of OW Adults and ODSP non-disabled adults with mandatory participation requirements who are referred to EO	51%	
% of Ontario Works cases (individual or family units) that exited to employment	14%	
% of Ontario Works cases (individual or family units) who exit the program for any reason and returned within one year	32%	

Additional information regarding service data names is available in the Service Objectives Document.

April 24, 2024

To the Council of the Corporation
of the County of Renfrew

Members of County Council:

We, your **Health Committee**, wish to report and recommend as follows:

INFORMATION

1. Community Programs - Mesa

On March 20, the Mesa team, in collaboration with the Ontario Health Teams, hosted a community meeting with 20 community partners to discuss the new Collaborative Approach to Compassionate Care. One of the key themes that came out of this meeting was that Mesa is a 'people centered approach' while breaking down the silos of the different programs involved to work collaboratively to help those in need.

Paramedics involved in the Mesa team are participating in regular visits with the Ontario Provincial Police and the Mental Health Crisis Rapid Response Team. They are involved in regular clinics at The Grind in Pembroke and the demand for services is increasing as we build trust and respect through educational programs, system navigation, RCVTAC consultations and paramedic-lead interventions.

Since the launch of Mesa, the Mesa team is already making a difference; there have been 71 encounters, 30 of which were 911/support follow-ups, 21 resulted in 911 and emergency department diversions, 14 had alternative transportation arranged and 13 were related to wellness checks or reported concern. The Director of Emergency Services provided an overview of the 'live' Mesa Activity Tracker that was developed to capture live patient interactions.

2. Community Paramedic Response Unit (CPRU)

The Community Paramedics finished their March Education Session focusing on new clinical pathways, current updates, and progress with ongoing changes including:

- The new Caredove v.2 referral platform,
- The skin tear pilot, update, and referral pathways
- New assessment tools using otoscopes.

The team is spending time strengthening relationships with community partners to help close the gaps within services and provide a complete wrap around care model with our clients, while keeping them at home. This involves reaching out to community partners and educating staff regarding available services and possibilities for collaboration to reach more vulnerable community members.

3. **Medical Priority Dispatch System (MPDS)**

Paramedic staff education has commenced related to the implementation of the Medical Priority Dispatch System. MPDS is a protocol tool that is used worldwide. It includes 36 protocols, each one built by experts, backed by science, and tested over time to reduce complexity and risk. MPDS is a safe and proven emergency medical call taking system that is thoughtfully structured, and patient focused.

Renfrew Central Ambulance Communication Centre dispatchers have been fully trained to efficiently assess patient conditions and situations. MPDS is based on a more comprehensive and patient-focused presentation to efficiently determine the best resources for each individual call. This will allow for a better allocation of resources and help distribute the workload among all crews. Dispatch processes are based on factors such as station, start time, meal break allowance, end of shift, and level of care. Peer experience demonstrates that this will lead to fewer code 4 responses and will get the right resource to the right patient at the right time.

4. **Ontario Budget**

The 2024 Ontario Budget entitled '[Building a Better Ontario](#)' was released March 26, 2024; items relevant to the County of Renfrew Long Term Care Homes operation are listed below. The Ministry will detail funding specifics via separate memo to each Home in the coming weeks.

a) **Level of Care**

The Province is providing a 6.6% (\$353M) increase to the Level of Care (LoC) funding for 2024-25.

b) **Pharmacy Funding and Medication Safety Technology Program (MSTP)**

The Long-Term Care pharmacy funding will remain at \$1500 annually per bed this year and the Medication Safety Technology Program will continue for 2024/25.

c) **Health Human Resources**

Four Hours of Care -The Ministry advised that the four hours of care allocation for 2024-25 will be \$1.82B. For 2024/25, homes will receive the following amount:

- Nurse and Personal Support Worker (PSW) Staffing Supplement: \$1,822.02 per bed, per month.
- Allied Health Professional (AHP) Staffing Supplement: \$161.35 per bed, per month.

The funding will continue beyond 2024/25 and become base funding. The funding policy includes the projected allocations for 2025/25:

Nurse and PSW Staffing Supplement	2025-26
Annual Funding	\$1,673,005,700
Notional Monthly Allocation Range Per Bed, Per Month	\$1,673.55 - \$1,721.49

AHP Staffing Supplement	2025-26
Annual Funding	\$148,160,200
Notional Monthly Allocation Range Per Bed, Per Month	\$148.20 - \$152.45

Workforce Investments - Continuation of the Supervised Practice Experience Partnership Program supporting up to 1,500 internationally educated nurses annually to become accredited nurses in Ontario. An additional \$128 million will be provided over the next three years to support the sustained enrolment increases in nursing spaces at publicly assisted colleges and universities by 2,000 registered nurses and 1,000 registered practical nurse seats.

d) Minor Capital

\$202M in 2024 will be made available to eligible LTC operators as a one-time transfer through the Other Accommodation envelope for minor repairs/redevelopment projects, including but not limited to the installation of sprinklers. Eligible homes will receive one-time funding of approximately \$2,500 per bed.

e) Resident Health and Well-Being Program Funding

On March 21, 2024, MLTC announced the 2024/25 funding for the resident health and well-being program and the amendments to the funding policy, expanding the eligibility of Allied Health Professionals that provide social services to the residents(i.e. RAI MDS Staff, Rehab, Active Living and Therapeutic Support Staff, Activity Directors, Medical Directors, Directors of Nursing and Personal Care, Nutrition Managers, and Behavioural Support Ontario Staff).

The program was launched in December 2022 with an investment of \$19,963,600 over three years, with 2024 being the final year. The funding allocated for 2024/25 is \$6,786,700 and homes will receive \$7.39 per bed per month starting April 1, 2024, until March 2025.

5. The Homes' 2024 Strategic Operational Plans

In November 2017, the Health Committee and County Council approved the Strategic Map: 2018 – 2024 for the County of Renfrew Long-Term Care Homes, which was based on feedback from key stakeholders: residents/families, staff, volunteers and elected officials. Annually thereafter, Health Committee has approved the annual Operational Plan created based on Accreditation Canada recommendations/comments, Provincial Quality Improvement Plan, MOLTC Compliance reports and residents/substitute

decision maker's satisfaction survey responses. The Director of Long Term Care provided the Health Committee with the 2024 Operational Plan for the Homes.

RESOLUTIONS

6. Business Case – Bonnechere Manor

RESOLUTION NO. H-CC-24-04-64

Moved by Chair

Seconded by Committee

THAT County Council approved the designation of the vacant full time Unit Clerk position to a Staffing Clerk position at Bonnechere Manor, effective May 1, 2024.

Background

Attached as appendix A is the Business Case justifying the request to change the vacant full time unionized position from Unit Clerk to Staffing Clerk at Bonnechere Manor to meet operation needs.

BY-LAWS

7. Addiction Services Contract – Mesa

RESOLUTION NO. H-CC-24-04-60

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign a Letter of Agreement with MacKay Manor as represented by Community Withdrawal Management Services of Renfrew County ("CWMS") and Addiction Treatment Services (ATS) for the provision of addiction and withdrawal services related to the Mesa Program.

RESOLUTION NO. H-CC-24-04-61

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign a Letter of Agreement with Renfrew Victoria Hospital as represented by Addiction Treatment Services (ATS) for the provision of addiction and withdrawal services related to the Mesa Program.

Background

This recommendation proposes and solidifies a partnership between the County of Renfrew and Mackay Manor, as represented by Community Withdrawal Management Services and the Renfrew Victoria Hospital as represented by Addictions Treatment Services (ATS).

Mesa clients will now have access to a full continuum of addictions services from detoxification/stabilization/assessment/connection to substitute therapy for opioid abuse/outpatient addiction treatment services and referrals for residential treatment programs throughout the province can occur for those individuals. Community withdrawal management and addiction treatment service plays a pivotal role in offering addiction and withdrawal services to community members, aiming to help individuals navigate the complex addiction care system effectively. The expertise of Mackay Manor and Renfrew Victoria Hospital will be further integrated with the partnership with the Pembroke Regional Hospital Community Mental Health staff that the County established an agreement for service in March 2024. This collaboration will reduce the frequency of 911 calls for paramedic service and visits to hospital emergency departments, which historically served as primary points of contact for those struggling with addiction-related issues.

Through the collaboration of Mackay Manor (CWMS) and the Renfrew Victoria Hospital (ATS), and the Community Paramedic Program, the Mesa team will deliver comprehensive and holistic support to individuals seeking help with addiction and withdrawal using the expertise of our partner organizations. This support encompasses various interventions, counseling, medical assistance, and referrals to further treatment options as required. Deploying a multidisciplinary approach, the Mesa team partnership will address the diverse needs of individuals facing addiction, empowering them to overcome obstacles and attain sustainable recovery.

Overall, the partnership outlined underscores a commitment to enhancing addiction care delivery, improving access to services, and fostering better outcomes for individuals and the healthcare system through a harm reduction and preventative care approach. By offering a continuum of care and support, the Mesa team endeavors to make significant progress in tackling the complex challenges associated with addiction and withdrawal, ultimately contributing to the creation of healthier communities.

8. **One-Time Increase to Long-Term Care Home Funding**

RESOLUTION NO. H-CC-24-04-65

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law authorizing the Warden and Clerk to sign the 2023/24 One-Time Increase to Long-Term Care Home Funding Agreement to assist in relieving financial pressures and addressing key priorities related to Ontario Fire Code requirements, addressing deferred maintenance and proceeding with (re)development projects in the amount of \$2,543 per bed with Ontario Health.

Background

Ontario Health, through Ontario Health East, advised the Corporation of the County of Renfrew, Bonnechere Manor and Miramichi Lodge will receive one-time funding in the amount of \$2,543 per bed in the fiscal year 2023-24 to assist in relieving financial

pressures and addressing key priorities related to Ontario Fire Code requirements, addressing deferred maintenance and proceeding with (re)development projects.

9. **Request for Proposal Domestic Hot Water Boiler Replacement – Bonnechere Manor**

RESOLUTION NO. H-CC-24-04-66

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-Law to award the Request for Proposal BM-2024-02 Domestic Hot Water Boiler Replacement project for 4 new boilers at Bonnechere Manor to Saffco Electrical Heating and Plumbing from Pembroke, Ontario, at the quoted price of \$166,000 inclusive of HST, as approved in the Bonnechere Manor 2024 Capital Budget.

Background


Council approved \$250,000 in the 2024 Bonnechere Manor Capital Budget for the replacement of four domestic hot water boilers at Bonnechere Manor. The Request for Proposal (RFP) was advertised with submissions accepted until 2:00 p.m. March 14, 2024. Tenders received as follows:

1. Saffco Electrical Heating and Plumbing, Pembroke, Ontario \$166,000.00
2. Francis H.V.A.C. Services Ltd., Nepean, Ontario \$167,922.52

Saffco Electrical Heating and Plumbing provided the lowest bid that met all the requirements within the RFP. Staff is recommending that Committee and Council support the award of the Bonnechere Manor RFP 2024-02 Domestic Hot Water Boiler Replacement project as per GA-01 Procurement of Goods and Services Policy, Section 20.7, to Saffco Electrical Heating and Plumbing from Pembroke with a bid of \$166,000 inclusive of HST, which is within the approved 2024 Capital Budget.

Michael Donohue, Chair

And Committee Members: P. Emon, D. Grills, V. Jahn, J. Murphy, N. Nicholson, R. Weir, M. Willmer

	<p style="text-align: center;">Business Case – Staffing Report</p> <p style="text-align: right;">Date: April 24, 2024 Department: LTC - Bonnechere Manor Prepared by: Mike Blackmore, DLTC</p>
Proposal	To change the job classification of a full time unionized position (currently vacant) from Unit Clerk to Staffing Clerk at Bonnechere Manor to meet operational needs.
Position <input checked="" type="checkbox"/> Union <input type="checkbox"/> Non-Union	Rates of pay will reflect the job classification (increase) however; total overall hours for the clerical staff complement remain unchanged (embedding a seven days per week service level).
Summary <ul style="list-style-type: none"> ● Background ● Discussion 	<p>The clerical staff (Receptionist, Unit Clerks, Staffing Clerk) all provide essential operational services at the Home to residents and the resident’s home areas, including staffing support for shifts called-in -- unplanned staff’s illness/ emergency leaves (nursing and other staff).</p> <p>The Home has a plan(s) to fill current nursing vacancies. It also has plans to increase direct hours of care. Staffing and scheduling services are critical to increasing direct hours of care.</p> <p>Prior to COVID, staffing support was provided Monday to Friday 8:00 to 16:00 leaving mornings, evenings and weekends to be managed by the RN in Charge. Near the beginning of COVID and subsequently due to staffing shortages, clerical staff support changed to seven days per week (by alternating weekend coverage).</p> <p>Hours of coverage became 6:00 to 16:00 Monday to Friday and 6:00 to 14:00 on weekends. This coverage elevates the pressure on the Charge Nurse (staffing duties) and allows the RN to focus on residents.</p> <p>Currently, the clerical staff complement consists of three (3) full-time positions (Receptionist, Unit Clerk, and Staffing Clerk) and two (2) part-time Unit Clerk positions. By converting one full time position from Unit Clerk to Staffing Clerk the complement of three (3) full-time positions will remain and two (2) part time Unit Clerk positions. Hours of coverage will remain as 6:00 to 16:00 Monday to Friday and 6:00 to 14:00 on weekends.</p> <p>Reliance on a single Staffing Clerk position compromises operational integrity where staffing is concerned. Risks encountered include unplanned illness/ emergency leaves for the incumbent. As unit clerk job duties and training cover only call-ins versus full scheduling duties, the absence of the Staffing Clerk has a significant impact on operations.</p> <p>Currently the Receptionist allocates approximately forty percent (40%) of bi-weekly hours performing staffing duties. In the proposed model, these duties are replaced by clerical duties currently performed by Unit Clerks (considered reception/clerical duties such as booking resident transportation and appointments). In the proposed model, all Receptionist and Unit Clerk services are maintained at current service standards. Staffing Clerk services are enhanced, operational risks are reduced and additional support as required is available during peak times and situational events such as outbreaks.</p> <p>The financial request to support the proposed plan is \$16,700 per year.</p>



Business Case – Staffing Report

Date: April 24, 2024
 Department: LTC - Bonnechere Manor
 Prepared by: Mike Blackmore, DLTC

Recommendation

THAT County Council approves that the vacant full time Unit Clerk position at Bonnechere Manor be designated as a Staffing Clerk position, effective May 1, 2024.

Financial Considerations

Expense:
 Below is a summary of hours and cost Budget and Proposed:

Hours Worked	Budget		Proposed	
	Hours	\$	Hours	FTE
Receptionist	1,967	\$63,081	2,204	\$73,109
Staffing Clerk	2,170	\$87,769	3,640	\$143,157
Unit Clerk	3,969	\$152,539	2,262	\$103,891
TOTAL	8,106	\$303,389	8,106	\$320,158

FINANCIAL REQUEST \$16,700*

COUNTY OF RENFREW

BY-LAW NUMBER 66-24

**A BY-LAW TO ENTER INTO AN AGREEMENT WITH THE MACKAY MANOR AS REPRESENTED BY
COMMUNITY WITHDRAWAL MANAGEMENT SERVICES (CWMS) TO PROVIDE ADDICTION SERVICES
RELATED TO THE MESA PROJECT.**

WHEREAS Sections 8, 9 and 11 of the Municipal Act, 2001, S.O. 2001 as amended, authorizes Council to enter into agreements,

WHEREAS the County of Renfrew deems it desirable to enter into an agreement with MacKay Manor as represented by Community Withdrawal Management Services of Renfrew County ("CWMS") to provide addiction services related to the Mesa Project.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. The agreement attached to and made part of this by-law shall constitute an agreement between the Corporation of the County of Renfrew and the MacKay Manor as represented by Community Withdrawal Management Services of Renfrew County ("CWMS").
2. That the Warden and Clerk are hereby empowered to do and execute all things, papers, and documents necessary to the execution of this by-law.
3. That this by-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April 2024.

READ a second time this 24th day of April 2024.

READ a third time and finally passed this 24th day of April 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

DRAFT

**Mesa Letter of Agreement Between:
MacKay Manor as represented by Community Withdrawal Management
Services of Renfrew County ("CWMS") and
County of Renfrew Paramedic Services ("SERVICES")**

WHEREAS the County of Renfrew has accepted the SERVICES' submission for a Mesa program which includes the provision of withdrawal management services through MacKay Manor program CWMS.

AND WHEREAS Mesa leverages SERVICES and CWMS withdrawal management professionals to provide and assist individuals in navigating the addiction care system with the goal of reducing the number of repeat visits to hospital emergency departments, all the while, reducing cost to the healthcare system.

AND WHEREAS both SERVICES and MacKay Manor/CWMS are Health Information Custodians subject to the *Personal Health Information Protection Act, 2004*, S.O. 2004, c. 3, Sched. A (PHIPA) and will be individually collecting, using, and disclosing personal health information (PHI) of individuals when providing health care.

AND WHEREAS the service contemplated under this Agreement will be provided by one or more SERVICES paramedics and a CWMS withdrawal management professional that will travel in a dedicated SERVICES vehicle.

NOW, THEREFORE SERVICES and MacKay Manor agree as follows:

1. Definitions

- a. **"Applicable Law"** means any law, regulation, binding judgment of relevant court of law having the force of law, and any official directives, rules, consents, approvals, authorizations, guidelines, or orders having the force of law that applies to a party.
- b. **"Mesa"** means a designated group of SERVICES paramedics and CWMS withdrawal management professionals intended to support community emergency response to individuals in mental health, addictions and/or situational crisis which are non-violent and non-criminal, in an effort to resolve the crisis at the scene. Mesa provides specialized assessment, de-escalation support and treatment/referral options to individuals.
- c. **"Personal Health Information" ("PHI")** has the meaning as defined in PHIPA.
- d. **"SERVICES"** refers to the County of Renfrew Paramedic Services.
- e. **"CWMS"** means Community Withdrawal Management Services Renfrew County, a program administered by MacKay Manor providing community withdrawal management services to adults aged 16 and older, living in Renfrew County.
- f. **"MCT"** means the Mobile Crisis Team administered under the MHSRC providing crisis response services within the county of Renfrew.

Areas of Responsibility

2. MHSRC shall:

- a. Provide Withdrawal Management Professionals employed by MacKay Manor to provide withdrawal management services and referrals to persons believed to need mental health and/or substance use services to serve as members of Mesa in accordance with applicable professional practice standards, the Community Paramedic Policy including applicable procedures and guidelines.
- b. Liaise with SERVICES with respect to Mesa program evaluation, monitoring, and reporting.

3. SERVICES shall:

- a. Ensure paramedics perform all necessary medical assessment and treatment(s) in accordance with the Basic Life Support Patient Care Standards and the Advanced Life Support Patient Care Standards, where applicable.
- b. Develop and deliver Mesa training for all members of Mesa including SERVICES and CWMS staff.
- c. Ensure paramedics operate a joint health professional response vehicle owned, operated, and insured by the County of Renfrew.
- d. Update the Community Paramedic Policy including procedures and guidelines. Notwithstanding that SERVICES is responsible for updating the Mesa policies and procedures, SERVICES shall consult with MacKay Manor/CWMS in the review and revision process and shall obtain MacKay Manor/CWMS consent to any proposed changes to the policy, procedures, and guidelines that are applicable to CWMS. SERVICES shall provide MacKay Manor/CWMS with a copy of the approved Community Paramedic Policy, procedures and guidelines and will provide MacKay Manor/CWMS with approved updated versions of Community Paramedic Policy, procedures, and guidelines as applicable.
- e. Provide personal protective equipment to all members of the Mesa team with the exception of any specialized equipment required to accommodate any specific needs of individual Community Withdrawal Professionals.
- f. Monitor and evaluate the Mesa program.

4. Patient Care

- a. The parties are jointly responsible for collaboratively providing quality patient care in the performance of this Agreement.
- b. If there is an adverse event or other patient medical or safety issue relating to the activities of either party under this Agreement, both parties shall follow their own internal investigation and review protocols, policies, and procedures, and will collaborate to ensure each meets its obligations as required by applicable law. SERVICES will conduct any investigations as required by the *Ambulance Act*.
- c. If an event or issue as described in section 4(b) above occurs and affects or may reasonably be suspected to affect the other Party including but not limited to health services provided by the other party, the party discovering the event will notify the other party as soon as possible and in no more than 48 hours after becoming aware of the event or issue.
- d. If there are circumstances beyond a party's control that substantially interfere with that party's primary responsibility of care to its patients, such as community disaster, strike, fire, or additional waves of pandemic outbreak, that party may immediately suspend performing its obligations under this Agreement without penalty.
- e. If any circumstance as described in section 4(d) above occurs, the suspending party will communicate with the other party and will provide as much advance notice as possible. Similarly, the suspending party will determine and communicate to the other party as to when it can resume its obligations under this Agreement.

5. Scheduling of Staff

- a. SERVICES shall coordinate the scheduling of a CWMS and SERVICES staff member to provide Mesa services in consultation with MacKay Manor/CWMS. Parties will work together to determine the optimal scheduling option.
- b. The parties agree to make best efforts to schedule staff such that the Mesa Response Vehicle is regularly deployed, its hours of operations being 12 hours a day, 7 days a week.
- c. The parties acknowledge that the daily deployment of the Mesa Response Vehicle is subject to the operational capabilities of CWMS and SERVICES and deployment of the Mesa Vehicle may occasionally need to be cancelled or truncated.
- d. The parties agree to notify each other as soon as possible of any operational capabilities that will result in the inability to staff the Mesa Response Vehicle including any changes including cancellation of a staff shift.

6. Remuneration and Billing

- a. In consideration for providing Mesa services on an on-going basis in accordance with the terms of this agreement, the SERVICES hereby agrees to pay to MacKay Manor a fee equal to the hourly wage, as established by discussion of all parties, plus up to 33% to cover the cost of salary benefits, applicable shift premiums and administrative fees.
- b. The hours of work will follow the CWMS current schedule with a focus on four 10-hour shifts per week.
- c. MacKay Manor reserves the right to change the price at which it is prepared to provide MCT services at the conclusion of the Contract.
- d. MacKay Manor shall bill the SERVICES monthly and shall enclose copies of the workload tracking of all CWMS hours provided to the SERVICES during the month. Payment shall be made to MacKay Manor by the SERVICES within thirty (30) days of receiving such bill and statement.

7. Term and Termination

- a. The term of this Agreement is March 31st, 2024, until December 31st, 2024 unless extended or terminated earlier in accordance with this section.
- b. Either party may extend this Agreement by mutual written and signed consent of the parties.
- c. Either party may terminate this Agreement upon 30 days' written notice to the other party.

8. Indemnities, Insurance, and WSIB

- a. SERVICES shall, both during and following the term of this Agreement, defend, indemnify and save harmless MacKay Manor from all costs, losses, damages, judgments, claims, demands, suits, actions, complaints or other proceedings in any manner based upon, occasioned by, or attributable to anything done or omitted by SERVICES, its officers, employees, agents or volunteers in connection with services provided, purported to be provided or required to be provided by SERVICES pursuant to this Agreement.
- b. MacKay Manor shall, both during and following the term of this Agreement, defend, indemnify and save harmless SERVICES from all costs, losses, damages, judgments, claims, demands, suits, actions, complaints or other proceedings in any manner based upon, occasioned by, or attributable to anything done or omitted by MacKay Manor, its officers, employees, agents or volunteers in connection with services provided, purported to be provided or required to be provided by MacKay Manor pursuant to this Agreement.

- c. The parties shall obtain and maintain in full force and effect during the term of this Agreement general liability insurance and professional liability insurance for a minimum of \$10,000,000 any one occurrence to cover their respective obligations under this Agreement.
- d. The general liability insurance shall include at least the following:
 - i. Products and completed operations;
 - ii. personal injury;
 - iii. cross liability;
 - iv. contractual liability;
 - v. 30 days' prior written notice of material change to, cancellation, or non-renewal of the policy.
- e. SERVICES shall obtain and maintain in full force and effect during the term of this Agreement sufficient automobile liability insurance coverage for the vehicles it is providing and operating for the Mesa, including coverage for bodily injury (including death) and property damage arising from the activities to which this agreement relates.
- f. Each party shall provide the other with evidence of insurance upon request.
- g. Each respective party is responsible for the health and safety of their respective employees and obligations including reporting of any injuries under Applicable Law. The parties will collaborate to address workplace risks that arise during the term of this Agreement.

9. Privacy

- a. The parties to this Agreement shall always ensure that individuals who access Mesa services are provided with confidential services according to Applicable Law.
- b. MacKay Manor/CWMS and SERVICES shall comply with PHIPA and adhere to their own privacy policies when collecting, using, and disclosing patient data.
- c. MacKay Manor/CWMS and SERVICES shall cooperate in the investigation and remediation of privacy complaints or incidents that involve both parties.
- d. MacKay Manor/CWMS and SERVICES acknowledge that for requests for PHI, the party requesting PHI must compel the other party to disclose, by presenting a consent form from the Patient or a Judicial Order. Absent consent or a Judicial Order, the parties may make emergent requests as permitted by law. The parties agree to work in good faith with one another and may exercise discretion and disclose PHI in certain limited circumstances under sections 40(1) and 41(1)(a) of PHIPA.
- e. The parties will only use or disclose any PI or PHI they receive from the other as is permitted or required under this Agreement or Applicable Law.

10. Confidentiality

- a. **"Confidential Information" ("CI")** means information disclosed or made available by one party ("**Discloser**") to another party ("**Receiver**"), or that the Receiver becomes aware of as a result of performing its obligations in this agreement, that: is marked or otherwise identified as confidential by the Discloser at the time of disclosure, or that would be understood by the parties exercising reasonable judgment to be confidential. CI does not include information that:
 - i. Is or becomes available in the public domain through no act of the Receiver;
 - ii. Is received by the Receiver from a non-party who has no obligation of confidence to the Discloser; or
 - iii. Was developed independently by the Receiver without any reliance on the Discloser's CI.
- b. The Receiver shall not use, disclose, copy, or otherwise reproduce any CI of a Discloser for any purpose other than the performance of its obligations under this agreement, or as specifically authorized by the Discloser, or as may be required by Applicable Law.
- c. MacKay Manor is an "institution" as defined under the *Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. F.31(FIPPA). FIPPA applies to Records (which has the same meaning as the term "records" as in FIPPA) in CWMS's custody or control. CWMS may be required to disclose CI supplied to it by SERVICES where it is obligated to do so under FIPPA, by an order of a court or tribunal, or pursuant to a legal proceeding.
- d. SERVICES is an "institution" as defined under the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. M.56 (MFIPPA). MFIPPA applies to Records (which has the same meaning as the term "records" as in MFIPPA) in SERVICES's custody or control. SERVICES may be required to disclose CI supplied to it by CWMS where it is obligated to do so under MFIPPA, by an order of a court or tribunal, or pursuant to a legal proceeding.
- e. If a Receiver is required by Applicable Law to disclose any CI, the Receiver shall:
 - i. Give the Discloser sufficient advance written notice prior to releasing such CI to permit the Discloser to seek a protective order or other similar request by the Discloser to prevent or limit such disclosure, if such notice is permitted or required by law;
 - ii. Reasonably cooperate with any request by the Discloser to prevent or limit such disclosure; and
 - iii. Release only that portion of the CI that, in its legal counsel's opinion, must be released by law.

11. Patient Records

Each party shall be responsible for maintaining their own respective patient care records in accordance with Applicable Law, including processing requests from patients to access their PHI. The parties agree to work in good faith to collect, use, and disclose PHI as permitted by *PH/PA*.

12. Governing Law

This Agreement is governed by the laws of the Province of Ontario and the applicable federal laws of Canada. The parties submit to the non-exclusive jurisdiction of the courts of the Province of Ontario and the courts competent to hear any appeal.

13. General Contract Provision

- a. Nothing in this agreement shall constitute or be construed to create a partnership, joint-venture, or employment relationship as between the SERVICES and MacKay Manor.
- b. All notices, requests, demands or other communications by the terms hereof required or permitted to be given by one party to the other shall be given in writing by personal delivery or by registered mail, postage pre-paid, addressed to the other party or delivered to the other party as follows:

- i. **To the County of Renfrew Paramedic Service at:**

Department of Emergency Services
9 International Drive
Pembroke ON, K8A 6W5

- ii. **To the Service Provider (MacKay Manor/CWMS) at:**

196 Argyle St. S
Renfrew ON, K7V 1T5

14. Dispute Resolution

- a. If a dispute or issue arises, the parties will use their best efforts to resolve the issue or dispute in a collaborative manner. Any issue or dispute will be referred to the individuals identified in section 12 above.
- b. If the individuals in section 12 above are unable to resolve the dispute within 15 Business Days, the parties will escalate the issue or dispute to the President and Chief Executive Officer (CEO) of MacKay Manor and the Chief of the SERVICES. If the President & CEO of MacKay Manor and the Chief of the SERVICES are unable to resolve the issue or dispute within 15 Business Days, each party may pursue any other rights or remedies available to it.

15. Amendments:

No amendment, modification or addition to this Agreement will be binding upon the parties to this Agreement unless set out in writing and executed by such parties.

IN WITNESS WHEREOF the MHSRC and SERVICES have caused this Agreement to be executed by fully authorized signing officers on the date indicated below.

MacKay Manor

By:

Name: Liana Sullivan
Title: Executive Director

DATE:

County of Renfrew Paramedic Services

By:

Name: Peter Emon
Title: Warden

Name: Craig Kelley
Title: CAO/Deputy Clerk

DATE:

COUNTY OF RENFREW

BY-LAW NUMBER 67-24

A BY-LAW TO ENTER INTO AN AGREEMENT WITH THE RENFREW VICTORIA HOSPITAL AS REPRESENTED BY ADDICTIONS TREATMENT SERVICE (ATS) TO PROVIDE ADDICTION SERVICES RELATED TO THE MESA PROJECT.

WHEREAS Sections 8, 9 and 11 of the Municipal Act, 2001, S.O. 2001 as amended, authorizes Council to enter into agreements,

WHEREAS the County of Renfrew deems it desirable to enter into an agreement with the Renfrew Victoria Hospital as represented by Addictions Treatment Service (ATS) to provide addiction services related to the Mesa Project.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. The agreement attached to and made part of this by-law shall constitute an agreement between the Corporation of the County of Renfrew and the Renfrew Victoria Hospital as represented by Addictions Treatment Service (ATS).
2. That the Warden and Clerk are hereby empowered to do and execute all things, papers, and documents necessary to the execution of this by-law.
3. That this by-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April 2024.

READ a second time this 24th day of April 2024.

READ a third time and finally passed this 24th day of April 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

DRAFT

**Mesa Letter of Agreement Between:
Renfrew Victoria Hospital as represented by
Addictions Treatment Service (ATS)
and
The County of Renfrew**

WHEREAS the County of Renfrew has accepted the County of Renfrew Paramedic Service's submission for a Mesa program which includes the provision of addictions treatment services by Renfrew Victoria Hospital.

AND WHEREAS Mesa leverages the Paramedic Services and addictions treatment professionals to provide and assist individuals in navigating the addictions treatment and addictions treatment system with the goal of reducing the number of repeat visits to hospital emergency departments, all the while, reducing cost to the healthcare system.

AND WHEREAS both the Paramedic Service and the Renfrew Victoria Hospital are Health Information Custodians subject to the *Personal Health Information Protection Act, 2004, S.O. 2004, c. 3, Sched. A (PHIPA)* and will be individually collecting, using, and disclosing personal health information (PHI) of individuals when providing health care.

AND WHEREAS the Paramedic Services contemplated under this Agreement will be provided by one or more of the County of Renfrew paramedics and a Renfrew Victoria Hospital addictions treatment professional that will provide addiction services out of an established Renfrew Victoria Hospital site.

NOW, THEREFORE the County of Renfrew and Renfrew Victoria Hospital agree as follows:

1. Definitions

- a. **"Applicable Law"** means any law, regulation, binding judgment of relevant court of law having the force of law, and any official directives, rules, consents, approvals, authorizations, guidelines, or orders having the force of law that applies to a party.
- b. **"Mesa"** means a housing first strategy that includes a designated group of the County of Renfrew Paramedic Service staff and associated professionals intended to support community emergency response to individuals in mental health, addictions and/or situational crisis, which are non-violent and non-criminal. The Mesa provides specialized assessment, de-escalation support and treatment/referral options to individuals.
- c. **"Personal Health Information" ("PHI")** has the meaning as defined in PHIPA.
- d. **"The County of Renfrew Paramedic Service"** refers to the Paramedic Service.

Areas of Responsibility

2. Renfrew Victoria Hospital shall:

- a. Provide addiction treatment professionals employed by Renfrew Victoria Hospital to provide addictions treatment services and referrals to persons believed to need addictions treatment and/or substance use services to serve as members of the Mesa in accordance with applicable professional practice standards, the Community Paramedic Policy including applicable procedures and guidelines.
- b. Provide full continuum of addictions services from detoxification, stabilization, assessment, connection to substitute therapy for opioid abuse, outpatient addiction treatment services and referrals for residential treatment programs throughout the province can occur for those individuals connecting with Mesa in their communities.
- c. Liaise with the Paramedic Service with respect to Mesa program evaluation, monitoring, and reporting.

3. The Paramedic Service shall:

- a. Ensure paramedics perform all necessary medical assessment and treatment(s) in accordance with the Basic Life Support Patient Care Standards and the Advanced Life Support Patient Care Standards, where applicable.
- b. Develop and deliver Mesa training for all members of the Mesa including the County of Renfrew Paramedic Service and Renfrew Victoria Hospital staff.
- c. Ensure paramedics operate a joint health professional response vehicle owned, operated, and insured by the County of Renfrew.
- d. Update the County of Renfrew Paramedic Service Policy including procedures and guidelines. Notwithstanding that the Paramedic Service is responsible for updating the Mesa policies and procedures. The Paramedic Service shall consult with Renfrew Victoria Hospital in the review and revision process and shall obtain Renfrew Victoria Hospital consent to any proposed changes to the policy, procedures, and guidelines that are applicable to Renfrew Victoria Hospital Addictions Treatment Professionals. the Paramedic Service shall provide Renfrew Victoria Hospital with a copy of the approved County of Renfrew Paramedic Service Policy, procedures and guidelines and will provide Renfrew Victoria Hospital with approved updated versions of County of Renfrew Paramedic Service Policy, procedures, and guidelines as applicable.
- e. Provide personal protective equipment to all members of the Mesa team, with the exception of any specialized equipment required to accommodate any specific needs of individual addiction treatment professionals, and with the exception of non-mobile addictions service professionals operating out of established Renfrew Victoria Hospital sites.
- e. Monitor and evaluate the Mesa program.

4. Patient Care

- a. The parties are jointly responsible for collaboratively providing quality patient care in the performance of this Agreement.
- b. If there is an adverse event or other patient medical or safety issue relating to the activities of either party under this Agreement, both parties shall follow their own internal investigation and review protocols, policies, and procedures, and will collaborate to ensure each meets its obligations as required by applicable law. The Paramedic Service will conduct any investigations as required by the *Ambulance Act*.
- c. If an event or issue as described in section 4(b) above occurs and affects or may reasonably be suspected to affect the other Party including but not limited to health services provided by the other party, the party discovering the event will notify the other party as soon as possible and no more than 48 hours after becoming aware of the event or issue.
- d. If there are circumstances beyond a party's control that substantially interfere with that party's primary responsibility of care to its patients, such as a community disaster, strike, fire, or additional waves of pandemic outbreak, that party may immediately suspend performing its obligations under this Agreement without penalty.
- e. If any circumstance as described in section 4(d) above occurs, the suspending party will communicate with the other party and will provide as much advance notice as possible. Similarly, the suspending party will determine and communicate to the other party as to when it can resume its obligations under this Agreement.

5. Scheduling of Staff

- a. Renfrew Victoria Hospital will ensure a staff is scheduled 5 days per week to provide addictions treatment services and referrals for residential treatment programs throughout the County of Renfrew can occur for those individuals connecting with Mesa in their communities.

6. Remuneration and Billing

- a. In consideration for providing Mesa services on an on-going basis in accordance with the terms of this agreement, the County of Renfrew hereby agrees to pay Renfrew Victoria Hospital a per diem of \$333.48, which is fully inclusive of daily wage, benefits, and administrative fees.
- b. The hours of work will follow the Renfrew Victoria Hospital current schedule.
- c. Renfrew Victoria Hospital reserves the right to change the price at which it is prepared to provide addictions treatment services at the conclusion of the Contract.

- d. Renfrew Victoria Hospital shall bill the County of Renfrew monthly and shall enclose copies of the workload tracking of all Renfrew Victoria Hospital hours provided to the Paramedic Service during the month. Payment shall be made to the Renfrew Victoria Hospital by the County of Renfrew within thirty (30) days of receiving such bill and statement.

7. Term and Termination

- a. The term of this Agreement is May 1st, 2024, until December 31st, 2024 unless extended or terminated earlier in accordance with this section.
- b. Either party may extend this Agreement by mutual written and signed consent of the parties.
- c. Either party may terminate this Agreement upon 30 days' written notice to the other party.

8. Indemnities, Insurance, and WSIB

- a. The County of Renfrew shall, both during and following the term of this Agreement, defend, indemnify and save harmless Renfrew Victoria Hospital from all costs, losses, damages, judgments, claims, demands, suits, actions, complaints or other proceedings in any manner based upon, occasioned by, or attributable to anything done or omitted by the County of Renfrew, its officers, employees, agents or volunteers in connection with services provided, purported to be provided or required to be provided by the County of Renfrew Paramedic Service pursuant to this Agreement.
- b. Renfrew Victoria Hospital shall, both during and following the term of this Agreement, defend, indemnify and save harmless the County of Renfrew from all costs, losses, damages, judgments, claims, demands, suits, actions, complaints or other proceedings in any manner based upon, occasioned by, or attributable to anything done or omitted by Renfrew Victoria Hospital, its officers, employees, agents or volunteers in connection with services provided, purported to be provided or required to be provided by Renfrew Victoria Hospital pursuant to this Agreement.
- c. The parties shall obtain and maintain in full force and effect during the term of this Agreement general liability insurance and professional liability insurance for a minimum of \$10,000,000 any one occurrence to cover their respective obligations under this Agreement.

- d. The general liability insurance shall include at least the following:
 - i. Products and completed operations;
 - ii. personal injury;
 - iii. cross liability;
 - iv. contractual liability;
 - v. 30 days' prior written notice of material change to, cancellation, or non-renewal of the policy.
- e. Each party shall provide the other with evidence of insurance upon request.
- f. Each respective party is responsible for the health and safety of their respective employees and obligations including reporting of any injuries under Applicable Law. The parties will collaborate to address workplace risks that arise during the term of this Agreement.

9. Privacy

- a. The parties to this Agreement shall always ensure that individuals who access Mesa services are provided with confidential services according to Applicable Law.
- b. Renfrew Victoria Hospital and the County of Renfrew shall comply with PHIPA and adhere to their own privacy policies when collecting, using, and disclosing patient data.
- c. Renfrew Victoria Hospital and the County of Renfrew shall cooperate in the investigation and remediation of privacy complaints or incidents that involve both parties.
- d. Renfrew Victoria Hospital and the County of Renfrew acknowledge that for requests for PHI, the party requesting PHI must compel the other party to disclose, by presenting a consent form from the Patient or a Judicial Order. Absent consent or a Judicial Order, the parties may make emergent requests as permitted by law. The parties agree to work in good faith with one another and may exercise discretion and disclose PHI in certain limited circumstances under sections 40(1) and 41(1)(a) of PHIPA.
- e. The parties will only use or disclose any PI or PHI they receive from the other as is permitted or required under this Agreement or Applicable Law.

10. Confidentiality

- a. **"Confidential Information" ("CI")** means information disclosed or made available by one party ("**Discloser**") to another party ("**Receiver**"), or that the Receiver becomes aware of as a result of performing its obligations in this agreement, that: is marked or otherwise identified as confidential by the Discloser at the time of disclosure, or that would be understood by the parties exercising reasonable judgment to be confidential. CI does not include information that:
 - i. Is or becomes available in the public domain through no act of the Receiver;
 - ii. Is received by the Receiver from a non-party who has no obligation of confidence to the Discloser; or
 - iii. Was developed independently by the Receiver without any reliance on the Discloser's CI.
- b. The Receiver shall not use, disclose, copy, or otherwise reproduce any CI of a Discloser for any purpose other than the performance of its obligations under this agreement, or as specifically authorized by the Discloser, or as may be required by Applicable Law.
- c. Renfrew Victoria Hospital is an "institution" as defined under the *Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. F.31(FIPPA). FIPPA applies to Records (which has the same meaning as the term "records" as in FIPPA) in Renfrew Victoria Hospital's custody or control. Renfrew Victoria Hospital may be required to disclose CI supplied to it by the County of Renfrew Paramedic Service where it is obligated to do so under FIPPA, by an order of a court or tribunal, or pursuant to a legal proceeding.
- d. The Corporation of the County of Renfrew is an "institution" as defined under the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. M.56 (MFIPPA). MFIPPA applies to Records (which has the same meaning as the term "records" as in MFIPPA) in the County of Renfrew Paramedic Service custody or control. the Paramedic Service may be required to disclose CI supplied to it by Renfrew Victoria Hospital where it is obligated to do so under MFIPPA, by an order of a court or tribunal, or pursuant to a legal proceeding.
- e. If a Receiver is required by Applicable Law to disclose any CI, the Receiver shall:
 - i. Give the Discloser sufficient advance written notice prior to releasing such CI to permit the Discloser to seek a protective order or other similar request by the Discloser to prevent or limit such disclosure, if such notice is permitted or required by law;
 - ii. Reasonably cooperate with any request by the Discloser to prevent or limit such disclosure; and
 - iii. Release only that portion of the CI that, in its legal counsel's opinion, must be released by law.

11. Patient Records

Each party shall be responsible for maintaining their own respective patient care records in accordance with Applicable Law, including processing requests from patients to access their PHI. The parties agree to work in good faith to collect, use, and disclose PHI as permitted by *PHIPA*.

12. Governing Law

This Agreement is governed by the laws of the Province of Ontario and the applicable federal laws of Canada. The parties submit to the non-exclusive jurisdiction of the courts of the Province of Ontario and the courts competent to hear any appeal.

13. General Contract Provision

- a. Nothing in this agreement shall constitute or be construed to create a partnership, joint-venture, or employment relationship as between County of Renfrew and Renfrew Victoria Hospital.
- b. All notices, requests, demands or other communications by the terms hereof required or permitted to be given by one party to the other shall be given in writing by personal delivery or by registered mail, postage pre-paid, addressed to the other party or delivered to the other party as follows:

- i. **To the County of Renfrew at:**

- Department of Emergency Services/Paramedic Service
9 International Drive
Pembroke ON, K8A 6W5

- ii. **To the Service Provider (Renfrew Victoria Hospital-) at:**

- Renfrew Victoria Hospital
499 Raglan Street North
Renfrew, ON, K7V 1P6

14. Dispute Resolution

- a. If a dispute or issue arises, the parties will use their best efforts to resolve the issue or dispute in a collaborative manner. Any issue or dispute will be referred to the individuals identified in section 12 above.

- b. If the individuals in section 12 above are unable to resolve the dispute within 15 Business Days, the parties will escalate the issue or dispute to the President and Chief Executive Officer (CEO) of Renfrew Victoria Hospital and the CAO/Deputy Clerk, County of Renfrew. If the President and CEO of Renfrew Victoria Hospital and the CAO/Deputy Clerk, County of Renfrew are unable to resolve the issue or dispute within 15 Business Days, each party may pursue any other rights or remedies available to it.

15. Amendments:

No amendment, modification or addition to this Agreement will be binding upon the parties to this Agreement unless set out in writing and executed by such parties.

IN WITNESS WHEREOF the Renfrew Victoria Hospital and the County of Renfrew Paramedic Service have caused this Agreement to be executed by fully authorized signing officers on the date indicated below.

Renfrew Victoria Hospital

By: _____

Name: Alison Green
Title: VP Corporate Services (CFO)

DATE: _____

County of Renfrew

By: _____

Name: Peter Emon
Title: Warden

By: _____

Name: Craig Kelley
Title: CAO/Deputy Clerk

DATE: _____

COUNTY OF RENFREW

BY-LAW NUMBER 68-24

A BY-LAW AUTHORIZING THE WARDEN AND CLERK TO EXECUTE AN AGREEMENT BETWEEN THE COUNTY OF RENFREW AND ONTARIO HEALTH FOR THE 2023-24 ONE-TIME INCREASE TO LONG-TERM CARE HOME FUNDING REGARDING ONTARIO FIRE CODE, DEFERRED MAINTENANCE PROJECTS AND PROCEEDING WITH (RE)DEVELOPMENT PROJECTS AGREEMENT.

WHEREAS Sections 8, 9 and 11 of the Municipal Act, 2001, S.O. 2001 as amended, authorizes Council to enter into agreements;

WHEREAS the County of Renfrew deems it desirable to enter into an amended agreement with Ontario Health for the 2023-24 One-Time Increase to Long-Term Care Home Funding regarding the Ontario Fire Code, deferred maintenance projects and proceeding with (re)development projects Agreement;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. The agreement attached to and made part of this by-law shall constitute an agreement between the Corporation of the County of Renfrew and Ontario Health for the 2023-24 One-Time Increase to Long-Term Care Home Funding regarding the Ontario Fire Code, deferred maintenance projects and proceeding with (re)development projects Agreement.
2. That the Warden and Clerk are hereby empowered to do and execute all things, papers, and documents necessary to the execution of this by-law.
3. That this by-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK



Memo

Date: March 28, 2024

To: Ontario Health East Region Long-Term Care Homes

From: Eric Partington, Vice President, Performance, Accountability and Funding Allocation, Ontario Health East

Re: **2023-24 One-Time Increase to Long-Term Care Home Funding**

On March 25, 2024, Ontario Health received notification from the Ministry of Long-Term Care (MLTC) confirming a one-time payment for each licensed or approved bed as of March 1, 2024, excluding beds in abeyance, Elderly Capital Assistance Program (ELDCAP) beds and homes that have executed closure plans and ceased admissions.

This investment translates to a one-time \$2,543 per bed payment and is intended to provide financial support for long-term care (LTC) homes to help relieve financial pressures and address key priorities. For Homes that are not yet compliant in meeting the Ontario Fire Code requirements by January 1, 2025, meeting these requirements (e.g., installation of sprinklers in LTC facilities, etc.) should be the priority use of these funds. Other uses of funds can include addressing deferred maintenance and proceeding with (re)development projects.

Details of the funding and the terms and conditions of the funding provided are set out in the attached Appendix A.

In accordance with Section 22 of the *Connecting Care Act, 2019*, Ontario Health hereby gives notice that it is amending the Long-Term Care Home Service Accountability Agreement (LSAA) between the Licensee and Ontario Health with the effect of the date of this memo. To the extent that there are any conflicts between what is in the LSAA and what is added to the LSAA by this memo, the terms and conditions in this memo will govern. All other terms and conditions in the LSAA will remain the same.

If you have any questions, please contact your Ontario Health East Performance, Accountability and Funding Allocation lead/consultant.

Sincerely,

Eric Partington
Vice President, Performance, Accountability and Funding Allocation
Ontario Health East

c: Wilfred Cheung, Interim Chief Regional Officer, Toronto and East

APPENDIX A

TERMS AND CONDITIONS OF ONE-TIME FUNDING

Purpose of Funding

This one-time funding is intended to provide financial support for long-term care homes to help relieve financial pressures and address key priorities. For Homes that are not yet compliant in meeting the Ontario Fire Code requirements by January 1, 2025, meeting these requirements (e.g., installation of sprinklers in LTC facilities, etc.) should be the priority use of these funds. Other uses of funds can include addressing deferred maintenance and proceeding with (re)development projects.

Eligibility Criteria

- Eligible long-term care Licensees are those licensees who have a Long-Term Care Home Service Accountability Agreement with Ontario Health.
- One-time funding of \$2,543 will be provided for each licensed or approved bed, excluding beds in abeyance, ELDCAP beds and homes that have executed closure plans and ceased admissions.

Eligible Expenditures

- Funding in this package may be applied against eligible expenditures in the Other Accommodation Level of Care funding envelope or against eligible expenditures in other Level of Care funding envelopes in accordance with the *Guidelines for Eligible Expenditures for Long-Term Care Homes*, with the exception of the Ineligible Expenditures noted below.
- Unused funding may be retained by the licensee provided the Licensee does not use this funding for any of the Ineligible Expenditures/ Uses of Retained Funds set out below.

Ineligible Expenditures / Uses of Retained Funds

- Bonuses for any LTC home staff or directors, officers, partners or employees of the Licensee
- Expenses that can be reasonably expected to create an ongoing funding pressure
- Retention or use of funds for licensee shareholder or owner payments or dividends

Reporting and Reconciliation Requirements

- Licensees are expected to report separately in the 2023/2024 Long-Term Care Home Annual Reports and subsequent Long-Term Care Home Annual Reports on the expenditures funded from this initiative.
- Additional reporting on expenditures of the one-time funding is expected on a quarterly basis in a manner as prescribed by the Ministry. This will include:
 - an update on long-term care home attestations and the usage of one-time funding, including: allocation of funds to date, analysis and reporting on long-term care home operators' expenditures, and a breakdown of spending per home on sprinklers, deferred maintenance, bed development/redevelopment and staffing.
- Licensees are required to maintain detailed financial records (e.g., invoices, ledgers, payroll information, contracts, budgets) for all expenses incurred under this program.
- Licensees may be subject to a financial review and/or audit. It is important that Licensees retain sufficient and appropriate supporting documentation to substantiate eligibility for all expenditures.
- Any funds spent on ineligible expenses or ineligible uses of retained funds will be recoverable by the Ministry of Long-Term Care.

Other Terms

- Funding will not be subject to occupancy requirements.
- Funding will otherwise be subject to all other policies applicable to the Other Accommodation Level of Care funding envelope.

Attestation

- Each long-term care home Licensee must sign and submit the **Attestation Form – Appendix A3** confirming they have understood and will abide by the funding terms and conditions.
- Please submit the Attestation Form no later than **April 12, 2024** via email to OH-East_Submissions@ontariohealth.ca



Appendix A3 - Attestation

Warden Peter Emon and Clerk Gwen Dombroski are the authorized representatives of the County of Renfrew Long-Term Care Homes, Bonnechere Manor and Miramichi Lodge, hereby attest and confirm the following in relation to the 2023-24 one-time funding:

1. I have reviewed the **Ontario Health East Memo titled, 2023-24 One-Time Increase to Long-Term Care Home Funding**, understand the purpose of the funding being provided, and agree to follow the terms, conditions, and applicable program policies.
2. I understand that the funding provided must be prioritized to support any outstanding compliance risks such as attaining compliance with the applicable Fire Code regarding sprinklers.
3. I understand and acknowledge that the use of these funds for any form of bonuses for any LTC home staff or directors, officers, partners, or employees of the Licensee, or licensee shareholder/ owner payments or dividends in the current or future years is strictly prohibited.
4. I further attest that diverting funds for bonuses for any LTC home staff or directors, officers, partners, or employees of the Licensee or licensee shareholder payments or dividends would constitute a breach of this attestation and would result in the forfeiture and reimbursement of the funds.
5. I am aware that audits or reviews may be conducted to verify compliance with this attestation, and I agree to cooperate fully in such processes, providing any necessary documentation or information as required.
6. By signing below, I affirm the statements in this attestation.

Signature: _____
Peter Emon

Signature: _____
Gwen Dombroski

Title: Warden, County of Renfrew

Title: Clerk, County of Renfrew

Date: _____

Date: _____

COUNTY OF RENFREW

BY-LAW NUMBER 69-24

**A BY-LAW TO EXECUTE A CONTRACT FOR THE
HOT WATER BOILERS REPLACEMENT AT THE BONNECHERE MANOR LONG-TERM CARE HOME**

WHEREAS Sections 8, 9 and 11 of the Municipal Act, 2001, S.O. 2001 as amended, authorizes Council to enter into agreements;

AND WHEREAS the County of Renfrew deems it desirable to engage in an agreement with Saffco Electrical, Heating, and Plumbing, Pembroke, Ontario for the installation of four replacement hot water boilers at Bonnechere Manor 470 Albert Street, Renfrew, ON K7V 4L5;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. That the Council of the Corporation of the County of Renfrew approve of the award for the Request for Proposal BM-2024-02 Domestic Hot Water Boiler Replacement to Saffco Electrical, Heating, and Plumbing, Pembroke, ON, in the amount of \$166,000 inclusive of HST.
2. That the Warden and Clerk be empowered to do and execute all things, papers and documents necessary to the execution of the said Contract.
3. That this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

CCDC 2

Stipulated Price Contract

2020

BM RFP-2024-02 Hot Water Boiler Replacement Project

Apply a CCDC 2 copyright seal here. The application of the seal demonstrates the intention of the party proposing the use of this document that it be an accurate and unamended form of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

CANADIAN CONSTRUCTION DOCUMENTS COMMITTEE
CANADIAN CONSTRUCTION DOCUMENTS COMMITTEE

CCDC 2 STIPULATED PRICE CONTRACT

TABLE OF CONTENTS

AGREEMENT BETWEEN OWNER AND CONTRACTOR

- A-1 The Work
- A-2 Agreements and Amendments
- A-3 Contract Documents
- A-4 Contract Price
- A-5 Payment
- A-6 Receipt of and Addresses for Notices in Writing
- A-7 Language of the Contract
- A-8 Succession

DEFINITIONS

- Change Directive
- Change Order
- Construction Equipment
- Consultant
- Contract
- Contract Documents
- Contract Price
- Contract Time
- Contractor
- Drawings
- Notice in Writing
- Owner
- Other Contractor
- Payment Legislation
- Place of the Work
- Product
- Project
- Ready-for-Takeover
- Shop Drawings
- Specifications
- Subcontractor
- Substantial Performance of the Work
- Supplemental Instruction
- Supplier
- Temporary Work
- Value Added Taxes
- Work
- Working Day

GENERAL CONDITIONS

PART 1 GENERAL PROVISIONS

- GC 1.1 Contract Documents
- GC 1.2 Law of the Contract
- GC 1.3 Rights and Remedies
- GC 1.4 Assignment

PART 2 ADMINISTRATION OF THE CONTRACT

- GC 2.1 Authority of the Consultant
- GC 2.2 Role of the Consultant
- GC 2.3 Review and Inspection of the Work
- GC 2.4 Defective Work

PART 3 EXECUTION OF THE WORK

- GC 3.1 Control of the Work
- GC 3.2 Construction by the Owner or Other Contractors
- GC 3.3 Temporary Work
- GC 3.4 Construction Schedule
- GC 3.5 Supervision
- GC 3.6 Subcontractors and Suppliers
- GC 3.7 Labour and Products
- GC 3.8 Shop Drawings

PART 4 ALLOWANCES

- GC 4.1 Cash Allowances
- GC 4.2 Contingency Allowance

PART 5 PAYMENT

- GC 5.1 Financing Information Required of the Owner
- GC 5.2 Applications for Payment
- GC 5.3 Payment
- GC 5.4 Substantial Performance of the Work and Payment of Holdback
- GC 5.5 Final Payment
- GC 5.6 Deferred Work
- GC 5.7 Non-conforming Work

PART 6 CHANGES IN THE WORK

- GC 6.1 Owner's Right to Make Changes
- GC 6.2 Change Order
- GC 6.3 Change Directive
- GC 6.4 Concealed or Unknown Conditions
- GC 6.5 Delays
- GC 6.6 Claims for a Change in Contract Price

PART 7 DEFAULT NOTICE

- GC 7.1 Owner's Right to Perform the Work, Terminate the Contractor's Right to Continue with the Work or Terminate the Contract
- GC 7.2 Contractor's Right to Suspend the Work or Terminate the Contract

PART 8 DISPUTE RESOLUTION

- GC 8.1 Authority of the Consultant
- GC 8.2 Adjudication
- GC 8.3 Negotiation, Mediation and Arbitration
- GC 8.4 Retention of Rights

PART 9 PROTECTION OF PERSONS AND PROPERTY

- GC 9.1 Protection of Work and Property
- GC 9.2 Toxic and Hazardous Substances
- GC 9.3 Artifacts and Fossils
- GC 9.4 Construction Safety
- GC 9.5 Mould

PART 10 GOVERNING REGULATIONS

- GC 10.1 Taxes and Duties
- GC 10.2 Laws, Notices, Permits, and Fees
- GC 10.3 Patent Fees
- GC 10.4 Workers' Compensation

PART 11 INSURANCE

- GC 11.1 Insurance

PART 12 OWNER TAKEOVER

- GC 12.1 Ready-for-Takeover
- GC 12.2 Early Occupancy by the Owner
- GC 12.3 Warranty

PART 13 INDEMNIFICATION AND WAIVER

- GC 13.1 Indemnification
- GC 13.2 Waiver of Claims

CCDC 2 is the product of a consensus-building process aimed at balancing the interests of all parties on the construction project. It reflects recommended industry practices. The CCDC and its constituent member organizations do not accept any responsibility or liability for loss or damage which may be suffered as a result of the use or interpretation of CCDC 2.

CCDC Copyright 2020

Must not be copied in whole or in part without the written permission of the CCDC.

AGREEMENT BETWEEN OWNER AND CONTRACTOR

For use when a stipulated price is the basis of payment.

This Agreement made on 24th day of April in the year 2024
by and between the parties

County of Renfrew, Bonnechere Manor

hereinafter called the "Owner"

and

Saffco Electrical Heating Plumbing

955 MacKay Street, Pembroke, ON

The Owner and :

ARTICLE A-1 THE WORK

The Contractor shall:

- 1.1 perform the Work required by the Contract Documents for (insert below the description or title of the Work)
Upgrades to the building Hot Water Boiler system as per Request for Proposal (RFP).

located at (insert below the Place of the Work)

470 Albert St Renfrew ON

for which the Agreement has been signed by the parties, and for which (insert below the name of the Consultant)

is acting as and is hereinafter called the "Consultant" and

- 1.2 do and fulfill everything indicated by the Contract Documents, and
- 1.3 commence the Work by the 1st day of May in the year 2024 and, subject to adjustment in Contract Time as provided for in the Contract Documents, attain Ready-for-Takeover, by the 30th day of June in the year 2024 .

ARTICLE A-2 AGREEMENTS AND AMENDMENTS

- 2.1 The Contract supersedes all prior negotiations, representations or agreements, either written or oral, relating in any manner to the Work, including the bid documents that are not expressly listed in Article A-3 of the Agreement – CONTRACT DOCUMENTS.
- 2.2 The Contract may be amended only as provided in the Contract Documents.

ARTICLE A-3 CONTRACT DOCUMENTS

3.1 The following are the *Contract Documents* referred to in Article A-1 of the Agreement – THE WORK:

- Agreement between *Owner* and *Contractor*
- Definitions
- General Conditions
- *

As contained within BM RFP-2024-02 Hot Water Boiler Replacement project.

* (Insert here, attaching additional pages if required, a list identifying all other Contract Documents e.g. supplementary conditions; Division 01 of the Specifications – GENERAL REQUIREMENTS; Project information that the Contractor may rely upon; technical Specifications, giving a list of contents with section numbers and titles, number of pages and date; material finishing schedules; Drawings, giving drawing number, title, date, revision date or mark; addenda, giving title, number, date; time schedule)

CCDC 2 – 2020

Note: This contract is protected by copyright. Use of a CCDC 2 document not containing a CCDC 2 copyright seal constitutes an infringement of copyright. Only sign this contract if the document cover page bears a CCDC 2 copyright seal to demonstrate that it is intended by the parties to be an accurate and unamended version of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

ARTICLE A-4 CONTRACT PRICE

4.1 The *Contract Price*, which includes *Value Added Taxes*, is:

One hundred and sixty-six thousand

/100 dollars \$ \$166,000.00

4.2 *Value Added Taxes* (of 13 %) payable by the *Owner* to the *Contractor* are:

/100 dollars \$ included

4.3 Total amount payable by the *Owner* to the *Contractor* for the *Work* is:

/100 dollars \$ \$166,000.00

4.4 These amounts shall be subject to adjustments as provided in the *Contract Documents*.

4.5 All amounts are in Canadian funds.

ARTICLE A-5 PAYMENT

5.1 Subject to the provisions of the *Contract Documents* and *Payment Legislation*, and in accordance with legislation and statutory regulations respecting holdback percentages, the *Owner* shall:

- .1 make progress payments to the *Contractor* on account of the *Contract Price* when due in the amount certified by the *Consultant* unless otherwise prescribed by *Payment Legislation* together with such *Value Added Taxes* as may be applicable to such payments,
- .2 upon *Substantial Performance of the Work*, pay to the *Contractor* the unpaid balance of the holdback amount when due together with such *Value Added Taxes* as may be applicable to such payment, and
- .3 upon the issuance of the final certificate for payment, pay to the *Contractor* the unpaid balance of the *Contract Price* when due together with such *Value Added Taxes* as may be applicable to such payment.

5.2 Interest

- .1 Should either party fail to make payments as they become due under the terms of the *Contract* or in an award by adjudication, arbitration or court, interest at the following rates on such unpaid amounts shall also become due and payable until payment:
 - (1) 2% per annum above the prime rate for the first 60 days.
 - (2) 4% per annum above the prime rate after the first 60 days.

Such interest shall be compounded on a monthly basis. The prime rate shall be the rate of interest quoted by *(Insert name of chartered lending institution whose prime rate is to be used)*

for prime business loans as it may change from time to time.

- .2 Interest shall apply at the rate and in the manner prescribed by paragraph 5.2.1 of this Article on the settlement amount of any claim in dispute that is resolved either pursuant to Part 8 of the *General Conditions – DISPUTE RESOLUTION* or otherwise, from the date the amount would have been due and payable under the *Contract*, had it not been in dispute, until the date it is paid.

ARTICLE A-6 RECEIPT OF AND ADDRESSES FOR NOTICES IN WRITING

6.1 *Notices in Writing* will be addressed to the recipient at the address set out below.

6.2 The delivery of a *Notice in Writing* will be by hand, by courier, by prepaid first class mail, or by other form of electronic communication during the transmission of which no indication of failure of receipt is communicated to the sender.

6.3 A *Notice in Writing* delivered by one party in accordance with this *Contract* will be deemed to have been received by the other party on the date of delivery if delivered by hand or courier, or if sent by mail it will be deemed to have been received five calendar days after the date on which it was mailed, provided that if either such day is not a *Working Day*, then the *Notice in Writing* will be deemed to have been received on the *Working Day* next following such day.

6.4 A *Notice in Writing* sent by any form of electronic communication will be deemed to have been received on the date of its transmission provided that if such day is not a *Working Day* or if it is received after the end of normal business hours on the date of its transmission at the place of receipt, then it will be deemed to have been received at the opening of business at the place of receipt on the first *Working Day* next following the transmission thereof.

6.5 An address for a party may be changed by *Notice in Writing* to the other party setting out the new address in accordance with this Article.

CCDC 2 – 2020

Note: This contract is protected by copyright. Use of a CCDC 2 document not containing a CCDC 2 copyright seal constitutes an infringement of copyright. Only sign this contract if the document cover page bears a CCDC 2 copyright seal to demonstrate that it is intended by the parties to be an accurate and unamended version of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

Owner

County of Renfrew, Bonnechere Manor

*name of Owner**

Bonnechere Manor Long-Term Care Home

address

470 Albert St
Renfrew, ON

Contractor

Saffco Electrical Heating Plumbing

*name of Contractor**

Saffco Electrical Heating Plumbing

address

955 MacKay Street
Pembroke, ON

Consultant

*name of Consultant**

address

email address

** If it is intended that a specific individual must receive the notice, that individual's name shall be indicated.*

ARTICLE A-7 LANGUAGE OF THE CONTRACT

- 7.1 When the *Contract Documents* are prepared in both the English and French languages, it is agreed that in the event of any apparent discrepancy between the English and French versions, the English / French # language shall prevail.
Complete this statement by striking out inapplicable term.
- 7.2 This Agreement is drawn in English at the request of the parties hereto. La présente convention est rédigée en anglais à la demande des parties.

ARTICLE A-8 SUCCESSION

- 8.1 The *Contract* shall enure to the benefit of and be binding upon the parties hereto, their respective heirs, legal representatives, successors, and assigns.

In witness whereof the parties hereto have executed this Agreement by the hands of their duly authorized representatives.

SIGNED AND DELIVERED
in the presence of:

WITNESS

OWNER

County of Renfrew, Bonnechere Manor

Witness

Peter Emon
Warden

Gwen Dombroski
Clerk

WITNESS

CONTRACTOR

Saffco Electrical Heating Plumbing

Witness

name of Contractor

signature

signature

name of person signing

name and title of person signing

- N.B. *Where legal jurisdiction, local practice or Owner or Contractor requirement calls for:*
- (a) *proof of authority to execute this document, attach such proof of authority in the form of a certified copy of a resolution naming the representative(s) authorized to sign the Agreement for and on behalf of the corporation or partnership; or*
 - (b) *the affixing of a corporate seal, this Agreement should be properly sealed.*

DEFINITIONS

The following Definitions shall apply to all *Contract Documents*.

Change Directive

A *Change Directive* is a written instruction prepared by the *Consultant* and signed by the *Owner* directing the *Contractor* to proceed with a change in the *Work* within the general scope of the *Contract Documents* prior to the *Owner* and the *Contractor* agreeing upon adjustments in the *Contract Price* and the *Contract Time*.

Change Order

A *Change Order* is a written amendment to the *Contract* prepared by the *Consultant* and signed by the *Owner* and the *Contractor* stating their agreement upon:

- a change in the *Work*;
- the method of adjustment or the amount of the adjustment in the *Contract Price*, if any; and
- the extent of the adjustment in the *Contract Time*, if any.

Construction Equipment

Construction Equipment means all machinery and equipment, either operated or not operated, that is required for preparing, fabricating, conveying, erecting, or otherwise performing the *Work* but is not incorporated into the *Work*.

Consultant

The *Consultant* is the person or entity engaged by the *Owner* and identified as such in the Agreement. The *Consultant* is the Architect, the Engineer or entity licensed to practise in the province or territory of the *Place of the Work*.

Contract

The *Contract* is the undertaking by the parties to perform their respective duties, responsibilities and obligations as prescribed in the *Contract Documents* and represents the entire agreement between the parties.

Contract Documents

The *Contract Documents* consist of those documents listed in Article A-3 of the Agreement – CONTRACT DOCUMENTS and amendments agreed upon between the parties.

Contract Price

The *Contract Price* is the amount stipulated in Article A-4 of the Agreement – CONTRACT PRICE.

Contract Time

The *Contract Time* is the time from commencement of the *Work* to the date of *Ready-for-Takeover* as stipulated in paragraph 1.3 of Article A-1 of the Agreement – THE WORK .

Contractor

The *Contractor* is the person or entity identified as such in the Agreement.

Drawings

The *Drawings* are the graphic and pictorial portions of the *Contract Documents*, wherever located and whenever issued, showing the design, location and dimensions of the *Work*, generally including plans, elevations, sections, details, and diagrams.

Notice in Writing

A *Notice in Writing*, where identified in the *Contract Documents*, is a written communication between the parties or between them and the *Consultant* that is transmitted in accordance with the provisions of Article A-6 of the Agreement – RECEIPT OF AND ADDRESSES FOR NOTICES IN WRITING.

Owner

The *Owner* is the person or entity identified as such in the Agreement.

Other Contractor

Other Contractor means a contractor, other than the *Contractor* or a *Subcontractor*, engaged by the *Owner* for the *Project*.

Payment Legislation

Payment Legislation means such legislation in effect at the *Place of the Work* which governs payment under construction contracts.

Place of the Work

The *Place of the Work* is the designated site or location of the *Work* identified in the *Contract Documents*.

Product

Product or Products means material, machinery, equipment, and fixtures forming part of the *Work*, but does not include *Construction Equipment*.

CCDC 2 – 2020

Note: This contract is protected by copyright. Use of a CCDC 2 document not containing a CCDC 2 copyright seal constitutes an infringement of copyright. Only sign this contract if the document cover page bears a CCDC 2 copyright seal to demonstrate that it is intended by the parties to be an accurate and unamended version of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

6

Project

The *Project* means the total construction contemplated of which the *Work* may be the whole or a part.

Ready-for-Takeover

Ready-for-Takeover shall have been attained when the conditions set out in paragraph 12.1.1 of GC 12.1 – READY-FOR-TAKEOVER have been met, as verified by the *Consultant* pursuant to paragraph 12.1.4.2 of GC 12.1 – READY-FOR-TAKEOVER.

Shop Drawings

Shop Drawings are drawings, diagrams, illustrations, schedules, performance charts, brochures, *Product* data, and other data which the *Contractor* provides to illustrate details of portions of the *Work*.

Specifications

The *Specifications* are that portion of the *Contract Documents*, wherever located and whenever issued, consisting of the written requirements and standards for *Products*, systems, workmanship, quality, and the services necessary for the performance of the *Work*.

Subcontractor

A *Subcontractor* is a person or entity having a direct contract with the *Contractor* to perform a part or parts of the *Work* at the *Place of the Work*.

Substantial Performance of the Work

Substantial Performance of the Work is as defined in the lien legislation applicable to the *Place of the Work*.

Supplemental Instruction

A *Supplemental Instruction* is an instruction, not involving adjustment in the *Contract Price* or *Contract Time*, in the form of *Specifications*, *Drawings*, schedules, samples, models, or written instructions, consistent with the intent of the *Contract Documents*. It is to be issued by the *Consultant* to supplement the *Contract Documents* as required for the performance of the *Work*.

Supplier

A *Supplier* is a person or entity having a direct contract with the *Contractor* to supply *Products*.

Temporary Work

Temporary Work means temporary supports, structures, facilities, services, and other temporary items, excluding *Construction Equipment*, required for the execution of the *Work* but not incorporated into the *Work*.

Value Added Taxes

Value Added Taxes means such sum as shall be levied upon the *Contract Price* by the Federal or any Provincial or Territorial Government and is computed as a percentage of the *Contract Price* and includes the Goods and Services Tax, the Quebec Sales Tax, the Harmonized Sales Tax, and any similar tax, the collection and payment of which have been imposed on the *Contractor* by tax legislation.

Work

The *Work* means the total construction and related services required by the *Contract Documents*.

Working Day

Working Day means a day other than a Saturday, Sunday, statutory holiday, or statutory vacation day that is observed by the construction industry in the area of the *Place of the Work*.

GENERAL CONDITIONS

PART 1 GENERAL PROVISIONS

GC 1.1 CONTRACT DOCUMENTS

- 1.1.1 The intent of the *Contract Documents* is to include the labour, *Products* and services necessary for the performance of the *Work* by the *Contractor* in accordance with these documents. It is not intended, however, that the *Contractor* shall supply products or perform work not consistent with, not covered by, or not properly inferable from the *Contract Documents*.
- 1.1.2 The *Contract Documents* are complementary, and what is required by one shall be as binding as if required by all. Performance by the *Contractor* shall be required only to the extent consistent with the *Contract Documents*.
- 1.1.3 The *Contractor* shall review the *Contract Documents* for the purpose of facilitating co-ordination and execution of the *Work* by the *Contractor*.
- 1.1.4 The *Contractor* is not responsible for errors, omissions or inconsistencies in the *Contract Documents*. If there are perceived errors, omissions or inconsistencies discovered by or made known to the *Contractor*, the *Contractor* shall promptly report to the *Consultant* and shall not proceed with the work affected until the *Contractor* has received corrected or additional information from the *Consultant*.
- 1.1.5 If there is a conflict within the *Contract Documents*:
- .1 the order of priority of documents, from highest to lowest, shall be
 - the Agreement between *Owner* and *Contractor*,
 - the Definitions,
 - Supplementary Conditions,
 - the General Conditions,
 - Division 01 of the *Specifications*,
 - technical *Specifications*,
 - material and finishing schedules,
 - the *Drawings*.
 - .2 *Drawings* of larger scale shall govern over those of smaller scale of the same date.
 - .3 dimensions shown on *Drawings* shall govern over dimensions scaled from *Drawings*.
 - .4 amended or later dated documents shall govern over earlier documents of the same type.
 - .5 noted materials and annotations shall govern over graphic indications.
- 1.1.6 Nothing contained in the *Contract Documents* shall create any contractual relationship between:
- .1 the *Owner* and a *Subcontractor*, a *Supplier*, or their agent, employee, or other person performing any portion of the *Work*.
 - .2 the *Consultant* and the *Contractor*, a *Subcontractor*, a *Supplier*, or their agent, employee, or other person performing any portion of the *Work*.
- 1.1.7 Words and abbreviations which have well known technical or trade meanings are used in the *Contract Documents* in accordance with such recognized meanings.
- 1.1.8 References in the *Contract Documents* to the singular shall be considered to include the plural as the context requires.
- 1.1.9 Neither the organization of the *Specifications* nor the arrangement of *Drawings* shall control the *Contractor* in dividing the work among *Subcontractors* and *Suppliers*.
- 1.1.10 *Specifications*, *Drawings*, models, and copies thereof furnished by the *Consultant* are and shall remain the *Consultant's* property, with the exception of the signed *Contract* sets, which shall belong to each party to the *Contract*. All *Specifications*, *Drawings* and models furnished by the *Consultant* are to be used only with respect to the *Work* and are not to be used on other work. These *Specifications*, *Drawings* and models are not to be copied or altered in any manner without the written authorization of the *Consultant*.
- 1.1.11 Physical models furnished by the *Contractor* at the *Owner's* expense are the property of the *Owner*.

GC 1.2 LAW OF THE CONTRACT

- 1.2.1 The law of the *Place of the Work* shall govern the interpretation of the *Contract*.

GC 1.3 RIGHTS AND REMEDIES

- 1.3.1 Except as expressly provided in the *Contract Documents*, the duties and obligations imposed by the *Contract Documents* and the rights and remedies available thereunder shall be in addition to and not a limitation of any duties, obligations, rights, and remedies otherwise imposed or available by law.

CCDC 2 – 2020

Note: This contract is protected by copyright. Use of a CCDC 2 document not containing a CCDC 2 copyright seal constitutes an infringement of copyright. Only sign this contract if the document cover page bears a CCDC 2 copyright seal to demonstrate that it is intended by the parties to be an accurate and unamended version of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

- 1.3.2 No action or failure to act by the *Owner*, the *Consultant* or the *Contractor* shall constitute a waiver of any right or duty afforded any of them under the *Contract*, nor shall any such action or failure to act constitute an approval of or acquiescence in any breach thereunder, except as may be specifically agreed in writing.

GC 1.4 ASSIGNMENT

- 1.4.1 Neither party to the *Contract* shall assign the *Contract* or a portion thereof without the written consent of the other, which consent shall not be unreasonably withheld.

PART 2 ADMINISTRATION OF THE CONTRACT

GC 2.1 AUTHORITY OF THE CONSULTANT

- 2.1.1 The *Consultant* will have authority to act on behalf of the *Owner* only to the extent provided in the *Contract Documents*, unless otherwise modified by written agreement as provided in paragraph 2.1.2.
- 2.1.2 The duties, responsibilities and limitations of authority of the *Consultant* as set forth in the *Contract Documents* shall be modified or extended only with the written consent of the *Owner*, the *Consultant* and the *Contractor*.

GC 2.2 ROLE OF THE CONSULTANT

- 2.2.1 The *Consultant* will provide administration of the *Contract* as described in the *Contract Documents*.
- 2.2.2 The *Consultant* will visit the *Place of the Work* at intervals appropriate to the progress of construction to become familiar with the progress and quality of the work and to determine if the *Work* is proceeding in general conformity with the *Contract Documents*.
- 2.2.3 If the *Owner* and the *Consultant* agree, the *Consultant* will provide at the *Place of the Work*, one or more project representatives to assist in carrying out the *Consultant's* responsibilities. The duties, responsibilities and limitations of authority of such project representatives shall be as set forth in writing to the *Contractor*.
- 2.2.4 Based on the *Consultant's* observations and evaluation of the *Contractor's* applications for payment, the *Consultant* will determine the amounts owing to the *Contractor* under the *Contract* and will issue certificates for payment as provided in Article A-5 of the Agreement – PAYMENT, GC 5.3 – PAYMENT and GC 5.5 – FINAL PAYMENT.
- 2.2.5 The *Consultant* will not be responsible for and will not have control, charge or supervision of construction means, methods, techniques, sequences, or procedures, or for safety precautions and programs required in connection with the *Work* in accordance with the applicable construction safety legislation, other regulations or general construction practice. The *Consultant* will not be responsible for the *Contractor's* failure to perform the *Work* in accordance with the *Contract Documents*.
- 2.2.6 Except with respect to GC 5.1 – FINANCING INFORMATION REQUIRED OF THE OWNER, the *Consultant* will be, in the first instance, the interpreter of the requirements of the *Contract Documents*.
- 2.2.7 Matters in question relating to the performance of the *Work* or the interpretation of the *Contract Documents* shall be initially referred in writing to the *Consultant* by the party raising the question for interpretations and findings and copied to the other party.
- 2.2.8 Interpretations and findings of the *Consultant* shall be consistent with the intent of the *Contract Documents*. In making such interpretations and findings the *Consultant* will not show partiality to either the *Owner* or the *Contractor*.
- 2.2.9 The *Consultant's* interpretations and findings will be given in writing to the parties within a reasonable time.
- 2.2.10 With respect to claims for a change in *Contract Price*, the *Consultant* will make findings as set out in GC 6.6 – CLAIMS FOR A CHANGE IN CONTRACT PRICE.
- 2.2.11 The *Consultant* will have authority to reject work which in the *Consultant's* opinion does not conform to the requirements of the *Contract Documents*. Whenever the *Consultant* considers it necessary or advisable, the *Consultant* will have authority to require inspection or testing of work, whether or not such work is fabricated, installed or completed. However, neither the authority of the *Consultant* to act nor any decision either to exercise or not to exercise such authority shall give rise to any duty or responsibility of the *Consultant* to the *Contractor*, *Subcontractors*, *Suppliers*, or their agents, employees, or other persons performing any of the *Work*.
- 2.2.12 During the progress of the *Work* the *Consultant* will furnish *Supplemental Instructions* to the *Contractor* with reasonable promptness or in accordance with a schedule for such instructions agreed to by the *Consultant* and the *Contractor*.
- 2.2.13 The *Consultant* will review and take appropriate action upon *Shop Drawings*, samples and other submittals by the *Contractor*, in accordance with the *Contract Documents*.

- 2.2.14 The *Consultant* will prepare *Change Orders* and *Change Directives* as provided in GC 6.2 – CHANGE ORDER and GC 6.3 – CHANGE DIRECTIVE.
- 2.2.15 The *Consultant* will conduct reviews of the *Work* to determine the date of *Substantial Performance of the Work* and verify that *Ready-for-Takeover* has been attained.
- 2.2.16 All certificates issued by the *Consultant* will be to the best of the *Consultant's* knowledge, information and belief. By issuing any certificate, the *Consultant* does not guarantee the *Work* is correct or complete.
- 2.2.17 The *Consultant* will receive and review written warranties and related documents required by the *Contract* and provided by the *Contractor* and will forward such warranties and documents to the *Owner* for the *Owner's* acceptance.
- 2.2.18 If the *Consultant's* engagement is terminated, the *Owner* shall immediately engage a *Consultant* against whom the *Contractor* makes no reasonable objection and whose duties and responsibilities under the *Contract Documents* will be that of the former *Consultant*.

GC 2.3 REVIEW AND INSPECTION OF THE WORK

- 2.3.1 The *Owner* and the *Consultant* shall have access to the *Work* at all times. The *Contractor* shall provide sufficient, safe and proper facilities at all times for the review of the *Work* by the *Consultant* and the inspection of the *Work* by authorized agencies. If parts of the *Work* are in preparation at locations other than the *Place of the Work*, the *Owner* and the *Consultant* shall be given access to such work whenever it is in progress.
- 2.3.2 If work is designated for tests, inspections or approvals in the *Contract Documents*, by the *Consultant's* instructions, or by the laws or ordinances of the *Place of the Work*, the *Contractor* shall give the *Consultant* reasonable notification of when the work will be ready for review and inspection. The *Contractor* shall arrange for and shall give the *Consultant* reasonable notification of the date and time of inspections by other authorities.
- 2.3.3 The *Contractor* shall furnish promptly to the *Consultant* two copies of certificates and inspection reports relating to the *Work*.
- 2.3.4 If the *Contractor* covers, or permits to be covered, work that has been designated for special tests, inspections or approvals before such special tests, inspections or approvals are made, given or completed, the *Contractor* shall, if so directed, uncover such work, have the inspections or tests satisfactorily completed, and make good covering work at the *Contractor's* expense.
- 2.3.5 The *Consultant* may order any portion or portions of the *Work* to be examined to confirm that such work is in accordance with the requirements of the *Contract Documents*. If the work is not in accordance with the requirements of the *Contract Documents*, the *Contractor* shall correct the work and pay the cost of examination and correction. If the work is in accordance with the requirements of the *Contract Documents*, the *Owner* shall pay the cost of examination and restoration.
- 2.3.6 The *Contractor* shall pay the cost of making any test or inspection, including the cost of samples required for such test or inspection, if such test or inspection is designated in the *Contract Documents* to be performed by the *Contractor* or is required by the laws or ordinances applicable to the *Place of the Work*.
- 2.3.7 The *Contractor* shall pay the cost of samples required for any test or inspection to be performed by others if such test or inspection is designated in the *Contract Documents*.

GC 2.4 DEFECTIVE WORK

- 2.4.1 The *Contractor* shall promptly correct defective work that has been rejected by the *Consultant* as failing to conform to the *Contract Documents* whether or not the defective work was incorporated in the *Work* or the defect is the result of poor workmanship, use of defective products or damage through carelessness or other act or omission of the *Contractor*.
- 2.4.2 The *Contractor* shall make good promptly *Other Contractors'* work destroyed or damaged by such corrections at the *Contractor's* expense.
- 2.4.3 If in the opinion of the *Consultant* it is not expedient to correct defective work or work not performed as provided in the *Contract Documents*, the *Owner* may deduct from the amount otherwise due to the *Contractor* the difference in value between the work as performed and that called for by the *Contract Documents*. If the *Owner* and the *Contractor* do not agree on the difference in value, they shall refer the matter to the *Consultant* for a finding.

PART 3 EXECUTION OF THE WORK

GC 3.1 CONTROL OF THE WORK

- 3.1.1 The *Contractor* shall have total control of the *Work* and shall effectively direct and supervise the *Work* so as to ensure conformity with the *Contract Documents*.

- 3.1.2 The *Contractor* shall be solely responsible for construction means, methods, techniques, sequences, and procedures and for co-ordinating the various parts of the *Work* under the *Contract*.

GC 3.2 CONSTRUCTION BY THE OWNER OR OTHER CONTRACTORS

- 3.2.1 The *Owner* reserves the right to award separate contracts in connection with other parts of the *Project* to *Other Contractors* and to perform work with own forces.
- 3.2.2 When separate contracts are awarded for other parts of the *Project*, or when work is performed by the *Owner's* own forces, the *Owner* shall:
- .1 provide for the co-ordination of the activities and work of *Other Contractors* and the *Owner's* own forces with the *Work* of the *Contract*;
 - .2 enter into separate contracts with *Other Contractors* under conditions of contract which are compatible with the conditions of the *Contract*;
 - .3 ensure that insurance coverage is provided to the same requirements as are called for in GC 11.1 – INSURANCE and co-ordinate such insurance with the insurance coverage of the *Contractor* as it affects the *Work*; and
 - .4 take all reasonable precautions to avoid labour disputes or other disputes on the *Project* arising from the work of *Other Contractors* or the *Owner's* own forces.
- 3.2.3 When separate contracts are awarded for other parts of the *Project*, or when work is performed by the *Owner's* own forces, the *Contractor* shall:
- .1 afford the *Owner* and *Other Contractors* reasonable opportunity to store their products and execute their work;
 - .2 co-ordinate and schedule the *Work* with the work of *Other Contractors* or the *Owner's* own forces that are identified in the *Contract Documents*;
 - .3 participate with *Other Contractors* and the *Owner* in reviewing their construction schedules when directed to do so; and
 - .4 report promptly to the *Consultant* in writing any apparent deficiencies in the work of *Other Contractors* or of the *Owner's* own forces, where such work affects the proper execution of any portion of the *Work*, prior to proceeding with that portion of the *Work*.
- 3.2.4 Where a change in the *Work* is required as a result of the co-ordination and integration of the work of *Other Contractors* or *Owner's* own forces with the *Work*, the changes shall be authorized and valued as provided in GC 6.1 – OWNER'S RIGHT TO MAKE CHANGES, GC 6.2 – CHANGE ORDER and GC 6.3 – CHANGE DIRECTIVE.
- 3.2.5 Disputes and other matters in question between the *Contractor* and *Other Contractors* shall be dealt with as provided in Part 8 of the General Conditions – DISPUTE RESOLUTION provided the *Other Contractors* have reciprocal obligations. The *Contractor* shall be deemed to have consented to arbitration of any dispute with any *Other Contractor* whose contract with the *Owner* contains a similar agreement to arbitrate. In the absence of *Other Contractors* having reciprocal obligations, disputes and other matters in question initiated by the *Contractor* against *Other Contractors* will be considered disputes and other matters in question between the *Contractor* and the *Owner*.
- 3.2.6 Should the *Owner*, the *Consultant*, *Other Contractors*, or anyone employed by them directly or indirectly be responsible for ill-timed work necessitating cutting or remedial work to be performed, the cost of such cutting or remedial work shall be valued as provided in GC 6.1 – OWNER'S RIGHT TO MAKE CHANGES, GC 6.2 – CHANGE ORDER and GC 6.3 – CHANGE DIRECTIVE.

GC 3.3 TEMPORARY WORK

- 3.3.1 The *Contractor* shall have the sole responsibility for the design, erection, operation, maintenance, and removal of *Temporary Work* unless otherwise specified in the *Contract Documents*.
- 3.3.2 The *Contractor* shall engage and pay for registered professional engineering personnel skilled in the appropriate disciplines to perform those functions referred to in paragraph 3.3.1 where required by law or by the *Contract Documents* and in all cases where such *Temporary Work* is of such a nature that professional engineering skill is required to produce safe and satisfactory results.
- 3.3.3 Notwithstanding the provisions of GC 3.1 – CONTROL OF THE WORK, paragraphs 3.3.1 and 3.3.2 or provisions to the contrary elsewhere in the *Contract Documents* where such *Contract Documents* include designs for *Temporary Work* or specify a method of construction in whole or in part, such designs or methods of construction shall be considered to be part of the design of the *Work* and the *Contractor* shall not be held responsible for that part of the design or the specified method of construction. The *Contractor* shall, however, be responsible for the execution of such design or specified method of construction in the same manner as for the execution of the *Work*.

GC 3.4 CONSTRUCTION SCHEDULE

3.4.1 The *Contractor* shall:

- .1 prepare and submit to the *Owner* and the *Consultant* prior to the first application for payment, a construction schedule that indicates the timing of the major activities of the *Work* and provides sufficient detail of the critical events and their inter-relationship to demonstrate the *Work* will be performed in conformity with the *Contract Time*;
- .2 monitor the progress of the *Work* relative to the construction schedule and update the schedule on a monthly basis or as stipulated by the *Contract Documents*; and
- .3 advise the *Consultant* of any revisions required to the schedule as the result of extensions of the *Contract Time* as provided in Part 6 of the General Conditions – CHANGES IN THE WORK.

GC 3.5 SUPERVISION

3.5.1 The *Contractor* shall provide all necessary supervision and appoint a competent representative who shall be in attendance at the *Place of the Work* while the *Work* is being performed. The appointed representative shall not be changed except for valid reason.

3.5.2 The appointed representative shall represent the *Contractor* at the *Place of the Work*. Information and instructions provided by the *Consultant* to the *Contractor's* appointed representative shall be deemed to have been received by the *Contractor*, except with respect to Article A-6 of the Agreement – RECEIPT OF AND ADDRESSES FOR NOTICES IN WRITING.

GC 3.6 SUBCONTRACTORS AND SUPPLIERS

3.6.1 The *Contractor* shall preserve and protect the rights of the parties under the *Contract* with respect to work to be performed under subcontract, and shall:

- .1 enter into contracts or written agreements with *Subcontractors* and *Suppliers* to require them to perform their work as provided in the *Contract Documents*;
- .2 incorporate the applicable terms and conditions of the *Contract Documents* into all contracts or written agreements with *Subcontractors* and *Suppliers*; and
- .3 be as fully responsible to the *Owner* for acts and omissions of *Subcontractors*, *Suppliers* and any persons directly or indirectly employed by them as for acts and omissions of persons directly employed by the *Contractor*.

3.6.2 The *Contractor* shall indicate in writing, if requested by the *Owner*, those *Subcontractors* or *Suppliers* whose bids have been received by the *Contractor* which the *Contractor* would be prepared to accept for the performance of a portion of the *Work*. Should the *Owner* not object before signing the *Contract*, the *Contractor* shall employ those *Subcontractors* or *Suppliers* so identified by the *Contractor* in writing for the performance of that portion of the *Work* to which their bid applies.

3.6.3 The *Owner* may, for reasonable cause, at any time before the *Owner* has signed the *Contract*, object to the use of a proposed *Subcontractor* or *Supplier* and require the *Contractor* to employ one of the other subcontract bidders.

3.6.4 If the *Owner* requires the *Contractor* to change a proposed *Subcontractor* or *Supplier*, the *Contract Price* and *Contract Time* shall be adjusted by the difference occasioned by such required change.

3.6.5 The *Contractor* shall not be required to employ as a *Subcontractor* or *Supplier*, a person or firm to which the *Contractor* may reasonably object.

3.6.6 The *Owner*, through the *Consultant*, may provide to a *Subcontractor* or *Supplier* information as to the percentage of the *Subcontractor's* or *Supplier's* work which has been certified for payment.

GC 3.7 LABOUR AND PRODUCTS

3.7.1 The *Contractor* shall maintain good order and discipline among the *Contractor's* employees engaged on the *Work* and employ only workers that are skilled in the tasks assigned.

3.7.2 The *Contractor* shall provide and pay for labour, *Products*, tools, *Construction Equipment*, water, heat, light, power, transportation, and other facilities and services necessary for the performance of the *Work* in accordance with the *Contract*.

3.7.3 Unless otherwise specified in the *Contract Documents*, *Products* provided shall be new. *Products* which are not specified shall be of a quality consistent with those specified and their use acceptable to the *Consultant*.

GC 3.8 SHOP DRAWINGS

3.8.1 The *Contractor* shall provide *Shop Drawings* as required in the *Contract Documents*.

3.8.2 The *Contractor* shall provide *Shop Drawings* to the *Consultant* to review in accordance with an agreed schedule, or in the absence of an agreed schedule, in orderly sequence and sufficiently in advance so as to cause no delay in the *Work* or in the work of *Other Contractors* or the *Owner's* own forces.

CCDC 2 – 2020

Note: This contract is protected by copyright. Use of a CCDC 2 document not containing a CCDC 2 copyright seal constitutes an infringement of copyright. Only sign this contract if the document cover page bears a CCDC 2 copyright seal to demonstrate that it is intended by the parties to be an accurate and unamended version of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

12

- 3.8.3 The *Contractor* shall review all *Shop Drawings* before providing them to the *Consultant*. The *Contractor* represents by this review that:
- .1 the *Contractor* has determined and verified all applicable field measurements, field construction conditions, *Product* requirements, catalogue numbers and similar data, or will do so, and
 - .2 the *Contractor* has checked and co-ordinated each *Shop Drawing* with the requirements of the *Work* and of the *Contract Documents*.
- 3.8.4 The *Consultant's* review is for conformity to the design concept and for general arrangement only.
- 3.8.5 At the time of providing *Shop Drawings*, the *Contractor* shall expressly advise the *Consultant* in writing of any deviations in a *Shop Drawing* from the requirements of the *Contract Documents*. The *Consultant* shall indicate the acceptance or rejection of such deviation expressly in writing.
- 3.8.6 The *Consultant's* review shall not relieve the *Contractor* of responsibility for errors or omissions in the *Shop Drawings* or for meeting all requirements of the *Contract Documents*.
- 3.8.7 The *Consultant* will review and return *Shop Drawings* in accordance with the schedule agreed upon, or, in the absence of such schedule, with reasonable promptness so as to cause no delay in the performance of the *Work*.

PART 4 ALLOWANCES

GC 4.1 CASH ALLOWANCES

- 4.1.1 The *Contract Price* includes the cash allowances, if any, stated in the *Contract Documents*. The scope of the *Work* or costs included in such cash allowances shall be as described in the *Contract Documents*.
- 4.1.2 The *Contract Price*, and not the cash allowances, includes the *Contractor's* overhead and profit in connection with such cash allowances.
- 4.1.3 Expenditures under cash allowances shall be authorized by the *Owner* through the *Consultant*.
- 4.1.4 Where the actual cost of the *Work* under any cash allowance exceeds the amount of the allowance, any unexpended amounts from other cash allowances shall be reallocated, at the *Consultant's* direction, to cover the shortfall, and, in that case, there shall be no additional amount added to the *Contract Price* for overhead and profit. Only where the actual cost of the *Work* under all cash allowances exceeds the total amount of all cash allowances shall the *Contractor* be compensated for the excess incurred and substantiated, plus an amount for overhead and profit on the excess only, as set out in the *Contract Documents*.
- 4.1.5 The net amount of any unexpended cash allowances, after providing for any reallocations as contemplated in paragraph 4.1.4, shall be deducted from the *Contract Price* by *Change Order* without any adjustment for the *Contractor's* overhead and profit on such amount.
- 4.1.6 The value of the *Work* performed under a cash allowance is eligible to be included in progress payments.
- 4.1.7 The *Contractor* and the *Consultant* shall jointly prepare a schedule that shows when the items called for under cash allowances must be ordered to avoid delaying the progress of the *Work*.

GC 4.2 CONTINGENCY ALLOWANCE

- 4.2.1 The *Contract Price* includes the contingency allowance, if any, stated in the *Contract Documents*.
- 4.2.2 The contingency allowance includes the *Contractor's* overhead and profit in connection with such contingency allowance.
- 4.2.3 Expenditures under the contingency allowance shall be authorized and valued as provided in GC 6.1 – OWNER'S RIGHT TO MAKE CHANGES, GC 6.2 – CHANGE ORDER and GC 6.3 – CHANGE DIRECTIVE.
- 4.2.4 The *Contract Price* shall be adjusted by *Change Order* to provide for any difference between the expenditures authorized under paragraph 4.2.3 and the contingency allowance.

PART 5 PAYMENT

GC 5.1 FINANCING INFORMATION REQUIRED OF THE OWNER

- 5.1.1 The *Owner* shall, at the request of the *Contractor*, before signing the *Contract*, and promptly from time to time thereafter, furnish to the *Contractor* reasonable evidence that financial arrangements have been made to fulfill the *Owner's* obligations under the *Contract*.
- 5.1.2 The *Owner* shall give the *Contractor Notice in Writing* of any material change in the *Owner's* financial arrangements to fulfill the *Owner's* obligations under the *Contract* during the performance of the *Contract*.

CCDC 2 – 2020

Note: This contract is protected by copyright. Use of a CCDC 2 document not containing a CCDC 2 copyright seal constitutes an infringement of copyright. Only sign this contract if the document cover page bears a CCDC 2 copyright seal to demonstrate that it is intended by the parties to be an accurate and unamended version of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

GC 5.2 APPLICATIONS FOR PAYMENT

- 5.2.1 Applications for payment on account as provided in Article A-5 of the Agreement – PAYMENT shall be submitted monthly to the *Owner* and the *Consultant* simultaneously as the *Work* progresses.
- 5.2.2 Applications for payment shall be dated the last day of each payment period, which is the last day of the month or an alternative day of the month agreed in writing by the parties.
- 5.2.3 The amount claimed shall be for the value, proportionate to the amount of the *Contract*, of *Work* performed and *Products* delivered to the *Place of the Work* as of the last day of the payment period.
- 5.2.4 The *Contractor* shall submit to the *Consultant*, at least 15 calendar days before the first application for payment, a schedule of values for the parts of the *Work*, aggregating the total amount of the *Contract Price*, so as to facilitate evaluation of applications for payment.
- 5.2.5 The schedule of values shall be made out in such form as specified in the *Contract* and supported by such evidence as the *Consultant* may reasonably require.
- 5.2.6 Applications for payment shall be based on the schedule of values accepted by the *Consultant* and shall comply with the provisions of *Payment Legislation*.
- 5.2.7 Each application for payment shall include evidence of compliance with workers' compensation legislation at the *Place of the Work* and after the first payment, a declaration by the *Contractor* as to the distribution made of the amounts previously received using document CCDC 9A 'Statutory Declaration'.
- 5.2.8 Applications for payment for *Products* delivered to the *Place of the Work* but not yet incorporated into the *Work* shall be supported by such evidence as the *Consultant* may reasonably require to establish the value and delivery of the *Products*.

GC 5.3 PAYMENT

- 5.3.1 After receipt by the *Consultant* and the *Owner* of an application for payment submitted by the *Contractor* in accordance with GC 5.2 – APPLICATIONS FOR PAYMENT:
 - .1 The *Consultant* will issue to the *Owner* and copy to the *Contractor*, no later than 10 calendar days after the receipt of the application for payment, a certificate for payment in the amount applied for, or in such other amount as the *Consultant* determines to be properly due. If the *Consultant* certifies a different amount, or rejects the application or part thereof, the *Owner* shall promptly issue a written notice to the *Contractor* giving reasons for the revision or rejection, such written notice to be in compliance with *Payment Legislation*.
 - .2 The *Owner* shall make payment to the *Contractor* on account as provided in Article A-5 of the Agreement – PAYMENT on or before 28 calendar days after the receipt by the *Owner* and the *Consultant* of the application for payment, and in any event, in compliance with *Payment Legislation*.

GC 5.4 SUBSTANTIAL PERFORMANCE OF THE WORK AND PAYMENT OF HOLDBACK

- 5.4.1 The *Consultant* will review the *Work* to certify or verify the validity of the application for *Substantial Performance of the Work* and will promptly, and in any event, no later than 20 calendar days after receipt of the *Contractors* application:
 - .1 advise the *Contractor* in writing that the *Work* or the designated portion of the *Work* is not substantially performed and give reasons why, or
 - .2 state the date of *Substantial Performance of the Work* or a designated portion of the *Work* in a certificate and issue a copy of that certificate to each of the *Owner* and the *Contractor*.
- 5.4.2 Where the holdback amount required by the applicable lien legislation has not been placed in a separate lien holdback account, the *Owner* shall, no later than 10 calendar days prior to the expiry of the holdback period stipulated in the lien legislation applicable to the *Place of the Work*, place the holdback amount in a bank account in the joint names of the *Owner* and the *Contractor*.
- 5.4.3 Subject to the requirements of any *Payment Legislation*, all holdback amount prescribed by the applicable lien legislation for the *Work* shall become due and payable to the *Contractor* no later than 10 *Working Days* following the expiration of the holdback period stipulated in the lien legislation applicable to the *Place of the Work*.
- 5.4.4 The *Contractor* shall submit an application for payment of the lien holdback amount in accordance with GC 5.3 – PAYMENT.
- 5.4.5 Where legislation permits progressive release of the holdback for a portion of the *Work* and the *Consultant* has certified or verified that the part of the *Work* has been performed prior to *Substantial Performance of the Work*, the *Owner* hereby agrees to release, and shall release, such portion to the *Contractor* in accordance with such legislation.

- 5.4.6 Notwithstanding any progressive release of the holdback, the *Contractor* shall ensure that such parts of the *Work* are protected pending the issuance of a final certificate for payment and be responsible for the correction of defects or work not performed regardless of whether or not such was apparent when the holdback was released.

GC 5.5 FINAL PAYMENT

- 5.5.1 When the *Contractor* considers that the *Work* is completed, the *Contractor* shall submit an application for final payment.
- 5.5.2 The *Consultant* will, no later than 10 calendar days after the receipt of an application from the *Contractor* for final payment, review the *Work* to verify the validity of the application and when the *Consultant* finds the *Contractor's* application for final payment valid, the *Consultant* will promptly issue a final certificate for payment to the *Owner*, with a copy to the *Contractor*.
- 5.5.3 If the *Consultant* rejects the application or part thereof, the *Owner* will promptly issue a written notice to the *Contractor* giving reasons for the revision or rejection, such written notice to be in compliance with *Payment Legislation*.
- 5.5.4 Subject to the provision of paragraph 10.4.1 of GC 10.4 – WORKERS' COMPENSATION, and any legislation applicable to the *Place of the Work*, the *Owner* shall, no later than 5 calendar days after the issuance of a final certificate for payment, pay the *Contractor* as provided in Article A-5 of the Agreement – PAYMENT and in any event, in compliance with *Payment Legislation*.

GC 5.6 DEFERRED WORK

- 5.6.1 If because of climatic or other conditions reasonably beyond the control of the *Contractor*, or if the *Owner* and the *Contractor* agree that, there are items of work that must be deferred, payment in full for that portion of the *Work* which has been performed as certified by the *Consultant* shall not be withheld or delayed by the *Owner* on account thereof, but the *Owner* may withhold, until the remaining portion of the *Work* is finished, only such an amount that the *Consultant* determines is sufficient and reasonable to cover the cost of performing such deferred *Work*.

GC 5.7 NON-CONFORMING WORK

- 5.7.1 No payment by the *Owner* under the *Contract* nor partial or entire use or occupancy of the *Work* by the *Owner* shall constitute an acceptance of any portion of the *Work* or *Products* which are not in accordance with the requirements of the *Contract Documents*.

PART 6 CHANGES IN THE WORK

GC 6.1 OWNER'S RIGHT TO MAKE CHANGES

- 6.1.1 The *Owner*, through the *Consultant*, without invalidating the *Contract*, may make:
- .1 changes in the *Work* consisting of additions, deletions or other revisions to the *Work* by *Change Order* or *Change Directive*, and
 - .2 changes to the *Contract Time* for the *Work*, or any part thereof, by *Change Order*.
- 6.1.2 The *Contractor* shall not perform a change in the *Work* without a *Change Order* or a *Change Directive*.

GC 6.2 CHANGE ORDER

- 6.2.1 When a change in the *Work* is proposed or required, the *Consultant* will provide the *Contractor* with a written description of the proposed change in the *Work*. The *Contractor* shall promptly present to the *Consultant*, in a form that can be reasonably evaluated, a method of adjustment or an amount of adjustment for the *Contract Price*, if any, and the adjustment in the *Contract Time*, if any, for the proposed change in the *Work*.
- 6.2.2 When the *Owner* and the *Contractor* agree to the adjustments in the *Contract Price* and *Contract Time* or to the method to be used to determine the adjustments, such agreement shall be effective immediately and shall be recorded in a *Change Order*. The value of the work performed as the result of a *Change Order* shall be included in the applications for progress payment.

GC 6.3 CHANGE DIRECTIVE

- 6.3.1 If the *Owner* requires the *Contractor* to proceed with a change in the *Work* prior to the *Owner* and the *Contractor* agreeing upon the corresponding adjustment in *Contract Price* and *Contract Time*, the *Owner*, through the *Consultant*, shall issue a *Change Directive*.
- 6.3.2 A *Change Directive* shall only be used to direct a change in the *Work* which is within the general scope of the *Contract Documents*.
- 6.3.3 A *Change Directive* shall not be used to direct a change in the *Contract Time* only.

CCDC 2 – 2020

Note: This contract is protected by copyright. Use of a CCDC 2 document not containing a CCDC 2 copyright seal constitutes an infringement of copyright. Only sign this contract if the document cover page bears a CCDC 2 copyright seal to demonstrate that it is intended by the parties to be an accurate and unamended version of CCDC 2 – 2020 except to the extent that any alterations, additions or modifications are set forth in supplementary conditions.

15

- 6.3.4 Upon receipt of a *Change Directive*, the *Contractor* shall proceed promptly with the change in the *Work*.
- 6.3.5 For the purpose of valuing *Change Directives*, changes in the *Work* that are not substitutions or otherwise related to each other shall not be grouped together in the same *Change Directive*.
- 6.3.6 The adjustment in the *Contract Price* for a change carried out by way of a *Change Directive* shall be determined on the basis of the cost of the *Contractor's* actual expenditures and savings attributable to the *Change Directive*, valued in accordance with paragraph 6.3.7 and as follows:
- .1 If the change results in a net increase in the *Contractor's* cost, the *Contract Price* shall be increased by the amount of the net increase in the *Contractor's* cost, plus the *Contractor's* percentage fee on such net increase.
 - .2 If the change results in a net decrease in the *Contractor's* cost, the *Contract Price* shall be decreased by the amount of the net decrease in the *Contractor's* cost, without adjustment for the *Contractor's* percentage fee.
 - .3 The *Contractor's* fee shall be as specified in the *Contract Documents* or as otherwise agreed by the parties.
- 6.3.7 The cost of performing the work attributable to the *Change Directive* shall be limited to the actual cost of the following in as much as it contributes directly to the implementation of the *Change Directive*:

Labour

- .1 rates that are listed in the schedule or as agreed by the *Owner* and the *Contractor* including wages, benefits, compensation, contributions, assessments, or taxes incurred for such items as employment insurance, provincial or territorial health insurance, workers' compensation, and Canada or Quebec Pension Plan for:
 - (1) trade labour in the direct employ of the *Contractor*;
 - (2) the *Contractor's* personnel when stationed at the field office;
 - (3) the *Contractor's* personnel engaged at shops or on the road, in expediting the production or transportation of materials or equipment; and
 - (4) the *Contractor's* office personnel engaged in a technical capacity, or other personnel identified in Article A-3 of the Agreement – CONTRACT DOCUMENTS for the time spent in the performance of the *Work*;

Products, Construction Equipment and Temporary Work

- .2 cost of all *Products* including cost of transportation thereof;
- .3 in the absence of agreed rates, cost less salvage value of *Construction Equipment*, *Temporary Work* and tools, exclusive of hand tools under \$1,000 owned by the *Contractor*;
- .4 rental cost of *Construction Equipment*, *Temporary Work* and tools, exclusive of hand tools under \$1,000;
- .5 cost of all equipment and services required for the *Contractor's* field office;

Subcontract

- .6 subcontract amounts of Subcontractor with pricing mechanism approved by the *Owner*;

Others

- .7 travel and subsistence expenses of the *Contractor's* personnel described in paragraph 6.3.7.1;
- .8 deposits lost provided that they are not caused by negligent acts or omissions of the *Contractor*;
- .9 cost of quality assurance such as independent inspection and testing services;
- .10 charges levied by authorities having jurisdiction at the *Place of the Work*;
- .11 royalties, patent license fees, and damages for infringement of patents and cost of defending suits therefor subject always to the *Contractor's* obligations to indemnify the *Owner* as provided in paragraph 10.3.1 of GC 10.3 – PATENT FEES;
- .12 premium for all contract securities and insurance for which the *Contractor* is required, by the *Contract Documents*, to provide, maintain and pay in relation to the performance of the *Work*;
- .13 losses and expenses sustained by the *Contractor* for matters which are the subject of insurance under the policies prescribed in GC 11.1 – INSURANCE when such losses and expenses are not recoverable because the amounts are in excess of collectible amounts or within the deductible amounts;
- .14 taxes and duties, other than *Value Added Taxes*, income, capital, or property taxes, relating to the *Work* for which the *Contractor* is liable;
- .15 charges for voice and data communications, courier services, expressage, transmittal and reproduction of documents, and petty cash items;
- .16 cost for removal and disposal of waste products and debris;
- .17 legal costs, incurred by the *Contractor*, in relation to the performance of the *Work* provided that they are not:
 - (1) relating to a dispute between the *Owner* and the *Contractor* unless such costs are part of a settlement or awarded by arbitration or court,
 - (2) the result of the negligent acts or omissions of the *Contractor*, or
 - (3) the result of a breach of this *Contract* by the *Contractor*;
- .18 cost of auditing when requested by the *Owner*; and
- .19 cost of *Project* specific information technology in accordance with the method determined by the parties.

- 6.3.8 Notwithstanding any other provisions contained in the General Conditions of the *Contract*, it is the intention of the parties that the cost of any item under any cost element referred to in paragraph 6.3.7 shall cover and include any and all costs or liabilities attributable to the *Change Directive* other than those which are the result of or occasioned by any failure on the part of the *Contractor* to exercise reasonable care and diligence in the *Contractor's* attention to the *Work*. Any cost due to failure on the part of the *Contractor* to exercise reasonable care and diligence in the *Contractor's* performance of the *Work* attributable to the *Change Directive* shall be borne by the *Contractor*.
- 6.3.9 The *Contractor* shall keep full and detailed accounts and records necessary for the documentation of the cost of performing the *Work* attributable to the *Change Directive* and shall provide the *Consultant* with copies thereof.
- 6.3.10 For the purpose of valuing *Change Directives*, the *Owner* shall be afforded reasonable access to all of the *Contractor's* pertinent documents related to the cost of performing the *Work* attributable to the *Change Directive*.
- 6.3.11 Pending determination of the final amount of a *Change Directive*, the undisputed value of the *Work* performed as the result of a *Change Directive* is eligible to be included in progress payments.
- 6.3.12 If the *Owner* and the *Contractor* do not agree on the proposed adjustment in the *Contract Time* attributable to the change in the *Work*, or the method of determining it, the adjustment shall be referred to the *Consultant* for a finding.
- 6.3.13 When the *Owner* and the *Contractor* reach agreement on the adjustment to the *Contract Price* and to the *Contract Time*, this agreement shall be recorded in a *Change Order*.

GC 6.4 CONCEALED OR UNKNOWN CONDITIONS

- 6.4.1 If the *Owner* or the *Contractor* discover conditions at the *Place of the Work* which are:
- .1 subsurface or otherwise concealed physical conditions which existed before the commencement of the *Work* and differ materially from those indicated in the *Contract Documents*; or
 - .2 physical conditions, other than conditions due to weather, that are of a nature which differ materially from those ordinarily found to exist and generally recognized as inherent in construction activities of the character provided for in the *Contract Documents*,
- then the observing party shall give *Notice in Writing* to the other party of such conditions before they are disturbed and in no event later than 5 *Working Days* after first observance of the conditions.
- 6.4.2 The *Consultant* will promptly investigate such conditions and make a finding. If the finding is that the conditions differ materially and this would cause an increase or decrease in the *Contractor's* cost or time to perform the *Work*, the *Owner*, through the *Consultant*, shall issue appropriate instructions for a change in the *Work* as provided in GC 6.2 – CHANGE ORDER or GC 6.3 – CHANGE DIRECTIVE.
- 6.4.3 If the *Consultant* finds that the conditions at the *Place of the Work* are not materially different or that no change in the *Contract Price* or the *Contract Time* is justified, the *Consultant* will promptly inform the *Owner* and the *Contractor* in writing.
- 6.4.4 If such concealed or unknown conditions relate to toxic and hazardous substances and materials, artifacts and fossils, or mould, the parties will be governed by the provisions of GC 9.2 – TOXIC AND HAZARDOUS SUBSTANCES, GC 9.3 – ARTIFACTS AND FOSSILS and GC 9.5 – MOULD.

GC 6.5 DELAYS

- 6.5.1 If the *Contractor* is delayed in the performance of the *Work* by the *Owner*, the *Consultant*, or anyone employed or engaged by them directly or indirectly, contrary to the provisions of the *Contract Documents*, then the *Contract Time* shall be extended for such reasonable time as the *Consultant* may recommend in consultation with the *Contractor*. The *Contractor* shall be reimbursed by the *Owner* for reasonable costs incurred by the *Contractor* as the result of such delay.
- 6.5.2 If the *Contractor* is delayed in the performance of the *Work* by a stop work order issued by a court or other public authority and providing that such order was not issued as the result of an act or fault of the *Contractor* or any person employed or engaged by the *Contractor* directly or indirectly, resulting in the failure of the *Contractor* to attain *Ready-for-Takeover* by the date stipulated in Article A-1 of the Agreement – THE WORK, then the *Contract Time* shall be extended for such reasonable time as the *Consultant* may recommend in consultation with the *Contractor*. The *Contractor* shall be reimbursed by the *Owner* for reasonable costs incurred by the *Contractor* as the result of such delay.
- 6.5.3 If the *Contractor* is delayed in the performance of the *Work* by:
- .1 labour disputes, strikes, lock-outs (including lock-outs decreed or recommended for its members by a recognized contractors' association, of which the *Contractor* is a member or to which the *Contractor* is otherwise bound),
 - .2 fire, unusual delay by common carriers or unavoidable casualties,
 - .3 abnormally adverse weather conditions, or

.4 any cause beyond the *Contractor's* control other than one resulting from a default or breach of *Contract* by the *Contractor*, then the *Contract Time* shall be extended for such reasonable time as the *Consultant* may recommend in consultation with the *Contractor*. The extension of time shall not be less than the time lost as the result of the event causing the delay, unless the *Contractor* agrees to a shorter extension. The *Contractor* shall not be entitled to payment for costs incurred by such delays unless such delays result from actions by the *Owner*, the *Consultant* or anyone employed or engaged by them directly or indirectly.

6.5.4 No extension shall be made for delay unless *Notice in Writing* of the cause of delay is given to the *Consultant* not later than 10 *Working Days* after the commencement of the delay. In the case of a continuing cause of delay only one *Notice in Writing* shall be necessary.

6.5.5 If no schedule is made under paragraph 2.2.12 of GC 2.2 – ROLE OF THE CONSULTANT, then no request for extension shall be made because of failure of the *Consultant* to furnish instructions until 10 *Working Days* after demand for such instructions has been made.

GC 6.6 CLAIMS FOR A CHANGE IN CONTRACT PRICE

6.6.1 If the *Contractor* intends to make a claim for an increase to the *Contract Price*, or if the *Owner* intends to make a claim against the *Contractor* for a credit to the *Contract Price*, the party that intends to make the claim shall give timely *Notice in Writing* of intent to claim to the other party and to the *Consultant*.

6.6.2 Upon commencement of the event or series of events giving rise to a claim, the party intending to make the claim shall:

- .1 take all reasonable measures to mitigate any loss or expense which may be incurred as a result of such event or series of events, and
- .2 keep such records as may be necessary to support the claim.

6.6.3 The party making the claim shall submit within a reasonable time to the *Consultant* a detailed account of the amount claimed and the grounds upon which the claim is based and the *Consultant* will make a finding upon such claim.

6.6.4 Where the event or series of events giving rise to the claim has a continuing effect, the detailed account submitted under paragraph 6.6.3 shall be considered to be an interim account and the party making the claim shall, at such intervals as the *Consultant* may reasonably require, submit further interim accounts giving the accumulated amount of the claim and any further grounds upon which it is based. The party making the claim shall submit a final account after the end of the effects resulting from the event or series of events.

6.6.5 The *Consultant's* findings, with respect to a claim made by either party, will be given by *Notice in Writing* to both parties within 30 *Working Days* after receipt of the claim by the *Consultant*, or within such other time period as may be agreed by the parties.

6.6.6 If such finding is not acceptable to either party, the claim shall be settled in accordance with Part 8 of the General Conditions – DISPUTE RESOLUTION.

PART 7 DEFAULT NOTICE

GC 7.1 OWNER'S RIGHT TO PERFORM THE WORK, TERMINATE THE CONTRACTOR'S RIGHT TO CONTINUE WITH THE WORK OR TERMINATE THE CONTRACT

7.1.1 If the *Contractor* is adjudged bankrupt, or makes a general assignment for the benefit of creditors because of the *Contractor's* insolvency, or if a receiver is appointed because of the *Contractor's* insolvency, the *Owner* may, without prejudice to any other right or remedy the *Owner* may have, terminate the *Contractor's* right to continue with the *Work*, by giving the *Contractor* or receiver or trustee in bankruptcy *Notice in Writing* to that effect.

7.1.2 If the *Contractor* neglects to perform the *Work* properly or otherwise fails to comply with the requirements of the *Contract* to a substantial degree and if the *Consultant* has given a written statement to the *Owner* and *Contractor* which provides the detail of such neglect to perform the *Work* properly or such failure to comply with the requirements of the *Contract* to a substantial degree, the *Owner* may, without prejudice to any other right or remedy the *Owner* may have, give the *Contractor* *Notice in Writing*, containing particulars of the default including references to applicable provisions of the *Contract*, that the *Contractor* is in default of the *Contractor's* contractual obligations and instruct the *Contractor* to correct the default in the 5 *Working Days* immediately following the receipt of such *Notice in Writing*.

7.1.3 If the default cannot be corrected in the 5 *Working Days* specified or in such other time period as may be subsequently agreed in writing by the parties, the *Contractor* shall be in compliance with the *Owner's* instructions if the *Contractor*:

- .1 commences the correction of the default within the specified time,
- .2 provides the *Owner* with an acceptable schedule for such correction, and
- .3 corrects the default in accordance with the *Contract* terms and with such schedule.

- 7.1.4 If the *Contractor* fails to correct the default in the time specified or in such other time period as may be subsequently agreed in writing by the parties, without prejudice to any other right or remedy the *Owner* may have, the *Owner* may by giving *Notice in Writing*:
- .1 correct such default and deduct the cost thereof from any payment then or thereafter due the *Contractor* for the *Work* provided the *Consultant* has certified such cost to the *Owner* and the *Contractor*, or
 - .2 terminate the *Contractor*'s right to continue with the *Work* in whole or in part or terminate the *Contract*.
- 7.1.5 If the *Owner* terminates the *Contractor*'s right to continue with the *Work* as provided in paragraphs 7.1.1 and 7.1.4, the *Owner* shall be entitled to:
- .1 take possession of the *Work* and *Products* at the *Place of the Work*; subject to the rights of third parties, utilize the *Construction Equipment* at the *Place of the Work*; finish the *Work* by whatever method the *Owner* may consider expedient, but without undue delay or expense,
 - .2 withhold further payment to the *Contractor* until a final certificate for payment is issued,
 - .3 charge the *Contractor* the amount by which the full cost of finishing the *Work* as certified by the *Consultant*, including compensation to the *Consultant* for the *Consultant*'s additional services and a reasonable allowance as determined by the *Consultant* to cover the cost of corrections to work performed by the *Contractor* that may be required under GC 12.3 – WARRANTY, exceeds the unpaid balance of the *Contract Price*; however, if such cost of finishing the *Work* is less than the unpaid balance of the *Contract Price*, the *Owner* shall pay the *Contractor* the difference, and
 - .4 on expiry of the warranty period, charge the *Contractor* the amount by which the cost of corrections to the *Contractor*'s work under GC 12.3 – WARRANTY exceeds the allowance provided for such corrections, or if the cost of such corrections is less than the allowance, pay the *Contractor* the difference.
- 7.1.6 The *Contractor*'s obligation under the *Contract* as to quality, correction and warranty of the work performed by the *Contractor* up to the time of termination shall continue in force after such termination of the *Contract*.

GC 7.2 CONTRACTOR'S RIGHT TO SUSPEND THE WORK OR TERMINATE THE CONTRACT

- 7.2.1 If the *Owner* is adjudged bankrupt, or makes a general assignment for the benefit of creditors because of the *Owner*'s insolvency, or if a receiver is appointed because of the *Owner*'s insolvency, the *Contractor* may, without prejudice to any other right or remedy the *Contractor* may have, terminate the *Contract* by giving the *Owner* or receiver or trustee in bankruptcy *Notice in Writing* to that effect.
- 7.2.2 If the *Work* is suspended or otherwise delayed for a period of 20 *Working Days* or more under an order of a court or other public authority and providing that such order was not issued as the result of an act or fault of the *Contractor* or of anyone directly or indirectly employed or engaged by the *Contractor*, the *Contractor* may, without prejudice to any other right or remedy the *Contractor* may have, terminate the *Contract* by giving the *Owner* *Notice in Writing* to that effect.
- 7.2.3 The *Contractor* may give *Notice in Writing* to the *Owner*, with a copy to the *Consultant*, that the *Owner* is in default of the *Owner*'s contractual obligations if:
- .1 the *Owner* fails to furnish, when so requested by the *Contractor*, reasonable evidence that financial arrangements have been made to fulfill the *Owner*'s obligations under the *Contract*,
 - .2 the *Consultant* fails to issue a certificate as provided in Part 5 of the General Conditions – PAYMENT,
 - .3 the *Owner* fails to pay the *Contractor* when due the amounts certified by the *Consultant* or awarded by adjudication, arbitration or court, or
 - .4 the *Owner* fails to comply with the requirements of the *Contract* to a substantial degree and the *Consultant*, except for GC 5.1 – FINANCING INFORMATION REQUIRED OF THE OWNER, gives a written statement to the *Owner* and the *Contractor* that provides detail of such failure to comply with the requirements of the *Contract* to a substantial degree.
- 7.2.4 The *Contractor*'s *Notice in Writing* to the *Owner* provided under paragraph 7.2.3 shall advise that if the default is not corrected within 5 *Working Days* following the receipt of the *Notice in Writing*, the *Contractor* may, without prejudice to any other right or remedy the *Contractor* may have, suspend the *Work* or terminate the *Contract*.
- 7.2.5 If the *Contractor* terminates the *Contract* by giving a *Notice in Writing* to the *Owner* under the conditions set out above, the *Contractor* shall be entitled to be paid for all work performed including reasonable profit, for loss sustained upon *Products* and *Construction Equipment*, and such other damages as the *Contractor* may have sustained as a result of the termination of the *Contract*.

PART 8 DISPUTE RESOLUTION

GC 8.1 AUTHORITY OF THE CONSULTANT

- 8.1.1 Differences between the parties to the *Contract* as to the interpretation, application or administration of the *Contract* or any failure to agree where agreement between the parties is called for, herein collectively called disputes, which are not resolved

in the first instance by findings of the *Consultant* as provided in GC 2.2 – ROLE OF THE CONSULTANT, shall be settled in accordance with the requirements of Part 8 of the General Conditions – DISPUTE RESOLUTION.

- 8.1.2 If a dispute arises under the *Contract* in respect of a matter in which the *Consultant* has no authority under the *Contract* to make a finding, the procedures set out in paragraph 8.1.3 and paragraphs 8.3.3 to 8.3.8 of GC 8.3 – NEGOTIATION, MEDIATION AND ARBITRATION, and in GC 8.4 – RETENTION OF RIGHTS apply to that dispute with the necessary changes to detail as may be required.
- 8.1.3 If a dispute is not resolved promptly, the *Consultant* will give such instructions as in the *Consultant's* opinion are necessary for the proper performance of the *Work* and to prevent delays pending settlement of the dispute. The parties shall act immediately according to such instructions, it being understood that by so doing neither party will jeopardize any claim the party may have. If it is subsequently determined that such instructions were in error or at variance with the *Contract Documents*, the *Owner* shall pay the *Contractor* costs incurred by the *Contractor* in carrying out such instructions which the *Contractor* was required to do beyond what the *Contract Documents* correctly understood and interpreted would have required, including costs resulting from interruption of the *Work*.

GC 8.2 ADJUDICATION

- 8.2.1 Nothing in this *Contract* shall be deemed to affect the rights of the parties to resolve any dispute by adjudication as may be prescribed by applicable legislation.

GC 8.3 NEGOTIATION, MEDIATION AND ARBITRATION

- 8.3.1 In accordance with the rules for mediation as provided in CCDC 40 'Rules for Mediation and Arbitration of Construction Industry Disputes' in effect at the time of bid closing, the parties shall appoint a Project Mediator
- .1 within 20 *Working Days* after the *Contract* was awarded, or
 - .2 if the parties neglected to make an appointment within the 20 *Working Days*, within 10 *Working Days* after either party by *Notice in Writing* requests that the Project Mediator be appointed.
- 8.3.2 A party shall be conclusively deemed to have accepted a finding of the *Consultant* under GC 2.2 – ROLE OF THE CONSULTANT and to have expressly waived and released the other party from any claims in respect of the particular matter dealt with in that finding unless, within 15 *Working Days* after receipt of that finding, the party sends a *Notice in Writing* of dispute to the other party and to the *Consultant*, which contains the particulars of the matter in dispute and the relevant provisions of the *Contract Documents*. The responding party shall send a *Notice in Writing* of reply to the dispute within 10 *Working Days* after receipt of such *Notice in Writing* setting out particulars of this response and any relevant provisions of the *Contract Documents*.
- 8.3.3 The parties shall make all reasonable efforts to resolve their dispute by amicable negotiations and agree to provide, without prejudice, frank, candid, and timely disclosure of relevant facts, information and documents to facilitate these negotiations.
- 8.3.4 After a period of 10 *Working Days* following receipt of a responding party's *Notice in Writing* of reply under paragraph 8.3.2, the parties shall request the Project Mediator to assist the parties to reach agreement on any unresolved dispute. The mediated negotiations shall be conducted in accordance with the rules for mediation as provided in CCDC 40 in effect at the time of bid closing.
- 8.3.5 If the dispute has not been resolved at the mediation or within such further period as is agreed by the parties, the Project Mediator will terminate the mediated negotiations by giving *Notice in Writing* to the *Owner*, the *Contractor* and the *Consultant*.
- 8.3.6 By giving a *Notice in Writing* to the other party and the *Consultant*, not later than 10 *Working Days* after the date of termination of the mediated negotiations under paragraph 8.3.5, either party may refer the dispute to be finally resolved by arbitration under the rules of arbitration as provided in CCDC 40 in effect at the time of bid closing. The arbitration shall be conducted in the jurisdiction of the *Place of the Work*.
- 8.3.7 On expiration of the 10 *Working Days*, the arbitration agreement under paragraph 8.3.6 is not binding on the parties and, if a *Notice in Writing* is not given under paragraph 8.3.6 within the required time, the parties may refer the unresolved dispute to the courts or to any other form of dispute resolution, including arbitration, which they have agreed to use.
- 8.3.8 If neither party, by *Notice in Writing*, given within 10 *Working Days* of the date of *Notice in Writing* requesting arbitration in paragraph 8.3.6, requires that a dispute be arbitrated immediately, all disputes referred to arbitration as provided in paragraph 8.3.6 shall be:
- .1 held in abeyance until:
 - (1) *Ready-for-Takeover*,
 - (2) the *Contract* has been terminated, or
 - (3) the *Contractor* has abandoned the *Work*,whichever is earlier; and

- .2 consolidated into a single arbitration under the rules governing the arbitration under paragraph 8.3.6.

GC 8.4 RETENTION OF RIGHTS

- 8.4.1 It is agreed that no act by either party shall be construed as a renunciation or waiver of any rights or recourses, provided the party has given the *Notice in Writing* required under Part 8 of the General Conditions – DISPUTE RESOLUTION and has carried out the instructions as provided in paragraph 8.1.3 of GC 8.1 – AUTHORITY OF THE CONSULTANT.
- 8.4.2 Nothing in Part 8 of the General Conditions – DISPUTE RESOLUTION shall be construed in any way to limit a party from asserting any statutory right to a lien under applicable lien legislation of the jurisdiction of the *Place of the Work* and the assertion of such right by initiating judicial proceedings is not to be construed as a waiver of any right that party may have under paragraph 8.3.6 of GC 8.3 – NEGOTIATION, MEDIATION AND ARBITRATION to proceed by way of arbitration to adjudicate the merits of the claim upon which such a lien is based.

PART 9 PROTECTION OF PERSONS AND PROPERTY

GC 9.1 PROTECTION OF WORK AND PROPERTY

- 9.1.1 The *Contractor* shall protect the *Work*, the *Owner's* property and property adjacent to the *Place of the Work* from damage which may arise as the result of the *Contractor's* operations under the *Contract*, and shall be responsible for such damage, except damage which occurs as the result of:
- .1 errors or omissions in the *Contract Documents*; or
 - .2 acts or omissions by the *Owner*, the *Consultant*, *Other Contractors*, or their agents and employees.
- 9.1.2 Before commencing any work, the *Contractor* shall determine the location of all underground utilities and structures indicated in the *Contract Documents* or that are reasonably apparent in an inspection of the *Place of the Work*.
- 9.1.3 Should the *Contractor* in the performance of the *Contract* damage the *Work*, the *Owner's* property or property adjacent to the *Place of the Work*, the *Contractor* shall be responsible for making good such damage at the *Contractor's* expense.
- 9.1.4 Should damage occur to the *Work* or the *Owner's* property for which the *Contractor* is not responsible, as provided in paragraph 9.1.1, the *Contractor* shall make good such damage to the *Work* and, if the *Owner* so directs, to the *Owner's* property. The *Contract Price* and *Contract Time* shall be adjusted as provided in GC 6.1 – OWNER'S RIGHT TO MAKE CHANGES, GC 6.2 – CHANGE ORDER and GC 6.3 – CHANGE DIRECTIVE.

GC 9.2 TOXIC AND HAZARDOUS SUBSTANCES

- 9.2.1 For the purposes of applicable legislation related to toxic and hazardous substances, the *Owner* shall be deemed to have control and management of the *Place of the Work* with respect to existing conditions.
- 9.2.2 Prior to the *Contractor* commencing the *Work*, the *Owner* shall,
- .1 take all reasonable steps to determine whether any toxic or hazardous substances are present at the *Place of the Work*, and
 - .2 provide the *Consultant* and the *Contractor* with a written list of any such substances that are known to exist and their locations.
- 9.2.3 The *Owner* shall take all reasonable steps to ensure that no person's exposure to any toxic or hazardous substance exceeds the time weighted levels prescribed by applicable legislation at the *Place of the Work* and that no property is damaged or destroyed as a result of exposure to, or the presence of, toxic or hazardous substances which were at the *Place of the Work* prior to the *Contractor* commencing the *Work*.
- 9.2.4 Unless the *Contract* expressly provides otherwise, the *Owner* shall be responsible for taking all necessary steps, in accordance with applicable legislation in force at the *Place of the Work*, to dispose of, store or otherwise render harmless any toxic or hazardous substance which was present at the *Place of the Work* prior to the *Contractor* commencing the *Work*.
- 9.2.5 If the *Contractor*
- .1 encounters toxic or hazardous substances at the *Place of the Work*, or
 - .2 has reasonable grounds to believe that toxic or hazardous substances are present at the *Place of the Work*, which were not brought to the *Place of the Work* by the *Contractor* or anyone for whom the *Contractor* is responsible and which were not disclosed by the *Owner* or which were disclosed but have not been dealt with as required under paragraph 9.2.4, the *Contractor* shall
 - .3 take all reasonable steps, including stopping the *Work*, to ensure that no person's exposure to any toxic or hazardous substance exceeds any applicable time weighted levels prescribed by applicable legislation at the *Place of the Work*, and
 - .4 immediately report the circumstances to the *Consultant* and the *Owner* in writing.

- 9.2.6 If the *Owner* and the *Contractor* do not agree on the existence, significance of, or whether the toxic or hazardous substances were brought onto the *Place of the Work* by the *Contractor* or anyone for whom the *Contractor* is responsible, the *Owner* shall retain and pay for an independent qualified expert to investigate and determine such matters. The expert's report shall be delivered to the *Owner* and the *Contractor*.
- 9.2.7 If the *Owner* and the *Contractor* agree or if the expert referred to in paragraph 9.2.6 determines that the toxic or hazardous substances were not brought onto the place of the *Work* by the *Contractor* or anyone for whom the *Contractor* is responsible, the *Owner* shall promptly at the *Owner's* own expense:
- .1 take all steps as required under paragraph 9.2.4;
 - .2 reimburse the *Contractor* for the costs of all steps taken pursuant to paragraph 9.2.5;
 - .3 extend the *Contract Time* for such reasonable time as the *Consultant* may recommend in consultation with the *Contractor* and the expert referred to in 9.2.6 and reimburse the *Contractor* for reasonable costs incurred as a result of the delay; and
 - .4 indemnify the *Contractor* as required by GC 13.1 – INDEMNIFICATION.
- 9.2.8 If the *Owner* and the *Contractor* agree or if the expert referred to in paragraph 9.2.6 determines that the toxic or hazardous substances were brought onto the place of the *Work* by the *Contractor* or anyone for whom the *Contractor* is responsible, the *Contractor* shall promptly at the *Contractor's* own expense:
- .1 take all necessary steps, in accordance with applicable legislation in force at the *Place of the Work*, to safely remove and dispose the toxic or hazardous substances;
 - .2 make good any damage to the *Work*, the *Owner's* property or property adjacent to the place of the *Work* as provided in paragraph 9.1.3 of GC 9.1 – PROTECTION OF WORK AND PROPERTY;
 - .3 reimburse the *Owner* for reasonable costs incurred under paragraph 9.2.6; and
 - .4 indemnify the *Owner* as required by GC 13.1 – INDEMNIFICATION.
- 9.2.9 If either party does not accept the expert's findings under paragraph 9.2.6, the disagreement shall be settled in accordance with Part 8 of the General Conditions – DISPUTE RESOLUTION. If such disagreement is not resolved promptly, the parties shall act immediately in accordance with the expert's determination and take the steps required by paragraph 9.2.7 or 9.2.8 it being understood that by so doing, neither party will jeopardize any claim that party may have to be reimbursed as provided by GC 9.2 – TOXIC AND HAZARDOUS SUBSTANCES.

GC 9.3 ARTIFACTS AND FOSSILS

- 9.3.1 Fossils, coins, articles of value or antiquity, structures and other remains or things of scientific or historic interest discovered at the *Place or Work* shall, as between the *Owner* and the *Contractor*, be deemed to be the absolute property of the *Owner*.
- 9.3.2 The *Contractor* shall take all reasonable precautions to prevent removal or damage to discoveries as identified in paragraph 9.3.1, and shall advise the *Consultant* upon discovery of such items.
- 9.3.3 The *Consultant* will investigate the impact on the *Work* of the discoveries identified in paragraph 9.3.1. If conditions are found that would cause an increase or decrease in the *Contractor's* cost or time to perform the *Work*, the *Owner*, through the *Consultant*, shall issue appropriate instructions for a change in the *Work* as provided in GC 6.2 – CHANGE ORDER or GC 6.3 – CHANGE DIRECTIVE.

GC 9.4 CONSTRUCTION SAFETY

- 9.4.1 The *Contractor* shall be responsible for establishing, initiating, maintaining, and supervising all health and safety precautions and programs in connection with the performance of the *Work* in accordance with the applicable health and safety legislation.
- 9.4.2 The *Owner* and the *Contractor* shall comply with all health and safety precautions and programs established at the *Place of the Work*.
- 9.4.3 The *Owner* and the *Contractor* shall comply with the rules, regulations and practices required by the applicable health and safety legislation.
- 9.4.4 The *Owner* shall cause the *Consultant*, *Other Contractors* and the *Owner's* own forces to comply with all health and safety precautions and programs established by the *Contractor* at the *Place of the Work*.
- 9.4.5 Nothing in this *Contract* shall affect the determination of liability under the applicable health and safety legislation.

GC 9.5 MOULD

- 9.5.1 If the *Contractor* or the *Owner* observes or reasonably suspects the presence of mould at the *Place of the Work*, the remediation of which is not expressly part of the *Work*,
- .1 the observing party shall promptly report the circumstances to the other party in writing,
 - .2 the *Contractor* shall promptly take all reasonable steps, including stopping the *Work* if necessary, to ensure that no person suffers injury, sickness or death and that no property is damaged as a result of exposure to or the presence of the mould, and

- .3 if the *Owner* and the *Contractor* do not agree on the existence, significance or cause of the mould or as to what steps need be taken to deal with it, the *Owner* shall retain and pay for an independent qualified expert to investigate and determine such matters. The expert's report shall be delivered to the *Owner* and the *Contractor*.
- 9.5.2 If the *Owner* and the *Contractor* agree, or if the expert referred to in paragraph 9.5.1.3 determines that the presence of mould was caused by the *Contractor's* operations under the *Contract*, the *Contractor* shall promptly, at the *Contractor's* own expense:
- .1 take all reasonable and necessary steps to safely remediate or dispose of the mould,
 - .2 make good any damage to the *Work*, the *Owner's* property or property adjacent to the *Place of the Work* as provided in paragraph 9.1.3 of GC 9.1 – PROTECTION OF WORK AND PROPERTY,
 - .3 reimburse the *Owner* for reasonable costs incurred under paragraph 9.5.1.3, and
 - .4 indemnify the *Owner* as required by GC 13.1 – INDEMNIFICATION.
- 9.5.3 If the *Owner* and the *Contractor* agree, or if the expert referred to in paragraph 9.5.1.3 determines that the presence of mould was not caused by the *Contractor's* operations under the *Contract*, the *Owner* shall promptly, at the *Owner's* own expense:
- .1 take all reasonable and necessary steps to safely remediate or dispose of the mould,
 - .2 reimburse the *Contractor* for the cost of taking the steps under paragraph 9.5.1.2 and making good any damage to the *Work* as provided in paragraph 9.1.4 of GC 9.1 – PROTECTION OF WORK AND PROPERTY,
 - .3 extend the *Contract Time* for such reasonable time as the *Consultant* may recommend in consultation with the *Contractor* and the expert referred to in paragraph 9.5.1.3 and reimburse the *Contractor* for reasonable costs incurred as a result of the delay, and
 - .4 indemnify the *Contractor* as required by GC 13.1 – INDEMNIFICATION.
- 9.5.4 If either party does not accept the expert's finding under paragraph 9.5.1.3, the disagreement shall be settled in accordance with Part 8 of the General Conditions – DISPUTE RESOLUTION. If such disagreement is not resolved promptly, the parties shall act immediately in accordance with the expert's determination and take the steps required by paragraphs 9.5.2 or 9.5.3, it being understood that by so doing neither party will jeopardize any claim the party may have to be reimbursed as provided by GC 9.5 – MOULD.

PART 10 GOVERNING REGULATIONS

GC 10.1 TAXES AND DUTIES

- 10.1.1 The *Contract Price* shall include all taxes and customs duties in effect at the time of the bid closing except for *Value Added Taxes* payable by the *Owner* to the *Contractor* as stipulated in Article A-4 of the Agreement – CONTRACT PRICE.
- 10.1.2 Any increase or decrease in costs to the *Contractor* due to changes in taxes and duties after the time of the bid closing shall increase or decrease the *Contract Price* accordingly.

GC 10.2 LAWS, NOTICES, PERMITS, AND FEES

- 10.2.1 The laws of the *Place of the Work* shall govern the *Work*.
- 10.2.2 The *Owner* shall obtain and pay for development approvals, building permit, permanent easements, rights of servitude, and all other necessary approvals and permits, except for the permits and fees referred to in paragraph 10.2.3 or for which the *Contract Documents* specify as the responsibility of the *Contractor*.
- 10.2.3 The *Contractor* shall be responsible for the procurement of permits, licences, inspections, and certificates, which are necessary for the performance of the *Work* and customarily obtained by contractors in the jurisdiction of the *Place of the Work* after the issuance of the building permit. The *Contract Price* includes the cost of these permits, licences, inspections, and certificates, and their procurement.
- 10.2.4 The *Contractor* shall give the required notices and comply with the laws, ordinances, rules, regulations, or codes which are or become in force during the performance of the *Work* and which relate to the *Work*, to the preservation of the public health, and to construction safety.
- 10.2.5 The *Contractor* shall not be responsible for verifying that the *Contract Documents* are in compliance with the applicable laws, ordinances, rules, regulations, or codes relating to the *Work*. If the *Contract Documents* are at variance therewith, or if, subsequent to the time of bid closing, changes are made to the applicable laws, ordinances, rules, regulations, or codes which require modification to the *Contract Documents*, the *Contractor* shall advise the *Consultant* in writing requesting direction immediately upon such variance or change becoming known. The *Consultant* will issue the changes required to the *Contract Documents* as provided in GC 6.1 – OWNER'S RIGHT TO MAKE CHANGES, GC 6.2 – CHANGE ORDER and GC 6.3 – CHANGE DIRECTIVE.

- 10.2.6 If the *Contractor* fails to advise the *Consultant* in writing; fails to obtain direction as required in paragraph 10.2.5; and performs work knowing it to be contrary to any laws, ordinances, rules, regulations, or codes; the *Contractor* shall be responsible for and shall correct the violations thereof; and shall bear the costs, expenses and damages attributable to the failure to comply with the provisions of such laws, ordinances, rules, regulations, or codes.
- 10.2.7 If, subsequent to the time of bid closing, changes are made to applicable laws, ordinances, rules, regulations, or codes of authorities having jurisdiction which affect the cost of the *Work*, either party may submit a claim in accordance with the requirements of GC 6.6 – CLAIMS FOR A CHANGE IN CONTRACT PRICE.

GC 10.3 PATENT FEES

- 10.3.1 The *Contractor* shall pay the royalties and patent licence fees required for the performance of the *Contract*. The *Contractor* shall hold the *Owner* harmless from and against claims, demands, losses, costs, damages, actions, suits, or proceedings arising out of the *Contractor*'s performance of the *Contract* which are attributable to an infringement or an alleged infringement of a patent of invention by the *Contractor* or anyone for whose acts the *Contractor* may be liable.
- 10.3.2 The *Owner* shall hold the *Contractor* harmless against claims, demands, losses, costs, damages, actions, suits, or proceedings arising out of the *Contractor*'s performance of the *Contract* which are attributable to an infringement or an alleged infringement of a patent of invention in executing anything for the purpose of the *Contract*, the physical model, plan or design of which was supplied to the *Contractor* as part of the *Contract*.

GC 10.4 WORKERS' COMPENSATION

- 10.4.1 Prior to commencing the *Work*, and again with the *Contractor*'s applications for payment, the *Contractor* shall provide evidence of compliance with workers' compensation legislation at the *Place of the Work*.

PART 11 INSURANCE

GC 11.1 INSURANCE

- 11.1.1 Without restricting the generality of GC 13.1 – INDEMNIFICATION, the *Contractor* shall provide, maintain and pay for the following insurance coverages, the requirements of which are specified in CCDC 41 'CCDC Insurance Requirements' in effect at the time of bid closing except as hereinafter provided:
- 1 General liability insurance in the name of the *Contractor* and include, or in the case of a single, blanket policy, be endorsed to name, the *Owner* and the *Consultant* as insureds but only with respect to liability, other than legal liability arising out of their sole negligence, arising out of the operations of the *Contractor* with regard to the *Work*. General liability insurance shall be maintained from the date of commencement of the *Work* until one year from the date of *Ready-for-Takeover*. Liability coverage shall be provided for completed operations hazards from the date of *Ready-for-Takeover* on an ongoing basis for a period of 6 years following *Ready-for-Takeover*.
 - 2 Automobile Liability Insurance from the date of commencement of the *Work* until one year after the date of *Ready-for-Takeover*.
 - 3 Unmanned aerial vehicle aircraft, manned aircraft or watercraft Liability Insurance when owned or non-owned manned or unmanned aircraft or watercraft are used directly or indirectly in the performance of the *Work*.
 - 4 "Broad form" property insurance in the joint names of the *Contractor*, the *Owner* and the *Consultant*. The policy shall include as insureds all *Subcontractors*. The "Broad form" property insurance shall be provided from the date of commencement of the *Work* until the earliest of:
 - (1) 10 calendar days after the date of *Ready-for-Takeover*;
 - (2) on the commencement of use or occupancy of any part or section of the *Work* unless such use or occupancy is for construction purposes, habitational, office, banking, convenience store under 465 square metres in area, or parking purposes, or for the installation, testing and commissioning of equipment forming part of the *Work*; and
 - (3) when left unattended for more than 30 consecutive calendar days or when construction activity has ceased for more than 30 consecutive calendar days.
 - 5 Boiler and machinery insurance in the joint names of the *Contractor*, the *Owner* and the *Consultant*. The policy shall include as insureds all *Subcontractors*. The coverage shall be maintained continuously from commencement of use or operation of the boiler and machinery objects insured by the policy and until 10 calendar days after the date of *Ready-for-Takeover*.
 - 6 The "Broad form" property and boiler and machinery policies shall provide that, in the case of a loss or damage, payment shall be made to the *Owner* and the *Contractor* as their respective interests may appear. In the event of loss or damage:
 - (1) the *Contractor* shall act on behalf of the *Owner* for the purpose of adjusting the amount of such loss or damage payment with the insurers. When the extent of the loss or damage is determined, the *Contractor* shall proceed to restore the *Work*. Loss or damage shall not affect the rights and obligations of either party under the *Contract* except

that the *Contractor* shall be entitled to such reasonable extension of *Contract Time* relative to the extent of the loss or damage as the *Consultant* may recommend in consultation with the *Contractor*;

- (2) the *Contractor* shall be entitled to receive from the *Owner*, in addition to the amount due under the *Contract*, the amount which the *Owner's* interest in restoration of the *Work* has been appraised, such amount to be paid as the restoration of the *Work* proceeds in accordance with the progress payment provisions. In addition the *Contractor* shall be entitled to receive from the payments made by the insurer the amount of the *Contractor's* interest in the restoration of the *Work*; and
- (3) to the *Work* arising from the work of the *Owner*, the *Owner's* own forces or *Other Contractors*, the *Owner* shall, in accordance with the *Owner's* obligations under the provisions relating to construction by the *Owner* or *Other Contractors*, pay the *Contractor* the cost of restoring the *Work* as the restoration of the *Work* proceeds and as in accordance with the progress payment provisions.

.7 *Contractors' Equipment Insurance* from the date of commencement of the *Work* until one year after the date of *Ready-for-Takeover*.

.8 *Contractors' Pollution Liability Insurance* from the date of commencement of the *Work* until one year after the date of *Ready-for-Takeover*.

- 11.1.2 Prior to commencement of the *Work* and upon the placement, renewal, amendment, or extension of all or any part of the insurance, the *Contractor* shall promptly provide the *Owner* with confirmation of coverage and, if required, a certified true copy of the policies certified by an authorized representative of the insurer together with copies of any amending endorsements applicable to the *Work*.
- 11.1.3 The parties shall pay their share of the deductible amounts in direct proportion to their responsibility in regards to any loss for which the above policies are required to pay, except where such amounts may be excluded by the terms of the *Contract*.
- 11.1.4 If the *Contractor* fails to provide or maintain insurance as required by the *Contract Documents*, then the *Owner* shall have the right to provide and maintain such insurance and give evidence to the *Contractor* and the *Consultant*. The *Contractor* shall pay the cost thereof to the *Owner* on demand or the *Owner* may deduct the cost from the amount which is due or may become due to the *Contractor*.
- 11.1.5 All required insurance policies shall be with insurers licensed to underwrite insurance in the jurisdiction of the *Place of the Work*.
- 11.1.6 If a revised version of CCDC 41 is published, which specifies reduced insurance requirements, the parties shall address such reduction, prior to the *Contractor's* insurance policy becoming due for renewal, and record any agreement in a *Change Order*.
- 11.1.7 If a revised version of CCDC 41 is published, which specifies increased insurance requirements, the *Owner* may request the increased coverage from the *Contractor* by way of a *Change Order*.
- 11.1.8 A *Change Directive* shall not be used to direct a change in the insurance requirements in response to the revision of CCDC 41.

PART 12 OWNER TAKEOVER

GC 12.1 READY-FOR-TAKEOVER

- 12.1.1 The prerequisites to attaining *Ready-for-Takeover* of the *Work* are limited to the following:
 - .1 The *Consultant* has certified or verified the *Substantial Performance of the Work*.
 - .2 Evidence of compliance with the requirements for occupancy or occupancy permit as prescribed by the authorities having jurisdiction.
 - .3 Final cleaning and waste removal at the time of applying for *Ready-for-Takeover*, as required by the *Contract Documents*.
 - .4 The delivery to the *Owner* of such operations and maintenance documents reasonably necessary for immediate operation and maintenance, as required by the *Contract Documents*.
 - .5 Make available a copy of the as-built drawings completed to date on site.
 - .6 Startup, testing required for immediate occupancy, as required by the *Contract Documents*.
 - .7 Ability to secure access to the *Work* has been provided to the *Owner*, if required by the *Contract Documents*.
 - .8 Demonstration and training, as required by the *Contract Documents*, is scheduled by the *Contractor* acting reasonably.
- 12.1.2 If any prerequisites set forth in paragraphs 12.1.1.3 to 12.1.1.6 must be deferred because of conditions reasonably beyond the control of the *Contractor*, or by agreement between the *Owner* and the *Contractor* to do so, *Ready-for-Takeover* shall not be delayed.
- 12.1.3 When the *Contractor* considers that the *Work* is *Ready-for-Takeover*, the *Contractor* shall deliver to the *Consultant* and to the *Owner* a comprehensive list of items to be completed or corrected, together with a written application for *Ready-for-Takeover* for review. Failure to include an item on the list does not alter the responsibility of the *Contractor* to complete the *Contract*.
- 12.1.4 The *Consultant* will review the *Work* to verify the validity of the application and will promptly, and in any event, no later than 10 calendar days after receipt of the *Contractor's* list and application:

- .1 advise the *Contractor* in writing that the *Work* is not *Ready-for-Takeover* and give reasons why, or
- .2 confirm the date of *Ready-for-Takeover* in writing to each of the *Owner* and the *Contractor*.

12.1.5 Immediately following the confirmation of the date of *Ready-for-Takeover*, the *Contractor*, in consultation with the *Consultant*, shall establish a reasonable date for finishing the *Work*.

12.1.6 The provision of GC 12.1 – READY-FOR-TAKEOVER shall be subject to GC 12.2 – EARLY OCCUPANCY BY THE OWNER.

GC 12.2 EARLY OCCUPANCY BY THE OWNER

12.2.1 The *Owner* may take occupancy of a part or the entirety of the *Work* before *Ready-for-Takeover* has been attained only as agreed by the *Contractor* which agreement shall not be unreasonably withheld.

12.2.2 The *Owner* shall not occupy a part or the entirety of the *Work* without prior approval by authorities having jurisdiction.

12.2.3 If the *Owner* takes occupancy of a part of the *Work* before *Ready-for-Takeover* has been attained:

- .1 The part of the *Work* which is occupied shall be deemed to have been taken over by the *Owner* as from the date on which it is occupied.
- .2 The *Contractor* shall cease to be liable for the care of such part as from this date, when responsibility shall pass to the *Owner*.
- .3 The warranty period specified in paragraph 12.3.1 of GC 12.3 – WARRANTY for that part of the *Work* shall start from the date on which it is occupied.

12.2.4 If the *Owner* takes occupancy of the entirety of the *Work* before all the prerequisites are met as described in paragraph 12.1.1 of GC 12.1 – READY-FOR-TAKEOVER, the *Work* shall, subject to the requirements of the applicable lien legislation, be deemed to achieve *Ready-for-Takeover*. This shall not relieve the *Contractor's* responsibility to complete the *Work* in a timely manner.

GC 12.3 WARRANTY

12.3.1 Except for extended warranties as described in paragraph 12.3.6, the warranty period under the *Contract* is one year from the date when *Ready-for-Takeover* has been attained.

12.3.2 The *Contractor* shall be responsible for the proper performance of the *Work* to the extent that the design and *Contract Documents* permit such performance.

12.3.3 The *Owner*, through the *Consultant*, shall promptly give the *Contractor Notice in Writing* of observed defects and deficiencies which occur during the one year warranty period.

12.3.4 Subject to paragraph 12.3.2, the *Contractor* shall correct promptly, at the *Contractor's* expense, defects or deficiencies in the *Work* which appear prior to and during the one year warranty period.

12.3.5 The *Contractor* shall correct or pay for damage resulting from corrections made under the requirements of paragraph 12.3.4.

12.3.6 Any extended warranties required beyond the one year warranty period as described in paragraph 12.3.1, shall be as specified in the *Contract Documents*. Extended warranties shall be issued by the warrantor to the benefit of the *Owner*. The *Contractor's* responsibility with respect to extended warranties shall be limited to obtaining any such extended warranties from the warrantor. The obligations under such extended warranties are solely the responsibilities of the warrantor.

PART 13 INDEMNIFICATION AND WAIVER

GC 13.1 INDEMNIFICATION

13.1.1 Without restricting the parties' obligation to indemnify respecting toxic and hazardous substances, patent fees and defect in title claims all as described in paragraphs 13.1.4 and 13.1.5, the *Owner* and the *Contractor* shall each indemnify and hold harmless the other from and against all claims, demands, losses, costs, damages, actions, suits, or proceedings whether in respect to losses suffered by them or in respect to claims by third parties that arise out of, or are attributable in any respect to their involvement as parties to this *Contract*, provided such claims are:

- .1 caused by:
 - (1) the negligent acts or omissions of the party from whom indemnification is sought or anyone for whose negligent acts or omissions that party is liable, or
 - (2) a failure of the party to the *Contract* from whom indemnification is sought to fulfill its terms or conditions; and
- .2 made by *Notice in Writing* within a period of 6 years from the *Ready-for-Takeover* date or within such shorter period as may be prescribed by any limitation statute of the Province or Territory of the *Place of the Work*.

The parties expressly waive the right to indemnify for claims other than those provided for in this *Contract*.

- 13.1.2 The obligation of either party to indemnify as set forth in paragraph 13.1.1 shall be limited as follows:
- .1 In respect to losses suffered by the *Owner* and the *Contractor* for which insurance is to be provided by either party pursuant to GC 11.1 – INSURANCE, the minimum liability insurance limit for one occurrence, of the applicable insurance policy, as referred to in CCDC 41 in effect at the time of bid closing.
 - .2 In respect to losses suffered by the *Owner* and the *Contractor* for which insurance is not required to be provided by either party in accordance with GC 11.1 – INSURANCE, the greater of the *Contract Price* as recorded in Article A-4 – CONTRACT PRICE or \$2,000,000, but in no event shall the sum be greater than \$20,000,000.
 - .3 In respect to indemnification by a party against the other with respect to losses suffered by them, such obligation shall be restricted to direct loss and damage, and neither party shall have any liability to the other for indirect, consequential, punitive or exemplary damages.
 - .4 In respect to indemnification respecting claims by third parties, the obligation to indemnify is without limit.
- 13.1.3 The obligation of either party to indemnify the other as set forth in paragraphs 13.1.1 and 13.1.2 shall be inclusive of interest and all legal costs.
- 13.1.4 The *Owner* and the *Contractor* shall indemnify and hold harmless the other from and against all claims, demands, losses, costs, damages, actions, suits, or proceedings arising out of their obligations described in GC 9.2 – TOXIC AND HAZARDOUS SUBSTANCES.
- 13.1.5 The *Owner* shall indemnify and hold harmless the *Contractor* from and against all claims, demands, losses, costs, damages, actions, suits, or proceedings:
- .1 as described in paragraph 10.3.2 of GC 10.3 – PATENT FEES, and
 - .2 arising out of the *Contractor's* performance of the *Contract* which are attributable to a lack of or defect in title or an alleged lack of or defect in title to the *Place of the Work*.
- 13.1.6 In respect to any claim for indemnity or to be held harmless by the *Owner* or the *Contractor*:
- .1 *Notice in Writing* of such claim shall be given within a reasonable time after the facts upon which such claim is based become known; and
 - .2 should any party be required as a result of its obligation to indemnify another to pay or satisfy a final order, judgment or award made against the party entitled by this contract to be indemnified, then the indemnifying party upon assuming all liability for any costs that might result shall have the right to appeal in the name of the party against whom such final order or judgment has been made until such rights of appeal have been exhausted.

GC 13.2 WAIVER OF CLAIMS

- 13.2.1 Subject to any lien legislation applicable to the *Place of the Work*, the *Contractor* waives and releases the *Owner* from all claims which the *Contractor* has or reasonably ought to have knowledge of that could be advanced by the *Contractor* against the *Owner* under the *Contract*, including, without limitation, those arising from negligence or breach of contract in respect to which the cause of action is based upon acts or omissions which occurred prior to or on the *Ready-for-Takeover* date, except as follows:
- .1 claims arising prior to or on the *Ready-for-Takeover* date for which *Notice in Writing* of claim has been received by the *Owner* from the *Contractor* no later than 5 calendar days before the expiry of the lien period provided by the lien legislation applicable at the *Place of the Work* or 20 calendar days following the *Ready-for-Takeover* date, whichever is later;
 - .2 indemnification for claims advanced against the *Contractor* by third parties for which a right of indemnification may be asserted by the *Contractor* against the *Owner* pursuant to the provisions of this *Contract*;
 - .3 claims respecting toxic and hazardous substances, patent fees and defect in title matters for which a right of indemnity could be asserted by the *Contractor* pursuant to the provisions of paragraphs 13.1.4 or 13.1.5 of GC 13.1 – INDEMNIFICATION; and
 - .4 claims resulting from acts or omissions which occur after the *Ready-for-Takeover* date.
- 13.2.2 The *Contractor* waives and releases the *Owner* from all claims resulting from acts or omissions which occurred after the *Ready-for-Takeover* date except for:
- .1 indemnification respecting third party claims, and claims respecting toxic and hazardous substances, patent fees and defect in title matters, all as referred in paragraphs 13.2.1.2 and 13.2.1.3; and
 - .2 claims for which *Notice in Writing* of claim has been received by the *Owner* from the *Contractor* within 395 calendar days following the *Ready-for-Takeover* date.
- 13.2.3 Subject to any lien legislation applicable to the *Place of the Work*, the *Owner* waives and releases the *Contractor* from all claims which the *Owner* has or reasonably ought to have knowledge of that could be advanced by the *Owner* against the *Contractor* under the *Contract*, including, without limitation, those arising from negligence or breach of contract in respect to which the cause of action is based upon acts or omissions which occurred prior to or on the *Ready-for-Takeover* date, except as follows:
- .1 claims arising prior to or on the *Ready-for-Takeover* date for which *Notice in Writing* of claim has been received by the *Contractor* from the *Owner* no later than 20 calendar days following the *Ready-for-Takeover* date;

- .2 indemnification for claims advanced against the *Owner* by third parties for which a right of indemnification may be asserted by the *Owner* against the *Contractor* pursuant to the provisions of this *Contract*;
 - .3 claims respecting toxic and hazardous substances for which a right of indemnity could be asserted by the *Owner* against the *Contractor* pursuant to the provisions of paragraph 13.1.4 of GC 13.1 – INDEMNIFICATION;
 - .4 damages arising from the *Contractor*'s actions which result in substantial defects or deficiencies in the *Work*. "Substantial defects or deficiencies" mean those defects or deficiencies in the *Work* which affect the *Work* to such an extent or in such a manner that a significant part or the whole of the *Work* is unfit for the purpose intended by the *Contract Documents*;
 - .5 claims arising pursuant to GC 12.3 – WARRANTY; and
 - .6 claims arising from acts or omissions which occur after the *Ready-for-Takeover* date.
- 13.2.4 Respecting claims arising upon substantial defects and deficiencies in the *Work*, as referenced in paragraph 13.2.3.4, and notwithstanding paragraph 13.2.3.5, the *Owner* waives and releases the *Contractor* from all claims except claims for which *Notice in Writing* of claim has been received by the *Contractor* from the *Owner* within a period of six years from the *Ready-for-Takeover* date, provided that any limitation statute of the Province or Territory of the *Place of the Work* permit such agreement. If the applicable limitation statute does not permit such agreement, the time within which any such claim may be brought shall be such shorter period as may be prescribed by any limitation statute of the Province or Territory of the *Place of the Work*.
- 13.2.5 The *Owner* waives and releases the *Contractor* from all claims arising from acts or omissions which occur after the *Ready-for-Takeover* date, except for:
- .1 indemnification for claims advanced against the *Owner* by third parties, as referenced in paragraph 13.2.3.2;
 - .2 claims respecting toxic and hazardous substances for which a right of indemnity could be asserted by the *Owner* against the *Contractor*, as referenced in paragraph 13.2.3.3;
 - .3 claims arising under GC 12.3 – WARRANTY; and
 - .4 claims for which *Notice in Writing* has been received by the *Contractor* from the *Owner* within 395 calendar days following the *Ready-for-Takeover* date.
- 13.2.6 "Notice in Writing of claim" as provided for in GC 13.2 – WAIVER OF CLAIMS to preserve a claim or right of action which would otherwise, by the provisions of GC 13.2 – WAIVER OF CLAIMS, be deemed to be waived, must include the following:
- .1 a clear and unequivocal statement of an intention to claim;
 - .2 a statement as to the nature of the claim and the grounds upon which the claim is based; and
 - .3 a statement of the estimated quantum of the claim.
- 13.2.7 A claim for lien asserted under the lien legislation prevailing at the *Place of the Work* shall qualify as notice of claim for the purposes of this *Contract*.
- 13.2.8 The party giving the *Notice in Writing* of claim as provided for in GC 13.2 – WAIVER OF CLAIMS shall submit within a reasonable time a detailed account of the amount claimed.
- 13.2.9 Where the event or series of events giving rise to a claim made under paragraphs 13.2.1 or 13.2.3 has a continuing effect, the detailed account submitted under paragraph 13.2.8 shall be considered to be an interim account and the party making the claim shall submit further interim accounts, at reasonable intervals, giving the accumulated amount of the claim and any further grounds upon which such claim is based. The party making the claim shall submit a final account after the end of the effects resulting from the event or series of events.
- 13.2.10 Nothing in GC 13.2 – WAIVER OF CLAIMS shall be deemed to affect the rights of the parties under any lien legislation or limitations legislation prevailing at the *Place of the Work*.

April 24, 2024

To the Council of the Corporation
of the County of Renfrew

Members of County Council:

We, your **Operations Committee**, wish to report and recommend as follows:

INFORMATION

1. Monthly Project Status Report

Attached as Appendix I, is the Monthly Project Status Report for the information of Council.

2. Capital Program Variance Report

Attached as Appendix II, is the Capital Program Variance Report for the information of Council.

3. Winter Operations

Table 1 provides a summary of winter events, material usage and precipitation amounts for the months of November through March. Attached as Appendix III, is a five-year summary of the winter events and precipitation amounts since the 2018/2019 winter season.

Table 1

Month	No. of Event Days		Type of Event (days)			Material Used (tonnes)		Precipitation	
	Week day	Weekend	Snow	Blowing Snow	Freezing Rain	Salt	Sand	Weather Station	Amount (mm)
Nov	10	2	10	0	2	1,685.4	109.4	Petawawa	41.2
								Bancroft	53.1
Dec	15	7	16	0	6	3,439.6	435.4	Petawawa	57.2
								Bancroft	75.7
Jan	18	8	19	4	4	4,937.2	1,814.7	Petawawa	58.0
								Bancroft	85.4
Feb	10	3	11	0	2	1,840.4	500.2	Petawawa	19.0
								Bancroft	18.5
Mar	5	2	7	0	0	330.6	142.9	Petawawa	29.1
								Bancroft	32.7
Totals	58	22	63	4	14	12,233.2	3,002.6	Petawawa	204.5
								Bancroft	265.4

Table 2 outlines the Significant Weather Events declared to date for the 2023/2024 winter season.

Table 2

Declaration			Declaration			Reason
Start			End			
Dec	3	8:30AM	Dec	4	9:30AM	Snow
Jan	9	9:00AM	Jan	10	9:50AM	Snow
Jan	12	9:00AM	Jan	13	5:00PM	Snow
Jan	24	11:00AM	Jan	26	2:30PM	Ice
Feb	15	11:50AM	Feb	16	1:00PM	Snow
Feb	28	11:00AM	Feb	29	8:29AM	Ice
Apr	4	8:25AM	Apr	5	12:00 noon	Snow

The winter night patrol shifts ceased on April 1, 2024 and the Department’s deployment has returned to the summer operations routine. However, staff remain ready for late season weather events should the requirement arise.

4. Spring Load Restrictions

The removal of spring load restrictions commenced on April 22, 2024. A notice has been sent to the local newspapers, local municipalities, and is posted on the County of Renfrew website.

RESOLUTIONS

5. County Road 512 (Queen Street)

RESOLUTION NO. OP-CC-24-04-37

Moved by Chair

Seconded by Committee

THAT a letter of support, under the Warden’s signature, be sent to the Township of Killaloe, Hagarty and Richards to endorse their application to the My Main Street, Community Activator Program for the “Killaloe: A Main Street Enhancement Project”.

Background

Appendix IV contains a resolution received from the Township of Killaloe, Hagarty and Richards requesting the installation of a pedestrian crossing along County Road 512 (Queen Street). The Public Works and Engineering staff will assess this request and provide a recommendation in due course.

Furthermore, the resolution includes a proposal to endorse an application to the My Main Street, Community Activator Program for the “Killaloe: A Main Street Enhancement Project”, which proposes a community mural installation on a County-owned retaining wall. Staff are supportive of this initiative and, pending funding approval, will furnish additional information in the future.

6. **Township of McNab/Braeside Request to Alter Posted Speed Limit**

RESOLUTION NO. OP-CC-24-04-41

Moved by Chair

Seconded by Committee

THAT County Council deny the request from the Township of McNab/Braeside to lower the posted speed limits along County Road 3 (Usborne Street) between McLean Drive and River Road.

Background

Attached as Appendix V, is Township of McNab/Braeside Council Resolution No. 41-2024 requesting that the County of Renfrew alter the posted speed limit of County Road 3 (Usborne Street) between McLean Drive and River Road to 60km/hr.

This request would reduce the posted speed limit between McLean Drive and civic address 1011 Usborne Street from 80km/hr to 60km/hr. Furthermore, it would increase the posted speed limit between Braecrest Avenue and River Road from 50km/hr to 60km/hr. Braecrest Avenue to civic address 1011 Usborne Street is already a posted 60km/hr speed limit and would remain as such.

During the period of February 22, 2024 to March 1, 2024, County staff conducted a radar speed study with the unit placed on a signpost between Campbell Drive and Carmichael Side Road. The results of the study indicate that the 85th percentile operating speeds were 94km/hr during this timeframe. The Average Annual Daily Traffic (AADT) during the same period was 530 vehicles.

During this same period, a range between 95.4% and 97.2% of vehicles travelled at a rate of speed above the municipality's recommended posted speed limit of 60km/hr. The range of travellers exceeding the current posted speed limit of 80km/hr was 53.8% to 64.3%.

Between 2015 and 2023 there were 18 collisions reported along Usborne Street between River Road and McLean Drive. Of the 18 collisions, 10 were the result of wildlife entering the roadway. None of the collisions identified speeding as a factor.

Usborne Street serves as an important connecting link between Braeside and Highway 17. The roadway geometry is typically flat with gentle horizontal and vertical curves that meet the requirements of an 80km/hr design speed. A reduction in the posted speed limit would likely result in a very high degree of noncompliance and travellers using other routes to travel between Braeside and the highway.

In view of this, our Committee is not in support of reducing the posted speed limit between McLean Drive and 1011 Usborne Street. Furthermore, our Committee is not in favour of an increase to the posted speed limit of Usborne Street between Braecrest Avenue and River Road as this section of roadway becomes urban in nature with a steep vertical curve as it approaches River Road.

BY-LAWS

7. Cost Share Agreement with Town of Petawawa

RESOLUTION NO. OP-CC-24-04-40

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to enter into the attached agreement to provide funding in the amount of \$2,460,000 to the Town of Petawawa for the reconstruction and urbanization of County Road 37 (Murphy Road).

Background

At the February 2024 meeting of County Council, the 2024 Capital Budget was amended, increasing the budgeted amount for County Road 37 (Murphy Road) from \$1,537,635 to \$2,460,000 for the reconstruction and urbanization of Murphy Road. The Town of Petawawa will be managing the project and has provided the County of Renfrew with an Agreement to acknowledge the County of Renfrew's contribution of \$2,460,000.

8. PWC-2024-05 – County Road 5 (Stone Road) Rehabilitation

RESOLUTION NO. OP-CC-24-04-42

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWC-2024-05 as submitted by Thomas Cavanagh Construction Limited, Ashton, Ontario, for the rehabilitation of County Road 5 (Stone Road) from Mhusk Road to Highway 60, a distance of 5.13km, Township of Admaston/Bromley, in the amount of \$1,413,700, plus applicable taxes; AND THAT County Council adopt a By-law to execute the Contract.

Background

Tenders were requested for the rehabilitation of County Road 5 (Stone Road) from Mhusk Road to Highway 60, a distance of 5.13km, Township Admaston/Bromley, and the results received are as follows:

1. Thomas Cavanagh Construction Limited, Ashton, Ontario	\$1,413,700.00
2. B.R. Fulton Construction Ltd., Renfrew, Ontario	1,422,833.00
3. Bonnechere Excavating Inc., Renfrew, Ontario	1,473,781.88
4. Walsh Contracting & Equipment Rentals Ltd., Killaloe, Ontario	1,616,890.94
5. 1956466 Ontario Inc. (o/a JWK Contracting), Pembroke, Ontario	1,627,802.62
6. McCrea Excavation Ltd., Pembroke, Ontario	1,675,008.00

All amounts exclude applicable taxes.

Financial Implications

The 2024 Capital Budget allocation for Stone Road is \$1,931,070. A comparison of the 2024 budget and projected costs is provided in the following table.

County Road 5 (Stone Road)	Low Tender		
	2024 Budget	Projected	Variance Over/(Under)
Construction	1,685,728.35	1,413,700.00	(272,028.35)
Line Painting	8,100.00	8,100.00	-
Engineering - Design/Tendering	14,000.00	14,000.00	-
Engineering - Contract Administration & Supervision	20,000.00	20,000.00	-
Material Testing (Allowance)	5,000.00	5,000.00	-
Contingency	168,572.83	70,685.00	(97,887.83)
Applicable Taxes	29,668.82	24,881.12	(4,787.70)
Total	1,931,070.00	1,556,366.12	(374,703.88)

* Projected costs are based on Tender results, internal costs, and line painting

9. PWC-2024-08 – County Road 8 (Cobden Road) Rehabilitation

RESOLUTION NO. OP-CC-24-04-43

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWC-2024-08 as submitted by Walker Construction, Niagara Falls, Ontario, for the rehabilitation of County Road 8 (Cobden Road) from Highway 60 to Urban Limit, a distance of 11.51km, Townships of Admaston/Bromley and Whitewater Region, in the amount of \$1,197,073, plus applicable taxes; AND THAT County Council adopt a By-law to execute the Contract.

Background

Tenders were requested for the rehabilitation of County Road 8 (Cobden Road) from Highway 60 to Urban Limit, a distance of 11.51km, Townships of Admaston/Bromley and Whitewater Region, and the results received are as follows:

1. Walker Construction, Niagara Falls, Ontario \$1,197,073
All amounts exclude applicable taxes.

Financial Implications

The 2024 Capital Budget allocation for Cobden Road is \$1,920,471. A comparison of the 2024 budget and projected costs is provided in the following table.

County Road 8 (Cobden Road)	Low Tender		
	2024 Budget	Projected	Variance Over/(Under)
Construction under PWC-2024-08	1,447,307.62	1,197,073.00	(250,234.62)
Construction under PWC-2024-13	190,000.00	60,721.05	(29,278.95)
Culvert Lining PWC-2024-06	35,000.00	29,860.72	(5,139.28)
Line Painting	18,000.00	18,000.00	-
Engineering - Design/Tendering	12,000.00	12,000.00	-
Engineering - Contract Administration & Supervision	15,000.00	15,000.00	-
Material Testing (Allowance)	10,000.00	10,000.00	-
Contingency	163,730.76	67,889.70	(95,841.06)
Applicable Taxes	29,432.62	24,422.73	(5,009.89)
Total	1,920,471.00	1,534,967.20	(385,503.80)

* Projected costs are based on Tender results, internal costs, and line painting

10. **PWC-2024-13 – County Road 13 (Mountain Road) Rehabilitation**

RESOLUTION NO. OP-CC-24-04-44

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWC-2024-13 as submitted by Greenwood Paving (Pembroke) Ltd., Pembroke, Ontario, for the rehabilitation of County Road 13 (Mountain Road) from Stafford Third Line to Highway 17, a distance of 4.01km, Townships of Laurentian Valley and Whitewater Region, in the amount of \$1,419,067.13, plus applicable taxes; AND THAT County Council adopt a By-law to execute the Contract.

Background

Tenders were requested for the rehabilitation of County Road 13 (Mountain Road) from Stafford Third Line to Highway 17, a distance of 4.01km, Townships of Laurentian Valley and Whitewater Region, and the results received are as follows:

- | | |
|--------------------------------------------------------|----------------|
| 1. Greenwood Paving (Pembroke) Ltd., Pembroke, Ontario | \$1,419,067.13 |
| 2. Bonnechere Excavating Inc., Renfrew, Ontario | 1,432,294.56 |
| 3. McCrea Excavation Ltd., Pembroke, Ontario | 1,474,949.00 |
- All amounts exclude applicable taxes.

Included in this tender were works on County Road 8 (Cobden Road) for guiderail repairs, shouldering, and granular sealing of shoulders, as well as works on Highway 17 in partnership with the Ministry of Transportation (MTO). The lowest bid submitted included costs in the amount of \$160,721.05 for County Road 8, which has been accounted for under the Capital Budget comparison for that road. The lowest bid submitted included costs in the amount of \$151,261.25 for Highway 17, and after the works are completed and paid for under this contract, the cost will be reimbursed by MTO.

Financial Implications

The 2024 Capital Budget allocation for Mountain Road is \$1,471,900. A comparison of the 2024 budget and projected costs is provided in the following table. Costs for County Road 8 and Highway 17 are removed from the projected values.

County Road 13 (Mountain Road)	2024 Budget	Low Tender	
		Projected	Variance Over/(Under)
Construction under PWC-2024-13	1,275,590.55	1,101,084.83	(174,505.72)
Line Painting	6,300.00	6,300.00	-
Engineering - Design/Tendering	12,000.00	12,000.00	-
Engineering - Contract Administration & Supervision	20,000.00	20,000.00	-
Material Testing (Allowance)	8,000.00	8,000.00	-
Contingency	127,559.06	55,054.24	(72,504.82)
Applicable Taxes	22,450.39	19,379.09	(3,071.30)
Total	1,471,900.00	1,221,818.16	(250,081.84)

* Projected costs are based on Tender results, internal costs, and line painting

11. **PWC-2024-26 – Contract Administration Services for Rehabilitation of County Structure B007 (Butler Bridge)**

RESOLUTION NO. OP-CC-24-04-45

Moved by Chair

Seconded by Committee

THAT County Council approve Proposal PWC-2024-26 as submitted by Stantec Consulting Limited, Ottawa, Ontario, for Contract Administration and Construction Supervision Services for the rehabilitation of County Structure B007 (Butler Bridge), Township of Admaston/Bromley, in the amount of \$151,640.10, plus applicable taxes; AND THAT County Council adopt a By-law to execute a Professional Services Agreement for the services.

Background

Stantec Consulting Limited (Stantec) has completed the design for the rehabilitation of County Structure B007 (Butler Bridge) under Contract PWC-2022-37. The initial Request for Proposal (RFP) for these services identified that Contract Administration and Construction Supervision Services may be included as a follow-on contract following design. The contract for construction on the bridge was awarded at the January meeting of County Council. As design is completed, and construction is confirmed to be moving forward, County staff requested that Stantec submit a brief proposal for Contract Administration and Construction Supervision Services.

Stantec has submitted a proposal with an upset limit cost of \$151,640.10. The cost is considered competitive, and as Stantec is the designer for this project, they are most familiar with its requirements and would be most cost effective should design changes be proposed or requests for clarification be received. As such, a non-competitive award is recommended.

Financial Implications

The 2024 Capital Budget for Butler Bridge is \$1,400,000. At the January County Council meeting, the contract was awarded for construction and the projected overall cost was approximately \$1,821,668.48. The proposal by Stantec surpasses the initial estimate for these services by \$21,640.10, pushing the projected budget variance to approximately \$443,308.58 over budget. It is anticipated that this variance will be corrected if projected surpluses on Capital Budgets for other projects should be realized.

12. **PWC-2024-24 – County Structure B181 (Peter Black Bridge) Rehabilitation**

RESOLUTION NO. OP-CC-24-04-46

Moved by Chair

Seconded by Committee

THAT County Council approve Contract PWC-2024-24 as submitted by Bonnechere Excavating Incorporated, Renfrew, Ontario, for the rehabilitation of County Structure B181 (Peter Black Bridge), located on County Road 24 (White Water Road), approximately 1.5km east of Highway 41, Township of Laurentian Valley, in the amount of \$1,282,480, plus applicable taxes; AND THAT County Council adopt a By-law to execute the Contract.

Background

Tenders were requested for the rehabilitation of County Structure B181 (Peter Black Bridge), located on County Road 24 (White Water Road), approximately 1.5km east of Highway 41, Township of Laurentian Valley, and the results received are as follows:

- | | |
|--------------------------------------------------------------|----------------|
| 1. Bonnechere Excavating Inc., Renfrew, Ontario | \$1,282,480.00 |
| 2. GIP Paving Inc., Carp, Ontario | 1,562,754.00 |
| 3. 2274084 Ontario Ltd o/a GMP Contracting, Markham, Ontario | 1,597,408.10 |
| 4. D.W. Building Restoration Services Inc., Ottawa, Ontario | 1,654,573.28 |
| 5. Bellai Alliance Civil Inc., Ottawa, Ontario | 1,947,737.00 |
- All amounts exclude applicable taxes.

Financial Implications

The 2024 Capital Budget allocation for Peter Black Bridge is \$1,800,000. A comparison of the 2024 budget and projected costs is provided in the following table.

County Structure B181 (Peter Black Bridge)	2024 Budget	Low Tender	
		Projected	Variance Over/(Under)
Construction	1,400,000.00	1,282,480.00	(117,520.00)
Engineering - Design/Tendering	20,000.00	20,000.00	-
Engineering - Contract Administration & Supervision	150,000.00	150,000.00	-
Material Testing (Allowance)	15,000.00	15,000.00	-
Contingency	187,368.00	64,124.00	(123,244.00)
Applicable Taxes	27,632.00	25,563.65	(2,068.35)
Total	1,800,000.00	1,557,167.65	(242,832.35)

* Projected costs are based on Tender results, internal costs, and line painting

For Item numbers 8 to 12 above, staff confirm that there are sufficient funds allocated to this in the 2024 Capital Budget for the completion of the projects as tendered and will review the impact of this project's surplus on the overall 2024 Capital Plan as tenders for other planned projects continue to close.

13. Traffic Signal Upgrades

RESOLUTION NO. OP-CC-24-04-47

Moved by Chair

Seconded by Committee

THAT County Council approve the quotation as submitted by Partham Engineering Limited, Richmond, Ontario, for supply and installation of traffic signal equipment at various County of Renfrew intersections within the Town of Petawawa and the Township of Laurentian Valley, in the amount of \$232,500, plus applicable taxes; AND THAT County Council adopt a By-law to authorize the services.

Background

In 2015, Partham Engineering Limited completed a report for the County of Renfrew titled 'County of Renfrew Traffic Signal Assessment Plan' in order to rate the condition of the County's traffic signals and identify maintenance or upgrade requirements. Over

the past several years, the County has solicited the services of Partham Engineering Limited to complete the recommended upgrades to the traffic signals prioritized by needs and costs.

A quote was requested from Partham Engineering Limited for the installation of countdown timers and Accessibility for Ontarians with Disabilities Act (AODA) compliant push buttons for County of Renfrew traffic signals at eight intersections located within the Town of Petawawa and Township of Laurentian Valley. Partham Engineering Limited submitted a quotation in the amount of \$232,500, plus applicable taxes.

The upgrades included in this quotation will be the last upgrades from those recommended in the report and will ensure that all County traffic signals are in compliance with AODA in advance of the January 1, 2025 deadline.

Partham Engineering Limited has undertaken all design, installation, and maintenance for the County of Renfrew's traffic signal and street lighting infrastructure on record. As such, they are the only firm with first-hand knowledge of the County's systems and as such, per the requirements of County Policy GA-01, Procurement of Goods and Services, approval for a non-competitive purchase is required.

Financial Implications

The 2024 Capital Budget includes funds in the amount of \$250,000 for Traffic Signal Upgrades. Staff confirm there are sufficient funds allocated for Traffic Signal Upgrades in the 2024 Capital Budget to complete the assignment as quoted.

14. Contract PWO-2024-01 – Seven Light Duty Pick-Up Trucks

RESOLUTION NO. OP-CC-24-04-48

Moved by Chair

Seconded by Committee

THAT County Council exercise their authority to waive irregularities contained in the bid submitted by Surgenor Chev Buick GMC Cadillac, Ottawa, Ontario, in accordance with the County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services, Schedule B – Irregularities Contained in Bids for Contract PWO-2024-01, for the supply and delivery of seven light duty pick-up trucks, and approve the submitted bid in the amount of \$392,065, plus applicable taxes; AND THAT County Council adopt a By-law to authorize execution of the contract.

Background

Tenders were received for the supply and delivery of seven light duty pick-up trucks as follows:

1. Surgenor Chev Buick GMC Cadillac, Ottawa, Ontario	\$392,065
2. Blue Mountain Chrysler Ltd., Collingwood, Ontario	490,879
3. Lunar Contracting, Oakville, Ontario	617,955
4. Barrhaven Ford, Ottawa, Ontario	Rejected*

- | | |
|---------------------------------------------------------------|-----------|
| 5. Miller Hughes Ford Sales Limited, Cornwall, Ontario | Rejected* |
| 6. Urban Ford Sales Ltd., Arnprior, Ontario | Rejected* |
| 7. Maitland Lewis Enterprises Ltd., Sault Ste. Marie, Ontario | Rejected* |
- All amounts exclude applicable taxes.

*Bid rejected due to inability to meet truck specifications.

Staff reviewed the tender results and discovered irregularities. However, it is staff's opinion that in light of cost savings, it is in the best interest of the County of Renfrew that Council waive the irregularities in accordance with Corporate Policy GA-01, Procurement of Goods and Services.

One crew cab, 4-wheel drive, ½ ton pick-up truck was part of the tender on behalf of the Development and Property Department.

Financial Implications

The cost of the two contracts is \$392,065, plus applicable taxes. The current 2024 Public Works and Engineering Budget includes funds in the amount \$440,000 for four light duty ½ ton and two light duty ¾ ton trucks. Public Works has reviewed the tender results for the purchase and has confirmed that there are sufficient funds to complete the purchase as tendered. The Development and Property Department has reviewed their truck specifications and price and recommends that the tender as submitted by Surgenor Chev Buick GMC Cadillac be approved. Procurement of the equipment included in this tender followed the requirements set out in Policy GA-01, Procurement of Goods and Services.

All of which is respectfully submitted.

Glenn Doncaster, Chair

And Committee Members: D. Bennett, P. Emon, D. Lynch, M. MacKenzie, K. Watt, M. Willmer

Project Name/Municipality	Location		Lengths	General Description	Status/Schedule							Comments	
	From	To			EA	Survey	Design	Tender/RFP	Award	Const. Start	Const. End		
ROAD RECONSTRUCTION/REHABILITATION													
1	River Road	Moore Street	Dochart Street	2.03	Pulverize & Pave	100%	100%	100%	March	May	early-July	late-August	RFT currently issued
	McNab/Braeside												
1	River Road	County CP Trail	Castleford Bridge S EXP Joint	2.16	SAMI & Asphalt Overlay	100%	100%	100%	March	May	early-July	late-August	RFT currently issued
	Horton												
5	Stone Road	Mhusk Road	Highway 60	5.13	Pulverize & Pave	100%	100%	100%	March	April	late-May	early-July	Award recommended
	Admaston Bromley												
8	Cobden Road	Highway 60/County Road 9	Cobden Urban Beginning	14.46	SAMI & Single Surface Treat	100%	100%	100%	March	April	late-August	early-September	Award recommended
	Admaston Bromley												
13	Mountain Road	Stafford Third Line	Highway 17	4.10	Pulverize & Pave	100%	100%	100%	March	April	late-May	late-June	Award recommended
	Laurentian Valley												
19	Mud Lake Road	County Road 24	Pembroke South Limit	4.75	SAMI & Single Surface Treat	100%	100%	100%	March	May	early-July	late-July	RFT currently issued
	Laurentian Valley												
30	Lake Dore Road	Sperberg Road	Trailblazers Road	2.28	Pulverize & Pave	100%	100%	80%	April	May	late-July	late-August	Design being finalized and RFT prepared
	North Algona/Wilberforce												
37	Murphy Road	Woodland Crescent	County Road 51 (Petawawa Blvd.)	1.39	Urbanization / Reconstruction	100%	100%	70%	May	June	July	October	Partnership w/ Petawawa; Design by Jp2g
	Petawawa												
64	Opeongo Road	Wieland Shore Road	Constant Lake Road	8.19	Asphalt Overlay	100%	100%	100%	February	March	late-May	early-July	Construction by Greenwood Paving
	Bonnechere Valley												
65	Centennial Lake Road	Matawathcan/Brougham Twp Line	2872 Centennial Lake Road	2.26	Pulverize & Pave w/ Base	100%	100%	100%	April	May	early-July	early-August	Close-Cut-Clearing by Crains Construction near completion
	Greater Madawaska												
70	Ruby Road	County Road 512	Gorman Road	4.28	Asphalt Overlay	100%	100%	60%	May	May	early-September	mid-October	Design being finalized
	Killaloe, Hagarty and Richards												
72	Ridge Road	Champlain Street	Deep River Road	0.17	Reconstruction	60%	90%	30%	May	June	August	October	Partnership w/ Deep River; Design by Jp2g
	Deep River												
73	Deep River Road	Huron Street/Algonquin Street	Champlain Street	0.35	Reconstruction	60%	90%	30%	May	June	August	October	Partnership w/ Deep River; Design by Jp2g
	Deep River												
508	Calabogie Road	County Road 52	Goshen Road	4.28	SAMI & Asphalt Overlay	100%	100%	90%	April	May	early-September	late-October	Design being finalized
	McNab/Braeside												
512	Foymount Road	Hubers Road	County Road 515	3.27	Pulverize & Pave	100%	100%	90%	April	May	early-September	mid-October	Design being finalized
	Brudenell Lyndoch Raglan												
512	Foymount Road	B257	Lake Clear Road	1.28	Reconstruction	100%	100%	100%	2023	2023	early-June	October	Ongoing from 2023; Design by BTE; Construction by BEI;
	Bonnechere Valley												
515	Palmer Road	County Road 62	Finch Road	6.54	Pulverize & Pave	100%	100%	90%	April	May	early-August	early-September	Design being finalized
	Madawaska Valley												
	Scratch Coat Paving	Various Locations			Thin Lift Asphalt Overlay/Patch	100%	90%	60%	May	June	late-July	late-August	Finalizing locations in cooperation with Ops Staff
	Traffic Signal Upgrades	Various Locations			Upgrades to AODA	100%	100%	100%	March	April	May	August	Award recommended
BRIDGE/CULVERT RECONSTRUCTION/REHABILITATION													
B007	Butler Bridge	Admaston/Bromley (Butler Road)			Major Rehabilitation	100%	100%	100%	December	January	early-June	mid-November	Design by Stantec; Construction by BEI
B102	Brennans Creek Bridge	Killaloe, Hagarty & Richards (CR512 Queen Street)			Minor Rehabilitation	100%	100%	100%	January	February	early-June	late-July	Design by Stantec; Construction by KB Civil
B103	O'Grady Bridge	Killaloe, Hagarty & Richards (O'Grady Settlement Road)			Engineering for Replacement	100%	100%	50%	2025	2025	2025	2025	Project deferred to 2025; Design by HP Engineering
B108	Tramore Bridge	Killaloe, Hagarty & Richards (Tramore Road)			Minor Rehabilitation	100%	100%	90%	April	May	early-July	early-September	Design being finalized and RFT prepared; Design by HP
B156	Burnt Bridge	Brudenell, Lyndoch & Raglan (Burnt Bridge Road)			Engineering for Major Rehab	100%	100%	30%	2025	2025	2025	2025	Project deferred to 2025; Design by J.L. Richards
B181	Peter Black Bridge	Laurentian Valley (CR24 White Water Road)			Major Rehabilitation	100%	100%	100%	March	April	early-June	late-September	Design by WSP; Construction award recommended;
B232	Cochrane Creek Bridge	North Algona Wilberforce (Cement Bridge Road)			EA & Engineering for Closure	50%	50%	30%	-	-	-	-	Construction deferred; CHER & Arch Study being prepared
B257	Harrington Creek Bridge	Bonnechere Valley (CR512 Foymount Road)			Replacement	100%	100%	100%	2023	2023	early-June	October	Included in 512 Reconstruction;
C001	Berlanquet Creek Culvert	Admaston/Bromley (CR5 Stone Road)			Concrete Invert Liner	100%	100%	100%	February	March	mid-July	late-September	Design by HP; Construction by Clearwater
C012	Farquharson's Culvert	Admaston/Bromley (S. McNaughton Road)			Replacement	100%	100%	-	-	-	-	-	Construction deferred;
C051	Harris Creek Culvert	Admaston/Bromley (Proven Line)			Replacement	100%	100%	90%	April	May	mid-July	late-July	Internal design & construction
C062	John Watson Culvert 2	Brudenell, Lyndoch & Raglan (John Watson Road)			Replacement	100%	100%	60%	May	June	late-July	mid-August	Internal design & construction
C134	Campbell Drive Culvert	McNab/Braeside (Campbell Drive)			Concrete Invert Liner	100%	100%	100%	February	March	mid-July	late-September	Design by HP; Construction by Clearwater
C204	Bellows Creek Culvert	Whitewater Region (CR12 Westmeath Road)			Major Rehabilitation	100%	100%	100%	February	March	mid-July	late-October	Design by WSP; Construction by Premier North
C215	Elm Creek Culverts	Whitewater Region (Snake River Line)			Replacement	100%	80%	60%	May	June	mid-August	early-September	Internal design & construction
C221	Kenny's Culvert	Whitewater Region (Pleasant Valley Road)			Replacement	100%	80%	60%	May	June	early-October	mid-October	Internal design & construction
C268	St. Columbkille's Culvert	Laurentian Valley (CR58 Round Lake Road)			Minor Rehabilitation	100%	100%	100%	April	May	mid-July	early-September	Design by Stantec; RFT for Construction currently issued;
C325	Neilson Creek Culvert	Bonnechere Valley (Lake Clear Road)			Liner or Replacement	100%	100%	100%	April	May	early-September	late-September	Design by Stantec; RFT being finalized
C339*	Lynch Road Culvert	Admaston/Bromley (Lynch Road)			Replacement	100%	100%	100%	April	May	late-June	mid-July	Partnership with Admaston/Bromley; Internal Design & Cons.
	General Bridge Repairs	Various Locations											
FUTURE ENGINEERING													
B053	Constant Creek Bridge	Greater Madawaska (Ferguson Lake Road)			Engineering for Replacement	60%	30%	10%	April	June	2025	2025	RFP being prepared for design; MCEA done in 2012
B122	Waba Creek Culvert	McNab/Braeside (CR52 Burnstown Road)			Engineering for Rehabilitation	10%	0%	0%	May	June	2025	2025	RFP needed for design
B145	Combermere Bridge	Madawaska Valley (CR62 Combermere Road)			Engineering for Rehabilitation	100%	100%	30%	2023	2023	2025	2025	Design by Jacobs Engineering, ongoing;
C014	Labombard Culvert	Admaston/Bromley (Chris Ruddy Road)			Engineering for Replacement	30%	0%	0%	May	June	2025	2025	Internal design, RFP needed for Geotech
C024	Cliche Culvert	Laurentian Valley (Sandy Beach Road)			Engineering for Replacement	30%	20%	10%	-	-	2025	2025	Internal design
C040	Snake River Culvert	Admaston/Bromley (CR8 Cobden Road)			Engineering for Replacement	30%	20%	10%	-	-	2025	2025	Internal design
C136	Robertson Twin Pipes	McNab/Braeside (Robertson Line)			Engineering for Replacement	90%	100%	20%	2023	2023	2025	2025	Design by Jp2g, ongoing;
C201	Broomes Creek Culvert	Whitewater Region (CR7 Foresters Falls Road) - 2025			Engineering for Replacement	100%	100%	80%	2023	2023	2025	2025	Includes dam replacement; Design by J.L. Richards, ongoing;
C229	Burnt Bridge	North Algona/Wilberforce (Burnt Bridge Road)			Engineering for Replacement	10%	0%	0%	May	June	2025	2025	Internal design, RFP needed for Geotech
C330	McLeads Culvert	McNab/Braeside (CR52 Burnstown Road)			Engineering for Replacement	10%	0%	0%	May	June	2025	2025	Internal design, RFP needed for Geotech

OPERATIONS PROGRAMS										
Type	Description	Term (Years)	Type	Specification	Tender	Award	Start	Complete	Status/Comments	
1	Pavement Marking	Paint/Glass Beads/Lines/Symbols	1	Equipment/Material	February	March	March	May	October	Ongoing
2	Street Sweeping	Winter/Debris Removal	1	Equipment	February	March	April	April	June	Ongoing
3	Manhole and Catch Basin Cleaning	Winter/Debris Removal	1	Equipment	February	March	April	April	June	Ongoing
4	Roadside Brushing	Tree/Brush Removal	1	Equipment	May	June	June	July	December	Ongoing
5	Steel Sign Post Quotation	Sign Installation Hardware	1	Material	March	April	April	May	July	Ongoing
6	Weed Control	Wild Parsnip/Poison Ivy	1 (3)	Equipment/Material	February	April	April	June	July	Ongoing
7	Signs &Traffic Control Equipment	Road Signage	1	Material	March	April	April	May	July	Ongoing
8	Shouldering	Granular/Sealing	1	Material/Installation	April	May	June	June	October	Ongoing
9	Calcium Chloride	Pre-wet Sodium Chloride	1	Material	April	April	April	April	April	Ongoing
10	Crack Sealing	Pavement Preservation	1	Material/Installation	May	June	July	August	August	Ongoing
11	Curb Repair	Replace/Repair	1	Material/Repair	April	May	June	July	July	Ongoing
12	Winter Sand	Winter Abrasives	1	Supply/Delivery/Process	April	May	May	June	August	Ongoing
13	Loader Rental	Winter Operations	1	Equipment	April	May	May	June	August	Ongoing
EQUIPMENT TENDERS										
Tender	Description	Quantity	Type	Specification	Tender	Canoe	Award	Delivery	Status/Comments	
1	U-Body Water Tank	PW Operations -CP	1	New	April 2023	September 2023	-	October 2023	May 2024	Ongoing
2	Dual Drum Vibratory Roller	Shoulder Compaction	1	New	April 2023	-	November 2023	November 2023	April 2024	Ongoing
3	Service Vehicle	PW Operations-Mechanic WWRP	1	Replace	May 2022	June 2022	-	August 2022	2024	Ongoing
4	LDT (Light Duty Truck) (D&P)	1/2 ton 4WD	1	Replace	April 2023	October 2023	-	November 2023	April	Ongoing
5	LDT (Light Duty Truck(s))	(4 - 1/2 ton 4WD) (2 - 3/4 ton 4WD)	6	Replace	February	February	-	April	August	Ongoing
6	HDT (Heavy Duty Truck(s))	Combination Plow/Spreader	1	Replace	2022	2022	-	2022	2024	Ongoing
7	HDT (Heavy Duty Truck)	Combination Plow/Spreader	3	Replace	2023	-	September 2023	October 2023	2024	Ongoing
8	HDT (Heavy Duty Truck)	Combination Plow/Spreader	1	Replace	Jan-Mar	-	April	May	November	Ongoing
9	Wheeled Excavator	Wheeled Excavator and Attachments	1	New	April 2023	-	October 2023	November 2023	April 2024	Ongoing
10	MDT (Medium Duty Truck(s))	(3 ton 4WD)	2	Replace	Jan-April	May	-	June	November	Ongoing
11	Tractor	Tractor	2	Replace	Feb - Mar	-	April	April	June	Ongoing
12	Enclosed Cargo Trailer 16'	PW Operations-CP&GP	2	New	April	April	-	April	July	Ongoing
13	Float Trailer	(1 x 3 axle) (1 x 2 axle)	2	Replace	April	-	April	May	December	Ongoing
14	Roller 66"	Construction Section	1	New	April	-	April	May	November	Ongoing
15	Diesel Plate Packer	Construction Section	1	New	April	-	April	May	October	Ongoing
16	Asphalt Hot Box	PW-Operations-CP	1	Replace	April	-	April	May	November	Ongoing
17	Steamer	PW Operations-All 4 Patrols	4	Replace	May	-	May	June	October	Ongoing
18	Cutter	PW-Sign Shop	1	New	April	May	-	June	September	Ongoing
19	Retroreflectometer	PW-Operations	1	Replace	May	June	-	June	August	Ongoing
HOUSING										
Tender	Location(s)	Type	Type	Design	Tender	Award	Start	Complete	Status/Comments	
1	Concrete Gutter and Grates	Cobden Main Building	Construct	Replace	Mar-Apr	May	June	July	August	Ongoing
2	Rehab/Repairs	Cobden Storage Shed	Construct	Replace	Mar-Apr	June	June	July	July	Ongoing
3	Cladding and Repairs	Cobden Storage Shed	Construct	Replace	Mar-Apr	June	June	July	July	Ongoing
4	Concrete Rehab, Gutter and Grates	GP/SWP/WWRP	Construct	Replace	Mar-Apr	June	June	July	July	Ongoing
ROAD MAINTENANCE AGREEMENTS/FACILITY AGREEMENTS										
Service Provider	Location	Year	Type	Start	Complete	Term	Status/Comments			
1	Town of Arnprior	County Road 1, County Road 2	2022	Winter Road Maintenance	2024	2034	10 yr			Ongoing
2	Town of Deep River	County Road 72, County Road 73	2020	Winter Road Maintenance	2020	2030	10 yr			Complete
3	Town of Renfrew	County Road 20, County Road 52	2019	Winter Road Maintenance	2019	2029	10 yr			Complete
4	Township of Carlo Mayo	County Road 517	2022	Winter Road Maintenance	2023	2024	Annual			Ongoing
5	Contractor	County Road 635	2022	Winter Road Maintenance	2022	2023	Annual			Ongoing
6	Algonquins of Pikwakanagan	Golden Lake	2022	Use of facilities and materials	2022	2027	5			Complete
7	Bonnechere Valley	Foymount	2022	Use of facilities and materials	2022	2027	5			Complete

2024 CAPITAL PROGRAM VARIANCE - ROADS/STRUCTURES

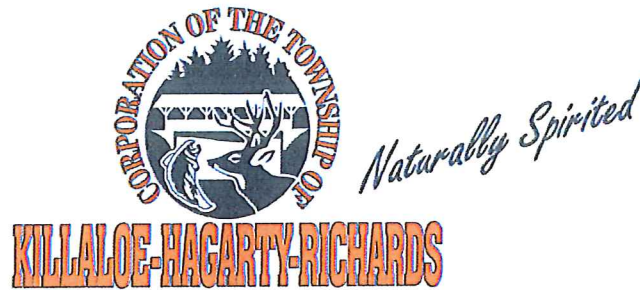
No.	Location	From	To	Budgetted Length (km)	Actual Length (km)	2024 BUDGET	April Projected	Variance	Carry Over
County Road Reconstruction/Rehabilitation									
1	River Road McNab/Braeside	Moore Street	Dochart Street	2.03	2.03	1,138,830	1,138,830	0	
1	River Road Horton	County CP Trail	Castleford Bridge S EXP Joint	2.16	2.16	922,351	922,351	0	
5	Stone Road Admaston Bromley	Mhusk Road	Highway 60	5.13	5.13	1,931,070	1,556,366	-374,704	
8	Cobden Road Admaston Bromley	Highway 60/County Road 9	Cobden Urban Beginning	14.46	14.46	1,920,471	1,535,000	-385,471	
13	Mountain Road Laurentian Valley	Stafford Third Line	Highway 17	4.10	4.10	1,471,900	1,225,000	-246,900	
19	Mud Lake Road Laurentian Valley	County Road 24	Pembroke South Limit	4.75	4.75	891,039	891,039	0	
30	Lake Dore Road North Algona/Wilberforce	Sperberg Road	Trailblazers Road	2.28	2.28	1,137,221	1,137,221	0	
37	Murphy Road Petawawa	County Road 26 (Doran Road)	County Road 51 (Petawawa Blvd.)	0.93	0.93	1,537,635	2,460,000	922,365	
64	Opeongo Road Bonnechere Valley	Wieland Shore Road	Constant Lake Road	8.19	8.19	2,599,214	1,890,000	-709,214	
65	Centennial Lake Road Greater Madawaska	Matawatchan/Brougham Twp Line	2872 Centennial Lake Road	2.26	2.26	951,460	951,460	0	
70	Ruby Road Killaloe, Hagarty and Richards	County Road 512	Gorman Road	4.28	4.28	1,472,166	1,472,166	0	
72	Ridge Road Deep River	Champlain Street	Deep River Road	0.17	0.17	315,258	315,258	0	
73	Deep River Road Deep River	Huron Street/Algonquin Street	Champlain Street	0.35	0.35	668,610	668,610	0	
508	Calabogie Road McNab/Braeside	County Road 52	Goshen Road	4.28	4.28	2,191,180	2,191,180	0	
512	Foymount Road Brudenell Lyndoch Raglan	Hubers Road	County Road 515	3.27	3.27	1,173,930	1,173,930	0	
512	Foymount Road Bonnechere Valley	B257	Lake Clear Road	1.23	1.23	1,032,960	1,032,960	0	
515	Palmer Road Madawaska Valley	County Road 62	Finch Road	6.54	6.54	1,911,949	1,911,949	0	
	Scratch Coat Paving	Various Locations				750,000	750,000	0	
				66.41	66.41	24,017,244	23,223,320	-793,924	0
County Structure Reconstruction/Rehabilitation									
No.	Structure Name	Location				2024 BUDGET	April Projected	Variance	Carry Over
B007	Butler Bridge	Admaston/Bromley (Butler Road)				1,400,000	1,845,000	445,000	
B102	Brennans Creek Bridge	Killaloe, Hagarty & Richards (CR512 Queen Street)				600,000	490,000	-110,000	
B103	O'Grady Bridge	Killaloe, Hagarty & Richards (O'Grady Settlement Road)				238,500	40,000	-198,500	
B108	Tramore Bridge	Killaloe, Hagarty & Richards (Tramore Road)				400,000	400,000	0	
B156	Burnt Bridge	Brudenell, Lyndoch & Raglan (Burnt Bridge Road)				477,000	50,000	-427,000	
B181	Peter Black Bridge	Laurentian Valley (CR24 White Water Road)				1,800,000	1,800,000	0	
B232	Cochrane Creek Bridge	North Algona Wilberforce (Cement Bridge Road)				450,000	100,000	-350,000	
B257	Harrington Creek Bridge	Bonnechere Valley (CR512 Foymount Road)				800,000	800,000	0	
C001	Berlanquet Creek Culvert	Admaston/Bromley (CR5 Stone Road)				750,000	570,000	-180,000	
C012	Farquharson's Culvert	Admaston/Bromley (S. McNaughton Road)				200,000	40,000	-160,000	160,000
C051	Harris Creek Culvert	Admaston/Bromley (Proven Line)				160,000	160,000	0	
C062	John Watson Culvert 2	Brudenell, Lyndoch & Raglan (John Watson Road)				600,000	600,000	0	
C134	Campbell Drive Culvert	McNab/Braeside (Campbell Drive)				600,000	695,000	95,000	
C204	Bellows Creek Culvert	Whitewater Region (CR12 Westmeath Road)				1,200,000	1,130,000	-70,000	
C215	Elm Creek Culverts	Whitewater Region (Snake River Line)				360,000	360,000	0	
C221	Kenny's Culvert	Whitewater Region (Pleasant Valley Road)				200,000	200,000	0	
C268	St. Columbkille's Culvert	Laurentian Valley (CR58 Round Lake Road)				900,000	900,000	0	
C325	Neilson Creek Culvert	Bonnechere Valley (Lake Clear Road)				500,000	500,000	0	
	Lynch Road Culvert	Admaston/Bromley (Lynch Road)				120,000	120,000	0	
	General Bridge Repairs	Various Locations				150,000	150,000	0	
						11,905,500	10,950,000	-955,500	160,000
Engineering for Future Works									
No.	Name	Location				2024 BUDGET	April Projected	Variance	Carry Over
B053	Constant Creek Bridge	Greater Madawaska (Ferguson Lake Road)				140,000	140,000	0	
B122	Waba Creek Culvert	McNab/Braeside (CR52 Burnstown Road)				45,000	45,000	0	
B145	Combermere Bridge	Madawaska Valley (CR62 Combermere Road)				40,000	40,000	0	
C014	Labombard Culvert	Admaston/Bromley (Chris Ruddy Road)				18,000	18,000	0	
C024	Cliché Culvert	Laurentian Valley (Sandy Beach Road)				18,000	18,000	0	
C040	Snake River Culvert	Admaston/Bromley (CR8 Cobden Road)				25,000	25,000	0	
C136	Robertson Twin Pipes	McNab/Braeside (Robertson Line)				31,000	31,000	0	
C201	Broomes Creek Culvert	Whitewater Region (CR7 Foresters Falls Road) - 2025				70,000	70,000	0	
C229	Burnt Bridge	North Algona/Wilberforce (Burnt Bridge Road)				18,000	18,000	0	
C330	McLeads Culvert	McNab/Braeside (CR52 Burnstown Road)				18,000	18,000	0	
						423,000	423,000	0	0

2024 CAPITAL PROGRAM VARIANCE - ROADS/STRUCTURES

No.	Location	From	To	Budgetted Length (km)	Actual Length (km)	<u>2024 BUDGET</u>	April Projected	Variance	Carry Over
	Traffic Signals - Upgrades	Various Locations				250,000	250,000	0	
						250,000	250,000	0	0
						36,595,744	34,846,320	-1,749,424	160,000
	CCBF Funded Project	OCIF Funded Project							

Winter Operations Monthly Summary 5-Year Comparison for Committee

Year	Month	No. of Event Days		Type of Event (days)			Material Used (tonnes)		Precipitation (mm)	
		Weekday	Weekend	Snow	Blowing Snow	Freezing Rain	Salt	Sand	Petawawa Station	Bancroft Station
2023	Nov	10	2	10	0	2	1,685.4	109.4	41.2	53.1
2022	Nov	8	2	9	0	5	1,127.5	215.9	31.8	62.1
2021	Nov	7	2	7	0	7	65.6	588.7	41.0	62.2
2020	Nov	8	3	9	0	3	1,749.0	312.0	39.0	86.8
2019	Nov	13	0	9	0	4	1,770.0	49.0	23.5	48.8
2023	Dec	15	7	16	0	6	3,439.6	435.4	57.2	75.7
2022	Dec	16	7	20	4	2	4,792.0	998.9	29.6	35.2
2021	Dec	18	8	19	1	8	5,565.4	1,679.9	55.0	78.9
2020	Dec	18	11	19	0	6	5,227.0	1,359.0	56.0	94.9
2019	Dec	18	8	20	3	7	5,101.0	1,616.0	43.5	68.5
2024	Jan	18	8	19	4	4	4,937.2	1,814.7	58	85.4
2023	Jan	21	6	24	5	7	6,455.5	3,972.2	15.8	26.2
2022	Jan	16	3	17	2	2	4,354.2	2,186.4	33.2	52.2
2021	Jan	15	6	17	2	5	3,322.3	2,121.6	5.0	34.8
2020	Jan	16	6	19	8	7	5,089.0	2,146.0	57.5	127.1
2024	Feb	10	3	11	0	2	1,840.4	500.2	19	18.5
2023	Feb	16	4	20	7	3	5,358.3	1,677.5	11.4	13.6
2022	Feb	16	7	14	12	4	5,803.3	1,724.4	57.4	100.8
2021	Feb	14	6	19	8	3	4,279.3	1,464.2	38.0	58.0
2020	Feb	13	5	15	9	1	3,754.0	1,165.0	52.0	53.8
2024	Mar	5	2	7	0	0	330.6	142.9	29.1	32.7
2023	Mar	10	6	12	8	3	2,309	591.4	63.4	74.2
2022	Mar	11	5	12	5	6	3,022.4	1,205.1	15.4	10.6
2021	Mar	8	1	9	3	3	554.8	703.0	35.0	54.9
2020	Mar	7	0	7	3	0	987.3	325.0	23.4	23.5
2023	Apr	2	1	3	0	2	1,109.3	165.5	156.6	139.8
2022	Apr	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2021	Apr	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2020	Apr	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2019	Apr	3	4	4	0	1	556.0	33.0	130.0	143.0



TOWNSHIP OF KILLALOE, HAGARTY AND RICHARDS

Date: March 19, 2024

Resolution No.: 01

Moved by *[Signature]*

Seconded by *Muhammad Mahmud*

THAT Council for the Township of Killaloe, Hagarty and Richards hereby supports ReDefine Arts in regard to the preparation of a proposal for submission to the My Main Street, Community Activator Program by March 31, 2024 for the "Killaloe: A Main Street Enhancement Project" that will engage Village of Killaloe community members in the collaborative design and creation of a large mosaic public artwork piece through workshops and events, local history story gathering, and a paid community arts mentorship program.

AND THAT this proposal is to include a cross walk which Council of the Township of Killaloe, Hagarty and Richards supports.

Carried:

Not Carried:

<p style="text-align: center;">Certified a true copy</p> <p style="text-align: center;"><i>Tammy Gogerat</i></p> <hr/> <p style="text-align: center;">Tammy Gogerat, CAO/Clerk-Treasurer Township of Killaloe, Hagarty and Richards</p>



Regular Council Meeting Resolution Form

Date: February 6, 2024 No: RESOLUTION - 41-2024
 Moved by Councillor Robert Campbell Disposition: CARRIED
 Seconded by Deputy Mayor Lori Hoddinott Item No: 8.13

Description: Public Safety Committee - Speed Limit on Usborne Street

RESOLUTION:

THAT Council accept the Public Safety Committee - Speed Limit on Usborne Street Report as information as submitted and circulated; **AND FURTHER THAT** Council deem it necessary to request that the County of Renfrew reduce the speed on Usborne Street from McLean Drive to River Road to 60 km/hr; **AND FURTHER THAT** Council direct staff to send this request to the County of Renfrew's Operations Committee



 MAYOR

Recorded Vote Requested by:

Declaration of Pecuniary Interest:

	Yea	Nay
M. MacKenzie	_____	_____
L. Hoddinott	_____	_____
K. Rosien	_____	_____
S. Brum	_____	_____
R. Campbell	_____	_____

Disclosed his/her/their interest(s), vacated he/her/their seat(s), abstained from discussion and did not vote

COUNTY OF RENFREW

BY-LAW NUMBER 58-24

**A BY-LAW AUTHORIZING THE COUNTY OF RENFREW TO ENTER INTO
AN AGREEMENT WITH THE TOWN OF PETAWAWA
FOR SHARING OF COSTS FOR THE RECONSTRUCTION AND URBANIZATION OF
COUNTY ROAD 37 (MURPHY ROAD)**

WHEREAS under Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, authorizes Council to enter into agreements;

AND WHEREAS it is deemed desirable to enter into an agreement between the County of Renfrew and the Town of Petawawa for the purpose of undertaking a joint project for the reconstruction and urbanization of County Road 37 (Murphy Road), Town of Petawawa.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. THAT the Agreement marked as Schedule "1" attached to and made part of this By-law is hereby approved and deemed an agreement between the Corporation of the County of Renfrew and the Town of Petawawa.
2. THAT the Warden and Clerk are hereby empowered to do and execute all things, papers, and documents necessary to the execution of this By-law.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

Corporation of the Town of Petawawa

By-law 1640/24

**Being a By-law to Authorize Entering into an Agreement
with the Corporation of the County of Renfrew to Receive Funding for the
Reconstruction and Urbanization of Murphy Road (County Road 37)**

Whereas Section 11 (1) of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, authorizes lower-tier municipalities to provide any service or thing that the municipality considers necessary or desirable for the public;

And Whereas Section 20 (1) of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, authorizes a municipality to enter into an agreement with one or more municipalities or local bodies, or a combination of both to jointly provide, for their joint benefit, any matter which all of them have the power to provide within their own boundaries;

And Whereas the Council of the Corporation of the Town of Petawawa deems it appropriate and in the public interest to enter into an agreement with the Corporation of the County of Renfrew to receive funding for the reconstruction and urbanization of Murphy Road (County Road 37);

Now Therefore the Council of the Corporation of the Town of Petawawa enacts as follows:

1. That the Mayor and Clerk be, and they are, hereby authorized and directed to sign on behalf of the Corporation of the Town of Petawawa the Agreement attached hereto as Appendix "A" with the Corporation of the County of Renfrew to receive funding in the amount of no more than \$2,460,000.00 for the reconstruction and urbanization of Murphy Road (County Road 37).
2. That Appendix "A" is hereby deemed to form part of this by-law.
3. That this by-law shall come into force and take effect following third reading.

By-law read a first and second time this 18th day of March 2024.

By-law read a third time and passed this 18th day of March 2024.


Signature of the Mayor


Signature of the Clerk

Appendix "A" to By-law 1640/24

THIS AGREEMENT made this 04 day of March, 2024

BETWEEN:

THE CORPORATION OF THE COUNTY OF RENFREW

(Hereinafter called the "County")

-and-

THE CORPORATION OF THE TOWN OF Petawawa

(Hereinafter called the "Town")

WHEREAS the County is an upper tier Municipality with control of and jurisdiction over County Road 37 ("C.R. 37"), which Road is known locally as Murphy Road, Petawawa.

AND WHEREAS the Town is a lower tier Municipality with responsibility for the underground water and sanitary services beneath C.R. 37,

AND WHEREAS the Town intends to carry out work on the underground water and sanitary services at C.R. 37 (the "Project"),

AND WHEREAS the County planned to pulverize and pave the asphalt on C.R. 37 and carry out some minor concrete curb replacements (collectively, the "Work"), which Work would ordinarily be carried out after the completion of the Project by the Town,

AND WHEREAS the County and the Town deem it mutually beneficial to the parties hereto that the Work and the Project be considered a single undertaking under the control of the Town,

AND WHEREAS the Town and the County agree and acknowledge that the Project and the Work will be tendered by the Town and that the Town shall be responsible for the payment of all costs associated with the Project and the Work and shall be responsible for the design, administration, supervision and management of the Project and the Work;

AND WHEREAS the County has the sum of TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00) and only TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00) available to fund the Work;

AND WHEREAS the County is prepared to pay to the Town, on a one-time basis, the sum, and only the sum of TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00), in order that the Town complete the Work and the Town is prepared to complete the Work for the sum of TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00),

NOW THEREFORE in consideration of the mutual agreements, covenants and promises herein contained, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged by the parties hereto, the parties hereto agree as follows:

1. The County shall pay to the Town the sum of, and no more than the sum of TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00) in consideration of the Town completing the Work.

2. The payment by the County to the Town of the sum of TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00), on account of the Work does not obligate the County to make any further payments to the Town on account of the Project or the Work and, in fact, by way of this Agreement, the Town and the County agree that no further payment by the County will be requested by the Town or paid by the County in respect of the Work or the Project.

3. The Town shall be responsible for the tendering, design, administration, supervision and management of the Project. The County will provide to the Town the design drawings and specifications that have been prepared for the Work.

4. TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00), to be paid by the County to the Town shall be used by the Town only to pay costs associated with the Work.

5. The Town shall keep and maintain records, invoices and other documents evidencing the use to which the TWO MILLION, FOUR HUNDRED AND SIXTY THOUSAND DOLLARS (\$2,460,000.00), is put by the Town.

6. The Town and the County agree and acknowledge that the County, by entering into this Agreement, and providing the funding described herein, is not, and is not intended to be an agent, joint venturer, or partner of the Town in respect of the Project and the Work. No representations shall be made or acts taken by the Town which would tend to establish or imply any apparent relationship of joint venture, partnership or agency with the County and the County shall not be bound in any manner whatsoever by any Agreements, warranties, or representations made by or entered into by the Town to or with any other person or corporation nor with respect to any other action of the Town.

7. The County, its officers, employees, and agents shall not be liable for any direct, incidental, indirect, special or consequential damages, injury, or any loss of revenue by the Town arising out of or in any way related to this Agreement, the Project, or the Work.

8. The Town shall indemnify the County, its advisors, agents, appointees and employees, from and against all liability arising, and costs incurred, including legal costs, as a result of a claim or proceeding related to the Work, the Project and, or this Agreement.

9. This Agreement and the rights, obligations, and relations of the parties hereto shall be governed by and construed in accordance with laws of the Province of Ontario.


10. This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

SIGNED, SEALED AND DELIVERED by The Corporation of the County of Renfrew.


Per: Peter Emon, Warden

Per: Craig Kelley, Chief Administrative Officer

SIGNED, SEALED AND DELIVERED by The Corporation of the Town of Petawawa.



Per: Gary Serviss, Mayor



Per: Colin Howard, Clerk

COUNTY OF RENFREW

BY-LAW NUMBER 59-24

**A BY-LAW FOR THE EXECUTION OF CONTRACT PWC-2024-05
COUNTY ROAD 5 (STONE ROAD) REHABILITATION**

WHEREAS under Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, the Municipal Corporation of the County of Renfrew has the authority to pass by-laws to enter into contracts to construct and maintain County Roads and Bridges;

AND WHEREAS public tenders were requested for the rehabilitation of County Road 5 (Stone Road) from Mhusk Road to Highway 60, a distance of 5.13km, Township of Admaston/Bromley under Contract PWC-2024-05 in accordance with County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services;

AND WHEREAS the tender submitted by Thomas Cavanagh Construction Limited, Ashton, Ontario, was reviewed and accepted by the Operations Committee.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. THAT the Council of the County of Renfrew approve of the awarding of Contract PWC-2024-05 for the rehabilitation of County Road 5 (Stone Road) as submitted by Thomas Cavanagh Construction Limited, Ashton, Ontario, in the amount of \$1,413,700, plus applicable taxes.
2. THAT the Warden and Clerk be empowered to do and execute all things, papers and documents necessary to the execution of the said contract.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 60-24

**A BY-LAW FOR THE EXECUTION OF CONTRACT PWC-2024-08
COUNTY ROAD 8 (COBDEN ROAD) REHABILITATION**

WHEREAS under Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, the Municipal Corporation of the County of Renfrew has the authority to pass by-laws to enter into contracts to construct and maintain County Roads and Bridges;

AND WHEREAS public tenders were requested for the rehabilitation of County Road 8 (Cobden Road) from Highway 60 to urban limit, a distance of 11.51km, Townships of Admaston/Bromley and Whitewater Region under Contract PWC-2024-08 in accordance with County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services;

AND WHEREAS the tender submitted by Walker Construction, Niagara Falls, Ontario, was reviewed and accepted by the Operations Committee.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. THAT the Council of the County of Renfrew approve of the awarding of Contract PWC-2024-08 for the rehabilitation of County Road 8 (Cobden Road) as submitted by Walker Construction, Niagara Falls, Ontario, in the amount of \$1,197,073, plus applicable taxes.
2. THAT the Warden and Clerk be empowered to do and execute all things, papers and documents necessary to the execution of the said contract.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 61-24

**A BY-LAW FOR THE EXECUTION OF CONTRACT PWC-2024-13
COUNTY ROAD 13 (MOUNTAIN ROAD) REHABILITATION**

WHEREAS under Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, the Municipal Corporation of the County of Renfrew has the authority to pass by-laws to enter into contracts to construct and maintain County Roads and Bridges;

AND WHEREAS public tenders were requested for the rehabilitation of County Road 13 (Mountain Road) from Stafford Third Line to Highway 17, a distance of 4.01km, Townships of Laurentian Valley and Whitewater Region under Contract PWC-2024-13 in accordance with County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services;

AND WHEREAS the tender submitted by Greenwood Paving (Pembroke) Ltd., Pembroke, Ontario, was reviewed and accepted by the Operations Committee.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. THAT the Council of the County of Renfrew approve of the awarding of Contract PWC-2024-13 for the rehabilitation of County Road 13 (Mountain Road) as submitted by Greenwood Paving (Pembroke) Ltd., Pembroke, Ontario, in the amount of \$1,419,067.13, plus applicable taxes.
2. THAT the Warden and Clerk be empowered to do and execute all things, papers and documents necessary to the execution of the said contract.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 62-24

**A BY-LAW FOR THE EXECUTION OF CONTRACT PWC-2024-26
CONTRACT ADMINISTRATION SERVICES
COUNTY STRUCTURE B007 (BUTLER BRIDGE)**

WHEREAS under Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, the Council of the Corporation of the County of Renfrew has the authority to pass by-laws to enter into contracts to construct and maintain County Roads and Bridges;

AND WHEREAS a non-competitive request for proposal was requested for the Contract Administration and Construction Supervision services for the rehabilitation of County Structure B007 (Butler Bridge) in accordance with County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services;

AND WHEREAS the proposal submitted by Stantec Consulting Limited, Ottawa, Ontario, was reviewed and accepted by the Operations Committee.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. THAT the Council of the Corporation of the County of Renfrew approve of the awarding Contract Administration and Construction Supervision services for the rehabilitation of County Structure B007 (Butler Bridge), Township of Admaston/Bromley as submitted by Stantec Consulting Limited, Ottawa, Ontario in the amount of \$151,640.10, plus applicable taxes.
2. THAT the Warden and Clerk be empowered to do and execute all things, papers and documents necessary to the execution of the said contract.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 63-24

**A BY-LAW FOR THE EXECUTION OF CONTRACT PWC-2024-24
REHABILITATION OF COUNTY STRUCTURE B181 (PETER BLACK BRIDGE)**

WHEREAS under Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, the Municipal Corporation of the County of Renfrew has the authority to pass by-laws to enter into contracts to construct and maintain County Roads and Bridges;

AND WHEREAS public tenders were requested for the rehabilitation of County Structure B181 (Peter Black Bridge), located on County Road 24 (White Water Road), Township of Laurentian Valley, under Contract PWC-2024-24 in accordance with County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services;

AND WHEREAS the tender submitted by Bonnechere Excavating Incorporated, Renfrew, Ontario was reviewed and accepted by the Operations Committee.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. THAT the Council of the County of Renfrew approve of the awarding of Contract PWC-2024-24 for the rehabilitation of County Structure B181 (Peter Black Bridge) as submitted by Bonnechere Excavating Incorporated, Renfrew, Ontario, in the amount of \$1,282,480, plus applicable taxes.
2. THAT the Warden and Clerk be empowered to do and execute all things, papers and documents necessary to the execution of the said contract.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 64-24

**A BY-LAW FOR THE APPROVAL OF TRAFFIC SIGNAL UPGRADES AT VARIOUS LOCATIONS
WITHIN THE TOWN OF PETAWAWA AND THE TOWNSHIP OF LAURENTIAN VALLEY**

WHEREAS under Section 11 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, the Municipal Corporation of the County of Renfrew has the authority to pass by-laws to enter into contracts to construct and maintain County Roads and Bridges;

AND WHEREAS a non-competitive quotation was requested for the supply and installation of traffic signal equipment at various County of Renfrew intersections within the Town of Petawawa and the Township of Laurentian Valley, in accordance with County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services;

AND WHEREAS the quotation submitted by Partham Engineering Limited, Ottawa, Ontario, was reviewed and accepted by the Operations Committee.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. THAT the Council of the County of Renfrew approve of the quotation submitted by Partham Engineering Limited, Ottawa, Ontario, in the amount of \$232,500, plus applicable taxes, for the supply and installation of traffic signal equipment at various County of Renfrew intersections within the Town of Petawawa and the Township of Laurentian Valley.
2. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 65-24

**A BY-LAW FOR THE EXECUTION OF CONTRACT PWO-2024-01
FOR THE SUPPLY AND DELIVERY OF SEVEN LIGHT DUTY PICK-UP TRUCKS**

WHEREAS The Municipal Act, 2001, S.O. 2001, c.25, as amended, requires a municipality to adopt policies with respect to the procurement of goods and services;

AND WHEREAS public tenders were requested for the supply and delivery of seven light-duty pick-up trucks, under Contract PWO-2024-01 in accordance with County of Renfrew Corporate Policy GA-01, Procurement of Goods and Services;

AND WHEREAS the tender submitted by Surgenor Chev Buick GMC Cadillac, Ottawa, Ontario, was reviewed and accepted by the Operations Committee.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts:

1. THAT the Council of the County of Renfrew approve the awarding of Contract PWO-2024-01 for the supply and delivery of seven light-duty pick-up trucks as submitted by Surgenor Chev Buick GMC Cadillac, Ottawa, Ontario, in the amount of \$392,065, plus applicable taxes.
2. THAT the Warden and Clerk be empowered to do and execute all things, papers and documents necessary for the execution of the said contract.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

April 24, 2024

To the Council of the Corporation
of the County of Renfrew

Members of County Council:

We, your **Development and Property Committee**, wish to report and recommend as follows:

INFORMATION

1. Affordable Housing Summit

The County of Renfrew held an Affordable Housing Summit on April 4, 2024 at the myFM Centre, Renfrew, Ontario, with an excellent turnout from interested parties. Topics for the day were developer experiences, updates from Community Services, information on the County of Renfrew properties expression of interest and innovative partnerships, and the Mesa project. Staff will provide a report to Council at a future meeting.

2. By-law Governing County of Renfrew Owned Recreational Trails

The County of Renfrew has two designated Recreational Trails – the ‘Algonquin Trail’ and the ‘K & P Recreational Trail’, and each trail is governed by a separate By-law setting the rules for use of the trails. For consistency across the County’s trails, including any future trails, it would be best to have a single By-law capable of governing all of the County’s Recreational Trails. This would also give the opportunity to separate the governance of the K & P Recreational Trail from the County forests and apply more applicable fines for offences. As a new trail governing By-law would have an impact on all trail users across the County, to provide an opportunity to address any public concerns, a public engagement was enacted through Zencity to gain input on how the County may improve the management, maintenance, design, and/or construction practices for our recreational trails. This engagement ended on February 29, 2024. A report summarizing the input from the public, as well as for reference when considering the new draft By-law is included as Appendix I.

A new draft By-law to Regulate and Govern the Use of the Lands Identified as County of Renfrew Recreational Trails as Linear Parks, is attached as Appendix II for consideration and input. A notable change in the new draft By-law from the current By-law governing the Algonquin Trail that has had a great deal of discussion in the past and through recent public engagement is permitting dirt bikes and motorcycles on the trail. Dirt bikes and motorcycles would require insurance, a license, and an Ontario Federation of All Terrain Vehicle (OFATV) trail permit.

It is requested that any input on the draft By-law be provided no later than April 30, 2024 to Taylor Hanrath, Manager of Capital Works.

3. **A By-law to Prohibit Certain Activities on County of Renfrew Forests/Trails**

By-law Number 92-09, “A By-law to Prohibit Certain Activities on County of Renfrew-Owned Forests and Trails”, attached as Appendix III for reference, will be repealed upon completion and approval of a By-law to Regulate and Govern the Use of the Lands Identified as County of Renfrew Recreational Trails as Linear Parks, to align all trail-related permitted and prohibited activities. This provided an opportunity to review and improve the 2009 By-law, reflecting higher costs associated with dealing with issues on the Renfrew County Forest, reviewing similar by-laws in other counties, and adding prohibited activities that have become problematic in our land base. A draft of the updated “A By-law to Prohibit Certain Activities on County of Renfrew-Owned Forests”, is attached as Appendix IV. It is requested that any input on the draft By-law be provided no later than April 30, 2024 to Lacey Rose, County Forester.

4. **Ottawa Valley Tourism Conference, Annual General Meeting, Tourism Awards**

[Tourism Tomorrow: Cultivating Growth and Navigating Change](#) was the theme of this year’s Ottawa Valley Tourism Conference and annual general meeting that took place on April 16, 2024 at the myFM Centre in Renfrew.

Presented by the Renfrew County Community Futures Development Corporation, and coinciding with National Tourism Week, the full day event included a keynote address by Sara Norton of [Reply All](#), a welcome to the land and a flash history lesson with Christine Luckasavitch of [Waaseyaa Consulting](#), panel discussions about community partnerships, travel trade and succession planning.

The event wrapped up with the presentation of the Ottawa Valley Tourism Awards and the winners include:

- **Tourism Champion:** Ron Moss, Ottawa Valley Cycling and Active Transportation Alliance (Laurentian Valley)
- **Business/Organization of the Year:** Somewhere Inn Calabogie (Greater Madawaska)
- **Event of the Year:** Pembroke Regional Silver Stick Tournament
- **Sustainability Champion:** Anupaya Cabin Co. (Deep River)
- **New Tourism Product:** Ottawa Valley Farm to Fork (Bonnetochere Valley)
- **Tourism Marketing:** Ontario’s Highlands Tourism Organization (Whitewater Region)

5. **Pembroke Approves Implementation of Municipal Accommodation Tax**

On April 2, 2024, Pembroke City Council voted in favour to implement a 4% Municipal Accommodation Tax that will be applied to all roofed and non-roofed transient accommodations for overnight stays of 30 days or less with a proposed implementation date of January 1, 2025. The City of Pembroke also identified the Ottawa Valley Tourist Association (OVTA) as the eligible tourism entity to receive 50% of the collected funds.

The [Transient Accommodation Tax \(O.Reg 435/17\)](#), commonly referred to as the Municipal Accommodation Tax (MAT), was implemented by the Ontario Government in the fall of 2017 and is a tax applied to transient accommodations for stays of 30 days or less. When originally enacted, municipalities who implemented the MAT did so at a rate of 3%. Today, most regions have increased to 4% with Toronto, Mississauga and Marathon charging 6% and Ottawa, Oshawa and Kingston charging 5%. The legislation states that 50% of the funds received, after reasonable costs of collecting and administering the tax, must be shared with an eligible tourism entity with a mandate for tourism promotion. The remaining 50% can be used by the municipality as per their discretion, however, the original intent was to invest back into the local tourism industry.

Staff will be working with the City over the coming months to finalize arrangements and develop plans for use of the funds to promote and develop tourism for the City of Pembroke.

6. **Promotion of La Route Champlain**

As part of OVTA’s on-going travel trade efforts, La Route Champlain was the featured take-over in March’s digital issue of [Québec Le Mag](#), a tourism publication distributed to European and Québec French speaking visitors. The newsletter highlights a number of tourism experiences along the route, between the Ottawa Valley and Northern Ontario, with links to additional content pieces on the Québec Le Mag website.

[La Route Champlain](#) highlight’s Samuel de Champlain’s discovery of Canada and what is now known as the Ottawa Valley and tells the story through historical and modern tourism activities and attractions. Communities’ and tourism operator’s part of the route include Whitewater Region, OWL Rafting, The Whitewater Inn, Valley Cycle Tours, Whitewater Brewing Company, Pembroke and Upper Ottawa Valley Heritage Centre, Best Western Pembroke Inn, Eganville and Bonnechere Caves, as well as a number of historical sites and plaques along the Ottawa River.

7. **Enterprise Renfrew County Business Consultations and Services Year-End Report**

The following data details Enterprise Renfrew County’s (ERC) consultation and outreach efforts for the fiscal year April 1, 2023 – March 31, 2024.

Core Activities (on-going)	Year-to-Date	Annual Target
General business inquiries	964	750
Business consultations	335	175
New business registrations	32	20
New jobs created	54	25
Starter Company Plus Program	Results	Target
New business registrations	13	10
Businesses expanded	8	2
New jobs created (FT & PT)	37	15

Core Activities (on-going)	Year-to-Date	Annual Target
Value of investment leveraged	\$210,837	\$112,000
Summer Company Program	Results	Target
New youth business registrations	5	5
Jobs created	5	5
Total Grants Awarded for Starter Company Plus and Summer Company Programs	\$75,000	
Workshops and Outreach		
Workshops & CORE Training Delivery	27 sessions (virtual & in-person) Total registrants: 518	
Direct outreach to promote programs and services to municipal offices, libraries, partner organizations, schools, events, etc.	20 Events 873 Attendees	
Referrals to supporting internal and external partner organizations, municipalities, governments and agencies	625	

Annual Business Consultations by Municipality	Total Consults	Percentage
Algonquins of Pikwakanagan First Nation	15	4.5%
Town of Arnprior	18	5.4%
Town of Deep River	6	1.8%
Town of Laurentian Hills	9	2.7%
Town of Petawawa	39	11.6%
Town of Renfrew	46	13.7%
Township of Admaston/Bromley	4	1.2%
Township of Bonnechere Valley	18	5.4%
Township of Brudenell, Lyndoch and Raglan	3	0.9%
Township of Greater Madawaska	6	1.8%
Township of Head, Clara and Maria	0	0.0%
Township of Horton	8	2.4%
Township of Killaloe, Hagarty and Richards	14	4.2%
Township of Laurentian Valley	5	1.5%
Township of Madawaska Valley	14	4.2%
Township of McNab/Braeside	11	3.3%
Township of North Algona Wilberforce	15	4.5%
Township of Whitewater Region	27	8.1%
City of Pembroke	65	19.4%
Outside Renfrew County	12	3.6%
	335	100.0%

Annual Business Inquiries by Municipality	Total Inquiries	Percentage
Algonquins of Pikwakanagan First Nation	19	2.0%
Town of Arnprior	99	10.3%
Town of Deep River	18	1.9%

Annual Business Inquiries by Municipality	Total Inquiries	Percentage
Town of Laurentian Hills	15	1.6%
Town of Petawawa	136	14.1%
Town of Renfrew	144	14.9%
Township of Admaston/Bromley	20	2.1%
Township of Bonnechere Valley	47	4.9%
Township of Brudenell, Lyndoch and Raglan	12	1.2%
Township of Greater Madawaska	12	1.2%
Township of Head, Clara and Maria	1	0.1%
Township of Horton	6	0.6%
Township of Killaloe, Hagarty and Richards	23	2.4%
Township of Laurentian Valley	28	2.9%
Township of Madawaska Valley	48	5.0%
Township of McNab/Braeside	36	3.7%
Township of North Algona Wilberforce	31	3.2%
Township of Whitewater Region	77	8.0%
City of Pembroke	155	16.1%
Outside Renfrew County	37	3.8%
	964	100.0%

8. **Increased Program Funding to Small Business Enterprise Centres**

The County of Renfrew has been informed by the Ministry of Economic Development, Job Creation and Trade (MEDJCT) that an increase of \$6.25M in funding (\$4.8M for Starter Company Plus and \$1.45M for Summer Company) has been allocated to the Small Business Enterprise Centre network over the next two fiscal years (2024-25 and 2025-26). Staff have received confirmation from MEDJCT that the County of Renfrew will be receiving an additional \$50,000 in funding. This additional funding means increased grant allocations and program delivery funding for these important programs will directly support additional entrepreneurs across Ontario.

Staff will work with MEDJCT to confirm the final contribution amounts and amendments to the new Transfer Payment Agreement, in preparation for presentation to Council for approval.

9. **Beachburg Tract – Chemical Site Preparation**

On February 14, 2024, a Request for Quotations (RFQ) was issued to six known service providers for 25 hectares of chemical site preparation at Beachburg Tract. This area was harvested in the winter of 2022/23, is scheduled to be planted with 45,000 white and red pine in 2025 and the seedlings have already been ordered. Mechanical site preparation occurred in late fall, 2023 as the first step to preparing the site for planting. It is anticipated that chemical site preparation will be necessary this year to control poplar and red maple competition in advance of planting.

Two quotes were received as follows:

- i) Heritage Reforestation Inc., Waltham, Québec \$10,201.25 + chemical
- ii) EZ Forestry Services, McArthurs Mills, Ontario \$15,000.00 including chemical

The area will be assessed by County staff mid-June to confirm that a chemical site preparation treatment is warranted.

The estimated cost of chemical is less than \$500. The quote from Heritage Reforestation Inc. was accepted with a maximum price of \$11,000. This is within the budgeted amount of \$16,000.

Significant public outreach and education will occur in advance of this work by County staff, and the area will be signed and closed by the contractor according to the requirements of the Pesticides Act and any other relevant regulations.

10. **Renfrew County Place Fit-up – 450 O’Brien Road**

The fit-up on the first floor (previous tenant – Renfrew County and District Health Unit) consisting of 1,744 sq. ft. has been completed and is now functional at Renfrew County Place. Renfrew County Virtual Triage and Assessment Centre (RC VTAC), who were temporarily located on the second floor (formerly occupied by Community Futures Development Corporation), has moved into this newly renovated area on March 27, 2024. Staff continue to look for future interested tenants for the remaining vacant space.

11. **Information Dashboards**

The GIS Division has created two dashboards to view data/information regarding building activity and vacant land availability within Renfrew County. The [building dashboard](#) provides information on the location, type of unit, and year that residential buildings have been constructed. The [vacant land inventory dashboard](#) provides information regarding the location, size, and services of properties across Renfrew County.

12. **Phase 1 of Flood Plain Mapping**

In partnership with Natural Resources Canada (NRCan) and the Ministry of Natural Resources and Forestry (MNRF), Renfrew County and local municipalities are preparing for an effective response to any future potential flood mapping funding opportunities.

This project is aligned with the federal flood mapping framework (NRCan, 2018), of which the objectives of this project will be to:

- (1) identify current mapping status,
- (2) identify shortfalls in current data and mapping,
- (3) identify and prioritize areas for acquiring new mapping, and

(4) develop a plan to acquire data required for flood mapping and implement flood mapping across the county.

Phase 1 of the flood-mapping framework (Flood Hazard Identification and Priority Setting) is complete and has been accepted by NRCan. The final reports are posted on the County of Renfrew [Zencity](#) platform.

RESOLUTIONS

13. Community Improvement Plans (CIP)

RESOLUTION NO. DP-CC-24-04-47

Moved by Chair

Seconded by Committee

THAT County Council direct staff to undertake an Official Plan Amendment and development of a Regional Incentives Program.

RESOLUTION NO. DP-CC-24-04-48

Moved by Chair

Seconded by Committee

THAT County Council direct staff to pursue a change to the regulation under the Planning Act to become a “Prescribed Upper-tier Municipality” for the purposes of developing an affordable housing Community Improvement Plan (CIP).

Background

Attached as Appendix V, is a report presented at the March session of County Council regarding the request from the Town of Arnprior to participate in a Brownfield Remediation Tax Assistance Program.

The attached report covers two distinct matters related to Community Improvement Plans (CIPs). First, it highlights that the County of Renfrew cannot engage in providing grants or funds to local municipalities without an Official Plan Amendment and a “Regional Incentives Plan” in place. Resolution DP-CC-24-04-47 seeks to direct staff to initiate this process, enabling the County to offer financial support to local municipalities for implementing their respective CIPs. It is estimated at a high-level that this project could be done in-house and potentially completed in time for consideration of funding levels for the 2025 budget.

Second, it addresses the County’s inability to establish its own CIP due to not being categorized as a “Prescribed Upper-tier Municipality” under Section 28(2) of the Planning Act. To overcome this limitation, a provincial regulation would need approval to prescribe Renfrew County accordingly. If successful, the County could proceed with formulating its own CIP, particularly focused on affordable housing initiatives. Resolution DP-CC-24-04-48 aims to instruct staff to pursue this regulatory change, facilitating the creation of a Renfrew County Affordable Community Improvement Plan. It is estimated that the process to become a prescribed municipality could take one year. If successful, a Request for Proposal (RFP) for the creation of the Affordable

Housing CIP, would be issued (budget item for 2025). The CIP, which also requires provincial approval, would potentially be completed in time for funding consideration/ implementation for the 2026 budget.

14. **Communal Water/Wastewater Systems**

RESOLUTION NO. DP-CC-24-04-53

Moved by Chair

Seconded by Committee

WHEREAS the Province of Ontario has a stated goal of 1.5 million housing units built within 10 years;

WHEREAS the Eastern Ontario Wardens' Caucus (EOWC) has initiated a '7 in 7+' regional housing plan to increase the supply of affordable housing across Eastern Ontario;

WHEREAS proximity to existing water and wastewater plants is a limiting factor in rural townships for higher density housing on suitable land for such development;

WHEREAS communal water and wastewater systems will allow for higher density housing developments where hookup to large water and waste plants is impractical;

WHEREAS the County of Frontenac and other jurisdictions have formed a Municipal Services Corporation to manage communal water and wastewater systems in their lower tier municipalities;

WHEREAS a Municipal Services Corporation can provide other services that are impractical for a single lower tier municipality to manage efficiently on their own;

THEREFORE BE IT RESOLVED that the County of Renfrew Council direct staff to prepare a report within three months on steps to form a Municipal Services Corporation to

address communal water and wastewater systems in Renfrew County or join another Municipal Services Corporation and the possible scope of services that could be

provided, for consideration by County Council.

Background

The above recommendation was presented under new business from Councillor MacKenzie, Township of McNab/Braeside in conjunction with the County of Frontenac Communal Services presentation to the Development and Property Committee in November 2023. With developers in the area quite interested in the communal water/wastewater systems, the Committee is requesting that County Council direct staff to explore the possibilities of implementing a Municipal Services Corporation (MSC) model for managing the operation on an ongoing basis within the County of Renfrew.

BY-LAWS

15. **By-law Enforcement on Algonquin Trail**

RESOLUTION NO. DP-CC-24-04-44

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to authorize Pro-tec 5, Pembroke, Ontario to act as a By-law Enforcement Officer on County of Renfrew owned Recreational Trails on behalf of the County of Renfrew.

Background

As evidenced by the input received through public engagement, enforcement of rules on the Algonquin Trail has been an ongoing challenge. In the past, enforcement of By-law 119-18, being a By-law to Regulate and Govern the Use of the Lands Known as the Algonquin Trail (Formerly Known as the CP Rail Corridor) as a Linear Park, has been attempted to be achieved through OPP, either by irregular patrols by the Snow-Vehicle, All Terrain Vehicle and Vessel Enforcement (SAVE) Team, or through the hiring of paid duty officers. These methods have led to an infrequent enforcement presence on the Algonquin Trail and as a result, many users are not following the rules set by the By-law. The cost of having paid duty officers is significant, at approximately \$1,400 per patrol, and it is becoming increasingly difficult to schedule ATV riding officers due to a lack of availability. As such, staff reached out to two firms that act as By-law Enforcement for local municipalities to request proposals for enforcement of By-law 119-18. For the purposes of comparison and estimating costs, an eight-hour day patrol has been assumed with one By-law Enforcement Officer on an ATV.

Proposals received were as follows:

- i) Pro-tec 5, Pembroke, Ontario proposed a cost of \$32.85 per hour, per officer. With travel and administrative time, it is anticipated that the average day patrol would result in a cost of approximately \$330 to the County. This is significantly less than OPP paid duty officer patrols and could permit approximately 27 patrols to be completed before the end of 2024 (substantially more than past years).
- ii) James McBain, Municipal Law Enforcement Services, Renfrew, Ontario proposed a cost of \$55 per hour, per officer. With travel and administrative time, it is anticipated that the average day patrol would result in a cost of \$550 to the County. This is significantly less than OPP paid duty officer patrols and could permit approximately 15 patrols to be completed before the end of 2024 (substantially more than past years).

16. Official Plan Amendment (OPA) No. 44 – Alternative Notice Provisions

RESOLUTION NO. DP-CC-24-04-49

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to approve Official Plan Amendment No. 44 to introduce an Alternative Notice Provisions policy into the Official Plan.

Background

Attached as Appendix VI, is a Planning Report for Official Plan Amendment No. 44. The prescribed public meeting under the Planning Act was held on April 9, 2024.

Recently, it was announced that Metroland is shutting its print division. This has left the County of Renfrew (and local municipalities) without a print paper that reaches the public to satisfy Planning Act requirements for circulation when undertaking an initiative that is municipal-wide (like this proposed OPA).

The Planning Act allows for local alternatives for providing notice if the Official Plan contains policies specifying details of the method of notice. This amendment would introduce the required policies to allow municipalities to utilize “alternative notice” provisions under the Planning Act. Staff will continue to use print media when available.

17. **Official Plan Amendment (OPA) No. 45 – Draper**

RESOLUTION NO. DP-CC-24-04-50

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to approve Official Plan Amendment No. 45 to redesignate lands from “Rural-Exception Four” to “Rural-Exception Twenty”.

Background

Attached as Appendix VII, is a Planning Report for Official Plan Amendment No. 45. The amendment would allow the subject lands to finish the remaining development of the property to proceed through the consent (severance) process, rather than by means of a registered plan of subdivision. The Official Plan discourages more than five lots being severed through the consent process from a property. Due to the historic nature of development on this subject property and the remaining lands, the plan of subdivision was determined to not be the ideal process to create the lots. The applicant will still be required to provide and implement the same supporting studies as if a plan of subdivision was submitted, including:

- a) Full Hydrogeological Assessment,
- b) Stormwater Management Report,
- c) Lot Grading and Drainage Plan, and
- d) Environmental Impact Study

Additional requirements may be applicable depending on the potential lot creation of the property, and the services that are necessary (i.e. roads/access, stormwater management, geotechnical, archaeological). The final layout of the proposed lots will be dependent on the results of the studies and further planning review.

18. **Official Plan Amendment (OPA) No. 46 – Robertson Line**

RESOLUTION NO. DP-CC-24-04-51

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to approve Official Plan Amendment No. 46 to redesignate lands from “Rural-Exception Sixteen” to a “Rural” designation.

Background

Attached as Appendix VIII, is a Planning Report for Official Plan Amendment No. 46. This amendment to the County of Renfrew Official Plan was initiated by the Township of McNab/Braeside and proposes to redesignate lands along Gunsmith Road, Hidden River Road, and along Robertson Line between the Madawaska River and Hanson Creek, from

Rural-Exception Sixteen to Rural to remove the restriction on lot creation for these lands. The Rural-Exception Sixteen was implemented in March 2017 to address safety concerns at that time related to a significant vertical sag curve in the road at the location of the Hanson Creek crossing. The Township of McNab/Braeside was concerned that if additional new lots were created within this area, there could be an increase in the number of vehicles on the road, increasing the likelihood of an incident.

The Township has confirmed that, in 2023, road work on Robertson Line within the affected area was completed. The culvert at Hanson Creek was replaced, by the County of Renfrew, and the Township reconstructed the roadway, making a number of geometric improvements to reduce the road's grade and to improve the design criteria through this location, thereby satisfying the required road improvements set out in the Rural-Exception Sixteen designation. The policies of the Rural-Exception Sixteen designation are no longer required and the lands can be returned to the Rural designation.

A public meeting was held in the Township of McNab/Braeside on March 13, 2024. Comments from the public are contained in the planning report. No significant concerns or objections were received.

All of which is respectfully submitted.

James Brose, Chair

And Committee Members: D. Bennett, P. Emon, D. Lynch, M. MacKenzie, G. Serviss, K. Watt, R. Weir

Public Works & Engineering
Department



9 INTERNATIONAL DRIVE
PEMBROKE, ON, CANADA
K8A 6W5
613-732-4353
FAX: 613-732-0087
www.countyofrenfrew.on.ca

RECREATIONAL TRAILS ENGAGEMENT REPORT

DATE: March 28, 2024

SUBJECT: County of Renfrew Recreational Trails
Public Engagement – Closed February 29, 2024

1.0 BACKGROUND

The County of Renfrew (the County) currently maintains two (2) recreational trails – the Algonquin Trail and the K & P Recreational Trail, totaling approximately 239km in length. The Algonquin Trail, forming part of the Ottawa Valley Recreational Trail (OVRT), is primarily located on the former CP Rail corridor, from the eastern border of the County in the Town of Arnprior, to our most northwestern tip in the Township of Head, Clara and Maria; and will be approximately 216km in length once completed. Currently the trail is completed and open from Arnprior to Petawawa, with completion to near the Town of Deep River anticipated by end of 2024. The K & P Recreational Trail is primarily located on the former K & P Rail corridor, from its junction with the Algonquin Trail in the Town of Renfrew, to the hamlet of Calabogie, and is approximately 23km in length. The County is in the process of procuring an additional 6.8km of former K & P Recreational Trail from the Mississippi Valley Conservation Authority, in partnership with the Counties of Lanark and Frontenac. This new section will be from the southeastern border of the County to Tatty Hill Road in the Township of Greater Madawaska. The map attached as Appendix I further illustrates the locations of the County’s Recreational Trails.

The Public Works & Engineering Department assumed responsibility for the County Recreational Trails in early 2023 and staff reviewed pertinent documents such as the Management Plan and the By-laws governing each trail. It has been noted that the By-law governing the K & P Recreational Trail, By-law 92-09 ‘A By-law to Prohibit Certain Activities on County of Renfrew-Owned Forests and Trails’, is quite dated and does not align with the By-law governing the Algonquin Trail, By-law 119-18 ‘A By-law to Regulate and Govern the Use of the Lands Known as the Algonquin Trail (Formerly Known as the CP Rail Corridor) as a Linear Park’. A copy of each By-law is included in Appendix II as reference. Aligning governance of the Recreational Trails is more complex than simply placing governance of K & P Recreational Trail under the current Algonquin Trail governing By-law as there are much less restrictions and less severe fine repercussions currently in place for the K & P Recreational Trail and applying all encompassing restrictions may not be considered reasonable.

As a new By-law for governing County Recreational Trails in general is considered beneficial, the County issued a Public Engagement to gain input on how we may enhance the experience for trail users by improving the way that County Recreational Trails are governed, managed, maintained, designed, and constructed so that this input may be considered in the By-law. This report provides and analyzes the data received from the engagement and provides recommendation of a new governing By-law supported by the results.

2.0 DISCUSSION

A copy of the full report from Zensity for the Engagement is included as Appendix III for reference. Overall there was high participation in the Engagement with 1,524 total submissions started, and 1,020 completed submissions from throughout and even outside of the County as illustrated in Figure 1 below:

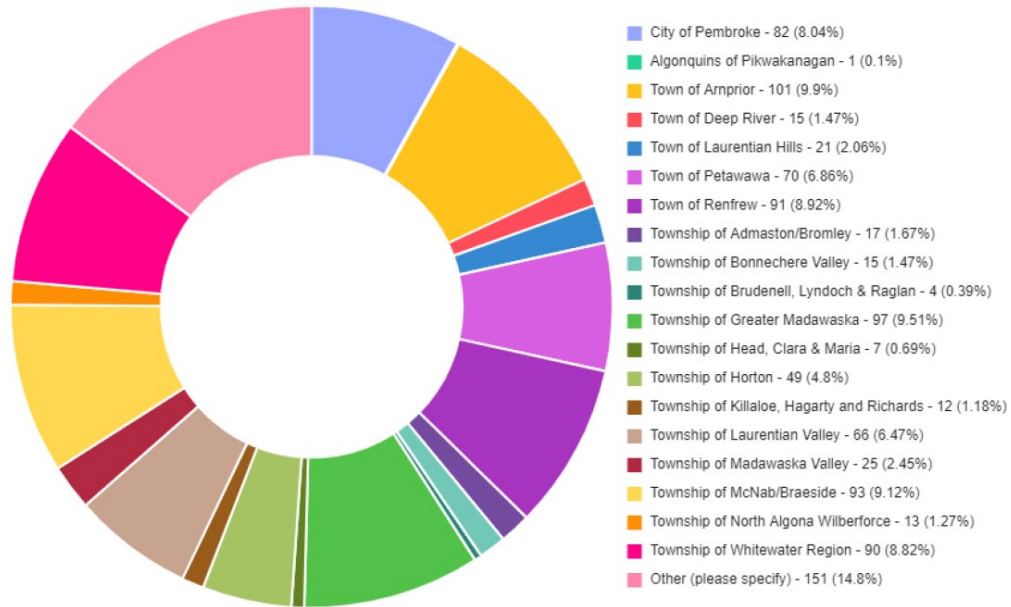


Figure 1: Municipality in which the submitting resident resided

A wide range of different user types, and frequency of users, were also reached and submitted input on the Engagement as illustrated in Figure 2 below:

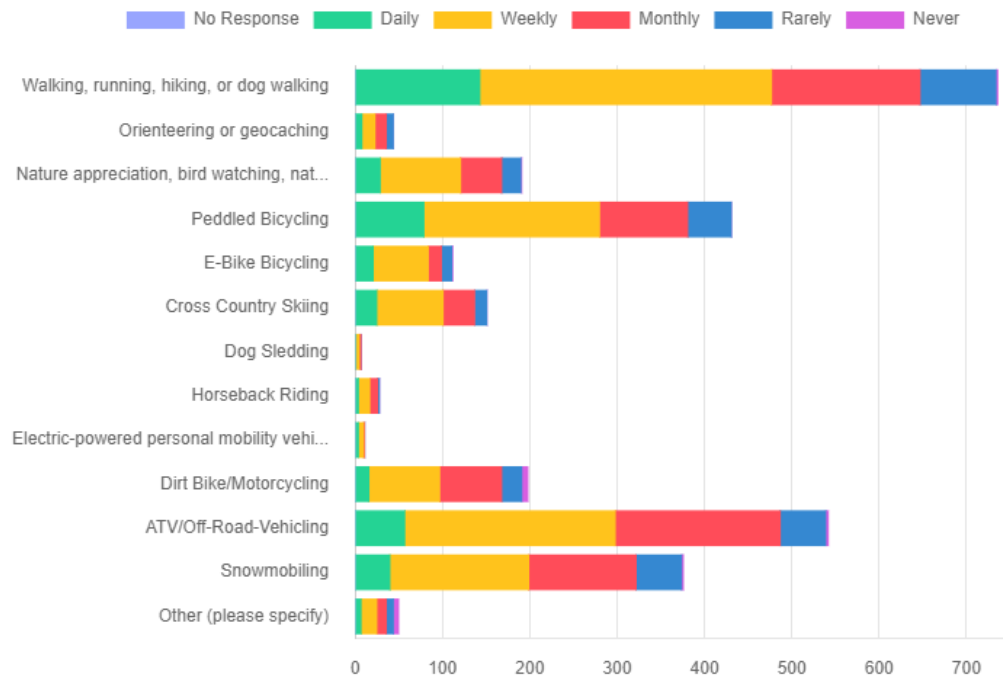


Figure 2: Trail use frequency by user type

Submitters were requested to identify which out of seven potential improvements to County Recreational Trails should be highest priority and the results were as per Figure 3 below:

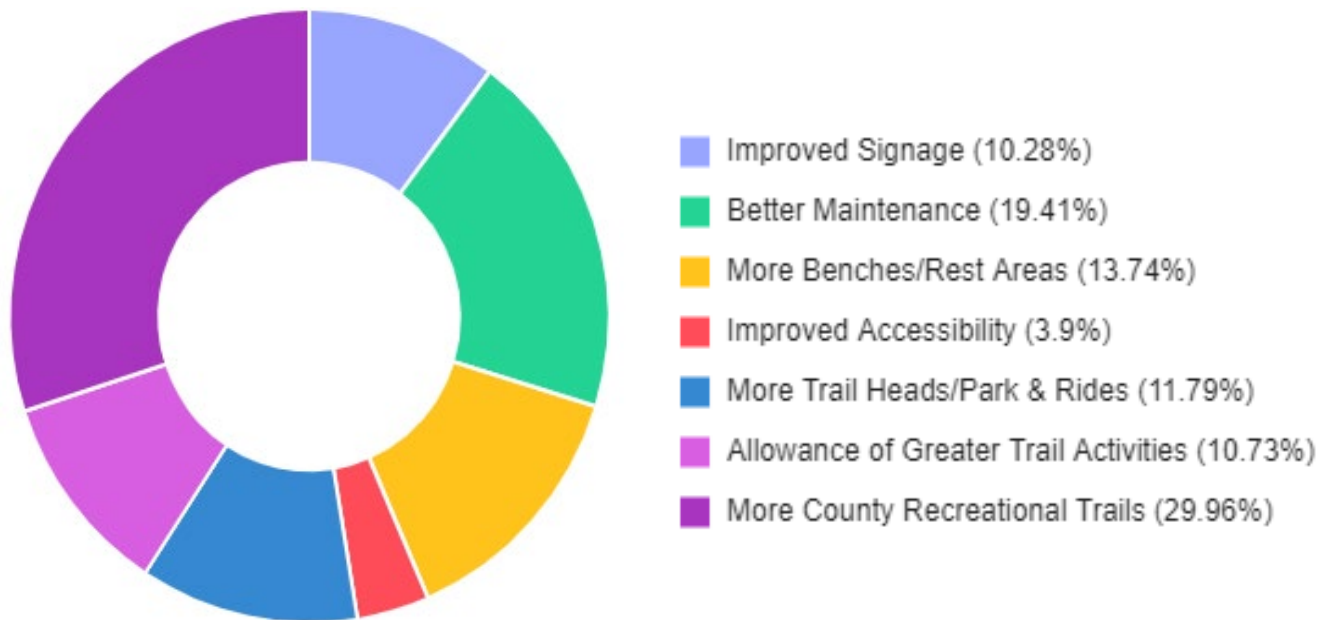


Figure 3: Prioritized potential improvements to County Recreational Trails

Additionally, participants were requested to provide any other input or suggestions, the results can generally be broken down into four different categories for further discussion – maintenance, construction, and amenities; accessibility, availability, and allowable activities; enforcement and education; which are detailed in the subsections below. A list of all of the submissions received is included in Appendix IV. Forty-four, (8.2%) submissions specifically referenced that the trails were really well maintained and encouraged staff to keep up the good work. In total, 538 submissions were received, some with multiple suggestions / notes for consideration – 763 separate notes for consideration were in the submissions which are further discussed below.

2.1 MAINTENANCE, CONSTRUCTION, & AMENITIES

A substantial quantity (59.1%) of the submissions included input or suggestions related to maintenance, construction, and/or additional amenities for County Recreational Trails.

i) Maintenance

As trails have become responsibility of Public Works and Engineering, Operations staff began undertaking the majority of maintenance activities in 2023, overseen by the Trails Coordinator. However, as Operations staff have only completed one cycle of maintenance activities, it is anticipated that maintenance will generally improve over the coming years, especially in relation to trail surface, dust suppression, and trailside vegetation due to the availability of equipment to complete these items in house while already in the area.

Sixty-seven, or 12.5%, of the submissions received had comments or suggestions related to improved, or more frequent, trail surface maintenance and repairs. It is anticipated that trail surface maintenance will improve in coming years with assistance from Operations staff; however, Operations are obligated to meet minimum maintenance standards on County Roads, so there may be limitations to the amount of grading on the trails that could be undertaken throughout the summer months with internal staff alone. It is suggested at this time, that trail surface maintenance needs be monitored to gauge improvement from works by internal staff. If additional surface grading were deemed necessary, it would come at great impact to the trails maintenance budget as costs for Contractor grading, when incorporated into a larger contractor for economies of scale, have ranged from \$400 - \$1,200 per kilometre, which would have an annual cost of at least \$95,600 annually for a Contractor to grade all of the current Recreational Trails.

In line with surface maintenance, 4.8% of submissions suggested that greater dust control measures were needed on the trail. 2023 was the first summer season in which Operations staff undertook placement of calcium chloride in key locations on the trails for the purposes of dust control. Approximately 31.9km of trail received a single application of dust control. Some dust complaints were still received; however, they were much lower than in years past. County staff have reviewed alternatives for dust control as listed below:

- Single Calcium Chloride Application in Key Areas by County Staff:
 - Approximate Cost = \$19,500 annually;
 - Length Treated = 31.9km;
- Two Calcium Chloride Applications in Key Areas by County Staff and Contracted Services:
 - Approximate Cost = \$65,000 annually;
 - Length Treated = 31.9km;
- Two Calcium Treatment Applications in Key Areas and Single Treatment Application Throughout Trail Network:
 - Approximate Cost = \$210,000 annually;
 - Length Treated = 239km;
- Single Surface Treatment in Key Areas:
 - Approximate Cost = \$685,000 every 5 – 7 years;
 - Length Treated = 31.9km;
- Double Surface Treatment in Key Areas:
 - Approximate Cost = \$980,000 every 10 years;
 - Length Treated = 31.9km;
- 30mm Deep Asphalt Overlay in Key Areas:
 - Approximate Cost = \$1,900,000 every 20 years;
 - Length Treated = 31.9km.

Additionally, 2.2% of submissions did suggest a paved/hardened surface in urban areas, which would also benefit dust suppression. However, at this time, placement of calcium chloride annually, or two times in a year when needed, in key areas is considered the most

cost effective means of controlling dust. Staff will continue to monitor dust control needs, and review potential of any new alternatives.

Some submissions also expressed concerns with limited maintenance in the winter months. Currently the County has a Lease Agreement with the Ontario Federation of Snowmobile Clubs (OFSC) which permits the use of portions of the County's Recreational Trails for snowmobile trails from December 1st to May 1st of each year. In order to maintain the trails as snowmobile trails, the OFSC 'grooms' the trails. The County does not currently undertake regular maintenance activities on the trails network during winter months. 4.1% of submissions suggested that the trails be groomed wider, or receive additional maintenance, in the winter in order to promote more activities being undertaken safely year-round. Winter maintenance activities by the County would require capital investment in grooming equipment; as well as increased operational budget for additional staff to run the equipment.

Additional maintenance related suggestions included those listed below:

- Improve trail-side vegetation control (3.9%);
 - This is anticipated to already be underway with Operations staff now undertaking maintenance activities;
- Generally increase maintenance on trails overall (2.8%);
 - This is anticipated to already be underway with Operations staff now undertaking maintenance activities;
- Increased, or quicker, bridge repairs (0.7%);
 - This is anticipated to already be underway with Operations staff now undertaking maintenance activities.

ii) Trail Construction and Additional Amenities

A substantial number of submissions included comments or suggestions related to changing the way County Recreational Trails are constructed, or constructing greater amenities along the trails for users.

Approximately 9.1% of submissions suggested benches, rest areas, and bathrooms being constructed periodically along the trail or within the trail corridor. An additional 1.5% of submissions suggested lighting along the trails, and 0.4% suggested emergency call stations, both of which could be incorporated with rest areas. Staff are preparing minimum design requirements for benches / rest areas and are reviewing potential funding sources for their construction. It is considered that construction of benches and rest areas could be achievable through partnership with user groups, local municipalities, and/or donations. A recommendation of a minimum design requirements for rest areas will be presented to the Trails Advisory Committee for consideration and approval. Having bathrooms along the Recreational Trails presents a series of challenges, though a construction through partnership with local user groups and/or donation could be achieved; ongoing maintenance and inspection would be an increase in workload that could not be achieved with the current County staff contingent. Given these challenges associated with having bathrooms along the

trails, it is considered of greater benefit to identify and promote businesses in close proximity to the trail which have bathroom facilities available for use.

In similar fashion, approximately 8.6% of submissions identified concerns with litter and animal excrement (primarily dog and horse) or suggested garbage containers be installed along the trail. The installation of litter bins/garbage containers along the trail would require cooperation and coordination with local municipalities which undertake garbage collection. Locations and pick-up dates would require partnership and approval from local municipalities. Prioritization for litter bins should be where there is higher trail traffic (such as in urban centres) at an intersection with a lower volume road to minimize traffic disturbance during pickup. County staff will review potential locations and commence discussions with local municipalities for garbage bins.

Additional trail construction related suggestions included those listed below:

- Improve trail approaches to intersections with roads via paved aprons, better gates, and/or additional safety measures (3.3%);
 - This is somewhat underway at County Roads, paved aprons and intersection improvements on the trail are anticipated to be included where a County Road Capital Project overlaps.
- Divide trails to separate motorized from other users or build trails wider (2.8%);
 - Separating uses would require a wider trail; currently 5m wide is targeted for trail development; however, a minimum of 4m is constructed in some cases. Constructing wider would incur substantial capital costs, both for initial construction and for all future projects.
- Incorporate environmental enhancements or additional biodiversity along the trail (1.9%);
 - The County partners with local groups and municipalities desiring to plant vegetation along the recreational trails.
- Construct noise suppression along trails (0.6%);
 - Noise suppression construction can be a costly endeavour to construct. The County commenced a cedar hedge planting program in 2023 to act as a natural noise and dust barrier; however, budget is limited and only approximately 150 - 200m of hedge is planned to be planted annually.

2.2 ACCESSIBILITY, AVAILABILITY, AND ALLOWABLE USES

Approximately 45.7% of submissions included suggestions or comments in relation into improving the availability of trails, access to trails, and the types of uses permitted on them. Many submissions included suggestions to build more trails, or connect more local loops in order to ensure more trails were available throughout the County's recreational trail network.

i) Accessibility

Suggestions regarding accessibility on the trails did not focus on accessibility in the AODA requirement sense, but more on the means by which the County's trail network could be accessed by the public. Many submissions included suggestions to increase accessibility to

the trail either by connecting to local trail loops, increasing availability of trail heads for 'park and ride', or providing greater information to trail users on significant trail locations and/or available local amenities.

8.4% of submissions suggested doing more to keep trail users informed of what may be available nearby, such as businesses, tourist attractions, parks, or other amenities. Suggestions focused on kiosk type signage at select locations and a mapping app, which could also keep users informed of pertinent trail data such as closures, trail conditions, and more. Partnership with local municipalities, or business groups, may be ideal in order to incorporate information billboards identifying nearby key locations and businesses. Establishment of a mapping application specific to County or all local trails has the potential for widespread promotion of the County's trail network; currently, mapping for the trails is available online in this fashion at the link below. Promoting this mapping, or making it more easily accessible, and increasing the information available through it would be of great benefit to trail users and local businesses.

<https://cofr.maps.arcgis.com/apps/Style/index.html?appid=b0bd325e83954d5aaa3e0ded3e530a33>

Trail heads, or parking lots dedicated to the County's Recreational Trails are currently quite limited, with only three areas specifically constructed, and they are still in need of greater identification signage. 5% of submissions suggested that more access points and parking areas for trail users be constructed so those not close to the trail could park nearby and access that way. An additional 2.6% of submissions suggested that more local loops, or connections to existing local loops, be constructed to increase access to the County's trail network.

ii) Availability

As indicated by Figure 3, having more County Recreational Trails available is considered high priority by those who participated in the engagement. This is further reinforced by the fact that 10.8% of submissions suggested this in some way by including completing the Algonquin Trail to Mattawa, assumption and development the former CN rail bed to a similar standard of the Algonquin, and/or generally develop more far reaching recreational trails.

Construction of Algonquin Trail is continuing, with connection to Deep River area anticipated to be completed in 2024; and connection to Bissett Creek anticipated to be completed in 2025/26. However, continued capital investment would be required in order to continue development of the Algonquin Trail past Bissett Creek and connect to Mattawa. In a similar sense, the development of more trails to the current standard would also require significant capital investment on an ongoing basis. The initial capital investment would be significant to develop the trail(s) initially; however, capital planning and investment, on top of annual operational costs, would also be required in order to keep the existing and new Recreational Trails at an appropriate level of service.

Though seemingly most submissions were in support of, and generally pleased with, the County Recreational Trails, 1 submission (0.2%) did suggest that the trails should be closed and the property sold back to the adjacent landowners.

iii) Allowable Activities

Approximately 18.8% of submissions included suggestions or comments in regards to allowable, or not allowed, activities on County Recreational Trails. Forty-five submissions, or 8.4%, suggested dirtbikes and/or other two wheeled motorized vehicles be granted the same access to the Algonquin Trail, with the same requirements, as ATVs. The County currently has a Lease Agreement with the Renfrew County ATV Club (RCATV) which allows ATVs and side-by-sides on portions of County Recreational trails. The Agreement with RCATV requires that riders must be licensed, insured, and have a valid OFATV trail permit. RCATV has permit holding members who ride licensed dirtbikes or motorcycles on other RCATV trails; however, they are not permitted on Algonquin Trail due to specific restriction of dirt bikes stipulated by By-law 119-18. The K & P Recreational Trail, in contrast, does not restrict dirtbikes or motorcycles, and does not have appropriate regulation to require two-wheeled motorized riders be licensed or carry insurance. Given the interest in allowing two-wheeled motorized users on Algonquin Trail, and the complexities of completely removing them from the K & P, consideration should be given for the allowance of dirt bikes and motorcycles on County Recreational Trails under lease agreement through RCATV, which would require riders purchase a permit, use a licensed machine, and have appropriate insurance in order to legally use the trails.

Approximately 4.1% of submissions suggested that the ATV season should be extended on the County's Recreational Trails. Per Lease Agreement with RCATV, the County's 'open season' for ATVs on Recreational Trails is from May 1st to November 30th of each year, which also aligns with the opening and closing of RCATV's other trails. In contrast, an additional 4.1% of submissions also suggested that motorized use of County Recreational Trails either be limited significantly or eliminated entirely.

Additional suggestions related to activities on the trails included those listed below:

- Allow overnight camping along the trail in select locations/sites (1.3%);
 - Though this would be low cost to implement, allowance of camping along the trail would have significant negative safety implications – ensuring that used sites are not hit or tampered with.
- Only allow motorized users to have access to the County Recreational Trails (0.6%);
 - This is not considered advisable at this time in consideration that most users are non-motorized and non-motorized users have considerably less cause for additional associated maintenance (minimal rutting, noise, surface ravel, signage, etc.);
- Keep dirtbikes and motorcycles off of the trails (0.4%)
 - This would align with current practise on Algonquin Trail; but would require changes to use of the K & P Recreational Trail. Dirt bikes also represent a significant enforcement challenge on the Algonquin Trail currently.

2.3 EDUCATION & ENFORCEMENT

Approximately 28.8% of submissions included comments or suggestions related to enforcement of trail users or educating trail users.

i) Enforcement

Enforcement of the trail rules, particularly on Algonquin Trail, has been an ongoing challenge for County staff. This challenge is further evidenced by the 12.8% of submissions suggesting that greater enforcement is required on County Recreational Trails, especially in regards to speeding, stopping, and out-of-season motorized use. Currently, enforcement is primarily achieved through the OPP SAVE Team, who are only sporadically on the trail, or through paid duty OPP officers hired by the County, which is becoming increasingly difficult to schedule due to limited available officers. However, staff are currently exploring other enforcement alternatives, including allowing local municipal By-law Officers to enforce By-law 119-18 or contract By-law enforcement services for regular trail patrols and enforcement. Regardless of the method used to achieve it, more frequent enforcement of the trail rules would be beneficial.

Along the same vein, 6.5% of submissions included suggestions to install more regulatory and warning signage to advise users of trail rules, speed limits, and to share the trail.

One suggestion (0.2%) raised concerns with displaced encampments along the trails. Public Works staff are hopeful the County's recently established mesa team will be a means to address the encampments that we are, or may become, aware of.

ii) Education

5.6% of submissions suggested greater education for users or included comments that would benefit from greater education of users. One of the most prominent comments made that would show benefit from greater education of users was generally 'if motorized users have to pay for a permit then all users should.' Though the comment is correct that only motorized users pay for a permit, the County is not the entity requiring the permit for the use of our Recreational Trails. Permits purchased through OFSC and OFATV (RCATV) do permit motorized access to the County's Recreational Trails, but they also permit access to trails all across Ontario. Relatively little of the funds collected for memberships/permits by these lease holding agencies goes back to the County of Renfrew.

Other education opportunities could include pushing for driver training courses, trail etiquette training videos, and general education on the history of the County's trails through social media and signage.

3.0 SUMMARY

Based on the results of the engagement, overall the County's Recreational Trails are very well received. A number of conclusions can be drawn from the input received from the public regarding the County's

Recreational Trails and have been taken into consideration in the recommendations detailed in Section 4 of this report. Upon review of Figure 3, the custom written submissions, and the discussion boards, five priorities can be drawn for the County's trail network as per below, in order:

1. Increase Surface Maintenance;
2. Increase Enforcement;
3. Build more County Recreational Trails;
4. Install more litter bins and rest areas/benches; and
5. Allow more uses (especially dirtbikes and motorcycles).

Trail surface conditions and public input regarding the trail surface will continue to be monitored. However, priority 1 is anticipated to be addressed as surface maintenance will see a great increase going forward with Operations staff assisting in trail maintenance. An asset management plan will also be developed for the trails to allocate appropriate funding for trail resurfacing when required as well.

Staff continue to develop and review opportunities to improve enforcement on the trails and have developed a pilot program for By-law Enforcement on the trails by a private, certified, organization. It is anticipated that at the lower cost of this firm, in comparison with paid duty officers, patrols could be completed on the trails approximately 15 times in 2024 – which is more than once per month and far greater frequency than years past. However, staff will consider allocating greater funds under future Work Plans if the pilot should be considered successful – based on initial discussions it is anticipated that bi-weekly, single officer patrols could be achieved for approximately \$15,000 in 2025 (up from \$10,500 currently allocated in 2024 and \$7,000 spent in 2023).

Priority 3 is also being addressed as the development of Algonquin Trail continues northward – the section from Petawawa to Deep River (Wylie Road) is anticipated to be completed and opened late-2024 and substantial works are planned from Wylie Road to Bissett Creek, which is anticipated for opening in late-2025 or mid-2026. Development from Bissett Creek to the northern border of the County of Renfrew, or to Mattawa, will require greater capital investment and staff are currently developing alternatives and cost estimates for consideration. The County is in the process of assuming an additional 6.8km of the K & P Recreational Trail from the Mississippi Valley Conservation Authority in partnership with the Counties of Lanark and Frontenac. Opportunities for the assumption of other trails, or other lands with the potential for trail development, will be reviewed when they arise. However, though the assumption, development, and maintenance of more County Recreational Trails is achievable; it would require substantially greater funds (both Capital and Operating).

Though some staff time has been spent in establishing minimum design requirements for benches/rest areas, none have officially been established. Given the findings of this engagement, greater prioritization will be given to working with local groups and giving opportunities for donating or constructing such areas. Staff will also reach out to local municipalities to identify locations for garbage cans and collection.

Addressing priority 5 would require updating of the restrictions currently in place through By-law 119-18 to allow/permit dirtbikes and/or motorcycles. Staff have commenced the development of a new By-law to govern County Recreational Trails in order to amalgamate governance of all of the County's trails under a single By-law. If dirtbikes and motorcycles should be permitted through the new

By-law, requirements similar to other motorized users, through established Lease Agreements, should be kept in place whereby riders would be required to purchase a permit through OFATV, be using a licensed machine, and have appropriate insurance.

4.0 RECOMMENDATIONS

Much of the priorities and suggestions identified earlier in this report can be, or are being, addressed through internal means and ongoing maintenance improvements. However, others will require input and approval from Council.

As a new governing By-law is being presented, it is recommended careful consideration be given in allowing permitted dirtbikes and motorcycles to use County Recreational Trails. This recommendation is made based on requests received in the past, input through the recent public engagement, the fact that a permitting system is already established through RCATV/OFATV (a lease holder for County Trails), and that there have been little known negative impact from dirtbikes and motorcycles not being restricted on the County's K & P Recreational Trails.

It is also recommended that the public's positive disposition towards trails be considered when reviewing budget or capital planning requirements for the further development of existing County Recreational Trails or when reviewing opportunities for the assumption of new trails.

5.0 APPENDICES

Appendix I – County Recreational Trails Map

Appendix II – By-laws Governing County Recreational Trails

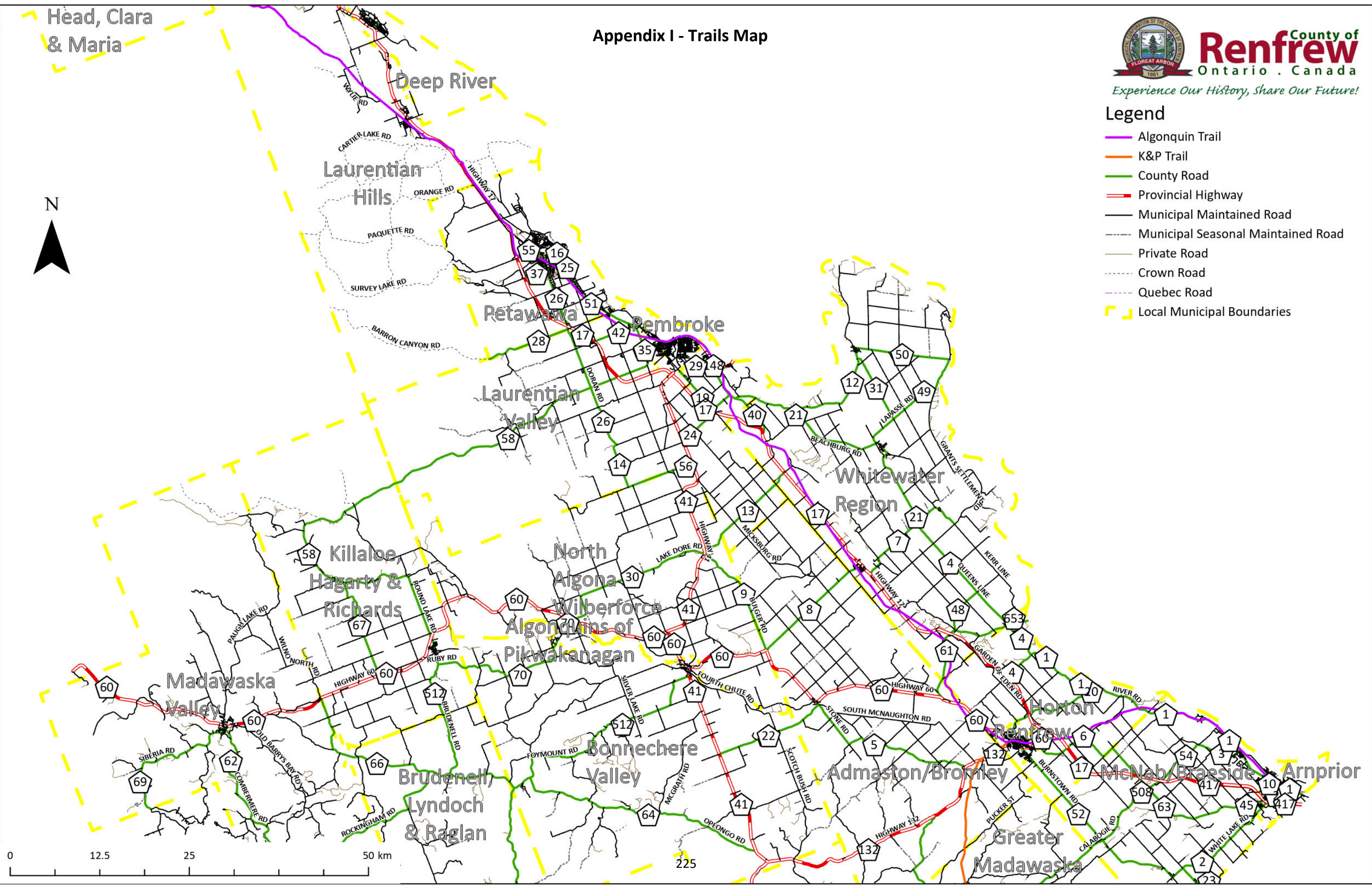
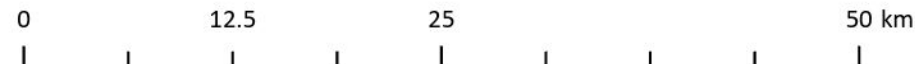
Appendix III – Trail Engagement Report by Zencity

Appendix IV – Engagement Typed Submission



Legend

-  Algonquin Trail
-  K&P Trail
-  County Road
-  Provincial Highway
-  Municipal Maintained Road
-  Municipal Seasonal Maintained Road
-  Private Road
-  Crown Road
-  Quebec Road
-  Local Municipal Boundaries



COUNTY OF RENFREW**BY-LAW NUMBER 92-09****A BY-LAW TO PROHIBIT CERTAIN ACTIVITIES ON
COUNTY OF RENFREW-OWNED FORESTS AND TRAILS**

WHEREAS by subsection 11(2) of the *Municipal Act*, 2001, S.O. 2001, Chapter 25, as amended, the Council of the Corporation of the County of Renfrew is authorized to pass a by-law providing for the use by the public of lands of which the Corporation is the owner and for the regulation of such use and the protection of such lands;

AND WHEREAS by sections 2, 3, 5, and 6 of the *Trespass to Property Act*, Chapter T.21 of the Revised Statutes of Ontario, 1990, the Council of the Corporation of the County of Renfrew is authorized to prohibit entry to land occupied by the Corporation of the County of Renfrew and to regulate the carrying on of certain activities on such land and for these purposes give notice thereof;

AND WHEREAS the Council of the Corporation of the County of Renfrew approved the document entitled "Renfrew County Forest Management Plan 2006-2040" which outlines the County's policies with regard to the resource management of the lands occupied by the Corporation and generally known as the Renfrew County Forest, and the "K&P Trail Management Plan" which outlines the County's policies with regard to the management of the lands occupied by the Corporation and generally known as the K&P Trail;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. That By-law 34-09 is hereby repealed.
2. That the document marked Schedule "A" attached to and made a part of this by-law is hereby approved.
3. No person shall:
 - a) remove, damage or deface County property;
 - b) remove, damage or deface a relic, an artifact or natural object;
 - c) damage, deface or disturb an archaeological or historical site;
 - d) unlawfully disturb, cut, kill, remove or harm a plant or tree;
 - e) unlawfully disturb, remove or harm a natural object;
 - f) unlawfully conduct research;
 - g) litter or cause litter;
 - h) start a fire;
 - i) permit domestic animal to disturb people, damage County property or vegetation, chase or harass wildlife or cause injury;
 - j) introduce or possess a plant, animal or thing that may carry non-native or invasive species;
 - k) unlawfully occupy land in County property; or
 - l) unlawfully camp.

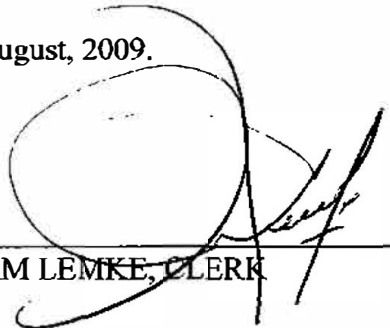
4. This by-law shall not apply to an employee of the Corporation of the County of Renfrew while acting in the course of his or her employment in managing the Renfrew County Forest or any part thereof, or any person authorized by an employee of the Corporation of the County of Renfrew to carry out any duty relating to the resource management of the Renfrew County Forest or any part thereof.
5. Officers to enforce the provisions of this by-law may be appointed by by-law of Council and an Officer so appointed shall:
 - (a) not be a member of the Council; and
 - (b) shall hold office for such term and on such conditions as may be specified by by-law of the County.
6. Any person who contravenes any provision of this by-law is, upon conviction, guilty of an offence and is liable to any penalty as provided in the *Provincial Offences Act*.
7. That this by-law shall come into force and take effect upon the passing thereof.

READ a first time this 26th day of August, 2009.

READ a second time this 26th day of August, 2009.

READ a third time and finally passed this 26th day of August, 2009.


DONALD RATHWELL, WARDEN


NORM LEMKE, CLERK

Schedule "A"
THE CORPORATION OF THE COUNTY OF RENFREW
PART 1 PROVINCIAL OFFENCES ACT
BY-LAW NO. XX-09
BY-LAW TO PROHIBIT CERTAIN ACTIVITIES ON COUNTY OF
RENFREW-OWNED FORESTS AND TRAILS

<u>Item</u>	Column 1 Short Form Wording	Column 2 Provision creating or defining offence	Column 3 Set Fine
1	Remove County property	s. 3(a)	\$125.00
2	Damage County property	s. 3(a)	\$125.00
3	Deface County property	s. 3(a)	\$125.00
4	Damage relic, artifact or natural object	s. 3(b)	\$125.00
5	Deface relic, artifact or natural object	s. 3(b)	\$125.00
6	Remove relic, artifact or natural object	s. 3(b)	\$125.00
7	Damage archaeological or historical site	s. 3(c)	\$125.00
8	Deface archaeological or historical site	s. 3(c)	\$125.00
9	Unlawfully disturb archaeological or historical site	s. 3(c)	\$125.00
10	Unlawfully disturb plant or tree	s. 3(d)	\$125.00
11	Unlawfully cut plant or tree	s. 3(d)	\$125.00
12	Unlawfully kill plant or tree	s. 3(d)	\$150.00
13	Unlawfully remove plant or tree	s. 3(d)	\$125.00
14	Unlawfully harm plant or tree	s. 3(d)	\$125.00
15	Unlawfully disturb natural object	s. 3(e)	\$125.00
16	Unlawfully remove natural object	s. 3(e)	\$125.00
17	Unlawfully harm natural object	s. 3(e)	\$125.00
18	Unlawfully conduct research	s. 3(f)	\$125.00
19	Litter	s. 3(g)	\$125.00
20	Cause litter	s. 3(g)	\$125.00
21	Start fire	s. 3(h)	\$150.00
22	Permit domestic animal to disturb people	s. 3(i)	\$ 75.00
23	Permit domestic animal to damage County property or vegetation	s. 3(i)	\$ 75.00
24	Permit domestic animal to chase wildlife	s. 3(i)	\$ 75.00
25	Permit domestic animal to harass wildlife	s. 3(i)	\$ 75.00
26	Permit domestic animal to cause injury	s. 3(i)	\$100.00
27	Introduce plant, animal or thing that may carry non-native or invasive species	s. 3(j)	\$150.00
28	Possess plant, animal or thing that may carry non-native or invasive species	s. 3(j)	\$150.00
29	Unlawfully occupy land in County property	s. 3(k)	\$125.00
30	Unlawfully camp	s. 3(l)	\$ 75.00

Note: The general penalty provision for the offences listed above is Section 6 of By-law XX-09, a certified copy of which has been filed.

COUNTY OF RENFREW

BY-LAW NUMBER 119-18

(Amended January 29, 2020)

(Amended March 30, 2022)

A BY-LAW TO REGULATE AND GOVERN THE USE OF THE LANDS KNOWN AS THE ALGONQUIN TRAIL (FORMERLY KNOWN AS THE CP RAIL CORRIDOR) AS A LINEAR PARK

WHEREAS Section 9 of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority;

AND WHEREAS Section 8 of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, provides that Sections 9 and 11 shall be interpreted broadly so as to confer broad authority on municipalities to a) enable municipalities to govern their affairs as they consider appropriate and, b) enhance their ability to respond to municipal issues;

AND WHEREAS Section 11 (3) of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, provides that a municipality is authorized to pass by-laws with respect to matters within the sphere of jurisdiction of culture, parks, recreation and heritage;

AND WHEREAS the Council of the Corporation of the County of Renfrew developed and adopted a management plan for the Algonquin Trail, as part of the Ottawa Valley Recreational Trail that addresses issues such as use, control, liability, etc.;

AND WHEREAS it is deemed expedient and in the interest of public safety to regulate and govern the use of the Algonquin Trail in the County of Renfrew;

AND WHEREAS the Council has determined that any breach of the provisions of this By-law should be subject to an Administrative Monetary Penalty.

1. DEFINITIONS

“Administrative Monetary Penalty” is a penalty imposed for a contravention of this By-law and issued upon discovery of the unlawful

event. It is due and payable with no right of appeal and constitutes a debt to the County.

“Algonquin Trail” means a 30-metre wide linear park to include all owned and leased land in the County and the City of Pembroke, and is the County of Renfrew portion of the Ottawa Valley Recreational Trail.

“Camp” includes the placement of a tent or trailer at any time on the Property or the lodging or staying overnight on the Property.

“County of Renfrew” means the Municipal Corporation of the County of Renfrew.

“Debris” includes anything that is not natural to the Property.

“Dirt Bike” means a two-wheel motorized machine used primarily for traveling on land other than registered roadways.

“Enforcement Officer” means a Provincial Offences Officer, an Ontario Provincial Police Officer, or any person exercising a power or performing duty under this By-law.

“Firearm” includes any type of gun or other firearm including an air gun, spring gun, pellet gun, tranquillizer gun, cross-bow, long-bow or other type of bow, sling shot, or any similar thing.

“Licensee” means an association or club issued a license by the County of Renfrew to use the Algonquin Trail and allow their members to use the Algonquin Trail through the issuance of permits in accordance with an executed License Agreement between the association or club and the County of Renfrew.

“Litter” includes the throwing, dumping, placing, depositing of any debris.

“Motor Vehicle” means a vehicle used for transportation relying upon a motor for operation including vehicles described as Off-Road Vehicles, Snowmobile/Motorized Snow Vehicles, Motorcycles, Dirt Bikes.

“Natural Features” means all geology, vegetation, and wildlife pertaining to, existing in or produced by nature throughout the Algonquin Trail. This includes all plant and wildlife species and wetland areas.

“Off-Road Vehicle” shall mean an off-road vehicle within the meaning of the Off Road Vehicles Act, R.S.O .1990, c.O. 4, as amended.

“Ottawa Valley Recreational Trail” or **“OVRT”** means the 296 km section of trail owned and leased by the County of Renfrew, County of Lanark and the Township of Papineau-Cameron running from outside Mattawa to outside Smiths Falls.

“Pedestrian” means any person travelling on foot or with related foot gear and not requiring the aid of a motor for propulsion.

“Permit” means a current permit issued by a Licensee authorized by the County of Renfrew to allow the use of the trail by Permit Holders.

“Permit Holder” means a person issued a permit by a Licensee authorized by the County of Renfrew.

“Signage” means postings throughout the Algonquin Trail erected by or authorized by the County of Renfrew.

“Property” means the property described as the Algonquin Trail in the County of Renfrew.

“Snowmobile/Motorized Snow Vehicle” means a motorized snow vehicle, within the meaning of the Motorized Snow Vehicles Act, R.S.O. 1990, c.M. 44, as amended.

2. **PERMITTED USES**

The following are considered permitted uses of the Algonquin Trail:

- (i) Walking, running, hiking, dog walking.
- (ii) Cross country skiing, snowshoeing.
- (iii) Orienteering, geocaching.
- (iv) Nature appreciation, bird watching, nature study.
- (v) Dog sledding.
- (vi) Cycling, including the use of E-bikes.
- (vii) Horseback riding.
- (viii) Harvesting of non-wood products such as tree seed/cones, mushrooms for personal use.
- (ix) Electric-powered personal mobility vehicles (scooters, wheelchairs, etc.)

- (x) Operating an Off-Road Vehicle on or between May 1 and November 30 inclusive, in any year. Vehicle must hold valid insurance and be properly licenced. Dates may be modified at the discretion of the Director of Development and Property, and dependent on dry conditions and an assessment of weather, safety, and consultation with user groups of which hold lease agreements.
- (xi) Other activities as approved through the execution of a land use agreement or special event permit obtained from the County of Renfrew.
- (xii) Other personal transportation as approved by the County of Renfrew.

3. **PROHIBITED ACTIVITIES**

The following activities are prohibited on the Algonquin Trail:

- (i) Tampering with or removing any signage.
- (ii) Using the Algonquin Trail during a closure of the Algonquin Trail by the County of Renfrew due to extreme weather conditions, maintenance, or other reason at their discretion.
- (iii) Disobeying signage posted by the County of Renfrew.
- (iv) Camping or causing any person to camp.
- (v) Hunting or causing any person to hunt.
- (vi) Discharging or operating a weapon or firearm or causing any person to discharge or operate any weapon or firearm.
- (vii) Littering, or failing to pick up after pets or horses. Failing to control a pet, including dogs and horses.
- (viii) Vandalizing the Property or cause any person to vandalize the Property.
- (ix) Starting or feeding an open air fire.
- (x) Removing, destroying, or otherwise disturbing any natural features without written consent of the County of Renfrew.
- (xi) Operation of a Dirt Bike or Motorcycle.
- (xii) Operation of a Motor Vehicle.

- 4. If a person is using the Algonquin Trail while operating a Motor Vehicle in accordance with Section 2, they shall not interfere with or impede the use of the Algonquin Trail by a pedestrian or any other person using the Algonquin Trail.

5. **SPEED LIMIT**

The maximum speed limit permitted throughout the Algonquin Trail is 50 km/hour on rural parts of the trail and 20 km/hour on urban parts of the trail. Urban and rural sections of the Algonquin Trail and their respective speed limits will be delineated by signage. Every person who operates an off-road vehicle or snowmobile on the trail shall comply with the speed limits.

6. **PERMITS**

Sections of the Algonquin Trail are leased on an annual basis to the local snowmobile clubs, who operate under the auspices of the Ontario Federation of Snowmobile Clubs. As per the Motorized Snow Vehicles Act, no person shall drive a motorized snow vehicle upon a prescribed trail except under the authority of, and in accordance with, a trail permit for the motorized snow vehicle issued. During the period from December 1st to April 30th in each calendar year, permits for snowmobiles may be acquired from the Ontario Federation of Snowmobile Clubs. Permits for other uses by any other authorized organization approved by the County of Renfrew are required to display permits.

7. **CANINE AND EQUESTRIAN USE**

Canine and equestrian use requires the removal of excrement from the Algonquin Trail surface and violations are subject to penalty. Equestrian excrement shall be considered in the same manner as canine excrement.

8. **CURFEWS/TIME OF USE**

Users of the Algonquin Trail may do so from 7:00 a.m. to 11:00 p.m. unless otherwise posted by local by-laws with appropriate legislation cited.

9. **ENFORCEMENT AND PENALTIES**

- (i) Every person who uses the Algonquin Trail is subject to all Municipal by-laws and all Provincial and Federal laws and regulations. Any person violating any Municipal by-law or other law may be ordered by the County of Renfrew or an Enforcement Officer to leave the Algonquin Trail.
- (ii) No person shall hinder or obstruct, or attempt to hinder or obstruct an Enforcement Officer.

- (iii) No person shall neglect or refuse to produce information, identification or to provide any information required by any person acting pursuant to this By-law.
- (iv) In addition to any other authority they may have, an Enforcement Officer is authorized to enforce the provisions of this By-law and to order any persons believed by such Enforcement Officer to be contravening or who has contravened any provision of this By-law:
 - (a) To desist from the activity constituting or contributing to such a contravention;
 - (b) To remove from the Algonquin Trail anything owned by or in the control of such person which the officer believes is or was involved in such contravention, and;
 - (c) To leave the Algonquin Trail.
- (v) The court in which a conviction has been entered pursuant to this By-law and any other court of competent jurisdiction thereafter may make an order prohibiting the continuation or repetition of the offence by the person convicted, and such order shall be in addition to any other penalty imposed by the court on the person convicted.
- (vi) Every person who contravenes any provision of this By-law is guilty of an offence and upon conviction is liable to a fine or penalty as provided for in the Provincial Offences Act, R.S.O. 1990, c. P. 33, as may be amended from time to time and to any other applicable penalty, including but not limited to those defined in the Off-Road Vehicles Act, the Highway Traffic Act, the Motorized Snow Vehicles Act and the Trespass to Property Act.
- (vii) The County of Renfrew appoints the Ontario Provincial Police (“OPP”) with the authority to enforce this By-law.

10. ADMINISTRATIVE PENALTY

Any person found by an Enforcement Officer to have breached any provision of this By-law including applicable offences in Schedule ‘I’ may be subject to an Administrative Penalty as follows:

- (i) A breach by a Permit Holder or any user of the Trail of any provision of this By-law shall be subject to an Administrative Monetary Penalty as designated in Schedule "I".
- (ii) Upon receipt of a notice of Administrative Monetary Penalty, the Permit Holder or the person or corporation named in the notice shall pay the penalty within seven (7) days to the Municipality.
- (iii) An Administrative Monetary Penalty Notice shall include the

following information:

- (a) the Administrative Monetary Penalty Notice Date;
 - (b) the date on which the Administrative Monetary Penalty is due and payable;
 - (c) the signature of the issuing Enforcement Officer;
 - (d) particulars of the contravention reasonably sufficient to indicate the nature of the contravention;
 - (e) the amount of the Administrative Monetary Penalty; and,
 - (f) a statement advising that an unpaid Administrative Monetary Penalty will constitute a debt of the person or corporation to the Municipality.
- (iv) An Enforcement Officer may serve the Administrative Monetary Penalty Notice on a person or corporation by one of the following methods:
- (a) delivering it personally to the person or to the head office of the corporation;
 - (b) sending a copy by registered mail to the last known address of the person or the head office of the corporation; or,
 - (c) posting a copy of the notice in a conspicuous place at the site of the contravention and sending a copy by registered mail to the last known address of the person or the head office of the corporation.
- (v) An Administrative Monetary Penalty remaining unpaid after the date when it is due and payable, constitutes a debt to the Municipality owed by the person or corporation named in the notice. The Municipality may take all steps available in law to collect the unpaid penalty.
- (vi) An Administrative Monetary Penalty may not be challenged or appealed.

11. SHORT FORM WORDINGS

11.1 The Municipality shall make application to the Ministry of the Attorney General of Ontario for approval of Short Form Wordings and Set Fines in accordance with the Set Fine Schedule approved by resolution of Council, and such fines shall come into effect upon the approval or amendment by the Attorney General of Ontario or his designate.

11.2 Staff shall be authorized to make changes to the By-law or Set Fine Schedule without amendment to the By-law or Resolution of Council, if so

recommended by the Attorney General or his designate in order for the Set Fines to be approved.

- 11.3 Council may, by Resolution, amend the Set Fines under this By-law at any time. Any amendment made to the Set Fines by Resolution of Council will come into force upon approval of the Attorney General or his designate.

12. **APPLICABILITY**

This By-law does not apply to vehicles or persons:

- (i) of authorized law enforcement, firefighting, emergency medical, or other emergency personnel when carrying out authorized duties, or
- (ii) engaged in work on or along the Algonquin Trail on behalf of the County of Renfrew.

13. THAT this By-law shall come into force and take effect upon the final passing thereof.

READ a first time this 28th day of November 2018.

READ a second time this 28th day of November 2018.

READ a third time and finally passed this 28th day of November 2018.

DEBBIE ROBINSON, WARDEN

PAUL V. MOREAU, CLERK

County of Renfrew
Part I Provincial Offences Act
Bylaw 119-18, as amended: Use of Algonquin Trail

Item	Column 1 Short form wording	Column 2 Provision creating or defining offence	Column 3 Set Fine
1.	Tampering with or removing signage posted by or in partnership with County of Renfrew.	3(i)	\$185.00
2.	Using the Ottawa Valley Recreational Trail (OVRT)/Algonquin Trail when prohibited.	3(ii)	\$220.00
3.	Disobeying signage posted by the County of Renfrew.	3(iii)	\$185.00
4.	Camping or causing any person to camp.	3(iv)	\$185.00
5.	Hunting or causing any person to hunt.	3(v)	\$185.00
6.	Discharging or operating a weapon or firearm or causing any person to discharge or operate any weapon or firearm.	3(vi)	\$185.00
7.	Littering, or failing to pick up after dogs or horses.	3(vii)	\$185.00
8.	Failing to control a pet, including dogs and horses.	3(viii)	\$185.00
9.	Vandalizing the Property or causing any person to vandalize the Property.	3(ix)	\$250.00
10.	Starting or feeding an open-air fire.	3(x)	\$185.00
11.	Removing, destroying, or otherwise disturbing any Natural Features without written consent of the County of Renfrew.	3(xi)	\$185.00
12.	Operation of a Dirt Bike or Motorcycle	3(xii)	\$185.00
13.	Operating of a motor vehicle without permit.	3(xiii)	\$220.00
14.	Speeding — more than 20 km/h where limit is 20 km/h or less.	5	\$220.00

Item	Column 1 Short form wording	Column 2 Provision creating or defining offence	Column 3 Set Fine
15.	Speeding — more than 50 km/h where limit is 50 km/hr.	5	\$220.00

Note: the general penalty provision for the offences listed above is section 9(vi) of bylaw, 119-18, as amended, a certified copy of which has been filed.

Renfrew County, ON | March 1st, 2024

Trail Engagement Report



Community Perspectives on County Recreational Trails

Total submissions: **1524**

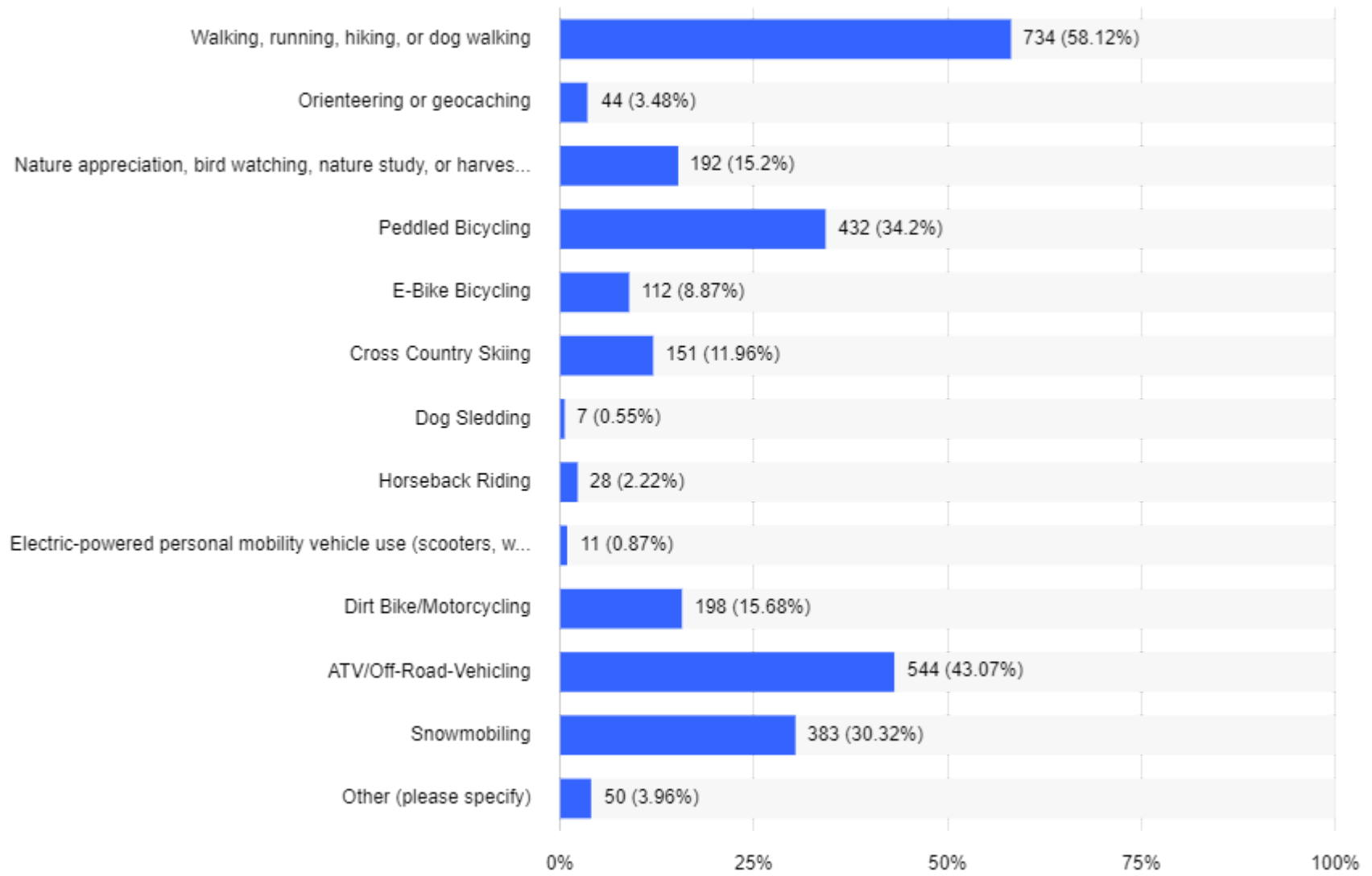
Date range: **Jan 04, 2024** **Mar 01, 2024**

Total responses: **84382**

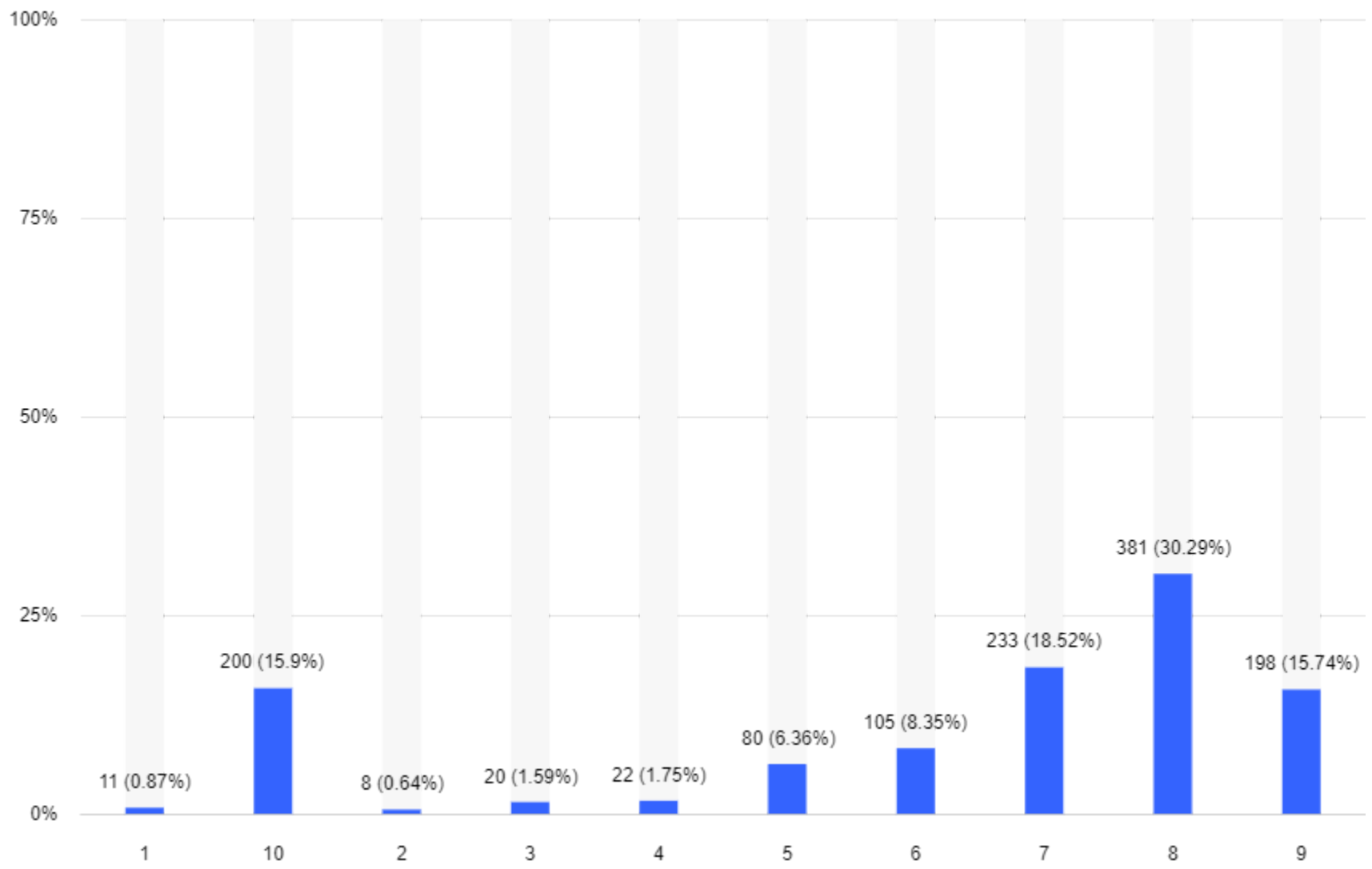
How frequently do you use the Recreational Trails in Renfrew County?



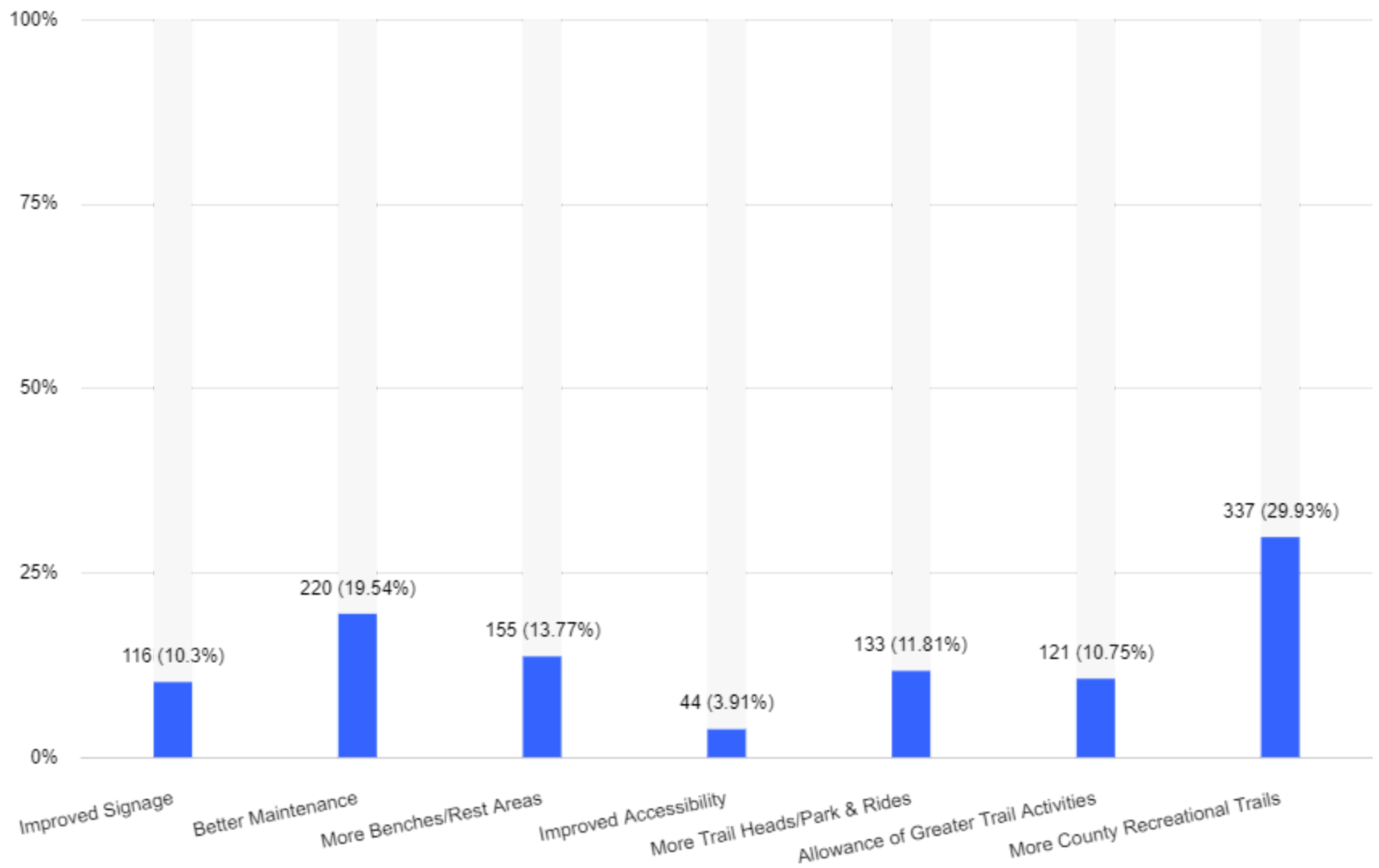
In what ways do you use the Recreational Trails?



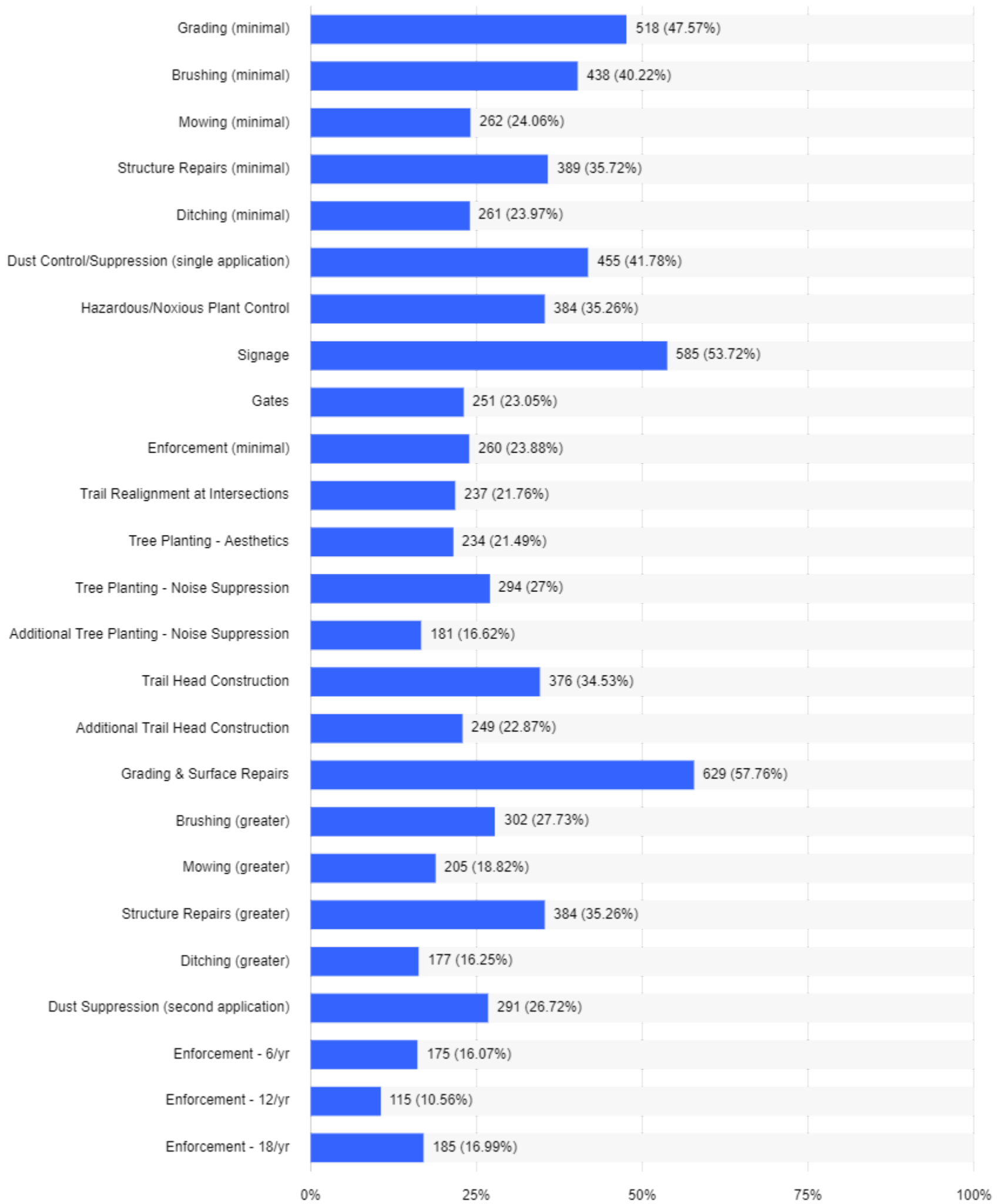
On a scale of 1 to 10, how would you rate the existing trails in terms of quality and maintenance?



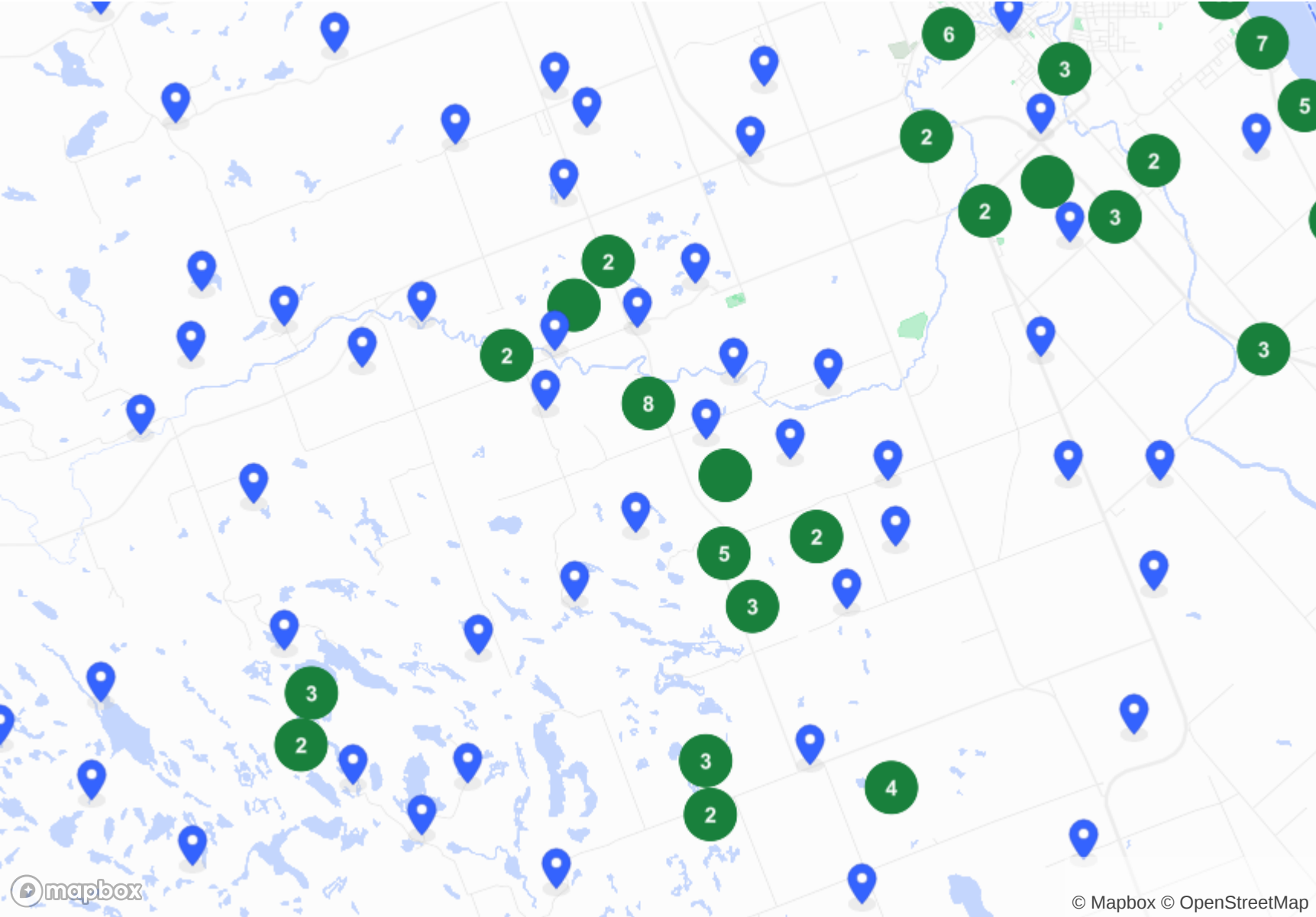
Which of these potential improvements to the trails do you consider the highest priority?



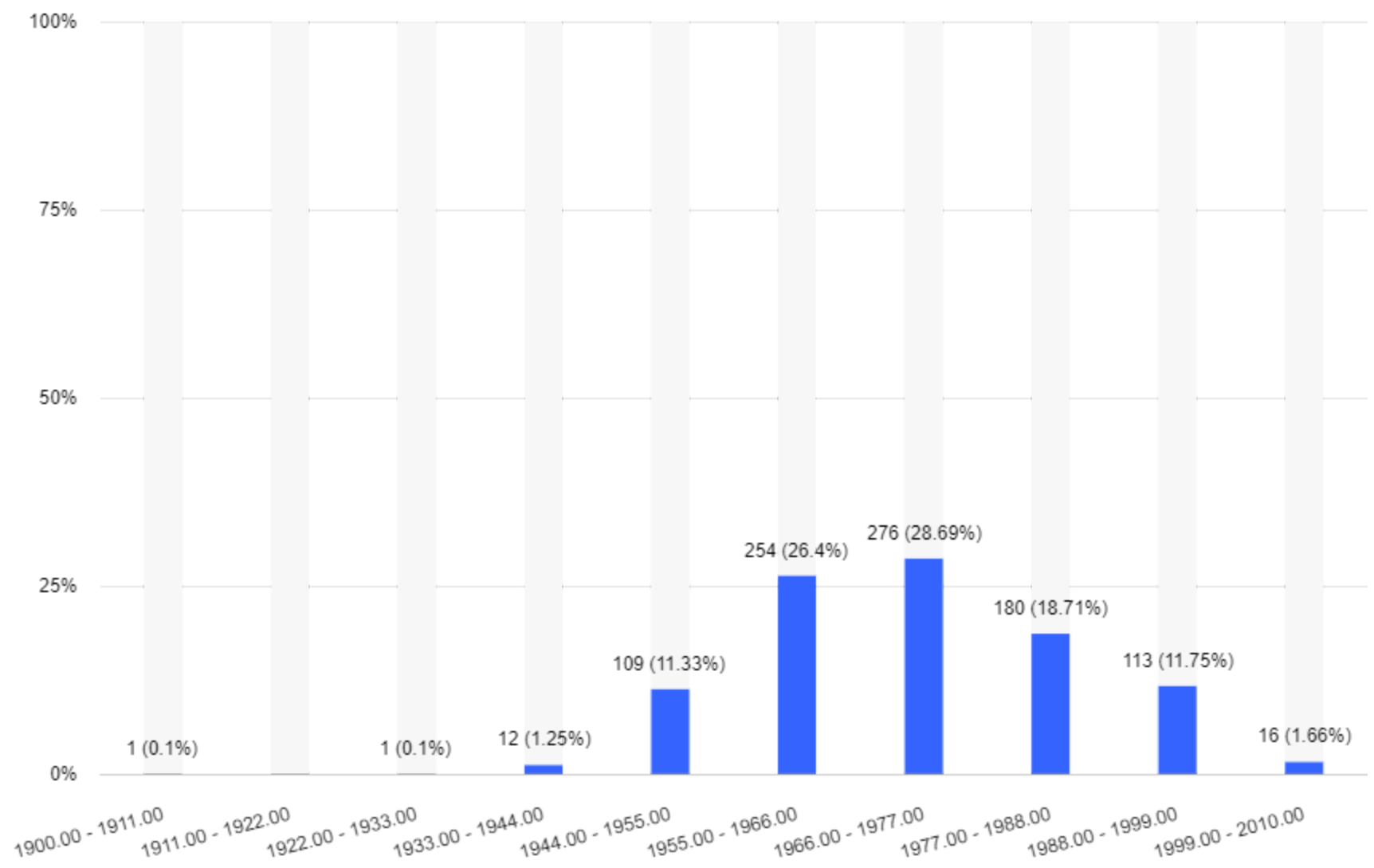
Please choose which line items you'd prefer to be included in the budget.



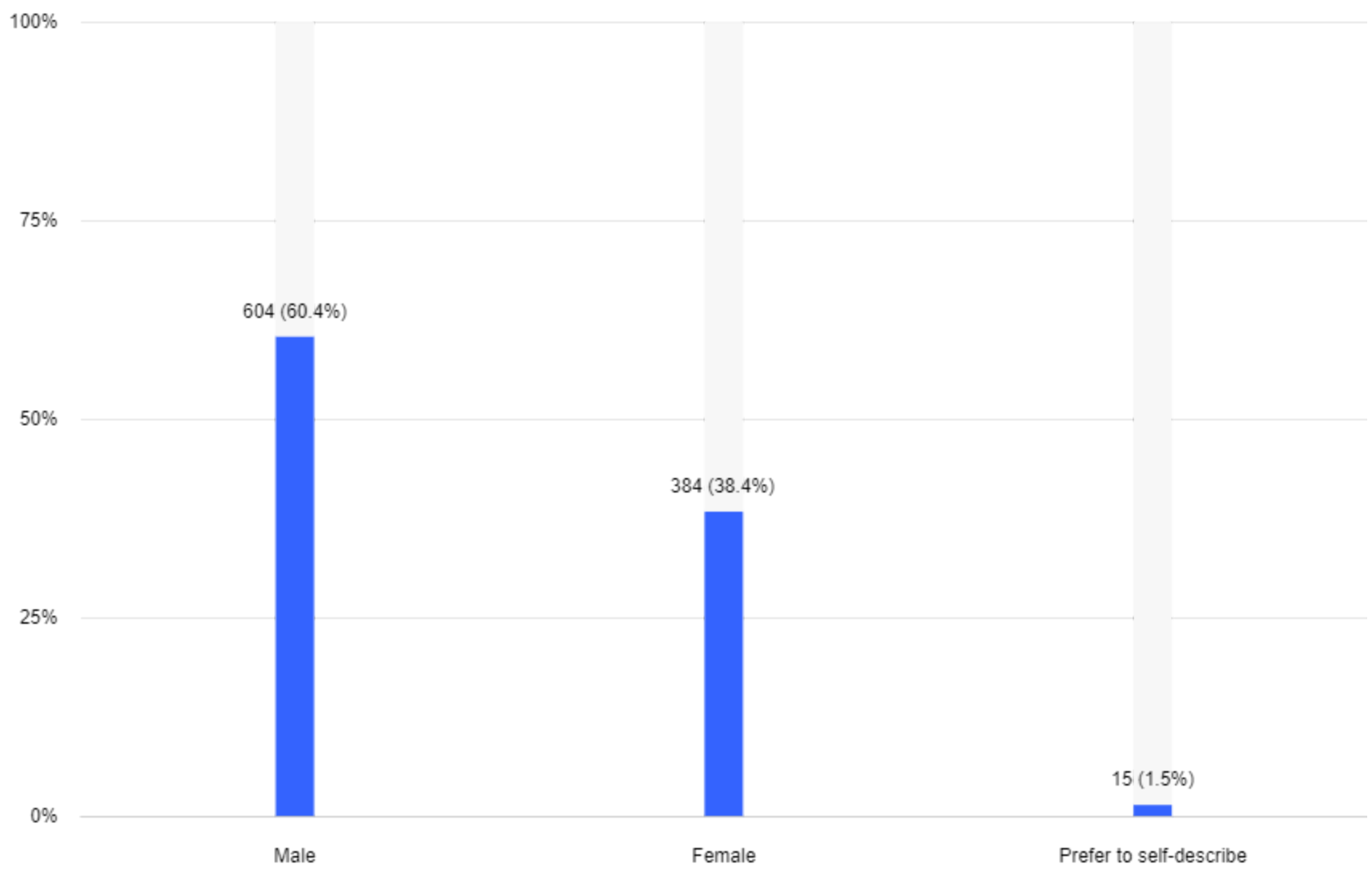
Please drop pins on the following map at areas of interest or concern and leave a comment if applicable



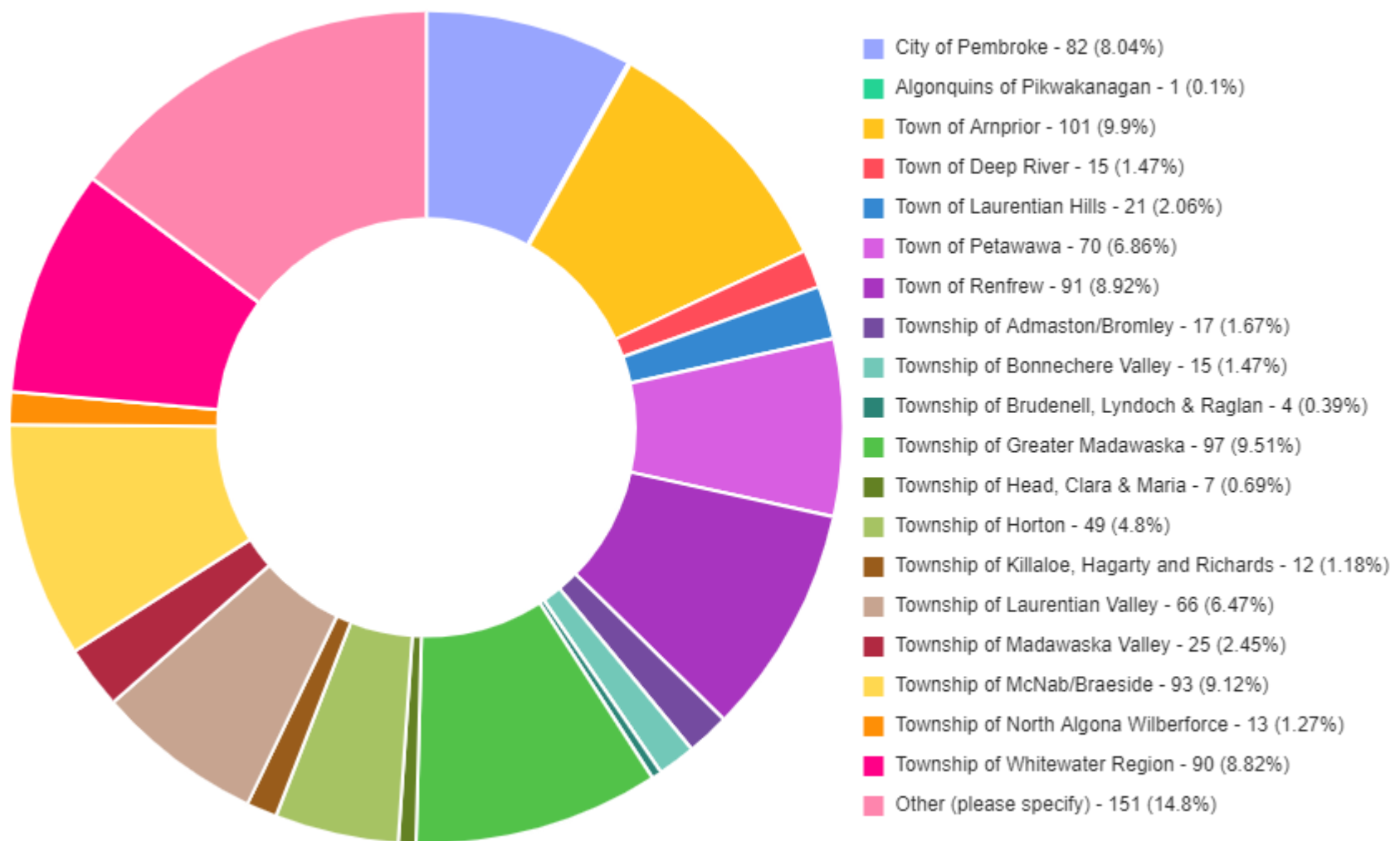
In what year were you born?



What gender do you identify as?



In what municipal area do you reside?




Appendix IV - Submissions Received

Open them year round for atvs
Erect 4 way stops on private road crossings. Especially along Burns Drive area.
Better signage and maintenance
Maintenance of garbage pick up and dog poop bags left lying on the trail
allowance of more usage of trsils
i only ride a snowmobile in winter. i do not use it any other way. if i see a problem or issue i contact people in charge and notify them of a issue... i noticed 1 year. somebody changed the distance signage between some towns as examples 6 kms when it was 12 or more as to make it shorter distance and then 1 time saying 37 kms when it was only 12 or something like that because anyone can go out and buy these sticky numbers at any store like CT or home hardware type of stores. people
Cut down on the dust
Better parking , list of businesses that are bicycle friendly (e.g., let you use their parking lot to park,
Keep brush trimmed back, and keep trailside weeds cut back. Also, kp trail needs gravel
4wheelers and dirt bike are ruining it for everyone. The dust is out of control.
We truly enjoy making time to travel to Renfrew County to enjoy the trails. We typically spend at least a few weekends a year in the area enjoying trails, spending nights at local hotels and local businesses. Maybe some day we will be able to retire there...
Continue to replace sand/gravel on trails with limestone. Portion in Petawawa has gravel and not limestone. More dirt bike control. Thank you for the great trails, they are wonderful to have in
More signs about how the dust from atvs ect affects walkers or cyclists
Open the trail to ATIVING year round and require a yearly pass/permit. Snowmobiling would continue with there seasonal pass/permit. The revenues generated from these passes/permits could be used to grade smooth and maintain these trails.
Allow atvs/utvs on the trails longer then November 31 or let atvs/utvs share the trails with
I would love to see porta potties and garbage cans. Right now there are 3 full garbage bags beside the trail at the 5 mile crossing (Greenwood rd, close to Whitewater Rd). Also, remove the gates or widen them, it is tight getting through with the side by side.
More lighting. Emergency call buttons.
Improve gates to allow separate opening for cyclists. Improve road crossing access for trails as motorized vehicles damage transition from asphalt to crushed stone surface ie pot holes ruts etc
Remove all barrier curb crossing trails eg College way Pembroke. Provide interactive mapping accessible for trail users showing trail heads, washrooms, rest stations, amenities points of interest etc
Enforce dog walkers to use leeches
Charge all users a permit fee.
Signage could point out interesting trees/plants so greater learning of the diversity of the plants/trees. Signage to keep dogs leashed at all times, and the consequences of not doing so....please!! More frequent trimming/removal of toxic plants (poison ivy, wild parsley)in summer. They grow quite tall and encroach on the trails in some areas. If an atv comes through you have to move off into the longer grass and risk rubbing against these. Fixing rotting bridges. Garbage disposal bins with plastic bags for dog owners to scoop. Occasional bench rest areas. Better signage as to location on trail, km to various points of interest. Wonderful asset but could be much more professionally maintained and promoted.
Trails need tobe groomed spring,summer,winter and fall.

Your doing a great job
The trails are great for snowmobile trips. We use them as much as possible every winter.
I am a snowmobiler and ATV rider, I have no issues obeying speed limits but it is very difficult on these machines to maintain the 20km/hr safety zone speed limits more so on the snowmobile . I feel the regulated 50km/hr is more than safe.
Go hut ? No littering campaign? Scenic Lookouts? Promote partnerships with user groups for special projects Eg Camera security ? (OFSC)
Grading Vegetation control
The K & P trail in admaston is pretty rough for biking.
I think there needs to be more gates like at Oattes Road and water view road because the farmers use it to travel from one farm to the other. Horse manure is another problem.
Parking aeras
Lived on Burns drive for 35 years. Hated the trains. What a great trade to a free multi use trail. Most of us really enjoy it especially being packed to walk in the winter. Hopefully a few bad apples don't ruin a great thing. Trails like this are extremely rare in our province. Very fortunate to have this
I believe this trail is a very valuable asset to Renfrew County. It brings tourism, promotes our county, increases revenue in our communities and supports our business' plus it is a multi-use trail that
More allowance for motorized vehicles likes ATV's, Side-by-Sides and Snowmobiles
I'd like some garbage cans at access points.
Create a barrier to stop the snow from being blown off the trail
Use the trails for sxs/atvs all year round like the province of Quebec
They are great tho lots of trees were down at Christmas.
Implement of "Trail Towns" concepts better maps for ATV use in towns. For example how to get to local restaurants, gas stations and other businesses from the Trails.
Barryvale to flower station upkeep?
More lighting, signage, benches, trash cans
Work with the local professional community on ways to encourage local wildlife (such as birds, bats, other mammals and amphibians, etc) to inhabit these spaces.
This would be a tough one to maintain but garbage cans would be nice.
The trails are usually kept pretty decent in most parts, but there are some parts that definately need a little more TLC with there being large pot holes, and some areas that have very large gravel pieces which is sometimes hard to maneuver when cycling the trail. They are definitely still usable though. I would love to see more trail systems that are for pedal biking and mountain biking in the area.. I feel this is a growing sport and I personally know alot of people who would use them, and our group would love to get more people out doing this amazing activity. If there was a specific marked trail system that had beginner to advanced trails so everyone could participate no matter what biking level they are at!
Open the K&P causeway in Calabogie
charge for all users
We live in sand point where there can be a lot of dust, it would be nice to surface the trail with something non-dusty to avoid having to treat the dust every year
More brushing along the trail sides to keep them clear for visibility and wide to allow walkers space to get off for powered users (ATV/MSV)
Lay a less dusty material

Signage sucks on out lying trails
Trail towns, have the trails lead to the towns to activities and tourism. Better signage on how to find restaurants etc just off trails.
Expand biking options
Toilet facilities at trailheads. Limit motorized vehicles to certain trails only.
Would love to have dog poop bag stations along the way!?
Let's all pitch in , if one pays all pay to maintain the beautiful atmosphere.
Less dusty trails in summer would be great, but beside that very wide and perfectly maintained
if ATVs are allowed they need to have a much more restricted speed limit and fines for inappropriate
Please keep it accessible to snowmobilers and please allow access to the towns for fuel, hotels and restaurants. Help businesses that aren't trail accessible to have a trail to their door to help their
Atv open season usage adjusted with weather not fixed dates
Have various rates for individuals for usage of the trail. Right now atv and snowmobile pass users pay a large bundle to use it and we must share it with walkers, bicycles, horses (who leave poop all over the trail) It is frustrating to hear bikers and walkers complain all over social media about the use of atv's on the trail, while we are the individuals forking out large sums of money for its usage. Make different passes available. Smaller fees for those who wish to walk or bike. Implement rules where horse riders
More singletrack mountain bike trails. Mountain biking is an excellent sport for health, and with quality trails, is an excellent tourist draw.
Is there a way to ensure motor vehicles follow the posted speed limit better when travelling through towns close to people
Love the current trails just wish we could allow sbs vehicles over a longer time period in the year, and even have additional trails.
Nope.
They should be for non motorized vehicles only . Motorized vehicles should have their own trails . Walking on a trail with snowmobiles is not safe . Walking on a trail that is sprayed with chemicals to keep dust down is not healthy. There isn't any enforcement in Braeside. When the trail is closed to ATV's , they still use the trail daily. We live off the trail and work from home . The gates are not wide enough to keep people from using the trail when it is closed . The snowmobile and ATV user's are uneducated about who owns the trail . They assume their trail pass covers the purchase and maintenance of the trail. I'm not against ATV's and snowmobiling but they need dedicated trails . I can understand why they drive way over the speed limit. The speed limit is too low . So then you get
Embrace all seasons and multipurpose use
I think we do the best we can with the people an machines we have time in our busy lives an our weather now is terrible gentleman an ladies thanks an well done steve Kelsey adsc member an
Clearing fallen trees blocking the trails so that people and kids can still bike them. More lighting or brighter lights so you fell safe when running alone. Dogs must always be on a leash.
The bridges need some maintenance/ new boards in Calabogie.
It would be nice to see some more little loops and various off shoot walking paths that venture off /on the main trails and are accessible/easy terrain for strollers and that are meant just for walkers especially closer to in town - perhaps even connecting to the underused parks and green spaces.

Lengthen the ATV/side by side season - there are currently two months where no one can use the trails - weather not suitable for sleds/ski-doo's but can't be used by anything else.
More signage warning  to keep eye for walking pedestrians
LET DIRTBIKES USE THE TRAIL, it's 2024 get over the stigma
Open up west of Petawawa all the way to Mattawa.
Have worked as a snowmobile club trail worker that participates with multi use trails. I fully support all users being able to enjoy and would like to see restrictions that prevent all users to enjoy
Wondering why only ATV users have to pay to use it and not cyclists, walkers, horses etc... but even going way under the speed limit these other users will not move aside for us to pass. They do not share the trail with the actual paying users? We pay big dollars for our machines, insurance and trail
Educate people on who pays to groom the trail in the winter and how they pay nothing.
Allow dirtbikes to use trails
Allow dirtbikes on the trail
Encourage creation and recognition of interest groups.
Stop using herbicides and pesticides on the trail, making everything inedible. Plant more edible fruit trees and bushes. Plant more native plants to attract pollinators.
Enforcement of speed limits, paving key portions close to town
K&P trail surface is difficult for cycling in some areas.
Re-Pembroke east end (allow certain roads to get on the trail)
Please put out garbage and recycling spots on trails I am disgusted by how much trash is left on the
Trails are currently optimized for snowmobiles, but that season is the shortest of any for the year. It is disappointing that sections of trails are closed for most of the year to activities which are done more often. I believe all sections should be open year round and maintained to the same level as the Algonquin trail. This permits a broad range of activities to include pedestrian and horseback while still
Have garbage cans along the way so people have a place to put dog poop in, instead of throwing in the
Crack down on off leash dogs.
Get the ATVs to follow the dates of use. They have wrecked the footing on the Algonquin trail- at least near Haley Station- by using the trail after December 1.
Horse sturdy bridges or marsh crossings
If it open use then it should have a pass for all users not just atv and snowmobile users to help with trail maintenance and upkeep
We need winter trails for ATV's
By maintenance we mean security or marshals. Too many not understand others on trail and driving accordingly Not sure a solution but sporadic officials so more don't get injured or killed? Like hunt camp lane near Calabogie and Black Donald
Ensure that shared trails between motorized users (ATV, etc.) and hikers have hiking bypasses in low lying areas that get flooded with mud/water by motorized vehicles in wet seasons, so that hikers and other non motorized users may be able to use the trails all year round also.
Allow ATV use in off season when there is no snow. Until trails are groomed for snowmobiling
Using a steam roller to compact the crushed stone. Perhaps using a grader beforehand to level out the
-noise reduction through by-law enforcement and education. - fire risk education/signage and enforcement for motorized and camping activities - additional trail marking and maintenance.
More Woodland trails I would combine snowmobile ATV and walking trails

Better signage
As a new resident to Renfrew, more information on a website or App like AllTrails including where to access trail heads, accessibility, parking, for all local trails in the surrounding area would be appreciated. Maybe some additional parking/trailheads outside the town limits. There is also a lot of dog poop on the trails. Is there an option to have random garbage cans or other means to dispose along the trail? More benches would be nice too. Overall though, the trails are beautiful and well
Please no more signs posting speed or share the trail. I think if the signs are posted at the main intersection that is enough.
Some DH single-track for MTB is needed as well.
Would be great to have more dust control it's very hard to walk when you some people who don't
You've done a great job so far, but would like to see trail opened up all the way to Mattawa.
Full brushing needs to be done 2x in the summer - foliage blocks the few and small signs
In town of Renfrew it would be great if trails were sanded when trails have insufficient snow for other activities and become too icy to walk safely. Garbage cans at entrances to reduce garbage. I use trail to walk our dog ...please put signs to encourage dog owners to pick up their dogs poop.
Better parking at access points. An example would be at the Greenwood Road intersection. More focus on active transportation in the winter months
Repair potholes and washouts Dust control
A lot of trails in Calabogie region are volunteer based and have fallen trees or summer brush that need to be cleared to access the trails
Maintain as much natural beauty as possible
More trail maps at intersections and towns
As a member of the BMA (Bytown Motorcyle Club) we actively maintain and advocate for proper trail etiquette. Proper signage indicating whether a trail is multi-use, hiking only or single track no ATV's. We tend to make sure we leave the Eagles nest trail to hikers only as to make sure everyone enjoys
Repair surface areas that are washed out by poor drainage
Some of the areas with stornedust inside Arnprior and Braeside could use some shaping or topping up from erosion or heavy traffic.
Dust control Speed enforcement
All for ATV use longer as not everyone has a snowmobile. With groomed trails for them and had pack for atvs use could be shared
Safety priorities: Machines dominate walkers and bikers. No way to enforce speed or safety Would be great if the trails were divided down the middle with machines on one side and pedestrians on the other. Suggest trial fencing sporadically placed to suggest dividing the lanes, with proper signage encouraging slowing down when passing pedestrians
Some of trails need pay for parking . I dont think residents should have to pay for parking since we already pay taxes to cover things like this in the community .
The curb at Algonquin College Pembroke needs to be removed. This is dangerous and I have seen people fall off their bikes or damage their rims while crossing the roadway. It isn't a college responsibility to do this, as others have suggested, as it is t their property.
Paving or smoother gravel. Fixing deep ridges on sloping trails. Riding a pedal or ebike on these trails is treacherous especially when trying to get out of the way of speeding ATVs.

I think it would be great to have more trails in crown lands, and if they exist having a way to know about them. We use the Algonquin trail daily, and bike from Renfrew to Cobden/ Arnprior. The crushed fine gravel is great, but at times the pot holes build up. Overall we're very impressed and it's a
Allow ATVs in winter
We NEED trails between Deep River and Pettawawa.....this is a dead zone, and it should not be. Great if your a snowmobiler.
Allow atv access year round
Bins for dog shit. Lights through popular areas
For the 4 wheelers, the pass should be like Ontario snowmobile . Not separate for every county. Also let dirt bikes on there
quit puttin stone dust on them, it's supposed to be a trail not a "road".
More multi seasonal trails
Completion of closed links
Picking up construction debris from previous years. Grading once a year for better water run off.
Ensure private property signs are clear. There are some that are some that are on crown land.
I find the trails to be well maintained
1) more hiking only trails with no motorized equipment 2) better and more garbage & recycle bins 3) pay parking for hiking in Calabogie - really? It should be free (ie all Ottawa trails, Gatineau Park etc) 4) hunting is a really big problem in the area. Better marking that hinting is not allowed near/on hiking trails. The large sign about hunting / wearing orange in front of many hiking trails in Calabogie is a sure way to freak people out and urge them to go elsewhere where they feel safe
Continued education for all users. To keep them open and functioning for all there will always be friction between motorized users and pedestrians etc
More facilities at more trailheads
I don't have many suggestions because I really like the trail systems. More (maintained) places to park and access the trails would be beneficial, as well as benches for resting, and garbages. One of my pet
awareness of trails, nice to see the many types of usage sharing the trail. do not E bike but see so many now it looks like fun.
Enforce dogs on leash and poop & scoop rules. Have had several encounters with aggressive dogs. Also lots of dog feces on the trails.
Resurface the Whitewater Township section of the CN rail line. Host walking/running/cycling events on the trail in an effort to create a larger community of like-minded people who live healthier lifestyles. ATV, side x sides: minimize motorized use due to air/noise pollution (emissions/dust/noise). Restrict motorized usage to only when conditions are dryer (summer/fall) to avoid rutting and trenching. Equine: restrict their time of year to only when conditions are dry. Ungulates create a huge
Drag the trails where the holes are in
It is difficult to have dual use of these trails (motor vehicles and pedestrians). There needs to be better oversight of speed and politeness of motor vehicles if walkers are to stay safe. It is about respect of use. The lanark trail has had issues with pedestrians almost being run over by disrespectful
Open up some trails in Mcnab Braeside for 4 wheelers and side by sides. These particular trails also need better maintenance. Trails around Glasgow Station are not open to side by sides etc.... why can't we open these up for everyone. I live right by trail access and I would welcome them. These

We live in Beachburg, one minute from the old rail bed and it certainly would be fantastic to have it upgraded like the Algonquin Trail!!
Maintain trail especially after big rain events to minimize potholes/drainage hole development
Signed trailhead parking lots Wayfinding signage to communities and services located off trail Multi-lingual interpretive signage (en/fr/alg)
Up keep and top dressed from calabogie right through to Renfrew. Not only part of the trail from upper Calabogie and from iron bridge.
I think it is key to educate all users this is a shared use system , there is a bit of an entitlement issue at times on these trails . Good signage in high traffic areas to slow down and be alert for pedestrian use and vice versa for bike , motorbike and Atv traffic. Would also like to see more road allowance for those needing to get fuel for thoe powersport equipment.
Expand the number and length of trails. Maintain trails (trail surface care, trim vegetation and improve conditions at intersection with busy roads). Post and enforce rules of the trails. More paved shoulders. More paved shoulders. Engage with local /adjacent communities and businesses about the potential benefits of the trail, to offer services, signage, rest areas/nodes. Induce cyclists from across
More extensive use of dust suppressants.
It's being used as an off leash dog park. My dog and I have been attacked by loose aggressive dogs multiple times. Having it patrolled with more signage about dogs ON leash would be amazing.
I would like to see everyone pay for a trail permit...not sure why only skidooers and atvs need to pay . Just seem more reasonable
DEAL WITH THE SPEEDING. IT'S A MULTI-USE TRAIL, NOT AN EXCLUSIVE ATV/SXS OR SNOWMOBILE
As with the problem with OFSC, Ontario Federation Snowmobile Club, private land access seems to be an issue with summer time activites like side x side and 4 wheelers. More and more people are abusing the trail system, such as off trail riding, which pisses off the land owners and then we lose access to those trials. The trail system in the non winter season is not as vast as there are crops in fields, swamps that are not frozen as well as lakes and rivers. Road riding is of course a lot easier as the machines have wheels, however, trail riding is obviously more enjoyable, rather riding down a road. We lost a winter trail off the rail bed towards Pakenham that goes up to White Lake. Land owners had enough and closed gates. More enforcement needs to happen to make sure people stay
No
EOTA Management. they are the pros.
Receptacles for dog poop. stop 4 wheelers from rutting the snow making it dangerous to walk.
All participants using the trails walking biking etc. should also pay a fee to help pay for upkeep
The stone dusting has greatly helped but periodic filling in some areas is still needed. Additionally, work should be accelerated to open the Algonquin Trail west of Wylie to the County line, to offer additional usage possibilities to residents and tourists in the northwestern part of the County.
More park & rides / trailheads would be my second highest priority.
Pedestrian cross walks everywhere the trail intersects with a road especially Daniel st in Arnprior
Garbage cans in town area, all year. Dog poop is a big issue. Also need to really team up with Bylaw to control the dog issues (off leash dogs and people not picking up after their dogs.) And who monitors and looks into issues with speeding and reckless driving of 4 wheelers on the trail? Most are really good but there's a few bad 4 wheel drivers that seem to use the trail often enough.

Charge people that aren't using motorized vehicles just the same as we are charged because when we use it we get grief from the people that walk and bicycle etc So many of them complain about Dust and ATVs speeding past them and whatnot , that might not be directly an answer to your question about the trails but in my opinion something needs to be done to separate the two because seems like an ongoing battle I've been given dirty looks multiple times even when slowing completely down while going past people walking,, give a friendly wave and get a nasty look. And I guarantee you good portion of the people doing the survey are going to be people that use it for merely for walking
Ensure that users do not stray onto private landowner land - especially to mud-bog, essentially
Only maintained in winter by snowmobile groomer. Would be nice for walkers if groomed on somewhat regular basis when snowmobile trails not open .
Better signage usually, more parking areas
Wonderful that we can all share this recreational space amicably
Signage at each town letting people know what resources are in those small towns. Perhaps "bike packing" camping areas. These could be privately owned and operated.
Continue with the maintenance but brush further back on the sides of the trail. Create historical plaques on the trail for example where the old Gillies Mill was in Braeside, there is a park like area and the township has placed a bench. Lots of snowmobiles, ATV's and walkers stop here. The area could be cleaned up a bit and historical plaques added in rest areas.
Better lighting and more garbage cans to stop the littering. More benches for the disabled and elderly individuals that walk the trail.
gravel often too deep for cycling, Arnprior section from Daniel to Division usually in rough shape
The biggest issue is people walking, biking, horses, and dogs should not be on the trails at all .
Some ATV users are not respecting the trail. They cut up the surface by performing donuts etc.
Trails running through Pembroke are increasingly becoming an area for marginalized citizens gather. This is leading to a sentiment of unease and nervousness to use the trails by many locals. If not addressed soon I can see this snowballing and having large impact on trail use in the more urban and
Enforcement of excessive noise vehicles using the trail.
Through-hike capabilities. Ie, the ability to hike one end of the trails to the other by camping along the way. People do this along the Appalachian trail, continental divide trail, etc, but there are no through hike trails in the area. This would require camping pads and possibly the odd garbage can or outhouse. But we could charge for through-hike or camping fees to offset or cover the costs. What would be really ideal would be a round trip trail that completely circles the perimeter of our large
Trail entrance for bikes on the East side of the Madawaska River... currently nowhere to access the Trail by bike on this side -- even tough for walkers.
Rest stops with pit privies like the PPJ. Parking lots at trail access points.
More signage for multi-purpose. Frequently four-wheelers or sleds go by without slowing down throwing dirty looks at walkers as though we should not be on the trail. Even when moving well to the side to allow them to pass with dogs on leash.
End discrimination against dirt bikes. 2 wheels should have the same opportunities as 4 wheels. Dirtbikes are less dangerous to pedestrians than larger 4 or 6 seater side by sides. They also weigh less, which damages the trails less. They have smaller engines and produce less co2 than atv's and SxS. They also produce less dust when using the trail, which is a big deal to other trail users. As a county it's your

I use the trail as a cyclist and walker and find a lot of ATVs do not respect speed limits or times of year. There is still snow on the trails in the spring and people are out with ATVs before May 1st. A lot of dust stirred up from ATVs deterred me from using it in the summer for cycling.
Dust level is bad, lowering speed or spraying in summer. Snowmobiles cause a lot of problems for walking and skiing with deep ruts
More toilets, especially at trailheads.
Mixing powered vehicles and walking people is a hazard. Lower speeds for powered vehicles. Powered vehicles are allowed on most roads should be hey wish to travel at high speeds.
Make gate entrances wider...have trouble getting my side x side thru....
By the way, I really love the trails in the county. It helps me discover parts of Ontario I didn't really knew before. The trails are almost perfect. I could just say that adding some extra rest areas would be best since there is not a lot of them in general. But, apart from that, I loved my experiences. Usually, I do a 3 days tours : Day 1 : Petawawa (ON) to Fort Coulonge (QC) Day 2 : Fort Coulonge (QC) to Arnprior (ON) via Quyon's ferry Day 3 : Arnprior to Ottawa via Carleton Place.
More trails to access would be even better. More awareness and signage as well.
Keep them open to everyone, including ATVs and two wheeled vehicles.
We love this trail! Would love to see the money used to keep it smooth and in good conditions. Maybe put money aside every year to make sure there are funds to "re-stone dust", if that's a thing. I'm all for it being multi-use, as long as the holes from the motorized traffic are filled.
1) trails should be properly maintained for ATV's NOT just skidoos 2) If we have to purchase a pass to use trails as ATV riders, those that walk etc need to be purchasing a trail pass to use them as well. And have it visible so those of us on ATV's can see it as well. 3) Trail passes should be a singular use pass for the year regardless of activity. Should NOT need to purchase a pass for each recreational activity/season. One and done for the year. 4) Extend ATV season by a month at the very least. More and more of us are giving up skidoos as there is no snow. 5) The trails were originally opened for those of us that use recreational vehicles. Now we have to "share the trails" with people walking etc, but those individuals yell, scream, throw rocks etc at us. The trails need to revert to recreational vehicles only, as people who'd like to walk their dogs etc, have plenty of places to go, whereas we do not. 6) If people are going to walk their dogs on the trails, they need to "scoop the poop", it costs us hundreds a of dollars at times to clean our ATV's of dog poop from careless users that don't clean up after their dogs. 7) Some of the entrances to the trails should not be "park and walk" as they block the
Grade the K&P from Barryvale past Flower Station
More public washrooms along the trails.
Bathroom stops
It was really good. The only issues is the ATVs really rip up the path and then make it hard to bike or jog on in some areas and have really increase the erosion in sensitive spots. So either the paths get topped up and graded every 2 or 3 years or the ATVs should be allowed on it because they do too much damage and don't respect the time they are supposes to use the paths. I am fine with everyone
Get rid of motorized vehicles
It would be wonderful in the winter to have one edge of the trail groomed with a cross-country ski
Enforcement of bylaws and approved usages . It is currently a free for all with no enforcement. Very
Would be awesome if the "B" trail could have the same surface quality as the main Algonquin Trail..

the trails are very good in some locations, some could use some maintenance on the sides and some entry paths to the trails
Signs with km marked to towns and other attractions. Allow other motorized vehicles like dirt bikes
Garbage bins (chained down) would be great along the trails too.
Allowing dirt bikes would be fantastic. I bought my dirtbike when we moved here because of the trail only to find out I can't use it. It would also be nice to be able to report dangerous ruts from washout.
Allow dirt bikes access to all the trails available to ATV's
provide water for trail users out of a common area tap, have bike rental business' for trail users, i would suggest widening the trails so we dont have to get off the trail just to let someone else pass by
it would be wonderful if they extended further linking to other trail networks
Repair damage as it occurs. Maintain refuse collections (containers, emptying, clean up spills)
Perhaps some lighting for security at night
i rated them a 6 because sometimes they are 10 and other times they are unrideable. stretches can vary, it starts out good then further down you need to move to the paved road or turn around...or it looks bad so you go elsewhere then meet others who say getting on 2km downtrail was good. I know its hard but maybe some sort of online trail condition signage mapping could help me plan where to
Not sure if this is part of survey but I think locals should have parking passes at eagles nest. Was fine before Covid and I use that trail often. We already pay taxes .
Trails require some work on the footings. The old rail rocks are not suitable for much. And increase in signage especially in gates would be great.
A paved bike lane would be nice
Finish grading and screening on Algonquin trail. More signage!
Because the priority listing only offers one choice, as a second choice Signage for services in the area is often appreciated - it allows for users to leave the trails and benefit from local businesses.
more milage/length. Create trail on old rail line from Beachburg to Pembroke.
Don't just leave it to the skidoo and ATV clubs to fix wash out and culvert needs, support them more. If you are supporting, do more to let us know.
More garbage cans
Add gravel to more sections so they are easier to walk, and tide bikes and snowmobiles.
Need trails that are not multi-use. Cross country skiing can't occurred with snowmobiles and ATVs cause ruts making it difficult to pass on a bike.
Better signage, covered shelter for when it rains or storms
Make them wider.

Does my selection above mean slow the motors down so we can go onto the trails more frequently and walk more safely or does it mean you want dirt bikes on there now more than they already are? Perhaps some speed bumps or small contained curves in the trail to slow speeds and reduce the noise(s)? I would like to be able to populate the line above with some things other than what you are suggesting but when I try it gets kicked out for only your answers. I would like to see the trails used in winter by more passive uses than just the sleds.....their speeds alone make it unsafe for any pedestrians to be on these trails, let alone our 10 grand children who would love to walk and ski there.....and I haven't commented on the sleds failures to stop at crossings..... *****Why weren't we included in these decisions when the County decided to originally buy the railway? ****I especially like the next exercise on budgeting.....I have left 96 000 in the budget to spend on more enforcement or for sound barriers in residential areas.....your expenditure items limit my best choices so I have
Grating of the trail more often would be good
Seek continued expansion of the system
Pave the surface . It gets rid of the dust issue created by ATV,s. Also, you are going to have to resurface the trails every couple of years due to the 2 ruts the ATV,s are creating. Paving them also sorts this out. All the trails around Ottawa are paved, so why are the trails in Renfrew county only stone dust?
Better signage and direction or you are here maps. Better at filling in pot holes or atv ruts. Brush
Fix the washout near Pucker St heading to Ferguslee in the rock cut area before someone gets killed
No
Bench's should be plentiful on the trails in town ... walking with seniors who struggle with their mobility makes using the trails Impossible right now since benches are sparse or non existent.
I want to say that my wife and I snowmobile quite often throughout the winter and enjoy the trails immensely. Specifically that we can leave from Irving in Pembroke and go to Barry's Bay, Arnprior, Mattawa, North Bay and even further destinations. It is wonderful that they cost for this reason and
Stop listening to people complain about the use of the trails
Love the County's Trails! Wish there were more for greater connectivity across the Valley
Extend to Deep River and west from Petawawa
Have community groups be responsible for keeping trails clean. Need washrooms.
A crosswalk where the trail crosses Daniel Street in Arnprior would be great, although I imagine traffic flow on the street means it's not feasible. Biking would also be much easier if trails were asphalt but I am guessing that takes a lot more money.
Mulching to cover exposed tree roots especially at the entrances from both sides of the parking lot.
The trails are in great condition for what we do, we want more and love multi user systems
More of them
More patrolling and awareness of what the rules are and who is allowed to use it
Greater patrol- the speed at which some vehicles travel on the trails is insane and makes them unsafe
Year round atv/utv use of some trails (or at least open to atv/utv as long as winter hasn't arrived since it seems to get later each year)
Stop charging a fee for ATV use
A Trail to connect stonecliff to Mattawa.
Maintaining surface and repairing washouts
Too much gravel makes biking difficult, please remove and replace with packed-down stone dust.

Maintenance is priority
In my humble opinion, Renfrew county has some of the most beautiful trails in eastern Ontario and you don't need to change a thing. It's one of the many reasons we put down roots here. Whatever person/group of people convinced you that this survey was necessary, likely have some kind of motive. I would question the motive(s). Please focus on keeping our communities safe from crime, offer incentive/opportunity for economic growth and lower taxes. If you laughed at that last line, you may want to look in the mirror. If you don't see character in your reflection, get out of politics.
Rebuild/replace the Calabogie Lake railbed crossing.
Trail widening and signage are always great And of course more and more trails !
Stop giving them to snowmobiles. Walks are difficult/scary with loud fast machines on them. Winter on the trails becomes impossible for nature lovers and walkers.
Public composting toilets along trails or at trailheads
Policing them for safety
Do not allow clubs to charge user fees (renfrew county atv club)
Either trying to establish a bit of a drainage solution, or having the trail wash outs fixed. There are a lot of large holes/cuts into the trail where water has run. These holes/gaps are a big tripping hazard and some are large enough to damage a bicycle wheel if one were to run over it. More signs of "passing priority" or who has the right of way posted throughout the trail would be nice as well. I have had ATVs that purposefully sped up going by me on my bicycle and then proceeded to cause a big dust cloud for me to have to bike through. Some atv riders have also given me the finger after they have done this while I am on my bicycle. Reminders that the trail is multi user friendly even though the ATVs
Yes start fixing waterholes replace plugged Colbert
make trail go to Arnprior
Allow ATVs year round
From the previous list, I would also suggest more rest areas/toilets.
Allowing side by sides or arcs to have access until there's a few inches of snow instead of the current
The dust is an issue, because walkers/cyclists resent ATV riders when they pass by even crawling so slowly past them. I understand it is a difficult thing to upkeep, but maybe open up volunteering of spraying the trails more? I'm not sure what can solve this, but when I pass through Almonte and Arnprior, not everyone is happy to see a motor vehicle on what they think should be a walking/cycling
I have arthritis in my feet. It is important for me that the base be fairly level. That way I can go further. Having benches and rest areas allows me to stop when I need to. I love to walk in the bush but stepping on tree roots is very hard on my feet. Also, having some angle parking near the trail
Occasional washrooms would be a great addition. These could be portable toilets or signage to areas where vendors have agreed to washroom facility use. (Vendors are likely to gain sales as most riders appreciate the use of facilities and will purchase something just as a courtesy). Using "the great outdoors" is risky as environmental risks such as ticks, poisonous vegetation etc is an increasing
some trails have such chunky rocks on them they are not suited for cycling. As well snowmobiling and ATV's need and have their own network. Have had dangerous encounters with both. Motorized use and families /kids are not compatible.
I look forward to completion of the trail from Wylie Rd to Mackey

All trail users should have insurance, or some sort of skin in the game, to enjoy the use of trails. Majority the burden rests primarily on snowmobile trail permit holders, and their clubs. As an insured, licensed trail user, I find it bothersome while I share the trail with anyone who wishes to use them, I am in return vilified by the very people who enjoy the trails at no cost to them.
few more garbage disposal barrels ..although you cannot stop irresponsible dog owners for not following the poop and scoop rule but for ones that do as well as garbage along the way people drop
Keep up the good work with signage especially when entering community zones
Motorcycles should be allowed to ride anywhere the ATVs and SxS can go. I believe its unfair to include certain groups of riders and not everyone else.
Plow in winter for regular cycling Speed cameras. There are still far too many atvs passing at dangerous speeds, especially through pembroke Also more trails through dense population centres like Pembroke, Petawawa and Renfrew to keep cyclists off the road where they face the danger of vehicular traffic. According to Pembroke and Laurentian Valley's own survey the number one reason people don't cycle more is safety concerns. Treat the trail system as a legitimate transportation artery
The k&p trail is usually flooded, has large pot holes, or mud holes towards calabogie. Stone dust seems to really help where it has been applied. It is understood that there's only so much money for improvements each year and what has been done seems to hold up.
Training equipment like Spartan races, for people who like to train can use at any time
Algonquin Trail is well maintained K & P trail needs lots of maintenance
As a cyclist who bikes all these rail trails regularly, I really appreciate the surface being kept in suitable shape for hybrid bikes, meaning packed stone dust and not too large size gravel. Also don't forget the CN Trail from Arnprior to Renfrew which allows a circuit with the OVRT. To me, it's the trail
Would like to see kilometer markers completed. Maybe a program to adopt a small section of trail to help pick up garbage.
More eco friendly rest areas
Separate trail for motorized off road vehicles
Trim the trees on your side of the fence
Paving them and making them more bicycle friendly rather than ATV friendly would be wonderful. We should be encouraging active living with these trails instead of motorized recreation.
Make the rail line from Pembroke line to Beachburg (and to the Quebec bridge) into a multi- use Trail
Not really
Cycling can be difficult at times due to the ruts made by ATVs and water. Not all ATV operators obey the speed limits and the trail can be choked with clouds of dust in the summer months.
The trails (K&P and Algonquin) are both pretty well maintained. K&P can be rough on a bicycle, but overall, it's pretty good. I would love to see the odd rest area with a picnic table and an outhouse. More signage at each trailhead and to local businesses in town is a must (ie where can I get coffee,
Enforce dogs on leash! I have been attacked by dogs that are not on a leash several times.
Sound barrier fence, more gates to slow down motorized use
Just down trees
Have to leave trail to find a washroom at Tim Hortons or wherever you can. I have encountered people urinating on trail when no other option available.
more signs on atv trails

-some distance markers (great for meeting point, fitness tracking, goal setting) -would love to have benches or picnic tables
More support from law enforcement to help police the trails due to those abusing the trails. Enforced penalties for those who dump trash on the trails, ride closed trails during off season, excessive speed, Parking close by
More enforcement with speeders and modified exhaust
ATV speed enforcement at Thomas Street in Arnprior, that is a crossing to a playground. Also Modified exhaust systems create frustration with residential area. Dust control needs improvement as a result of the excessive speed that is continuous between Daniel St. and the Madawaska river. Both
Repairing washouts. Install appropriate sized culverts in areas where flooding occurs often. When large events/rides are run, it would be helpful to provide info about recreating responsibly, as the trails and surrounding areas often take a toll from that type of high-volume traffic in such a short period.
Repair washouts, install culverts
Trail heads and signage go hand in hand they are also part of an economic development strategy to connect trail users with businesses and services in trail head towns.
Some areas have larger rocks that are not flattened. Another interesting idea would be more water
Would like to see horseback users to toss manure off trail or use a tail bag collector.
Keep them unmotorized
The trails lack outhouses it's a long trail on a bike without one.
Rest areas with facilities and cover.
Ensure all railway spikes are removed so I don't keep having to plug tires or change them on the trail due to railway spikes punctures. Better police presence, or trail wardens to fine drivers that speed excessively with no care for other on the trail no matter the mode of transportation or walking of
It would be nice to have a fair number of trails designated no motorized traffic.
I don't mind the trail being Gravel when I'm on my bike, it provides a nice challenge and I stop and spend money in the town's I pass through. Some benches with a bit of shade every so often with signage marking distance to the next town or rest area it would be nice. Seasonal portapotties or even an outhouse may be good amenities to reduce waste on the side of the trail.
More trails , more season
The atvs really rut up the trails for other users I'm not anti atv but they do create a lot of washboard and ruts and really diminish the lifetime of the trails. I don't know what the answer is.
Trails are one of our greatest treasures. Please keep them open and accessible for all. Great way to encourage socialization and physical fitness to keep us all healthier and benefit society.
Our group mountain bikes at the Algonquin Pass trailhead off Grants Settlement Rd. We probably make it 6 times a year. This area is already excellent but could use some support/TLC.
Reduce motorized vehicles on route. ATVs and Snowmobiles frequently speed and cause danger to
Interventions with residents that don't tie up their dogs. There is a Rottweiler between Pembroke and Cobden that is rarely tied up.
I heard there's no dirtbikes allowed on this trail? Is that true? Because that makes ZERO sense of you're already letting 4wheelers on there. I don't use the trail because of this one problem. If you
Rehabilitate existing rail bridges, where possible. Don't allow private ownership that causes segmentation of the rail trails.
not at this time

No-service campsites for people on bicycle tours (maybe near Bartle Lane or Braeside Beach?). Shelter and/or picnic table + outhouse every 5km as is the case for the Veloroute des Draveurs.
Allow dirbikes on more trails.
More access to the trails in regards to municipalities creating bylaws to permit atvs and sleds to drive on their side streets. Not all riders have trailers or space to park a trailer.
It's unacceptable that the township of greater Madawaska is fighting a resident regarding the alleged easement on Bluff Point Drive. This would be make for an interesting exposé in mainstream media about the crooked politics of some small towns.
better signage and information available on google maps about parking areas/trailheads
Love to see trails being used - want to include / be accessible to all - benches / the odd shaded area (partial shelter) / well maintained / access points and parking
Allow off road dirt bikes the same access as ATV's and side by sides.
More townships, including my own, need to allow road-legal atvs on their roads to gain access to the trails. I completely understand and agree that some busier and main roads in town should be excluded for safety reasons, but there is no reason why back roads on the outer edges of towns in particular can't allow it. Especially when roads closer to the town center are included for "access to businesses" but our road, connected to a township that allows atvs on roads, has it banned. As it stands now, we're expected to trailer ours to a parking area fairly far away, when we could instead ride less than a
signage at all road crossing so you always know where you are.
I would love to see the county participate in/support the creation of a river access trail at the end of the whitewater section in Whitewater Township.
No
No
Very happy at this point with the improvements being done on annual basis.
smoother surfaces in the summer months
Monitor and fine people who are speeding and using the trails during closure
Ban motorized vehicles. It's only a matter of time until a pedestrian or cyclist is killed by an ATV or dirt bike flying around a corner.
Put signage at each road that we cross, to know where we are on a map.
Waste of tax dollars.
Doing a Geat Job keep it mulit use as us older people appreciate the atv use when young we could
Have walking paths separate from ATV/Skidoo. Most ATV drivers are safe but 10% drive too close anbd dont slow down, even when we move to the side to make it easy. Better signage might help. Also some enforcement, there is currentlky ZERO enforcement. At least in the residential areas of the trail
where are the garbage containers - for dog poop
more garbage cans so that dog walkers can dispose of their pet's toiletings and so those using motorized vehicles can throw away their coffee cups and other garbage. Parts of the trial are getting overgrown with weeds and maybe permission can be sought to use a strong weed killer to keep the
Distance signs
Rest areas with garbage cans Signage re motorized vehicle speed Periodic patrol for speeding of snowmobiles and 4 wheelers (a number of users make it less safe for walkers and cyclists

Getting the surface flat
The local communities that border the trails must be more open minded and also more ATV friendly, I live less than a kilometer away from the trails but rarely use them as I must trailer my ATV, drive 2 kilometers to then park and unload before I can start to ride. Myself like many others head to different locations, either crown land, other trails or in my case over to the Quebec side to ride in one of the many ZEC's. This is money that could be spent locally on fuel, food, accommodations and accessories that is being spent elsewhere. Many of the towns and cities in Renfrew county have placed strict restrictions on the use of off road vehicles within their limits, for example Renfrew has very liberal limitations in place that allow local residents as well as those in motels/hotels to easily access the trails without having to trailer and travel to a staging area to park and unload. Petawawa on the other hand only recently allowed offroad vehicles to travel off the trail for fuel and food but only directly adjacent to the trail, Petawawa and other locations should adopt the same model Renfrew has
More litter bins.
Would greatly appreciate poop and scoop being enforced. Many are using the trails and not picking up which makes it challenging for walkers (especially runners) to dodge.
Regularly getting rid of ruts at road crossings.
The Algonquin trail is perfect but the K&P was in terrible shape but it has been graded I think. That trail probably gets a lot more use so an increase in grading would be nice.
Full completion of connected trails. Advertised connections via roadways as required. Upon completion have a digital map available, way finding signage, optional distance markers, signage advertising local communities, businesses nearby (especially those who opt in to support the trail) The interactive map didn't allow more than 3 pins (likely user error). Please add a pin crossing highway 17 at the Petawawa forestry. I would like to see a connection towards Petawawa on either side of the highway connecting the current trail towards Petawawa and Pembroke. I understand that access to Base in the summer may be the issue but a connecting towards Petawawa without the need to drive would be amazing. Also, in the other direction the continued development towards Bisset Creek from Wylie Rd or Rolphton would be truly appreciated as well. Thank you for your hard work and vision in
The gate areas could be better maintained as the trails gets very deep and uneven. Also the area before crossings developed loose gravel. Sides could be trimmed more frequently.
Increased parking areas would be appreciated.
Reduced speed limit (20 kph) on stretches of trail abutting residences, signage and enforcement of speed limits. Also, application of calcium to reduce dust on stretches abutting homes.
Remove motorized vehicles
More trail heads for parking and overnight camping for backpacking trip along the route.
Improve tree planting on sides of trail.
Per ml it ATVing in winter months, even on selected parts of the trail.
Preventative maintenance in areas prone to erosion. Better enforcement/education regarding rules - some damage from motorized vehicles using the trails improperly and/or in conditions where damage

We live near the Algonquin Trail in Horton Township (Pastway Road) and we have had a few visitors to our home tell us that google maps directed them to take the trail when driving to our house. Last summer, when there was a traffic accident on Hwy 17 and O'Brien and the Hwy was closed, cars and trucks were driving on the Algonquin trail in confusion. I'm not sure how to correct this with Google, but signage at major road intersections would be helpful to keep these vehicles off the trail.

do not allow dirt bikes on this trail.

I like cycling on the trail, but the conditions in certain areas are not good for cycling. Some sections are good. Through Arnprior is bad. Last time we tried to cycle from Arnrrior to Pakenham there was so much loose stone dust we were unable to cycle, and haven't tried again since. I would use the trail more for cycling if the conditions were more consistent and if conditions for cycling could be kept in mind. My trail use has been decreasing due to that and the heavy motorized traffic at certain times of day. I don't cross country ski on it anymore due to snow mobiles, but I understand that they need

please add parking spots along the trail tired of people randomly pulling into our drive way because they think it's public property and leave their cars in our way thanks

Allow atv's to use them when there is no snow, like this winter . The trails haven't even opened for snowmobiles but we still can't use them

On a regular 5 km stretch, benches and " dry toilets" would be a great thing as an avid walker and nature observer, that is what would improve this trail. Good thing to in winter for the snow trails. Adding points of communications in case of Emerg.

In order to encourage stoop and scoop, have bag stations available in certain areas like they do in Ontario Parks, as it is sometimes disgusting the amount of feces left on the trail (and horse droppings

Water infrastructure would be amazing... I bike on the OVT in the summer. In my opinion, it's one of the finest trails in Canada and I've biked on many. I'll go for a 6 hour ride listening to an audiobook and it really is just the best way to spend a beautiful summer day. The only thing that would make a difference for me as a user would be the addition of water infrastructure. I get that it is a very expensive upgrade, but I've been on numerous other trails that have it and it makes a world of difference on hot summer days. If I bike from Petawawa to Arnprior and back I'll need to drink about 6 liters of water. If there were water stations at points along the trail it would really improve my experience. There are points where it would be more reasonable like where the trail intersects public parks in Pembroke, or Cobden, or Renfrew, or other areas... I get that it is a major project, but yeah, it

I don't feel safe using the trails in the town of Renfrew because snow mobiles and ATV 's drive too fast. Yhink these vehicles should be banned within the town limits. Also very noisy for those who live near them. Also irresponsible dog owners let their dogs run loose and I'm afraid my dogs ir myself may be bitten as many have that are out walking. These trails should not just be for the enjoyment of

Make it clear where to park and where to start, and what vehicles/horse/etc. are allowed where.

Driving navigation signage. Look at all the road signs advertising the Bonnechere Caves... everywhere there is a Caves sign, should be a sign for the closest trail.

Add port a potties so women have a place to go to the washroom

ATV and motor bike go to fast in Petawawa section bring up dust clouds no one can breath also safety issue when unpredictable drivers and cyclist are put together at high speed size matters!

Public places to park.

benches and rest areas
more of a comment for safety - in Cobden the trail located between Astrolabe and Main street do not have any barriers at either entrance, thus it is common to see trucks and cars using it as a road. Curious why no barriers in that section of the trail. Otherwise all is good
in Renfrew at the end of Mutual st there is a trail by the Bonnechere river. These were well established back 30 years ago but are not cared for and overgrown. So beautiful on them. Also more trails on crown land is always a good idea too. Expand them please
Signs telling Walker's that licensed vehicles have as much right on trails as they do. Our licensing fee helps keep trails in shape while they have use at no cost.
More surveillance by officers or county staff to enforce the posted speed limits. Most riders are very respectful but some are driving over speed limits and do not slow down when going by people walking. Gates on K and P are currently left open as many people have keys.
Signage (and or a map board of the business district) of services in the Town of Renfrew and also directions to the said service would help those of us not familiar with what's in town and how to reach
Install some benches at crossings or scenic spots.
The old rail trail through Beachburg . . . riding a bicycle or walking on the old rail stones are very difficult . . . would create an amazing recreational corridor through the town year round. Not just for machines . . . multi use would be incredible for all. Similar to Pembroke!!!
I would like to see the old CN line from Arncliffe to Renfrew upgraded with a stone dust base!
More enforcement on ATV's speeding, and driving in a manner to create deterioration of the trails
Reminders to those using motorized vehicles to slow down and move over for pedestrians. More trail marshals might be a thought too.
Everyone who uses the trail should be required to pay for a pass not just snowmobiles and those who
Keeping the dust down by spreading calcium. enforcement of no motorcycle's or dirt bikes.
Clear and frequent signage for pedestrians to move to the side when snowmobiles are approaching. To walk single file. And MANDATORY reflective wear/lights while walking.
Keep trails open to motorized vehicles
Keep cross country skiers off snowmobile trails
Taking care of harmful, super spreading weeds and planting native trees to provide shade
Allow dirt bikes that have green plates and insurance to use the trail system. Dirt bikes should not be treated any differently than atv,sleds or sxs
Very happy to travel to your area once or twice a year to ride my sled or dirt bike. Appreciate that you provide the opportunity to enjoy the great outdoors
Allow Dirt bikes to use the trail system. Stop this double standard of ATV's and sxs having exclusive
Keep linking trails for Dirtbikes
Schedule for motor vehicles vs. Pedestrians, joggers & cyclists (clean air quality for exercise/physical
Invest in trail development! We have a unique opportunity to work with local trail organizations
Trail near Algonquin college in Pembroke doesn't have proper transitions to road elevation.
Dust control, repair potholes
Add some washroom facilities it is difficult for children and seniors to go without for any length of time

It would be great to see the county take advantage of the cross country ski opportunities the trail provides. In some regions in Canada, these trails are used to host large events (loppet) where competitive and recreational skiers ski large distances. Having groomed trails or sections where only active users take advantage of the trail could be a big win for tourism and providing outdoor
Your survey. Is 10 a high rate or low? Be specific. The ski doos and 4 wheel wreck the trails for walking and ski. Can they stick to one side?
manage wash outs from beaver dams
Better parking to access different sections of the trails. The K&P east of Pucker Street has a washout problem due to the rock walls that make adequate ditching probably difficult to improve. The side gates roadway for get damaged by ATV's torquing out of them and don't get graded when the main trail in done. The renfrew to Pucker street needs upgrading.
No
Linking more trails would be lovely. Especially in Beachburg. There is a large group of outdoor enthusiasts in that area and it would be super beneficial to have access to leisure trails that would link up to the Algonquin Trail system near Pembroke. Such a great option for commuting as well.
Speeding of ATVs is a problem. Difficult problem to remedy when people are selfish and refuse to
Smooth out washboard bumps at intersections.
Speed signage for snowmobiles and noise enforcement
More mams on line
No
None
More single track trails for dirt bike

1- Do NOT require trail permits for use of the trail. (This includes ATV use most notably). Certainly do NOT allow a third party organization/club/association to have any kind of control/authority over these trails or their use (other than allowing volunteer maintenance operations). 2- K&P trail from Renfrew to Ashdad is full of potholes and has been for about a decade, getting progressively worse. These would have required only minor repair & investment (grading of a few small spots) had they been addressed in a timely manner, but the trail was rather neglected & will now be a more involved effort. Neglect = Minor maintenance turned to major repair. From what I've witnessed, a lot of this damage seems to be started by the extensive 'woops' created by snowmobiles on the (occasionally)groomed snow surface in the winter along with the melting snow/water trenching out the trails due to the hard-pack groomed snow surface & high shoulders of snowmobile trails preventing water from draining more evenly during spring. (Melt water has nowhere to go in the hard-pack snow/ice and creates concentrated trenches that excavate the railbed below. Regular minor maintenance would go a long way (spot grading/filling during summer & snowmobile clubs keeping on top of grooming in winter to avoid woops. Driver education/signage for snowmobilers to decrease unnecessary track spinning (which causes excessive woops) could be helpful. 3- Stop spraying herbicides/pesticides on public trails. Many people (and animals) forage along these trails. Periodic trimming/ maintenance is all that's needed. 4- Year-round ATV use/access would be beneficial. As an icefisher who legally uses an atv on snowmobile trails to access fishing areas, I can attest that my atv & sxs do no more or possibly even less damage to the groomed trails than the average snowmobile, when driven appropriately. I also snowmobile as well, so am able to compare without much bias. I prefer atv/sxs in almost every scenario except for deep unpacked snow or slush, which are rarely found on regularly groomed trails. Atvs should be able to ride the groomed trails all-year, especially when equipped with tracks. More people own & use atv/sxs than snowmobiles, and not being able to use the public trails from Nov-May is ridiculous - especially when snowmobile trails aren't open the vast majority of the winter season. 5- Allow dirtbikes & Enduro motorcycles to use the trails. As long as they are insured, they should be treated no differently than an atv/sxs. 6- Betterupdated signage & map boards. 7- Less OPP / Police

The more we can use enduro/dirt bikes on the trail the better, Better singage is also a priority

Expanding the County trail network using the B Trail through Pembroke to the Algonquin Trail and the B Trail south in Laurentian Valley Township.

My family uses this forest for a way to spend time together. We use it for dirt biking and it's a beautiful area to have my kids in. Surrounded by nature and not video games. Thank you!

Trails sometimes get disallowed by private owners. Sometimes a new owner that is not interested, other times it is an existing owner that feels they have been disrespected by inappropriate use. Increased support from the municipality to re-establish trails or obtain new trails. This can be in the form of facilitating and advicating healthy dialog between property owners and clubs.

Officially allow the use of motorbikes on trails

Link through the base and all the way to Mattawa

Allow insured dirt bikes and blue plated dual purpose motorcycles to utilize trails currently open to Multi use trails on the crown land, For all users, Both single 1 meter and 2 meter trails. For both Motorized and non-motorized users, this works very well at many other forest area's Simco county, Limerick Forest UCLG, Larose forest Ottawa. Working with (partners) local clubs OFATV OFTR BYTOWN User fee almost never generated more income then it cost to run program. Clubs enforce

From the Pembroke area we go to Renfrew, Arnprior, and Calabogie. We have to return the way we came so an alternate trail (a loop) would give variety.
Prevent land from being bought to prevent multi use trails.
Ensure multi use philosophy is promoted and protected
Connect the K&P to Lanark by opening the trail in Calabogie with the causeway.
Make the trails more accessible from Deep River
Rest stops and maybe a washroom .
Too hard for bike riding in summer. Too much sand.
Trail cameras between Forced Rd. and Boundary Rd. W. To catch dog walkers that don't dispose of dog poop and garbage cans to put the bags in.
Dirt bikes
Keep up on brush control.
No, a great job has been done by all
Inexpensive Hiker/biker campsites with outhouse, firepit, picnic table and potable water
That all users pay a fee for the enjoyment that they get from the trails. Not just motorized forms.
A central site that shows all available trails, their conditions (open/closed) and directions
Atvs cause ridges that are dangerous for bikers when passing thru the gates. If the small straight openings at the gates sew a little wider and better lined up with the path, bikes could use that instead
i think the trail is great
We have lived beside the Algonquin Trail for 5 years. As a regular user (foot, cycling and ATV) we've NEVER seen any rules enforcement activities at all. We pay taxes and \$150+/yr on ATV permits, insurance, etc...why bother. Having said that, the majority of users seem to be well behaved.
Multi use pass
More trails and maintenance would be great! Thanks
Improved way finding signage
I consider all of the above potential improvements except for allowance of greater trail activities as important improvements.
I think that there is a misperception among certain members of the public that ATV and snowmobile use is a detrimental and incompatible use with respect to the trails. I don't think that there is enough of a public campaign and information provided by municipal partners with respect to the significant financial contributions made by these powersport organizations to the operation, maintenance and capital improvements to the trails. This should be done by way of, among other things, signage. Residents should also be made aware of what the tax burden payable to individual taxpayers would be save and except for the contributions of the powersports industry to the trails. Powersports users are
More information would be helpful. I have come across mention of Hiking trails in Renfrew County Forests, but can find no information or maps. We always end up going to Shaw Woods instead.
Develop a gravel trail from Calabogie to Barryvale using the old causeway across the lake (would need a short bridge) plus Bluff Point road or some other route through that area. Purpose - avoid the paved and very busy Hwy 511 and Barryvale Rd. In other words, recreate some approximation of the old K&P

ATV traffic is completely wrecking trails like the K&P and rail trails in Renfrew. The K&P received maintenance in the last couple of years but there are still bad sections (as of 2023) and the ATVs will only lead to unworkable conditions for active sports. And trails that are squarely for walking / skiing such as the Nordic ski trails in Calabogie and Eagles Nest are also getting similarly damaged with mud pools and erosion etc. The Renfrew County forest is awful for hiking and cycling and I avoid it. It is
Let dirt bikes legally ride the trails
Rest area with outhouse/porta-potty and benches or picnic tables. Signage showing rest areas, toilets, parking, other amenities. We come from out of the county, and the above are all appreciated
It would be nice to be able to ride my dirt-bike on the trails. My boyfriend and I can't load up our bikes every time we go out. Not being able to use the trails really limits our access and enjoyment.
Advertise the trail maps a bit better
Let me and my family legally use dirt bikes and dual sport motorcycles on the trail networks.
Allowing dirtbikes on the Renfrew County trail network would add excitement and variety for outdoor enthusiasts, boosting tourism and supporting local economies. It's a fun way to explore the area while enjoying the thrill of off-road riding, and there's no difference in the safety risks compared to ATVs. Let's rev up the trails and make them accessible to everyone!
Allow off-road motorcycles on more trails
It's appears that only motorized 2 wheeled mobility vehicles are being discriminated against in Renfrew county. It would be great to see the same allowances for dirt bikes as side by sides and ATVs.
Allow dirt bikers on the trails
Large and motorized vehicles break up the surface and create impassable areas for bicycles. Large side by side vehicles are not able to safely pass a bicycle with the bicycle fully stopping
Allow registered and insured dirt bikes on the rail trails and ease of gaining insurance for dirt bikes under 150cc in order to get more people into the sport
Some of the trails, for a lack of better words. suck major donkey dick
We were told by opp that we werent allowed on them so....either educate the opp or allow us responsible, plated and insured dirtbike/enduro to access.
Improve the access and opportunity for motorized access (OHV, motorcycle, etc) use
Would love to take some time off and hit the trails on my dirtbike.
Allow offroad motorcycles which are green plated and insured to use the trails
More trails equals less run ins with people. Seems like you're more in nature with fewer people around
drainage/crushed stone in some wet areas.
Decriminalize dirt biking! I would make many vacations to enjoy these trails!
Motorcycle inclusivity.
More rule enforcement ...curb the misuse so more passive trail use is enjoyed. I won't take my grand children any where near the speeds or the free roaming dogshow do you know if you are getting responses from residents and not just from special interest groups from the other side of the province?
I was told motorcycles were not allowed. So I've never been. If this changes then I'd most likely hit the
These should be setup with leave no trace camping for hiking the entirety of the longer trails like the K&P. This could be a draw for tourism to the area.
Madawaska Ski Trail across from Calabogie Hills could have better parking and access to green trails without having to go on an immediate trail first

The Eagle's Nest trail is fabulous but it seems every time I go in the summer or fall on the weekend, there are motorized vehicles on it. This is not safe. It is also not respectful of this sacred Indigenous
LET DIRBIKES ON THE TRAIL!
BETTER ACCESS FOR ALL USERS
Pedestrian controlled crossings in urban towns. as a cyclist, in Arnprior, for example, crossing Daniel St. On the Algonquin trail is intimidating. Crossing Hwy 17 several times near Haley's is also very
Better surface for Beachburg trail into Pembroke
Ensure that users clean up after their animals. Too much horse and dog poop left on the trail.
Inform skidoo and ATV riders that this is a shared trail.
More snow but that is mother nature. I only use for snowmobile riding, nothing else.
Better Signage- kilometre markings, speed limits Maintaining trails at the first few snows before the snowmobiles are on them (ie so they are walkable) Rest benches along the trail - simple benches
When I ride the trail (bike) it would be nice to have small signage stating amenities that are coming up
Renfrew County could have rental stations (e-bikes, petal bikes) for people who can't afford and tourists. (In Petawawa, Pembroke, Cobden, Renfrew, Arnprior, Calabogie, etc) can ride town to town (replace batteries etc) Have designated camping spots, for one night only (evening until early morning) no fires, portapotties, and fix-it stations available. Have all trails use crushed lime stone and not sand. Speed / noise limits in town and around homes less than 25 km (dirt bikes, atvs, etc)
Somehow monitor/prohibit ATVs from driving on the trails from Dec 1 until May. The treads wreck the trails for walking in the winter if it gets soft. Gates allowing only walkers and sleds would put an end to
Install lighting and security cameras at trail heads.
More bicycle friendly (pea gravel vs loose rocks)
I would feel safer if there were designated day or time for non motorized activities. I often refrain. From using the trails on weekends and evenings when typically motorized traffic is heavier. Although most drivers are respectful and slow down when approaching and passing non motorized users those
Trail improvements between pucker st and renfrew k and p trails like was done to a section closer to
fine stone dust for gravel/road bikes hard to do but as a cyclist, I always cringe when 4 wheelers pass by because I breathe stone dust in following them, so maybe keeping paths wet to reduce dust?
finer aggregate for smoother riding
Better dust control. Have bicycle users require a pass, just like snowmobile and ATV users do.
I think with the rest areas, people would use bathrooms if there were any. I think signage would help when there are new tourists on the trail. The trails are fantastic for everyone and I think businesses can take advantage of it if they publicize their businesses
Intersections at lane ways and roadways need to be cleared back for sight lines better. Regular patrols by the OPP to make sure speed limits are followed and stop signs are obeyed by motor vehicles. More patrols by county staff to ensure garbage is not being dumped and people are cleaning up after their animals whether it be a dog or horse. Landowners are tired of dealing with trespassers from the trails, coming off the trails and exploring on private lands. It would be appreciated if the county would help with some signage and aiding in repairing some of the fences that have been vandalized by trespassers.

I'm only using the trail within Arnprior for walking so I see the trail at a slow speed as opposed to a vehicle. In a prefect world I'd like to see more native shade trees planted and a variety of species. Also some native plants to support pollinators. There are trees that get their limbs sawed off near the trail so they don't grow onto the trail but they are just hacked off. It would be nice to see them properly pruned. They would look nicer and be less maintenance in the long run. Also would be nice if the wild parsnip was nipped in the bud and prevented from seeding in the first place to reduce the amount of spraying needed. Obviously these suggestions are focus on the trails in town where there are more
more maps
Have more trails connected for peddle bikes.
I use the trails when I know I have the least chance of encountering motorbikes, or ATVs. The trail has become a dirt road which allows motorized vehicle easy access to any remaining bit of nature we have. In the brief window when ATVs are supposed to be off the trail I see families out with young children, more dog walkers, kids learning how to ride bikes. Then May comes, the ATVs take over again, and it
Allow side by sides on for a longer season, November and April are never used by snowmobiles. Would be ideal to extend season for atv, sbs for at least those 2 months.
On winter, groom a classic cross-country skiing trail on each sides of the alquinquin trail
I would like to see more signs and access to food and fuel for people coming through that are not
grading
Make rail beds less stones
More mixed use trails in the winter rather than priority being to snowmobiling. Connectivity of smaller communities, ie Burnstown and White Lake to the Main Trail network so that commutes via bike are safer (or make county roads safe to bike on - main are horrendous with no traffic calming in
posted speed limit at max 45kph...introduce a user fee for motorized traffic,(\$50.00)per season trail pass and make it transferable to all equipment...
They are wonderful generally and need 4 season maintenance to be used efficiently
more of them...
Garbage cans if possible
Reduce the number of motorised vehicles using the trails. Turn the trails over to the people not the clubs. No motorised vehicles in built up areas, like down town Petawawa.
Prevent ATVs and other motorized vehicles etc on trails meant for walking - they rip them up.
Connecting the whole trail No trail from Petawawa to Chalk River
Longer season for atv
find a trail surface that minimizes dust
We need more bike paths - please continue to add to the network.
There should be more money available to grade system annually.
More policing/control, speed limits are constantly being abused and I have seen a number of atv's
Add more diverse perennial plants and flowers....colourful landscape so that kids can appreciate nature more. A place for people to hang-out while walking
calcium in summer keep dust down
We need to carefully balance of keeping nature accessible and beautiful, and not overly
Wider for all users An app to help users stay informed re: hazardous areas or animal activity or even
allow dirt bikes
More trail lights so we can enjoy an evening stroll.

Dust abatement, Paving sections closer to town Speed limit enforcement for motorized vehicles
ATV, Snowmobiles and Dirt Bikes do NOT work well with other activities
By "rest areas" i would include portapotties or more permanent facilities. In all seasons
Big huge signs and monitoring to ensure that it is used and shared as intended. Example I often see powered motorbikes driving on it. People are going to "not see" and/or disrespect the signs when they know the trails are not being monitored. Also the argument the ATV's use is that they pay trail fees. So where does that fit in with the fact that it's a county trail? I'd happily pay a small fee to stop them talking about it. For the record I feel the trails should only be for self-propelled bikes/legs = nothing motorized other than electric bikes which require pedalling as well.
Fill in holes that erode with washout particularly along Ottawa River and improve trail in Arnprior which part seems to have been an old broken up paved road.
Some parts get very dusty on dry days if it's possible to improve on that?
Repair damage from ATVs. Smaller gravel in bumpy sections, e.g. between Arnprior and Pakenham.
Allow ATVs and Snowmobiles system wide access. In return, motorized vehicle operators adhere to a higher level of conduct to respect other users or the trails.
Keep them for active pursuits and avoid opening them for skidoo or all terrain vehicle use
Speed and noise level enforcement. Noxious and weed/brush overgrowth.
although it would be difficult to monitor but a few poop and scoop signage more garbage cans threw the towns but other wise you are doing a great job with maintenace I thank you all ..
Ban ATVs
Keep doing what you are doing. We appreciate the work that is done!
Dust control. Educating users on the rules and usage of the trails by other user groups ie. bicyclists shouldn't start riding in the middle of the path when an ATV comes up behind. Monitoring owners of dogs and horses to pick up their animals shit
Work with municipality to allow 4 wheel ATV on more roads so we do not have to purchase a trailer to go a very short distance to a start point. Open ATV trail between Petawawa and Chalk River. Thank
please stop the dirt bike and off road vehicle accessing out of season trails
where ruts are repaired by filling them in, very sandy gravel is sometimes used. This can be
There should be garbage cans at the trailheads
Trail location/direction signs at intersections
Times when no vehicles are allowed.
Garbage cans in the parts that go through town
White plated motorcycles are currently not allowed. Please change this to permit transit.
Perhaps having occasional police presence to discourage unfavorable activity might be a good idea
Improved sharing if the trails as multi use
One of my primary grade students last year had an idea to put garbage cans along the trail in town because there was so much garbage on the trail.
Mostly brushing in the summer months. Some sections get quite overgrown at times.
Have everyone buy a pass to help with trail maintenance. I purchase one to use it in the winter snowmobiling and In the summer on an atv. But there's plenty of people that come from all over to use it for biking and e bikes, myself included and I wouldn't mind buying a seasonal or yearly pass to walk on it or bike on it, it shouldn't be just the snowmobiles and atv users that pay for its maintenance.
Complete the sections to link Chalk River to Petawawa. Complete trails west of the Wylie crossing.

It depends what part of the trail. Some parts are soft. Other parts are washed out. Yet, more washrooms is what I need. lol

Having animal waste bags on trails so people pick up waste and garbage areas.

COUNTY OF RENFREW**BY-LAW NUMBER****A BY-LAW TO REGULATE AND GOVERN THE USE OF THE LANDS IDENTIFIED
AS COUNTY OF RENFREW RECREATIONAL TRAILS AS LINEAR PARKS**

WHEREAS Section 9 of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority;

AND WHEREAS Section 8 of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, provides that Sections 9 and 11 shall be interpreted broadly so as to confer broad authority on municipalities to a) enable municipalities to govern their affairs as they consider appropriate and, b) enhance their ability to respond to municipal issues;

AND WHEREAS Section 11 (3) of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, provides that a municipality is authorized to pass by-laws with respect to matters within the sphere of jurisdiction of culture, parks, recreation and heritage;

AND WHEREAS the Council of the Corporation of the County of Renfrew developed and adopted a management plan for the Algonquin Trail, as part of the Ottawa Valley Recreational Trail, that addresses issues such as use, control, liability, etc.;

AND WHEREAS the Council of the Corporation of the County of Renfrew developed and adopted a management plan for the K & P Recreational Trail that addresses issues such as use, control, liability, etc.;

AND WHEREAS it is deemed expedient and in the interest of public safety to regulate and govern the use of the County of Renfrew Recreational Trails;

AND WHEREAS the Council of the Corporation of the County of Renfrew has determined that any breach of the provisions of this By-law should be subject to a fine as set out in Schedule I.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. **DEFINITIONS**

“Algonquin Trail” means a 30-metre wide linear park to include all owned and leased land in the County and the City of Pembroke, and is the County of Renfrew portion of the Ottawa Valley Recreational Trail.

“Camp” includes the placement of a tent or trailer at any time on the Property or the lodging or staying overnight on the Property.

“County of Renfrew” means the Municipal Corporation of the County of Renfrew.

“Debris” includes anything that is not natural to the Property.

“Dirt Bike” means a two-wheel motorized machine used primarily for traveling on land other than registered roadways.

“Enforcement Officer” means a Provincial Offences Officer, an Ontario Provincial Police Officer, a By-law Officer as appointed by the County or a local municipality located within the geographic boundary of the County of Renfrew, or any person exercising a power or performing duty under this By-law.

“Firearm” includes any type of gun or other firearm including an air gun, spring gun, pellet gun, tranquillizer gun, cross-bow, long-bow or other type of bow, sling shot, or any similar thing.

“K & P Recreational Trail” means a varying width linear park to include all owned and leased land in the County of Renfrew, running from the interior of the Town of Renfrew to Calabogie.

“Licensee” means an association or club issued a license by the County of Renfrew to use the County of Renfrew Recreational Trails, and allow their members to use the designated County of Renfrew Recreational Trails through the issuance of permits in accordance with an executed License Agreement between the association or club and the County of Renfrew.

“Litter” includes the throwing, dumping, placing, depositing of any debris.

“Motor Vehicle” means a vehicle used for transportation relying upon a motor for operation including vehicles described as Off-Road Vehicles, Snowmobile/Motorized Snow Vehicles, Motorcycles, Dirt Bikes.

“Natural Features” means all geology, vegetation, and wildlife pertaining to, existing in or produced by nature throughout the County of Renfrew Recreational Trails. This includes all plant and wildlife species and wetland areas.

“Off-Road Vehicle” means an off-road vehicle within the meaning of the Off Road Vehicles Act, R.S.O .1990, c.O. 4, as amended.

“Ottawa Valley Recreational Trail” or **“OVRT”** means the 296 km section of trail owned and leased by the County of Renfrew, County of Lanark and the Township of Papineau-Cameron running from outside Mattawa to outside Smiths Falls.

“Pedestrian” means any person travelling on foot or with related foot gear and not requiring the aid of a motor for propulsion.

“Permit” means a current permit issued by a Licensee authorized by the County of Renfrew to allow the use of the trail by Permit Holders.

“Permit Holder” means a person issued a permit by a Licensee authorized by the County of Renfrew.

“County of Renfrew Recreational Trails” means any recreational trail designated by the County of Renfrew under this By-law as a linear park; including, but not limited to, Algonquin Trail and K & P Recreational Trail.

“Signage” means postings throughout the County of Renfrew Recreational Trails erected, or authorized, by the County of Renfrew.

“Property” means the property described as the Renfrew County Recreational Trails in the County of Renfrew.

“Snowmobile/Motorized Snow Vehicle” means a motorized snow vehicle, within the meaning of the Motorized Snow Vehicles Act, R.S.O. 1990, c.M. 44, as amended.

2. **PERMITTED USES**

The following are considered permitted uses of the County of Renfrew Recreational Trails:

- (i) Walking, running, hiking, dog walking.
- (ii) Cross country skiing, snowshoeing.
- (iii) Orienteering, geocaching.
- (iv) Nature appreciation, bird watching, nature study.
- (v) Dog sledding.
- (vi) Cycling, including the use of E-bikes.
- (vii) Horseback riding.
- (viii) Harvesting of non-wood products such as tree seed/cones, mushrooms for personal use.
- (ix) Electric-powered personal mobility vehicles (scooters, wheelchairs, etc.)
- (x) Other activities as approved through the execution of a land use agreement, lease agreement, license agreement, or special event permit obtained from the County of Renfrew.
- (xi) Other personal transportation as approved by the County of Renfrew.

3. **PROHIBITED ACTIVITIES**

The following activities are prohibited on the Algonquin Trail:

- (i) Tampering with or removing any signage.
- (ii) Using any portion of County of Renfrew Recreational Trails during a closure of that portion by the County of Renfrew due to extreme weather conditions, maintenance, or other reason at their discretion.
- (iii) Disobeying signage posted by the County of Renfrew.
- (iv) Camping or causing any person to camp.
- (v) Hunting or causing any person to hunt.
- (vi) Discharging or operating a weapon or firearm or causing any person to discharge or operate any weapon or firearm.
- (vii) Littering, or failing to pick up after pets or horses.
- (viii) Failing to control a pet, including dogs and horses.

- (ix) Vandalizing Property or cause any person to vandalize Property.
- (x) Starting or feeding an open air fire.
- (xi) Removing, destroying, or otherwise disturbing any natural features without written consent of the County of Renfrew.
- (xii) Operation of a Motor Vehicle without a required license, insurance, or permit approved through lease agreement.

If a person is using the County of Renfrew Recreational Trails while operating a Motor Vehicle in accordance with Section 2, they shall not interfere with, or impede, a pedestrian or any other person using the County of Renfrew Recreational Trails.

5. **SPEED LIMIT**

The maximum speed limit permitted throughout the County of Renfrew Recreational Trails is 50 km/hour on rural parts of the trail and 20 km/hour on urban parts of the trail. Urban and rural sections of the County of Renfrew Recreational Trails and their respective speed limits will be delineated by signage. Every person who operates a motor vehicle, in compliance with Sections 2 and 3, on the trail shall comply with the speed limits.

6. **PERMITS**

Sections of the County of Renfrew Recreational Trails may be leased on an annual basis to local clubs or associations, which operate under the auspices of the 'Ontario Federation of Snowmobile Clubs' or the 'Ontario Federation of ATV Clubs'.

As per the Motorized Snow Vehicles Act, no person shall drive a motorized snow vehicle upon a prescribed trail except under the authority of, and in accordance with, a trail permit for the motorized snow vehicle issued. Similar restrictions shall be enforced for any other motor vehicle users of the County of Renfrew Recreational Trails permitted through a Lease Agreement.

Lease Agreements shall stipulate the period in each calendar year during which permitted uses under the Agreement may take place.

7. **CANINE AND EQUESTRIAN USE**

Canine and equestrian use requires the removal of excrement from the County of Renfrew Recreational Trails surface and violations are subject to penalty. Equestrian excrement shall be considered in the same manner as canine excrement.

8. CURFEWS/TIME OF USE

Users of the County of Renfrew Recreational Trails may do so from 7:00 a.m. to 11:00 p.m., unless otherwise posted by local by-laws with appropriate legislation cited.

9. ENFORCEMENT AND PENALTIES

- 9.1. Every person who uses the County of Renfrew Recreational Trails is subject to all Municipal By-laws and all Provincial and Federal laws and regulations. Any person violating any Municipal By-law, or other law, may be ordered by the County of Renfrew or an Enforcement Officer to leave the County of Renfrew Recreational Trails.
- 9.2. No person shall hinder or obstruct, or attempt to hinder or obstruct an Enforcement Officer.
- 9.3. No person shall neglect or refuse to produce information, identification or to provide any information required by any person acting pursuant to this By-law.
- 9.4. In addition to any other authority they may have, an Enforcement Officer is authorized to enforce the provisions of this By-law and to order any persons believed by such Enforcement Officer to be contravening or who has contravened any provision of this By-law:
 - a) To desist from the activity constituting or contributing to such a contravention;
 - b) To remove from the County of Renfrew Recreational Trails anything owned by or in the control of such person which the officer believes is or was involved in such contravention, and;
 - c) To leave the County of Renfrew Recreational Trails.
- 9.5. The court in which a conviction has been entered pursuant to this By-law and any other court of competent jurisdiction thereafter may make an order prohibiting the continuation or repetition of the offence by the person convicted, and such order shall be in addition to any other penalty imposed by the court on the person convicted.
- 9.6. Every person who contravenes any provision of this By-law is guilty of an offence and upon conviction is liable to a fine or penalty as provided for in the Provincial Offences Act, R.S.O. 1990, c. P. 33, as may be amended from time to time and to any other applicable penalty, including but not limited to those defined in the Off-Road Vehicles Act, the Highway Traffic Act, the Motorized Snow Vehicles Act and the Trespass to Property Act.
- 9.7. The County of Renfrew appoints the Ontario Provincial Police (“OPP”), and/or a designated By-law Enforcement Officer with the authority to enforce this By-law.

10. PENALTY

Any person found by an Enforcement Officer to have breached any provision of this By-law including applicable offences in Schedule 'I' may be subject to a fine as follows:

- i) A breach by a Permit Holder or any user of the County of Renfrew Recreational Trails of any provision of this By-law shall be subject to a fine as set out in Schedule "I".
- ii) Upon receipt of a notice of a fine, the Permit Holder or the person or corporation named in the notice shall pay the penalty within seven (7) days to the Municipality.
- iii) A fine Notice shall include the following information:
 - (a) the fine Notice Date;
 - (b) the date on which the fine is due and payable;
 - (c) the signature of the issuing Enforcement Officer;
 - (d) particulars of the contravention reasonably sufficient to indicate the nature of the contravention;
 - (e) the amount of the fine; and,
 - (f) a statement advising that an unpaid fine will constitute a debt of the person or corporation to the Municipality.
- iv) An Enforcement Officer may serve the fine Notice on a person or corporation by one of the following methods:
 - (a) delivering it personally to the person or to the head office of the corporation;
 - (b) sending a copy by registered mail to the last known address of the person or the head office of the corporation; or,
 - (c) posting a copy of the notice in a conspicuous place at the site of the contravention and sending a copy by registered mail to the last known address of the person or the head office of the corporation.
- v) A fine remaining unpaid after the date when it is due and payable, constitutes a debt to the Municipality owed by the person or corporation named in the notice. The Municipality may take all steps available in law to collect the unpaid penalty.

11. SHORT FORM WORDINGS

- 11.1. The Municipality shall make application to the Ministry of the Attorney General of Ontario for approval of Short Form Wordings and Set Fines in accordance with the Set Fine Schedule approved by resolution of Council, and such fines shall come into effect upon the approval or amendment by the Attorney General of Ontario or their designate.

- 11.2. Staff shall be authorized to make changes to the By-law or Set Fine Schedule without amendment to the By-law or Resolution of Council, if so recommended by the Attorney General or their designate in order for the Set Fines to be approved.
- 11.3. Council may, by Resolution, amend the Set Fines under this By-law at any time. Any amendment made to the Set Fines by Resolution of Council will come into force upon approval of the Attorney General or their designate.

12. **APPLICABILITY**

This By-law does not apply to vehicles or persons:

- i) of authorized law enforcement, firefighting, emergency medical, or other emergency personnel when carrying out authorized duties, or
 - ii) engaged in work on or along the County of Renfrew Recreational Trails on behalf of the County of Renfrew.
13. THAT the document marked Schedule '1' attached to and made a part of this By-law is hereby approved.
14. THAT By-laws 92-09 and 119-18 are hereby repealed.
15. THAT this By-law shall come into force and take effect upon the final passing thereof.

READ a first time this XXth day of May 2024.

READ a second time this XXth day of May 2024.

READ a third time and finally passed this XXth day of May 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

Schedule 'I'

Item	Offence	Set Fine
1.	Operating a vehicle which fails to meet all applicable provincial and manufacturer safety standards with regard to safety equipment and serviceability of the vehicle.	\$185.00
2.	Operation, or causing the operation, of a vehicle in an unsafe manner for the driver, passengers and/or other trail users.	\$185.00
3.	Operation, or causing the operation, of a vehicle that does not meet the manufacturer sound level standards.	\$300.00
4.	Operation, or causing the operation, of a vehicle with a passenger seated improperly.	\$360.00
5.	Speeding — more than 20 km/h where limit is 20 km/h or less.	\$220.00
6.	Speeding — more than 50 km/h where limit is 50 km/hr.	\$220.00
7.	Tampering with or removing signage posted by, or in partnership with, the County of Renfrew.	\$185.00
8.	Disobeying signage posted by, or in partnership with, the County of Renfrew.	\$185.00
9.	Using a portion of the County of Renfrew Recreational Trails during a closure of that portion of County of Renfrew Recreational Trails by the County of Renfrew due to extreme weather conditions, maintenance, or <u>before or after prescribed dates and times the trail is open.</u>	\$220.00
10.	Littering, or failing to pick up after dogs or horses.	\$500.00
11.	Failing to control a pet, including dogs and horses.	\$185.00
12.	Camping or causing any person to camp.	\$185.00
13.	Hunting or causing any person to hunt.	\$185.00
14.	Discharging or operating a weapon or firearm, or causing any person to discharge or operate any weapon or firearm.	\$185.00
15.	Vandalizing the Property or causing any person to vandalize the Property.	\$250.00
16.	Starting or feeding an open-air fire.	\$500.00

Item	Offence	Set Fine
17.	Removing, destroying, or otherwise disturbing any Natural Features without written consent of the County of Renfrew.	\$185.00
19.	Operation of any Motor vehicle without a licensed permit displayed on vehicle.	\$220.00

**At the discretion of enforcement official fines doubled in Community Safety Zones areas as signed along the Trail.

DRAFT

COUNTY OF RENFREW**BY-LAW NUMBER 92-09****A BY-LAW TO PROHIBIT CERTAIN ACTIVITIES ON
COUNTY OF RENFREW-OWNED FORESTS AND TRAILS**

WHEREAS by subsection 11(2) of the *Municipal Act*, 2001, S.O. 2001, Chapter 25, as amended, the Council of the Corporation of the County of Renfrew is authorized to pass a by-law providing for the use by the public of lands of which the Corporation is the owner and for the regulation of such use and the protection of such lands;

AND WHEREAS by sections 2, 3, 5, and 6 of the *Trespass to Property Act*, Chapter T.21 of the Revised Statutes of Ontario, 1990, the Council of the Corporation of the County of Renfrew is authorized to prohibit entry to land occupied by the Corporation of the County of Renfrew and to regulate the carrying on of certain activities on such land and for these purposes give notice thereof;

AND WHEREAS the Council of the Corporation of the County of Renfrew approved the document entitled "Renfrew County Forest Management Plan 2006-2040" which outlines the County's policies with regard to the resource management of the lands occupied by the Corporation and generally known as the Renfrew County Forest, and the "K&P Trail Management Plan" which outlines the County's policies with regard to the management of the lands occupied by the Corporation and generally known as the K&P Trail;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. That By-law 34-09 is hereby repealed.
2. That the document marked Schedule "A" attached to and made a part of this by-law is hereby approved.
3. No person shall:
 - a) remove, damage or deface County property;
 - b) remove, damage or deface a relic, an artifact or natural object;
 - c) damage, deface or disturb an archaeological or historical site;
 - d) unlawfully disturb, cut, kill, remove or harm a plant or tree;
 - e) unlawfully disturb, remove or harm a natural object;
 - f) unlawfully conduct research;
 - g) litter or cause litter;
 - h) start a fire;
 - i) permit domestic animal to disturb people, damage County property or vegetation, chase or harass wildlife or cause injury;
 - j) introduce or possess a plant, animal or thing that may carry non-native or invasive species;
 - k) unlawfully occupy land in County property; or
 - l) unlawfully camp.

4. This by-law shall not apply to an employee of the Corporation of the County of Renfrew while acting in the course of his or her employment in managing the Renfrew County Forest or any part thereof, or any person authorized by an employee of the Corporation of the County of Renfrew to carry out any duty relating to the resource management of the Renfrew County Forest or any part thereof.
5. Officers to enforce the provisions of this by-law may be appointed by by-law of Council and an Officer so appointed shall:
 - (a) not be a member of the Council; and
 - (b) shall hold office for such term and on such conditions as may be specified by by-law of the County.
6. Any person who contravenes any provision of this by-law is, upon conviction, guilty of an offence and is liable to any penalty as provided in the *Provincial Offences Act*.
7. That this by-law shall come into force and take effect upon the passing thereof.

READ a first time this 26th day of August, 2009.

READ a second time this 26th day of August, 2009.

READ a third time and finally passed this 26th day of August, 2009.

DONALD RATHWELL, WARDEN

NORM LEMKE, CLERK

Schedule “A”
THE CORPORATION OF THE COUNTY OF RENFREW
PART 1 PROVINCIAL OFFENCES ACT
BY-LAW NO. XX-09
BY-LAW TO PROHIBIT CERTAIN ACTIVITIES ON COUNTY OF
RENFREW-OWNED FORESTS AND TRAILS

<u>Item</u>	Column 1 Short Form Wording	Column 2 Provision creating or defining offence	Column 3 Set Fine
1	Remove County property	s. 3(a)	\$125.00
2	Damage County property	s. 3(a)	\$125.00
3	Deface County property	s. 3(a)	\$125.00
4	Damage relic, artifact or natural object	s. 3(b)	\$125.00
5	Deface relic, artifact or natural object	s. 3(b)	\$125.00
6	Remove relic, artifact or natural object	s. 3(b)	\$125.00
7	Damage archaeological or historical site	s. 3(c)	\$125.00
8	Deface archaeological or historical site	s. 3(c)	\$125.00
9	Unlawfully disturb archaeological or historical site	s. 3(c)	\$125.00
10	Unlawfully disturb plant or tree	s. 3(d)	\$125.00
11	Unlawfully cut plant or tree	s. 3(d)	\$125.00
12	Unlawfully kill plant or tree	s. 3(d)	\$150.00
13	Unlawfully remove plant or tree	s. 3(d)	\$125.00
14	Unlawfully harm plant or tree	s. 3(d)	\$125.00
15	Unlawfully disturb natural object	s. 3(e)	\$125.00
16	Unlawfully remove natural object	s. 3(e)	\$125.00
17	Unlawfully harm natural object	s. 3(e)	\$125.00
18	Unlawfully conduct research	s. 3(f)	\$125.00
19	Litter	s. 3(g)	\$125.00
20	Cause litter	s. 3(g)	\$125.00
21	Start fire	s. 3(h)	\$150.00
22	Permit domestic animal to disturb people	s. 3(i)	\$ 75.00
23	Permit domestic animal to damage County property or vegetation	s. 3(i)	\$ 75.00
24	Permit domestic animal to chase wildlife	s. 3(i)	\$ 75.00
25	Permit domestic animal to harass wildlife	s. 3(i)	\$ 75.00
26	Permit domestic animal to cause injury	s. 3(i)	\$100.00
27	Introduce plant, animal or thing that may carry non-native or invasive species	s. 3(j)	\$150.00
28	Possess plant, animal or thing that may carry non-native or invasive species	s. 3(j)	\$150.00
29	Unlawfully occupy land in County property	s. 3(k)	\$125.00
30	Unlawfully camp	s. 3(l)	\$ 75.00

Note: The general penalty provision for the offences listed above is Section 6 of By-law XX-09, a certified copy of which has been filed.

COUNTY OF RENFREW

BY-LAW NUMBER

**A BY-LAW TO PROHIBIT CERTAIN ACTIVITIES ON
COUNTY OF RENFREW-OWNED FORESTS**

WHEREAS by subsection 11(2) of the Municipal Act, 2001, S.O. 2001, Chapter 25, as amended, the Council of the Corporation of the County of Renfrew is authorized to pass a by-law providing for the use by the public of lands of which the Corporation is the owner and for the regulation of such use and the protection of such lands;

AND WHEREAS by sections 2, 3, 5, and 6 of the Trespass to Property Act, Chapter T.21 of the Revised Statutes of Ontario, 1990, the Council of the Corporation of the County of Renfrew is authorized to prohibit entry to land occupied by the Corporation of the County of Renfrew and to regulate the carrying on of certain activities on such land and for these purposes give notice thereof;

AND WHEREAS the Council of the Corporation of the County of Renfrew approved the document entitled "Renfrew County Forest Management Plan 2017-2026", and any subsequent Plans, which outlines the County's policies with regard to the resource management of the lands occupied by the Corporation and generally known as the Renfrew County Forest;""

AND WHEREAS the Council has determined that any breach of the provisions of this By-law should be subject to an Administrative Monetary Penalty.

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. **DEFINITIONS**

"Administrative Monetary Penalty" is a penalty imposed for a contravention of this By-law and issued upon discovery of the unlawful event. It is due and payable with no right of appeal and constitutes a debt to the County.

"Camp" includes the placement of a tent or trailer at any time on the Property or the lodging or staying overnight on the Property.

"County of Renfrew" means the Municipal Corporation of the County of Renfrew.

"Debris" includes anything that is not natural to the Property.

"Enforcement Officer" means a Provincial Offences Officer, an Ontario Provincial Police Officer, or any person exercising a power or performing duty under this By-law.

"Litter" includes the throwing, dumping, placing, depositing of any debris.

“Natural Features” means all geology, vegetation, and wildlife pertaining to, existing in or produced by nature throughout the Renfrew County Forest. This includes all plant and wildlife species and wetland areas.

“Organized Event” includes any event that takes place in a County Forest where person(s) are charged an entry fee or the event is advertised, but does not include organized hikes or nature walks.

“Property” means the property described as the Renfrew County Forest in the County of Renfrew.

“Refuse” includes but is not limited to discarded food, food and drink packaging, disposable diapers, broken glass, appliances, electronics, broken glass, grass and garden clippings and inert fill of any kind.

“Renfrew County Forest” includes all forested properties owned by the Corporation of the County of Renfrew.

“Signage” means postings throughout the Renfrew County Forest erected, or authorized, by the County of Renfrew.

2. **PERMITTED USES**

Permitted uses are described in the “Renfrew County Forest Management Plan 2017-2026”, and any subsequent Plans.

3. **PROHIBITED ACTIVITIES**

3.1 No person shall:

- a) remove, damage or deface County property;
- b) remove, damage or deface a relic, an artifact or natural object;
- c) damage, deface or disturb an archaeological or historical site;
- d) unlawfully disturb, cut, kill, remove or harm a natural feature;
- e) unlawfully conduct research;
- f) litter, dump or dispose of any foreign material or refuse;
- g) start a fire;
- h) fail to control a pet, including dogs
- i) permit livestock to trespass on County property
- j) permit livestock or pet to damage County property or vegetation
- k) introduce a plant, animal or thing that may carry non-native or invasive species;
- l) unlawfully occupy land in County property
- m) unlawfully camp
- n) conduct target practice in County property
- o) conduct paintball in County property
- p) construct an unauthorized structure in County property
- q) damage access road or designated trail in County property
- r) interfere/disrupt logging operations in County property

- s) construct unauthorized trail in County property
- t) construct tree stand or structure with use of nails or hardware in County property
- u) conduct organized event in County property with no agreement
- v) conduct unauthorized baiting of bears in County property; or disobey or tamper with a posted sign within a County property

4. ENFORCEMENT AND PENALTIES

- 4.1 Every person who uses the Renfrew County Forest is subject to all Municipal by-laws and all Provincial and Federal laws and regulations. Any person violating any Municipal by-law, or other law, may be ordered by the County of Renfrew or an Enforcement Officer to leave the Renfrew County Forest.
- 4.2 No person shall hinder or obstruct, or attempt to hinder or obstruct an Enforcement Officer.
- 4.3 No person shall neglect or refuse to produce information, identification or to provide any information required by any person acting pursuant to this By-law.
- 4.4 In addition to any other authority they may have, an Enforcement Officer is authorized to enforce the provisions of this By-law and to order any persons believed by such Enforcement Officer to be contravening or who has contravened any provision of this By-law:
 - a) To desist from the activity constituting or contributing to such a contravention;
 - b) To remove from the Renfrew County Forest anything owned by or in the control of such person which the officer believes is or was involved in such contravention, and;
 - c) To leave the Renfrew County Forest.
- 4.5 The court in which a conviction has been entered pursuant to this By-law and any other court of competent jurisdiction thereafter may make an order prohibiting the continuation or repetition of the offence by the person convicted, and such order shall be in addition to any other penalty imposed by the court on the person convicted.
- 4.6 Every person who contravenes any provision of this By-law is guilty of an offence and upon conviction is liable to a fine or penalty as provided for in the Provincial Offences Act, R.S.O. 1990, c. P. 33, as may be amended from time to time and to any other applicable penalty, including but not limited to those defined in the Off-Road Vehicles Act, the Highway Traffic Act, the Motorized Snow Vehicles Act and the Trespass to Property Act.
- 4.7 The County of Renfrew appoints the Ontario Provincial Police (“OPP”) with the authority to enforce this By-law.

5. ADMINISTRATIVE PENALTY

Any person found by an Enforcement Officer to have breached any provision of this By-law including applicable offences in Schedule ‘A’ may be subject to an Administrative Penalty as follows:

- i) A breach by any user of the Renfrew County Forest of any provision of this By-law shall be subject to an Administrative Monetary Penalty as designated in Schedule "A".
- ii) Upon receipt of a notice of Administrative Monetary Penalty, the Permit Holder or the person or corporation named in the notice shall pay the penalty within seven (7) days to the County of Renfrew.
- iii) An Administrative Monetary Penalty Notice shall include the following information:
 - a) the Administrative Monetary Penalty Notice Date;
 - b) the date on which the Administrative Monetary Penalty is due and payable;
 - c) the signature of the issuing Enforcement Officer;
 - d) particulars of the contravention reasonably sufficient to indicate the nature of the contravention;
 - e) the amount of the Administrative Monetary Penalty; and,
 - f) a statement advising that an unpaid Administrative Monetary Penalty will constitute a debt of the person or corporation to the Municipality.
- iv) An Enforcement Officer may serve the Administrative Monetary Penalty Notice on a person or corporation by one of the following methods:
 - a) delivering it personally to the person or to the head office of the corporation;
 - b) sending a copy by registered mail to the last known address of the person or the head office of the corporation; or,
 - c) posting a copy of the notice in a conspicuous place at the site of the contravention and sending a copy by registered mail to the last known address of the person or the head office of the corporation.
- v) An Administrative Monetary Penalty remaining unpaid after the date when it is due and payable, constitutes a debt to the County of Renfrew owed by the person or corporation named in the notice. The County of Renfrew may take all steps available in law to collect the unpaid penalty.

6. SHORT FORM WORDINGS

- 6.1 The Municipality shall make application to the Ministry of the Attorney General of Ontario for approval of Short Form Wordings and Set Fines in accordance with the Set Fine Schedule approved by resolution of Council, and such fines shall come into effect upon the approval or amendment by the Attorney General of Ontario or their designate.
- 6.2 Staff shall be authorized to make changes to the By-law or Set Fine Schedule without amendment to the By-law or Resolution of Council, if so recommended by the Attorney General or their designate in order for the Set Fines to be approved.
- 6.3 Council may, by Resolution, amend the Set Fines under this By-law at any time. Any amendment made to the Set Fines by Resolution of Council will come into force upon approval of the Attorney General or their designate.

7. **APPLICABILITY**

This By-law does not apply to persons:

- i) of authorized law enforcement, firefighting, emergency medical, or other emergency personnel when carrying out authorized duties, or
 - ii) employed by the Corporation of the County of Renfrew while acting in the course of their employment in managing the Renfrew County Forest or any part thereof, or any person authorized by an employee of the Corporation of the County of Renfrew to carry out any duty relating to the resource management of the Renfrew County Forest or any part thereof.
8. THAT the document marked Schedule "I" attached to and made a part of this By-law is hereby approved.
9. THAT By-law 92-09 is hereby repealed.
10. THAT this By-law shall come into force and take effect upon the final passing thereof.

READ a first time this XXth day of XXX, 2024.

READ a second time this XXth day of XXX, 2024.

READ a third time and finally passed this XXth day of XXX 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

Schedule "1"
THE CORPORATION OF THE COUNTY OF RENFREW
PART 1 PROVINCIAL OFFENCES ACT
BY-LAW NO. XX-24
BY-LAW TO PROHIBIT CERTAIN ACTIVITIES ON COUNTY OF
RENFREW-OWNED FORESTS

	Column 1	Column 2	Column 3
<u>Item</u>	Short Form Wording	Provision creating or defining offence	Set Fine
1	Remove/alter/deface/destroy County property	s. 3(a)	185
2	Remove/alter/deface/destroy relic, artifact or natural object	s. 3(b)	350
3	Damage/deface/disturb archaeological or historical site	s. 3(c)	350
4	Unlawfully disturb/cut/kill/remove or harm a plant or tree	s. 3(d)	185
5	Unlawfully conduct research	s. 3(e)	185
6	Litter, dump or dispose of any foreign material or refuse	s. 3(f)	500
7	Start fire	s. 3(g)	500
8	Fail to control a pet, including dogs	s. 3(h)	185
9	Permit livestock to trespass on County property	s. 3(i)	185
10	Permit livestock or pet to damage County property or vegetation	s. 3(j)	185
11	Introduce plant, animal or thing that may carry non-native or invasive species	s. 3(k)	500
12	Unlawfully occupy land in County property	s. 3(l)	350
13	Unlawfully camp	s. 3(m)	185
14	Conduct target practice in County Property	s. 3(n)	185
15	Conduct paintball in County property	s. 3(o)	185
16	Construct unauthorized structure in County property	s. 3(p)	185
17	Damage access road or designated trail in County property	s. 3(q)	350
18	Interfere/disrupt logging operations in County property	s. 3(r)	350
19	Construct unauthorized trail in County property	s. 3(s)	185
20	Construct tree stand or structure with use of nails or hardware in County property	s. 3(t)	350
22	Conduct organized event in County property with no agreement	s. 3(u)	350

	Column 1	Column 2	Column 3
<u>Item</u>	Short Form Wording	Provision creating or defining offence	Set Fine
23	Conduct unauthorized bear baiting in County property	s. 3(v)	185
24	Disobey or tamper with a posted sign in County property	s. 3(w)	185

Note: The general penalty provision for the offences listed above is Section 3 of By-law XX-24, a certified copy of which has been filed.

COUNTY OF RENFREW**CORPORATE SERVICES/DEVELOPMENT PLANNING DEPARTMENT REPORT**

TO: County Council

FROM: Daniel Burke, Treasurer and Bruce Howarth, Manager of Planning

DATE: March 27, 2024

SUBJECT: Notice of Motion Tabled from February 28th, 2024 – Re Town of Arnprior request for participation in a Brownfield Remediation Tax Assistance Program

At the February 28, 2024 County Council meeting direction was given to staff to provide a report regarding participation in a Brownfield Remediation Tax Assistance Program.

Upon review, the County is currently prohibited from participating in a lower-tier community improvement plan (CIP) under Section 28(7.2) of the Planning Act; the section of the Act dealing with Community Improvement Plans. This section states that the council of an upper-tier municipality may make grants or loans to the Council of a lower-tier municipality (and a lower-tier to an upper-tier) for the purposes of carrying out a CIP, but only if the Official Plan of the municipality making the grant or loan contains provisions relating to the making of such grants or loans. In order to proceed with this request, the County would be required to amend the Official Plan to implement a policy that would allow the County to participate in a lower-tier CIP. Counties that have undertaken this process combine the Official Plan policy with a “Regional Revitalization Program” or a “Regional Incentives Program”. These programs identify regional goals (as opposed to local goals) and set the standards and incentives contained in a local CIP that the County would be willing to support.

As an example, in the County of Stormont Dundas and Glengarry (SDG), the Regional Incentives Program is a collaborative effort between the County and their local municipalities. Applications are generally received and initially reviewed by staff of the local municipality, then reviewed by County staff and forwarded to a Regional Incentives Program Approvals Committee. The Regional Incentives Approvals Committee is responsible for recommending the approval of Regional Tourism grants to County Council. Final approval for all grants rests with SDG County Council. SDG offers the following grants under this program:

1. Façade, Signage, and Property Improvement Grant.
2. Building Improvement/Restoration Grant.
3. Building Conversion/Expansion Grant.

4. Feasibility, Design, and Study Grant.
5. Planning Application and Permit Fees Grant.

Participation of the County in a Tax Increment Equivalent Grant as proposed by the Town of Arnprior is first to be included in the Official Plan, and then detailed in a regional program. Once these are implemented, the County could consider supporting the Town's request.

In addition to our primary discussion, the mesa project places significant emphasis on housing availability and affordability. Through the mesa approach, we recognize the interconnectedness between mental health, substance use, addiction, and the rising demand for emergency and social services, necessitating strategic planning and investment in housing. The mesa initiative promotes proactive efforts to develop and endorse effective, inventive solutions to housing challenges, spearheaded collaboratively by the County of Renfrew. One potential avenue for exploration by the County involves instituting a County-wide CIP to support affordable housing endeavors.

According to the Planning Act, only "prescribed upper-tier municipalities" possess the authority to implement a CIP. Presently, the only prescribed upper-tier municipalities include the Regions of Durham, Halton, Niagara, Peel, Waterloo, York, the District of Muskoka, and the County of Frontenac. Notably, the Planning Act outlines distinct differences in CIP usage between lower-tier and upper-tier municipalities. A prescribed upper-tier municipality is constrained to incorporate the following three elements into a CIP: infrastructure falling within the upper-tier municipality's jurisdiction, land and structures within and adjacent to existing or planned transit corridors with potential for concentrated mixed-use development, and affordable housing initiatives. Given that Renfrew County lacks jurisdiction over water or wastewater services and lacks planned transit corridors, only the third element, affordable housing, holds particular relevance for consideration. To the best of our knowledge, there isn't an existing instance of an upper-tier CIP solely dedicated to affordable housing. Establishing a CIP specifically tailored to affordable housing would empower the County to offer incentives and collaborate with developers to augment the supply of much-needed housing, aligning with the mesa action model.

Therefore, staff are seeking direction from Council on how to proceed:

- A. Amend the County of Renfrew Official Plan to implement enabling policies and direction to draft a Regional Incentives Program. The Regional Incentives Program would implement policies and guidelines regarding which lower-tier CIP programs the County would participate in.
- B. Pursuing a change to the regulation under the Planning Act to become a "Prescribed Upper-Tier Municipality" for the purposes of developing an affordable housing CIP.
- C. Pursue option A and option B concurrently, allowing for participation in lower-tier CIP's as desired, as well as a dedicated County of Renfrew CIP for affordable housing.
- D. Do not proceed with any of the above.

COUNTY OF RENFREW

BY-LAW NUMBER 54-24

A BY-LAW TO APPOINT A BY-LAW ENFORCEMENT OFFICER FOR THE CORPORATION OF THE COUNTY OF RENFREW ON COUNTY OF RENFREW OWNED RECREATIONAL TRAILS

WHEREAS the County of Renfrew is required to enforce by-laws, including by-laws passed in accordance with the Municipal Act, 2001, S.O. 2001, c.25, as amended, and deems it expedient to appoint a By-law Enforcement Officer;

AND WHEREAS the Police Services Act R.S.O. 1990, Chapter P.15, Section 15, as amended provides that a municipal council may appoint persons to enforce the by-laws of the municipality and that Municipal Law Enforcement Officers are peace officers for the purpose of enforcing municipal by-laws;

NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. THAT Pro-tec 5, Pembroke, Ontario, be appointed as the By-law Enforcement Officer for the purposes of the Municipal Act or any other act to enforce the by-laws of the Corporation of the County of Renfrew on County of Renfrew owned Recreational Trails.
2. THAT this By-law come into force and effect upon the passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time and finally passed this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 55-24

**A BY-LAW TO ADOPT AMENDMENT NO. 44
TO THE OFFICIAL PLAN OF THE COUNTY OF RENFREW**

WHEREAS the Council of the Corporation of the County of Renfrew, in accordance with the provisions of Sections 17 and 22 of the Planning Act, as amended hereby enacts as follows:

1. THAT Amendment No. 44 to the Official Plan of the County of Renfrew, consisting of the text attached as Schedule "I" is hereby adopted.
2. THAT this By-law shall come into force and take effect on the day of final passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

Schedule I

AMENDMENT NO. 44

TO THE

OFFICIAL PLAN

FOR THE

COUNTY OF RENFREW

AMENDMENT NO. 44 TO THE OFFICIAL
PLAN FOR THE COUNTY OF RENFREW

<u>INDEX</u>	<u>PAGE</u>
The Constitutional Statement	1
Part A - Preamble	2
Part B – The Amendment	3
Implementation and Interpretation	5

THE CONSTITUTIONAL STATEMENT

PART A - THE PREAMBLE does not constitute part of this amendment.

PART B - THE AMENDMENT consisting of the following text constitutes Amendment No. 44 to the Official Plan for the County of Renfrew.

PART A - THE PREAMBLE

Purpose

To amend the County of Renfrew Official Plan to introduce alternative notice policies for Planning Act applications

Location

The proposed amendment affects all lands within the County of Renfrew and therefore a key map has not been provided.

Basis

The Official Plan for the County of Renfrew was adopted by the Council of the County of Renfrew on March 27, 2002, and approved by the Minister of Municipal Affairs and Housing on June 2003. The Official Plan was recently updated by Official Plan No. 31, under Section 26 of the Planning Act, and approved by the County of Renfrew on August 19, 2021. This amendment represents the 44th amendment to the Official Plan.

Proposal

Recently it was announced that Metroland is shuttering its print division. This has left the County of Renfrew (and local municipalities) without a print paper that reaches the public to satisfy Planning Act requirements for circulation when undertaking an initiative that is municipal-wide (like this proposed OPA). The Planning Act allows for local alternatives for providing notice if the Official Plan contains policies specifying details of the method of notice. This amendment would introduce the required policies to allow municipalities to utilize "alternative notice" provisions under the Planning Act.

PART B - THE AMENDMENT

All of this part of the document entitled Part B - The Amendment, consisting of the following text constitutes Amendment No. 44 to the Official Plan for the County of Renfrew.

Details of the Amendment

The Official Plan is amended as follows:

Section 17.18 – Public Consultation section of the Official Plan is deleted, and replaced with the following new policy.

17.18 Public Consultation

Consultation is intended to foster communication, provide education of issues, and provide conflict resolution early in the planning process. The County and local municipalities recognize that public consultation is a key component of the planning process.

All Planning Act applications shall adhere to the prescribed measures for public consultation strategies, public meetings, and notification procedures in accordance with the Planning Act and associated regulations. Applicable regulations under the Planning Act include but are not limited to O. Reg. 545/06 on Zoning By-Laws, Holding By-Laws, and Interim Control By-Laws; O. Reg. 544/06 on Plans of Subdivision; O. Reg. 543/06 on Official Plans and Plan Amendments; O. Reg. 200/96 on Minor Variance Applications; and O. Reg. 197/96 on Consent Applications. In some instances, public consultation required by the County or local municipalities may exceed these requirements as deemed appropriate and as outlined in this Plan.

Policies for Public Consultation

The County and local municipalities shall use a variety of communication methods to seek input on planning matters and to provide information to the public. Depending on the issues, and in accordance with the Planning Act and associated regulations, the approval authority shall choose the most appropriate method of communication, which may include any or all of the following:

- 1) Personal service or prepaid first class mail;
- 2) Newspaper notices (Print or E-version);
- 3) E-mail;
- 4) Public notice signs;
- 5) Surveys, electronic or mail-out;
- 6) Neighbourhood Open Houses and/or Public Information Centres;
- 7) Neighbourhood Working Groups or Focus Groups;
- 8) Information meetings;
- 9) Statutory Public meetings;
- 10) Website or internet engagement platforms (e.g. ZenCity); and/or;
- 11) Any other methods as deemed necessary by the approval authority and established by amendment to this Plan.

Public meetings (where required by the Planning Act) shall be held to inform and obtain feedback from the public on Planning Act applications, the policies of this Plan, and

where required by the County. The format of the public meeting shall be based on the type of Planning Act application and may be in the form of an Information Meeting, Statutory Public Meeting, or may require both.

Depending on the nature and scope of the development application, the approval authority may require the applicant to hold a neighbourhood open house as part of Pre-Consultation prior to submission of a complete application. As prescribed by the Planning Act and associated regulations, the approval authority may require the applicant to complete and submit a Public Consultation Strategy as part of an Official Plan Amendment, Zoning By-Law Amendment and Plan of Subdivision.

The Approval Authority may require the applicant to hold additional meetings beyond that of the Pre-Consultation Meeting, Neighbourhood Meeting, Information Meeting and Statutory Public Meeting to provide the community additional information regarding the proposal such as technical studies and to provide opportunities for conflict resolution.

Policies for Alternative Public Consultation Measures (Planning Act s. 17(19.3), s. 34 (14.3), s. 51(19.3.1), s. 53(4.3))

The Approval Authority may establish alternative public consultation measures to notify prescribed persons and public bodies of proposed development using a combination of the measures above that the municipality deems suitable for providing public notice.

The County and/or local Municipalities may develop a Municipal Consultation Strategy, which provides additional direction for Planning Act matters for which they are the approval authority. Where a Municipal Consultation Strategy has been approved, the direction of the Strategy shall be followed.

Community consultation requirements for the Community Planning Permit System may be developed by local Municipalities seeking to pursue the use of such System.

Implementation and Interpretation

The implementation and interpretation of this Amendment shall be in accordance with the respective policies of the Official Plan for the County of Renfrew.



OFFICIAL PLAN AMENDMENT 44

PLANNING REPORT MARCH 27, 2024

1. Background

This Official Plan Amendment has been initiated by the County of Renfrew and affects all lands within the County of Renfrew.

Recently, it was announced that Metroland is shuttering its print division. This has left the County of Renfrew (and local municipalities) without a print paper that reaches the public to satisfy Planning Act requirements for circulation when undertaking an initiative that is municipal-wide (like this proposed OPA).

The Planning Act allows for local alternatives for providing notice if the Official Plan contains policies specifying details of the method of notice. This amendment would introduce the required policies to allow municipalities to utilize “alternative notice” provisions under the Planning Act.

2. Proposed Official Plan Amendment

The proposed Official Plan Amendment is attached to this report as Appendix A. The Official Plan is amended as follows:

Section 17.18 – Public Consultation section of the Official Plan is deleted, and replaced with the following new policy:

17.18 Public Consultation

Consultation is intended to foster communication, provide education of issues, and provide conflict resolution early in the planning process. The County and local municipalities recognize that public consultation is a key component of the planning process.

All Planning Act applications shall adhere to the prescribed measures for public consultation strategies, public meetings, and notification procedures in accordance with the Planning Act and associated regulations. Applicable regulations under the Planning Act include but are not limited to O. Reg. 545/06 on Zoning By-Laws, Holding By-Laws, and Interim Control By-Laws; O. Reg. 544/06 on Plans of Subdivision; O. Reg. 543/06 on Official Plans and Plan Amendments; O. Reg. 200/96 on Minor Variance Applications; and O. Reg. 197/96 on Consent Applications. In some instances, public consultation required by the County or local municipalities may exceed these requirements as deemed appropriate and as outlined in this Plan.

Policies for Public Consultation

The County and local municipalities shall use a variety of communication methods to seek input on planning matters and to provide information to the

public. Depending on the issues, and in accordance with the Planning Act and associated regulations, the approval authority shall choose the most appropriate method of communication, which may include any or all of the following:

- 1) Personal service or prepaid first class mail;
- 2) Newspaper notices (Print or E-version);
- 3) E-mail;
- 4) Public notice signs;
- 5) Surveys, electronic or mail-out;
- 6) Neighbourhood Open Houses and/or Public Information Centres;
- 7) Neighbourhood Working Groups or Focus Groups;
- 8) Information meetings;
- 9) Statutory Public meetings;
- 10) Website or internet engagement platforms (e.g. ZenCity); and/or;
- 11) Any other methods as deemed necessary by the approval authority and established by amendment to this Plan.

Public meetings (where required by the Planning Act) shall be held to inform and obtain feedback from the public on Planning Act applications, the policies of this Plan, and where required by the County. The format of the public meeting shall be based on the type of Planning Act application and may be in the form of an Information Meeting, Statutory Public Meeting, or may require both.

Depending on the nature and scope of the development application, the approval authority may require the applicant to hold a neighbourhood open house as part of Pre-Consultation prior to submission of a complete application. As prescribed by the Planning Act and associated regulations, the approval authority may require the applicant to complete and submit a Public Consultation Strategy as part of an Official Plan Amendment, Zoning By-Law Amendment and Plan of Subdivision.

The Approval Authority may require the applicant to hold additional meetings beyond that of the Pre-Consultation Meeting, Neighbourhood Meeting, Information Meeting and Statutory Public Meeting to provide the community additional information regarding the proposal such as technical studies and to provide opportunities for conflict resolution.

Policies for Alternative Public Consultation Measures (Planning Act s. 17(19.3), s. 34 (14.3), s. 51(19.3.1), s. 53(4.3))

The Approval Authority may establish alternative public consultation measures to notify prescribed persons and public bodies of proposed development using a combination of the measures above that the municipality deems suitable for providing public notice.

The County and/or local Municipalities may develop a Municipal Consultation Strategy, which provides additional direction for Planning Act matters for which they are the approval authority. Where a Municipal Consultation Strategy has been approved, the direction of the Strategy shall be followed.

Community consultation requirements for the Community Planning Permit System may be developed by local Municipalities seeking to pursue the use of such System.

3. Agency and Public Comments Received

The draft amendment was circulated to the Ministry of Municipal Affairs and Housing (MMAH). No comments were received from Provincial staff.

The draft amendment was circulated to the local municipalities in the County of Renfrew. One written comment was received. The Township of Bonnechere Valley indicated that they would like to see local newspapers remain on the list.

A Notice of Application and Public Meeting was placed in all of the newspapers (electronic and paper) in the County of Renfrew (eg., Daily News, Valley Gazette, North Renfrew Times, Eganville Leader, and Ottawa Valley News for Renfrew and Arnprior.) It was also posted on the County of Renfrew website, and provided to the local municipalities for placement on their websites. The Notice was also posted on the County's social media platforms.

No public comments have been received as of the date of this report. A public meeting is to be held on April 9, 2024 at 9:30am at the County Administrative Building.

4. Conclusion and Next Steps

As indicated above, recent changes with Metroland has left the County and local municipalities without a print paper that reaches the public to satisfy Planning Act requirements for circulation when undertaking an initiative that is municipal-wide. Staff have prepared the Official Plan amendment to introduce the required policies to allow municipalities to utilize "alternative notice" provisions under the Planning Act.

As mentioned in the previous section, one comment was received from the Township of Bonnechere Valley regarding local newspapers. Newspaper notices (print or e-version) are included on the list as a method of communication.

Staff recommend that the proposed Official Plan Amendment be approved.

Date: March 28, 2024

Prepared by: Lindsey Bennett-Farquhar, MCIP, RPP
Senior Planner

Reviewed by: Bruce Howarth, MCIP, RPP
Manager of Planning

COUNTY OF RENFREW

BY-LAW NUMBER 56-24

**A BY-LAW TO ADOPT AMENDMENT NO. 45
TO THE OFFICIAL PLAN OF THE COUNTY OF RENFREW**

WHEREAS the Council of the Corporation of the County of Renfrew, in accordance with the provisions of Sections 17 and 22 of the Planning Act, as amended hereby enacts as follows:

1. THAT Amendment No. 45 to the Official Plan of the County of Renfrew, consisting of the text and map attached as Schedule "I" is hereby adopted.
2. THAT this By-law shall come into force and take effect on the day of final passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

Schedule I

AMENDMENT NO. 45

TO THE

OFFICIAL PLAN

FOR THE

COUNTY OF RENFREW

AMENDMENT NO. 45 TO THE OFFICIAL
PLAN FOR THE COUNTY OF RENFREW

INDEX	PAGE
The Constitutional Statement	4
The Amendment	12

THE CONSTITUTIONAL STATEMENT

PART A - THE PREAMBLE does not constitute part of this amendment.

PART B - THE AMENDMENT consisting of the following text and Schedule "A" constitutes Amendment No. 45 to the Official Plan for the County of Renfrew.

PART A - THE PREAMBLE

Purpose

To amend Schedule A of the County of Renfrew Official Plan to redesignate the subject lands in order to allow the remaining development of the property to proceed through the consent (severance) process, rather than by means of a registered plan of subdivision. The effect of the amendment is to redesignate the 6.015 hectare property from Rural – Exception Four to Rural – Exception Twenty.

Location

The lands affected by this amendment are described as Part of Lot 11, Concession 8, in the Township of Horton.

Basis

The Official Plan for the County of Renfrew was adopted by the Council of the County of Renfrew on March 27, 2002, and approved by the Minister of Municipal Affairs and Housing on June 2003. The Official Plan was recently updated by Official Plan No. 31, under Section 26 of the Planning Act, and approved by the County of Renfrew on August 19, 2021. This amendment represents the 45th amendment to the Official Plan.

Proposal

The subject lands are approximately 6.015 hectares in area with road frontage along River Road and is known as Red Door Ranch. The owners have applied to redesignate the property from Rural – Exception Four to Rural – Exception Twenty to allow the remaining development of the property to proceed through the consent (land severance) process, rather than by means of a registered plan of subdivision. The exception zone would allow an exception to the Land Division policies of the County of Renfrew Official Plan in order to permit future development of up to seven new residential lots and one retained lot through the consent process. The policies of the existing Rural – Exception Four designation will continue to apply to the new Rural – Exception Twenty designation.

The applicants submitted three consent applications (B76/23(1), B77/23(2), and B78/23(3)) in 2023. Our office recommended refusal of the applications on the basis that a plan of subdivision should be required for the proper and orderly development. Our office met with Jp2g Consultants Inc., on behalf of the owners, regarding the overall proposal for the property. It was agreed that a concept plan showing seven proposed lots and one retained lot may be considered through the consent process subject to the following:

1. An application for amendment to the County of Renfrew Official Plan would be required to permit up to seven (7) new lots and one (1) retained lot through the consent process;

2. That Consent Application File No. B77 /23(2) be abandoned;
3. That Consent Application File Nos. B76/23(1) and B78/23(3) be deferred pending the completion of the studies described in the County Planning Reports for these consent applications;
4. That the studies described in the County Planning Reports apply to the entire land holding (all 7 proposed lots and the retained lands). The results and recommendations of the studies will be implemented through zoning and agreements (site plan and/or development agreements) with the Township of Horton; and
5. The layout of the lots shown on the Concept Plan, including the water access for the lot to be created by Consent Application File No. B76/23(1) be subject to modifications based on further planning review and the results of the required studies.

The supporting studies for the proposed lots will be completed following the approval of the proposed official plan amendment. The studies that were described in the Consent Planning Reports included: Full Hydrogeological Assessment, Stormwater Management Report, Lot Grading and Drainage Plan, and Environmental Impact Assessment. Additional requirement may be applicable depending on the potential lot creation of the property, and the services that are necessary (i.e. roads/access, stormwater management, geotechnical). The final layout of the proposed lots will be dependent on the results of the studies and further planning review.

Each of the proposed lots will have a minimum lot area of 0.4 hectares and 45 metres of road frontage, with road frontages along the private right-of-way which will be designated and constructed to the Township's private road standard. Six of the lots are proposed to have water frontage along the Ottawa River.

Site Conditions and Surrounding Land Uses

The property is 6.015 hectares in area with road frontage along River Road, which is a County Road, and has water frontage along the Ottawa River. There is an existing dwelling on the property that will be on one of the proposed lots. The remainder of the lands to be severed and the retained lands are currently vacant.

The surrounding land uses include existing waterfront residential lots and rural residential lots along River Road and the Ottawa River.

Provincial Policy Statement 2020 (PPS)

Section 3 of the *Planning Act* requires that, in exercising any authority that affects a planning matter, the council of a municipality "shall be consistent with" policy statements issued under the *Act* that are in effect. The Provincial Policy Statement (PPS) guides the overall direction of land-use matters as they are declared to be a matter of Provincial interest. The Provincial Policy

Statement is required to be read in its entirety but a number of policies are related to the subject lands and potential future development are identified below:

Section 1.1.4.1 states that healthy, integrated and viable *rural areas* should be supported by:

- a) building upon rural character, and leveraging rural amenities and assets;
- b) promoting regeneration, including the redevelopment of *brownfield sites*;
- c) accommodating an appropriate range and mix of housing in rural *settlement areas*;
- d) encouraging the conservation and *redevelopment* of existing rural housing stock on *rural lands*;
- e) using rural *infrastructure* and *public service facilities* efficiently;
- f) promoting diversification of the economic base and employment opportunities through goods and services, including value-added products and the sustainable management or use of resources;
- g) providing opportunities for sustainable and diversified tourism, including leveraging historical, cultural, and natural assets;
- h) conserving biodiversity and considering the ecological benefits provided by nature; and
- i) providing opportunities for economic activities in *prime agricultural areas*, in accordance with policy 2.3.

Section 1.1.5.2 states on rural lands located in municipalities, permitted uses are:

- c) residential development, including lot creation, that is locally appropriate.

Section 1.6.6.4 states that where municipal sewage services and municipal water services or private communal sewage services and private communal water services are not available, planned or feasible, individual on-site sewage services and individual on-site water services may be used provided that site conditions are suitable for the long-term provision of such services with no negative impacts.

Section 2.1 contains policies regarding natural heritage and the protection of natural features for the long-term.

Section 2.6.2 states *development* and *site alteration* shall not be permitted on lands containing *archaeological resources* or *areas of archaeological potential* unless *significant archaeological resources* have been *conserved*.

County of Renfrew Official Plan

The County of Renfrew Official Plan implements the PPS, and sets out policies to implement County goals and objectives.

The lands impacted by this application are designated Rural – Exception Four. An Official Plan amendment is required to redesignate the property from Rural – Exception Four to Rural – Exception Twenty.

For the lands designated Rural – Exception Four, the Official Plan states that to sever new lots for year round residential development which lots do not have frontage or direct access to a public road may be considered without an amendment to this Plan. Also, applications for consent, lot additions and rights-of-way for existing year round residential uses may be considered without an amendment to this Plan. In considering the applications above Council shall be satisfied that no undue financial burden will be placed on the Township for road maintenance or other municipal services which services are significantly above the levels currently provided.

Section 13.3(2) identifies County Roads and states that new development which proposes access to or fronts on a County Road must satisfy all requirements of the Public Works and Engineering Department.

General Policies are set out in Section 2.0 and are applied, as required, to new development proposals, depending the type and scale of development, the location of the site and nearby features on the landscape. These address a variety of matters including, but not limited to: 2.2(8) Natural Heritage Features, and 2.2(12) Servicing. Many of these policies contain requirements for studies and reports to address issues and provide recommendations for mitigation measures.

Township Zoning By-law #2010-14

The subject lands are zoned Limited Service Residential (LSR) in the Township of Horton Zoning By-law.

The Limited Service Residential (LSR) permits a limited service dwelling. Non-residential permitted uses include daycare (private dwelling), private park, and public park.

The minimum lot area in the LSR zone is 4050 square metres, and the minimum lot frontage requirement is 40 metres. The minimum water frontage requirement is 45 metres.

Submitted Studies

Planning Justification Report in Support of an Official Plan Amendment, Jp2g Consultants Inc., January 11, 2024

A Planning Justification Report was submitted in support of the application. The report included a summary of the pre-consultation process leading to the submission of the Official Plan Amendment, an overview of the existing and proposed development, and a review of the relevant policies of the Provincial Policy Statement, 2020, the County of Renfrew Official Plan, and relevant provisions of

the Zoning By-law for the Township of Horton. The report contains planning conclusions and proposed wording for the official plan amendment.

The report provided a background of the history of development of the property, and stated that there have been seven new residential lots previously submitted from the original holding. The applicants propose to complete the development potential of the remaining property by severing an additional seven residential lots and one retained lot through the consent process. The report provided a background on the three consent applications that were submitted in 2023.

The report reviewed the Rural – Exception Four designation and indicated that the proposed severed lots will have frontage and access on a private road. It also stated that the provisions of the Rural – Exception Four designation will continue to apply to the subject lands.

The report stated that the nature of the site-specific Official Plan Amendment is to redesignate the subject property from "Rural - Exception Four" to "Rural – Exception Twenty". The proposed exception will allow for the remaining development of the Red Door Ranch property to proceed through the consent (land severance) process. The studies and other information required to support the proposed consents identified by the County of Renfrew in the Planning Reports for Consent Applications B76/23(1), B77/23(2), and B78/23(3) will be completed prior to filing any further applications for consent.

The report stated that the property is zoned Limited Service Residential (LSR), and that the property was rezoned to recognize that any proposed future lots will not be serviced by a year-round maintained public road. The existing zoning provides adequate development controls to ensure proper and orderly development on the Red Door Ranch property.

The report concluded that the proposed application for Official Plan Amendment has been reviewed against the policies contained in the PPS, the County of Renfrew Official Plan, and Township of Horton Zoning By-law. It is concluded that a redesignation of the property from "Rural - Exception Four" to "Rural – Exception Twenty" will satisfy the requirements of the County of Renfrew and Township of Horton and allow the County to consider the completion of seven (7) future residential lots and one (1) retained lot through the Consent process.

Analysis

Section 14.2(1) of the Official Plan states "prior to considering the merits of a consent, the approval authority shall be satisfied that a registered plan of subdivision is not necessary for proper and orderly development. A registered plan of subdivision will be the method of dividing land where:

- a) A significant number of new lots would be or there is a high potential to create and market a significant number of new lots;
- b) New public roads other than minor public road extensions are proposed;

- c) Extensive investigations regarding such matters as hydrogeology, surface drainage or environmental impact will be required; or
- d) The future development potential of the retained lands or the adjoining lands would be adversely affected by the proposed consent”.

Section 14.3(3),(4)&(5) of the Official Plan include policies that direct the number of lots that can be created through the consent process from an original holding. The applicants submitted three lots to be severed through the consent process, Consent Applications File Nos. B76/23(1), B77/23(2), and B78/23(3), which constitute the 8th, 9th, and 10th new lots to be severed from the original holding. Our office recommended refusal of the applications on the basis that a plan of subdivision should be required for the proper and orderly development. Our office met with Jp2g Consultants Inc., on behalf of the owners, regarding the overall proposal for the property. It was agreed that the concept plan showing seven proposed lots and one retained lot may be considered through the consent process subject to the following:

1. Application for amendment to the County of Renfrew Official Plan would be required to permit up to seven (7) new lots and one (1) retained lot through the consent process;
2. That Consent Application File No. B77 /23(2) be abandoned;
3. That Consent Application File Nos. B76/23(1) and B78/23(3) be deferred pending the completion of the studies described in the County Planning Reports for these consent applications;
4. That the studies described in the County Planning Reports apply to the entire land holding (all 7 proposed lots and the retained lands). The results and recommendations of the studies will be implemented through zoning and agreements (site plan and/or development agreements) with the Township of Horton; and
5. The layout of the lots shown on the Concept Plan, including the water access for the lot to be created by Consent Application File No. B76/23(1) be subject to modifications based on further planning review and the results of the required studies.

The submission of this Official Plan amendment is being filed in accordance with No. 1 above. Consent Application File No. B77/23(2) has been abandoned (No. 2 above).

As mentioned above, a Planning Justification Report, prepared by Jp2g Consultants Inc., was submitted in support of this Official Plan Amendment to address how the proposal is consistent with the Provincial Policy Statement, and the policies in the County of Renfrew Official Plan. A concept plan for the development of the property was also included in the report showing the location of the seven proposed

severed lots, and one retained lot. The studies referenced above will be required to be submitted with the applications for consent.

PART B - THE AMENDMENT

All of this part of the document entitled Part B - The Amendment, consisting of the following text and Schedule "A" constitutes Amendment No. 45 to the Official Plan for the County of Renfrew.

Details of the Amendment

The Official Plan is amended as follows:

- (a) Section 5.4 is amended by adding a new Subsection (T) Horton (OPA45) Rural – Exception Twenty, immediately following 5.4 (S) McNab/Braeside (OPA 32) Rural-Exception Nineteen,

Rural-Exception Twenty (Part of Lot 11, Concession 7 & 8, in the Township of Horton)

Notwithstanding the policies of Section 14.2(1) and Sections 14.2(3) to (5) of Section 14.0 Land Division policies, for the lands designated Rural – Exception Twenty on Schedule "A" to this Plan, a total of seven (7) new residential lots, plus one (1) retained parcel, may be created through the consent process and the policies of Section 5.4(D)(1) Rural – Exception Four of this Plan shall apply.

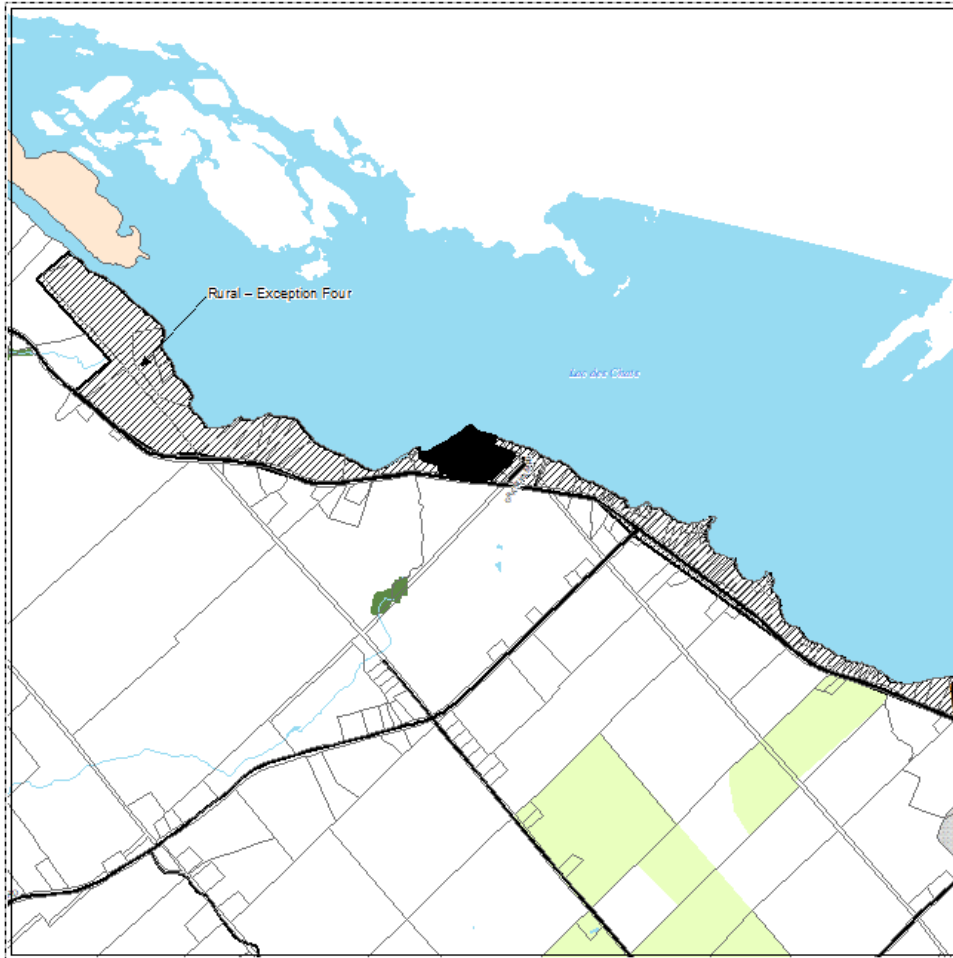
- (b) Schedule "A" of the Official Plan is hereby amended by redesignating those lands described as Part of Lot 11, Concession 7 & 8, in the Township of Horton, from "Rural – Exception Four" to "Rural – Exception Twenty", as shown on Schedule "A".

**AMENDMENT NO. 45
TO THE OFFICIAL PLAN
OF THE
COUNTY OF RENFREW**

SCHEDULE 'A'

(Part of Lot 11, Concession 7 & 8 in the Township of Horton)

Area affected by this Amendment From Rural-Exception Four To Rural-Exception Twenty



**COUNTY OF RENFREW OFFICIAL PLAN
LEGEND**

- Road
- Permanent Streams and Rivers
- Lakes and Rivers
- At Capacity Lakes
- Urban Community
- Village Community
- Non County Areas
- Special Policy Exception Areas
- Active Waste Disposal Site
- Inactive Waste Disposal Site
- Environmental Protection Area
- Rural
- Crown Land
- County Forest
- Mineral Aggregate
- Mining Resource
- Agriculture

Note: This schedule forms part of Amendment No. 45 to the Official Plan of the County of Renfrew and must be read in conjunction with the written text.

Implementation and Interpretation

The implementation and interpretation of this Amendment shall be in accordance with the respective policies of the Official Plan for the County of Renfrew.



OFFICIAL PLAN AMENDMENT and ZONING BY-LAW AMENDMENT

PLANNING REPORT

1. **FILE NO.:** OPA No.45
2. **APPLICANT:** Jp2g Consultants Inc. (Agent)
Eric and Marion Draper (Owner)
3. **MUNICIPALITY:** Township of Horton
4. **LOCATION:** Part of Lot 11, Concession 8
4420 River Road
5. **APPLICATIONS:** Official Plan Amendment 45 (OPA 45)

SUBJECT LANDS

6. **COUNTY OF RENFREW
OFFICIAL PLAN
Land Use Designation(s)** Rural-Exception Four
7. **TOWNSHIP OF HORTON
ZONING BY-LAW
Zone Category(s):** Limited Service Residential (LSR)
8. **DETAILS OF OFFICIAL PLAN AMENDMENT AND ZONING BY-LAW
AMENDMENT REQUEST:**

The applicant has submitted an application to the County of Renfrew to amend the County of Renfrew Official Plan.

The Official Plan amendment application proposes to amend Schedule A of the County of Renfrew Official Plan to redesignate the subject lands in order to allow the remaining development of the property to proceed through the consent (severance) process, rather than by means of a registered plan of subdivision.

The effect of the amendment is to redesignate the 6.015 hectare property from Rural – Exception Four to Rural – Exception Twenty.

The submission includes:

- Planning Justification Report, Jp2g Consultants Inc., dated January 11, 2024

9. SITE CHARACTERISTICS AND SURROUNDING LAND USES

The subject lands are approximately 6.015 hectares in area with road frontage along River Road, and water frontage along the Ottawa River. The property is known as Red Door Ranch.

The owners are proposing to sever seven residential lots. The sketch (to the right) shows the concept plan for the development of the property. Each of the proposed lots will have a minimum lot area of 0.4 hectares and 45 metres of road frontage, with road frontages along the private right-of-way which will be designated and constructed to the Township's private road standard. Six of the lots are proposed to have water frontage along the Ottawa River.

There is an existing dwelling on the property that will be on one of the proposed lots. The remainder of the lands to be severed and the retained lands are currently vacant.

The surrounding land uses include existing waterfront residential lots and rural residential lots along River Road and the Ottawa River.



10. PROVINCIAL POLICY STATEMENT (PPS):

Section 3 of the *Planning Act* requires that, in exercising any authority that affects a planning matter, the council of a municipality “shall be consistent with” policy statements issued under the *Act* that are in effect. The Provincial Policy Statement (PPS) guides the overall direction of land-use matters as they are declared to be a matter of Provincial interest. The Provincial Policy Statement is required to be read in its entirety but a number of policies are related to the subject lands and potential future development are identified below:

Section 1.1.4.1 states that healthy, integrated and viable *rural areas* should be supported by:

- a) building upon rural character, and leveraging rural amenities and assets;
- b) promoting regeneration, including the redevelopment of *brownfield sites*;

- c) accommodating an appropriate range and mix of housing in rural *settlement areas*;
- d) encouraging the conservation and *redevelopment* of existing rural housing stock on *rural lands*;
- e) using rural *infrastructure* and *public service facilities* efficiently;
- f) promoting diversification of the economic base and employment opportunities through goods and services, including value-added products and the sustainable management or use of resources;
- g) providing opportunities for sustainable and diversified tourism, including leveraging historical, cultural, and natural assets;
- h) conserving biodiversity and considering the ecological benefits provided by nature; and
- i) providing opportunities for economic activities in *prime agricultural areas*, in accordance with policy 2.3.

Section 1.1.5.2 states on rural lands located in municipalities, permitted uses are:

- c) residential development, including lot creation, that is locally appropriate.

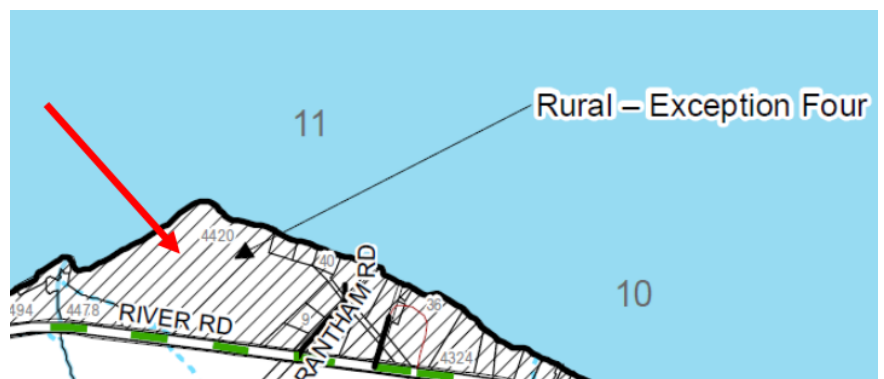
Section 1.6.6.4 states that where municipal sewage services and municipal water services or private communal sewage services and private communal water services are not available, planned or feasible, individual on-site sewage services and individual on-site water services may be used provided that site conditions are suitable for the long-term provision of such services with no negative impacts. Section 2.1 contains policies regarding natural heritage and the protection of natural features for the long-term.

Section 2.6.2 states *development* and *site alteration* shall not be permitted on lands containing *archaeological resources* or *areas of archaeological potential* unless *significant archaeological resources* have been *conserved*.

11. OFFICIAL PLAN:

The lands impacted by this application are designated Rural – Exception Four. An Official Plan amendment is required to redesignate the property from Rural – Exception Four to Rural – Exception Twenty.

For the lands designated Rural – Exception Four, the Official Plan states that to sever new lots for year round residential development which lots do not have frontage or direct access to a public road may be considered without an amendment to this Plan. Also, applications for consent, lot additions and rights-of-way for existing year round residential uses may be considered without an amendment to this Plan. In considering the applications above Council shall be satisfied that no undue financial burden will be placed on the Township for road



maintenance or other municipal services which services are significantly above the levels currently provided.

Section 13.3(2) identifies County Roads and states that new development which proposes access to or fronts on a County Road must satisfy all requirements of the Public Works and Engineering Department.

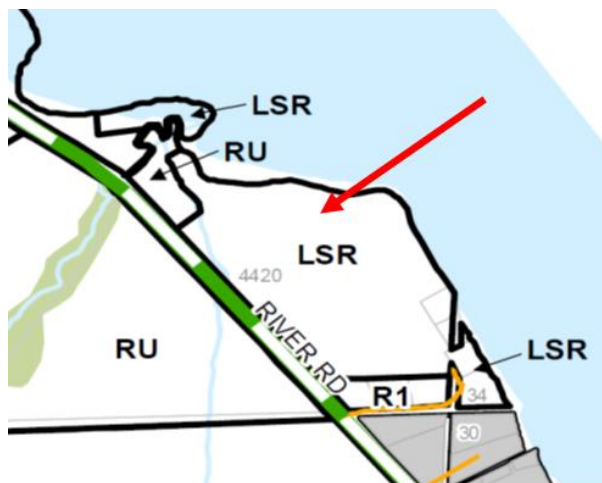
General Policies are set out in Section 2.0 and are applied, as required, to new development proposals, depending the type and scale of development, the location of the site and nearby features on the landscape. These address a variety of matters including, but not limited to: 2.2(8) Natural Heritage Features, and 2.2(12) Servicing. Many of these policies contain requirements for studies and reports to address issues and provide recommendations for mitigation measures.

12. ZONING BY-LAW:

The subject lands are zoned Limited Service Residential (LSR) in the Township of Horton Zoning By-law.

The Limited Service Residential (LSR) permits a limited service dwelling. Non-residential permitted uses include daycare (private dwelling), private park, and public park.

The minimum lot area in the LSR zone is 4050 square metres, and the minimum lot frontage requirement is 40 metres. The minimum water frontage requirement is 45 metres.



13. SUMMARY OF STUDIES:

A Planning Justification Report in Support of an Official Plan Amendment was submitted in support of the applications.

Planning Justification Report in Support of an Official Plan Amendment, Jp2g Consultants Inc., January 11, 2024

A Planning Justification Report was submitted in support of the application. The report included a summary of the pre-consultation process leading to the submission of the Official Plan Amendment, an overview of the existing and proposed development, and a review of the relevant policies of the Provincial Policy Statement, 2020, the County of Renfrew Official Plan, and relevant provisions of the Zoning By-law for the Township of Horton. The report contains planning conclusions and proposed wording for the official plan amendment.

The report provided a background of the history of development of the property, and stated that there have been seven new residential lots previously submitted from the original holding. The applicants propose to complete the development potential of the remaining property by severing an additional seven residential lots and one retained lot through the consent process. The report provided a background on the three consent applications that were submitted in 2023.

The report reviewed the Rural – Exception Four designation and indicated that the proposed severed lots will have frontage and access on a private road. It also stated that the provisions of the Rural – Exception Four designation will continue to apply to the subject lands.

The report stated that the nature of the site-specific Official Plan Amendment is to redesignate the subject property from "Rural - Exception Four" to "Rural – Exception Twenty". The proposed exception will allow for the remaining development of the Red Door Ranch property to proceed through the consent (land severance) process. The studies and other information required to support the proposed consents identified by the County of Renfrew in the Planning Reports for Consent Applications B76/23(1), B77/23(2), and B78/23(3) will be completed prior to filing any further applications for consent.

The report stated that the property is zoned Limited Service Residential (LSR), and that the property was rezoned to recognize that any proposed future lots will not be serviced by a year-round maintained public road. The existing zoning provides adequate development controls to ensure proper and orderly development on the Red Door Ranch property.

The report concluded that the proposed application for Official Plan Amendment has been reviewed against the policies contained in the PPS, the County of Renfrew Official Plan, and Township of Horton Zoning By-law. It is concluded that a redesignation of the property from "Rural - Exception Four" to "Rural – Exception Twenty" will satisfy the requirements of the County of Renfrew and Township of Horton and allow the County to consider the completion of seven (7) future residential lots and one (1) retained lot through the Consent process.

13. CONSULTATION:

The Official Plan Amendment application was circulated in accordance with the *Planning Act*, and a public meeting was held on March 19, 2024.

No agency concerns have been received as of the date of this Report. No public concerns have been received as of the date of this Report.

14. ANALYSIS:

Section 14.2(1) of the Official Plan states "prior to considering the merits of a

consent, the approval authority shall be satisfied that a registered plan of subdivision is not necessary for proper and orderly development. A registered plan of subdivision will be the method of dividing land where:

- a) A significant number of new lots would be or there is a high potential to create and market a significant number of new lots;
- b) New public roads other than minor public road extensions are proposed;
- c) Extensive investigations regarding such matters as hydrogeology, surface drainage or environmental impact will be required; or
- d) The future development potential of the retained lands or the adjoining lands would be adversely affected by the proposed consent”.

Section 14.3(3),(4)&(5) of the Official Plan include policies that direct the number of lots that can be created through the consent process from an original holding. In 2023, the applicants submitted three lots to be severed through the consent process, Consent Applications File Nos. B76/23(1), B77/23(2), and B78/23(3), which constitute the 8th, 9th, and 10th new lots to be severed from the original holding. Our office recommended refusal of the applications on the basis that a plan of subdivision should be required for the proper and orderly development. Our office met with Jp2g Consultants Inc., on behalf of the owners, regarding the overall proposal for the property. It was agreed that the concept plan showing seven proposed lots and one retained lot may be considered through the consent process subject to the following:

1. Application for amendment to the County of Renfrew Official Plan would be required to permit up to seven (7) new lots and one (1) retained lot through the consent process;
2. That Consent Application File No. B77 /23(2) be abandoned;
3. That Consent Application File Nos. B76/23(1) and B78/23(3) be deferred pending the completion of the studies described in the County Planning Reports for these consent applications;
4. That the studies described in the County Planning Reports apply to the entire land holding (all 7 proposed lots and the retained lands). The results and recommendations of the studies will be implemented through zoning and agreements (site plan and/or development agreements) with the Township of Horton; and
5. The layout of the lots shown on the Concept Plan, including the water access for the lot to be created by Consent Application File No. B76/23(1) be subject to modifications based on further planning review and the results of the required studies.

The submission of this Official Plan amendment is being filed in accordance with No. 1 above. Consent Application File No. B77/23(2) has been abandoned (No. 2 above). As mentioned above, a Planning Justification Report, prepared by Jp2g Consultants Inc., was submitted in support of this Official Plan Amendment to address how the proposal is consistent with the Provincial Policy Statement, and the policies in the County of Renfrew Official Plan. A concept plan for the development of the property was also included in the report showing the location of the seven proposed severed

lots, and one retained lot. There are a number of studies that are required to be completed prior to the submission of the additional consent applications. The required studies include:

- Full Hydrogeological Assessment,
- Stormwater Management Report,
- Lot Grading and Drainage Plan, and
- Environmental Impact Assessment.

An Archaeological Assessment has already been completed for the site. Additional requirements may be applicable depending on the potential lot creation of the property, and the services that are necessary (i.e. roads/access, stormwater management, geotechnical). The final layout of the proposed lots will be dependent on the results of the studies and further planning review.

The property is currently designated Rural – Exception Four and permits the severance of new lots for year round residential development which lots do not have frontage or direct access to a public road may be considered without an amendment to this Plan. The proposed amendment would include the policies from Rural – Exception Four in the new exception designation to permit severances on private roads.

OPA45 would redesignate the 6.015 hectare property to a site specific Rural – Exception Twenty designation. There have been seven residential lots previously severed from the holding. This re-designation would permit an additional seven residential lots to be created through the consent process rather than through the plan of subdivision process.

The proposed Rural – Exception Twenty Designation will permit a total of seven new residential lots, plus one retained parcel, to be created through the consent process and the policies of Section 5.4(D)(1) Rural – Exception Four will continue to apply.

15. RECOMMENDATIONS:

That Official Plan Amendment 45 be approved to change the designation from Rural – Exception Four to Rural – Exception Twenty.

Date: March 27, 2024

Prepared By: Lindsey Bennett-Farquhar, MCIP, RPP
Senior Planner

Reviewed By: Bruce Howarth, MCIP, RPP
Manager of Planning Services

COUNTY OF RENFREW

BY-LAW NUMBER 57-24

**A BY-LAW TO ADOPT AMENDMENT NO. 46
TO THE OFFICIAL PLAN OF THE COUNTY OF RENFREW**

WHEREAS the Council of the Corporation of the County of Renfrew, in accordance with the provisions of Sections 17 and 22 of the Planning Act, as amended hereby enacts as follows:

1. THAT Amendment No. 46 to the Official Plan of the County of Renfrew, consisting of the text and map attached as Schedule "I" is hereby adopted.
2. THAT this By-law shall come into force and take effect on the day of final passing thereof.

READ a first time this 24th day of April, 2024.

READ a second time this 24th day of April, 2024.

READ a third time this 24th day of April, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

Schedule I

AMENDMENT NO. 46

TO THE

OFFICIAL PLAN

FOR THE

COUNTY OF RENFREW

AMENDMENT NO. 46 TO THE OFFICIAL
PLAN FOR THE COUNTY OF RENFREW

<u>INDEX</u>	<u>PAGE</u>
The Constitutional Statement	1
Part A - Preamble	2
Part B - The Amendment	3
Schedule "A" Land Use Plan	3
Implementation and Interpretation	4

THE CONSTITUTIONAL STATEMENT

PART A - THE PREAMBLE does not constitute part of this amendment.

PART B - THE AMENDMENT consisting of the following text and Schedule "A" constitutes Amendment No. 46 to the Official Plan for the County of Renfrew.

PART A - THE PREAMBLE

Purpose

To amend Schedule A of the County of Renfrew Official Plan to redesignate lands currently designated as Rural-Exception Sixteen to Rural to remove restrictions for potential lot creation on the affected lands, which include multiple private properties.

Location

The lands affected by this amendment are described as Part of Lots 6 to 10, inclusive, Concessions 6 and 7, geographic Township of McNab, in the Township of McNab/Braeside, located along Gunsmith Road, Hidden River Road, and along Robertson Line from the Madawaska River to Hanson Creek

Basis

The Official Plan for the County of Renfrew was adopted by the Council of the County of Renfrew on March 27, 2002, and approved by the Minister of Municipal Affairs and Housing on June 2003. The Official Plan was recently updated by Official Plan No. 31, under Section 26 of the Planning Act, and approved by the County of Renfrew on August 19, 2021. This amendment represents the 46th amendment to the Official Plan.

Proposal

The subject lands impact multiple existing private properties located along Gunsmith Road, Hidden River Road, and along the northern section of Robertson Line. The lands are currently designated Rural-Exception Sixteen which was implemented in March 2017 to address safety concerns at that time related to a significant vertical sag curve in the road at the location of the Hanson Creek crossing. The vertical curves and the steep grade of the road in that location did not satisfy the requirements of the Ministry of Transportation (MTO) Geometric Design Standards for Ontario Highways. The Township of McNab/Braeside had identified the area as having a deficient design as well as vehicle operational constraints when the roadway was snow covered or icy. The purpose of the Rural-Exception Sixteen designation was to restrict the creation of new lots in the affected area so that there would not be an increase in the number of vehicle trips on the road, increasing the likelihood of an incident.

The Township has confirmed that in 2023, road work on Robertson Line within the affected area was completed. The culvert at Hanson Creek was replaced, by the County of Renfrew, and the Township reconstructed the roadway making a number of geometric improvements to reduce the road's grade and to improve the design criteria through this location thereby satisfying the required road improvements set out in the Rural-Exception Sixteen designation. The policies of the Rural-Exception Sixteen designation are no longer required and the lands can be returned to the Rural designation.

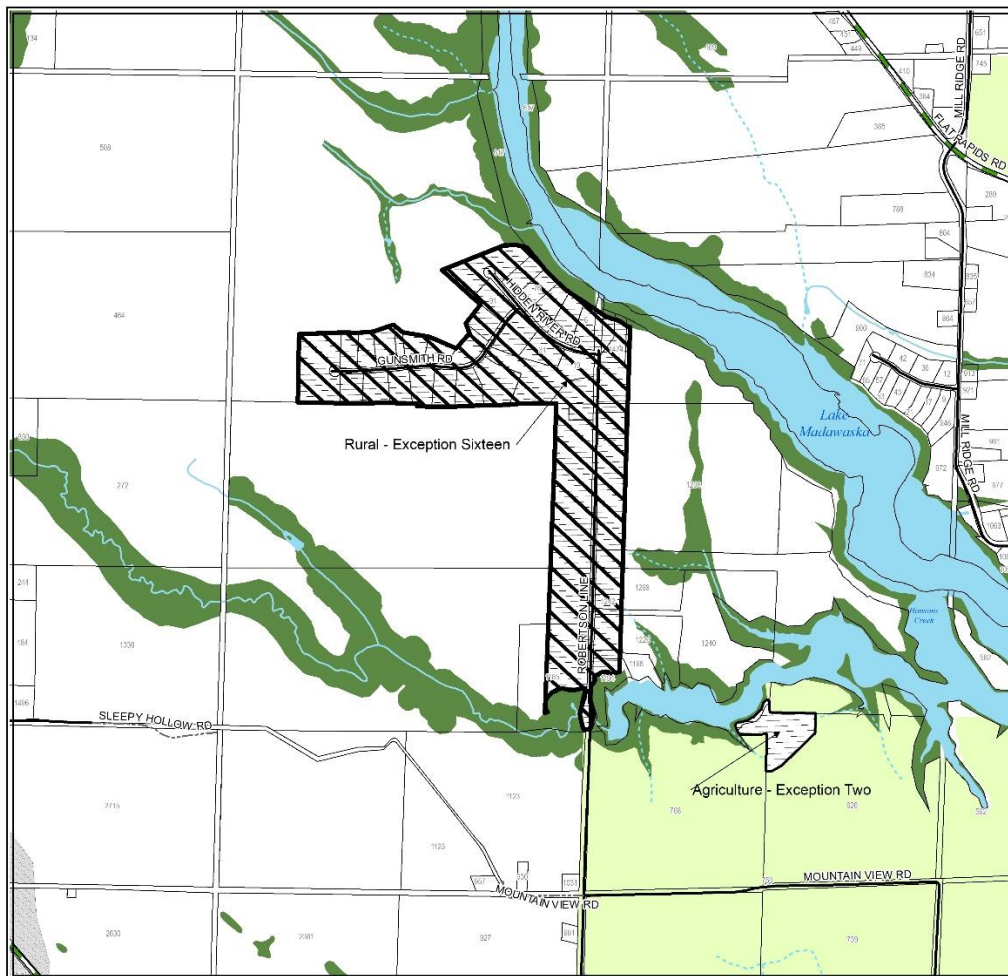
PART B - THE AMENDMENT

All of this part of the document entitled Part B - The Amendment, consisting of the following text and Schedule "A" constitutes Amendment No. 46 to the Official Plan for the County of Renfrew.

Details of the Amendment

The Official Plan is amended as follows:


- (a) Schedule "A" of the Official Plan is hereby amended by redesignating those lands described as Part of Lots 6 to 10, inclusive, Concessions 6 and 7, geographic Township of McNab, in the Township of McNab/Braeside, from "Rural-Exception Sixteen" to "Rural", as shown on the attached Schedule "A".



AMENDMENT NO. 46 TO THE OFFICIAL PLAN OF THE COUNTY OF RENFREW

SCHEDULE 'A'

(Part of Lots 6 to 10 inclusive,
Concessions 6 and 7 in the
Geographic Township of McNab)

 Area affected by this Amendment
From Rural-Exception Sixteen
To Rural

COUNTY OF RENFREW OFFICIAL PLAN LEGEND

-  Road
-  Permanent Streams and Rivers
-  Lakes and Rivers
-  At Capacity Lakes
-  Urban Community
-  Village Community
-  Non County Areas
-  Special Policy Exception Areas
-  Active Waste Disposal Site
-  Inactive Waste Disposal Site
-  Environmental Protection Area
-  Rural
-  Crown Land
-  County Forest
-  Mineral Aggregate
-  Mining Resource
-  Agriculture

Note: This schedule forms part of Amendment No. 46 to the Official Plan of the County of Renfrew and must be read in conjunction with the written text.

Implementation and Interpretation

The implementation and interpretation of this Amendment shall be in accordance with the respective policies of the Official Plan for the County of Renfrew.



OFFICIAL PLAN AMENDMENT PLANNING REPORT

1. **FILE NO.:** OPA No.46
2. **APPLICANT:** Township of McNab/Braeside
3. **MUNICIPALITY:** Township of McNab/Braeside
(Geographic Township of Admaston)
4. **LOCATION:** Part of Lots 6 to 10, inclusive, Concessions 6 and 7
Robertson Line, Hidden River Road and Gunsmith Road
5. **APPLICATIONS:** Official Plan Amendment

SUBJECT LANDS

6. **COUNTY OF RENFREW
OFFICIAL PLAN
Land Use Designation(s)** Rural-Exception Sixteen
7. **TOWNSHIP OF
MCNAB/BRAESIDE
ZONING BY-LAW
Zone Category(s):** Rural (RU)
Rural Residential (RR)
Rural Residential-holding (RR-h)
Rural-Exception Thirty-One (RR-E31)
Rural-Exception Thirty-Two (RR-E32)
Open Space (OS)

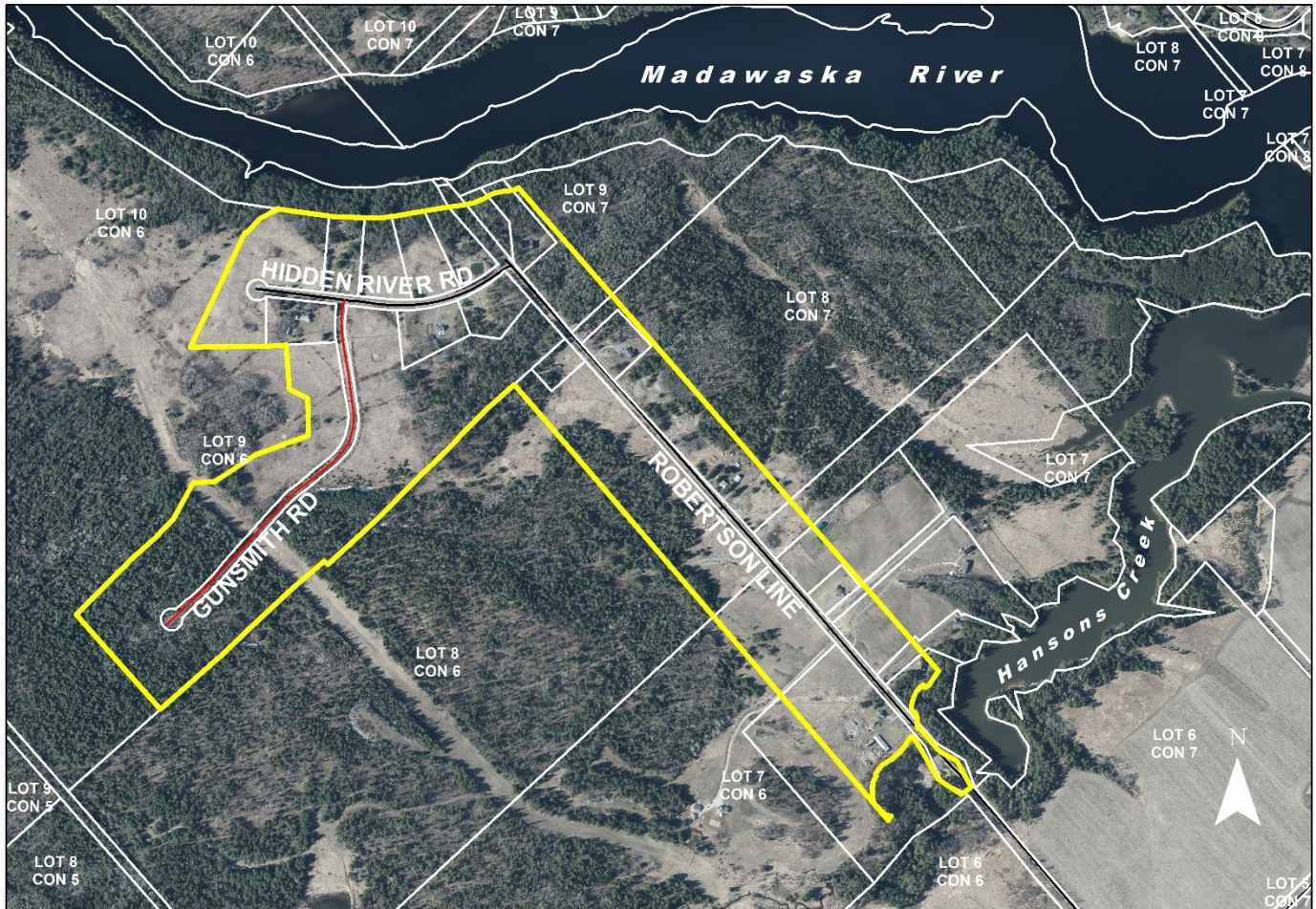
8. DETAILS OF OFFICIAL PLAN AMENDMENT REQUEST:

This amendment to the County of Renfrew Official Plan was initiated by the Township of McNab/Braeside and proposes to redesignate lands along Gunsmith Road, Hidden River Road, and along Robertson Line between the Madawaska River and Hanson Creek, from Rural-Exception Sixteen to Rural to remove the restriction on lot creation for these lands.

9. SITE CHARACTERISTICS AND SURROUNDING LAND USES

The subject property is outlined, in yellow, in the figure on Page 2 and affects several existing properties fronting the aforementioned roads.

The subject lands are located in a rural area of the Township. Both the affected lands and the surrounding lands consist of a mix of large rural properties and smaller rural residential lots.



10. PROVINCIAL POLICY STATEMENT (PPS):

Section 3 of the *Planning Act* requires that, in exercising any authority that affects a planning matter, the council of a municipality “shall be consistent with” policy statements issued under the *Act* that are in effect. The Provincial Policy Statement (PPS) guides the overall direction of land-use matters as they are declared to be a matter of Provincial interest. The Provincial Policy Statement is required to be read in its entirety but a number of policies are related to the subject lands and potential future development are identified below:

1.1.1 Healthy, liveable and safe communities are sustained by:

- c) avoiding development and land use patterns which may cause environmental or public health and safety concerns

1.6.7.1 *Transportation systems* should be provided which are safe, energy efficient, facilitate the movement of people and goods, and are appropriate to address projected needs.

11. OFFICIAL PLAN:

The County of Renfrew Official Plan implements the Provincial Policy Statement (PPS), and sets out policies to implement County goals and objectives.

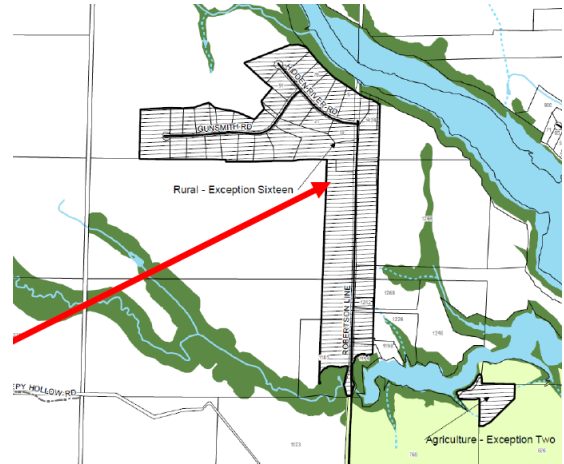
The lands impacted by this application are designated Rural-Exception Sixteen and are proposed to be redesignated to a Rural designation.

Section 5.3(1) of the Rural designation permits a range of rural uses including agriculture, forestry, commercial, industrial, institutional, as well as limited low density residential uses.

Section 5.4(P) Rural-Exception Sixteen designation which applies to the subject lands identifies the significant vertical sag curve (dip) in the road at the Hanson Creek crossing which does not satisfy current MTO Geometric Design Standards for Ontario Highways and creates vehicle operation constraints during winter conditions. Until this section of the road is reconstructed to meet design standards, no new lot creation that would result in additional vehicular access to the area will be permitted.

Section 14.3 Consent Policies includes a variety of policies to ensure that new lot creation is appropriate.

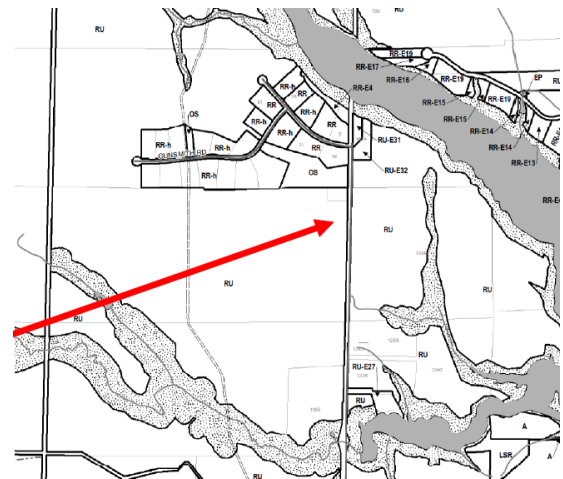
Section 14.3(9) states that consents will not be granted for land adjacent to a road from which access is to be obtained where a traffic hazard would be created because of limited sight lines or curves or grades, or in close proximity to road intersections.



12. ZONING BY-LAW:

The subject lands include properties that fall within several zones including Rural (RU), Rural Residential (RR), Rural Residential-holding (RR-h), Rural-Exception Thirty-One (RR-E31), Rural-Exception Thirty-Two (RR-E32) and Open Space (OS) in the Township of McNab/Braeside Zoning By-law.

The current zoning will remain unchanged.



13. SUMMARY OF STUDIES:

No studies were submitted or required in support of the application.

14. CONSULTATION:

This Official Plan Amendment application was circulated in accordance with the *Planning Act*, and an in-person public meeting was held on March 13, 2024. Agency and public comments are summarized in the following sections.

15. AGENCY COMMENTS:

- | | | |
|----------------------|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Enbridge | February 22, 2024 | <ul style="list-style-type: none">• No objection to the proposed application• Enbridge reserves right to amend or remove development conditions |
| TransCanada Pipeline | February 22, 2024 | <ul style="list-style-type: none">• No comments regarding this application |

16. PUBLIC COMMENTS

The following is a list of the persons that provided written and/or oral comments including at the public meeting, held March 13, 2024:

- | | | |
|---------------------------------------------|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Michael Brouillette,
1194 Robertson Line | March 13, 2024 | <ul style="list-style-type: none">• The road reconstruction negatively impacted his property by reducing his frontage from 1100 feet to 27 feet; reducing his five driveway access points down to two; creating a blind-spot and reduced sight distance; grade raises are much greater than what he had been shown by engineers which now creates difficulties for him when towing recreational vehicles in and out of his property.• Understood there would be 3 inches of asphalt, but only two inches has been put down.• Not all road issues have been addressed.• Will the County reimburse him for taxes? |
| Margaret Robertson
1240 Robertson Line | March 13, 2024 | <ul style="list-style-type: none">• Wanted to know when comments would be required.• Asked how many potential new lots could be severed on the affected lands.• Requested a copy of OPA 46. |

- | | |
|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Bruce Fraser
1226 Robertson Line | <ul style="list-style-type: none">• Complimented the improvements to Robertson Line, but is concerned about the thickness of the pavement; only one lift of pavement was put down.• Concerned that if there is more lot development the road cannot withstand heavy truck traffic related to development. |
| Scott Matthews
Robertson Line | <ul style="list-style-type: none">• Supports the amendment; will allow for more development and increased tax base to help pay for the road improvement.• Planning to build a home on his property and sever a lot. |

17. ANALYSIS:

The subject lands impact multiple existing private properties located along Gunsmith Road, Hidden River Road, and along the northern section of Robertson Line. The lands are currently designated Rural-Exception Sixteen which was implemented in March 2017 to address safety concerns at that time related to a significant vertical sag curve in the road at the location of the Hanson Creek crossing. The vertical curves and the steep grade of the road in that location did not satisfy the requirements of the MTO Geometric Design Standards for Ontario Highways. The Township of McNab/Braeside was concerned that if additional new lots were severed within this area, there could be an increase in the number of vehicle trips on the road, increasing the likelihood of an incident. Safeguarding public safety was the Township's concern.

The Township has confirmed that in 2023, road work on Robertson Line within the affected area was completed. The culvert at Hanson Creek was replaced, by the County of Renfrew, and the Township reconstructed the roadway making a number of geometric improvements to reduce the road's grade and to improve the design criteria through this location thereby satisfying the required road improvements set out in the Rural-Exception Sixteen designation. The policies of the Rural-Exception Sixteen designation are no longer required and the lands can be returned to the Rural designation.

In response to public comments, no properties have been left land-locked as a result of the reconstruction. The required work was completed to rectify the geometry of the road to improve safety for the traveling public. The Township is satisfied that the required road standards have been met. Regarding potential number of severances, there is no definitive number. Every lot is different and many factors are considered to determine if a new lot severance is appropriate. Some lots may be able to have three severances, some lots may not qualify for any. New lots are only approved if they meet all requirements and are considered good land use planning.

18. RECOMMENDATIONS:

That Official Plan Amendment 46 be approved to change the designation of the lands from Rural-Exception Sixteen to the Rural designation on the subject lands.

Date: March 22, 2024

Prepared by: Anne McVean
County Planner

Reviewed by: Bruce Howarth, MCIP, RPP
Manager of Planning Services

April 24, 2024

To the Council of the Corporation
Of the County of Renfrew

Members of County Council:

We, your **Finance and Administration Committee**, wish to report and recommend as follows:

INFORMATION

1. Unaudited 2023 Financial Statements

Attached as Appendix I are the 2023 Unaudited Financial Statements for the Renfrew County Housing Corporation, Bonnechere Manor, Miramichi Lodge and the General Revenue Fund. The Statement of Revenue and Expenditures is presented comparing the actual results for 2023, to the 2023 budget adopted by County Council. At the request of our Committee, a breakdown of the Accumulated Surplus for each entity as at December 31, 2023, rather than one consolidated summary, has been provided. These Financial Statements reflect a total consolidated municipal surplus of \$8,300,566, which comes from the following sources:

General Fund	\$2,281,856
Miramichi Lodge	\$2,127,802
Bonnechere Manor	\$3,208,406
Renfrew County Housing Corporation	\$682,503

2. Municipal Benefits Committee – Additional Member Municipality – North Algona Wilberforce

The Municipal Benefits Committee (MBC) is pleased to report that North Algona Wilberforce has been approved as a member. The MBC is chaired by the County of Renfrew, and consists of lower-tier municipalities and partner agencies. The purpose of the MBC is to optimize the management of employee benefits programs, maximize efficiencies in program administration, share information and implement solutions, and benefit from economies of scale. These economies of scale include lower administration costs, higher breakeven points, improved trend factors, the use of reserves and risk sharing.

This policy contributes to Strategic Plan Goal #4, Shared Services and Resources, and is part of the identified actions to achieve the objectives in 2024.

3. Retirement – Employee Health Coordinator – Bev Zadow

Bev Zadow, Employee Health Coordinator, Human Resources Division provided notice of her retirement effective May 30, 2024. Ms. Zadow joined the County of Renfrew on March 16, 2005 and has nearly 20 years of service. Committee thanked Ms. Zadow for her hard work and dedication over the years and wished her health and happiness as she moves on to the next chapter in her life.

4. **Employee Recognition Q4 2023**

On April 26, 2023, County Council approved Policy J-05 Employee Recognition Program. Employee recognition is the acknowledgement of an individual or team's behaviour, effort and accomplishments that support the County's goals and values. The County of Renfrew's Employee Recognition Program is a way for the County of Renfrew to promote a workplace culture that strives to recognize and appreciate the commitment, dedication and contributions of all employees at the County of Renfrew.

Attached as Appendix II is the bulletin announcing the round of winners and nominees of the County's Employee Recognition Program for the period of October to December, 2023. Congratulations to all of the winners and nominees and a big thank you to all of those who made nominations! Stay tuned for the Q1 2024 award winners.

This policy contributes to Strategic Plan Goal #2, Workforce Development and part of the identified actions to achieve the objectives in 2024.

RESOLUTIONS

5. **Delegated Authority Policy**

RESOLUTION NO. FA-CC-24-04-43

Moved by Chair

Seconded by Committee

THAT County Council approve the Delegated Authority Policy; AND THAT staff be directed to provide a draft Delegation of Authority By-law to Committee and Council for consideration.

Background

Section 270 of the Municipal Act, 2001, as amended, mandates that all municipalities establish and uphold a policy regarding the delegation of Council's legislative and administrative powers. The County of Renfrew has not revised or updated this policy (By-law 103-07, see Appendix III) since December 2007, except for sporadic designations of certain authorities during specific periods (e.g., lame duck sessions, summer hiatus, etc.). Moreover, there are numerous by-laws and Council resolutions permitting the delegation of Council's powers to staff. A Delegation of Powers and Duties by-law will consolidate the previous delegations of authority and existing exercises of authority by staff not covered in any Council resolution or by-law. Establishing such a by-law is crucial for fostering accountability and transparency and will be referenced in one document.

It is the intent of the proposed by-law to include appendices that would, i) consolidate all current delegated authority traceable to existing by-laws and/or Council resolutions, and ii) address administrative practices by staff lacking current approval via a by-law or Council resolution.

In the future, as Council approves new delegations of authority or additional by-laws/resolutions are discovered, not currently listed in the appendices, the Clerk will administratively update the schedules to reflect these changes. Additionally, as a

process improvement, it is suggested that reports to Committee and Council clearly indicate whether staff are acting under delegated authority and specifically reference the by-law and/or resolution authorizing such delegation.

Delegation of Authority Policy

Attached as Appendix IV is the proposed policy designed to capture the essential requirements of the Municipal Act, 2001, as it relates to Council's ability to delegate its powers and duties to staff.

Some features of the policy include the following:

1. All delegations of Council's powers, duties or functions shall be based upon a by-law, except where deemed minor in nature, in which case the delegation may be authorized by resolution of Council.
2. Unless a power, duty or function of Council has been expressly delegated by by-law, all of the powers, duties and functions of Council remain with Council.
3. A delegation of a power, duty or function under any by-law or resolution to any member of staff includes a delegation to a person who is appointed as the Chief Administrative Officer and to any member of staff selected from time to time by the Chief Administrative Officer or delegate to act in the capacity of the delegate in the delegate's absence.
4. Where a delegation of power, duty or function is to a staff position that no longer exists in title, those delegations shall be deemed transferred to the staff person of similar seniority who is assuming the responsibilities of the obsolete position.
5. Subject to section 3, a person to whom a power, duty, or function has been delegated by by-law has no authority to further delegate to another person any power, duty or function that has been delegated, unless such sub-delegation is expressly permitted.
6. No delegation of a power, duty or function shall be made or shall be made effective where such delegation is prohibited or is not authorized by statute.
7. Legislative powers may be delegated by Council where they are minor in nature or where Council has explicitly provided for the terms and conditions under which the power shall be exercised, and must take into account the limitations set out in the Municipal Act, 2001.
8. Administrative powers may be generally delegated to staff, subject to the conditions set out in the delegation and in this policy, and must take into account the limitations set out in the Municipal Act, 2001.
9. In exercising any delegated power, the delegate shall ensure the following:
 - a. Any expenditure related to the matter shall comply with the County's Procurement By-law, budget approvals and all corporate policies.
 - b. The scope of the delegated authority shall not be exceeded by the delegate.
 - c. Where required by the specific delegated authority, reports shall be submitted to Council advising of the exercise of a delegated power and confirming compliance with the delegated authority and this policy.
 - d. Delegates shall ensure the consistent and equitable application of County policies and guidelines.

Strategic Alignment

While the 2023-2026 Strategic Plan does not specifically identify this as a key priority, Goal #4, Shared Services and Resources suggests that a plan be deployed that would result in efficiencies. Goal #1, Financial Sustainability, lists ongoing monitoring and implementation of measures identified in the recommendations from the 2020 service delivery review(s). In 2023, a review of the 2020 model was completed and it was suggested that “An end-to-end review of core service processes related to the functions within the Corporate Services portfolio is needed. This will help to identify opportunities to rationalize and optimize processes, increase collaboration and communication, and provide the basis for a revised operating model that enables more effective service delivery and broader service reform. A LEAN approach and value chain analysis can be utilized to address issues, maximize value, and minimize waste.”

The policy and by-law are intended to streamline and provide greater accountability and transparency to the operation of the County.

A number of municipalities have already adopted policies and by-laws to govern the delegation of authority from Council to staff and committees. In formulating the County’s policy and by-law, staff have reviewed other municipal by-laws and policies and incorporated some of the features of these policies and by-laws into the County’s proposed policy and by-law.

6. Asset Management Plan and Long Term Financial Plan

RESOLUTION NO. FA-CC-24-04-45

Moved by Chair

Seconded by Committee

THAT County Council coordinate a Special meeting of County Council in May to discuss the financial impact to fund the Asset Management Plan and Long Term Financial Plan.

RESOLUTION NO. FA-CC-24-04-46

Moved by Chair

Seconded by Committee

THAT County Council approve the Asset Management Plan and Long Term Financial Plan as presented. **TABLED.**

RESOLUTION NO. FA-CC-24-04-48

Moved by Chair

Seconded by Committee

THAT County Council approve the creation of the growth reserve and that contributions to the growth reserve equal to the weighted CVA growth revenue for the 2025 year be included in the draft 2025 budget. **POSTPONED.**

Background

Attached as Appendix V is the Asset Management Plan and Long Term Financial Plan that meets the County of Renfrew service level targets in all areas except for the Renfrew County Housing Corporation building portfolio. The long-term financial plan will allow the County to meet these expenditures with the following principles:

- Replacing all assets with like assets, presuming cost inflation is 2% per year
- Debenturing all projects with a cost greater than \$4 million at an estimated interest rate of 3%
- Maintaining Provincial/Federal capital funding at \$6.8 million per year for the next ten years (projected at \$7.2 million in 2024)
- Increasing the contribution to capital reserves by \$3 million per year for each year of the 2025-2033 period (reserve contributions rising from \$19.1 million in 2024 to \$46.1 million in 2033)

The long-term financial plan envisions the creation of a growth reserve from the revenue provided by current value assessment growth (increased property taxation from new or improved properties) to provide for the costs of capital asset enhancements. This reserve may also be supplemented by development charges in the future to provide additional funding for growth related capital asset enhancements.

BY-LAWS

7. 2024 Tax Policy

RESOLUTION NO. FA-CC-24-04-49

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law setting the starting 2024 tax ratios for County purposes and lower-tier purposes for the year 2024.

RESOLUTION NO. FA-CC-24-04-50

Moved by Chair

Seconded by Committee

THAT County Council approve that the 2024 tax ratio By-law include a revenue neutral ratio for the Landfill class at 1.189066.

Background - Executive Summary of 2024 Tax Policy Recommendations from the Tax Policy Working Group

The Treasurer held a Tax Policy Working Group (TPWG) meeting Monday, March 4, 2024 at 11:00 a.m. that included the local Municipal Treasurers. A slide deck was prepared for the TPWG meeting and is available upon request. The following is an Executive Summary of the recommendations from the Tax Policy Working Group.

Ratios – The Tax Policy Working Group (TPWG) recommended the adoption of the following tax ratios for 2024.

Tax Ratios – Property Class	2024	2023
Residential/Farm	1.000000	1.000000
Residential/Farm-Farmlands 1	0.350000	0.350000
Multi-Residential	1.943600	1.943600
Multi-Residential – New	1.000000	1.000000
Commercial – Occupied	1.814700	1.814700
Commercial – Vacant	1.814700	1.814700
Commercial – Farmlands 1	0.350000	0.350000
Industrial – Occupied	2.466904	2.466904
Industrial – Vacant	2.466904	2.466904
Large Industrial – Occupied	2.722000	2.782032
Large Industrial – Vacant	2.722000	2.782032
Landfill – New	1.189066	1.189066
Pipelines	1.332800	1.332800
Farmland	0.250000	0.250000
Managed Forest	0.250000	0.250000

Industrial Ratio Reduction – At the April 2021 County Council meeting, approval was received to reduce the Broad Industrial Class Ratio down to the Provincial Threshold of 2.63, phased in over a 2-year period, beginning with the 2022 taxation cycle. Now that this reduction has been fully implemented, this change has removed the last tax classes that are subject to levy restriction.

New Landfill Class and Ratios – On December 13, 2016, an amendment to Ontario Regulation 282/98 under the Assessment Act was filed, which implements several of the Landfills Assessment Review recommendations. The regulation prescribes the use of the historic valuation methodology to assess landfills for the 2016 reassessment. The historic methodology values landfills as vacant industrial land, with structures assessed based on the replacement cost approach; prescribes the exclusion of environmental protection features from the assessed value of landfills; and establishes a new landfill property class. Municipalities with properties in the Landfill class in their jurisdiction must include a Landfill class tax rate and tax ratio starting in 2017. On April 5, 2017 the Ministry of Finance advised all municipalities that Ontario Regulations 94/17, 95/17, 97/17, 98/17 and 99/17 had been filed to implement the municipal tax policy framework. In 2017, Renfrew County chose a Starting Ratio for the Landfill class to be the same as the 2017 Starting Ratios for the Commercial class at 1.814700.

For the 2024 taxation year, confirmation has been received from the Ministry of Finance that O. Reg 95/17, Section 10.2 will continue to be applied for tax year 2024. Therefore, the transition ratio for the Landfill class is the Revenue Neutral ratio, with the ability to increase it up to 5%. The revenue neutral ratio for 2024 is 1.189066. If this regulation does not change for subsequent years, then the Transition Ratio for the Landfill Class will be recalculated every year since it has to equal the Revenue Neutral Ratio for that class. The Revenue Neutral Ratios are calculated to raise the same proportion of the levy

for each class as it paid in the previous tax year. Since there was no reassessment for the 2024 year, **TPWG recommended that County Council maintain the current revenue neutral ratio for the Landfill class at 1.189066.**

Multi Residential Ratios – The TPWG considered a reduction in the Multi-Residential Ratio to match the ratio in the New Multi-Residential Ratio Tax Class. A reduction in the Multi-Residential Ratio to match the ratio in the New Multi-Residential Ratio Tax Class would result in a shift of the property tax burden away from multi residential (47.9%) and onto all other classes (1.17%). This decision has been deferred until after the next market-based reassessment from MPAC and after we survey our peers.

Discount Rates – The County has always used the legislated reductions of 30% for Commercial and 35% for Industrial vacant units, vacant land and excess land. The Province began providing municipalities with broad flexibility for 2017 and future years to tailor the programs to reflect community needs and circumstances, while considering the interests of local businesses. Municipalities can implement changes to the existing discount by notifying the Minister of Finance of their intent to utilize this flexibility and provide details of the proposed changes along with a council resolution. In 2018, County Council passed a resolution seeking Ministerial consent to eliminate the vacant and excess land subclasses as well as the vacant building rebate program for the 2019 taxation year and thereafter.

On December 7, 2018, O. Reg. 490/18 was filed amending O. Reg. 580/17 under the Municipal Act, 2001 to implement requested changes to the Vacant and Excess Land Subclasses. For the purposes of subsection 313 (1.3) of the Act, the County of Renfrew is authorized to pass a by-law providing that a tax rate reduction in paragraph 2, 3, 4 or 5 of subsection 313 (1) of the Act does not apply for a taxation year after 2018.

Also, on December 7, 2018, O. Reg. 491/18 was filed amending O. Reg. 325/01 under the Municipal Act, 2001 to implement requested changes to the Vacant Unit Rebate. For the 2019 taxation year and subsequent taxation years, the lower-tier municipalities in the County of Renfrew are not required to have a program to provide tax rebates to owners of property that have vacant portions.

Optional Small Business Subclass – TPWG is not recommending the introduction of this new subclass at this time. To date, Toronto and Ottawa are the only two municipalities that have elected to implement this subclass. The new subclass allows for an up to 35% reduction in the commercial and industrial rates, with the Province automatically matching the reduction in the education rate. At the fall 2021 TPWG meeting, it was recommended that this subclass not be adopted for the following reasons:

Municipalities must establish a process for identifying properties and portions of properties eligible for inclusion in the subclass. This can be an application-based process and/or a criteria-based determination process not requiring individual applications by property owners. They may also use both a criteria-based determination process and an application process.

Municipalities opting to use the subclass must appoint a Program Administrator and an Appellate Authority.

The Program Administrator is responsible for providing MPAC with a list of the properties, or portions of properties, that are approved for inclusion in the subclass for a taxation year.

The Appellate Authority is responsible for hearing any appeals of the Program Administrator's eligibility decisions.

This reduction in the tax burden for this new class would result in a shift in taxation onto all other classes.

Optional Small Scale On-Farm Business Subclass – TPWG is not recommending the introduction of this new subclass at this time. This subclass, if adopted, provides for a 75% reduction off the commercial or industrial tax rate of the first \$50,000 of applicable assessment. New in 2022, the municipality may opt to apply the reduction on up to the first \$100,000 of assessment. Currently there are 8 properties in Renfrew County that are eligible under this subclass with a combined CVA of only \$272,400. Due to the limited number of properties, it was recommended that this subclass not be adopted at this time, but will continue to be considered at future meetings. **County of Renfrew staff to discuss this with the Economic Development Division to determine if this reduction could be seen as an incentive for small business development and further discuss at the Fall TPWG meeting.**

Tax Relief for Low Income Seniors/Disabled – TPWG is not recommending any changes to the current policy to **defer** assessment related tax increases for low income and disabled seniors.

Tax Relief on Eligible Property Occupied by Eligible Charities – TPWG is not recommending any change to the current by-law establishing a tax rebate program for eligible charities in the amount of 40% of the taxes payable on eligible commercial or industrial properties.

Deadlines for LTM Tax Rating By-laws – As all municipalities utilize OPTA to generate all business class property tax bills, the data will not be available until **ALL** LTM's complete their budget processes and adopt a rating by-law. TPWG is recommending that all tax rating by-laws should be adopted prior to **June 15, 2024** and all tax rates should be entered by each municipality into the OPTA system by that same date. This process would allow the issuance of property tax bills to the business community before the summer vacation period.

8. **2024 County of Renfrew Tax Rate By-law**

RESOLUTION NO. FA-CC-24-04-51

Moved by Chair

Seconded by Committee

THAT County Council adopt a By-law to Establish the 2024 Tax Rates for County of Renfrew Purposes.

Background

At the January 25, 2024 Session of County Council, By-law Number 4-24, being a By-law to Adopt the Estimates for the Sums Required During the Year 2024 for General, Capital and All Purposes of the County of Renfrew was adopted in the amount of Fifty-Seven Million, Four Hundred and Three Thousand, One Hundred and Twenty Dollars (\$57,403,120) as the estimate of the property tax levy required during the year 2024. As a result of the Tax Policy recommendations, Committee is now able to recommend the adoption of the County tax rates for 2024. The following table provides a summary of the 2024 County tax rates with a comparison to the 2023 rates:

Property Class	2024 Tax Rates	2023 Tax Rates
Residential	0.00412365	0.00391501
Residential – FAD (Phase I)	0.00144328	0.00137025
Multi-Residential	0.00801473	0.00760921
New Multi-Residential	0.00412365	0.00391501
Commercial - Occupied	0.00748319	0.00710457
Commercial - Vacant	0.00748319	0.00710457
Commercial – FAD (Phase I)	0.00144328	0.00137025
Industrial - Occupied	0.01017266	0.00965795
Industrial - Vacant	0.01017266	0.00965795
Large Industrial - Occupied	0.01122458	0.01089168
Large Industrial – Vacant	0.01122458	0.01089168
Landfill	0.00490330	0.00465520
Pipelines	0.00549600	0.00521792
Farmlands	0.00103091	0.00097875
Managed Forests	0.00103091	0.00097875

All of which is respectfully submitted.

Jennifer Murphy, Chair

And Committee Members: J. Brose, G. Doncaster, M. Donohue, P. Emon, A. Giardini, V. Jahn, D. Mayville

2024-03-22

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Municipal Surplus / (Deficit)	2,281,856	0	2,281,856
add: Surplus Adjustment - Capital	35,091,584	42,034,629	(6,943,045)
add: Surplus Adjustment - To Reserves	22,010,741	20,040,007	1,970,734
less: Surplus Adjustment - From Reserves	(33,549,459)	(34,155,886)	606,427
less: Surplus Adjustment - Depreciation	(12,492,867)	(11,911,200)	(581,667)
add: Surplus Adjustment - Debt Principal Paid	1,113,355	1,113,355	(0)
add: Surplus Adjustment - New Debt Principal	(172,000)	(4,490,190)	4,318,190
PSAB Surplus / (Deficit)	14,283,209	12,630,715	1,652,494

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
	YTD ACTUAL	YTD BUDGET	VARIANCE
PUBLIC WORKS	11,138,550	10,216,019	922,531
Operations Committee	11,138,550	10,216,019	922,531
PROPERTY - Pembroke Admin	113,668	88,576	25,092
PROPERTY - Renfrew County Place	(212,711)	(222,808)	10,097
PROPERTY - Base Stations	0	0	(0)
PROPERTY - Arnprior Office	0	0	0
PROPERTY - Renfrew OPP	(0)	0	0
FORESTRY DEPT.	79,253	76,777	2,476
GIS	160,895	209,880	(48,985)
ECONOMIC DEVELOPMENT	343,182	455,029	(111,847)
ENTERPRISE CENTRE	28,055	28,055	0
OTTAWA VALLEY TOURIST ASSOCIATION	290,275	290,275	(0)
PLANNING DEPARTMENT	558,170	786,947	(228,777)
Development & Property Committee	1,360,788	1,712,731	(351,943)
BONNECHERE MANOR	1,545,131	1,512,178	32,953
MIRAMICHI LODGE	1,293,410	1,265,826	27,584
OTHER LONG TERM CARE	96,501	94,950	1,551
HEALTH SERVICES	1,755,588	1,767,955	(12,367)
OTTAWA VALLEY OHT	(0)	0	(0)
PARAMEDIC - 911	9,712,438	9,958,889	(246,451)
PARAMEDIC - OTHER	0	0	0
EMERGENCY MANAGEMENT	92,368	179,532	(87,164)
Health Committee	14,495,436	14,779,330	(283,894)
ONTARIO WORKS	1,402,730	1,347,203	55,527
CHILD CARE	403,523	448,793	(45,270)
COMMUNITY HOUSING	5,284,156	5,183,055	101,101
Community Services Committee	7,090,409	6,979,051	111,358
MEMBERS OF COUNCIL	590,549	613,829	(23,280)
GENERAL - ADMINISTRATION	1,010,300	989,774	20,526
INFORMATION TECHNOLOGY	389,238	536,587	(147,350)
HUMAN RESOURCES DEPARTMENT	251,365	259,687	(8,322)
Publicity/Public Relations	15,085	15,000	85
AGRICULTURE & REFORESTATION	16,323	20,000	(3,677)
PROVINCIAL OFFENCES ADMINISTRATION	(488,350)	(488,350)	0

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
PROPERTY ASSESSMENT	1,540,415	1,540,414	1
FINANCIAL EXPENSE	21,478,158	20,028,594	1,449,564
Finance & Administration Committee	24,803,084	23,515,535	1,287,549

Total Net Expenses	58,888,266	57,202,666	1,685,600
---------------------------	-------------------	-------------------	------------------

County Levy	52,893,886	52,893,896	(10)
Other Revenue	8,276,236	4,308,770	3,967,466
Total Revenue	61,170,122	57,202,666	3,967,456

Municipal Surplus / (Deficit)	2,281,856	0	2,281,856
---------------------------------------	------------------	----------	------------------

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>MEMBERS OF COUNCIL</u>	<u>590,549</u>	<u>613,829</u>	<u>(23,280)</u>
Warden's Salary & Per Diem	85,917	80,952	4,965
Council - Salaries	275,900	273,745	2,155
Councillor Ad Hoc Meeting per Diem	15,435	29,160	(13,725)
CPP,UIC,Employer Health Tax	20,780	25,872	(5,092)
Councillor Benefits - EHC/Dental	71,608	78,223	(6,615)
Councillor Group Insurance	7,140	7,677	(537)
Ad Hoc Meeting Expenses	0	0	0
Advocacy	22,135	30,000	(7,865)
AMO Board Expenses	834	10,000	(9,166)
Computer Supplies	0	5,000	(5,000)
Council - Conventions	21,017	30,000	(8,983)
Council - Mileage	50,636	35,000	15,636
Councillor Liability Insurance	10,776	10,200	576
FCM Board Expenses	10,794	10,000	794
EOWC Meetings	179	0	179
Hospitality	21,516	20,000	1,516
Legal	0	2,000	(2,000)
Office Supplies	1,319	5,000	(3,681)
Publicity	15,286	6,000	9,286
Recoveries - County	(65,000)	(65,000)	0
Recoveries - Federal	(4,691)	0	(4,691)
Recoveries - Other	(13,797)	0	(13,797)
Special Projects	887	0	887
Warden's Expenses	18,731	10,000	8,731
Warden's Golf Tournament	9,173	0	9,173
Warden's Banquet Expense	9,647	10,000	(353)
Surplus Adjustment - TRF to Reserves	4,325	0	4,325
<u>GENERAL - ADMINISTRATION</u>	<u>1,010,300</u>	<u>989,774</u>	<u>20,526</u>
Salaries	1,292,434	1,256,014	36,420
Employee Benefits	383,003	371,110	11,893
Bank Charges - Moneris	4,296	2,300	1,996
Computer Maintenance	46,392	45,000	1,392
Conferences & Conventions	5,893	5,000	893
Depreciation	1,094	1,600	(506)
General Legal & Audit	17,315	25,600	(8,285)
Membership Fees	36,328	36,000	328
Office Expense	28,251	26,000	2,251
Professional Development	8,227	5,000	3,227
Recovery - Other Departments	(1,014,057)	(860,350)	(153,707)
Recruitment	2,555	1,000	1,555
Revenue - Provincial	0	0	0
Revenue - Provincial - One Time	0	0	0
Special Projects - EOWC	22,363	20,100	2,263
Special Projects	12,392	30,000	(17,608)
Surplus Adjustment - Capital	0	0	0
Surplus Adjustment - Depreciation	(1,094)	(1,600)	506
Surplus Adjustment - TRF to Reserves	145,563	0	145,563
Surplus Adjustment - TRF from Reserves	0	0	0
	354	0	0

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Telephone	7,825	5,000	2,825
Travel	11,522	22,000	(10,478)
<u>PROPERTY - Pembroke Admin</u>	<u>113,668</u>	<u>88,576</u>	<u>25,092</u>
Salaries	175,505	169,011	6,494
Employee Benefits	54,305	50,787	3,518
Advertising	0	1,000	(1,000)
Capital - under threshold	19,029	0	19,029
Depreciation	422,311	408,000	14,311
Elevator Maintenance	7,759	7,949	(190)
Garbage Disposal	7,645	6,355	1,290
Grounds keeping	6,648	5,764	884
Insurance	52,557	44,182	8,375
Janitorial Contract	93,317	89,100	4,217
Legal	0	2,000	(2,000)
Lights, Heat & Power	136,203	126,075	10,128
Mechanical	11,555	22,000	(10,445)
Memberships/Subscriptions	674	1,500	(826)
Miscellaneous	7,404	2,800	4,604
Office Supplies	22,524	17,860	4,664
Professional Development	0	5,000	(5,000)
Recoveries - County	(513,790)	(526,130)	12,340
Recoveries - Other	0	(59,000)	59,000
Recruitment	0	750	(750)
Repairs & Maintenance	30,838	45,000	(14,162)
Revenue - Provincial - One Time	(19,029)	0	(19,029)
Security & Monitoring	9,161	6,273	2,888
Special Projects	0	40,000	(40,000)
Surplus Adjustment - Capital	0	312,000	(312,000)
Surplus Adjustment - Depreciation	(422,311)	(408,000)	(14,311)
Surplus Adjustment - TRF from Reserves	0	(293,000)	293,000
Surplus Adjustment - TRF to Reserves	0	0	0
Telephone	2,717	3,000	(283)
Travel	2,218	4,800	(2,582)
Vehicle Expenses	6,429	3,500	2,929
<u>PROPERTY - Renfrew County Place</u>	<u>(212,711)</u>	<u>(222,808)</u>	<u>10,097</u>
Salaries & Benefits	80,295	88,027	(7,732)
Capital - Under Threshold	0	0	0
Depreciation	197,806	210,000	(12,194)
Elevator Maintenance	4,524	7,122	(2,598)
Garbage Removal	6,317	4,001	2,316
Grounds keeping	36,944	32,000	4,944
Insurance	23,340	19,495	3,845
Insurance Claim Costs	0	0	0
Janitorial Contract	64,105	66,300	(2,195)
Lease Revenue- Outside	(310,580)	(336,954)	26,374
Lights, Heat & Power	81,076	97,375	(16,299)
Mechanical	46,280	17,478	28,802
Miscellaneous	751	5,046	(4,295)
	355		

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Municipal Taxes	18,480	17,800	680
Office Supplies / Admin Costs	6,792	7,137	(345)
Recoveries - County	(339,790)	(339,790)	0
Recoveries - Outside	(14,385)	(17,800)	3,415
Repairs & Maintenance	18,633	40,356	(21,723)
Revenue - Provincial - One Time	0	0	0
Security & Monitoring	938	6,029	(5,091)
Surplus Adjustment - Capital	400,553	1,049,200	(648,647)
Surplus Adjustment - Depreciation	(197,806)	(210,000)	12,194
Surplus Adjustment - TRF from Reserves	(400,553)	(1,049,200)	648,647
Surplus Adjustment - TRF to Reserves	63,570	63,570	0
<u>PROPERTY - Base Stations</u>	<u>0</u>	<u>0</u>	<u>(0)</u>
BLDG - Repairs & Maint	16,218	45,051	(28,833)
Capital Under Threshold	0	0	0
Depreciation	61,570	62,400	(830)
Grounds keeping	36,739	46,979	(10,240)
Internal Charges	0	2,904	(2,904)
Janitorial Contract	22,359	33,173	(10,814)
Lights, Heat & Power	32,317	37,208	(4,891)
Mechanical	7,592	5,000	2,592
Misc. - Building Expenses	13,979	7,346	6,633
Recoveries - County	(339,394)	(339,394)	0
Revenue - Provincial - One Time	0	0	0
Surplus Adjustment - Capital	1,717,212	47,600	1,669,612
Surplus Adjustment - Depreciation	(61,570)	(62,400)	830
Surplus Adjustment - TRF from Reserves	(1,719,087)	(47,600)	(1,671,487)
Surplus Adjustment - TRF to Reserves	212,065	161,733	50,332
<u>PROPERTY - Arnprior Office</u>	<u>0</u>	<u>0</u>	<u>0</u>
Bldg. - Repairs & Maintenance	5,911	1,322	4,589
Capital Under Threshold	6,309	0	6,309
COVID	0	0	0
Depreciation	38,184	38,400	(216)
Grounds keeping	9,269	4,124	5,145
Insurance	3,758	3,330	428
Janitorial Contract	38,435	30,000	8,435
Legal	0	0	0
Lights, Heat & Power	10,711	13,580	(2,869)
Mechanical	1,740	2,050	(310)
Misc. Bldg. Other	947	500	447
Recoverable County	(132,092)	(139,819)	7,727
Recovery - Outside	(23,180)	0	(23,180)
Revenue - Provincial - One Time	0	0	0
Security	4,480	1,538	2,942
Surplus Adjustment - Capital	0	0	0
Surplus Adjustment - Depreciation	(38,184)	(38,400)	216
Surplus Adjustment - TRF from Reserves	0	0	0
Surplus Adjustment - TRF to Reserves	73,713	83,375	(9,662)

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>PROPERTY - Renfrew OPP</u>	<u>(0)</u>	<u>0</u>	<u>0</u>
Salaries / Benefits	45,744	28,849	16,895
Capital Under Threshold	10,041	0	10,041
Depreciation	115,758	116,400	(642)
Expenses Recoverable from Others	0	0	0
Garbage Removal	2,799	2,153	646
Grounds keeping	29,912	36,000	(6,088)
Insurance	20,853	15,043	5,810
Interest Expense	91,838	95,571	(3,733)
Internal Charges	0	16,300	(16,300)
Mechanical	12,479	0	12,479
Municipal Taxes	47,225	46,000	1,225
Office Expenses	4,125	3,000	1,125
Repairs & Maint	13,843	32,298	(18,455)
Revenue - Lease - Base Rent	(465,134)	(465,134)	0
Revenue - Lease - Expense Recoveries	(133,682)	(172,986)	39,304
Security/Monitoring	4,882	0	4,882
Surplus Adjustment - Capital	0	41,000	(41,000)
Surplus Adjustment - Debt Principal Payments	300,281	300,281	0
Surplus Adjustment - Depreciation	(115,758)	(116,400)	642
Surplus Adjustment - From Reserves	0	(41,000)	41,000
Surplus Adjustment - TRF To Reserves	14,793	62,625	(47,832)
<u>INFORMATION TECHNOLOGY</u>	<u>389,238</u>	<u>536,587</u>	<u>(147,350)</u>
Salaries	432,850	493,595	(60,745)
Employee Benefits	138,098	152,039	(13,941)
Annual Software Maintenance Fees	110,272	109,900	372
Communication Fees	29,416	29,000	416
Computer Technology Supplies	4,850	7,000	(2,150)
Corporate Software	0	2,000	(2,000)
Depreciation	34,484	38,000	(3,516)
Office Expense	1,079	1,100	(21)
Professional Development	1,850	5,500	(3,650)
Purchased Services	23,125	60,000	(36,875)
Recoveries - County	(346,993)	(338,847)	(8,146)
Recruitment	0	0	0
Revenue - Provincial - One Time	(14,638)	0	(14,638)
Revenue - Provincial - Special Project	0	0	0
Special Project	0	0	0
Surplus Adjustment - Capital	22,519	17,000	5,519
Surplus Adjustment - Depreciation	(34,484)	(38,000)	3,516
Surplus Adjustment - TRF from Reserves	(22,519)	(17,000)	(5,519)
Surplus Adjustment - TRF to Reserves	0	0	0
Telephone Costs	2,557	5,300	(2,743)
Travel	6,769	10,000	(3,231)
<u>HUMAN RESOURCES DEPARTMENT</u>	<u>251,365</u>	<u>259,687</u>	<u>(8,322)</u>
Salaries	690,906	629,695	61,211
Benefits	183,253	185,580	(2,327)
Conference & Convention	229	4,000	(3,771)
	357		

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
COVID	1,730	0	1,730
Depreciation	307	500	(193)
Expenses Recoverable From Others	59,294	10,000	49,294
Legal Fees	3,955	14,500	(10,545)
Membership Fees	4,085	6,000	(1,915)
Office Expense	12,895	25,000	(12,105)
Computer Expense	86,813	0	86,813
Professional Development	6,846	12,000	(5,154)
Purchased Services	102,485	75,000	27,485
Recovery - County Departments	(626,234)	(618,088)	(8,146)
Recovery - Provincial	(54,514)	0	(54,514)
Recovery - Municipal	(154,158)	(95,000)	(59,158)
Recovery - Other	(24)	0	(24)
Recruitment	2,851	1,000	1,851
Revenue - Provincial - One Time	0	0	0
Surplus Adjustment - Capital	0	0	0
Surplus Adjustment - Depreciation	(307)	(500)	193
Surplus Adjustment - TRF from Reserves	(73,799)	0	(73,799)
Travel	4,754	10,000	(5,246)
<u>FORESTRY DEPT.</u>	<u>79,253</u>	<u>76,777</u>	<u>2,476</u>
Salaries / Benefits	222,895	325,031	(102,136)
Salary Allocations	0	(100,077)	100,077
Advertising	1,484	600	884
Conventions	0	1,800	(1,800)
Depreciation	16,772	16,800	(28)
Legal	10,147	2,500	7,647
Memberships/Subscriptions	8,790	9,123	(333)
Miscellaneous	3,895	1,500	2,395
Office Supplies	7,573	3,000	4,573
Professional Development	421	2,500	(2,079)
Recoveries - Other	(200)	(5,200)	5,000
Revenue - Provincial	(16,161)	0	(16,161)
Revenues - Timber Sales	(431,719)	(180,000)	(251,719)
Small Tools / Supplies	2,368	1,000	1,368
Special Project - Other	474	2,500	(2,026)
Special Project - Well Remediation	3,409	3,600	(191)
Surplus Adjustment - Capital	0	0	0
Surplus Adjustment - Depreciation	(16,772)	(16,800)	28
Surplus Adjustment - TRF from Reserves	(18,448)	(24,100)	5,652
Surplus Adjustment - TRF to Reserves	251,719	0	251,719
Travel	6,001	5,000	1,001
Tree Marking	726	2,000	(1,274)
Tree Planting	14,564	18,000	(3,436)
Vehicle Expenses	11,315	8,000	3,315
<u>GIS</u>	<u>160,895</u>	<u>209,880</u>	<u>(48,985)</u>
Salaries & Benefits	127,732	198,880	(71,148)
Cell Telephone/Pagers	0	0	0
Computer Supply/Maintenance	79,387	21,000	58,387
	358		

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Conventions	0	500	(500)
Depreciation	5,681	6,000	(319)
Membership	290	0	290
Office Supplies	641	2,000	(1,359)
Professional Development	0	500	(500)
Recoverable Outside	(2,902)	(1,500)	(1,402)
Recoveries - Municipal	(8,493)	(72,000)	63,507
Recoveries - provincial/federal	(56,572)	(75,000)	18,428
Recoveries - internal	0	(15,000)	15,000
Special Projects	20,664	150,000	(129,336)
Surplus Adj - Capital	0	0	0
Surplus Adj - Trf From Reserve	0	0	0
Surplus Adjustment - Depreciation	(5,681)	(6,000)	319
Travel	148	500	(352)
Weed Inspection	0	0	0
<u>PUBLIC WORKS</u>	<u>11,138,550</u>	<u>10,216,019</u>	<u>922,531</u>
Administration	1,224,147	1,221,535	2,612
Capital Works - Operating Expenses	679,135	695,266	(16,131)
Clearing	0	0	0
Depreciation	10,713,911	9,800,000	913,911
Equipment	1,743,567	1,487,328	256,239
Housing	188,640	162,000	26,640
Maintenance	7,151,356	6,512,490	638,866
Trails	1,392,779	4,270,872	(2,878,093)
Recoveries - Donations	(3,179)	(3,500,000)	3,496,821
Recoveries - Federal	0	(1,470,000)	1,470,000
Recoveries - Municipal	0	0	0
Recoveries - Other	(475,344)	(362,699)	(112,645)
Recoveries - Provincial	(2,821,809)	(2,815,973)	(5,836)
Surplus Adjustment - Capital	31,056,698	37,611,829	(6,555,131)
Surplus Adjustment - Depreciation	(10,713,911)	(9,800,000)	(913,911)
Surplus Adjustment - Temp loan	(172,000)	(4,490,190)	4,318,190
Surplus Adjustment - TRF from Reserves	(28,825,441)	(29,106,439)	280,998
Surplus Adjustment - TRF to Reserves	0	0	0
<u>BONNECHERE MANOR</u>	<u>1,545,131</u>	<u>1,512,178</u>	<u>32,953</u>
Recoveries - City of Pembroke	(711,852)	(744,805)	32,953
Total Municipal Cost	2,256,983	2,256,983	0
<u>MIRAMICHI LODGE</u>	<u>1,293,410</u>	<u>1,265,826</u>	<u>27,584</u>
Recoveries - City of Pembroke	(595,883)	(623,467)	27,584
Total Municipal Cost	1,889,293	1,889,293	0
<u>OTHER LONG TERM CARE</u>	<u>96,501</u>	<u>94,950</u>	<u>1,551</u>
City of Pembroke Share	(44,459)	(46,009)	1,550
North Renfrew Long Term Care	140,959	140,959	0

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>HEALTH SERVICES</u>	<u>1,755,588</u>	<u>1,767,955</u>	<u>(12,367)</u>
Renfrew County & District Health Unit	1,755,588	1,767,955	(12,367)
<u>OTTAWA VALLEY OHT</u>	<u>(0)</u>	<u>0</u>	<u>(0)</u>
Salaries	334,508	319,801	14,707
Benefits	31,683	37,371	(5,688)
Admin Charges	170,000	0	170,000
Office Supplies/computer	62,875	0	62,875
Purchased Services	443,816	617,828	(174,012)
Recoveries - Provincial	(990,189)	(975,000)	(15,189)
Recoveries - Other	(116,970)	0	(116,970)
Special projects	64,277	0	64,277
<u>Publicity/Public Relations</u>	<u>15,085</u>	<u>15,000</u>	<u>85</u>
Publicity/Public Relations Service	15,085	15,000	85
Recoveries	0	0	0
<u>ECONOMIC DEVELOPMENT</u>	<u>343,182</u>	<u>455,029</u>	<u>(111,847)</u>
Salaries	234,282	248,965	(14,684)
Benefits	72,913	78,303	(5,390)
Computer Maintenance	4,152	4,000	152
Conventions	2,259	4,000	(1,741)
Marketing Program	50,173	65,500	(15,327)
Memberships/Subscriptions	3,301	5,000	(1,699)
Office Expense	4,428	6,000	(1,572)
ON Winter Games expenses	1,305,053	1,000,000	305,053
ON Winter Games Recoveries - other	(369,622)	0	(369,622)
ON Winter Games Recoveries - Provincial	(1,035,432)	(1,000,000)	(35,432)
Professional Development/Staff Training	204	750	(546)
Recoveries - Federal	0	0	0
Recoveries-Other	(38,714)	(26,000)	(12,714)
Recoveries-Municipal	(13,000)	0	(13,000)
Recoveries-Provincial	(20,652)	(76,219)	55,567
Recruitment	0	0	0
Special Projects	9,846	0	9,846
Special Projects - Agriculture	22,470	22,470	0
Special Projects - RED	1,853	117,260	(115,407)
Surplus Adjustment - TRF To Reserve	100,000	0	100,000
Travel	9,668	5,000	4,668
<u>ENTERPRISE CENTRE</u>	<u>28,055</u>	<u>28,055</u>	<u>0</u>
Salaries	147,876	138,359	9,517
Benefits	51,518	47,669	3,849
Marketing	2,658	6,000	(3,342)
Office Expenses	8,969	2,869	6,100
Professional Development	0	700	(700)
Purchased Service	6,393	6,393	0
Recoveries - Municipalities	(9,000)	(6,000)	(3,000)
Recoveries - Other	(3,161)	(10,000)	6,839
Recoveries - Provincial	360	(171,165)	(17,309)

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Special Projects - French Langage	17,080	10,000	7,080
Starter Company - Provincial Revenue	(67,833)	(72,000)	4,167
Starter Company - Special Projects	67,833	72,000	(4,167)
Summer Company - Special Projects	16,164	13,200	2,964
Prov Rev - Special Projects	(9,930)	0	(9,930)
Summer Company - Provincial Revenue	(16,164)	(13,200)	(2,964)
Telephone/Internet Access	3,148	2,230	918
Travel	978	1,000	(22)
<u>OTTAWA VALLEY TOURIST ASSOCIATION</u>	<u>290,275</u>	<u>290,275</u>	<u>(0)</u>
Salaries	180,483	181,904	(1,421)
Benefits	57,384	62,516	(5,132)
Direct Contribution to OVTA (to 2022)	52,408	45,855	6,553
Recoveries	0	0	0
<u>PLANNING DEPARTMENT</u>	<u>558,170</u>	<u>786,947</u>	<u>(228,777)</u>
Salaries	707,584	773,011	(65,427)
Employee Benefits	212,531	223,283	(10,752)
Computer Supplies / Maintenance	2,933	12,000	(9,067)
Conventions	5,732	5,000	732
Legal Fees	242	1,000	(758)
Memberships	2,966	5,700	(2,734)
Office Expense	10,154	16,913	(6,759)
Professional Development	931	6,000	(5,069)
Purchased Service	0	25,000	(25,000)
Recruitment	2,216	2,040	176
Revenues - Municipal Projects	(11,035)	(40,000)	28,965
Revenues - Other	(145)	(12,000)	11,855
Revenues - Service Charges	(37,176)	(35,000)	(2,176)
Revenues - Severance Applications	(282,045)	(174,000)	(108,045)
Revenues - Subdivision Applications	(76,495)	(50,000)	(26,495)
Special Projects - official plan	3,817	8,000	(4,183)
Travel	15,960	20,000	(4,040)
<u>AGRICULTURE & REFORESTATION</u>	<u>16,323</u>	<u>20,000</u>	<u>(3,677)</u>
Forest Fire Protection	1,520	5,000	(3,480)
Reforestation - Grants in Lieu	14,804	15,000	(196)
<u>ONTARIO WORKS</u>	<u>1,402,730</u>	<u>1,347,203</u>	<u>55,527</u>
Depreciation	18,238	9,500	8,738
Municipal Contribution - City of Pembroke	(409,511)	(487,293)	77,782
Ontario Works Program Administration	4,074,191	4,101,566	(27,375)
Other Revenue	(2,404)	0	(2,404)
Provincial Subsidy - Ontario Works Program Admin	(2,275,400)	(2,275,400)	0
Provincial Subsidy - Social Assistance - Benefits	(11,545,330)	(12,620,000)	1,074,670
Social Assistance - Benefits	11,561,185	12,628,330	(1,067,145)
Surplus Adjustment - Capital	0	0	0
Surplus Adjustment - Depreciation	(18,238)	(9,500)	(8,738)
Surplus Adjustment - TRF From Reserve	0	0	0

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>CHILD CARE</u>	<u>403,523</u>	<u>448,793</u>	<u>(45,270)</u>
Administration	185,710	183,695	2,015
Core Programs	(26,238)	314,966	(341,205)
Special Needs Resourcing	0	0	0
Special Purpose	288,416	0	288,416
EarlyON Centres	(0)	0	(0)
Licenced Family Home Day Care	0	0	0
CWELCC (\$10/day Child Care)	0	0	0
Municipal Contribution - City of Pembroke	(44,365)	(49,868)	5,503
<u>COMMUNITY HOUSING</u>	<u>5,284,156</u>	<u>5,183,055</u>	<u>101,101</u>
Admin Charges	211,105	211,105	0
Affordable Housing - Tax Rebate	17,843	12,500	5,343
HR Charges	79,080	79,080	0
IT Charges	35,622	35,622	0
Legal	0	0	0
Municipal Contribution - City of Pembroke	(580,963)	(552,687)	(28,276)
Non Profit Housing	1,417,531	1,336,574	80,957
Office Supplies	0	1,000	(1,000)
Memberships	46,000	0	46,000
PROV (FED) SUBSIDY -SOCIAL HOUSING	(1,234,012)	(1,234,012)	(0)
PROV REV - COCHI	(720,976)	(574,180)	(146,796)
PROV REV - CMHC	(1,119,191)	0	(1,119,191)
PROV REV - HPP	(2,811,788)	(1,785,700)	(1,026,088)
PROV REV - IAH	(39,250)	(68,000)	28,750
PROV REV - OPHI	(412,538)	(601,100)	188,562
PROV REV - COHB	(17,750)	0	(17,750)
PROV REV - SSRF	(1,294,984)	(2,000,000)	705,016
PROV REV - STRONG COMMUNITY RENT SUP	0	0	0
RCHC TRANSFER - BASE	5,526,873	5,526,873	0
RCHC TRANSFER - COCHI	720,976	574,180	146,796
RCHC TRANSFER - HPP	2,811,788	1,785,700	1,026,088
RCHC TRANSFER - IAH	39,250	68,000	(28,750)
RCHC TRANSFER - OPHI	412,538	601,100	(188,562)
RCHC TRANSFER - SSRF	1,294,984	2,000,000	(705,016)
RCHC TRANSFER - COHB	17,750	0	17,750
RCHC TRANSFER - CMHC	1,119,191	0	1,119,191
OPHI - Direct costs	0	0	0
Recoveries - Outside - RCHC	(235,000)	(235,000)	0
Recoveries - Muncipal	(40,000)	0	(40,000)
Special Projects - Warming Centre	40,000	0	40,000
Surplus Adjustment - Capital	0	0	0
Surplus Adjustment - TRF from Reserves	0	0	0
Surplus Adjustment - TRF To Reserves	0	0	0
Travel	77	2,000	(1,923)
<u>PARAMEDIC - 911</u>	<u>9,712,438</u>	<u>9,958,889</u>	<u>(246,451)</u>
Admin - Salaries	2,085,062	2,069,671	15,391
Admin - Employee Benefits	362 645,136	569,529	75,607

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Paramedic - Salaries	11,605,102	10,520,868	1,084,234
Paramedic - Employee Benefits	3,747,957	4,300,896	(552,939)
Admin Charge	192,891	192,891	0
Base Station Expenses	87,328	64,000	23,328
Capital Under Threshold	3,175	0	3,175
Communication & Computer Expense	380,937	275,000	105,937
Conferences & Conventions	8,509	5,500	3,009
COVID	39,873	0	39,873
Cross Border - Other Municipalities (Recovery)	14,097	20,000	(5,903)
Depreciation	803,204	1,200,000	(396,796)
HR Charge	258,308	258,308	0
Insurance	206,057	194,213	11,844
Insurance Claims Costs	3,371	10,000	(6,629)
IT Charge	50,459	50,459	0
Lease - Base Station - Internal	431,045	431,045	(0)
Lease - Base Station Lease - External	84,840	78,000	6,840
Lease - Admin Office - Internal	113,300	113,300	0
Leased Equipment	0	12,000	(12,000)
Legal	108,906	20,000	88,906
Medication Costs	113,254	125,000	(11,746)
Membership Fees	7,327	0	7,327
Office Expenses	65,374	50,000	15,374
Professional Development	59,306	36,000	23,306
Purchased Service	232,193	197,577	34,616
Recovery - City of Pembroke share	(1,566,213)	(1,697,359)	131,146
Recovery - County	(29,219)	(29,219)	0
Revenue - Donations	(2,000)	(3,000)	1,000
Revenue - Interest	(191,351)	(40,000)	(151,351)
Revenue - Other	(536,620)	(125,000)	(411,620)
Revenue - Provincial - Special	(202,032)	0	(202,032)
Revenue- Provincial Subsidy	(9,666,480)	(9,647,743)	(18,737)
Revenue- Special Project	(378,034)	(50,000)	(328,034)
Small Equipment & Supplies	357,297	390,000	(32,703)
Special Project	385,908	50,000	335,908
Surplus Adjustment - Capital	1,521,972	2,945,000	(1,423,028)
Surplus Adjustment - Depreciation	(803,204)	(1,200,000)	396,796
Surplus Adjustment - TRF from Reserves	(2,143,520)	(3,566,547)	1,423,027
Surplus Adjustment - TRF to Reserves	803,204	1,200,000	(396,796)
Travel	44,492	50,000	(5,508)
Uniform Allowances	4,725	0	4,725
Uniform, Laundry	201,737	150,000	51,737
Vehicle - recovery from other paramedic program	(318,776)	0	(318,776)
Vehicle Operation & Maintenance	883,543	738,500	145,043
<u>PARAMEDIC - OTHER</u>	<u>0</u>	<u>0</u>	<u>0</u>
Comm Paramedic - Salaries & Benefits	2,636	0	2,636
Comm Paramedic - Expenses	30,000	0	30,000
Comm Paramedic - Provincial Subsidy	(495,414)	(365,000)	(130,414)
LTC - Salaries & Benefits	1,971,558	1,515,276	456,282
LTC - Expenses	691,281	849,724	(158,443)
	363		

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
LTC - Provincial Subsidy	(2,155,038)	(2,000,000)	(155,038)
LTC - Surplus Adjustment - Capital	0	0	0
LTC Surplus Adjustment - TRF from Reserves	0	0	0
LTC - Surplus Adjustment - Depreciation	(45,023)	0	(45,023)
Vaccine - Salaries & Benefits	23,237	370,000	(346,763)
Vaccine - Expenses	0	20,000	(20,000)
Vaccine - Provincial Subsidy	(23,237)	(390,000)	366,763
VTAC - Salaries & Benefits	1,990,903	1,807,082	183,821
VTAC - Expenses	1,795,196	157,918	1,637,278
VTAC - Revenue	(3,808,887)	(1,965,000)	(1,843,887)
VTAC - Surplus Adjustment - Capital	37,636	0	37,636
VTAC - Surplus Adjustment - Depreciation	(14,848)	0	(14,848)
<u>EMERGENCY MANAGEMENT</u>	<u>92,368</u>	<u>179,532</u>	<u>(87,164)</u>
911	49,654	60,000	(10,346)
Admin Charge (Paramedic Service)	29,219	44,219	(15,000)
Depreciation	2,752	0	2,752
Emergency Management	19,950	33,000	(13,050)
Fire Services Charges	131,238	100,000	31,238
Purchased Service	0	47,313	(47,313)
Recoveries - Other	(137,693)	(105,000)	(32,693)
Recoveries - Municipal	(324,319)	0	(324,319)
Surplus Adjustment - Capital	324,319	0	324,319
Surplus Adjustment - Depreciation	(2,752)	0	(2,752)
<u>PROVINCIAL OFFENCES ADMINISTRATION</u>	<u>(488,350)</u>	<u>(488,350)</u>	<u>0</u>
Salaries	345,869	419,913	(74,044)
Benefits	104,138	131,320	(27,182)
Adjudication	59,823	60,850	(1,027)
Admin Charges	57,258	57,258	0
Bank Charges (Visa/MasterCard)	25,931	31,000	(5,069)
Certificates of Offence	7,948	10,000	(2,052)
City of Pembroke - Share of Net Revenue	21,560	66,633	(45,073)
Collection Costs	21,880	35,000	(13,120)
Computer & Technology	11,317	16,500	(5,183)
Conventions	1,788	2,300	(512)
Court Transcripts	277	1,000	(723)
Depreciation	924	3,600	(2,676)
ICON Charges	14,290	20,000	(5,710)
Interpreter Fees	679	1,500	(821)
IT Charges	18,391	18,140	251
Lease/Building Costs	105,060	105,060	0
Legal Costs	534	2,000	(1,466)
Miscellaneous	333	1,500	(1,167)
Monitoring / Enforcement Fees	7,776	7,776	0
Office Equipment / Furniture	3,052	2,100	952
Office Supplies	5,035	6,500	(1,465)
Part III Prosecution	11,253	1,000	10,253
Postage	2,659	6,800	(4,141)
Purchase of Service - Notice of Fines	3,895	0	3,895
	364		

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Purchase of Service - Prosecution	7,781	5,000	2,781
Recoveries - Provincial - One Time	0	0	0
Revenues - POA Fines	(995,115)	(1,510,000)	514,885
Revenues - POA Recoveries	(1,275)	0	(1,275)
Satellite Courtroom Costs	1,500	0	1,500
Staff Training/Development	0	2,000	(2,000)
Surplus Adjustment - Capital	10,675	11,000	(325)
Surplus Adjustment - Depreciation	(924)	(3,600)	2,676
Surplus Adjustment - TRF from Reserves	(346,093)	(11,000)	(335,093)
Telephone	3,217	8,000	(4,783)
Travel	174	2,500	(2,326)
Witness Fees	41	0	41
<u>PROPERTY ASSESSMENT</u>	<u>1,540,415</u>	<u>1,540,414</u>	<u>1</u>
MPAC	1,540,415	1,540,414	1
<u>FINANCIAL EXPENSE</u>	<u>21,478,158</u>	<u>20,028,594</u>	<u>1,449,564</u>
County Share - Taxes Written Off	122,671	300,000	(177,329)
Interest Expense	143,932	146,817	(2,885)
Provision for Unallocated Funds	56,692	300,000	(243,308)
Surplus Adjustment - Debt Principal	813,074	813,074	(0)
Surplus Adjustment - TRF to Reserves	20,341,790	18,468,703	1,873,087
<u>TOTAL EXPENSES</u>	<u>58,888,266</u>	<u>57,202,666</u>	<u>1,685,600</u>
<u>REVENUES</u>			
<u>COUNTY LEVY</u>	<u>52,893,886</u>	<u>52,893,896</u>	<u>(10)</u>
<u>PIL ADJUSTMENTS</u>	<u>1,153,136</u>	<u>(150,000)</u>	<u>1,303,136</u>
<u>WATERPOWER GENERATING STATION</u>	<u>394,109</u>	<u>394,109</u>	<u>0</u>
<u>RAILWAY/HYDRO RIGHTS-OF-WAY</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>SUPPLEMENTARY REVENUE</u>	<u>635,426</u>	<u>500,000</u>	<u>135,426</u>
<u>PROVINCIAL SUBSIDIES</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ontario Municipal Partnership Fund	0	0	0
Provincial - One Time	0	0	0
<u>OTHER REVENUE</u>	<u>6,093,565</u>	<u>3,564,661</u>	<u>2,528,904</u>
BM Repayment of Solar Panel Loan	0	0	0
Donations In Kind	0	0	0
Gain / (Loss) - Sale of Assets	120,563	0	120,563
Canada Community Building Fund (Gas Tax)	2,914,661	2,914,661	0
Interest Revenue	3,057,563	650,000	2,407,563
Licenses	580	0	580

**COUNTY OF RENFREW
TREASURER'S REPORT - GENERAL REVENUE FUND
DECEMBER 2023**

over / (under)

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Other Revenue	198	0	198
Proceeds - Sale of Assets	0	0	0
<u>CONTRIBUTION FROM RESERVES</u>	<u>0</u>	<u>0</u>	<u>0</u>
Surplus Adjustment - TRF From Reserves	0	0	0
TOTAL REVENUES	61,170,122	57,202,666	3,967,456
Municipal Surplus / (Deficit)	2,281,856	0	2,281,856
add: Surplus Adjustment - Capital	35,091,584	42,034,629	(6,943,045)
add: Surplus Adjustment - To Reserves	22,010,741	20,040,007	1,970,734
less: Surplus Adjustment - From Reserves	(33,549,459)	(34,155,886)	606,427
less: Surplus Adjustment - Depreciation	(12,492,867)	(11,911,200)	(581,667)
add: Surplus Adjustment - Debt Principal Paid	1,113,355	1,113,355	(0)
add: Surplus Adjustment - New Debt Principal	(172,000)	(4,490,190)	4,318,190
PSAB Surplus / (Deficit)	14,283,209	12,630,715	1,652,494

**County of Renfrew
Balance Sheet
DECEMBER 2023**

	2023	2022
PETTY CASH	900	1,600
BANK ACCOUNT	50,827,723	56,948,931
CERTIFICATES OF DEPOSIT	7,177,033	7,174,057
INVESTMENTS - EOWC BROADBAND	0	0
RECEIVABLES	4,743,368	3,691,551
ALLOWANCE FOR DOUBTFUL ACCOUNTS	0	0
DUE TO/FROM	(6,599,929)	(7,392,360)
PREPAID EXPENSES	1,536,412	1,156,594
INVENTORY	707,529	613,204
LAND	3,738,333	3,667,215
LAND IMPROVEMENT	1,730,736	1,715,230
BUILDING	30,083,856	29,921,156
BUILDING ARO	79,640	0
LEASEHOLD IMPROVEMENT	364,273	459,273
MACHINERY & EQUIPMENT	6,419,844	6,195,486
VEHICLE	17,010,584	16,222,172
LINEAR ASSET	394,902,812	377,466,976
WIP - PUBLIC WORKS - CONSTRUCTION	45,266,886	34,066,177
ROOFING SYSTEM	1,799,636	1,799,636
WIP - PUBLIC WORKS - JOB COST RECONCILED	0	0
WIP - OTHER	52,942,147	50,414,252
FIXED ASSET - CLEARING	501,803	1,151,011
ACCUMULATED DEPRECIATION	(270,696,289)	(261,374,811)
OTHER ASSETS	0	0
ASSETS	342,537,298	323,897,350
ACCOUNTS PAYABLE & ACCRUED LIABILITIES	(15,135,230)	(10,165,188)
WSIB LIABILITY - PARAMEDIC	(9,813,338)	(9,249,316)
SICK LEAVE LIABILITY	(45,470)	(44,281)
WSIB LIABILITY - GENERAL	(118,275)	(97,174)
LONG TERM DEBT	(8,382,083)	(9,495,438)
ACCRUED INTEREST - LONG TERM DEBT	(51,647)	(58,267)
ACCUMULATED SURPLUS	(294,708,046)	(277,799,220)
SURPLUS - CURRENT YEAR	(14,283,209)	(16,988,466)
LIABILITIES AND NET ASSETS	(342,537,298)	(323,897,350)

GENERAL - Accumulated Surplus	Opening	Increase	Decrease	Net Change	& Surplus	Transfer	Closing	capital	shared
Fixed Assets	437,526,784.44	21,870,400.18	(3,267,470.06)	18,602,930.12			456,129,714.56		
Accumulated Depreciation	(261,454,450.56)	(12,492,866.91)	3,251,028.79	(9,241,838.12)			(270,696,288.68)		
Work In Process- PW	34,066,177.02	11,200,708.81		11,200,708.81			45,266,885.83		
Work In Process-Other	51,565,262.08	1,878,688.44		1,878,688.44			53,443,950.52		
	261,703,772.98	22,456,930.52	(16,441.27)	22,440,489.25			284,144,262.23		
Long Term Debt	0.00			0.00			0.00		
LTD - OPP	(3,249,642.12)		300,281.24	300,281.24			(2,949,360.88)		
LTD - Claybank Bridge	(2,203,348.56)		373,558.77	373,558.77			(1,829,789.79)		
LTD - Madawaska Bridge	(4,042,447.36)		439,514.81	439,514.81			(3,602,932.55)		
Temp loan	0.00	(172,000.00)		(172,000.00)			(172,000.00)		
Sick Leave Liability	(44,281.38)	(1,189.07)		(1,189.07)			(45,470.45)		
Asset Retirement Obligation	(79,640.00)			0.00			(79,640.00)		
WSIB Liability - General	(97,174.00)	(21,101.00)		(21,101.00)			(118,275.00)		
WSIB Liability - Paramedic	(9,249,316.00)	(564,022.00)		(564,022.00)			(9,813,338.00)		
	(18,965,849.42)	(758,312.07)	1,113,354.82	355,042.75			(18,610,806.67)		
OVHRT RESERVE	65,000.00	145,562.50		145,562.50			210,562.50		
SAFE RESTART (COVID) RESERVE	1,711,767.85		(419,892.05)	(419,892.05)			1,291,875.80		
Child Care - Mitigation Reserve	1,534,682.02			0.00	82,872.83		1,617,554.85		s
Ec Dev - OSTAR (RED) Reserve	35,000.00			0.00			35,000.00		
Forestry - Reforestation Reserve	237,167.71	251,719.16	(18,447.54)	233,271.62	19,105.39		489,544.72	c	s
General - Development Reserve	9,013.42			0.00	486.72		9,500.14	c	
General - Gas Tax Reserve Fund	(0.00)	2,914,661.21	(2,914,661.21)	0.00			(0.00)		
General - Insurance Reserve	150,000.00			0.00			150,000.00		
General - Sick Leave Reserve	69,458.23			0.00			69,458.23		
General - TCA Renewal Reserve	17,940,265.42	15,554,041.79	(24,575,278.70)	(9,021,236.91)			8,919,028.51	c	
General - Working Capital Reserve	19,378,284.99	1,873,086.67	(1,358,020.25)	515,066.42	2,774,653.44		22,668,004.85	c	
General - Bldg Reserve	3,508,953.74	349,347.43	(2,119,639.43)	(1,770,292.00)	141,685.62		1,880,347.36	c	
General - OPP Building Reserve	863,037.09	14,792.55		14,792.55			877,829.64	c	
General - Cannabis Reserve	149,978.76			0.00			149,978.76		
Housing - Non Profit Capital Reserve	116,221.54			0.00			116,221.54		s
Housing - Statutory Entitlement	150,902.60			0.00	8,148.74		159,051.34		s
PS - Equipment Reserve	2,579,907.58	803,203.77	(1,521,972.32)	(718,768.55)			1,861,139.03	c	s
PS - Community Paramedic Reserve	626,004.85			0.00			626,004.85		
PS - Severance Reserve	1,378,861.90			0.00			1,378,861.90		s
PW - Capital Works Reserve	0.00			0.00			0.00	c	
PW - Winter Control Reserve	250,000.00			0.00			250,000.00		
Social Services - Fiscal Pressure Reserve	339,942.19			0.00			339,942.19		s
Trail - Algonquin Trail Reserve	54,124.82			0.00			54,124.82		
Ontario Winter Games/Legacy Fund	200,000.00	104,325.49		104,325.49			304,325.49		
WSIB Reserve - General	621,547.44		(621,547.44)	(621,547.44)			0.00		
	51,970,122.15	22,010,740.57	(33,549,458.94)	(11,538,718.37)	3,026,952.74	0.00	43,458,356.52		
Unallocated Surplus	0.00			3,026,952.74	(3,026,952.74)		0.00		
Totals	294,708,045.71	43,709,359.02	(32,452,545.39)	14,283,766.37	0.00	0.00	308,991,812.08		

COUNTY OF RENFREW
TREASURER'S REPORT - Operations Committee
DECEMBER 2023

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>CAPITAL PROGRAM - EXPENSES</u>	<u>679,135</u>	<u>695,266</u>	<u>(16,131)</u>
Salaries	323,408	296,246	27,162
Benefits	91,517	82,020	9,497
Capital Projects - Under Threshold	42,478	0	42,478
COVID	0	0	0
Infrastructure Management	247,321	283,000	(35,679)
Misc	5,332	6,000	(668)
Recoveries	(58,878)	0	(58,878)
Supplies	27,957	28,000	(43)
<u>ADMINISTRATION</u>	<u>1,224,147</u>	<u>1,221,535</u>	<u>2,612</u>
Salaries	545,697	565,331	(19,634)
Benefits	160,357	157,884	2,473
Advertising	8,421	10,000	(1,579)
Answering Service	4,732	4,600	132
Bank Charges	750	0	750
Cell Telephone/Pager	8,578	13,200	(4,622)
Communications(Radio System)	78,680	72,000	6,680
Computer Hrdwr/Sftwr	53,524	60,000	(6,476)
Conferences & Conventions	9,667	7,500	2,167
Courier	1,043	770	273
COVID	0	0	0
Health & Safety (Protection)	51,499	42,000	9,499
Insurance	155,948	159,500	(3,552)
Insurance Claims Expense	29,394	35,000	(5,606)
Internet	6,379	5,100	1,279
Legal Fees	32,564	20,500	12,064
Membership Fees	10,355	9,000	1,355
Office Equipment	4,038	4,000	38
Office Supplies/Publications/Awards	11,142	10,000	1,142
Photocopier Supplies/Maint	6,050	4,200	1,850
Postage	168	450	(283)
Provincial Grants & Subsidies - COVID	0	0	0
Recruitment	3,042	0	3,042
Staff Training	19,400	20,000	(600)
Surplus Adjustment - Capital	0	0	0
Surplus Adjustment - From Reserves	0	0	0
Telephone	10,846	11,200	(354)
Travel	11,874	9,300	2,574

COUNTY OF RENFREW
TREASURER'S REPORT - Operations Committee
DECEMBER 2023

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>TRAILS</u>	<u>270,207</u>	<u>321,635</u>	<u>(51,428)</u>
Salaries / Benefits	60,072	0	60,072
Salary Allocations	0	100,077	(100,077)
Algonquin - Rental Recoveries	(49,361)	(30,000)	(19,361)
Algonquin Trail Development	1,304,170	4,148,295	(2,844,125)
Algonquin Trail Donations	(3,079)	(3,500,000)	3,496,921
Algonquin Trail Federal Recoveries	0	(1,470,000)	1,470,000
Algonquin Trail Other Recoveries	(51,782)	0	(51,782)
Algonquin Trail Prov Recoveries	(255,699)	(255,699)	0
Bad Debt Expense	0	0	0
Donations	(100)	0	(100)
K&P Rail Line Development	27,028	22,000	5,028
K&P Rail Recoveries - Provincial	0	(2,000)	2,000
Office Expense	1,452	500	952
Recruitment	0	0	0
Recovery - Provincial	0	0	0
Surplus Adj - Capital	595,468	3,534,000	(2,938,532)
Surplus Adj - Trf From Reserve	(1,358,020)	(2,225,538)	867,518
Surplus Adj - Trf to Reserve	0	0	0
Travel	58	0	58
<u>MAINTENANCE</u>	<u>7,151,356</u>	<u>6,512,490</u>	<u>638,866</u>
Salaries	2,271,597	2,288,842	(17,245)
Benefits	692,854	660,648	32,206
Bridges and Culverts	71,972	40,000	31,972
Hard Top Maintenance	361,819	385,000	(23,181)
Recoveries	(184,994)	(100,000)	(84,994)
Roadside Maintenance	144,540	150,000	(5,460)
Safety Devices	837,408	798,000	39,408
Winter Control	2,956,160	2,290,000	666,160
<u>EQUIPMENT</u>	<u>1,743,567</u>	<u>1,487,328</u>	<u>256,239</u>
Salaries	239,680	235,137	4,543
Benefits	76,888	78,300	(1,412)
Salary Allocations	(102,794)	(103,112)	318
COVID	0	0	0
Provincial Grants & Subsidies - COVID	0	0	0

COUNTY OF RENFREW
TREASURER'S REPORT - Operations Committee
DECEMBER 2023

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
Recoveries	(24,801)	(15,000)	(9,801)
Small Equipment, Misc	44,690	55,600	(10,910)
Surplus Adjustment - Capital Equipment	1,077,125	2,753,073	(1,675,948)
Surplus Adjustment - Trf From Reserves	(1,077,125)	(2,753,073)	1,675,948
Surplus Adjustment - Trf To Reserves	0	0	0
Vehicle Operating Costs - Fuel	639,122	635,000	4,122
Vehicle Operating Costs - Insurance	47,028	51,403	(4,375)
Vehicle Operating Costs - Licence	55,835	65,000	(9,165)
Vehicle Operating Costs - Repairs & Supplies	783,279	500,000	283,279
Vehicle Operating Revenue	(15,360)	(15,000)	(360)
<u>HOUSING</u>	<u>188,640</u>	<u>162,000</u>	<u>26,640</u>
COVID	0	0	0
Major Repairs	25,864	0	25,864
Operating Expenses	162,776	162,000	776
Surplus Adjustment - Capital	0	317,000	(317,000)
Surplus Adjustment - Trf From Reserves	0	(317,000)	317,000
<u>OTHER</u>	<u>29,384,104</u>	<u>31,007,756</u>	<u>(1,623,652)</u>
Depreciation	10,713,911	9,800,000	913,911
Surplus Adjustment - Capital Construction	29,384,104	31,007,756	(1,623,652)
Surplus Adjustment - Depreciation	(10,713,911)	(9,800,000)	(913,911)
Surplus Adjustment - TRF to Reserves	0	0	0
<u>CONSTRUCTION - LABOUR CLEARING ACCOUNT</u>	<u>0</u>	<u>0</u>	<u>0</u>
Salaries	743,663	518,886	224,777
Benefits	151,660	140,070	11,590
Charge to Capital Construction above	(895,323)	(658,956)	(236,367)
TOTAL EXPENDITURES	40,641,156	41,408,010	(766,854)

**COUNTY OF RENFREW
TREASURER'S REPORT - Operations Committee
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
<u>REVENUES</u>			
Municipal Contribution	11,138,550	10,216,019	922,531
Misc	118,502	75,000	43,502
Provincial Grants & Subsidies	2,821,809	2,815,973	5,836
Surplus Adjustment - Temp Loan	172,000	4,490,190	(4,318,190)
Surplus Adjustment - TRF from Reserves	26,390,295	23,810,828	2,579,467
TOTAL REVENUES	40,641,156	41,408,010	(766,854)
MUNICIPAL SURPLUS / (DEFICIT)	0	0	(0)

Project Name	Project Description	Project Location	Project Year	Actual	Estimated	Variance
BONNECHERE RIVER BRIDGE	ON BONNECHERE ROAD	B	2023	\$21,457.11	\$0.00	-\$21,457.11
CR37-CR26 DORAN TO CR51 PET BL	2.2KM TO 3.14KM	0.94	2023	\$4,400.46	\$490,588.00	\$486,187.54
PETER BLACK BRIDGE	ON CR24 AT 1.46KM	B	2023	\$49,463.81	\$180,000.00	\$130,536.19
FOYMOUNT RD-BUELOW TO SILVER	30.91KM TO 37.30KM	6.39	2023	\$1,215,598.55	\$4,490,190.00	\$3,274,591.45
COLES CREEK BRIDGE	ON CR512 AT 0.34KM	B	2023	\$0.00	\$0.00	\$0.00
HARRINGTON CREEK BRIDGE	ON CR512 AT 28.76KM	B	2023	\$0.00	\$800,000.00	\$800,000.00
LOCHIEL CREEK CULVERT NORTH	CR63-MILLER RD-0.2KM W HWY17	C	2023	\$31,778.51	\$40,000.00	\$8,221.49
BROOMES CREEK CULVERT	CR7 FORESTER FALLS RD 10.41KM	C	2023	\$157,100.96	\$200,000.00	\$42,899.04
ALGONQUIN TRAIL - PATCH	0.62KM TO 0.65KM	0.03	2023	\$30.76	\$0.00	-\$30.76
CULVERT REPLACE-FOREST LEA RD	2.11KM - 2.14KM	0.03	2023	\$809,757.25	\$759,352.00	-\$50,405.25
FOREST LEA ROAD			2023	\$0.00	\$0.00	\$0.00
BLACK DONALD ROAD	0.00KM TO 0.75KM	0.75	2023	\$3,076.93	\$0.00	-\$3,076.93
WASHOUT-120M E OF GOSHEN RD	35.61KM TO 35.75KM	0.14	2023	\$1,147,849.66	\$1,251,345.00	\$103,495.34
FRASER RD NORTHERLY 1.8KM	11.36KM TO 13.16KM	1.8	2023	\$21,128.60	\$0.00	-\$21,128.60
ELGIN STREET TO USBORNE STREET	2.62KM TO 3.96KM	1.36	2023	\$6,646.56	\$0.00	-\$6,646.56
CR20 & HWY 60 - IMPROVEMENTS	0.00KM TO 0.10KM	0.1	2023	\$529,859.49	\$539,559.00	\$9,699.51
CR508 TO PUCKER STREET	0.00KM TO 7.48KM	7.48	2023	\$213,212.58	\$0.00	-\$213,212.58
ASPHALT EDGE - CALABOGIE ROAD	22.34KM TO 24.26KM	1.92	2023	\$0.00	\$0.00	\$0.00
CULVERT REPLACEMENT AT LR 0.20	0.15KM TO 0.25KM	0.1	2023	\$363,607.09	\$300,000.00	-\$63,607.09
PETAWAWA RIVER BRIDGE	ON PETAWAWA BOULEVARD	B	2023	\$10,409.12	\$0.00	-\$10,409.12
FOURTH CHUTE BRIDGE	ON FOURTH CHUTE ROAD	B	2023	\$1,700.01	\$0.00	-\$1,700.01
BUCHOLTZ BRIDGE	ON ROUND LAKE ROAD	B	2023	\$7,596.36	\$0.00	-\$7,596.36
ETMANSKIE SWAMP CULVERT	ON JOHN STREET	C	2023	\$525,147.82	\$1,300,000.00	\$774,852.18
LAURENTIAN DR-CIVIC-LIMESTONE	1.95KM TO 2.48KM	0.53	2023	\$6,534.54	\$0.00	-\$6,534.54
OLD RAIL CROSSING REPAIR	0.84KM TO 0.86KM	0.02	2023	\$32.66	\$0.00	-\$32.66
PETAWAWA BLVD-CULVERT LINER	4.55KM TO 4.57KM	0.02	2023	\$12,668.71	\$0.00	-\$12,668.71
TV TOWER ROAD REPAIR	60.08KM TO 60.11KM	0.03	2023	\$451.31	\$0.00	-\$451.31
INDIAN RIVER BRIDGE	ON SANDY BEACH ROAD	B	2023	\$293,390.13	\$0.00	-\$293,390.13
SCOLLARD BRIDGE	ON PUCKER STREET	B	2023	\$29,393.78	\$0.00	-\$29,393.78
MOUNT ST. PATRICK BRIDGE	ON MOUNT ST. PATRICK ROAD	B	2023	\$3,097.16	\$0.00	-\$3,097.16
PILGRIM ROAD BRIDGE	ON PILGRIM ROAD	B	2023	\$444,947.07	\$380,000.00	-\$64,947.07
FARQUHARSON'S CULVERT	ON SOUTH MCNAUGHTON ROAD	C	2023	\$5,979.68	\$0.00	-\$5,979.68
CAMPBELL DRIVE CULVERT	ON CAMPBELL DRIVE	C	2023	\$5,979.67	\$0.00	-\$5,979.67
HANSON CREEK CULVERTS	ON ROBERTSON LANE	C	2023	\$499,124.70	\$600,000.00	\$100,875.30
WADSWORTH LAKE CULVERT	ON OLD BARRY'S BAY ROAD	C	2023	\$5,099.83	\$0.00	-\$5,099.83
BORNE ROAD CULVERT	ON BORNE ROAD	C	2023	\$749,323.70	\$800,000.00	\$50,676.30
JACKS LAKE CULVERTS	ON ROUND LAKE ROAD	C	2023	\$1,169.55	\$0.00	-\$1,169.55
BAGOT CREEK CULVERT	ON LOWER SPRUCE HEDGE ROAD	C	2023	\$4,766.77	\$0.00	-\$4,766.77
HENRY CRES TO LOCHWINNOCH RD	15.12KM TO 17.48KM	2.36	2023	\$2,340.48	\$0.00	-\$2,340.48
MICKSBURG RD TO STAFFORD THIRD	4.27KM TO 7.06KM	2.79	2023	\$1,755.36	\$0.00	-\$1,755.36
BUCHANAN'S PIT TO URBAN BEGIN	5.06KM TO 7.82KM	2.76	2023	\$4,638.88	\$0.00	-\$4,638.88
HWY 17 TO CTY RD 40 GREENWOOD	4.08KM TO 6.55KM	2.47	2023	\$422,077.18	\$0.00	-\$422,077.18
COUNTY LINE TO CLEAR VIEW CRES	0.00KM TO 2.24KM	2.24	2023	\$1,807.53	\$0.00	-\$1,807.53
LAKE DORE RD-HWY60 TO SPERBERG	0.00KM TO 3.26KM	3.26	2023	\$2,891,648.14	\$2,529,548.00	-\$362,100.14
ROBINSON RD TO HWY 148	5.73KM TO 8.27KM	2.54	2023	\$6,361.07	\$0.00	-\$6,361.07
MILL ST TO CR511 LANARK RD	14.3KM TO 16.19KM	1.89	2023	\$1,767.45	\$0.00	-\$1,767.45
MHUSK RD TO GALLAGHER RD	12.57KM TO 15.57KM	2	2023	\$3,856.24	\$0.00	-\$3,856.24
QUEEN ST-COLL ST RETAINING WAL	QUEEN ST NW OF COLL ST	B	2023	\$0.00	\$0.00	\$0.00
OPEONGO RD TO HUBERS RD	14.50KM TO 18.15KM	3.65	2023	\$15,331.97	\$0.00	-\$15,331.97
SERRAN RD TO CR62COMBERMERE RD	5.04KM TO 8.34KM	3.3	2023	\$98,647.60	\$0.00	-\$98,647.60
DEER TRAIL RD TO BONNECHERE BR	18.34KM TO 20.88KM	2.54	2023	\$1,224,315.45	\$1,257,480.00	\$33,164.55
BONNECHERE BR TO RD 58 PICNIC	20.92KM TO 27.48KM	6.58	2023	\$438.90	\$0.00	-\$438.90
GIERMAN RD TO CONSTANT LAKE RD	13.4KM TO 18.9KM	5.5	2023	\$0.00	\$0.00	\$0.00
BLACK DONALD TO DEER MOUNTAIN	14.56KM TO 18.74KM	4.18	2023	\$2,833.20	\$0.00	-\$2,833.20
HARRIET ST WESTERLY 600M	7.88KM TO 8.48KM	5.51	2023	\$4,723.27	\$0.00	-\$4,723.27
BRENNANS CREEK BRIDGE	QUEEN STREET	B	2023	\$17,639.34	\$10,000.00	-\$7,639.34
TRAMORE BRIDGE	TRAMORE ROAD	B	2023	\$0.00	\$20,000.00	\$20,000.00
BURNT BRIDGE	BURNT BRIDGE ROAD	B	2023	\$17,648.38	\$53,000.00	\$35,351.62
COCHRANE CREEK BRIDGE	CEMENT BRIDGE ROAD	B	2023	\$18,732.69	\$50,000.00	\$31,267.31
SKI HILL BRIDGE	ROUND LAKE ROAD	B	2023	\$976,980.00	\$1,200,000.00	\$223,020.00
DOUGLAS BRIDGE	STONE ROAD	B	2023	\$1,012,901.74	\$1,800,000.00	\$787,098.26
BUTLER BRIDGE	BUTLER ROAD	B	2023	\$6,422.56	\$20,000.00	\$13,577.44
BERLANQUET CREEK CULVERT	STONE ROAD	C	2023	\$25,735.27	\$40,000.00	\$14,264.73
DICKS ROAD CULVERT	DICKS ROAD	C	2023	\$125,447.86	\$200,000.00	\$74,552.14
BELLOWES CREEK CULVERT	WESTMEATH ROAD	C	2023	\$27,320.13	\$30,000.00	\$2,679.87
ST. COLUMBKILLE'S CULVERT	ROUND LAKE ROAD	C	2023	\$29,640.91	\$90,000.00	\$60,359.09
NEILSON CREEK CULVERT	CLEAR LAKE ROAD	C	2023	\$159,116.74	\$450,000.00	\$290,883.26
SNAKE RIVER CULVERT	CR8 COBDEN ROAD	C	2023	\$3,070.22	\$25,000.00	\$21,929.78
HARRIS CREEK CULVERT	PROVEN LINE	C	2023	\$10,009.39	\$20,000.00	\$9,990.61
SIGNALS	SIGNALS	S	2023	\$0.00	\$0.00	\$0.00
LOCKWINNOCH RD TO STORIE RD	17.48KM TO 18.71KM	1.23	2023	\$856,077.30	\$1,137,007.00	\$280,929.70
OLD MILL BR RD-WESTMEATH DUMP	4.71KM TO 8.07KM	3.36	2023	\$33,250.62	\$0.00	-\$33,250.62
MOUNTAIN RD-WILBER/STAFF LINE	2.64KM TO 4.27KM	1.63	2023	\$13,519.57	\$0.00	-\$13,519.57
STAFFORD 3RD LINE TO HWY 17	7.06KM TO 11.33KM	4.27	2023	\$6,292.32	\$0.00	-\$6,292.32
MOORE ST TO DOCHART ST	4.59KM TO 6.74KM	2.15	2023	\$5,006.68	\$0.00	-\$5,006.68
CR26 - 0.6 KM S - CULVERT	3.85KM TO 3.95KM	0.1	2023	\$19,887.19	\$0.00	-\$19,887.19
CR24 TO CITY OF PEMBROKE S LIM	0.00KM TO 5.17KM	5.17	2023	\$3,492.79	\$0.00	-\$3,492.79
DANIEL STREET SOUTH	0.91KM TO 1.88KM	0.97	2023	\$696,658.97	\$700,000.00	\$3,341.03
STAFFORD THIRD LINE TO HWY 17	1.46KM TO 4.08KM	2.62	2023	\$1,600.55	\$1,309,911.00	\$1,308,310.45
DORAN ROAD CROSS CULVERT	8.57KM TO 8.63KM	0.06	2023	\$8,514.39	\$0.00	-\$8,514.39
LOOKOUT ROAD	0.00KM TO 6.93KM	6.93	2023	\$18,781.01	\$0.00	-\$18,781.01
HWY 17 TO DORAN ROAD	0.00KM TO 2.20KM	2.2	2023	\$760,484.33	\$1,077,840.00	\$317,355.67
ALEX LANE TO CR653 CHENAUX RD	4.72KM TO 7.52KM	2.8	2023	\$1,336,832.35	\$0.00	-\$1,336,832.35
CR34 TO MILL STREET	12.55KM TO 14.30KM	1.75	2023	\$975,254.46	\$918,160.00	-\$57,094.46

Project Name	Project Description	Project Location	Project Year	Actual	Estimated	Variance
FOYMOUNT ROAD	27.78KM TO 34.89KM	7.11	2023	\$5,567,463.83	\$0.00	-\$5,567,463.83
CR515 - PALMER ROAD	0.66KM TO 0.72KM	0.06	2023	\$81,675.18	\$0.00	-\$81,675.18
FINCH ROAD TO CR514	6.52KM TO 13.09KM	6.57	2023	\$1,555,713.66	\$2,080,870.00	\$525,156.34
RADCLIFFE TWSP BDRY TO SERRAN	2.19KM TO 5.04KM	2.85	2023	\$1,258,105.37	\$1,274,410.00	\$16,304.63
RICHARD/FRASER LINE-LOTS 18/19	31.01KM TO 36.97KM	5.96	2023	\$78,160.04	\$0.00	-\$78,160.04
ROUND LAKE PERRY ROW CLEANOUT	56.57KM TO 56.60KM	0.03	2023	\$0.00	\$0.00	\$0.00
HWY 60 TO GODFREY ROAD	0.00KM TO 6.14KM	6.14	2023	\$23,035.41	\$0.00	-\$23,035.41
BARRY'S BAY SOUTH LIMIT-HWY 60	19.65KM TO 20.8KM	1.15	2023	\$26,330.97	\$0.00	-\$26,330.97
CR515 TO PINE CLIFF ROAD	3.10KM TO 5.20KM	2.1	2023	\$13,118.31	\$0.00	-\$13,118.31
WIELAND SHORE TO CONSTANT LAKE	10.86KM TO 18.90KM	8.04	2023	\$1,937.99	\$0.00	-\$1,937.99
***MATAWACHAN TWSP LINE	10.74KM TO 14.56KM	3.82	2023	\$0.00	\$0.00	\$0.00
MATAWACHAN TWSP LINE-BLACK DON	10.74KM TO 14.56KM	3.82	2023	\$639,564.08	\$686,230.00	\$46,665.92
OLSHESKIE RANCH TO DOVETAIL RD	3.50KM TO 10.12KM	6.62	2023	\$198,238.30	\$0.00	-\$198,238.30
HOFFMAN RD W LEG-PAKWANAGEMAG	9.83KM TO 14.96KM	5.13	2023	\$74,411.51	\$0.00	-\$74,411.51
O'GRADY BRIDGE	O'GRADY SETTLEMENT ROAD	B	2023	\$1,100.76	\$26,500.00	\$25,399.24
COMBERMERE BRIDGE	CR62 COMBERMERE ROAD	B	2023	\$30,116.68	\$150,000.00	\$119,883.32
DUNLOP CRESCENT DUAL CULVERT	0.1KM NORTH OF HWY 17	C	2023	\$245,873.79	\$415,000.00	\$169,126.21
ROBERTSON TWIN CULVERTS	ROBERTSON LINE	C	2023	\$7,231.41	\$61,000.00	\$53,768.59
LAKE CLEAR - TRI CULVERTS	LAKE CLEAR ROAD 0.2	C	2023	\$213,651.86	\$0.00	-\$213,651.86
ELM CREEK CULVERT	SNAKE RIVER LINE	C	2023	\$3,515.78	\$36,000.00	\$32,484.22
KENNY'S CULVERT	PLEASANT VALLEY ROAD	C	2023	\$1,627.28	\$20,000.00	\$18,372.72
MCPAHON ROAD CULVERT	MCPAHON ROAD	C	2023	\$95,100.80	\$0.00	-\$95,100.80
LYNCH ROAD CULVERT	LYNCH ROAD	C	2023	\$14,631.84	\$0.00	-\$14,631.84
JOHN WATSON CULVERT	JOHN WATSON ROAD	C	2023	\$10,665.40	\$45,000.00	\$34,334.60
LAND	LAND	L	2023	\$71,118.14	\$0.00	-\$71,118.14
NO PROJECT #	NO PROJECT #	NO	2023	\$0.00	\$943,766.00	\$943,766.00
SIGNALS	SIGNALS	S	2023	\$214,898.34	\$200,000.00	-\$14,898.34
				<u>\$29,457,928.10</u>	<u>\$31,007,756.00</u>	<u>\$1,549,827.90</u>

Less under threshold
Less opening adjustment

-\$17,647.36

-\$56,176.58 prior year AP not in project cost

\$29,384,104.16

				Actual	Budget	Funding Claim
DEER TRAIL RD TO BONNECHERE BR	18.34KM TO 20.88KM	2.54	2023	\$1,224,315.45	\$1,257,480.00	\$1,224,315.45
MATAWACHAN TWSP LINE-BLACK DON	10.74KM TO 14.56KM	3.82	2023	\$639,564.08	\$686,230.00	\$639,564.08
HWY 17 TO DORAN ROAD	0.00KM TO 2.20KM	2.2	2023	\$760,484.33	\$1,077,840.00	\$760,484.33
DOUGLAS BRIDGE	STONE ROAD	B	2023	\$1,012,901.74	\$1,800,000.00	\$232,717.76
				<u>\$3,637,265.60</u>		<u>\$2,857,081.62</u>

FINCH ROAD TO CR514	6.52KM TO 13.09KM	6.57	2023	\$1,555,713.66	\$2,080,870.00	\$1,555,713.66
LAKE DORE RD-HWY60 TO SPERBERG	0.00KM TO 3.26KM	3.26	2023	\$2,891,648.14	\$2,529,548.00	\$1,358,947.55
				<u>\$4,447,361.80</u>		<u>\$2,914,661.21</u>

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
<u>CLIENT PROGRAMS & SERVICES</u>	<u>842,794</u>	<u>874,247</u>	<u>(31,453)</u>
Salaries	579,861	600,083	(20,222)
Salary Allocations	62,443	62,443	0
Employee Benefits	138,070	140,723	(2,653)
Computer Operation and Maint	1,255	1,645	(390)
COVID	0	0	0
Depreciation	3,782	3,792	(10)
Equipment - Replacements	1,475	3,075	(1,600)
Equipment Operation/Maint.	605	2,460	(1,855)
Hobby Crafts	4,953	5,125	(172)
Purchased Services-Physio	52,771	53,693	(922)
Recoveries	(5,875)	0	(5,875)
Recreation & Entertainment	3,279	5,000	(1,721)
Revenue - Federal	0	0	0
Special Events	3,957	0	3,957
Surplus Adjustment - Depreciation	(3,782)	(3,792)	10
<u>NURSING SERVICES</u>	<u>11,113,431</u>	<u>11,299,762</u>	<u>(186,331)</u>
Salaries - Administration	453,313	450,186	3,127
Salaries - Direct	8,132,855	8,627,507	(494,652)
Salary Allocations	0	0	0
Employee Benefits - Administration	135,396	134,543	853
Employee Benefits - Direct	1,795,081	1,491,014	304,067
Computer Operation and Maint	9,097	22,264	(13,167)
COVID	18,178	0	18,178
Depreciation	57,227	41,000	16,227
Equipment - Repairs & Maintenance	31	3,940	(3,909)
Equipment - Replacements	0	7,000	(7,000)
Fall Prevention	16,596	16,600	(4)
Fall Prevention - Prov Subsidy	(16,596)	(16,600)	4
High Intensity Needs	62,909	30,000	32,909
High Intensity Needs - Non Claims Based	14,276	39,383	(25,107)
High Intensity Needs - Prov Subsidy	(59,764)	(28,500)	(31,264)
Incontinent Supplies - (Funded at \$1.20 per diem)	131,886	100,985	30,901
IPAC	54,625	117,657	(63,032)
IPAC LEAD	61,083	0	61,083
IPAC MINOR CAPITAL	0	0	0
Lab Fees	7,110	6,500	610
Lab Fees - Prov Subsidy	(7,110)	(6,500)	(610)
Medical Director - (0.30 / day)	18,177	18,177	0
Medical Nursing Supplies	119,156	105,154	14,002
Medication Safety Technology	19,418	0	19,418
Memberships	0	1,000	(1,000)
Nurse Practitioner BM Support	0	0	0
Nurse Practitioner Expenses	180,916	184,639	(3,723)
Nurse Practitioner Provincial Subsidy	(120,857)	(122,844)	1,988

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
Phys-On-Call - Funded Exp (\$100 / bed)	17,705	16,600	1,105
Phys-On-Call - Prov Subsidy (\$100 / bed)	(17,706)	(16,600)	(1,106)
Resident Health and Well Being	25,260	0	25,260
PSW Return of Service	10,000	0	10,000
RAI / MDS Expenses	120,931	117,657	3,274
RAI / MDS Prov Subsidy	0	0	0
Recoveries	(29,625)	0	(29,625)
Recoveries - Wages	(38,912)	0	(38,912)
Surplus Adjustment - Depreciation	(57,227)	(41,000)	(16,227)
<u>RAW FOOD</u>	<u>719,783</u>	<u>666,490</u>	<u>53,293</u>
Dairy	82,705	80,000	2,705
Groceries and Vegetables	394,280	367,990	26,290
Meat	219,966	200,000	19,966
Nutrition Supplements	27,452	20,000	7,452
Recoveries	(4,619)	(1,500)	(3,119)
<u>FOOD SERVICES</u>	<u>1,483,999</u>	<u>1,487,194</u>	<u>(3,195)</u>
Salaries	1,230,784	1,218,791	11,993
Salary Allocations	(62,443)	(62,443)	(0)
Employee Benefits	257,195	260,000	(2,805)
Café M	1,257	0	1,257
Computer Operation and Maint	0	0	0
COVID	840	0	840
Depreciation	17,096	13,000	4,096
Dietary Supplies	19,204	22,545	(3,341)
Equipment - Operation and Replacement	11,225	10,960	265
Food Wrap & Disposable Items	10,961	11,432	(471)
Purchased Services - BM Staff Support	19,909	19,909	(0)
Recoveries	(6,881)	0	(6,881)
Replacement - Dishes/Cutlery	9,322	10,000	(678)
Surplus Adjustment - Depreciation	(17,096)	(13,000)	(4,096)
Vending - Net Proceeds	(7,373)	(4,000)	(3,373)
<u>HOUSEKEEPING SERVICES</u>	<u>1,036,549</u>	<u>897,064</u>	<u>139,485</u>
Salaries	798,529	709,842	88,687
Employee Benefits	159,543	124,222	35,321
COVID	0	0	0
Depreciation	3,587	3,000	587
Equipment - Operation/Maint.	191	1,750	(1,559)
Equipment - Replacements	763	5,000	(4,237)
Furniture - Replacements	0	0	0
Housekeeping Supplies	78,031	55,000	23,031
Other	0	1,250	(1,250)

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
Recoveries	(509)	0	(509)
Surplus Adjustment - Depreciation	(3,587)	(3,000)	(587)
<u>LAUNDRY AND LINEN SERVICES</u>	<u>313,563</u>	<u>289,102</u>	<u>24,461</u>
Salaries	233,234	208,962	24,272
Employee Benefits	48,589	36,360	12,229
COVID	0	0	0
Depreciation	7,991	1,500	6,491
Education	0	0	0
Equipment - Replacements	328	2,500	(2,172)
Equipment Operation/Maint.	1,577	2,500	(923)
Laundry Supplies	20,338	23,690	(3,352)
Recoveries	(3,239)	0	(3,239)
Replacements	12,735	15,090	(2,355)
Surplus Adjustment - Depreciation	(7,991)	(1,500)	(6,491)
<u>BUILDINGS AND PROPERTY MAINTENANCE</u>	<u>1,202,367</u>	<u>1,184,736</u>	<u>17,631</u>
Salaries	275,533	266,836	8,697
Employee Benefits	56,880	74,032	(17,152)
Comprehensive minor capital	25,330	0	25,330
Computer Operation and Maint	3,205	6,562	(3,357)
COVID	5,739	0	5,739
Depreciation	755,192	795,000	(39,808)
Equipment - Operation/Maint.	702	0	702
Equipment - Replacements	83,505	60,000	23,505
Furniture - Replacements	10,728	40,380	(29,652)
Hydro	219,327	200,000	19,327
Insurance	97,917	83,273	14,644
IPAC minor capital	0	0	0
Natural Gas	80,545	75,000	5,545
Purchased Services	265,259	283,000	(17,741)
Recoveries	(15,436)	0	(15,436)
Repairs/Maint./Bldgs./Grounds	88,791	98,853	(10,062)
Replacements/Capital	0	0	0
Resident - Cable System	22,841	23,500	(659)
Resident - Cable/Phone Recoveries	(64,372)	(83,700)	19,328
Surplus Adjustment - Depreciation	(755,192)	(795,000)	39,808
Water / Wastewater	45,873	57,000	(11,127)
<u>GENERAL AND ADMINISTRATIVE</u>	<u>1,355,279</u>	<u>1,170,446</u>	<u>184,833</u>
Salaries	471,688	423,732	47,956
Salary Allocations	0	0	0
Employee Benefits	147,126	142,566	4,560
Accreditation	6,988	5,971	1,017

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
Admin Charges	123,128	123,128	0
Advertising/Awards	3,265	5,000	(1,735)
Audit	7,739	10,350	(2,611)
Computer Operation and Maint	69,088	70,400	(1,312)
Conventions	1,616	0	1,616
COVID	4,311	0	4,311
Depreciation	29,956	24,000	5,956
Equipment - Maintenance	7,870	10,392	(2,522)
Health & Safety Program	1,665	1,000	665
HR Charges	106,243	106,243	0
Insurance	80,171	71,046	9,125
Insurance Claim Costs	0	0	0
IT Charges	70,131	70,131	0
Legal & Labour Contract Costs	104,663	50,000	54,663
Loss (gain) of disposal of assets	10,397	0	10,397
Memberships / Subscriptions	17,203	16,770	433
Postage	5,890	6,500	(610)
Printing & Stationery	21,686	16,908	4,778
Purchased Services - From BM	58,390	54,641	3,749
Recoveries - Other	(89,937)	(75,996)	(13,941)
Recruiting	0	0	0
Staff Training	34,342	22,164	12,178
Minor Capital	51,769	0	51,769
Surplus Adjustment - Depreciation	(29,956)	(24,000)	(5,956)
Surplus Adjustment - Disposal of Assets	0	0	0
Telephone	16,222	15,000	1,222
Travel	6,232	8,000	(1,768)
Uniform Allowance	17,395	16,500	895
MIRAMICHI LODGE TOTALS	<u>18,067,765</u>	<u>17,869,041</u>	<u>198,724</u>
RESIDENT DAYS	58,736	60,590	(1,182)
NON-SUBSIDIZABLE EXPENSE	<u>619,036</u>	<u>627,096</u>	<u>(8,060)</u>
Debenture Payment - Interest Only	50,460	58,234	(7,774)
Surplus Adjustment - Debenture Principal	568,575	568,862	(287)
Surplus Adjustment - Transfer to Reserves	0	0	0
Transfer to Bonnechere Manor	0	0	0
SURPLUS ADJUSTMENT	<u>537,200</u>	<u>703,600</u>	<u>(166,400)</u>
Surplus Adjustment - Capital Purchases	537,200	703,600	(166,400)

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
GRAND TOTAL EXPENDITURE	19,224,001	19,199,737	24,264
<u>MUNICIPAL SUBSIDY</u>	<u>1,889,293</u>	<u>1,889,293</u>	<u>0</u>
City of Pembroke -30.63%	595,883	623,467	(27,584)
County of Renfrew - 69.37%	1,293,410	1,265,826	27,584
<u>RESIDENTS REVENUE</u>	<u>4,223,575</u>	<u>4,064,219</u>	<u>159,356</u>
Bad Debt (Expense) / Recovery	11,446	0	11,446
Basic Accommodation	3,405,365	3,269,000	136,365
Bed retention	0	0	0
Estate Recoveries - Municipal	0	0	0
Estate Recoveries - Provincial	0	0	0
Preferred Accommodation	745,093	791,219	(46,126)
Preferred Accommodation - HIN Claims	45,257	0	45,257
Preferred Accommodation - Prov COVID Reimbursement	0	0	0
Respite Care	16,413	4,000	12,413
<u>OTHER REVENUE</u>	<u>267,265</u>	<u>49,800</u>	<u>217,465</u>
Donations	0	0	0
Donations In Kind	0	0	0
Interest Income	267,265	49,800	217,465
<u>GRANTS & SUBSIDIES</u>	<u>14,569,624</u>	<u>12,492,825</u>	<u>2,076,799</u>
Prov Revenue - 4hrs care - Nursing Staff Suppliment	2,150,430	1,991,636	158,794
Prov Revenue - 4hrs care - Staff Supp Allied Health	284,181	262,760	21,421
Prov Revenue - Clinical Decision Making	0	0	0
Prov Revenue - COVID - Incremental costs	384,700	0	384,700
Prov Revenue - COVID - Lost Rev Advance	13,951	0	13,951
Prov Revenue - COVID - PSW Wage Enhancement	619,522	521,429	98,093
Prov Revenue - RHWB	25,260	0	25,260
Prov Revenue - Debenture Subsidy	627,096	627,096	0
Prov Revenue - ICIP	60,239	0	60,239
Prov Revenue - Medication Safety	85,277	0	85,277
Prov Revenue - Operating Subsidy - Accreditation	22,266	21,816	450
Prov Revenue - Operating Subsidy - Equalization	174,492	174,492	0
Prov Revenue - Operating Subsidy - Global LOC	453,957	458,333	(4,376)
Prov Revenue - Operating Subsidy - HIN NPC	40,442	39,984	458
Prov Revenue - Operating Subsidy - Nursing & Personal Care	7,480,641	6,517,967	962,674
Prov Revenue - Operating Subsidy - Other Accomodation	231,754	129,837	101,917
Prov Revenue - Operating Subsidy - Pay Equity	22,560	22,560	0
Prov Revenue - Operating Subsidy - Program & Support Service:	752,507	755,591	(3,084)
Prov Revenue - Operating Subsidy - PSW / Behavioural Support	44,040	44,040	0
Prov Revenue - Operating Subsidy - PSW return of service	10,000	0	10,000
Prov Revenue - Operating Subsidy - RAI/MDS	89,823	88,464	1,359
Prov Revenue - Operating Subsidy - Raw Food	715,098	666,480	48,618
Prov Revenue - Operating Subsidy - RN	106,008	106,008	0

**COUNTY OF RENFREW
TREASURER'S REPORT - MIRAMICHI LODGE
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
Prov Revenue - Support Prof Growth	34,342	22,164	12,178
Prov Revenue - Comp Minor Capital	25,330	0	25,330
Prov Revenue - IPAC Lead	61,083	0	61,083
Provincial Revenue - IPAC	54,625	42,168	12,457
<u>SURPLUS ADJUSTMENT</u>	<u>402,046</u>	<u>703,600</u>	<u>(301,554)</u>
Surplus Adjustment - Trf from Reserves	402,046	703,600	(301,554)
GRAND TOTAL REVENUES	21,351,803	19,199,737	2,152,066
Municipal Surplus / (Deficit)	2,127,802	0	2,127,802
less: Depreciation	(874,830)	(881,292)	6,462
add: Transfer to Reserves	0	0	0
less: Transfer from Reserves	(402,046)	(703,600)	301,554
less: Disposal of Assets	0	0	0
add: Capital Purchases	537,200	703,600	(166,400)
add: Debenture Principal	568,575	627,096	(58,521)
ADJ Surplus / (Deficit)	1,956,701	(254,196)	2,210,897

Miramichi Lodge
Balance Sheet
DECEMBER 2023

	2023	2022
PETTY CASH	2,600	2,600
BANK ACCOUNT	5,968,466	4,007,390
CERTIFICATES OF DEPOSIT	0	0
RECEIVABLES	70,495	52,377
DUE TO/FROM	(2,042,700)	(1,880,135)
PREPAID EXPENSES	18,322	18,446
INVENTORY	32,196	33,107
LAND	433,427	433,427
LAND IMPROVEMENT	649,554	630,909
BUILDING	32,535,649	32,404,709
MACHINERY & EQUIPMENT	3,113,137	3,011,859
CAPITAL WORK IN PROGRESS	0	0
ROOFING SYSTEM	401,258	401,258
WORK IN PROGRESS	226,073	50,096
CLEARING - FIXED ASSET CLEARING	191,885	117,690
ACCUMULATED DEPRECIATION	(14,793,047)	(13,943,985)
OTHER ASSETS	0	0
ASSETS	26,807,315	25,339,748
ACCOUNTS PAYABLE & ACCRUED LIABILITIES	(1,283,929)	(1,276,296)
ACCRUED SICK LEAVE LIABILITY	(384,302)	(330,949)
ACCRUED WSIB LIABILITY	(393,622)	(367,393)
LONG TERM DEBT	(601,189)	(1,169,764)
ACCRUED INTEREST ON LTD	(8,221)	(15,995)
SURPLUS - CURRENT YEAR	(1,956,701)	54,098
SURPLUS - ACCUMULATED	(22,179,352)	(22,233,449)
LIABILITIES AND NET ASSETS	(26,807,315)	(25,339,748)

ML - Accumulated Surplus	Opening	Increase	Decrease	Net Change	Allocation	Reserves	Closing	capital	shared
Fixed Assets	36,882,162.86	287,027.19	(36,164.91)	250,862.28			37,133,025.14		
Accumulated Depreciation	(13,943,984.66)	(874,830.19)	25,767.61	(849,062.58)			(14,793,047.24)		
Work In Process-Construction	167,785.34	250,172.67		250,172.67			417,958.01		
	23,105,963.54	(337,630.33)	(10,397.30)	(348,027.63)			22,757,935.91		
Long Term Debt	(1,169,764.17)		568,575.40	568,575.40			(601,188.77)		
Sick Leave Liability	(330,948.65)	(53,352.94)		(53,352.94)			(384,301.59)		
WSIB Liability	(367,393.00)	(26,229.00)		(26,229.00)			(393,622.00)		
	(1,868,105.82)	(79,581.94)	568,575.40	488,993.46			(1,379,112.36)		
Inventory Reserve	0.00			0.00			0.00		s
Sick Leave Reserve	186,402.00			0.00			186,402.00		s
Contingency Reserve	0.00			0.00			0.00		s
Equipment Reserve	38,781.95			0.00			38,781.95	c	s
Butterfly	159,419.00			0.00			159,419.00	c	s
LTC- CMI Stabilization reserve	100,614.00			0.00			100,614.00		s
Unallocated	227,835.12		(402,045.95)	(402,045.95)	2,217,780.94		2,043,570.11	c	s
WSIB Reserve	228,442.00			0.00			228,442.00		s
	941,494.07	0.00	(402,045.95)	(402,045.95)			2,757,229.06		
Unallocated Surplus	0.00			2,217,780.94	(2,217,780.94)		0.00		
Totals	22,179,351.79	(417,212.27)	156,132.15	1,956,700.82	0.00	0.00	24,136,052.61		

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>
<u>CLIENT PROGRAMS & SERVICES</u>	<u>904,863</u>	<u>1,013,827</u>	<u>(108,964)</u>
Salaries	667,393	800,334	(132,941)
Salary Allocations	35,209	34,191	1,018
Employee Benefits	157,272	170,742	(13,470)
Computers Operation and Maintenance	16,992	7,440	9,552
COVID	6	0	6
Depreciation	2,226	2,400	(174)
Equipment - Replacements	596	0	596
Equipment Operation/Maint.	0	670	(670)
Hobby Crafts	93	0	93
Office Supplies / Other	0	0	0
Purchased Services	18,720	5,400	13,320
Recoveries	(18,676)	(9,950)	(8,726)
Recreation & Entertainment	16,452	5,000	11,452
Special Events	10,806	0	10,806
Staff Education	0	0	0
Surplus Adjustment - Depreciation	(2,226)	(2,400)	174
<u>NURSING SERVICES</u>	<u>12,118,811</u>	<u>11,991,180</u>	<u>127,631</u>
Salaries - Admin	474,825	520,441	(45,616)
Benefits - Admin	130,993	137,923	(6,930)
Salaries - Direct	5,631,868	9,007,952	(3,376,084)
Benefits - Direct	1,555,941	1,876,223	(320,282)
Clinical Decision Support	0	0	0
Computer Operation & Maintenance	3,262	33,704	(30,442)
COVID	426,052	0	426,052
Depreciation	49,709	41,400	8,309
Equipment- Replacement	5,261	7,700	(2,439)
Equipment-Repairs & Maintenance	3,767	6,388	(2,621)
Fall Prevention	2,118	18,000	(15,882)
Fall Prevention - Provincial Subsidy	(2,118)	(18,000)	15,882
Furniture Replacements	0	0	0
High Intensity Needs	152,804	80,000	72,804
High Intensity Needs - Prov Subsidy	(145,164)	(76,000)	(69,164)
High Intensity Needs-Non Claims Based	22,877	43,362	(20,485)
Incontinent Supplies - (Funded at \$1.20 per diem)	126,260	112,500	13,760
IPAC Expenses	49,794	0	49,794
IPAC Lead	61,083	0	61,083
IPAC minor capital	22,549	0	22,549
Lab Fees	8,973	8,000	973
Lab Fees - Provincial Subsidy	(8,973)	(8,000)	(973)
Medical Director - Funded (0.30 / day)	19,710	19,710	0
Medical Supplies & Medication	98,839	92,143	6,696
Medication Safety Technology	0	0	0

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
Resident Health and Well Being	27,387	0	27,387
Memberships	275	0	275
Miscellaneous	11,459	1,600	9,859
Nurse Practitioner Expenses	150,076	152,056	(1,980)
Nurse Practitioner Prov Subsidy	(126,362)	(122,844)	(3,518)
Phys-On-Call - Funded Expenses (\$100 / bed)	19,199	19,044	155
Phys-On-Call - Prov Subsidy (\$100 / bed)	(19,199)	(19,044)	(155)
Phys-On-Call - Un-Funded Expenses	0	0	0
Purchased Services	3,067,694	2,400	3,065,294
Purchased Services - Accommodation	352,813	0	352,813
PSW return of Service	5,000	0	5,000
RAI / MDS - Expenses	67,371	95,922	(28,551)
RAI / MDS - Prov Subsidy	0	0	0
Recoveries - Other	(77,935)	0	(77,935)
Staff Education	310	0	310
Surplus Adjustment - Depreciation	(49,709)	(41,400)	(8,309)
<u>RAW FOOD</u>	<u>792,513</u>	<u>722,700</u>	<u>69,813</u>
Bread	24,783	17,000	7,783
Dairy	104,759	88,120	16,639
Groceries & Vegetables	458,760	442,990	15,770
Meat	191,255	175,990	15,265
Nutrition Supplements	22,220	26,150	(3,930)
Raw Food Recoveries	(9,264)	(27,550)	18,286
<u>FOOD SERVICES</u>	<u>1,664,894</u>	<u>1,645,751</u>	<u>19,143</u>
Salaries	1,365,842	1,309,909	55,933
Salary Allocations	(68,154)	(34,191)	(33,963)
Employee Benefits	337,482	327,919	9,563
Computers - Operation & Maintenance	2,099	3,000	(901)
COVID	936	0	936
Depreciation	16,611	15,360	1,251
Dietary Supplies	58,340	74,967	(16,627)
Equipment - Operation/Maint.	3,093	6,880	(3,787)
Equipment - Replacements	359	0	359
Other Expenses	949	1,350	(401)
Purchased Services	463	600	(137)
Recoveries	(41,952)	(47,316)	5,364
Replacement - Dishes/Cutlery	5,563	5,133	430
Surplus Adjustment - Depreciation	(16,611)	(15,360)	(1,251)
Vending – Net Proceeds	(126)	(2,500)	2,374

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>
<u>HOUSEKEEPING SERVICES</u>	<u>959,788</u>	<u>977,754</u>	<u>(17,966)</u>
Salaries	734,894	745,563	(10,669)
Employee Benefits	164,288	163,260	1,028
COVID	0	0	0
Depreciation	1,055	2,220	(1,165)
Equipment - Operation/Maint.	589	2,500	(1,911)
Equipment - Replacements	2,242	2,100	142
Housekeeping Supplies	68,897	73,670	(4,773)
Recoveries	(11,123)	(9,339)	(1,784)
Surplus Adjustment - Depreciation	(1,055)	(2,220)	1,165
<u>LAUNDRY AND LINEN SERVICES</u>	<u>435,114</u>	<u>440,198</u>	<u>(5,084)</u>
Salaries	307,700	309,300	(1,600)
Employee Benefits	80,072	85,280	(5,208)
COVID	0	0	0
Depreciation	7,079	7,428	(349)
Equipment Operation/Maint.	6,899	13,800	(6,901)
Laundry Supplies	26,636	22,581	4,055
Recoveries	(3,589)	(3,623)	34
Replacements	17,395	12,860	4,535
Surplus Adjustment - Depreciation	(7,079)	(7,428)	349
<u>BUILDINGS AND PROPERTY MAINTENANCE</u>	<u>1,155,928</u>	<u>1,152,545</u>	<u>3,383</u>
Salaries	323,840	347,206	(23,366)
Employee Benefits	84,558	91,297	(6,739)
Computers - Operation & Maintenance	1,652	2,900	(1,248)
Depreciation	603,281	576,300	26,981
Capital Below Threshold	2,574	0	2,574
Comprehensive minor capital	35,909	0	35,909
COVID	0	0	0
Equipment - Operation/Maint.	(1,200)	0	(1,200)
Equipment - Replacements	20,217	32,600	(12,383)
Furniture - Replacements	41	20,064	(20,023)
Natural Gas	97,349	107,625	(10,276)
Hydro	202,008	189,625	12,383
Insurance	79,293	76,625	2,668
Cell/Pager	0	0	0
Purchased Services	224,969	186,450	38,519
Resident - Telephone System	30,797	32,000	(1,203)
Resident - Telephone System Recovery	(71,844)	(103,800)	31,956
Recoveries	(30,575)	(27,646)	(2,929)

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>
IPAC Minor Capital	24,668	0	24,668
Repairs/Maint./Bldgs./Grounds	49,375	67,760	(18,385)
Surplus Adjustment - Depreciation	(603,281)	(576,300)	(26,981)
Travel	291	0	291
Water / Wastewater	82,005	129,839	(47,834)
<u>GENERAL AND ADMINISTRATIVE</u>	<u>1,355,155</u>	<u>1,146,479</u>	<u>208,676</u>
Salaries	517,048	468,565	48,483
Salary Allocations	(29,195)	(29,195)	0
Employee Benefits	153,233	143,473	9,760
Accreditation	6,988	6,000	988
Admin Charges	123,305	123,305	0
Advertising/Awards Dinner	6,597	5,000	1,597
Audit	7,632	10,350	(2,718)
Computer/Internet Expenses	81,427	75,504	5,923
Conventions	1,321	0	1,321
COVID	1,771	0	1,771
Depreciation	11,849	15,600	(3,751)
Equipment - Operation/Maint.	15,141	11,886	3,255
Equipment - Replacements	0	0	0
Gain / Loss from the Sale of an Asset	88,378	0	88,378
Health & Safety Program	0	0	0
HR Charges	107,451	107,451	0
Insurance	86,475	69,190	17,285
IT Charges	70,131	70,131	0
Legal & Labour Contract Costs	64,117	20,000	44,117
Memberships	18,393	17,885	508
Postage / Courier	3,107	5,374	(2,267)
Printing & Stationery	21,675	18,800	2,875
Purchased Services	44,486	42,715	1,771
Recoveries	(107,033)	(82,641)	(24,392)
Staff Training	34,322	24,036	10,286
Surplus Adjustment - Depreciation	(11,849)	(15,600)	3,751
Surplus Adjustment - Transfer to Reserves	0	0	0
Telephone	14,008	16,650	(2,642)
Travel	9,701	2,000	7,701
Uniform Allowance	14,675	20,000	(5,325)
BONNECHERE MANOR TOTALS	<u>19,387,064</u>	<u>19,090,434</u>	<u>296,630</u>
RESIDENT DAYS	<u>64,070</u>	<u>65,700</u>	<u>(1,630)</u>

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>over / (under)</u> <u>VARIANCE</u>
<u>NON-SUBSIDIZABLE EXPENSE</u>	<u>0</u>	<u>49,024</u>	<u>(49,024)</u>
Temporary Loan and Interest- Solar Project	0	0	0
Surplus Adjustment - Transfer to Reserve	0	49,024	(49,024)
<u>SURPLUS ADJUSTMENT</u>	<u>699,963</u>	<u>626,500</u>	<u>73,463</u>
Surplus Adjustment - Capital Purchases	699,963	626,500	73,463
<u>TOTAL EXPENDITURE</u>	<u>20,087,027</u>	<u>19,765,958</u>	<u>321,069</u>
<u>MUNICIPAL SUBSIDY</u>	<u>2,256,983</u>	<u>2,256,983</u>	<u>0</u>
City of Pembroke -30.63%	711,852	744,805	(32,953)
County of Renfrew - 69.37%	1,545,131	1,512,178	32,953
<u>RESIDENTS REVENUE</u>	<u>4,435,171</u>	<u>4,056,813</u>	<u>378,358</u>
Bad Debts	(17,935)	0	(17,935)
Basic Accommodation	3,807,542	3,570,000	237,542
Bed retention	0	0	0
Estate Recoveries - Municipal	0	0	0
Estate Recoveries - Provincial	0	0	0
Preferred Accommodation	518,083	486,813	31,270
Preferred Accommodation - HIN Claims	127,481	0	127,481
Preferred Accommodation - Prov COVID Reimbursement	0	0	0
Respite Care	0	0	0
<u>OTHER REVENUE</u>	<u>597,850</u>	<u>201,000</u>	<u>396,850</u>
Donations	0	0	0
Donations In Kind	0	0	0
Interest Income	496,384	75,000	421,384
Internal Transfer - From ML	0	0	0
Other Revenue - FIT	101,466	126,000	(24,534)
<u>GRANTS & SUBSIDIES</u>	<u>15,560,877</u>	<u>12,553,390</u>	<u>3,007,487</u>
Federal - ICIP	189,553	0	189,553
Prov Revenue - 4hrs care per day - Allied Health Professional	342,810	284,920	57,890
Prov Revenue - 4hrs care per day - Nursing Staff Supplement	2,331,792	2,159,606	172,186
Prov Revenue - Clinical Decision Support	0	0	0
Prov Revenue - Operating - Global LOC Subsidy	492,249	496,988	(4,739)
Prov Revenue - Operating - HIN NPC	43,850	43,362	488
Prov Revenue - Operating - Nursing & Personal Care	8,234,294	6,702,786	1,531,508

**COUNTY OF RENFREW
TREASURER'S REPORT - BONNECHERE MANOR
DECEMBER 2023**

	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>VARIANCE</u>
			over / (under)
Prov Revenue - Operating - Other Accomodation	32,513	120,008	(87,495)
Prov Revenue - Operating - Pay Equity	22,860	22,860	0
Prov Revenue - Operating - Program & Support Services	815,977	819,315	(3,338)
Prov Revenue - Operating - RAI/MDS	97,400	95,922	1,478
Prov Revenue - Operating - Raw Food	775,410	722,700	52,710
Prov Revenue - Operating - RN	106,008	106,000	8
Prov Revenue - Operating - Structural Compliance	24,639	24,639	0
Prov Revenue - Operating -Accreditation	24,146	23,652	494
Prov Revenue - Operating -RHWB	27,387	0	27,387
Prov Revenue - COVID - Incremental cost funding	917,800	0	917,800
Prov Revenue - COVID - PSW Return of Service	5,000	0	5,000
Prov Revenue - COVID - PSW Wage Enhancement	541,650	611,614	(69,964)
Prov Revenue - IPAC Lead	61,083	0	61,083
Prov Revenue - Equalization	190,524	190,530	(6)
Prov Revenue - IPAC	67,187	45,724	21,463
Prov Revenue - Medication Safety Training	87,784	0	87,784
Prov Revenue - PSW / Behavioural Support Subsidy	58,728	58,728	0
Prov Revenue -Comp Minor Capital	35,909	0	35,909
Prov Revenue - Support Professional Growth	34,322	24,036	10,286
<u>SURPLUS ADJUSTMENT</u>	<u>444,551</u>	<u>697,772</u>	<u>(253,221)</u>
Surplus Adjustment - TRF from Reserves	444,551	697,772	(253,221)
<u>GRAND TOTAL REVENUES</u>	<u>23,295,432</u>	<u>19,765,958</u>	<u>3,529,474</u>
<u>Municipal Surplus / (Deficit)</u>	<u>3,208,406</u>	<u>0</u>	<u>3,208,406</u>
less: Depreciation - BM	(691,809)	(660,708)	(31,101)
add: Transfer to Reserve	0	49,024	(49,024)
less: Transfer from Reserve	(444,551)	(697,772)	253,221
add: Capital Purchases	699,963	626,500	73,463
<u>Accounting Surplus / (Deficit)</u>	<u>2,772,008</u>	<u>(682,956)</u>	<u>3,454,964</u>

Bonnechere Manor
Balance Sheet
DECEMBER 2023

	2023	2022
PETTY CASH	4,200	4,200
BANK ACCOUNT	11,500,098	7,135,698
CERTIFICATES OF DEPOSIT	0	0
RECEIVABLES	135,628	71,258
DUE TO/FROM	(3,032,517)	(1,715,843)
PREPAID EXPENSES	10,000	10,000
INVENTORY	143,098	143,657
LAND	245,554	245,554
LAND IMPROVEMENT	508,073	508,073
BUILDING	21,067,569	20,468,585
LEASEHOLD IMPROVEMENT	0	0
MACHINERY & EQUIPMENT	3,035,402	2,948,324
VEHICLE	0	0
LINEAR ASSET	0	0
CAPITAL WORK IN PROGRESS	0	0
ROOFING SYSTEM	1,759,708	1,759,708
WORK IN PROGRESS	245,639	783,144
FIXED ASSETS CLEARING	179,558	48,193
ACCUMULATED DEPRECIATION	(13,082,015)	(12,716,095)
OTHER ASSETS	0	0
ASSETS	22,719,994	19,694,456
ACCOUNTS PAYABLE & ACCRUED LIABILITIES	(1,519,886)	(1,416,461)
ACCRUED SICK LEAVE LIABILITY	(231,491)	(290,070)
ACCRUED WSIB LIABILITY	(2,161,970)	(1,953,287)
A/P - DONATIONS	0	0
SURPLUS - CURRENT YEAR	(2,772,008)	(812,388)
SURPLUS - ACCUMULATED	(16,034,639)	(15,222,251)
LIABILITIES AND ACCUMULATED SURPLUS	(22,719,994)	(19,694,456)

BM - Accumulated Surplus	Opening	Increase	Decrease	Net Change	Allocation	Reserves	Closing	capital	shared
Fixed Assets	25,930,243.72	1,106,103.61	(420,041.59)	686,062.02			26,616,305.74		
Accumulated Depreciation	(12,716,094.79)	(697,583.79)	331,663.24	(365,920.55)			(13,082,015.34)		
Work In Process-Construction	831,337.44	(406,141.08)		(406,141.08)			425,196.36		
	14,045,486.37	2,378.74	(88,378.35)	(85,999.61)			13,959,486.76		
Long Term Debt	0.00			0.00			0.00		
Sick Leave Liability	(290,069.83)		58,579.06	58,579.06			(231,490.77)		
WSIB Liability	(1,953,287.00)	(208,683.00)		(208,683.00)			(2,161,970.00)		
	(2,243,356.83)	(208,683.00)	58,579.06	(150,103.94)			(2,393,460.77)		
CMI Stabilization Reserve	248,242.00			0.00			248,242.00		s
Equipment Reserve	100,000.00			0.00			100,000.00	c	s
Butterfly	149,318.00			0.00			149,318.00	c	s
UnAllocated	3,140,157.20		(444,551.25)	(444,551.25)	3,452,662.80		6,148,268.75	c	s
WSIB Reserve	594,792.00			0.00			594,792.00		
	4,232,509.20	0.00	(444,551.25)	(444,551.25)			7,240,620.75		
Unallocated Surplus	0.00			3,452,662.80	(3,452,662.80)		0.00		
Totals	16,034,638.74	(206,304.26)	(474,350.54)	2,772,008.00		0.00	0.00	18,806,646.74	

Renfrew County Housing Corporation
Consolidated Treasurer's Report
DECEMBER 2023

<u>Description</u>	<u>YTD</u> <u>Actual</u>	<u>YTD</u> <u>Budget</u>	<u>Variance</u>
SALARIES	1,981,018	1,934,981	46,037
BENEFITS	509,500	529,213	(19,713)
ADMINISTRATION	1,188,364	1,407,926	(219,562)
BUILDING - HEAT LIGHT POWER	755,468	992,195	(236,727)
BUILDING - CAPITAL REPAIRS - non TCA	989,127	713,000	276,127
BUILDING - ELEVATOR	44,393	68,163	(23,770)
BUILDING - GARBAGE REMOVAL	94,825	78,572	16,253
BUILDING - GROUNDS KEEPING	114,147	72,510	41,637
BUILDING - HEATING & PLUMBING	128,979	142,325	(13,346)
BUILDING - NATURAL GAS	180,042	206,384	(26,342)
BUILDING - PAINTING	117,126	246,913	(129,787)
BUILDING - REPAIRS & MAINTENANCE	860,073	485,327	374,746
BUILDING - SNOW REMOVAL	487,442	440,000	47,442
BUILDING - TAXES	1,729,338	1,787,287	(57,949)
BUILDING - WATER	814,056	791,921	22,135
FINANCIAL - COCHI	0	0	0
FINANCIAL - COHB	6,240	0	6,240
FINANCIAL - DEPRECIATION	1,611,190	1,200,000	411,190
FINANCIAL - HPP	1,647,973	1,551,773	96,200
HOME OWNERSHIP REVOLVING LOANS	212,096	0	212,096
FINANCIAL - IAH HADD	39,250	68,000	(28,750)
FINANCIAL - MORTGAGE - INTEREST	491,223	491,429	(206)
FINANCIAL - ONTARIO RENOVATES (IAH & SIF)	0	0	0
FINANCIAL - OPHI	160,000	321,045	(161,045)
FINANCIAL - RENT SUPPLEMENT	275,773	290,761	(14,988)
FINANCIAL - RENT WAIVER	210,765	150,000	60,765
Surplus Adjustment - Depreciation	(1,611,190)	(1,200,000)	(411,190)
Surplus Adjustment - Mortgage Principal	307,809	307,736	73
Surplus Adjustment - TCA	4,960,717	4,100,200	860,517
Surplus Adjustment - Transfer to Reserves	0	0	0
EXPENSES	18,305,744	17,177,661	1,128,083
COUNTY TRANSFER - BASE	5,526,873	5,526,873	0
COUNTY TRANSFER - COCHI	706,622	546,000	160,622
COUNTY TRANSFER - COCHI Admin	14,355	28,709	(14,355)
COUNTY TRANSFER - COHB	6,240	3,000	3,240
COUNTY TRANSFER - COHB Admin	11,510	0	11,510
COUNTY TRANSFER - SSRF	1,294,984	2,000,000	(705,016)
COUNTY TRANSFER - HPP	2,647,973	1,651,773	996,200
COUNTY TRANSFER - HPP Admin	163,815	133,927	29,888
COUNTY TRANSFER - IAH - HADD	39,250	68,000	(28,750)
COUNTY TRANSFER - IAH - Ontario Renovates	0	0	0
COUNTY TRANSFER - OPHI	400,905	571,045	(170,140)
COUNTY TRANSFER - OPHI Admin	11,633	30,055	(18,422)
COUNTY TRANSFER - CMHC FUNDING	1,119,191	0	1,119,191

GAIN / (LOSS) - DISPOSAL OF ASSETS	(81,768)	0	(81,768)
HOME OWNERSHIP REVOLVING LOANS	212,096	0	212,096
INTEREST ON INVESTMENTS	121,089	75,000	46,089
MISC REVENUE	100,599	65,000	35,599
PROV SUBSIDY - DEBENTURES	474,077	474,077	0
Surplus Adjustment - Transfer from Reserves	1,205,490	1,204,200	1,290
TENANT REVENUE	5,013,314	4,800,002	213,312
REVENUES	18,988,247	17,177,661	1,810,586

Municipal SURPLUS / (DEFICIT)	682,503	0	682,503
--------------------------------------	----------------	----------	----------------

less: Surplus Adjustment - Depreciation	(1,611,190)	(1,200,000)	(411,190)
add: Surplus Adjustment - TCA	4,960,717	4,100,200	860,517
add: Surplus Adjustment - Transfer To Reserves	0	0	0
less: Surplus Adjustment - Transfer From Reserves	(1,205,490)	(1,204,200)	(1,290)
add: Surplus Adjustment - Principal Payments	307,809	307,736	73

Accounting SURPLUS / (DEFICIT)	3,134,349	2,003,736	1,130,613
---------------------------------------	------------------	------------------	------------------

Renfrew County Housing Corporation
Balance Sheet
DECEMBER 2023

	2023	2022
PETTY CASH	550	550
BANK ACCOUNT	1,723,292	3,640,318
CERTIFICATES OF DEPOSIT	201,017	201,017
RECEIVABLES - OTHER	481,364	452,069
RECEIVABLES - TENANT	109,399	148,187
ALLOWANCE FOR DOUBTFUL ACCOUNTS	(82,661)	(44,838)
DUE TO/FROM	1,837,231	1,190,075
REVOLVING LOAN FUND	(536,132)	(627,770)
PREPAID EXPENSES	235,685	230,863
INVENTORY	0	0
LAND	2,018,776	2,018,776
LAND IMPROVEMENT	3,402,921	3,402,921
BUILDING	35,585,285	34,552,679
MACHINERY & EQUIPMENT	1,002,841	1,046,091
VEHICLE	540,570	534,435
ROOFING SYSTEM	3,291,238	2,113,258
CONSTRUCTION - WIP	2,914,421	388,446
BUILDING ASSET RETIRMENT OBLIGATION	17,179,952	0
FIXED ASSETS CLEARING	0	0
ACCUMULATED DEPRECIATION	(43,531,853)	(26,994,603)
OTHER ASSETS	0	0
ASSETS	26,373,896	22,252,472
ACCOUNTS PAYABLE & ACCRUED LIABILITIES	(594,051)	(1,254,747)
ASSET RETIRMENT OBLIGATION	(17,179,952)	0
ACCRUED SICK LEAVE LIABILITY	(185,955)	(163,454)
ACCRUED WSIB LIABILITY	(24,259)	(23,187)
LONG TERM DEBT	(527,040)	(834,775)
ACCRUED INTEREST ON LTD	(1,158)	(1,827)
SURPLUS - ACCUMULATED	(4,727,134)	(18,964,074)
SURPLUS - CURRENT YEAR	(3,134,349)	(1,010,408)
LIABILITIES AND NET ASSETS	(26,373,896)	(22,252,472)

RCHC - Accumulated Surplus	Opening	Increase	Decrease	Net Change	Allocation	Reserves	Closing	capital	shared
Fixed Assets	60,848,111.58	2,576,527.62	(403,056.11)	2,173,471.51			63,021,583.09		
Accumulated Depreciation	(42,241,951.93)	(1,611,189.52)	321,288.00	(1,289,901.52)			(43,531,853.45)		
Work In Process - Construction	388,445.83	2,525,975.66		2,525,975.66			2,914,421.49		
	18,994,605.48	3,491,313.76	(81,768.11)	3,409,545.65			22,404,151.13		
Long Term Debt	(834,775.10)		307,735.59	307,735.59			(527,039.51)		
Sick Leave Liability	(163,454.00)	0.00	(22,500.62)	(22,500.62)			(185,954.62)		
WSIB Liability	(23,187.00)	(1,072.00)		(1,072.00)			(24,259.00)		
ARO LIABILITY	(17,179,952.00)	0.00		0.00			(17,179,952.00)		
	(18,201,368.10)	(1,072.00)	285,234.97	284,162.97			(17,917,205.13)		
WSIB Reserve	148,482.79			0.00			148,482.79		s
Working Capital Reserve	50,000.00			0.00			50,000.00	c	s
Capital Reserve	3,735,413.43		(1,205,489.77)	(1,205,489.77)	646,130.03		3,176,053.69	c	s
	3,933,896.22	0.00	(1,205,489.77)	(1,205,489.77)		0.00	3,374,536.48		
Unallocated Surplus	0.00			646,130.03	(646,130.03)		0.00		
Totals	4,727,133.60	3,490,241.76	(1,002,022.91)	3,134,348.88	0.00	0.00	7,861,482.48		

CONSOLIDATED SURPLUS	Opening	Increase	Decrease	Net Change	& Surplus	Transfer	Closing	capital	shared
Fixed Assets	561,187,302.60	25,840,058.60	(4,126,732.67)	21,713,325.93			582,900,628.53		
Accumulated Depreciation	(330,356,481.94)	(15,676,470.41)	3,929,747.64	(11,746,722.77)			(342,103,204.71)		
Work In Process	87,019,007.71	15,449,404.50	0.00	15,449,404.50			102,468,412.21		
	317,849,828.37	25,612,992.69	(196,985.03)	25,416,007.66			343,265,836.03		
Long Term Debt	(11,499,977.31)	0.00	1,989,665.81	1,989,665.81			(9,510,311.50)		
Temp loan	0.00	(172,000.00)	0.00	(172,000.00)			(172,000.00)		
Sick Leave Liability	(828,753.86)	(54,542.01)	36,078.44	(18,463.57)			(847,217.43)		
Asset Retirement Obligation	(17,259,592.00)	0.00	0.00	0.00			(17,259,592.00)		
WSIB Liability	(11,690,357.00)	(821,107.00)	0.00	(821,107.00)			(12,511,464.00)		
	(41,278,680.17)	(1,047,649.01)	2,025,744.25	978,095.24			(40,300,584.93)		
OVOHT RESERVE	65,000	145,562.50	0.00	145,562.50	0.00	0.00	210,563		
SAFE RESTART (COVID) RESERVE	1,711,768	0.00	(419,892.05)	(419,892.05)	0.00	0.00	1,291,876		
Child Care - Mitigation Reserve	1,534,682	0.00	0.00	0.00	82,872.83	0.00	1,617,555		s
Ec Dev - OSTAR (RED) Reserve	35,000	0.00	0.00	0.00	0.00	0.00	35,000		
Forestry - Reforestation Reserve	237,168	251,719.16	(18,447.54)	233,271.62	19,105.39	0.00	489,545	c	s
General - Development Reserve	9,013	0.00	0.00	0.00	486.72	0.00	9,500	c	
General - Gas Tax Reserve Fund	0	2,914,661.21	(2,914,661.21)	0.00	0.00	0.00	0		
General - Insurance Reserve	150,000	0.00	0.00	0.00	0.00	0.00	150,000		
General - Sick Leave Reserve	69,458	0.00	0.00	0.00	0.00	0.00	69,458		
General - TCA Renewal Reserve	17,940,265	15,554,041.79	(24,575,278.70)	(9,021,236.91)	0.00	0.00	8,919,029	c	
General - Working Capital Reserve	19,378,285	1,873,086.67	(1,358,020.25)	515,066.42	2,774,653.44	0.00	22,668,005	c	
General - Bldg Reserve	3,508,954	349,347.43	(2,119,639.43)	(1,770,292.00)	141,685.62	0.00	1,880,347	c	
General - OPP Building Reserve	863,037	14,792.55	0.00	14,792.55	0.00	0.00	877,830	c	
General - Cannabis Reserve	149,979	0.00	0.00	0.00	0.00	0.00	149,979		
Housing - Non Profit Capital Reserve	116,222	0.00	0.00	0.00	0.00	0.00	116,222		s
Housing - Statutory Entitlement	150,903	0.00	0.00	0.00	8,148.74	0.00	159,051		
PS - Equipment Reserve	2,579,908	803,203.77	(1,521,972.32)	(718,768.55)	0.00	0.00	1,861,139	c	s
PS - Community Paramedic Reserve	626,005	0.00	0.00	0.00	0.00	0.00	626,005		
PS - Severance Reserve	1,378,862	0.00	0.00	0.00	0.00	0.00	1,378,862		s
PW - Capital Works Reserve	0	0.00	0.00	0.00	0.00	0.00	0	c	
PW - Winter Control Reserve	250,000	0.00	0.00	0.00	0.00	0.00	250,000		
Social Services - Fiscal Pressure Reserve	339,942	0.00	0.00	0.00	0.00	0.00	339,942		s
Trail - Algonquin Trail Reserve	54,125	0.00	0.00	0.00	0.00	0.00	54,125		
Ontario Winter Games/Legacy Fund	200,000	104,325.49	0.00	104,325.49	0.00	0.00	304,325		
WSIB Reserve - General	621,547	0.00	(621,547.44)	(621,547.44)	0.00	0.00	0		
ML - Sick Leave Reserve	186,402	0.00	0.00	0.00	0.00	0.00	186,402		s
ML - Equipment Reserve	38,782	0.00	0.00	0.00	0.00	0.00	38,782	c	s
ML - Butterfly	159,419	0.00	0.00	0.00	0.00	0.00	159,419	c	s
ML - CMI Stabilization reserve	100,614	0.00	0.00	0.00	0.00	0.00	100,614		s
ML - Unallocated	227,835	0.00	(402,045.95)	(402,045.95)	2,217,780.94	0.00	2,043,570	c	s
ML - WSIB Reserve	228,442	0.00	0.00	0.00	0.00	0.00	228,442		s
BM - CMI Stabilization Reserve	248,242	0.00	0.00	0.00	0.00	0.00	248,242		s
BM - Equipment Reserve	100,000	0.00	0.00	0.00	0.00	0.00	100,000	c	s
BM - Butterfly	149,318	0.00	0.00	0.00	0.00	0.00	149,318	c	s
BM - Unallocated	3,140,157	0.00	(444,551.25)	(444,551.25)	3,452,662.80	0.00	6,148,269	c	s
BM - WSIB Reserve	594,792	0.00	0.00	0.00	0.00	0.00	594,792		s
RCHC - WSIB Reserve	148,483	0.00	0.00	0.00	0.00	0.00	148,483		s
RCHC - Working Capital Reserve	50,000	0.00	0.00	0.00	0.00	0.00	50,000	c	s
RCHC - Capital Reserve	3,735,413	0.00	(1,205,489.77)	(1,205,489.77)	646,130.03	0.00	3,176,054	c	s
	61,078,021.64	22,010,740.57	(35,601,545.91)	(13,590,805.34)	9,343,526.51	0.00	56,830,742.81		
Unallocated Surplus	0.00			9,343,526.51	(9,343,526.51)		0.00		
Totals	337,649,169.84	46,576,084.25	(33,772,786.69)	22,146,824.07	0.00	0.00	359,795,993.91		

GEN	2,282,412.92
ML	2,127,801.70
BM	3,208,405.77
BM - ADULT DAY	5,774.74
RCHC	682,575.78
INCOME STATEMENT MUNICIPAL SURPLUS	8,306,970.91
ASSETS DISPOSED - THROUGH INC STMT ALREADY	196,985.03
LIABILITY CHANGE THROUGH INC STMT ALREADY	839,570.57
CHANGE IN MUNICIPAL SURPLUS EXPLAINED	9,343,526.51

	Opening	Increase	Decrease	Net Change	& Surplus	Transfer	Closing
OPERATING	8,960,467	3,164,549	-3,956,101	-791,552	91,022	0	8,259,937
CAPITAL	52,117,555	18,846,191	-31,645,445	-12,799,254	9,252,505	0	48,570,806
	61,078,022	22,010,741	-35,601,546	-13,590,805	9,343,527	0	56,830,743

Employee Recognition Results

October to December – 2023

On April 26, 2023, the County of Renfrew approved Policy J-05 Employee Recognition Program. Employee recognition is the acknowledgement of an individual or team's behaviour, effort and accomplishments that support the County's goals and values. The County of Renfrew's Employee Recognition Program is a way for us to promote a workplace culture that strives to recognize and appreciate the commitment, dedication and contributions of all employees at the County of Renfrew.

Below you will find the winners and nominees from the nomination period, which ran October through December of 2023.

Winners:

Honesty & Integrity – Roger Clarke

Roger is an Advanced Care Paramedic for the Department of Emergency Services. Roger was nominated in 4 of the 5 categories with their Honesty & Integrity standing out. Roger demonstrates honesty and professionalism working as a Community Paramedic. Roger is a dedicated employee working everyday to make a difference in each and every patient's lives.

Professionalism – Mireya Moreno

Mireya is a Personal Support worker with Bonnechere Manor. Mireya was nominated in all 5 categories with their Professionalism standing out. Mireya demonstrates an unwavering dedication to the well-being of the residents at the Manor. She is consistently surpassing expectations, going above and beyond her assigned duties every day.

Client Service Orientation – Tyson Hilts

Tyson is a Systems Analyst for the Department of Corporate Services. Tyson was nominated in 2 of the 5 categories with their Client Service Orientation standing out. Tyson is often called to assist technical challenges in emergency situations. He remains calm, professional and patient under stressful situations to resolve the problem with the unique equipment in various departments.

Focus on Results – Glenn Villeneuve

Glenn is a Mechanic for the Department of Public Works & Engineering. Glenn was nominated in 4 of the 5 categories with Focus on Results standing out. Glenn consistently goes above and beyond to ensure that emergency services vehicles are maintained and repaired as quickly as possible to avoid any disruptions in business operations.

Teamwork – Marie Quinn-Leblanc

Marie is an Inclusion Coordinator with the Department of Community Services. Marie was nominated in 3 of the 5 categories with their Teamwork standing out. As a bilingual employee, Marie is able to support the entire Community Services department with translation of materials as well as supporting the francophone clients that visit the office seeking services.

Nominated Employees:

Bernadette Plummer

Jayde Turgeon

Nancy Lemire

We thank all nominators for nominating these employees this quarter. Please continue to nominate your colleagues for January to March. Nomination forms are available on the County Website, Staff Intranet or from Human Resources.

COUNTY OF RENFREW

BY-LAW NUMBER 103-07

**A BY-LAW TO PROVIDE FOR THE DELEGATION OF AUTHORITY
FOR THE COUNCIL OF THE COUNTY OF RENFREW**

WHEREAS Section 270 of the Municipal Act, 2001 requires that all municipalities adopt and maintain a policy with respect to the delegation of Council's legislative and administrative authority;

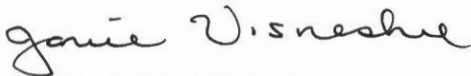
NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the County of Renfrew enacts as follows:

1. THAT Council deems it desirable to delegate administrative duties to ensure effective and efficient municipal operation of the County of Renfrew.
2. THAT Council does not intend to delegate any municipal powers.
3. THAT Council deems it desirable to delegate administrative and quasi-judicial powers to staff such as:
 - Temporary Road Closure
 - Land Severance (undisputed)
 - Official Plan Amendments
 - All delegated authority and powers as defined under the By-law to Appoint a Chief Administrative Officer And To Define The Duties Thereof.
4. THAT Council delegates powers to Local Boards and Corporations.
5. This By-law shall come into force and be effective upon the passing thereof.

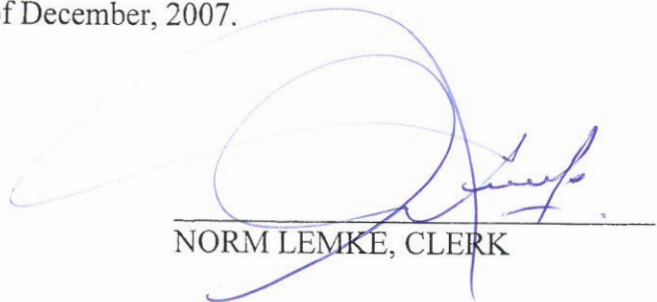
Read a first time this 18th day of December, 2007.

Read a second time this 18th day of December, 2007.

Read a third and finally passed this 18th day of December, 2007.



JANICE VISNESKIE, WARDEN



NORM LEMKE, CLERK

Corporate Policies and Procedures				
DEPARTMENT: Corporate Services				POLICY #: GA-14
POLICY: Delegation of Powers and Duties Policy				
DATE CREATED: April 24, 2024	REVIEW DATE:	REVISION DATE:	COVERAGE: All Departments	PAGE #: 1 of 4

POLICY STATEMENT

The Council of the Corporation of the County of Renfrew is responsible for the exercise of the legislated powers and duties under the *Municipal Act, 2001* or any other Act. In order to manage the business of the municipality, Council may from time to time, delegate certain powers, duties or functions to committees and staff. This delegated authority should be exercised in a manner that is accountable and transparent.

POLICY PURPOSE

The *Municipal Act, 2001* requires that all municipalities adopt and maintain a policy with respect to the delegation of Council's powers and duties. Council exercises both legislative and administrative powers. The purpose of this policy is to set out the scope of the powers, duties and functions which Council may delegate and to establish principles governing such delegation.

POLICY DEFINITIONS

"Administrative Powers" includes all matters required for the management of the County which do not involve discretionary decision making.

"Legislative Powers" includes all matters where Council acts in a legislative and quasi-judicial function, including by-laws, setting policies and exercising decision making authority.

AUTHORITY

Section 270(1) of the *Municipal Act, 2001* states that:

"A municipality shall adopt and maintain policies with respect to the following matters:

Corporate Policies and Procedures				
DEPARTMENT: Corporate Services				POLICY #: GA-14
POLICY: Delegation of Powers and Duties Policy				
DATE CREATED: April 24, 2024	REVIEW DATE:	REVISION DATE:	COVERAGE: All Departments	PAGE #: 2 of 4

6. *The delegation of its powers and duties”*

Powers that cannot be delegated pursuant to the *Municipal Act, 2001*, are as follows:

- The power to appoint or remove from office, statutory officers of the municipality whose appointment is required by the *Municipal Act, 2001*.
- The power to pass a by-law for municipal taxation or tax collection.
- The power to incorporate municipal corporations.
- The power to adopt an official plan or an amendment to an official plan under the *Planning Act*.
- The power to pass a zoning by-law under the *Planning Act*.
- The power to pass a by-law related to small business counselling and municipal capital facilities.
- The power to adopt a community improvement plan.
- The power to adopt or amend the budget of the municipality.
- Any other power or duty that may be prescribed.

POLICY SCOPE

Council may delegate its administrative powers and duties to a person (including County staff); Committees of Council, local boards and municipal service boards.

Council may delegate its legislative and quasi-judicial powers to:

- One or more members of Council or a Committee of Council.
- A body having at least two members, of which at least half are Council members, individuals appointed by Council, a combination of Council members or Council appointees.
- An individual who is an officer, employee or agent of the municipality, only if in the opinion of Council, the power being delegated is of a minor nature.

Corporate Policies and Procedures				
DEPARTMENT: Corporate Services				POLICY #: GA-14
POLICY: Delegation of Powers and Duties Policy				
DATE CREATED: April 24, 2024	REVIEW DATE:	REVISION DATE:	COVERAGE: All Departments	PAGE #: 3 of 4

The following are examples of powers which the *Municipal Act, 2001*, considers to be minor in nature:

- The power to close a highway temporarily.
- The power to issue and impose conditions on a licence.
- The powers of Council that are described in paragraphs 107, 108, 109 and 110 of section 210, paragraph 3 of section 308 and subsection 312(2) and clauses 312(4) (a) and (b) of the old *Municipal Act* as those provisions read on December 31, 2002.

POLICY

1. All delegations of Council’s powers, duties or functions shall be based upon a by-law, except where deemed minor in nature, in which case the delegation may be authorized by resolution of Council.
2. Unless a power, duty, or function of Council has been expressly delegated by by-law, all of the powers, duties and functions of Council remain with Council.
3. A delegation of a power, duty or function under any by-law or resolution to any member of staff includes a delegation to a person who is appointed as the Chief Administrative Officer (CAO) and to any member of staff selected from time to time by the CAO or delegated individual to act in the capacity of the delegate in the delegate’s absence.
4. Subject to section 3, a person to whom a power, duty or function has been delegated by by-law has no authority to further delegate to another person any power, duty or function that has been delegated, unless such sub- delegation is expressly permitted.
5. Where a delegation of power, duty or function is to a staff position that no longer exists in title, those delegations shall be deemed transferred to the staff person of similar seniority who is assuming the responsibilities of the obsolete position.

Corporate Policies and Procedures				
DEPARTMENT: Corporate Services				POLICY #: GA-14
POLICY: Delegation of Powers and Duties Policy				
DATE CREATED: April 24, 2024	REVIEW DATE:	REVISION DATE:	COVERAGE: All Departments	PAGE #: 4 of 4

6. No delegation of a power, duty or function shall be made or shall be made effective where such delegation is prohibited or is not authorized by statute.
7. Legislative powers may be delegated by Council where they are minor in nature or where Council has explicitly provided for the terms and conditions under which the power shall be exercised, and must take into account the limitations set out in the *Municipal Act, 2001*.
8. Administrative powers may be generally delegated to staff, subject to the conditions set out in the delegation and in this policy, and must take into account the limitations set out in the *Municipal Act, 2001*.
9. In exercising any delegated power, the delegate shall ensure the following:
 - Any expenditure related to the matter shall comply with the County’s Procurement By-law, budget approvals and all corporate policies.
 - The scope of the delegated authority shall not be exceeded by the delegate.
 - Reports shall be submitted to Council advising of the exercise of a delegated power and confirming compliance with the delegated authority and this policy.
 - Delegates shall ensure the consistent and equitable application of County policies and guidelines.

POLICY COMMUNICATION

This policy will be communicated to staff via distribution through the Senior Leadership Team, as well as available on the County’s website.

APPENDIX OR APPENDICES



COUNTY OF RENFREW

ASSET MANAGEMENT PLAN AND LONG TERM FINANCIAL PLAN

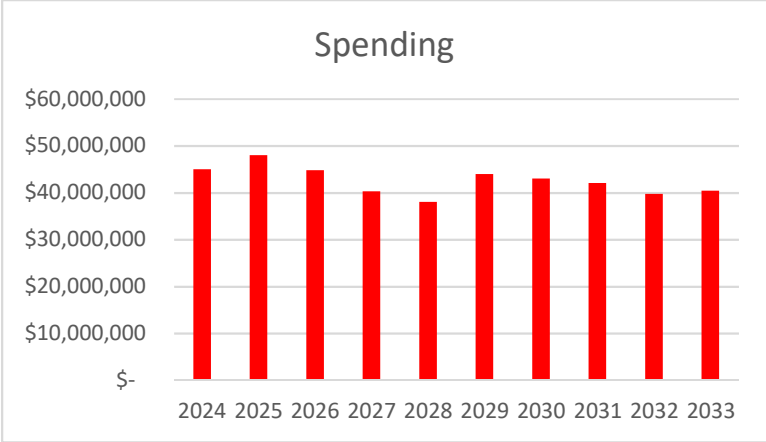
VERSION 3.0
APRIL 24, 2024

Contents

- Executive Summary.....3
- Introduction4
- Scope of Asset Management Plan6
- Level of Service Defined.....6
- Risk Assessment Defined12
- Current Level of Service and Replacement Cost.....14
- Growth Related Pressures17
- Service Level Targets.....17
- Lifecycle activities required to meet service level targets for the next 10 years19
- Financing Strategy.....20
- Appendix A.....24
- Appendix B32
- Appendix C55
- Appendix D.....57

Executive Summary

This Asset Management Plan (AMP) meets the County of Renfrew service level targets in all areas except for the Renfrew County Housing Corporation building portfolio. It envisions spending \$425,596,023 (inflation adjusted) over the next 10 years.



The long term financial plan will allow the County to meet these expenditures with the following principles:

- Replacing all assets with like assets, presuming cost inflation is 2% per year
- Debenturing all projects with a cost greater than \$4 million at an estimated interest rate of 3%
- Maintaining Provincial/Federal capital funding at \$6.8 million per year for the next ten years (projected at \$7.2 Million in 2024)
- Increasing the contribution to capital reserves by \$3 million per year for each year of the 2025-2033 period (reserve contributions rising from \$19.1 million in 2024 to \$46.1 million in 2033)

As the County looks to the future with growth in population and increasing needs of our residents, it is becoming apparent that not all assets can be replaced with like assets. Some assets should be replaced with a view to provided enhanced services or greater capacity. To that end, the long-term financial plan envisions the creation of a growth reserve from the revenue provided by current value assessment growth (increased property taxation from new or improved properties) to provide for the costs of capital asset enhancements. This reserve may also be supplemented by development charges in the future to provide additional funding for growth related capital asset enhancements.

Craig Kelley
Chief Administrative Officer

Peter Emon
Warden

Introduction

In January of 2023, County Council gathered to review the vision, agree on priorities, and identify key objectives for the next four years. The culmination of this process resulted in the County of Renfrew 2023-2026 Strategic Plan, as approved by Resolution No. FA-CC-23-02-15. The Strategic Plan identifies six priorities, one of which is financial sustainability. One of the two objectives to achieve financial sustainability for the County of Renfrew is the review and update Asset Management Plan (AMP) and Long Term Financial Plan (LTFP) 3.0 version using new assumptions and baselines.

The first AMP for the County of Renfrew was adopted in November of 2014. In April 2015 a LTFP was agreed to by County Council. In each subsequent years the plan was updated annually to ensure it was projecting the capital costs for the next 10 years, in current year prices. The general principals of the plan were:

- All assets will be replaced with like assets, there is no provision for expanding our capital assets to accommodate growth of new properties or population.
- The County will maintain a fully funded plan to finance all capital purchases, using the following funding principals:
 - All projects and purchases with a cost greater than \$3 million will be debt financed;
 - The county levy will increase by 3% per year, of which no more than 2.5% will be allocated to operating expenses (a 0.5% per year growth in funding dedicated to capital renewal);
 - All growth in the weighted current value assessment of properties (additional levy dollars raised from property taxes on new construction) will be contributed to capital renewal;
 - The federal government will contribute at least \$2.6 million per year (what was at the time gas tax funding) and the provincial government will provide no less than \$500,000 in revenue annually to contribute to capital maintenance; and
 - A minimum capital reserve balance of \$2 million be maintained.

In the 2023 update of the AMP, largely due to the COVID-19 inflation, for the first time the plan failed to be fully funded. The County of Renfrew would no longer have enough money to complete the work envisioned in its AMP over the next 10 years with the current financing strategy.

In addition, there have been significant legislative changes that have been introduced since the plan was originally made. The Infrastructure for Jobs and Prosperity Act 2015, provides the legal requirement for a County of Renfrew asset management policy and plan. The regulations to that Act (O. Reg. 588/17) prescribe the framework and minimum requirements of asset management for municipalities. In summary, these requirements are:

- Every municipality shall prepare a Strategic Asset Management Policy – The County of Renfrew policy is attached as Appendix A for reference.
- Every municipality shall prepare an AMP in respect of its core municipal infrastructure assets on or before July 1, 2022, and in respect of all of its other municipal infrastructure assets on or before July 1, 2024.

- A municipality's AMP must include the following:
 - The current replacement costs of the assets;
 - The average age of the assets;
 - The current levels of service being provided, determined in accordance with the following qualitative descriptions and technical metrics as prescribed:
 - For paved roads in the municipality, the average Pavement Condition Index (PCI) value;
 - For unpaved roads in the municipality, the average surface condition (e.g. excellent, good, fair or poor);
 - For bridges in the municipality, the average bridge condition index value;
 - For structural culverts in the municipality, the average bridge condition index value; and
 - For all other municipal infrastructure assets, the qualitative descriptions and technical metrics established by the municipality.
 - The service levels the Municipality proposes to provide for the next 10 years and an explanation of why those service levels are appropriate;
 - The lifecycle activities that would need to be undertaken to maintain the proposed levels of service for each of the next 10 years and the costs of providing those activities;
 - The funding projected to be available to the Municipality to meet the costs of providing those lifecycle activities identified over the next 10 years; and
 - The population and employment forecasts for the municipality that are set out in its official plan. For each of the next 10 years, the estimated capital expenditures and significant operating costs related to the lifecycle activities required to maintain the proposed levels of service in order to accommodate projected increases in demand caused by growth.
- A municipality shall review and update its asset management at least every five years. Every update shall be endorsed by the executive lead of the municipality and approved by a resolution of council.
- A municipal council shall conduct an annual review of its asset management progress on or before July 1 in each year.
- A municipality shall post its current Strategic Asset Management Policy and AMP on a website that is available to the public.

This update of the AMP will ensure the County of Renfrew has chosen an appropriate level of service to provide its residents, there is a plan of activities that will enable the County to meet those levels of service, and the cost of undertaking those activities are affordable for County ratepayers.

Scope of Asset Management Plan

The AMP is restricted to planning the lifecycle activities related to capital assets. The County of Renfrew defines capital assets via the Corporate Policies:

- FIN-01 Tangible Capital Assets – General Definitions;
- FIN-02 Tangible Capital Assets – Asset Categories; and
- FIN-03 Tangible Capital Assets – Thresholds.

For ease of reference, these policies can be summarized to define capital assets as:

- All land and road allowances;
- Land improvements (parking lots, retaining walls, etc.) with a unit cost of \$25,000 or greater;
- Buildings with a unit cost of \$25,000 or greater;
- Leasehold improvements with a unit cost of \$25,000 or greater;
- Linear assets (roads, bridges, culverts) with a unit cost of \$25,000 or greater;
- Roofing systems (HVAC) with a unit cost of \$15,000 or greater;
- Machinery and equipment with a unit cost of \$15,000 or greater;
- Vehicles and rolling stock with a unit cost of \$15,000 or greater; and
- Any subsequent expenditure that increases the original assets output or service capacity, lowers operating costs, extends the assets useful life, or improves that quality of outputs will be treated as capital subject to the thresholds identified.

Level of Service Defined

O. Reg. 588/17 prescribes the metrics that will be used to measure the level of service for water, wastewater, storm water, roads, bridges and culverts. The metrics for all other assets can be defined by the Municipality.

Roads:

Roads are measured in lane km (number of lanes x length in km). A standard lane is 7m wide.

The level of service is described using Paving Condition Index (PCI). PCI is a numerical index between 0 and 100, which is used to indicate the general condition of a pavement section, with 100 being perfect condition and 0 being completely failed. Calculation of a PCI involves manually sampling a section of pavement using the survey process and calculation methods as standardized by the American Society Testing and Materials.

The following table illustrates the service level that can be expected when roads are maintained at different PCI levels.

Pavement Condition Index (PCI)	Surface Quality	Economic Impact	Safety	Traffic Flow & Travel Time	Maintenance Impact
< 30%	Very poor or uneven surface, with continuous cracks and potholes and other defects.	Vehicles will experience accelerated wear and tear. Properties on these roadways will experience reduced property values and commercial activities will decline.	Large potholes pose safety risks to pedestrians, cyclists, motorcyclists, and can even pose a risk to vehicles moving at high speeds.	Travelling will be time consuming, as drivers may need to navigate around obstacles and slow down to avoid damage to their vehicles.	Staff maintenance time will be consumed by reactive emergency repairs to the most damaged sections.
30% - 59%	Poor or uneven surface, with numerous cracks and frequent potholes and other defects.	Vehicles will experience accelerated wear and tear. Road conditions may negatively influence property values.	Large potholes pose safety risks to pedestrians, cyclists and motorcyclists.	Travelling will be time consuming, as drivers may need to navigate around obstacles and slow down to avoid damage to their vehicles.	Maintenance will focus on reactive emergency repairs to the most damaged sections
60% - 75%	Some surface cracks and potholes, with some surface defects.	Vehicles will experience some minor wear and tear.	Minimal risks to safety.	Vehicles will be able to travel at the posted speed limit in most areas.	Maintenance will focus on planned maintenance, with only minor emergency repairs.
76% - 90%	Surface is smooth in most areas, with only infrequent cracks or uneven surface.	Road will not cause any negative economic impact.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	Only planned maintenance activities will be required.
> 90%	Surface is new or like new. No defects are visible.	Road may positively influence property values and commercial activities.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	No maintenance activities are required.

Bridges & Culverts:

Bridges and culverts are treated as unique assets that are named and identified individually. They can be measured in square meters of deck area (for bridges) or in cubic meters, being the volume of space inside the culvert (for culverts).

The level of service is described using a Bridge Condition Index (BCI). BCI is a numerical index between 0 and 100, which is used to indicate the general state of repair. A rating of 100 is perfect and a rating of 0 is poor, or in need of repair in the short term. BCI does not necessarily reflect safety or unsuitable for use. Each bridge undergoes a routine inspection every two years and any safety issues will be addressed immediately.

The following table illustrates the service level that can be expected when bridges are maintained at different BCI levels.

Bridge Condition Index	Surface Quality	Safety	Traffic Flow & Travel Time	Maintenance Impact
< 30%	Very poor or uneven surface, with major visible defects (holes and patches) appearing in structure.	Bridge is reaching end of life. Structure may degrade to the point where pieces begin to fall off, which could risk injury. Surface of bridge has large potholes causing risks to motorists and pedestrians.	Travelling will be time consuming, as drivers may need to navigate around obstacles, and slow down to avoid damage to their vehicles.	Staff maintenance time will be consumed by reactive emergency repairs to the most damaged sections.
30% - 59%	Poor or uneven surface, with visible defects in structure.	Surface of bridge has large potholes, posing safety risks to pedestrians, cyclists and motorcyclists.	Travelling will be time consuming, as drivers may need to navigate around obstacles and slow down to avoid damage to their vehicles.	Maintenance will focus on reactive emergency repairs to the most damaged sections.
60% - 75%	Some surface cracks and potholes, with some surface defects.	Minimal risks to safety.	Vehicles will be able to travel at the posted speed limit in most areas.	Maintenance will focus on planned maintenance, with only minor emergency repairs.
76% - 90%	Surface is smooth in most areas with only infrequent cracks or uneven surface.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	Only planned maintenance activities will be required.
> 90%	Bridge is new or like new. No defects are visible.	No safety risks will be present.	Vehicles will move at the posted speed limit without issue.	No maintenance activities are required.

Buildings:

Buildings are measured in square feet.

The preferred level of service used to describe a building is a Facility Condition Index (FCI). FCI is expressed as a percentage with 0% being good and 100% being a poor or critical rating. FCI is calculated by dividing a buildings capital and repair costs for the next 10 years (those costs required to maintain the building in good condition) by the replacement value of the building. In order to express an FCI rating, a Building Condition Assessment (BCA) study of the building, or sample of representative buildings is preferred. A BCA study measures the condition of a building based on standardized inspection observations of the in-service condition of the various components of building. A BCA study will also detail the required work needed to maintain or improve the condition rating of a building over the next 10 years.

The following table illustrates the types of risks and trade offs that can be expect when building are maintained at different condition ratings or FCI ratings.

Condition Rating or FCI level	Impact to Buildings and Components	Examples of Component Issues	Resident/User Complaints and Morale	Maintenance Staff Impact
Very poor FCI >30%	Facilities will look worn with obvious deterioration. Equipment failure occurring frequently. Occasional building shut down will likely occur. Management risk is high. - Health and safety issues figure prominently.	Replacement of multiple systems required (i.e. Mechanical, Electrical, Architectural and Structural - Building heating system failure). Evacuation of upper floor due to unaddressed roof leakage. - Structural issues including envelope replacement.	Complaints will be very high with an unmanageable level of frequency. Lack of maintenance will affect resident and user attitudes and morale.	Staff will not be able to provide regular scheduled maintenance due to high level of "reactive" calls.
Poor FCI 11%-30%	Facilities will look worn, with apparent and increasing deterioration Frequent component and equipment failure may occur. Occasional building shut down could occur.	Replacement of specific major systems required, such as heating and plumbing systems, complete interior renovations, building envelope restoration. Shut down may affect some units (i.e. roof or pipe leakage).	Complaints will be high, with increased level of frequency. Concern about negative resident and user morale will be raised and become evident.	Facilities staff time will likely be diverted from regular scheduled maintenance and forced into "reactive" mode.

Condition Rating or FCI level	Impact to Buildings and Components	Examples of Component Issues	Resident/User Complaints and Morale	Maintenance Staff Impact
Fair FCI 6%-10%	Facilities are beginning to show signs of wear. More frequent component and equipment failure will occur.	Repairs and replacement of specific systems, i.e. boiler, window replacements, interior renovations.	Complaints will occur, with higher level of frequency. Residents and user morale may be affected.	Facilities staff time may at times be diverted from regular scheduled maintenance.
Good FCI 2% to 5%	Facilities will look clean and functional. Limited and manageable component and equipment failure may occur.	Repairs and replacement of more of an aesthetic or general nature, such as wall painting, carpet replacement, roof repair, window caulking.	Complaints will be low and manageable. Residents and user morale will be positive and evident.	Facilities staff time will be devoted to regular scheduled maintenance.
Very Good FCI <2%	Facilities are new or like new.	No component issues are present.	No complaints are received.	Facilities staff time will be devoted to regular scheduled maintenance.

Machinery, Equipment, Vehicles, Rolling Stock, Leasehold and Land Improvements

All remaining assets of the County of Renfrew will be assessed by condition ratings, being very good, good, fair, poor, and very poor.

The following table illustrates the service level that can be expected when other assets are maintained at different condition ratings.

Condition Rating	Performance Criteria	
Very poor	Does not meet performance criteria requirements. Requires continuous and cost prohibitive maintenance. Has significant effects on the provision of services. Asset may appear worn, degraded, and damaged.	Has exceeded its lifespan by more than 15%.
Poor	Partially meets the performance criteria. Requires maintenance efforts to be diverted from regular scheduled maintenance and forced to “reactive” mode. Minor to moderate effects on the provision of services. Assets appear worn.	Has exceeded its expected lifespan.

Condition Rating	Performance Criteria	
Fair	Meets the performance criteria with some limitations. More frequent maintenance is required, as failures and breakdowns become more common. Minor or non-critical effects on the provision of services. Assets are beginning to show signs of wear.	Within the last 50% of its lifespan.
Good	Meets the performance criteria. Requires regular scheduled maintenance and minor or cosmetic repairs only. Service requirements are met. Asset will look in good condition.	Within the first 50% of its lifespan.
Very Good	Exceeded the performance criteria. Requires regular scheduled maintenance only. Service requirements are met or exceeded. Asset is new or like new.	Within the first 7% of its lifespan.

Where specific information is available on a unique asset, that information will be used to assess its condition. In lieu of specific information, the age of the asset will be used as a proxy for its general condition. See the table below for expected lifespan of assets.

Asset type	Lifespan
Heavy Duty Truck	14 years/300,000km
Medium Duty Truck	10 years/300,000km
Light Duty Truck	6 years/300,000km
Tractor/ Backhoe/Loader	15 years/10,000 hours
Grader	20 year/10,000 hours
Trailers	15 years
Ambulances	5 years/300,000km
Paramedic Emergency Response Vehicle (ERV)	5 years/300,000km
Small Equipment	10 years
Computer Hardware	5 years
Kitchen/Laundry Equipment	15 years
Medical Equipment	5 years

Mandated Levels of Service

There are a number of legislative requirements such as codes, standards, etc. that must be adhered to by a municipality. The most prevalent regulations that were identified as being relevant to the County of Renfrew assets are:

- Ontario Building Code;
- Ontario Fire Code;
- Highway Minimum Maintenance Standards;
- Housing Services Act;
- Accessibility for Ontarians with Disabilities Act; and
- Ambulance Act.

While not specified, the level of service, both current and service level targets entail 100% compliance with all legislated requirements.

Risk Assessment Defined

Risk is a critical component of the AMP. It identifies the consequences, severity, and likelihood of a failure, as a result of an assets level of service. An objective of this AMP is to reduce risk levels where they are deemed to be too high, as well as ensure assets are maintained in a way that maintains risk at acceptable levels.

The risk of an asset failing is defined by the following calculation:

$$\text{Risk of Asset Failure} = \text{Probability of Failure} \times \text{Consequence of Failure}$$

Probability of failure has been linked to the condition assessment for each of the assets, assuming that an asset with a condition rating of “good” would have a “rare: probability of failure. The following table outlines the probability factor tied to each rating:

Condition Description	FCI Rating	BCI Rating	PCI Rating	Probability of Failure
Good	<10%	>80%	>80%	Rare
Fair	10%-25%	60%-80%	60%-80%	Unlikely
Poor	25%-60%	40%-60%	40%-60%	Likely
Now Needs	>60%	<40%	<40%	Almost Certain

Consequence of failure has been determined by examining each asset type separately. Consequence refers to the impact on the County if a particular asset were to fail. Types of impacts include the following:

- **Cost Impacts:** the cost of failure to the County (i.e. capital replacement, rehabilitation, fines and penalties, damages, etc.);
- **Social Impacts:** potential injury or death to residents or County staff;
- **Environmental Impacts:** the impact of the asset failure on the environment;
- **Service delivery Impacts:** the impact of the asset failure on the County’s ability to provide services at desired levels; and
- **Location Impacts:** the varying impact of asset failure based on the asset’s location within the County.

Each type of impact was discussed with County staff and consequence of failure for each asset type was determined by using the information contained in table below as a guide to assess the level of impact. Levels of impact were documented as ranging from “catastrophic” to “insignificant”.

Consequence of Failure	Cost	Social	Environmental	Service Delivery
Insignificant	Negligible or Insignificant Cost	No Injury	No Impact	No Interruptions
Minor	Small/ Minor Cost within Budget Allocations	Minor Injury	Short-term/Minor Impact - Fixable	Minor Interruptions
Moderate	Considerable Cost Requires Revisions to Budget	Moderate Injury	Medium-term Impact- Fixable	Moderate Interruptions
Major	Substantial Cost Multi-year Budget Impact	Major Injury	Long-term Impact- Fixable	Significant Interruptions
Catastrophic	Significant Cost Difficult to Recover	Death, Serious Injury	Long-term Impact- Permanent	Major Interruptions

Both probability of failure and consequence of failure was determined using the matrix contained in table below. Total risk has been classified under the following categories:

- **Extreme Risk (E)** : risk well beyond acceptable levels;
- **High Risk (H)** : risk beyond acceptable levels;
- **Medium Risk (M)**: risk at acceptable levels, monitoring required to ensure risk does not become high; and
- **Low Risk (L)**: risk at or below acceptable levels.

Probability of Failure	Consequence of Failure				
	Insignificant	Minor	Moderate	Major	Catastrophic
Rare	L	L	M	M	H
Unlikely	L	M	M	M	H
Possible	L	M	M	H	E
Likely	M	M	H	H	E
Almost Certain	M	H	H	E	E

Risk Levels can be reduced or mitigated through planned maintenance, rehabilitation and/or replacement.

Current Level of Service and Replacement Cost

Roads:

The County of Renfrew road network consists of 1,630 lane km of roads. This system has the highest replacement value of any County asset. Currently, the network has (see Appendix B for full listing):

- Average PCI of 72% or fair;
- Average risk assessment of low;
- Average age of 27; and
- Total replacement cost of \$715 million.

The total replacement costs are based on the full reconstruction of a road. In many cases the road will undergo numerous rehabilitations and partial reconstructions before a full reconstruction is required. The replacement costs is based off a standard per km rate for type of road reconstruction. This rate is based off the actual construction values as experienced in the 2022 tenders. The current PCI ratings are based on the most recent road inspection, which is preformed by County staff.

Bridges and Culverts:

The County of Renfrew manages 75 bridges, 177 culverts, and 47 trail structures (see Appendix B for full listing):

- Average BCI of 68% or fair
- Average risk assessment of low
- Average age of 68
- Total replacement cost of \$308 million.

As each bridge and culvert is a unique structure, the replacement value is estimated by staff using the original construction costs and applying a reasonable inflationary increase. The current BCI ratings are based off the most recent inspection.

Buildings:

The County of Renfrew manages a building portfolio of approximately 1.2 million square feet, with a total replacement cost of approximately \$500M. The average age of the buildings is 50 years old, although this average is heavily weighted due to the large number of older buildings in the social housing portfolio. Currently, no buildings in the portfolio have a recent BCA study, therefore the current level of service expressed in an FCI rating has a low accuracy. It is expected that a full BCA study will be available in late 2024. The average FCI rating of the portfolio is 6%, or fair, however there are a number of buildings that are in fair or poor rating, particularly within the social housing area. The risk assessment across the portfolio averages a low risk, however, there are a number of buildings with medium and high risk assessments particularly in the social housing area. The replacement costs of buildings have been determined using a standard per square foot costs for each type of structure. The standard costs have been provided by both the Housing Services Corporation and the Altus Group Canadian Cost Guide. Based on the experience with a new build in the Renfrew County Housing Corporation portfolio in 2022, these costs appear relatively accurate.

Summary:

DEPARTMENT	AGE (YEARS, AVERAGE)	SIZE (SQUARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESSMENT
DEVELOPMENT AND PROPERTY	15	111,036	\$59,312,391	5%	L
AMBULANCE BASE	14	12,605	\$9,062,995	9%	L
LONG-TERM CARE	19	295,337	\$148,355,997	4%	L
PUBLIC WORKS	32	76,764	\$28,362,559	9%	L
RENFREW COUNTY HOUSING CORPORATION	54	751,791	\$243,914,603	15%	M
GRAND TOTAL	50	1,247,533	\$488,691,145	6%	L

Full listing of building information is attached as Appendix B.

Vehicles:

The County of Renfrew manages a portfolio of 153 vehicles. This consists of:

- 9 maintenance vans;
- 3 ATVs;
- 46 light trucks;
- 25 Heavy trucks;
- 4 medium trucks;
- 19 trailers;
- 11 large tractors;
- 5 graders;
- 1 loader;
- 1 excavator;
- 7 backhoes; and
- 22 ambulances.

This fleet is maintained by a three full time mechanics, with support from local repair facilities when required. All condition assessments have been based on age, assuming a uniform level of usage for each class of vehicle, age is a reasonable proxy for mileage and hours of use, and therefore general condition. The replacement value of each vehicle has been assessed based on the most recent historical purchase of a similar type of vehicle plus an inflation amount. In most cases the replacement costs are current (within one year), and therefore highly accurate.

DEPARTMENT	AGE (YEARS, AVERAGE)	COUNT	REPLACEMENT COST	CONDITION	RISK ASSESSMENT
DEVELOPMENT AND PROPERTY	6	6	\$360,000	FAIR	L
PARAMEDIC SERVICE	5	41	\$7,970,000	FAIR	L
PUBLIC WORKS	9	92	\$19,222,000	FAIR	L
RENFREW COUNTY HOUSING CORPORATION	7	14	\$1,095,000	FAIR	L
GRAND TOTAL	8	153	\$28,647,000	FAIR	L

Full listing of vehicle information is attached as Appendix B.

Equipment:

The County of Renfrew currently has 285 unique pieces of equipment that meet the capital definition. Given the individual and specialized nature of the items, replacement costs are based on the original purchase price plus inflation, or actual quotes where available.

DEPARTMENT	AGE (YEARS, AVERAGE)	COUNT	REPLACEMENT COST	CONDITION	RISK ASSESSMENT
COMMUNITY SERVICES	6	1	\$18,600	FAIR	L
CORPORATE SERVICES	8	13	\$200,600	FAIR	L
DEVELOPMENT AND PROPERTY	12	28	\$1,963,400	FAIR	L
LONG-TERM CARE	12	125	\$6,217,600	FAIR	L
PARAMEDIC SERVICE	11	62	\$1,965,500	FAIR	L
PUBLIC WORKS	15	42	\$2,043,500	POOR	L
RENFREW COUNTY HOUSING CORPORATION	7	14	\$676,000	FAIR	L
GRAND TOTAL	12	285	\$13,085,200	FAIR	L

Full listing of equipment information is attached as Appendix B.

Growth Related Pressures

The County of Renfrew Official Plan forecasts growth from 2023-2036 (13 years) of:

- Population growth: 10,093;
- Residential unit increase: 5,789; and
- Non-residential square footage increase: 2,540,100.

See Appendix C for Official Plan growth projection.

Historically, the County of Renfrew AMP has been based on replacing all assets with like assets, and therefore major growth related expenses are not reported in the 10-year capital plan or financing plans. A decision not to proceed with growth will entail a lower level of service for residents and congestion beginning to effect certain services provided by the County. Such congestion may eventually rise to the level of a safety concern.

The County does not have a current estimate of growth related pressures. A revised estimate of the projects reviewed due to growth should be available in late 2024.

Service Level Targets

The service level targets for the County of Renfrew were originally set in the 2014 AMP. In the previous plan, certain levels of service were measured using different metrics:

- Bridges and culverts used system adequacy as a level of service. This service level target has been converted to an equivalent BCI target (prescribed level of service in the regulation).
- Buildings were measured as the percentage of the building components in good condition. This has been converted to an equivalent average FCI rating, which is now the industry standard.
- Fleet used an operational compliance metric, which is now converted to a condition rating.
- Equipment previously did not have a level of service measurement, the service targets for equipment are the same as for fleet.

ASSET CLASS	PERFORMANCE MEASURE	DEPARTMENT	CURRENT LEVEL OF SERVICE	TARGET LEVEL OF SERVICE
ALL	LEGISLATIVE COMPLIANCE	ALL	100% COMPLIANCE WITH ALL LEGISLATION	100% COMPLIANCE WITH ALL LEGISLATION
ROADS	AVERAGE PCI	PUBLIC WORKS	72%	60%
BRIDGES AND CULVERTS	AVERAGE BCI	PUBLIC WORKS	68%	68%
BUILDINGS	FCI	DEVELOPMENT AND PROPERTY	5%	6%
		AMBULANCE BASE	9%	6%
		LONG-TERM CARE	4%	4%
		PUBLIC WORKS	9%	10%
		RENFREW COUNTY HOUSING	15%	10%
FLEET	AVERAGE CONDITION RATING	DEVELOPMENT AND PROPERTY	FAIR	FAIR
		PARAMEDIC SERVICE	FAIR	FAIR
		PUBLIC WORKS	FAIR	FAIR
		RENFREW COUNTY HOUSING CORPORATION	FAIR	FAIR
EQUIPMENT	AVERAGE CONDITION RATING	COMMUNITY SERVICES	FAIR	FAIR
		CORPORATE SERVICES	FAIR	FAIR
		DEVELOPMENT AND PROPERTY	FAIR	FAIR
		LONG-TERM CARE	FAIR	FAIR
		PARAMEDIC SERVICE	FAIR	FAIR
		PUBLIC WORKS	POOR	FAIR
		RENFREW COUNTY HOUSING CORPORATION	FAIR	FAIR

Lifecycle Activities Required to Meet Service Level Targets for the Next 10 Years

In order to meet the service level targets, the County of Renfrew plans to spend \$390 million over the next 10 years (2024-2033) on items that meet the capitalization threshold. These expenditures are expressed in current (2024) prices and will allow the County to meet the service level target in all cases, except for Renfrew County Housing Corporation buildings. Given the age and original construction quality of these social housing buildings, there is no practical way to improve their FCI rating to an average of 10% short of major rehabilitation of a substantial part of the portfolio. Such an activity is not included in the current 10 year capital plan, and therefore, despite the spending on the social housing buildings, they will continue to have an average FCI rating below the target.

These expenditures are summarized in the table below, and listed in full in Appendix D.

10 YEAR CAPITAL PLAN	DESCRIPTION	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL
CORPORATE SERVICES	EQUIPMENT	\$ 25,000	\$ 40,000	\$ 100,000	\$ 77,000	\$ 40,000	\$ 25,000	\$ 25,000	\$ 115,000	\$ 77,000	\$ 25,000	\$ 549,000
	BUILDING	\$ 736,048	\$ 459,503	\$ 329,735	\$ 259,907	\$ 133,632	\$ 389,861	\$ 196,939	\$ 112,094	\$ 272,980	\$ -	\$ 2,890,699
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	\$ 18,565	\$ -	\$ 37,130	\$ -	\$ 74,259	\$ -	\$ 74,259	\$ 25,743	\$ -	\$ 18,565	\$ 248,521
	BUILDING - OPP BASE	\$ -	\$ -	\$ -	\$ 39,705	\$ -	\$ 40,755	\$ -	\$ -	\$ 58,825	\$ -	\$ 139,285
	VEHICLES	\$ 60,000	\$ 60,000	\$ 60,000	\$ 20,000	\$ 40,000	\$ -	\$ 60,000	\$ 60,000	\$ 85,000	\$ 60,000	\$ 505,000
LONG TERM CARE - BM	BUILDING	\$ 390,000	\$ 489,000	\$ 287,855	\$ 364,255	\$ 312,090	\$ 243,010	\$ 337,090	\$ 358,010	\$ 290,000	\$ 875,000	\$ 3,946,310
	EQUIPMENT	\$ 525,000	\$ 155,000	\$ 141,140	\$ 345,000	\$ 15,000	\$ -	\$ 50,000	\$ 75,000	\$ 80,000	\$ -	\$ 1,386,140
LONG TERM CARE - ML	BUILDING	\$ 277,000	\$ 1,257,000	\$ 518,921	\$ 422,000	\$ 515,176	\$ 1,011,211	\$ 676,080	\$ 440,570	\$ 35,420	\$ 275,000	\$ 5,428,378
	EQUIPMENT	\$ 75,000	\$ 55,000	\$ 80,060	\$ 160,000	\$ 70,000	\$ -	\$ 70,000	\$ 96,140	\$ 70,000	\$ 75,000	\$ 751,200
PARAMEDIC SERVICE	EQUIPMENT	\$ 1,089,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 1,089,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 2,208,000
	VEHICLES	\$ 1,315,000	\$ 1,515,000	\$ 1,990,000	\$ 1,545,000	\$ 1,920,000	\$ 1,615,000	\$ 1,750,000	\$ 1,705,000	\$ 1,260,000	\$ 2,205,000	\$ 16,820,000
PUBLIC WORKS	BRIDGE	\$ 5,525,000	\$ 4,709,500	\$ 8,180,500	\$ 5,582,000	\$ 4,177,000	\$ 5,093,000	\$ 4,668,000	\$ 4,412,000	\$ 2,358,000	\$ 3,075,000	\$ 47,780,000
	CULVERT	\$ 5,788,000	\$ 7,681,000	\$ 3,867,000	\$ 3,904,000	\$ 2,784,000	\$ 3,171,000	\$ 3,842,000	\$ 3,474,000	\$ 3,133,000	\$ 2,757,000	\$ 40,401,000
	EQUIPMENT	\$ 290,000	\$ 200,000	\$ 40,000	\$ 55,000	\$ 396,000	\$ 105,000	\$ 270,000	\$ 240,000	\$ 145,000	\$ 270,000	\$ 2,011,000
	ROAD	\$ 24,872,405	\$ 24,551,590	\$ 22,872,707	\$ 20,238,488	\$ 19,700,965	\$ 22,084,609	\$ 21,724,323	\$ 21,460,662	\$ 20,725,076	\$ 19,662,858	\$ 217,893,684
	VEHICLES	\$ 1,175,000	\$ 1,235,000	\$ 1,400,000	\$ 1,368,000	\$ 1,245,000	\$ 1,365,000	\$ 1,400,000	\$ 1,575,000	\$ 1,765,000	\$ 1,575,000	\$ 14,095,000
RENFREW COUNTY HOUSING	TRAILS - BRIDGE	\$ 728,000	\$ 2,178,000	\$ 1,099,000	\$ 1,498,000	\$ 1,934,500	\$ 1,884,500	\$ 1,023,000	\$ 690,000	\$ 1,467,500	\$ 1,087,500	\$ 13,590,000
	BUILDING	\$ 2,104,375	\$ 2,390,867	\$ 2,017,818	\$ 2,015,359	\$ 1,667,190	\$ 1,699,125	\$ 1,990,598	\$ 1,754,982	\$ 2,024,250	\$ 1,825,625	\$ 19,490,188
	VEHICLES	\$ 60,000	\$ 90,000	\$ 60,000	\$ 65,000	\$ 125,000	\$ 65,000	\$ 60,000	\$ 60,000	\$ 65,000	\$ 60,000	\$ 710,000
TOTAL	ALL	\$ 45,053,393	\$ 47,066,460	\$ 43,081,865	\$ 37,965,714	\$ 35,149,812	\$ 39,881,072	\$ 38,217,289	\$ 36,654,201	\$ 33,927,052	\$ 33,846,548	\$ 390,843,405

Financing Strategy

This 10 year plan is based upon County responsibilities at the present time and does not include any speculation based on increased program responsibilities in the future, nor does this plan include additional revenues from senior levels of government that have not been announced to date. It will enable the County to pay for all capital spending provided certain assumptions are met and the strategy is followed.

Assumptions:

Level of capital investment – In the 2024 approved budget, the County of Renfrew plans to invest \$19,122,367 in capital related activities. This level of capital investment forms the starting point for building the LTFP. These consist of:

- \$20,000 in Renfrew County Place building reserve contributions
- \$291,257 in Ambulance base building reserve contributions
- \$83,375 in 80 McGonigal building reserve contributions
- \$58,513 in OPP Station building reserve contributions
- \$1,044,000 in Paramedic Service equipment reserve contributions (\$1.2 million less City of Pembroke share)
- \$6,024,200 in tangible capital asset renewal reserve contributions
- \$9,515,996 in Public Works capital reserve contributions
- \$466,473 in service delivery review savings contributions
- \$1,618,553 in weighted CVA growth revenue dedicated to reserves

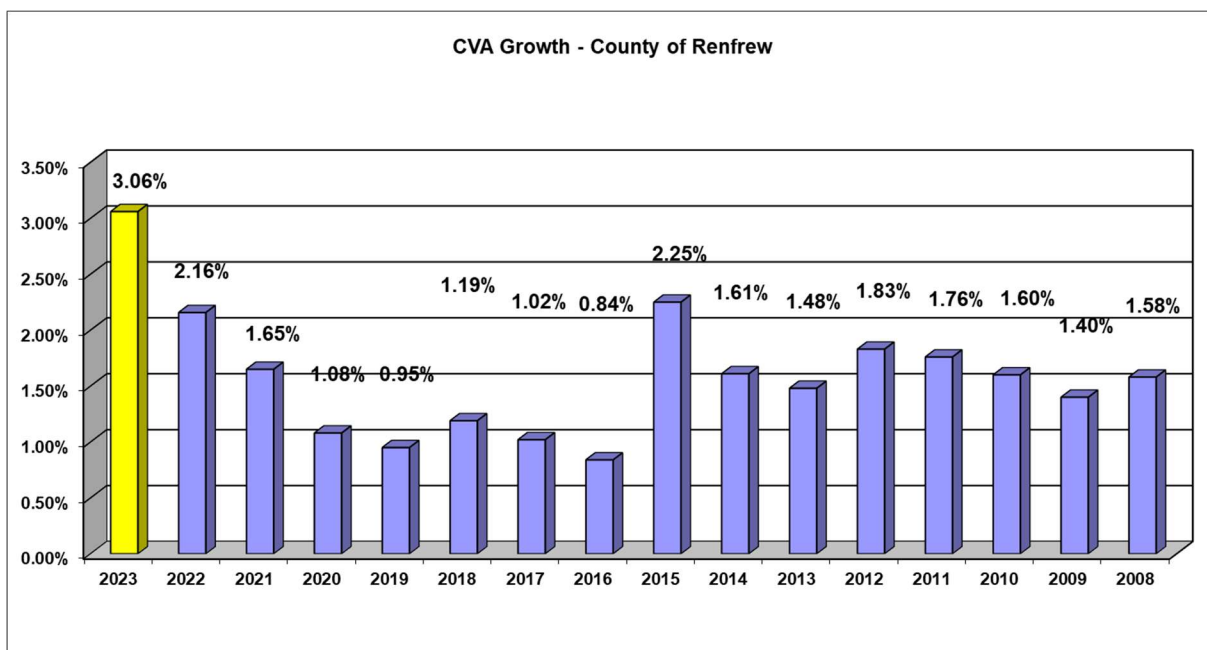
Provincial / Federal Revenue – In the 2024 approved budget, the County of Renfrew plans to receive approximately \$7.2 million dollars for capital renewal funding from several different sources. The LTFP envisions that these funding sources remain stable over the 10 year planning horizon

- Canada Community Building Fund (CCBF, formerly Federal Gas Tax) forms the major source of stable, predictable senior government funding available to assist with capital renewal plans. The current funding agreement of 2019-2023 provided \$2,914,661. While not confirmed, the CCBF is assumed to provide funding at or near the 2023 level of funding in perpetuity.
- Ontario Community Infrastructure Fund (OCIF) formula based funding will transfer \$2,398,538 to the County in 2024. However, the fund formula for OCIF is uncertain, and large changes do occur year over year. We estimate \$2,800,000 in OCIF funding for all future unconfirmed years.
- Miramichi Lodge receives \$626,819 in capital funding from the Ministry of Health and Long Term Care to offset the debenture costs for the redevelopment of the site in 2004. This funding will end in 2024, when the debenture is fully repaid.
- The County, as the service manager responsible for low income housing under the Housing Services Act, receives two streams of funding for the capital upkeep of its housing stock. The first is the Ontario Priorities Housing Initiative (OPHI) which provided \$574,180 in the 2022/23 fiscal year. The second funding stream is the Canada-Ontario Community Housing Initiative (COCHI) which provided \$601,100 in the 2022/23 fiscal year. Together these two programs provide approximately \$1.1M (after administration allocations) that can be used for capital

repairs to the Renfrew County Housing buildings. We estimate this funding will continue for the 10 year planning horizon.

Reserves - The County of Renfrew will begin the 10-year financial plan with an estimated capital reserve balance of \$48,497,675. This balance is based on the unaudited 2023 ending capital reserve balance. Reserves specifically for Long Term Care, Paramedic Service, and Renfrew County Housing Corporation are shared with the City of Pembroke. Historically, many Federal and Provincial capital subsidy programs require a cost sharing arrangement with the municipality. Without a base level of reserve funds, the County of Renfrew may not be in a position to leverage senior government capital subsidies. Therefore, a floor of no less the \$2,000,000 in reserves at any year in the 10-year plan is desirable.

Weighted Current Value Assessment (CVA) - Historically, County wide weighted CVA growth has averaged 1.58% over the last 10 years.



Inflation - The Bank of Canada’s target range for inflation is 1% to 3% with the monetary policy aimed at the 2% target midpoint. Staff assumed this level of inflation for the purpose of the long term plan. Historically, the actual inflation rate has aligned very closely with Bank of Canada monetary policy over the long term. The 10-year capital plan is based on the current prices, which are assumed to remain accurate in the first year of the plan, therefore no inflation is applied to 2024 costs.

Interest on New Debt - Our LTFP anticipates new borrowing from the Infrastructure Ontario loan program for municipalities at 3% over a 10-year term. Existing debt is priced into the LTFP at known interest and repayment terms.

City of Pembroke Cost Share – Long term care homes, Paramedic Service, and Social Housing are cost shared with the separated City of Pembroke. The LTFP envisions that, where required (after existing shared reserves are exhausted) investment in capital purchased in those areas will be cost shared.

Strategy:

Debt: All projects with a cost greater than \$4 million will be debt financed. Under the plan, this would entail debentures for seven projects for a combined total of \$36,678,000. Total debt servicing costs over the 10 year planning timeline are estimated at \$40,902,877 (known existing debt plus new debt estimated at 3%, 10 year repayment terms).

Funding and Grants: Capital funding received from the Provincial/Federal government over ten years is required to be \$68,463,765, principally consisting of:

- CCBF \$2,900,000 per year
- OCIF \$2,800,000 per year
- OPHI/COCHI \$1,100,000 per year

City of Pembroke Cost Share: the City of Pembroke will be required to contribute \$4,541,000 in capital funding over 10 years on the basis of the existing cost sharing agreements. This will entail an increase from the current level of \$156,000 per year to a peak of \$906,000 in the 2033 year.

Levy Contributions to Capital Reserves: levy contribution to capital reserves of \$326,223,670 over ten years. This would entail increasing the 2024 contribution approved in the budget of \$19,122,367 by \$3 million for each of the next nine years of the plan, reaching \$46,122,367 in 2033. This increase could be offset by:

- Weighted CVA growth diverted toward Capital Reserves
- Any prior year surplus, including one partially generated from the interest earned on carrying large reserve balances, accepting that subsequent years will have to meet the targeted reserve contribution
- Any new external funding sources

Capital Spending: Capital spending over ten years of \$390,843,405 based on late 2023 actual costs. These costs are expected to increase by inflation at a rate of 2% per year, resulting in a total capital spend of \$425,596,023 adjusted for inflation. This spending plan entails replacing all assets with like assets.

Growth Reserve: Contribute all weighted CVA growth new revenue in the year it occurs to a newly created growth reserve. The projects allocations will be decided at a future date.

Summary:

OPENING RESERVE	\$48,497,675
PROCEEDS FROM DEBENTURES	\$36,678,000
DEBT SERVICING COSTS	(\$40,902,877)
FUNDING AND GRANTS	\$68,463,765
CITY OF PEMBROKE COST SHARE	\$4,541,000
LEVY CONTRIBUTIONS	\$326,223,670
CAPITAL SPENDING - 10 YEAR PLAN	(\$425,596,023)
CLOSING RESERVE BALANCE	\$17,905,210

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
OPENING RESERVE	\$48,497,675	\$ 37,582,668	\$ 21,517,317	\$ 13,500,384	\$ 7,569,304	\$ 6,213,832	\$ 5,699,097	\$ 2,014,413	\$ 2,600,610	\$ 8,831,100	\$48,497,675
PROCEEDS FROM DEBENTURES	\$10,028,000	\$5,700,000	\$8,100,000	\$3,500,000	\$2,500,000	\$6,850,000	\$0	\$0	\$0	\$0	\$36,678,000
DEBT SERVICING COSTS	(\$2,431,746)	(\$2,835,929)	(\$3,453,927)	(\$4,444,928)	(\$4,163,552)	(\$4,581,176)	(\$5,222,176)	(\$4,961,515)	(\$4,502,928)	(\$4,305,000)	(\$40,902,877)
FUNDING AND GRANTS	\$7,263,765	\$6,800,000	\$6,800,000	\$6,800,000	\$6,800,000	\$6,800,000	\$6,800,000	\$6,800,000	\$6,800,000	\$6,800,000	\$68,463,765
CITY OF PEMBROKE COST SHARE	\$156,000	\$156,000	\$237,000	\$381,000	\$433,000	\$326,000	\$654,000	\$729,500	\$562,000	\$906,500	\$4,541,000
LEVY CONTRIBUTIONS	\$19,122,367	\$22,122,367	\$25,122,367	\$28,122,367	\$31,122,367	\$34,122,367	\$37,122,367	\$40,122,367	\$43,122,367	\$46,122,367	\$326,223,670
CAPITAL SPENDING - 10 YEAR PLAN	(\$45,053,393)	(\$48,007,789)	(\$44,822,373)	(\$40,289,519)	(\$38,047,287)	(\$44,031,925)	(\$43,038,875)	(\$42,104,156)	(\$39,750,948)	(\$40,449,758)	(\$425,596,023)
CLOSING RESERVE BALANCE	\$ 37,582,668	\$ 21,517,317	\$ 13,500,384	\$ 7,569,304	\$ 6,213,832	\$ 5,699,097	\$ 2,014,413	\$ 2,600,610	\$ 8,831,100	\$ 17,905,210	\$17,905,210

Appendix A

County of Renfrew Strategic Asset Management Corporate Policy

COUNTY OF RENFREW

BY-LAW NUMBER 43-19

A BY-LAW TO AMEND BY-LAW 59-02 CORPORATE POLICIES AND PROCEDURES FOR THE COUNTY OF RENFREW TO APPROVE A STRATEGIC ASSET MANAGEMENT POLICY

WHEREAS on November 27, 2002 the Corporation of the County of Renfrew enacted By-law No. 59-02, a By-law to establish Corporate Policies and Procedures for the County of Renfrew;

AND WHEREAS it is deemed desirable and expedient to amend the said By-law for the purpose of adding a strategic asset management policy;

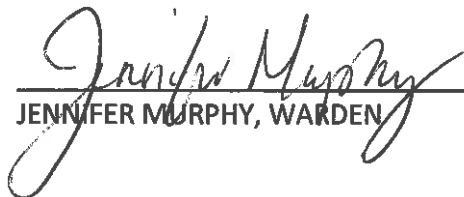
NOW THEREFORE the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. That the following Policy attached to this By-law be hereby enacted as an amendment and included as part of the said By-law 59-02:
 - Policy GA-11 – Strategic Asset Management.
2. That this By-law shall come into force and take effect upon the passing thereof.

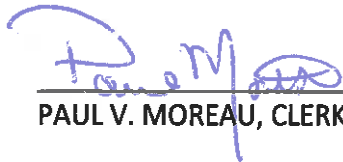
READ a first time this 29th day of May, 2019.

READ a second time this 29th day of May, 2019.

READ a third time and finally passed this 29th day of May, 2019.



JENNIFER MURPHY, WARDEN



PAUL V. MOREAU, CLERK

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 1 of 6

VISION:

Our vision to maintain a safe community with sustainable growth, requires alignment of the many initiatives underway in our organization at any given time in order for it to be achieved. This alignment is necessary to properly consider whether the level of service provided by our existing and planned assets is congruent and supports our vision.

GOVERNANCE AND CONTINUOUS IMPROVEMENT:

The Council of the Corporation of the County of Renfrew is entrusted with the responsibility of overseeing a large range of services provided through a diverse portfolio of assets. Council, having stewardship responsibility, is the final decision maker on all matters related to Asset Management. The Council and the Chief Administrative Officer/Clerk are committed to the success of asset management planning.

Provincial Regulation (O.Reg. 588/17 – Asset Management Planning for Municipal Infrastructure) requires the County of Renfrew to prepare, and Council to approve a Strategic Asset Management Policy by July 1, 2019 under the *Infrastructure for Jobs and Prosperity Act, 2015, S.O. 2015, c. 15*. This regulation requires that the County of Renfrew review this policy every five years thereafter.

Within asset management planning, Council is responsible for:

- Approving by resolution the asset management plan and its updates every five years;
- Conducting annual reviews of the asset management plan implementation progress on or before July 1 of every year; and
- Supporting ongoing efforts to improve and implement the asset management plan.

The Chief Administrative Officer/Clerk is ultimately responsible for asset management planning across the County of Renfrew and maintaining compliance with the regulation. Directors are responsible for asset management planning activities that fall within their service area and in support of others.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 2 of 6

The budget process is the basis of the County’s approach for continually improving its methods and adopting appropriate practices. The annual review will be completed in consultation with the Renfrew County Green Operations and Asset Management Committee and it will include:

- Progress on ongoing efforts to implement the asset management plan;
- Consideration of the asset management policy;
- Any factors affecting the ability of the County of Renfrew to implement its asset management plan;
- Consultation with Directors; and
- A strategy to address these factors including the adoption of appropriate practices.

STRATEGIC ALIGNMENT:

Asset management planning will not occur in isolation from other County of Renfrew goals, plans, and policies. An integrated approach will be followed to successfully develop practical asset management plans that align with the overarching accountabilities and aspirations of our community. The elements of our asset management planning approach keep us mindful of the goals described in our Strategic Plan, Official Plan, and Purchasing Policy, as they influence our Asset Management Plan and Long Term Financial Plan.

GUIDING PRINCIPLES:

The *Infrastructure for Jobs and Prosperity Act, 2015* sets out key guiding principles for infrastructure priority setting, planning, and investment of the asset management policy and the County of Renfrew will strive to incorporate the following principles whenever possible.

Forward Looking: The County of Renfrew will make the appropriate decisions and provisions to better enable its assets to meet future challenges, including changing demographics and populations, council adopted service levels, legislative requirements, technological and environmental factors.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 3 of 6

Budgeting and Planning: The County of Renfrew shall take into account any applicable budgets or fiscal plans, such as fiscal plans released under the following:

1. *Fiscal Transparency and Accountability Act, 2004*; and
2. Budgets adopted under Part VII of the *Municipal Act, 2001*.

Prioritizing: The County of Renfrew shall clearly identify infrastructure priorities which will drive investment decisions. The County of Renfrew Asset Management Plan utilizes a risk indicator matrix based on a determination of the probability an asset will fail and the consequences of the asset failure.

Economic Development: The County of Renfrew shall promote economic competitiveness, productivity, job creation, and training opportunities as identified in the Economic Development Strategic Plan.

Transparency: Asset management decisions shall be evidence-based and transparent. Additionally, subject to any prohibitions under an Act or otherwise by law on the collection, use, or disclosure of information, the County of Renfrew shall:

1. Make decisions with respect to infrastructure based on information that is publicly available or made available to the public; and
2. Share information with implications on infrastructure and investment decisions with the Government and broader public sector entities.

Consistency: The County of Renfrew shall ensure the continued provision of public services within our community.

Environmentally Conscious: The County of Renfrew shall minimize the impact of infrastructure on the environment by:

1. Respecting and helping maintain ecological and biological diversity;
2. Augmenting resilience to the effects of climate change; and
3. Endeavouring to make use of acceptable recycled aggregates.

Health and Safety: The County of Renfrew shall ensure that the health and safety of workers involved in the construction and maintenance of infrastructure assets is protected.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 4 of 6

Community Focused: The County of Renfrew shall promote community benefits, being the supplementary social and economic benefits arising from an infrastructure project that are intended to improve the well-being of a community affected by the project, such as:

1. Local job creation and training opportunities (including for apprentices, within the meaning of section 9 of the *Infrastructure for Jobs and Prosperity Act, 2015*);
2. Improvement of public space within the community; and
3. In co-operation with the County of Renfrew's Accessibility Advisory Committee, promote accessibility for persons with disabilities.

Innovation: The County of Renfrew shall create opportunities to make use of innovative technologies, services, and practices, particularly where doing so would utilize technology, techniques, and practices developed in Ontario.

Integration: The County of Renfrew shall where relevant and appropriate, be mindful and consider the principles and content of non-binding provincial or municipal plans and strategies established under an Act or otherwise, in planning and making decisions surrounding the infrastructure that supports them.

CAPITALIZATION THRESHOLDS:

The capitalization threshold policy (FIN-03 - Tangible Capital Assets – Thresholds) developed for financial reporting will be the initial guide in selecting the assets covered by asset management planning processes. However, there are some larger assets that have many sub components that do not, on their own, qualify for capitalization based on a dollar threshold. The service-focus intent of this policy differentiates its requirements for identifying assets from the capitalization thresholds which are developed for the purposes of financial reporting. Therefore, additional items may be managed by this policy that are not also on the financial asset listings.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 5 of 6

BUDGETING:

The asset management plans and progress made on the plans, will be considered annually in the creation of the County of Renfrew’s 10 year capital budgets, operating budgets, and long-term financial plans. Directors are responsible to reference the asset management plan for their area in order to:

- Confirm spending needs identified in the plan;
- Verify progress made on the plan to identify potential gaps; and
- Prioritize spending needs, across the gap identified in the plan and recent developments, for the years to be budgeted for.

The budgets prepared by each department will then be processed in accordance with the broader municipal budgeting process.

The Treasurer will be involved in asset management planning to facilitate the bridge between:

- The 10 year capital plans;
- The annual budget submissions of each department;
- The financial strategy developed in the asset management plan(s); and
- The Long Term Financial Plan.

COMMUNITY PLANNING:

The County of Renfrew will align asset management planning with the Province of Ontario’s land use planning framework, including any relevant policy statements issued under section 3 (1) of the *Planning Act*; shall conform with the provincial plans that are in effect on that date; and shall be consistent with the County of Renfrew’s Official Plan.

CORPORATE POLICIES AND PROCEDURES			
SECTION: General Administration			POLICY GA-11
POLICY: Strategic Asset Management			
DATE: May 2019	REV. DATE:	COVERAGE: All Departments	PAGE #: 6 of 6

CLIMATE CHANGE:

Climate change will be considered as part of the County of Renfrew’s risk management approach embedded in local asset management planning methods. This approach will balance the potential cost of vulnerabilities to climate change impacts and other risks with the cost of reducing these vulnerabilities. The balance will be struck in the levels of service delivered through operations, maintenance schedules, emergency response plans, contingency funding, and capital investments. The County of Renfrew’s contribution to climate change through greenhouse gas emissions will be mitigated in accordance with its local reduction targets, financial capacity, and stakeholder support.

STAKEHOLDER ENGAGEMENT:

The County of Renfrew will coordinate planning for interrelated municipal capital infrastructure assets and projects by pursuing collaborative opportunities with neighbouring and local municipalities and regulated utilities wherever viable and beneficial.

RELATED DOCUMENTS:

Asset Management is multi-faceted and impacts all areas of the organization. The following policies, frameworks and plans are impacted by, or impact, the Policy:

- Strategic Plan
- Official Plan
- Asset Management Plan
- Long Term Financial Plan
- 10 Year Capital Plan
- Emergency Response Plan
- Economic Development Strategic Plan
- Energy Management Plan
- GA-01 – Procurement of Goods and Services
- GA-02 – Disposal of Corporate Assets
- GA-07 – Debt Management Policy
- FIN-01 – Tangible Capital Assets – General Definitions
- FIN-02 – Tangible Capital Assets – Asset Categories
- FIN-03 – Tangible Assets – Thresholds
- Annual Capital and Operating Budgets

Appendix B

Current Service Level and Replacement Cost

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Algonquin Reserve CR70	Shingwak Inamo (Reserve Boundary)-to-Golden Lake Bdge S Exp Jnt		U	4.61	\$ 1,860,942		
Anderson Rd CR63	Cty Rd 508 (Calabogie Rd)-to-Hwy 17	Local	U	3.00	\$ 1,383,429	82	L
B031 CR511	Madawaska River Bridge S Jnt-to-Madawaska River Bridge N Jnt		U	-	\$ -		
B032 CR511	Calabogie Bridge S Exp Jnt-to-Calabogie Bridge N Exp Jnt		U	-	\$ -		
B096 CR65	Centennial Lake Bdge N Exp Jnt-to-Centennial Lake Bdge S Exp Jnt		U	0.30	\$ 121,050		
B100 CR58	Sherwood River Bdge W Exp Jnt-to-Sherwood River Bdge E Exp Jnt		U	-	\$ -		
B101 CR58	Bonnechere R Bdge W Exp Jnt-to-Bonnechere R Bdge E Exp Jnt		U	-	\$ -		
B110 CR1	Castleford Bdge S Exp Jnt-to-Castleford Bdge N Exp Jnt		60		\$ -		
B120 CR2	Claybank Bdge E Exp Jnt-to-Claybank Bdge W Exp Jnt		U	-	\$ -		
B123 CR52	Burnstown Bdge S Exp Jnt-to-Burnstown Bdge N Exp Jnt		18	-	\$ -		
B143 CR19	McDonnell Bdge S Exp Jnt-to-McDonnell Bdge N Exp Jnt		U	-	\$ -		
B145 CR62	Combermere Bdge S Exp Jnt-to-Combermere Bdge N Exp Jnt		U	-	\$ -		
B153 CR515	Jewelville Bdge S Exp Jnt-to-Jewelville Bdge N Exp Jnt		U	-	\$ -		
B173 CR58	Byers Creek Bdge N Exp Jnt-to-Byers Creek Bdge S Exp Jnt		34	-	\$ -		
B179 CR70	Golden Lake Bdge S Exp Jnt-to-Golden Lake Bdge N Exp Jnt		U	-	\$ -		
B203 CR51	Petawawa River Bdge S Exp Jnt-to-Petawawa River Bdge N Exp Jnt		23	-	\$ -		
B233 CR515	Latchford Bdge S Exp Jnt-to-Latchford Bdge N Exp Jnt		17	-	\$ -		
B258 CR1	B258 E Exp Jnt-to-B258 W Exp Jnt		U		\$ -		
Barron Canyon Rd CR28	McKay/Petawawa Township Line-to-Smith Lane	Local	11	3.28	\$ 1,418,014	87	L
Barron Canyon Rd CR28	Priebe Rd-to-Cty Rd 26 (Doran Rd)	Local	17	3.88	\$ 1,576,763	54	L
Barron Canyon Rd CR28	Smith Lane-to-Priebe Rd	Local	13	9.48	\$ 4,125,730	65	L
Baskin Drive West CR10	CR 2(Daniel Street)-to-Division Street	Collector	10	2.42	\$ 1,164,789	82	L
Bay St. CR62	Barry's Bay South Limit-to-Hwy 60	Collector	U	0.84	\$ 846,075	69	L
Beachburg Rd CR21	Buchannan's Pit Entrance (1046)-to-Pappin Rd	Collector	51	2.25	\$ 908,682	97	L
Beachburg Rd CR21	Cemetery Rd-to-Cty Rd 40 (Greenwood Rd)	Collector	34	4.06	\$ 1,895,643	85	L
Beachburg Rd CR21	Cty Rd 12 (Westmeath Rd)-to-Finchley Rd	Collector	14	4.98	\$ 2,124,255	84	L
Beachburg Rd CR21	Cty Rd 49 (Lapasse Rd)-to-Davidson Rd	Collector	37	2.65	\$ 1,098,996	80	L
Beachburg Rd CR21	Cty Rd 7 (Foresters Falls Rd-to-Fletcher Rd)	Collector	26	6.03	\$ 2,832,829	87	L
Beachburg Rd CR21	Davidson Rd-to-Zion Line	Collector	37	3.98	\$ 1,653,474	80	L
Beachburg Rd CR21	Finchley Rd-to-Cemetery Rd	Collector	14	2.62	\$ 1,079,824	85	L
Beachburg Rd CR21	Fletcher Rd-to-Buchannan's Pit Entrance (1046)	Collector	53	4.15	\$ 1,948,686	87	L
Beachburg Rd CR21	Hila Rd-to-Cty Rd 12 (Westmeath Rd)	Collector	54	3.34	\$ 1,424,701	62	L
Beachburg Rd CR21	Little St-to-Cty Rd 49 (Lapasse Rd)	Collector	37	1.74	\$ 1,788,844	86	L
Beachburg Rd CR21	Pappin Rd-to-Watchorn Dr	Collector	54	2.12	\$ 989,843	97	L
Beachburg Rd CR21	Urban Beginning-to-Little St	Collector	38	1.74	\$ 1,788,844	87	L
Beachburg Rd CR21	Valleyview Rd-to-Hila Rd	Collector	54	4.65	\$ 1,902,260	84	L
Beachburg Rd CR21	Watchorn Dr-to-Urban Beginning	Collector	38	0.67	\$ 272,276	97	L
Beachburg Rd CR21	Zion Line-to-Valleyview Rd	Collector	61	4.24	\$ 1,710,033	71	L
Black Donald Rd CR508	Cty Rd 65 (Centennial Lake Rd)-to-Cty Rd 508 (Calabogie Local	Local	3	1.50	\$ 605,250	95	L
Boundary Rd East CR35	Cty Rd 35 (Boundary Rd E)-to-Trafalgar Rd	Collector	45	1.08	\$ 1,065,304	68	L
Bruce St CR20	Cobus Rd-to-Hwy 17	Arterial	35	2.62	\$ 1,283,706	73	L
Bruce St CR20	Hwy 60-to-Urban Limit	Collector	35	0.96	\$ 1,267,029	67	L
Bruce St CR20	Urban Limit-to-Cobus Rd	Arterial	35	2.50	\$ 1,152,857	69	L
Brudenell Rd CR512	Brudenell Village North Limit-to-Renfrew County Road 6 Local	Local	15	1.04	\$ 419,640	73	L
Brudenell Rd CR512	Brudenell Waste Disposal Site-to-Brudenell Village North Local	Local	15	5.00	\$ 2,017,500	62	L
Brudenell Rd CR512	Killaloe South Town Limit-to-Mountain View Rd	Local	13	2.52	\$ 1,016,820	65	L
Brudenell Rd CR512	Mountain View Rd-to-Stack Rd	Local	14	1.74	\$ 712,120	75	L
Brudenell Rd CR512	Rochefort Rd-to-Brudenell Waste Disposal Site	Local	U	6.52	\$ 2,649,612	64	L
Brudenell Rd CR512	Stack Rd-to-Rochefort Rd	Local	14	5.54	\$ 2,251,357	67	L
Bruham Ave CR58	Lorne St East-to-Boundary Rd	Collector	U	0.74	\$ 740,211	74	L
Bruham Ave CR58	TV Tower Rd-to-Lorne St East	Collector	U	1.96	\$ 977,277	81	L
Bulger Rd CR9	Agnew Rd-to-McGaghran Rd	Local	25	5.18	\$ 2,090,130	64	L
Bulger Rd CR9	Hwy 60/Cty Rd 8 (Cobden Rd)-to-Agnew Rd	Local	6	3.96	\$ 1,597,860	94	L
Bulger Rd CR9	McGaghran Rd-to-Stone Hedges Rd	Local	23	5.00	\$ 2,017,500	62	L
Bulger Rd CR9	Stone Hedges Rd-to-Hwy 41	Local	21	8.68	\$ 3,502,380	65	L
Burnstown Rd CR52	870 Burnstown Rd-to-McLeod Rd	Collector	18	5.92	\$ 2,405,782	64	L
Burnstown Rd CR52	Burnstown Bdge N Exp Jnt-to-Cty Rd 508 (Calabogie Rd)	Collector	44	0.46	\$ 185,610	68	L
Burnstown Rd CR52	Canaan Rd-to-Fraser Rd (McNab/Horton Line)	Collector	5	1.94	\$ 894,617	96	L
Burnstown Rd CR52	Cty Rd 2 (White Lake Rd)-to-Waba Cr Bdge W Exp Jnt	Collector	44	1.48	\$ 1,439,300	90	L
Burnstown Rd CR52	Cty Rd 508 (Calabogie Rd)-to-Picket Hill Lane S Jct	Collector	44	0.66	\$ 641,850	67	L
Burnstown Rd CR52	Fraser Rd (McNab/Horton Twp)-to-Lime Kiln Rd	Collector	4	6.12	\$ 2,822,194	97	L
Burnstown Rd CR52	Lime Kiln Rd-to-Pucker St	Arterial	U	2.44	\$ 1,125,189	97	L
Burnstown Rd CR52	McLachlan Rd-to-870 Burnstown Rd	Collector	18	5.98	\$ 2,430,165	60	L
Burnstown Rd CR52	McLeod Rd-to-Burnstown Bdge S Exp Jnt	Collector	18	1.54	\$ 630,267	54	L
Burnstown Rd CR52	Picket Hill Lane N Jct-to-Canaan Rd	Collector	5	8.02	\$ 3,698,366	97	L
Burnstown Rd CR52	Picket Hill Lane S Jct-to-Picket Hill Lane N Jct	Collector	5	1.42	\$ 654,823	95	L
Burnstown Rd CR52	Pucker St-to-Graham Ave	Collector	U	1.24	\$ 225,000	97	L
Burnstown Rd CR52	Waba Cr Bdge W Exp Jnt-to-McLachlan Rd	Collector	18	1.02	\$ 432,149	66	L
Calabogie Rd CR508	6761 Calabogie Road-to-Barrett Chute Road	Local	U	7.40	\$ 2,985,900	78	L
Calabogie Rd CR508	Barrett Chute Rd-to-Cty Rd 34 (Norton Rd)	Local	19	5.62	\$ 2,267,670	58	L
Calabogie Rd CR508	Brydges Rd-to-Fleming Rd	Collector	U	1.58	\$ 637,530	63	L
Calabogie Rd CR508	Cty Rd 34 (Norton Rd)-to-Mill St	Collector	U	3.68	\$ 1,484,880	98	L
Calabogie Rd CR508	Cty Rd 508 (Black Donald Rd)-to-Ferguson's Trailer Park	Local	15	9.76	\$ 3,938,160	90	L
Calabogie Rd CR508	Cty Rd 511 (Lanark Rd)-to-Kubiseski Rd	Collector	U	2.82	\$ 1,137,870	63	L
Calabogie Rd CR508	Cty Rd 52 (Burnstown Rd)-to-Dickson Rd	Collector	U	3.12	\$ 1,276,905	59	L
Calabogie Rd CR508	Cty Rd 63 (Stewartville Rd)-to-Hwy 17	Collector	U	2.78	\$ 1,145,767	97	L
Calabogie Rd CR508	Dickson Rd-to-Hutson Rd	Collector	U	2.64	\$ 1,080,458	67	L
Calabogie Rd CR508	Ferguson's Trailer Park-to-6761 Calabogie Road	Local	U	1.46	\$ 589,110	74	L
Calabogie Rd CR508	Fleming Rd-to-Fraser Rd	Collector	U	2.46	\$ 992,610	66	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Calabogie Rd CR508	Fraser Rd-to-Riopelle Rd	Collector	U	6.10	\$ 2,461,350	64	L
Calabogie Rd CR508	Goshen Rd-to-Nabarr Rd	Collector	U	3.00	\$ 1,227,793	97	L
Calabogie Rd CR508	Hutson Rd-to-Goshen Rd	Collector	U	2.80	\$ 1,186,290	71	L
Calabogie Rd CR508	Kubiseski Rd-to-Public Picnic Area N. Ent. (CA 4099)	Collector	U	3.06	\$ 1,234,710	73	L
Calabogie Rd CR508	Mill St-to-Cty Rd 511 (Lanark Rd)	Collector	U	3.88	\$ 1,565,580	97	L
Calabogie Rd CR508	Nabarr Rd-to-Cty Rd 63 (Stewartville Rd)	Collector	U	2.94	\$ 1,194,764	97	L
Calabogie Rd CR508	Norway Lake Rd-to-Brydges Rd	Collector	U	3.90	\$ 1,573,650	55	L
Calabogie Rd CR508	Public Picnic Area N. Entrance-to-Norway Lake Rd	Collector	U	6.68	\$ 2,695,380	66	L
Calabogie Rd CR508	Riopelle Rd-to-Cty Rd 52 (Burnstown Rd)	Collector	U	2.76	\$ 1,113,660	58	L
Castleford Rd CR20	Collins Rd-to-Eady Rd	Collector	28	3.74	\$ 1,530,648	27	M
Castleford Rd CR20	Eady Rd-to-Ferguson Rd	Collector	28	2.54	\$ 1,024,890	48	L
Castleford Rd CR20	Ferguson Rd-to-Humphries Rd	Collector	29	3.10	\$ 1,250,850	42	L
Castleford Rd CR20	Humphries Rd-to-Cty Rd 1 (River Rd)	Collector	29	2.74	\$ 1,105,590	33	L
Castleford Rd CR20	Hwy 17-to-Collins Rd	Collector	25	2.92	\$ 1,195,052	32	L
Centennial Lake Rd CR65	2872 Centennial Lake Rd-to-Black Donald Access Point	Local	22	3.26	\$ 1,315,410	98	L
Centennial Lake Rd CR65	4126 Centennial Lake Rd-to-Matawatchan/Brougham Twp	Local	32	7.74	\$ 3,123,090	42	L
Centennial Lake Rd CR65	Black Donald Access Point-to-Deer Mountain Rd	Local	U	8.58	\$ 3,462,030	97	L
Centennial Lake Rd CR65	Centennial Lake Bdge S Exp Jnt-to-Morrow Lake Rd	Local	30	4.02	\$ 1,622,070	52	L
Centennial Lake Rd CR65	Chimo Rd North-to-Black Donald Rd	Local	3	8.02	\$ 890,930	96	L
Centennial Lake Rd CR65	Deer Mountain Rd-to-Chimo Rd North	Local	U	8.20	\$ 3,308,700	97	L
Centennial Lake Rd CR65	Matawatchan Rd-to-Centennial Lake Bdge N Exp Jnt	Local	30	7.20	\$ 2,905,200	91	L
Centennial Lake Rd CR65	Matawatchan/Brougham Twp Line-to-2872 Centennial L	Local	22	4.52	\$ 1,823,820	45	L
Centennial Lake Rd CR65	Morrow Lake Rd-to-4126 Centennial Lake Rd	Local	30	3.44	\$ 1,388,040	42	L
Chenau Rd CR653	Berts Rd-to-Queens Line	Collector	U	3.01	\$ 1,294,330	55	L
Chenau Rd CR653	Camp Galilee Lane-to-Service Rd	Collector	U	3.50	\$ 1,473,617	64	L
Chenau Rd CR653	Cty Rd 48 (Magnesium Rd)-to-Camp Galilee Lane	Collector	U	1.33	\$ 557,493	51	L
Chenau Rd CR653	Hwy 17-to-Cty Rd 48 (Magnesium Rd)	Collector	U	1.06	\$ 447,401	56	L
Chenau Rd CR653	Kerr Line-to-County/Quebec Boundary	Collector	U	1.76	\$ 755,813	66	L
Chenau Rd CR653	Queens Line-to-Kerr Line Rd	Collector	U	2.90	\$ 1,246,233	62	L
Chenau Rd CR653	Service Rd-to-Berts Rd	Collector	U	3.07	\$ 1,298,988	64	L
Cobden Rd CR8	Barr Line-to-McPeak Line	Collector	63	5.26	\$ 2,274,011	77	L
Cobden Rd CR8	Behm Line-to-Cobden Urban Beginning	Collector	31	1.08	\$ 466,907	76	L
Cobden Rd CR8	Cobden Urban Beginning-to-Hwy 17	Collector	26	2.00	\$ 2,639,643	88	L
Cobden Rd CR8	Hwy 60/Cty Rd 9 (Bulger Rd)-to-Pine Valley Rd	Collector	63	6.02	\$ 2,602,575	79	L
Cobden Rd CR8	McPeak Line-to-Behm Line	Collector	63	5.56	\$ 2,403,707	72	L
Cobden Rd CR8	Pine Valley Rd-to-Barr Line	Collector	63	5.06	\$ 2,187,546	72	L
Combermere Rd CR62	Chapeskie Rd-to-Kingdom Hall Rd	Collector	U	6.90	\$ 2,784,150	69	L
Combermere Rd CR62	Chippewa Rd-to-Chapeskie Rd	Collector	U	5.72	\$ 2,357,478	64	L
Combermere Rd CR62	Combermere Bdge S Exp Jnt-to-CR 515 (Palmer Rd)	Collector	U	1.04	\$ 425,635	75	L
Combermere Rd CR62	Combermere North Urban Limit-to-Cty Rd 517 (Dafoe R	Collector	U	0.30	\$ 127,103	81	L
Combermere Rd CR62	Combermere S Urban Lt-to-Combermere N Urban Lt	Collector	U	0.50	\$ 489,723	88	L
Combermere Rd CR62	Cty Rd 515 (Palmer Rd)-to-Pine Cliff Rd	Collector	U	4.14	\$ 1,682,422	71	L
Combermere Rd CR62	Cty Rd 517 (Dafoe Rd)-to-Combermere Bdge S Exp Jnt	Collector	U	0.18	\$ 90,787	83	L
Combermere Rd CR62	Hastings County Line-to-Combermere South Urban Lt.	Collector	U	3.52	\$ 1,521,771	63	L
Combermere Rd CR62	Kingdom Hall Rd-to-County Picnic Area Rd	Collector	U	4.26	\$ 1,768,022	66	L
Combermere Rd CR62	Long Lake Rd-to-Chippewa Rd	Collector	U	3.34	\$ 1,386,195	59	L
Combermere Rd CR62	Pine Cliff Rd-to-Long Lake Rd	Collector	U	4.12	\$ 1,674,294	67	L
Dafoe Rd CR517	Lower Craigmont Rd-to-Cty Rd 62 (Combermere Rd)	Collector	U	3.32	\$ 1,339,620	97	L
Dafoe Rd CR517	Peplinskie Rd-to-Serran Rd	Local	U	1.06	\$ 427,710	47	L
Dafoe Rd CR517	Radcliffe Twp (Coulas Rd)-to-Peplinskie Rd	Local	U	4.40	\$ 1,775,400	45	L
Dafoe Rd CR517	Raglan Twp Boundary West-to-Raglan Twp Boundary Nc	Local	U	3.40	\$ 1,371,900	51	L
Dafoe Rd CR517	Serran Road-to-Lower Craigmont Rd	Local	U	3.12	\$ 1,258,920	97	L
Daniel St. North CR2	Arthur Street-to-CR 10 (Baskin Drive W)	Maj. Arterial	39	0.69	\$ 575,164	75	L
Daniel St. North CR2	Baskin Dr-to-Hwy 17	Maj. Arterial	21	1.62	\$ 1,350,386	90	L
Daniel St. North CR2	Madawaska St-to-Michael St (left)	Min. Arterial	39	1.80	\$ 2,188,125	70	L
Daniel St. North CR2	Michael St-to-Arthur Street	Maj. Arterial	39	1.08	\$ 1,312,875	70	L
Deep River Road CR73	Champlain St/ Glendale Ave-to-Ridge Road/Hillcrest Ave	Collector	U	0.38	\$ 498,893	59	L
Deep River Road CR73	Huron St/Algonquin St-to-Champlain St	Collector	U	0.70	\$ 831,488	37	L
Deep River Road CR73	Hwy 17-to-Huron/Algonquin St	Collector	U	0.28	\$ 355,935	80	L
Division St CR10	Alexandra Street-to-Cty Rd 1 (River/Elgin)	Collector	10	0.82	\$ 1,082,254	77	L
Division St CR10	Baskin Drive West-to-Alexandra Street	Collector	10	1.46	\$ 715,348	84	L
Doran Rd CR26	Airport Rd-to-Black Bay Rd	Collector	39	4.02	\$ 1,842,208	86	L
Doran Rd CR26	Black Bay Rd-to-Cty Rd 37 (Murphy Rd)	Collector	56	3.98	\$ 1,846,820	61	L
Doran Rd CR26	Cty Rd 14 (Witt Rd)-to-Zanders Rd	Local	17	4.10	\$ 1,654,350	63	L
Doran Rd CR26	Cty Rd 28 (Barron Canyon Rd)-to-Hwy 17	Collector	24	0.58	\$ 254,090	66	L
Doran Rd CR26	Cty Rd 37 (Murphy Rd)-to-Herman St	Collector	29	0.76	\$ 739,100	62	L
Doran Rd CR26	Cty Rd 58 (Round Lake Rd)-to-Lubitz Rd	Collector	25	3.96	\$ 1,609,273	59	L
Doran Rd CR26	Forest Lea Rd-to-Cty Rd 28 (Barron Canyon Rd)	Collector	24	4.02	\$ 1,703,174	49	L
Doran Rd CR26	Herman St-to-Cty Rd 51 (Petawawa Blvd)	Collector	29	1.30	\$ 1,264,250	64	L
Doran Rd CR26	Hwy 17-to-Airport Rd	Collector	56	3.62	\$ 1,460,670	91	L
Doran Rd CR26	Lubitz Rd-to-Forest Lea Rd	Collector	24	3.98	\$ 1,628,872	52	L
Doran Rd CR26	Sandy Beach Rd-to-Cty Rd 58 (Round Lake Rd)	Local	16	4.00	\$ 1,614,000	72	L
Doran Rd CR26	Zanders Rd-to-Sandy Beach Rd	Local	16	4.06	\$ 1,638,210	73	L
Drive-In Rd CR29	City of Pembroke (South Limits)-to-Wilson Rd	Collector	49	2.12	\$ 855,420	95	L
Drive-In Rd CR29	Clearview Crescent-to-Spruce St East	Collector	49	0.84	\$ 387,360	74	L
Drive-In Rd CR29	Elm St-to-Hwy 148	Collector	49	0.46	\$ 447,350	79	L
Drive-In Rd CR29	Wilson Rd-to-Clearview Crescent	Collector	49	2.18	\$ 879,630	95	L
Dunn St CR69	Biernacki St-to-Wilno St	Collector	19	1.02	\$ 1,190,340	75	L
Dunn St CR69	Wilno St-to-Hwy 60	Collector	9	1.00	\$ 1,090,589	91	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Elgin Street West CR1	Madawaska & Elgin-to-Cty Rd 10 (Division St)	Collector	30	1.72	\$ 2,090,875	92	L
Flatt Rapids Rd CR63	Cty Rd 45 (Russet Rd)-to-Mill Ridge Rd	Collector	17	3.01	\$ 1,301,288	69	L
Flatt Rapids Rd CR63	Mill Ridge Rd-to-Watts Line	Collector	10	4.17	\$ 1,814,799	69	L
Flatt Rapids Rd CR63	Stewartville Urban Begins-to-Stewartville Urban Ends	Collector	10	0.64	\$ 332,023	73	L
Flatt Rapids Rd CR63	Watts Line-to-Stewartville Urban Begins	Collector	10	0.60	\$ 259,393	82	L
Forest Lea Rd CR42	B Line Rd-to-Meadowbrook Dr West Junction	Collector	32	2.84	\$ 1,309,646	85	L
Forest Lea Rd CR42	Hwy 17-to-B Line Rd	Collector	32	4.34	\$ 2,001,360	85	L
Forest Lea Rd CR42	Meadowbrook Dr West Junction-to-Cty Rd 51 (Pembrok	Collector	32	1.26	\$ 581,040	85	L
Foresters Falls Rd CR7	Beginning of rural-to-Grants Settlement Rd	Local	43	2.16	\$ 871,560	50	L
Foresters Falls Rd CR7	Beginning of semi-urban-to-Beginning of rural	Collector	43	1.10	\$ 443,850	50	L
Foresters Falls Rd CR7	Cty Rd 21 (Beachburg Rd)-to-Government Rd	Local	23	4.12	\$ 1,899,909	92	L
Foresters Falls Rd CR7	Cty Rd 4 (Queens Line)-to-Cty Rd 21 (Beachburg Rd)	Collector	27	1.17	\$ 440,622	92	L
Foresters Falls Rd CR7	Government Road-to-Harriet Street (urban begins)	Local	43	0.58	\$ 235,702	92	L
Foresters Falls Rd CR7	Gypsy Lane-to-Marjorie Rd	Collector	23	3.32	\$ 1,530,994	88	L
Foresters Falls Rd CR7	Harriet Street (urban begins)-to-Beginning of semi-urban	Collector	1	1.30	\$ 1,264,250	95	L
Foresters Falls Rd CR7	Hwy 17-to-Gypsy Lane	Collector	23	2.08	\$ 959,177	88	L
Foresters Falls Rd CR7	Marjorie Rd-to-Zion Line	Collector	3	3.60	\$ 1,660,114	91	L
Foresters Falls Rd CR7	Zion Line-to-Cty Rd 4 (Queens Line)	Collector	3	4.66	\$ 2,148,926	88	L
Foymount Rd CR512	B257-to-Lake Clear Rd	Local	U	2.56	\$ 1,032,960	2	M
Foymount Rd CR512	Brudenell Village East Limit-to-Lorwell Lake Drive	Collector	U	5.06	\$ 2,333,383	98	L
Foymount Rd CR512	Buelow Rd-to-Verch Rd	Local	U	3.98	\$ 1,605,930	98	L
Foymount Rd CR512	County Road 66-to-Brudenell East Limit	Collector	U	0.76	\$ 350,469	98	L
Foymount Rd CR512	Cty Rd 515 (Quadeville Rd)-to-Sebastopol Dr	Local	U	1.90	\$ 766,650	68	L
Foymount Rd CR512	Cty Rd 64 (Opeongo Rd)-to-McCauley Mountain Rd	Local	U	4.80	\$ 1,936,800	52	L
Foymount Rd CR512	Donegal Rd-to-Spring Creek Rd	Collector	17	2.50	\$ 1,008,750	48	L
Foymount Rd CR512	Hubers Rd-to-McCauley Mountain Rd	Local	U	5.10	\$ 2,057,850	44	L
Foymount Rd CR512	Lake Clear Rd-to-Buelow Rd	Local	U	2.86	\$ 1,154,010	98	L
Foymount Rd CR512	Lorwell Lake Drive-to-Hubers Rd	Local	U	1.54	\$ 710,160	98	L
Foymount Rd CR512	McCauley Mountain Rd-to-B257	Local	5	4.84	\$ 1,980,839	92	L
Foymount Rd CR512	McCauley Mountain Rd-to-Cty Rd 515 (Quadeville Rd)	Local	U	1.44	\$ 581,040	38	L
Foymount Rd CR512	Miller Rd (Heidemans Lumber)-to-Silver Lake Rd	Collector	3	5.06	\$ 2,333,383	95	L
Foymount Rd CR512	Sand Rd-to-HWY 41	Collector	14	3.34	\$ 1,347,690	60	L
Foymount Rd CR512	Sebastopol Dr-to-Cty Rd 64 (Opeongo Rd)	Local	U	1.84	\$ 742,440	43	L
Foymount Rd CR512	Silver Lake Rd-to-Donegal Rd	Collector	17	4.88	\$ 1,969,080	66	L
Foymount Rd CR512	Spring Creek Rd-to-Sand Rd	Collector	9	4.58	\$ 1,848,030	73	L
Foymount Rd CR512	Verch Rd-to-Miller Rd (Heidemans Lumber)	Local	U	3.74	\$ 1,509,090	98	L
Gillan Rd CR6	Hwy 60 (O'Brien Rd)-to-Jamieson Lane	Collector	48	2.24	\$ 968,400	77	L
Gillan Rd CR6	Jamieson Lane-to-Lime Kiln Rd	Collector	48	3.38	\$ 1,461,246	76	L
Gillan Rd CR6	Lime Kiln Rd-to-Hwy 17	Collector	48	1.68	\$ 677,880	62	L
Godfrey Rd CR61	Haley Rd-to-Hwy 17	Collector	12	1.75	\$ 710,356	68	L
Gore Line CR50	Canola Rd-to-Nicolai Rd	Local	28	4.66	\$ 1,893,741	83	L
Gore Line CR50	Cty Rd 12 (Westmeath Rd)-to-Jessie St	Collector	45	0.22	\$ 244,514	91	L
Gore Line CR50	Hawthorne Rd-to-Canola Rd	Local	28	3.34	\$ 1,366,943	85	L
Gore Line CR50	Jessie St-to-Wright Rd	Local	45	2.60	\$ 1,064,087	76	L
Gore Line CR50	Nicolai Rd-to-Cty Rd 49 (Lapasse Rd)	Local	30	3.78	\$ 1,536,125	64	L
Gore Line CR50	Wright Rd-to-Hawthorne Rd	Local	28	3.98	\$ 1,628,872	78	L
Grattan Rd CR22	Bromley/Grattan Twp Line-to-Gallagher Rd	Local	10	1.42	\$ 581,155	72	L
Grattan Rd CR22	Gallagher Rd-to-Cty Rd 5 (Stone Rd)	Local	10	4.26	\$ 1,743,466	69	L
Grattan Rd CR22	Hwy 41-to-Perrault Rd	Local	12	3.96	\$ 1,597,860	59	L
Grattan Rd CR22	Perrault Rd-to-Scotch Bush Rd	Local	11	7.80	\$ 3,147,300	60	L
Grattan Rd CR22	Scotch Bush Rd-to-Bromley/Grattan Twp Line	Local	10	4.22	\$ 1,727,095	85	L
Greenwood Rd CR40	Cemetery Rd-to-Cty Rd 21 (Beachburg Rd)	Collector	22	2.66	\$ 1,103,976	55	L
Greenwood Rd CR40	Cty Rd 21 (Beachburg Rd)-to-Cty Rd 24 (White Water Rd Arterial	Arterial	21	1.68	\$ 871,560	89	L
Greenwood Rd CR40	Cty Rd 24 (White Water Rd)-to-Robinson Rd	Arterial	21	2.18	\$ 1,030,424	89	L
Greenwood Rd CR40	Hwy 17-to-Meath Hill Rd	Collector	22	1.66	\$ 717,654	68	L
Greenwood Rd CR40	Meath Hill Rd-to-Cemetery Rd	Collector	22	5.00	\$ 2,089,554	69	L
Greenwood Rd CR40	Robinson Rd-to-HWY 148	Arterial	21	3.24	\$ 1,354,031	38	L
Haley Rd CR61	Hwy 60-to-Orin Rd	Collector	42	4.05	\$ 1,681,696	69	L
Haley Rd CR61	Orin Rd-to-Godfrey Rd	Collector	12	7.61	\$ 3,156,707	57	L
Hastings County CR517	Raglan Twp Boundary North-to-Radcliffe Twp (Coulas Rd)	Local	U	1.00	\$ 403,500		
Highland Rd CR23	Frank St-to-Cty Rd 2 (White Lake Rd)	Local	43	3.52	\$ 1,420,320	59	L
Highland Rd CR23	Renfrew/Lanark Line-to-Sawmill Road	Local	43	3.02	\$ 1,392,651	95	L
Highland Rd CR23	Sawmill Rd-to-Frank St	Local	43	1.00	\$ 403,500	46	L
Jean Ave CR35	Beginning of Urban-to-Boundary Rd E	Collector	45	0.44	\$ 501,254	86	L
Jean Ave CR35	Cty Rd 36 (TV Tower Rd)-to-Beginning of Urban	Collector	26	1.70	\$ 685,950	55	L
John St. CR62	County Picnic Area Rd-to-Barry's Bay South Limit	Collector	U	3.52	\$ 1,643,513	67	L
Lake Dore Rd CR30	Biederman Rd-to-Scheuneman Rd	Collector	17	8.57	\$ 3,555,135	91	L
Lake Dore Rd CR30	Black Creek Rd-to-Limestone Rd	Collector	29	4.02	\$ 1,692,429	82	L
Lake Dore Rd CR30	Hwy 60-to-St. John's Church Steps	Collector	21	0.81	\$ 326,028	98	L
Lake Dore Rd CR30	Limestone Rd-to-Biederman Rd	Collector	32	1.95	\$ 803,686	84	L
Lake Dore Rd CR30	Lovers Lane-to-Sperberg Rd	Collector	27	3.34	\$ 1,346,076	98	L
Lake Dore Rd CR30	Scheuneman Rd-to-Hwy 41	Collector	34	2.30	\$ 933,866	71	L
Lake Dore Rd CR30	Sperberg Rd-to-Trail Blazers Rd	Collector	21	4.56	\$ 1,839,153	33	L
Lake Dore Rd CR30	St. John's Church Steps-to-Lovers Lane	Collector	54	2.38	\$ 961,944	98	L
Lake Dore Rd CR30	Trail Blazers Rd-to-Black Creek Rd	Collector	20	4.21	\$ 1,699,542	52	L
Lanark Road CR511	Bagot Long Lake Rd-to-Dolans Lane	Local	U	5.24	\$ 2,114,340	45	L
Lanark Road CR511	Barryvale Rd-to-Grassy Bay Rd	Collector	U	4.42	\$ 1,783,470	44	L
Lanark Road CR511	Calabogie Bridge N Exp Jnt-to-K&P Trail	Collector	U	0.88	\$ 855,800	79	L
Lanark Road CR511	Dolans Lane-to-Frost Lane	Local	U	2.82	\$ 1,137,870	44	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Lanark Road CR511	Frost Lane-to-Stones Lake Rd	Local	U	2.02	\$ 815,070	44	L
Lanark Road CR511	Grassy Bay Rd-to-Madawaska River Bridge S Jnt	Collector	U	2.10	\$ 847,350	44	L
Lanark Road CR511	K&P Trail-to-CR 508 (Calabogie Rd)	Collector	U	1.62	\$ 705,030	62	L
Lanark Road CR511	Lanark/Renfrew County Line-to-Bagot Long Lake Rd	Local	U	2.80	\$ 1,129,800	53	L
Lanark Road CR511	Madawaska River Bridge N Jnt-to-Calabogie Bridge S Exp	Collector	U	0.38	\$ 160,997	53	L
Lanark Road CR511	Stones Lake Rd-to-Barryvale Rd	Local	U	2.12	\$ 855,420	48	L
Lapasse Rd CR49	Cty Rd 21 (Beachburg Rd)-to-Glen Rd	Collector	27	1.26	\$ 515,673	56	L
Lapasse Rd CR49	Cty Rd 31 (Lookout Rd)-to-Pleasant Valley Rd	Local	16	3.02	\$ 1,401,356	93	L
Lapasse Rd CR49	Glen Rd-to-Cty Rd 31 (Lookout Rd)	Local	27	5.34	\$ 2,154,690	57	L
Lapasse Rd CR49	Grants Settlement Rd-to-Cty Rd 50 (Gore Line)	Collector	15	7.06	\$ 3,276,017	84	L
Lapasse Rd CR49	Hawthorne Rd-to-Grants Settlement Rd	Local	16	4.26	\$ 1,976,747	95	L
Lapasse Rd CR49	Pleasant Valley Rd-to-Hawthorne Rd	Local	16	2.76	\$ 1,280,709	94	L
Laurentian Dr CR25	Civic Centre Rd-to-Dundonald Dr	Collector	61	1.06	\$ 427,710	58	L
Laurentian Dr CR25	Cty Rd 51 (Petawawa Blvd)-to-Silke Dr	Collector	61	2.76	\$ 1,113,660	58	L
Laurentian Dr CR25	Dundonald Dr-to-CR 16 (Victoria St)	Collector	61	0.92	\$ 503,799	58	L
Laurentian Dr CR25	Silke Dr-to-Civic Centre Rd	Collector	61	2.10	\$ 847,350	58	L
Letterkenny Rd CR68	Rockingham Rd-to-Cty Rd 66 (Opeongo Rd N)	Local	11	10.01	\$ 4,037,421	67	L
Lochwinnoch Rd CR6	Hwy 17-to-Thomson Rd	Local	48	4.18	\$ 1,867,340	70	L
Lochwinnoch Rd CR6	Thomson Rd-to-Yantha Rd	Local	48	5.50	\$ 2,377,768	76	L
Lochwinnoch Rd CR6	Yantha Rd-to-Miller Rd	Local	48	2.26	\$ 977,046	81	L
Lookout Rd CR31	Cty Rd 49 (Lapasse Rd)-to-Desjardins Rd	Local	9	6.22	\$ 2,832,455	66	L
Lookout Rd CR31	Desjardins Rd-to-Lovers Lane	Local	9	6.24	\$ 2,679,701	62	L
Lookout Rd CR31	Lovers Lane-to-Cty Rd 12 (Westmeath Rd)	Local	9	1.20	\$ 515,327	66	L
Madawaska Blvd CR1	Arnprior Town Line-to-B258 E Exp Jnt	Maj. Arterial	34	4.64	\$ 3,577,689	78	L
Madawaska Blvd CR1	B258 W Exp Jnt-to-Daniel St	Maj. Arterial	28	0.20	\$ 152,821	93	L
Madawaska Blvd CR1	Connifer Lane-to-Herrick Drive	Arterial	34	0.20	\$ 83,582	85	L
Madawaska Blvd CR1	Daniel St-to-Elgin St	Collector	28	0.84	\$ 1,137,825	92	L
Madawaska Blvd CR1	Herrick Drive-to-Arnprior Town Limit (4 Lanes Begin)	Arterial	34	0.88	\$ 367,761	82	L
Magnesium Rd CR48	Hwy 653-to-Mine View Rd	Local	44	3.88	\$ 1,611,141	83	L
Magnesium Rd CR48	Mine View Rd-to-Cty Rd 4 (Queens Line)	Local	41	5.35	\$ 2,188,745	83	L
Matawatchan Rd CR71	4882 Matawatchan Rd-to-Cty Rd 65	Local	11	6.38	\$ 2,592,718	61	L
Matawatchan Rd CR71	5266 Matawatchan Rd-to-4882 Matawatchan Rd	Local	16	3.96	\$ 1,609,273	92	L
Matawatchan Rd CR71	5655 Matawatchan Rd-to-5266 Matawatchan Rd	Local	16	3.78	\$ 1,525,230	88	L
Matawatchan Rd CR71	Hwy 41-to-5655 Matawatchan Road	Local	13	4.98	\$ 2,023,783	92	L
McLean Dr CR54	1887 McLean Dr	Local	38	1.30	\$ 532,044	92	L
McLean Dr CR54	Hwy 17-to-1887 McLean Dr	Local	38	1.46	\$ 597,526	41	L
McLean Dr CR54	Libbys Rd-to-Scheel Dr	Local	38	2.74	\$ 1,121,384	84	L
McLean Dr CR54	Scheel Dr-to-Cty Rd 3 (Usborne St)	Local	38	4.62	\$ 1,890,801	84	L
Miller Rd CR63	Clifford Sideroad-to-Cty Rd 6 (Lochwinnoch Rd)	Local	45	1.90	\$ 876,171	78	L
Miller Rd CR63	Hwy 17-to-Clifford Sideroad	Local	45	5.70	\$ 2,628,514	70	L
Mountain Rd CR13	Hwy 41-to-Wilberforce/Stafford Line	Collector	4	5.14	\$ 2,103,618	91	L
Mountain Rd CR13	Micksburg Rd-to-Soike Rd	Local	32	2.72	\$ 1,097,520	87	L
Mountain Rd CR13	Snake River Line-to-Hwy 17	Local	21	2.84	\$ 1,145,940	71	L
Mountain Rd CR13	Soike Rd-to-Stafford Third Line	Local	26	2.72	\$ 1,097,520	90	L
Mountain Rd CR13	Stafford Second Line-to-Snake River Line	Local	21	2.68	\$ 1,081,380	60	L
Mountain Rd CR13	Stafford Third Line-to-Stafford Second Line	Local	21	2.68	\$ 1,081,380	66	L
Mountain Rd CR13	Wilberforce/Stafford Line-to-Micksburg Rd	Collector	47	3.18	\$ 1,283,130	74	L
Mud Lake Rd CR19	Cty Rd 24 (White Water Rd)-to-Robinson Rd	Local	43	2.50	\$ 1,160,063	84	L
Mud Lake Rd CR19	McDonnell Bdge N Exp Jnt-to-Sawmill Rd	Collector	43	2.24	\$ 1,116,888	86	L
Mud Lake Rd CR19	Robinson Rd-to-McDonnell Bdge S Exp Jnt	Collector	43	1.78	\$ 820,834	88	L
Mud Lake Rd CR19	Sawmill Rd-to-City of Pembroke South Limit	Collector	8	2.98	\$ 1,511,266	84	L
Murphy Rd CR37	Cty Rd 26 (Doran St)-to-Cty Rd 51 (Petawawa Blvd)	Collector	36	1.86	\$ 793,396	29	M
Murphy Rd CR37	Hwy 17-to-Cty Rd 26 (Doran St)	Collector	36	4.32	\$ 1,743,120	90	L
Norton Road CR34	60 km/h Ends-to-927 Whelan Rd	Local	11	6.50	\$ 2,885,025	70	L
Norton Road CR34	927 Whelan Rd-to-Pucker St	Local	11	6.14	\$ 2,796,024	70	L
Norton Road CR34	Cty Rd 508 (Calabogie Rd)-to-60 km/h Ends	Local	11	2.56	\$ 1,040,338	65	L
Norton Road CR34	Pucker St-to-English Rd	Local	9	3.88	\$ 1,722,138	75	L
Opeongo Rd CR64	Baptist Church Rd-to-Wieland Shore Rd	Local	12	5.00	\$ 2,248,071	61	L
Opeongo Rd CR64	Constant Lake Rd-to-Hwy 41	Local	U	10.66	\$ 4,792,888	56	L
Opeongo Rd CR64	Cty Rd 512 (Foymount Rd)-to-Raddatz Rd	Local	U	7.44	\$ 3,345,130	57	L
Opeongo Rd CR64	Gierman Rd-to-Sebastopol/Grattan Township Line	Local	12	8.00	\$ 3,619,971	59	L
Opeongo Rd CR64	Lake Clear Rd-to-Baptist Church Rd	Local	54	3.28	\$ 1,493,642	60	L
Opeongo Rd CR64	Raddatz Rd-to-Lake Clear Rd	Local	54	6.26	\$ 2,796,543	57	L
Opeongo Rd CR64	Sebastopol/Grattan Township Line-to-Constant Lake Rd	Local	U	3.26	\$ 1,475,138	67	L
Opeongo Rd CR64	Wieland Shore Rd-to-Gierman Rd	Local	12	5.12	\$ 2,316,782	47	L
Opeongo Rd CR66	Copp Rd-to-Cty Rd 68 (Letterkenny Rd)	Local	22	4.54	\$ 1,831,890	62	L
Opeongo Rd CR66	Cty Rd 68 (Letterkenny Rd)-to-Cty Rd 512 (Foymount Rd)	Local	U	4.34	\$ 1,751,190	57	L
Opeongo Rd CR66	Doyle Mountain Rd-to-Renfrew County Forest Entrance	Local	20	5.70	\$ 2,299,950	52	L
Opeongo Rd CR66	Hopefield Rd-to-Doyle Mountain Rd	Local	12	3.62	\$ 1,460,670	55	L
Opeongo Rd CR66	Opeongo Rd N-to-Hopefield Rd	Local	12	1.60	\$ 645,600	48	L
Opeongo Rd CR66	Renfrew County Forest Entrance-to-Copp Rd	Local	20	4.60	\$ 1,856,100	55	L
Palmer Rd CR515	Cty Rd 514 (Schutt Rd)-to-Wingle Rd	Local	17	4.94	\$ 1,993,290	91	L
Palmer Rd CR515	Cty Rd 62 (Combermere Rd)-to-Riverside Dr	Collector	U	4.56	\$ 1,866,245	78	L
Palmer Rd CR515	Eneas Creek Rd-to-Quadeville W Urban Limit	Local	17	6.50	\$ 2,622,750	93	L
Palmer Rd CR515	Finch Rd-to-Palmer Rapids Dam Rd	Local	14	3.62	\$ 1,585,870	43	L
Palmer Rd CR515	Guiney Rd-to-Eneas Creek Rd	Local	17	3.38	\$ 1,363,830	94	L
Palmer Rd CR515	Jewelville Bdge N Exp Jnt-to-Palmer Rapids S Urban Lmt	Local	U	3.56	\$ 1,436,460	50	L
Palmer Rd CR515	Latchford Bdge N Exp Jnt-to-Guiney Rd	Local	3	4.66	\$ 1,934,033	94	L
Palmer Rd CR515	McPhee Bay Rd-to-Finch Rd	Collector	14	4.14	\$ 1,694,354	58	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Palmer Rd CR515	Palmer Rapids Dam Rd-to-Jewellville Bdge S Exp Jnt	Local	U	2.52	\$ 1,096,713	82	L
Palmer Rd CR515	Palmer Rapids N Urban Lmt-to-Cty Rd 514 (Schutt Road)	Local	U	2.20	\$ 887,700	98	L
Palmer Rd CR515	Palmer Rapids S Urban Lmt-to-Palmer Rapids N Urban L	Collector	U	1.10	\$ 1,069,750	98	L
Palmer Rd CR515	Riverside Dr-to-McPhee Bay Rd	Collector	14	4.38	\$ 1,792,578	54	L
Palmer Rd CR515	Wingle Rd-to-Latchford Bdge S Exp Jnt	Local	17	0.84	\$ 348,624	58	L
Paquette Rd CR55	Cty Rd 51 (Petawawa Blvd)-to-Hwy 417	Collector	38	4.64	\$ 2,153,076	74	L
Pembroke West CR51	City of Pembroke West Limits-to-Cty Rd 42 (Forest Lea F	Freeway	27	1.80	\$ 1,053,135	47	L
Pembroke West CR51	Cty Rd 42 (Forest Lea Rd)-to-Meadowbrook Dr	Freeway	26	1.83	\$ 791,148	76	L
Pembroke West CR51	Meadowbrook Dr-to-B Line Rd	Freeway	25	4.32	\$ 2,116,646	75	L
Petawawa Blv CR51	Airport Rd-to-Cty Rd 25 (Laurentian Dr)	Freeway	18	5.10	\$ 2,185,241	78	L
Petawawa Blv CR51	B Line Rd-to-Sharon Street	Freeway	24	3.87	\$ 1,606,161	65	L
Petawawa Blv CR51	Cty Rd 16 (Victoria St)-to-Petawawa River Bdge S Exp Jn	Maj. Arterial	26	0.48	\$ 120,000	89	L
Petawawa Blv CR51	Cty Rd 25 (Laurentian Dr)-to-Limestone Dr	Maj. Arterial	18	5.58	\$ 2,348,024	78	L
Petawawa Blv CR51	Cty Rd 26 (Doran St)-to-Cty Rd 16 (Victoria St)	Maj. Arterial	21	1.68	\$ 600,000	89	L
Petawawa Blv CR51	Cty Rd 37 (Murphy Rd)-to-Cty Rd 26 (Doran St)	Maj. Arterial	20	0.66	\$ 571,552	59	L
Petawawa Blv CR51	Limestone Dr-to-Cty Rd 37 (Murphy Rd)	Maj. Arterial	23	6.54	\$ 2,739,419	79	L
Petawawa Blv CR51	Petawawa River Bdge N Exp Jnt-to-Military Camp Rd	Maj. Arterial	23	0.78	\$ 80,000	89	L
Petawawa Blv CR51	Sharon Street-to-Airport Road	Maj. Arterial	24	3.81	\$ 1,566,618	75	L
Quadeville Rd CR515	Jessup Rd-to-Kargus Rd	Local	U	4.72	\$ 1,986,142	64	L
Quadeville Rd CR515	Kargus Rd-to-Sacred Heart Rd	Local	U	5.24	\$ 2,114,340	97	L
Quadeville Rd CR515	Quadeville E Urban Limit-to-Jessup Rd	Collector	U	4.26	\$ 1,915,357	51	L
Quadeville Rd CR515	Quadeville W Urban Limit-to-Quadeville E Urban Limit	Collector	U	0.78	\$ 969,860	56	L
Quadeville Rd CR515	Sacred Heart Rd-to-Yukes Dr.	Local	4	10.40	\$ 4,196,400	96	L
Quadeville Rd CR515	Yukes Dr-to-Cty Rd 512 (Foymount Rd)	Local	18	9.20	\$ 4,162,967	59	L
Queens Line CR4	1890 Queens Line-to-Magnesium Rd (CR 48)	Collector	42	4.40	\$ 2,054,391	79	L
Queens Line CR4	Acres Rd-to-Kohlsmith Rd	Collector	38	6.18	\$ 2,903,298	78	L
Queens Line CR4	Cty Rd 48 (Magnesium Rd)-to-Acres Rd	Collector	38	6.60	\$ 3,081,587	80	L
Queens Line CR4	Cty Rd 653 (Chenau Rd)-to-CA 1890	Collector	42	4.20	\$ 1,888,380	67	L
Queens Line CR4	Kohlsmith Rd-to-Cty Rd 7 (Foresters Falls Rd)	Collector	38	5.10	\$ 2,351,829	89	L
Queens St CR512	Hwy 60 (Killaloe Beginning)-to-Killaloe North Urban Limi	Collector	U	1.12	\$ 451,920	76	L
Queens St CR512	Killaloe North Urban Limit-to-Killaloe South Urban Limit	Collector	U	2.72	\$ 2,645,200	83	L
Queens St CR512	Killaloe South Urban Limit-to-Killaloe South Town Limit	Local	13	2.48	\$ 1,043,566	76	L
Raglan St S CR52	Graham Ave-to-Hwy 60 (Coubes St)	Collector	40	2.44	\$ 557,217	94	L
Ridge Road CR72	Avon Road-to-Dalton St	Collector	U	0.80	\$ 334,329	78	L
Ridge Road CR72	Champlain St-to-Deep River Road	Collector	U	0.34	\$ 392,056	31	L
Ridge Road CR72	Dalton St-to-Champlain St	Collector	U	1.26	\$ 1,444,163	63	L
Ridge Road CR72	Hwy 17-to-Avon Road	Collector	U	0.60	\$ 250,746	78	L
River Road CR1	Braeside West Limit-to-Toner Road	Collector	56	3.58	\$ 1,444,530	83	L
River Road CR1	Castleford Bdge N Exp Jnt-to-Cty Rd 20 (Castleford Rd)	Collector	60	4.96	\$ 2,287,269	95	L
River Road CR1	County CP Trail-to-Castleford Bdge S Exp Jnt	Collector	60	4.32	\$ 1,768,022	68	L
River Road CR1	County Road 20-to-Grantham Road	Local	59	1.32	\$ 608,709	71	L
River Road CR1	Cty Rd 10 (Division St)-to-Usborne St	Collector	60	0.96	\$ 1,146,994	95	L
River Road CR1	Cty Rd 3 (Usborne St)-to-Braeside West Limit	Collector	56	1.16	\$ 518,209	85	L
River Road CR1	Dochart St-to-Cty Rd 3 (Usborne St)	Collector	38	2.36	\$ 2,655,759	82	L
River Road CR1	Grantham Road-to-Mullins Road	Local	59	6.90	\$ 3,181,886	89	L
River Road CR1	Henry Crescent-to-Lochwinnoch Rd	Collector	61	4.64	\$ 2,139,703	97	L
River Road CR1	Lochwinnoch Rd-to-Storie Rd	Collector	60	2.38	\$ 1,097,520	98	L
River Road CR1	Mast Rd-to-Henry Crescent	Collector	61	3.56	\$ 1,641,669	96	L
River Road CR1	Moore St-to-Dochart St	Collector	60	4.06	\$ 1,638,210	31	L
River Road CR1	Mullins Rd-to-Rex Lane	Local	3	4.90	\$ 2,259,600	95	L
River Road CR1	Rex Lane-to-Cty Rd 4 (Storyland Rd)	Local	3	2.28	\$ 1,051,406	97	L
River Road CR1	Storie Rd-to-County CP Trail	Collector	60	2.14	\$ 863,490	98	L
River Road CR1	Toner Road-to-Mast Rd	Collector	4	5.60	\$ 2,259,600	96	L
River Road CR1	Usborne St-to-Moore St	Collector	60	1.22	\$ 502,819	68	L
Rockingham Rd CR68	2356 Rockingham-to-Diamond Lake Rd	Local	10	6.03	\$ 2,626,018	64	L
Rockingham Rd CR68	Cty Rd 515 (Palmer Rd)-to-2356 Rockingham	Local	10	7.12	\$ 3,160,212	63	L
Rockingham Rd CR68	Diamond Lake Rd-to-Dovetail Rd	Local	10	7.26	\$ 3,118,588	92	L
Rockingham Rd CR68	Dovetail Rd-to-Guiney Rd	Local	10	4.10	\$ 1,700,787	66	L
Rockingham Rd CR68	Guiney Rd-to-Letterkenny Rd	Local	10	5.13	\$ 2,068,341	37	L
Round Lake Rd CR58	1922 Round Lake Rd-to-John St North	Local	U	2.12	\$ 928,742	68	L
Round Lake Rd CR58	800 Round Lake Road Sign-to-Long Meadows Rd	Collector	U	2.96	\$ 1,364,983	79	L
Round Lake Rd CR58	8266 Round Lake Rd-to-Kelly Lake Rd	Collector	U	2.80	\$ 1,129,800	55	L
Round Lake Rd CR58	B Line Rd-to-TV Tower Rd	Collector	U	4.92	\$ 2,141,202	82	L
Round Lake Rd CR58	Bonnechere R Bdge E Exp Jnt-to-Dunnes Bay Lane	Collector	U	2.22	\$ 895,770	39	L
Round Lake Rd CR58	Bucholtz Rd-to-Rahns Rd	Collector	U	4.44	\$ 1,842,727	63	L
Round Lake Rd CR58	Byers Creek Bdge S Exp Jnt-to-Round Lake CenterUrban	Local	34	2.18	\$ 973,876	71	L
Round Lake Rd CR58	C309 (Garipey Creek Culvert)-to-Pakotina Trail	Collector	U	6.90	\$ 2,823,924	61	L
Round Lake Rd CR58	Cty Rd 26 (Doran Rd)-to-Henan Road	Collector	U	4.04	\$ 1,676,715	68	L
Round Lake Rd CR58	Cty Rd 67 (Simpson Pit Rd)-to-Round Lake Center N Bou	Collector	34	1.08	\$ 1,050,300	73	L
Round Lake Rd CR58	Dabers Rd-to-Bucholtz Rd	Collector	23	4.16	\$ 1,738,509	58	L
Round Lake Rd CR58	Deer Trail Rd-to-Turners Rd	Collector	U	3.06	\$ 1,234,710	98	L
Round Lake Rd CR58	Dunnes Bay Lane-to-Red Rock Rd	Collector	U	5.90	\$ 2,380,650	32	L
Round Lake Rd CR58	Foy Park Corridor-to-Laurentian Valley Boundary	Collector	U	9.18	\$ 3,704,130	71	L
Round Lake Rd CR58	Henan Road-to-Hwy 17	Collector	U	1.52	\$ 630,843	76	L
Round Lake Rd CR58	Hwy 17-to-B Line Rd	Collector	U	2.52	\$ 1,096,713	75	L
Round Lake Rd CR58	Hwy 60-to-Mask Rd	Collector	U	4.84	\$ 2,217,982	76	L
Round Lake Rd CR58	John St North-to-Byers Creek Bdge N Exp Jnt	Local	U	2.38	\$ 1,035,785	54	L
Round Lake Rd CR58	Kelly Lake Rd-to-Long Lake Rd	Collector	U	4.60	\$ 1,856,100	51	L
Round Lake Rd CR58	Lakeview Dr West End-to-Sherwood River Bdge W Exp J	Collector	U	2.66	\$ 1,088,643	79	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Round Lake Rd CR58	Laurentian Valley Bndry-to-C309 (Gariepy Creek Culvert	Collector	U	9.28	\$ 3,797,973	76	L
Round Lake Rd CR58	Long Lake Rd-to-Dabers Rd	Collector	23	4.00	\$ 1,637,057	66	L
Round Lake Rd CR58	Long Meadows Rd-to-Tramore Rd	Collector	U	2.06	\$ 908,394	78	L
Round Lake Rd CR58	Mask Rd-to-800 Round Lake Road Sign	Collector	U	3.00	\$ 1,383,429	68	L
Round Lake Rd CR58	Pakotina Trail-to-8266 Round Lake Rd	Collector	U	3.36	\$ 1,384,812	74	L
Round Lake Rd CR58	Rahns Rd-to-Cty Rd 26 (Doran Rd)	Collector	U	3.84	\$ 1,593,710	54	L
Round Lake Rd CR58	Red Rock Rd-to-Foy Park Corridor	Collector	U	2.18	\$ 879,630	48	L
Round Lake Rd CR58	Round Lake Center N Boundary-to-Lakeview Dr West En	Collector	U	4.24	\$ 1,747,501	79	L
Round Lake Rd CR58	Round Lake Center S Boundary-to-Cty Rd 67 (Simpson Pi	Collector	34	0.40	\$ 389,000	79	L
Round Lake Rd CR58	Sherwood River Bdge E Exp Jnt-to-Deer Trail Rd	Collector	U	2.66	\$ 1,096,310	75	L
Round Lake Rd CR58	Tramore Rd-to-1922 Round Lake Rd	Local	U	5.86	\$ 2,533,404	58	L
Round Lake Rd CR58	Turners Rd-to-Bonnechere R Bdge W Exp Jnt	Collector	U	1.98	\$ 798,930	98	L
Ruby Rd CR70	Cty Rd 512 (Brudenell Rd)-to-Gorman Rd	Local	8	8.57	\$ 4,198,014	52	L
Ruby Rd CR70	Golden Lake Bdge N Exp Jnt-to-Hwy 60	Collector	U	1.22	\$ 583,692	59	L
Ruby Rd CR70	Gorman Rd-to-Wolfe Rd	Local	11	6.39	\$ 2,726,553	62	L
Ruby Rd CR70	Hoffman Rd-to-Shingwak Inamo (Reserve Boundary)	Local	9	1.88	\$ 823,601	68	L
Ruby Rd CR70	Hoffman Rd-to-Zadow Rd	Local	10	4.08	\$ 1,740,353	56	L
Ruby Rd CR70	Wolfe Rd-to-Hoffman Road	Local	10	4.32	\$ 1,743,120	51	L
Ruby Rd CR70	Zadow Rd-to-Hoffman Rd	Local	9	4.38	\$ 1,918,815	64	L
Russett Dr CR45	Nieman Dr-to-Scheel Dr	Collector	53	3.58	\$ 1,444,530	75	L
Russett Dr CR45	Scheel Dr-to-Cty Rd 63 (Miller Rd)	Collector	53	2.98	\$ 1,202,430	77	L
Russett Dr CR45	Vanjumar Rd-to-Nieman Dr	Collector	53	3.82	\$ 1,541,370	58	L
Schutt Rd CR514	Cedar Grove Rd-to-Raglan White Lake Rd	Local	U	6.04	\$ 2,489,364	68	L
Schutt Rd CR514	Genricks Rd-to-Walters Rd	Local	U	4.98	\$ 2,023,783	66	L
Schutt Rd CR514	Hwy 28-to-Genricks Rd	Local	U	2.02	\$ 832,536	68	L
Schutt Rd CR514	Moccasin Lake Rd-to-Cedar Grove Rd	Local	U	3.48	\$ 1,574,688	71	L
Schutt Rd CR514	Raglan Twp Dump-to-Cty Rd 515 (Palmer Rd)	Local	U	0.32	\$ 132,809	67	L
Schutt Rd CR514	Raglan White Lake Rd-to-Raglan Twp Dump Rd	Local	U	6.20	\$ 2,573,177	67	L
Schutt Rd CR514	Walters Rd-to-Moccasin Lake Rd	Local	U	1.86	\$ 830,922	69	L
Siberia Rd CR69	710 Siberia Rd-to-Kartuzy Rd	Collector	U	2.00	\$ 807,000	60	L
Siberia Rd CR69	Babinski Rd-to-Pipedream Lane	Local	U	4.08	\$ 1,646,280	44	L
Siberia Rd CR69	Bark Lake Dam Rd-to-Sunny Hill Rd	Local	16	4.90	\$ 1,977,150	39	L
Siberia Rd CR69	End of HMA-to-Bark Lake Dam Rd	Local	U		\$ 371,220	78	L
Siberia Rd CR69	Kartuzy Rd-to-Trader Lane	Collector	18	2.92	\$ 1,178,220	57	L
Siberia Rd CR69	Pipedream Lane-to-Yakabuski Rd	Local	U	2.68	\$ 1,096,828	58	L
Siberia Rd CR69	River Rd-to-End of HMA	Local	U	2.90	\$ 1,170,150	50	L
Siberia Rd CR69	Sunny Hill Rd-to-Babinski Rd	Local	U	3.42	\$ 1,389,827	49	L
Siberia Rd CR69	Trader Lane-to-Biernacki St	Collector	19	1.28	\$ 1,253,691	58	L
Siberia Rd CR69	Yakabuski Rd-to-710 Siberia Rd	Collector	U	2.36	\$ 952,260	64	L
Simpson Pit Rd CR67	Buck Hill Rd-to-Cty Rd 58 (Round Lake Rd)	Collector	U	3.18	\$ 1,466,434	97	L
Simpson Pit Rd CR67	Byers Creek Rd-to-Buck Hill Rd	Collector	U	4.78	\$ 1,956,283	97	L
Simpson Pit Rd CR67	Hwy 60-to-Scenic Rd	Collector	5	4.04	\$ 1,653,428	97	L
Simpson Pit Rd CR67	Mask Rd-to-Byers Creek Rd	Collector	3	4.14	\$ 1,694,354	97	L
Simpson Pit Rd CR67	Scenic Rd-to-Mask Rd	Collector	4	4.02	\$ 1,645,242	97	L
Stewartville Rd CR63	Flatt Rapids Rd-to-Maple Bend Rd	Local	6	2.58	\$ 1,189,749	85	L
Stewartville Rd CR63	Maple Bend Rd-to-Cty Rd 508 (Calabogie Rd)	Local	6	3.60	\$ 1,660,114	86	L
Stone Road CR5	1574 Stone Rd-to-Fulton Rd	Local	28	1.42	\$ 577,063	84	L
Stone Road CR5	Berlanquet Rd-to-Culhane Rd	Collector	35	3.92	\$ 1,581,720	95	L
Stone Road CR5	Cty Rd 22 (Hyndford Rd)-to-Hwy 60	Collector	24	0.60	\$ 242,100	31	L
Stone Road CR5	Culhane Rd-to-1574 Stone Rd	Local	28	2.86	\$ 1,154,010	95	L
Stone Road CR5	Foy Rd-to-Berlanquet Rd	Collector	3	2.84	\$ 1,145,940	97	L
Stone Road CR5	Fulton Rd-to-Kennelly Rd	Local	28	5.08	\$ 2,049,780	85	L
Stone Road CR5	Gallagher Rd-to-Cty Rd 22 (Hyndford Rd)	Local	24	3.54	\$ 1,428,390	33	L
Stone Road CR5	Hwy 132-to-Foy Rd	Collector	4	5.74	\$ 2,316,090	97	L
Stone Road CR5	Kennelly Rd-to-Mhusk Rd	Local	24	2.76	\$ 1,121,615	85	L
Stone Road CR5	Mhusk Rd-to-Gallagher Rd	Local	24	6.12	\$ 2,469,420	39	L
Storyland Road CR4	Alex Lane-to-CR 653 (Chenau Rd)	Collector	34	5.68	\$ 2,308,251	98	L
Storyland Road CR4	Cty Rd 1 (River Rd)-to-Alex Lane	Collector	34	2.58	\$ 1,130,261	58	L
Storyland Road CR4	Eady Rd-to-Cty Rd 1 (River Rd)	Collector	19	2.80	\$ 1,234,710	60	L
Storyland Road CR4	Hwy 17-to-Eady Rd	Collector	4	3.50	\$ 1,422,338	86	L
Swisha Rd CR635	Hwy 17-to-Interprovincial Bdge S Exp Jnt	Local	U	5.16	\$ 300,000	72	L
TV Tower Road CR36	CPR Crossing-to-Cty Rd 42 (Forest Lea Rd)	Collector	36	2.14	\$ 900,497	29	M
TV Tower Road CR36	Cty Rd 35 (Jean Ave)-to-CPR Crossing	Collector	36	2.72	\$ 1,136,717	35	L
Usborne Street CR3	Braeside West Limits-to-Carlea Rd	Local	60	0.92	\$ 371,220	71	L
Usborne Street CR3	Carlea Rd-to-Carmichael Sideroad	Local	60	4.04	\$ 1,630,140	76	L
Usborne Street CR3	Carmichael Sideroad-to-Cty Rd 54 (McLean Dr)	Local	60	3.30	\$ 1,331,550	79	L
Usborne Street CR3	Cty Rd 1 (River Rd)-to-Braeside West Limits	Collector	45	0.68	\$ 290,059	41	L
Vanjumar Rd CR45	Cty Rd 2 (White Lake Rd)-to-Russett Dr	Collector	5	1.08	\$ 435,780	93	L
Victoria St CR16	Armstrong Rd-to-CR 25 (Laurentian Drive)	Collector	11	0.74	\$ 339,113	81	L
Victoria St CR16	Cty Rd 51 (Petawawa Blvd)-to-Wolfe Ave	Collector	10	1.74	\$ 1,692,150	74	L
Victoria St CR16	Wolfe Ave-to-Armstrong Rd	Collector	11	1.78	\$ 1,965,978	72	L
Westmeath Rd CR12	Cty Rd 21(Beachburg Rd)-to-Moores Beach Rd	Collector	26	3.02	\$ 1,218,570	90	L
Westmeath Rd CR12	Lovers Lane-to-Urban beginning	Collector	25	2.14	\$ 863,490	77	L
Westmeath Rd CR12	Moores Beach Rd-to-Sand Point Rd	Collector	25	2.96	\$ 1,194,360	93	L
Westmeath Rd CR12	Old Mill Bridge Rd-to-Westmeath Twp Dump	Collector	25	6.44	\$ 2,598,540	53	L
Westmeath Rd CR12	Sand Point Rd-to-Old Mill Bridge Rd	Collector	25	3.32	\$ 1,339,620	92	L
Westmeath Rd CR12	Urban Beginning-to-Cty Rd 50 (Gore Line)	Collector	45	1.32	\$ 1,485,424	91	L
Westmeath Rd CR12	Westmeath Twp Dump-to-Lovers Lane	Collector	25	2.18	\$ 879,630	66	L
Whelan Rd CR34	English Rd-to-Kenopic Rd	Local	18	2.60	\$ 1,049,100	40	L

Current Service Level Replacement Cost - Roads

ROAD	SEGMENT	CLASS	AGE	LANE KM	REPLACEMENT VALL	PCI	RISK ASSESSMENT
Whelan Rd CR34	Kenopic Rd-to-HWY 132	Local	18	9.82	\$ 4,018,975	39	L
White Lake Road CR2	Campbell Dr-to-Claybank Bdge E Exp Jnt	Collector	27	2.44	\$ 1,153,318	68	L
White Lake Road CR2	Claybank Bdge W Exp Jnt-to-Young Rd	Collector	25	2.50	\$ 1,181,679	67	L
White Lake Road CR2	Cty Rd 23 (Highland Rd)-to-Waba Creek Bdge E Exp Jnt	Collector	23	1.90	\$ 876,171	96	L
White Lake Road CR2	Cty Rd 45 (Vanjumar Dr)-to-Campbell Dr	Collector	27	0.64	\$ 309,888	82	L
White Lake Road CR2	Hwy 17-to-Cty Rd 45 (Vanjumar Dr)	Min. Arterial	27	1.88	\$ 704,396	71	L
White Lake Road CR2	Mountain View Rd-to-Robertson Line	Collector	25	2.60	\$ 1,198,971	96	L
White Lake Road CR2	Robertson Line-to-Cty Rd 23 (Highland Rd)	Collector	23	6.34	\$ 2,923,646	96	L
White Lake Road CR2	Waba Creek E Exp Jnt-to-Cty Rd 52 (Burnstown Rd)	Collector	44	0.76	\$ 739,100	91	L
White Lake Road CR2	Young Rd-to-Mountain View Rd	Collector	25	5.44	\$ 2,195,040	63	L
White Water Rd CR24	Hwy 17-to-Cty Rd 40 (Greenwood Rd)	Collector	24	4.90	\$ 2,033,640	91	L
White Water Rd CR24	Hwy 41-to-Stafford Third Line	Collector	25	2.80	\$ 1,154,010	57	L
White Water Rd CR24	Stafford Third Line-to-Hwy 17	Collector	24	5.10	\$ 2,072,549	52	L
Wilno South Rd CR66	Hwy 60-to-Mountain View Rd	Local	U	3.92	\$ 1,581,720	30	L
Wilno South Rd CR66	Inukshuk Rd-to-Opeongo Rd N	Local	12	4.80	\$ 1,964,469	39	L
Wilno South Rd CR66	Mountain View Rd-to-Inukshuk Rd	Local	U	1.94	\$ 816,338	43	L
Witt Rd CR14	Cty Rd 56 (Woitto Station Rd)-to-Locksley Rd	Local	46	4.36	\$ 1,797,783	50	L
Witt Rd CR14	Locksley Rd-to-Cty Rd 26 (Doran Rd)	Local	47	4.51	\$ 1,833,596	50	L
Woitto Station Rd CR56	Alice Twp Dump (Gate 3)-to-B Line Rd	Local	18	5.73	\$ 2,312,055	58	L
Woitto Station Rd CR56	B Line Rd-to-Hwy 41	Local	17	4.76	\$ 1,948,098	66	L
Woitto Station Rd CR56	Cty Rd 14 (Witt Rd)-to-Alice Twp Dump (Gate 3)	Local	18	2.59	\$ 1,045,065	65	L
			27	1,626.78	714,868,142	72	

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Addington Road Culvert	Addington Road-0.2 Km South of County	Steel on Concrete	11	\$ 239,800	75	L
Agnew Culvert (South Fork)	Agnew Road-2 km NE of County Road 9	Steel	41	\$ 329,400	53	M
Alan James Culvert	4-0.1 km S of County Road 7	Steel	36	\$ 442,400	62	L
Alexander Street/Pembroke Alg	0.2 kms east of College Way	Steel I Beam Deck	41	\$ 289,000	63	L
Armstrongs Culvert	Russett Drive-3.5 km N of CR 45	Poly Coated Steel	8	\$ 432,700	91	L
Arnprior CPR Overhead	1-0.01 km S of Lot 6 Con B-McNab	Concrete	52	\$ 1,998,497	74	L
Augsburg Road Twin Pipes	Augsburg Road-0.3 km W of Klingbeil St	Steel	40	\$ 499,900	69	L
Bagot Creek Culvert	Lower Spruce Hedge Road-2 km E of Co	PC Concrete	1	\$ 500,500	98	L
Balaclava Bridge	Scotch Bush Road-2.6 km N of Hwy 132	Concrete	10	\$ 1,081,122	72	L
Balmers Bay Twin Pipes	Balmer Bay Road-3.5 km SE of Highway	PC Concrete	16	\$ 493,400	70	L
Banting Culvert	Banting Road-0.5 km N of Highway 17	Steel	16	\$ 197,100	75	L
Barbut Creek Algonquin Trail Str	4.8 kms west of Dunlop Crescent	CIP Concrete Fran	76	\$ 680,000	54	M
Beanpot Creek Culvert	62-1.4 N of Chippawa Lodge Rd	Poly Coated Steel	14	\$ 554,200	75	L
Bellows Creek Culvert	12-4.5 km E of County Road 21	CIP Concrete	32	\$ 1,073,300	42	M
Bennetts Culvert	Kerr Line Road-3.3 km S of Grant Settler	Steel	20	\$ 471,800	71	L
Berlanquet Creek Culvert	Culhane Road-0.1 km E of Foy Road	Steel	3	\$ 439,200	98	L
Berlanquet Creek Culvert	5-4 km W of HWY 132	Steel	35	\$ 555,500	68	L
Big Black Donald Creek Culvert	65-26 km W of Junction of County Road	PC Concrete	28	\$ 1,555,000	74	L
Bissett Creek & Hwy 17 Algonqu	0.6 kms west of Crossing Road	Rail style I Girder/	115	\$ 4,320,000	47	M
Black Bay Creek Culvert	Black Bay Road-0.3 km W of HWY 17	Steel	48	\$ 247,000	59	M
Black Bay Culvert	Black Bay Road-2 km W of Highway 17	Steel	14	\$ 224,100	71	L
Black Creek Bridge	Black Creek Rd-3.2 km N of County Roa	Precast Concrete	29	\$ 500,973	95	L
Black Creek Culvert	30-6.7 km W of HWY 41	Steel	18	\$ 324,700	72	L
B-Line Culvert	B-Line Road-0.5 km S of County Road 42	Steel	6	\$ 416,600	75	L
Bonnechere River Bridge	58-21 km N of Highway 60 on County Rc	Cast in Place	56	\$ 3,153,150	66	L
Bonnechere River Bridge	Bonnechere Rd-1.1 km S of Highway 60	Precast Concrete	47	\$ 3,248,700	76	L
Bonnechere River Lower Bridge	John Street-0.65 km E of Bridge St (HWY	Precast Concrete	38	\$ 2,905,518	71	L
Bonnechere River/Renfrew Alg	0.5 kms west of June street	Rail style I Girder/	119	\$ 4,938,000	62	L
Borne Road Culvert	Borne Road-0.75 km W of CR 58	CIP Concrete	66	\$ 520,200	30	M
Bradley East Culvert	64-2.5 km W of Highway 41	CIP Concrete	46	\$ 334,800	71	L
Bradley West Culvert	64-3 km W of Highway 41	CIP Concrete	46	\$ 381,600	72	L
Brennans Creek Bridge	512-1.45 km S of Hwy 60	Concrete	63	\$ 1,353,336	64	L
Brennans Creek Culvert	512-1.2 km N of Opeongo Road	Steel	60	\$ 1,837,900	69	L
Bromley Culvert	Foy Road-0.5 km E of Culhane Road	Steel	37	\$ 260,700	95	L
Broomes Creek Culvert	7-0.1 km E of Foresters Falls	CIP Concrete	88	\$ 710,500	19	H
Broomes Creek Culvert	Grant's Settlement Road-1.3 km N of Co	Steel	33	\$ 2,136,000	70	L
Bruceton Bridge	Keller Road-5.5 km N of Highway 28	30' Lessard Bridge	8	\$ 470,182	66	L
Bucholts Culvert	Stafford Third Line-0.25 km NW of Coun	Poly Coated Steel	8	\$ 544,300	75	L
Bucholtz Bridge	58-0.1 km N of Bucholtz Rd	Concrete	39	\$ 2,760,835	75	L
Bulmers Culvert	Kohlsmith Road-0.25 km S of County Ro	Steel	20	\$ 377,100	71	L
Burnstown Bridge	52-0.3 km E of County Road 508	Concrete	49	\$ 8,472,750	73	L
Burnt Bridge	Burnt Bridge Road-0.35 km N of CR 9	Timber	53	\$ 160,200	46	M
Burnt Bridge	Burnt Bridge Road-11 km S of County Rc	Precast Concrete	48	\$ 866,250	64	L
Butler Bridge	Butler Road-1 km S of Highway 60	Concrete	47	\$ 2,700,000	74	L
Byers Creek Bridge	58-13 km N of Jct. Highway 60	Precast	42	\$ 1,524,750	74	L
Byers Creek Culvert	67-1.5 km S of County Road 58	PC Concrete	6	\$ 594,600	75	L
Calabogie Bridge	511-1.3 km S of County Road 508	Concrete	51	\$ 2,593,437	74	L
Cameron Culvert	Osborne Road-0.3 km N of CR 1	PC Concrete	4	\$ 1,625,400	95	L
Cameron Street Bridge	Cameron Street-0.5 km S of CR 512	Precast	73	\$ 1,557,248	85	L
Campbell Drive Culvert	Campbell Drive-2 km W of Highway 17	Steel	43	\$ 779,100	42	M
Captain Christopher Bell Bridge	1-2.6 km E of County Road 20	Cast in Place	58	\$ 4,500,000	75	L
Castleford Culvert	1-4.7 km E of County Road 20	Steel	14	\$ 566,400	85	L
Centennial Lake Bridge	65-4 km E of Camel Chute	Concrete	57	\$ 5,545,540	75	L
Chalk River Algonquin Trail Stru	1.6 kms north of Deluthier Road	Steel I-Girder Brid	?	\$ 356,000	69	L
Chapeskie Culvert	Chapeski Mill Dr-.51 km N from Paugh L	Steel	15	\$ 300,600	61	L
Cheese Factory Culvert	Cheese Factory Road-0.5 km E of Barr Li	Steel	32	\$ 582,000	70	L
Clara Creek Algonquin Trail Stru	4.6 kms east of Dunlop Crescent	CIP Box Culvert	110	\$ 288,000	62	L
Clara Creek Mouth Algonquin Ti	0.9 kms east of Dunlop Crescent	CIP 3x 24" culvert	?	\$ 1,324,000		
Clay Bank Bridge	2-1.9 km South of HWY 417	Cast in Place Con	48	\$ 17,500,000	75	L
Cliché Culvert	Sandy Beach Road-1.5 km W of County I	Steel	38	\$ 1,323,700	67	L
Cobden Lake Cuvert	7-0.3 km N of Hwy 17	PC Concrete	23	\$ 419,300	73	L
Cochrane Creek Bridge	Cement Bridge Road-200 m West of Bur	Cast in Place Con	93	\$ 456,228	40	M
Coles Creek Bridge	512-0.3 km S of Highway 60 in Killaloe	Concrete	3	\$ 1,287,194	75	L
Colterman Bridge	Colterman Road-0.9 km E of Flat Road	50' Lessard Bridge	17	\$ 507,870	70	L
Colton Creek Bridge	Matawatchan Road-5.6 km S of CR 65 (Steel on Concrete	2	\$ 257,900	98	L
Colton Creek Culvert	Government Road-1.6 km S of Matawat	Steel	24	\$ 218,800	56	M
Combermere Bridge	62-0.5 km S of County Road 515	Steel	47	\$ 4,697,600	68	L
Constant Creek Bridge	Ferguson Lake Road-.5.3 km N of County	Lessard bridge	97	\$ 755,142	51	M
Constant Creek Bridge	508-4 km W of Junction of County Road	Precast Concrete	22	\$ 1,697,850	74	L
Constant Creek Culverts	Ferguson Lake Road-6.5 km N of County	PC Concrete	2	\$ 1,523,600	98	L
Coulas Bay's Bridge	Bear Trail Road-1.5 km W of County Roa	30' Lessard Bridge	13	\$ 328,434	71	L

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
CPR Overhead	42-0.1 km E B Line Rd	Cast in Place	54	\$ 2,318,000	72	L
Crutch Creek Culvert	64-1.7 km W of Highway 41	CIP Concrete	46	\$ 640,600	74	L
Culhane Culvert	Culhane Road-0.5 km W of McNaughton	Steel	45	\$ 538,900	52	M
Dam Lake Bridge	Stanley Olsheski Rd-11.5 km of County 160'	Lessard Bridge	61	\$ 764,408	72	L
Danny Constant Bridge	Constant Lake Road-1.5 km W of Highway	Steel	41	\$ 576,730	71	L
Davis Mills Bridge	26-3.1 km S of Round Lake Rd (CR 58)	Concrete/Steel	60	\$ 2,750,000	74	L
De Haans Culvert	40-0.2 km E of Beachburg Turn CR21	CIP Concrete	48	\$ 902,600	61	L
Dellaires Culvert	Constant Lake Road-4.5 km W of Scotch	Steel	33	\$ 291,200	53	M
Deux Rivières Creek Algonquin Trail	0.7 kms east of Dunlop Crescent	CIP Concrete Ope	115	\$ 1,117,000	64	L
Devine Creek Tri Pipes	512-1.38 N of Junction CR 512 & CR 66	Steel	41	\$ 481,200	71	L
Devines Creek Culvert	512-1.8 km N of Brudenell	Steel	60	\$ 465,100	66	L
Dicks Road Culvert	Dicks Road-0.8 km N of Micksburg Road	Steel	36	\$ 202,200	21	H
Dochart Creek Culvert	Stevenson Drive-2.81 km S of McLean D	Steel on Concrete	23	\$ 179,500	72	L
Dochart Creek Culvert	1-0.02 km N of Moore Street	CIP Concrete	57	\$ 1,167,600	73	L
Dochart Creek/Arnprior Algonquin Trail	1 km north of Division street	Rail style I Girder/	110	\$ 754,000	68	L
Douglas Bridge	5-0.3 km E of Highway 60 in Douglas	Cast in Place	63	\$ 1,661,198	68	L
Drive In Theatre Culvert	42-0.2 km E of B-Line Road	Steel	46	\$ 646,300	72	L
Drohan Creek Culverts	62-1.2 km N of Chippawa	Poly Coated Steel	14	\$ 554,200	75	L
Dunlop Crescent Culvert	Dunlop Crescent-0.2 km N of Highway 1	Steel	2	\$ 772,800	98	L
Dunlop Crescent Dual Culvert	Dunlop Crescent-0.1 km N of Highway 1	Steel	24	\$ 413,400	40	M
Dunmore Culvert	Barr Line-1.5 km S of Dunmore	Steel	26	\$ 328,000	64	L
Eady Culvert	Snake River Road-1.5 km E of Highway 1	Steel	36	\$ 381,600	60	L
Egan Culvert	Egan Line Road-3.2 km SE of County Roa	Steel	3	\$ 242,900	95	L
Eichstaedt Culvert	Eichstaedt Road-0.3 km N of Black Bay R	Steel	19	\$ 283,900	67	L
Elm Creek Culverts	Snake River Line-1 km N of Waterview R	Steel	46	\$ 179,400	27	H
Elm Creek Tri Pipes	Waterview Road-1 km SW of Highway 1	Steel	46	\$ 385,000	57	M
Eneas Creek Culvert	515-17.6 km S of County Road 512	CIP Concrete	34	\$ 654,200	74	L
Eneas Road Culvert	Eneas Creek Rd-0.2 km S of County Roa	Steel	36	\$ 388,500	54	M
Esmond Culvert	64-4 km W of Highway 41	Poly Coated Steel	14	\$ 408,300	75	L
Etmanskie Swamp Culvert	62-0.6 km S of HWY 60	CIP Concrete	38	\$ 1,485,000	45	M
Farquharson's Culvert	S. McNaughton Road-0.75 km N of High	Steel	37	\$ 433,000	55	M
Fire Tower Creek Bridge	Fire Tower Road-1 km E of County Road 30'	Lessard Bridge	15	\$ 342,000	67	L
Forest Lea Culvert	42-0.06 km E of B-Line Road	PC Concrete	15	\$ 1,048,100	72	L
Fourth Chute Bridge	Fourth Chute Road-2.7 km N of County 1	Precast Concrete	39	\$ 1,925,000	80	L
Foy Park Culverts	Foy Park Corridor-0.5 km S of CR 58 (Ro	Steel	6	\$ 592,200	75	L
Funnucane Creek Culverts	O'Connor Road-3.3 km S of Ruby Rd (CR	Steel	53	\$ 237,900	95	L
Gariepy Creek Culvert	58-9 km W of Stencells Road	CIP Concrete	2023	\$ 464,600	58	M
Gervais Creek Culvert	49-1.5 km S of Lapasse	Steel	34	\$ 722,100	72	L
Glenfield Creek Bridge	71-11 km S of Highway 41 Between Grif	Cast in Place Con	24	\$ 1,875,874	74	L
Godin Creek Culvert	Flying Club Road-1 km S of Highway 41	Steel	43	\$ 183,800	55	M
Golden Lake Reserve Bridge	70-0.7 km S of Highway 60 at Golden Lal	Precast Concrete	54	\$ 3,612,840	75	L
Gould's Creek Algonquin Trail Str	0.5 kms south of Astrolabe Road	CIP Concrete Box	102	\$ 271,000	53	M
Grants Creek Algonquin Trail Str	2.5 kms west of Yates Road	Twin CIP Boxes	?	\$ 858,000	70	L
Greenwood Road Algonquin Trail Str	0.2 kms south of Traxton Way	Underpass, PC bo	?	?	74	L
Guiney Road Culvert	Guiney Road-2.5 km N CR 515	Steel	23	\$ 173,100	65	L
Gutz Culvert	7-0.1 km W of County Road 4	Poly Coated Steel	3	\$ 477,600	98	L
Hales Creek Algonquin Trail Stru	1.5 kms west of TV Tower Road	Stone Masonry Oj	?	\$ 1,120,000	72	L
Hales Creek Bridge	Golf Course Road-0.5 km S of County Ro	Concrete	36	\$ 1,018,228	74	L
Hales Creek Culvert	B-Line Road-0.4 km N of County Road 42	Poly Coated Steel	11	\$ 514,600	72	L
Hales Creek Culvert	51-0.6 km W of County Road 42	CIP Concrete	36	\$ 3,225,600	61	L
Haley's Gulley Algonquin Trail Str	0.2 kms east of highway 17 near Olmste	Rail style I Girder/	117	\$ 156,000	45	M
Halfway Creek Culvert	Old Barrys Bay Road-7 km N of County R	Steel	24	\$ 439,500	58	M
Halliday Creek Culvert	Halliday Creek Road-40 m S of Brydges	F Steel	3	\$ 380,800	75	L
Hallidays Creek K&P Trail Struct	0.5 kms north of Ashdad Road	Rail style I Girder/	100	\$ 406,000	73	L
Hanson Creek Culverts	Robertson Line-2 km W of County Road	Steel	31	\$ 324,200	57	M
Harold's Culvert	English Road-1 km W of County Road 34	Steel	6	\$ 210,200	84	L
Harrington Creek Bridge	512-2.5 km E of Cormac Road	Cast in Place	93	\$ 370,500	26	H
Harris Creek Culvert	Proven Line-0.5 km N of Barr Line	Steel	36	\$ 210,800	27	H
Harvey Creek Algonquin Trail Str	1.5 kms south of Ashport Road	Stone Masonry Oj	?	\$ 1,892,000	71	L
Hila Road Culvert	Hila Road-1.5 km E of County Road 21	Steel	35	\$ 503,900	95	L
Hoffmans Box Culvert	58-0.4 km W of Borne Rd	CIP Concrete	43	\$ 1,373,400	54	M
Holden Lake Algonquin Trail Str	0.5 kms east of Mackey Creek Road	CIP Twin Concrete	?	\$ 3,969,000	71	L
Homestead Creek Culvert	Homestead Road-0.5 km S of County Ro	Steel	36	\$ 558,800	63	L
Hopefield Culvert	66-0.130 m E of Wilno South Rd.	Steel	12	\$ 194,500	75	L
Hurds Creek Bridge	South Algona/Grattan Line-1 km N of CR	Precast Concrete	86	\$ 603,402	85	L
Hurds Creek Culverts	Wittkie Road-1km S of Foymount Road	Steel	36	\$ 662,600	58	M
Hwy 17 Algonquin Trail Structur	1.3 kms south of Pine Valley Road	Rail style Pony I G	76	\$ 1,982,000	72	L
Hwy 17 O/H Algonquin Trail Str	1.4 kms south of Daniel street	MTO structure	?	?	75	L
Hwy 17 O/H Algonquin Trail Str	1.3 kms south of Daniel street	MTO structure	?	?	75	L
Hwy 17 O/H Algonquin Trail Str	0.7 kms west of Goshen Road	MTO structure	?	?	50	M
Hwy 17 O/H Algonquin Trail Str	2.2 kms south of Greenwood Road	MTO structure	?	?	74	L

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Hwy 17 OH/Deux-Rivieres Algor	0.2 kms east of Dunlop crescent	Underpass of MTC	?	?	75	L
Hyland Creek Bridge	Hyland Creek Road-4 km N of Highway 4	Timber/wood	43	\$ 722,250	61	L
Hyndford-Caldwell Culvert	Scotch Bush Road-0.05 km N of County 1	Steel	47	\$ 617,600	73	L
Indian River - B-Line Bridge	B-Line Road-1.5 km N of Witt Road	Cast in Place	65	\$ 3,043,040	71	L
Indian River Bridge	58-2.4 km W of Stencells Rd	Precast Concrete	86	\$ 1,067,154	74	L
Indian River Bridge	Sandy Beach Rd-0.5 km W of Highway 4	Precast Concrete	37	\$ 1,559,310	75	L
Indian Road Culvert	21-0.003 km E of Indian Road	FRR	13	\$ 395,700	60	L
Jacks Lake Culverts	58-1.7 km E of Jacks Lake Picnic Site	Steel	1	\$ 131,400	98	L
Jeffreys Creek Algonquin Trail S	0.2 kms west of highway 17 in Haley sta	SPCSPA	7	?	14	H
Jewellville Bridge	515-3.7 km W of Jct County Road 514/Ci	Precast Concrete	55	\$ 3,467,500	73	L
John Watson Culvert 1	John Watson Road-12 km E of County Rc	Steel	24	\$ 242,600	72	L
John Watson Culvert 2	John Watson Road-3.3 km SW of CR 66	Steel	58	\$ 382,300	31	M
John Watson Culvert 3	John Watson Road-13.5 km S of County	Steel	24	\$ 297,800	69	L
Johnsons Creek Culvert	62-50 m E of Ohio Rd	CIP Concrete	56	\$ 623,100	67	L
Johnston Bridge	19-0.8 km S of Olympic Drive (formerly I	Precast Concrete	38	\$ 1,624,549	72	L
Kargus Creek Bridge	Kargus Road-1.2 km S of CR 515 (Quade	30' Lessard Bridge	1	\$ 520,980	75	L
Kauffeldt's Culvert	515-0.7 km W of Letterkenny Rd	Steel	7	\$ 439,500	75	L
Kenny's Culvert	Pleasant Valley Road-0.5 km N of Count	Steel	36	\$ 164,200	54	M
Kenny's Culvert	Stafford Third Line-0.4 km E of Cty Rd 24	Steel	56	\$ 210,800	61	L
Kohlsmith Culvert	Kohlsmith Road-1.5 km S of County Roai	Poly Coated Steel	14	\$ 613,600	91	L
Labombard Culvert	Chris Ruddy Road-0.5 km S of County Ro	Steel	41	\$ 209,200	44	M
Lake Clear Tri Culverts	Lake Clear Road-1.7 km S of County Roa	Steel	43	\$ 379,400	64	L
Latchford Bridge	515-2.8 km E of Jct County Road 514/Co	Precast Concrete	41	\$ 2,851,750	75	L
Latchford Church Pipes	515-0.62 km E of Lacharty Rd	Steel	19	\$ 491,700	67	L
Lochiel Creek Culvert	Milton Stewart Avenue-3 km S of Lochw	CIP Concrete	36	\$ 314,100	74	L
Lochiel Creek Culvert North	Brae-Loch Road-2.5 km S of Lochwinnoc	Steel on Concrete	20	\$ 245,400	77	L
Lochiel Creek Culvert North	63-0.2 km W of Highway 17	Steel	41	\$ 394,600	32	M
Mackays Culvert	21-0.3 km W of Zion Line	Steel lined Concre	22	\$ 559,900	69	L
Mackey Creek Bridge	Mackey Creek Rd-6.2 km S of Highway 1	Hybrid	37	\$ 428,640	67	L
Madawaska River 1 K&P Trail St	0.1 kms north of Generating Station Lan	Rail style I Girder/	124	\$ 1,812,000	69	L
Madawaska River 2 K&P Trail St	0.1 kms south of Lanark Road	Rail style I Girder/	124	\$ 1,794,000	68	L
Madawaska River Algonquin Tr	0.3 kms south of Daniel street	Rail style Steel I G	103	\$ 4,316,000	51	M
Madawaska River Bridge	511-1.8 km S of County Road 508	Precast Concrete	51	\$ 2,598,000	72	L
Madawaska River Bridge	1-0.1 km E of CR 2 (Daniel St. N.)	Precast Concrete	47	\$ 18,371,375	75	L
Madawaska River Culvert	508-17.1 km S of Highway 17	CIP Concrete	39	\$ 1,034,700	72	L
Mally's Culvert	Cormac Road-1.6 km S of Rochefort Rd.	Steel	46	\$ 147,100	64	L
Manning Road Creek Culvert	Manning Road-1 km S of County Road 5	Steel	38	\$ 467,300	60	L
McDonnells Bridge	19-2.2 km N of County Road 24	Precast Concrete	36	\$ 4,450,730	74	L
McGregor Culvert	Lochwinnoch Road-2.3 km S of County R	Steel	13	\$ 692,700	56	M
McLeads Culvert	52-100m S of McLeod Rd on CR 52	Steel	28	\$ 274,500	48	M
McPhee Road Culvert	McPhees Bay Road-0.5 km S of County F	Steel	24	\$ 141,600	49	M
Meilleurs Bridge	Meilleurs Road-0.9 km S of Highway 17	Cast in Place Con	42	\$ 288,420	66	L
Mick's Culvert	S. McNaughton Road-3.4 km W of Culha	Steel	37	\$ 816,900	58	M
Mill Creek Bridge	21-0.2 km E of County Road 49	Precast Concrete	51	\$ 1,552,998	74	L
Mill Creek Pipes	Zion Line-2 km N of County Road 21	Steel	44	\$ 383,000	54	M
Millars Culvert	Kerr Line Road-0.1 km SE of County Roa	Steel	31	\$ 535,100	75	L
Mink Creek Box Culvert	8-0.08 km E of Junction of Highway 60 &	CIP Concrete	17	\$ 698,600	75	L
Mink Creek Culvert	9-0.6 km N of Highway 60	CIP Concrete	6	\$ 323,400	75	L
Mink Creek Culvert	8-2.1 km E of Highway 60	Steel	32	\$ 588,200	68	L
Moffat Canal Bridge	Forest Park Road-1 km N of County Roar	Cast in Place	20	\$ 1,345,696	74	L
Moores Creek Culvert	5-4.8 km W of Culhane Road	Steel on Concrete	26	\$ 281,000	75	L
Mount St. Patrick Bridge	Mount St Patrick Rd-5 km S of Highway1	Cast in Place	99	\$ 1,027,200	75	L
Mountain Chute Bridge	Hydro Dam Road-5.5 km S of County Ro	Precast Concrete	35	\$ 2,348,913	72	L
Mud Creek Culvert	Stafford Second Line-4 km NW of Count	Steel	43	\$ 416,600	49	M
Mundt's Culvert	Roesler Road-3.0 km N of Highway 60	PC Concrete	2	\$ 571,400	74	L
Muskrat River Algonquin Trail S	0.1 kms north of highway 17 near Suthe	Rail style I Girder/	39	\$ 1,164,000	74	L
Muskrat River Pembroke Algon	0.1 kms west of Mackay street	Rail style Pony I G	45	\$ -	72	L
Nagels Culvert	49-0.1 km N of Pleasant Valley Road	Poly Coated Steel	6	\$ 615,600	70	L
Neilson Creek Culvert	Lake Clear Road-2.2 km S of Foymount F	Steel	40	\$ 283,100	21	H
Neumans Culvert	515-9.6 km SE of CR 62	PC Concrete	15	\$ 772,800	75	L
O/H Bridge - Decosta street Algor	0.9 kms South of Daniel street	OPG structure	?	?	75	L
OCR OH Algonquin Trail Structu	1.2 kms south of Greenwood Road	Underpass below	?	?	73	L
O'Grady Bridge	O'Grady Settlement Road-4.5 km from C	Wood/Steel	42	\$ 441,294	56	M
Old Hwy 62 Bridge	Borne Road-2 km N of CR-58	Cast in Place	97	\$ 765,050	68	L
Olsheskie Creek Culvert	Stan Olsheskie Road-8 km N of County R	Steel	24	\$ 397,800	47	M
O'Mearas Creek Box Culvert	58-1.2 km S of TV tower road	CIP Concrete	36	\$ 594,000	70	L
O'Neil Culvert (South Fork)	Pine Valley Road-1.5 km S of McGaghrar	Poly Coated Steel	3	\$ 988,100	95	L
Osceola Culvert	Micksburg Road-Northwest end of Osce	Steel on Concrete	41	\$ 1,044,100	74	L
Ott Culvert	McGaghran Road-2.5 km N of County Rc	Steel	6	\$ 825,300	93	L
Paugh Lake Road Bridge	Paugh Lake Road -12 km N of Wilno Nor	Timber/wood	43	\$ 981,712	68	L
Paugh Lake Road Culvert	Paugh Lake Road-7 km N of Highway 60	Poly Coated Steel	36	\$ 265,900	75	L

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Peever Culvert	McGuinity Road-0.6 km S of Snake River	Steel	46	\$ 232,800	64	L
Peplinskie Homestead Culvert	Peplinskie Homestead Rd-9 km NW Hwy	Steel on Concrete	23	\$ 423,500	75	L
Perrault Creek Wooden Culvert	34-0.9 km N of Bagot Townline	Steel on Concrete	9	\$ 977,200	88	L
Petawawa River Bridge	51-0.3 km S of CR 55 (Paquette Road)	Precast Concrete	50	\$ 4,939,020	75	L
Petawawa River/Petawawa Algr	0.4 kms north of Portage Road	Rail style I Girder/	114	\$ 2,202,000	67	L
Peter Black Bridge	24-1.5 km E of Highway 41	Precast Concrete	49	\$ 2,014,782	65	L
Peter Black Culvert	24-400m from Stafford 3rd Line	Steel	43	\$ 539,100	57	M
Pilgrim Road Bridge	Pilgrim Road-0.5 km East of Guiney Rd	Steel-Bally Br	24	\$ 553,318	66	L
Pleasant Valley Culvert	Pleasant Valley Road-0.25 km N of Coun	Steel	32	\$ 245,100	38	M
Pleasant Valley Culvert	Grants Settlement Road-1.4 km S of Lap	Steel on Concrete	34	\$ 982,100	67	L
Pleasant Valley Steel Arch	Pleasant Valley Road-0.6 km N of Count	Poly Coated Steel	2	\$ 364,000	98	L
Pleasant Valley Twin Pipes	Pleasant Valley Road-1.25 km S of Coun	Steel	24	\$ 373,700	66	L
Quade Creek Culvert	Burchat Road-3 km N of County Road 3C	Poly	2	\$ 245,500	98	L
Quinn's Creek Algonquin Trail St	1.3 kms west of River Road	Lessard Bridge	?	\$ 288,000	72	L
Randy's Culvert	Pleasant Valley Road-1.5 km N of Count	Steel	43	\$ 224,300	65	L
Rath's Culvert	S. McNaughton Road-1.5 km E of Culhar	Steel	36	\$ 693,700	58	M
Raycroft Culvert	64-7.6 km W of Highway 41	CIP Concrete	46	\$ 1,201,200	74	L
Red Rock Tri Pipes	Red Rock Road-1 km S of CR 58	Steel	16	\$ 386,000	70	L
Reid Lake K&P Trail Structure	1.4 kms south of Ferguslea Road	CIP Concrete Ope	102	\$ 670,000	60	L
Riopelle's Culvert	Ferguslea Road-1.5 km S of Highway 13	Steel	31	\$ 404,400	71	L
Robertson Twin Pipes	Robertson Line-1.5 km E of County Roac	Steel	33	\$ 607,800	49	M
Rockingham Creek Box Culvert	62-at Martin Recoskie Rd	CIP Concrete	43	\$ 1,276,800	71	L
Rockingham Creek Culvert	68 - Rockingham Rd-10 km S of County F	Steel	7	\$ 540,200	75	L
Rook Culvert	Burwell Road-1 km NE of Micksburg Roa	Aluminum	10	\$ 698,800	85	L
Ross Road Double Cell	Ross Road-0.15 km S of Micksburg Road	Timber	53	\$ 284,500	74	L
Ross Road Triple Cell	Ross Road-1.2 km NE of County Road 11	Timber	53	\$ 262,400	66	L
Rox Siding Culvert	Rox Siding Road-0.6 km S of HWY17	Poly Coated Steel	16	\$ 323,100	66	L
Royal Pines Culvert	Royal Pines Road-1.2 km S of CR 30	PC Concrete	5	\$ 397,500	75	L
Ryan Creek Culvert	Campbell Drive-3.5 km W of Highway 17	Steel	33	\$ 441,100	69	L
Sand Road Twin Pipes	Sand Road-0.5 km W of County Road 51	Steel	36	\$ 431,200	63	L
Schimmins Creek Bridge	Welk Road-2.3 km N of County Road 51'	30' Lessard Bridge	19	\$ 470,182	70	L
Scollard Bridge	Pucker Street-3 km E of County Road 34	Hybrid	95	\$ 790,944	75	L
Sheedys Creek 1 Algonquin Trail	14.3 kms east of Dunlop Crescent	Concrete Rigid Fra	?	\$ 196,000	49	M
Sheedys Creek 2 Algonquin Trail	13.1 kms east of Dunlop Crescent	CIP Box Culvert	115	\$ 229,000	74	L
Sheedys Creek 3 Algonquin Trail	12.4 kms east of Dunlop Crescent	Rail style I Girder/	?	\$ 111,000	66	L
Sheedys Creek 4 Algonquin Trail	11.8 kms east of Dunlop Crescent	CIP Rigid Frame	?	\$ 268,000	56	M
Sheedys Creek 5 Algonquin Trail	9.6 kms east of Dunlop Crescent	CIP Box Culvert	?	\$ 377,000	75	L
Sheedys Creek 6 Algonquin Trail	8.5 kms east of Dunlop Crescent	CIP Concrete Fran	?	\$ 262,000	46	M
Sherwood River Bridge	58-17 km N of Highway 60	Precast Concrete	56	\$ 1,886,500	69	L
Sherwood River Culvert	Paugh Lake Road-6 km N of Highway 60	PC Concrete	34	\$ 438,900	64	L
Siberia Twin Pipes	69-4.9 km W of Hwy 60 @ Niagara Cresc	Steel	17	\$ 318,600	74	L
Sicards Creek Culvert	512-10.4 km N of Brudenell	Steel	14	\$ 367,600	73	L
Silver Creek Culverts	Silver Lake Road-1.1 km W of Wolfe Rd	Steel	53	\$ 209,700	58	M
Ski Hill Bridge	58-3.2 km W of Stencells Rd.	Cast in Place	86	\$ 1,053,531	69	L
Snake River Algonquin Trail Stru	0.5 kms north of Poff Road	Rail style I Girder/	114	\$ 1,084,000	61	L
Snake River Bridge	Snake River Road-2.3 km S of County Ro	Cast in Place	24	\$ 2,073,803	74	L
Snake River Culvert	8-2 km E of Micksburg Road	CIP Concrete	41	\$ 530,000	70	L
Springtown Bridge	Springtown Bridge Rd-0.3 km S of Count	Concrete/Steel	21	\$ 3,116,000	74	L
St. Columbkille's Culvert	58-50 m S of TV Tower Rd	CIP Concrete	63	\$ 1,935,000	62	L
Stencell's Culvert	Stencells Road-0.3 km N of County Road	Steel	33	\$ 704,600	57	M
Stewartville Bridge	Stewartville Road-0.2 km S of Stewartv	Concrete	39	\$ 3,823,750	73	L
Stoppas Culvert	Stoppa Road-1 km SW of Highway 17	Steel	4	\$ 311,400	95	L
Stream LH/Wylie Creek 2 Algon	3 kms north of Wylie Road	Concrete I Girder	1	\$ 756,000	95	L
Sylvester Power's Bridge	Kennelly Road-1 km N of County Road 5	Steel/Timber	83	\$ 1,114,344	75	L
Third Line Bridge	Stafford Third Line-3.5 km NW of CR 13	Precast Concrete	18	\$ 1,569,797	75	L
Thompson Hill Culvert	52-0.6 km S of Pucker St	Steel	32	\$ 685,800	64	L
Thompson Road Culvert	Thompson Road -2.5 km S of River Road	Poly Coated Steel	14	\$ 1,349,900	73	L
Tims Waba Creek Bridge	23-2.3 km S of County Road 2	Steel	32	\$ 367,900	69	L
Tomisini's Culvert	58-0.3 km W of Red Rock Road	Steel	21	\$ 314,500	63	L
Townline Culvert	512-0.1 km W of Silver Lake Road	Steel	43	\$ 614,300	75	L
Tramore Bridge	Tramore Road-0.25 km N of County Roa	Bailey Bridge	18	\$ 1,196,000	74	L
Tucker Creek Algonquin Trail Str	0.1 kms south of Deluthier Road	Steel I-Girder Brid	?	\$ 394,000	65	L
Turcotte Bridge	Code Road-2.2 km NE of Micksburg Rd	Cast in Place Con	103	\$ 384,209	27	H
Turner's Bridge	Turners Road-5 km W of County Road 51	Precast	42	\$ 1,233,733	72	L
Turners Creek Culvert	58-1 km W of Jack Chute Rd	CIP Concrete	2023	\$ 440,600	73	L
Turtle Culverts (aka Callaghan C	68-6.2 km East of CR 515	Steel on Concrete	10	\$ 457,200	75	L
Vanderploegs Culvert	Russett Drive-4.8 km N of CR 45	CIP Concrete	87	\$ 295,700	52	M
Voldeeks Culvert	Letterkenny Road-8.5 km S of County Rc	Steel	46	\$ 205,900	62	L
Waba Creek Bridge	52-0.7 km N of CR 2	Concrete	39	\$ 1,292,025	70	L
Waba Creek Bridge	2-0.8 km W of County Road 23	Cast In Place	51	\$ 1,457,929	67	L
Wadsworth Creek Culvert	Vistula Road-9 km N of County Road 62	PC Concrete	8	\$ 425,300	75	L

Current Service Level Replacement Cost - Bridges Culverts

BRIDGE/CULVERT	LOCATION	TYPE	AGE	REPLACEMENT COST	BCI	RISK ASSESSMENT
Wadsworth Lake Culvert	Old Barry's Bay Road-10 km N of County	Poly Coated Steel	1	\$ 303,500	98	L
Water St/Pembroke Algonquin	0.3 kms west of College Way	Rail style I Girder	50	\$ 404,000	68	L
Westmeath Culvert	12-0 km of Village of Westmeath	CIP Concrete	103	\$ 316,800	75	L
Wilderness Arch	Rafting Road-0.4 km E of Grant Settleme	Steel on Concrete	38	\$ 250,200	81	L
Wilno Road Culvert	Wilno Road North-11.5 km N of Hwy 60,	Steel	36	\$ 404,400	75	L
Wilson Lake Culvert	65-6.5 km E of Camel Chute	CIP Concrete	31	\$ 651,900	74	L
Wingle Creek Twin Culverts	Rochfort Road-4.1 km S of Ruby Rd (CR	Steel	1	\$ 209,200	98	L
Wolf Road Twin pipes	Wolfe Road-3.2 Km S of CR 70 (Ruby Rd)	Steel	2	\$ 134,400	98	L
Worms Culvert	20-0.5 km N of Highway 17	Steel	25	\$ 313,300	49	M
Wren Drain Box Culvert	22-0.5 km W of County Road 5	PC Concrete	34	\$ 789,400	75	L
Wylie Creek 1 Algonquin Trail St	0.4 kms north of Wylie Road	CIP Concrete Ope	?	\$ 536,000	58	M
Wylie Creek 3 Algonquin Trail St	8.5 kms north of Wylie Road	Stone Masonry Oj	?	\$ 536,000	66	L
Young Creek Algonquin Trail Str	0.1 kms north of Deluthier Road	Steel I-Girder Brid	?	\$ 398,000	69	L
Zanders Bridge	Zanders Rd-2 km E of County Road 26	Precast Concrete	35	\$ 1,638,945	71	L
Zienans Culvert	Roesler Road-1.6 Km N of Burchat Road	PC Concrete	5	\$ 278,100	95	L
			53	\$ 308,289,955	68	L

Current Service Level Replacement Costs - Buildings

DEPARTMENT DIVISION	DESCRIPTION	LOCATION	AGE	SIZE (SQARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESSMENT
AMBULANCE BASE	AMBULANCE BASE	BUILDING ARNPRIOR BASE STATION	17	2,885	\$2,074,315.00	10%	L
AMBULANCE BASE	AMBULANCE BASE	BUILDING BARRY'S BAY BASE STATION	14	3,240	\$2,329,560.00	9%	L
AMBULANCE BASE	AMBULANCE BASE	BUILDING DEEP RIVER BASE STATION	10	3,240	\$2,329,560.00	8%	L
AMBULANCE BASE	AMBULANCE BASE	BUILDING EGANVILLE BASE STATION (UN	12	1,615	\$1,600,000.00		
AMBULANCE BASE	AMBULANCE BASE	BUILDING PETAWAWA BASE STATION	14	3,240	\$2,329,560.00	10%	L
DEVELOPMENT AND PROPERTY	80 MCGONIGAL ARNPRIOR	BUILDING 80 MCGONIGAL ARNPRIOR	10	5,300	\$2,681,800.00	2%	L
DEVELOPMENT AND PROPERTY	COUNTY ADMIN BUILDING	BUILDING COUNTY ADMIN - STORAGE	14	861	\$155,841.00	0%	L
DEVELOPMENT AND PROPERTY	COUNTY ADMIN BUILDING	BUILDING COUNTY ADMINISTRATION	31	49,500	\$25,047,000.00	7%	L
DEVELOPMENT AND PROPERTY	OPP STATION RENFREW	BUILDING OPP STATION RENFREW	6	16,000	\$11,504,000.00	4%	L
DEVELOPMENT AND PROPERTY	RENFREW COUNTY PLACE	BUILDING RENFREW COUNTY PLACE	16	39,375	\$19,923,750.00	10%	L
DEVELOPMENT AND PROPERTY	RENFREW COUNTY PLACE	BUILDING RENFREW COUNTY PLACE STORAGE #2 (UNDER CONSTRUCTION)					
DEVELOPMENT AND PROPERTY	RENFREW COUNTY PLACE	BUILDING RENFREW COUNTY PLACE STORAGE #2 (UNDER CONSTRUCTION)					
LONG TERM CARE	BONNECHERE MANOR	BUILDING SUPERSTRUCTURE	28	138,000	\$69,828,000.00	5%	L
LONG TERM CARE	BONNECHERE MANOR	GARAGE STORAGE SHED	28	1,615	\$292,315.00	0%	L
LONG TERM CARE	MIRAMICHI LODGE	GARAGE STORAGE SHED	4	861	\$155,841.00	0%	L
LONG TERM CARE	MIRAMICHI LODGE	GARAGE STORAGE SHED	18	861	\$155,841.00	0%	L
LONG TERM CARE	MIRAMICHI LODGE	MIRAMICHI LODGE SUPERSTRUCTURE	18	154,000	\$77,924,000.00	3%	L
PUBLIC WORKS	HOUSING	BUILDING - COBDEN PATROL	71	6,000	\$3,636,000.00	11%	M
PUBLIC WORKS	HOUSING	BUILDING - GOSHEN PATROL	61	7,100	\$4,302,600.00	13%	M
PUBLIC WORKS	HOUSING	BUILDING - PEM PATROL	33	9,320	\$5,647,920.00	8%	L
PUBLIC WORKS	HOUSING	BUILDING - PEM PATROL COLD STORAGE	33	1,615	\$292,315.00	25%	M
PUBLIC WORKS	HOUSING	DOME SALT 21M COBDEN PATROL	36	1,615	\$292,315.00	14%	M
PUBLIC WORKS	HOUSING	DOME SALT 24M GOSHEN PATROL	29	1,615	\$292,315.00	10%	L
PUBLIC WORKS	HOUSING	DOME SALT 80F PEM PATROL	33	1,615	\$292,315.00	9%	L
PUBLIC WORKS	HOUSING	DOME SAND 24M COBDEN PATROL	36	1,615	\$292,315.00	0%	L
PUBLIC WORKS	HOUSING	DOME SAND 24M GOSHEN PATROL	37	1,615	\$292,315.00	10%	L
PUBLIC WORKS	HOUSING	DOME SAND 80F PEM PATROL	33	1,615	\$292,315.00	9%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - CALABOGIE BLDG	6,000		\$3,636,000.00	9%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - CALABOGIE SALT DOM	7,854		\$1,421,574.00	2%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - CALABOGIE SAND DOM	7,854		\$1,421,574.00	2%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - SWP BLDG	4	5,623	\$3,407,538.00	16%	M
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - SWP SALT	2	7,854	\$1,421,574.00	2%	L
PUBLIC WORKS	HOUSING	LEASEHOLD IMPROVEMENTS - SWP SAND	2	7,854	\$1,421,574.00	2%	L
RENFREW COUNTY HOUSING	1 Mackercher Drive COBDEN	BUILDING 1 MACKERCHER	37	19,755	\$6,499,395.00	10%	L
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBR	BUILDING 1030-1046 LEA	50	6,182	\$2,009,150.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBR	BUILDING 1050-1066 LEA	50	6,182	\$2,009,150.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBR	BUILDING 1070-1084 LEA	50	5,495	\$1,785,875.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBR	BUILDING 1090-1106 LEA	50	6,182	\$2,009,150.00	15%	M
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBR	BUILDING P07 MAINTENANCE	50	2,700	\$488,700.00	7%	L
RENFREW COUNTY HOUSING	1030 - 1106 Lea Street PEMBR	LEA & DOUGLAS NEW BUILD (UNDER CONSTRUCTION)					
RENFREW COUNTY HOUSING	1110 - 1144 Lea Street PEMBR	BUILDING 1110-1124 LEA	50	7,260	\$2,359,500.00	21%	M
RENFREW COUNTY HOUSING	1110 - 1144 Lea Street PEMBR	BUILDING 1130-1144 LEA	50	7,260	\$2,359,500.00	21%	M
RENFREW COUNTY HOUSING	1110 - 1144 Lea Street PEMBR	BUILDING P08 GARBAGE ENCLOSURE	50	720	\$130,320.00	7%	L
RENFREW COUNTY HOUSING	150 Elizabeth St. N. PEMBROK	BUILDING 150 ELIZABETH	50	26,256	\$8,638,224.00	12%	M
RENFREW COUNTY HOUSING	172 - 202 Cecil Street PEMBR	BUILDING 172/174 CECIL	48	2,000	\$650,000.00	7%	L
RENFREW COUNTY HOUSING	172 - 202 Cecil Street PEMBR	BUILDING 202 CECIL (UNDER CONSTRUCTION)					
RENFREW COUNTY HOUSING	19 Smith Street BEACHBURG	BUILDING 19 SMITH	47	8,159	\$2,684,311.00	9%	L
RENFREW COUNTY HOUSING	19 Smith Street BEACHBURG	BUILDING 19 SMITH - MAINTENANCE	47	432	\$78,192.00	7%	L
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 11-14	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 15-17	34	3,000	\$975,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 1-6	34	6,000	\$1,950,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 18-21	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 22-25	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	200 Caruso ARNPRIOR	BUILDING 200 CARUSO 7-10	34	4,000	\$1,300,000.00	18%	M
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 204/206 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 208/210 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 211/213 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 212/214 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 215/217 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 216/218 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 219/221 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 220/222 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 223/225 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 224/226 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 227/229 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 228/230 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 231/233 CECIL	53	2,066	\$671,450.00	8%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 232/234 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 235/237 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 236/238 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 239/241 CECIL	53	2,066	\$671,450.00	9%	L
RENFREW COUNTY HOUSING	204 - 242 Cecil Street PEMBR	BUILDING 240/242 CECIL	53	2,066	\$671,450.00	10%	L
RENFREW COUNTY HOUSING	228 Edward Street ARNPRIOR	BUILDING 228 EDWARD	45	900	\$292,500.00	8%	L
RENFREW COUNTY HOUSING	229-231 Albert Street ARNPRIOR	BUILDING 229/231 ALBERT	53	15,000	\$4,875,000.00	15%	M
RENFREW COUNTY HOUSING	229-231 Albert Street ARNPRIOR	BUILDING 229/231 ALBERT - MAINTENAN	53	432	\$140,400.00	4%	L
RENFREW COUNTY HOUSING	236 Hall Avenue RENFREW	BUILDING 236 HALL	46	57,460	\$18,904,340.00	9%	L
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 1-16	31	12,077	\$3,973,333.00	11%	M
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 17-20	31	3,832	\$1,245,400.00	14%	M
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 21-26	31	5,748	\$1,868,100.00	14%	M
RENFREW COUNTY HOUSING	26 Spruce ARNPRIOR	BUILDING 26 SPRUCE 27-32	31	5,748	\$1,868,100.00	14%	M
RENFREW COUNTY HOUSING	260 Elizabeth St. N. PEMBROK	BUILDING 260 ELIZABETH	44	42,770	\$14,071,330.00	18%	M
RENFREW COUNTY HOUSING	400 Nelson Street PEMBROKE	BUILDING 400 NELSON	53	9,000	\$2,961,000.00	13%	M
RENFREW COUNTY HOUSING	41 Vimy Boulevard RENFREW	BUILDING 41 VIMY	48	28,300	\$9,310,700.00	16%	M
RENFREW COUNTY HOUSING	425 Nelson Street PEMBROKE	BUILDING 425 NELSON	48	11,700	\$3,849,300.00	51%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBR	BUILDING 435-441 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBR	BUILDING 443-449 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBR	BUILDING 451-457 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBR	BUILDING 459-465 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBR	BUILDING 467-473 NELSON	51	3,450	\$1,121,250.00	45%	M
RENFREW COUNTY HOUSING	435 - 481 Nelson Street PEMBR	BUILDING 475-481 NELSON	51	3,450	\$1,121,250.00	45%	M

Current Service Level Replacement Costs - Buildings

DEPARTMENT DIVISION	DESCRIPTION	LOCATION	AGE	SIZE (SQARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESSMENT
RENFREW COUNTY HOUSING	44 Lorne Street RENFREW	BUILDING 44 LORNE	51	7,400	\$2,434,600.00	19%	M
RENFREW COUNTY HOUSING	44 Lorne Street RENFREW	BUILDING 44 LORNE - MAINTENANCE	51	720	\$130,320.00	7%	L
RENFREW COUNTY HOUSING	510 McKay/515 River PEMBRO	BUILDING 510 MACKAY	47	23,000	\$7,567,000.00	14%	M
RENFREW COUNTY HOUSING	510 McKay/515 River PEMBRO	BUILDING 515 RIVER	47	13,800	\$4,540,200.00	12%	M
RENFREW COUNTY HOUSING	55 Poplar Avenue DEEP RIVER	BUILDING 55 POPLAR	47	19,000	\$6,251,000.00	8%	L
RENFREW COUNTY HOUSING	59 Wallace Street EGANVILLE	BUILDING 59 WALLACE	53	19,800	\$6,514,200.00	11%	M
RENFREW COUNTY HOUSING	59 Wallace Street EGANVILLE	BUILDING P05 STORAGE	53	650	\$213,850.00	4%	L
RENFREW COUNTY HOUSING	5967 Palmer Road PALMER RA	BUILDING 5967 PALMER RAPIDS	44	14,461	\$4,757,669.00	46%	M
RENFREW COUNTY HOUSING	5967 Palmer Road PALMER RA	BUILDING 5967 PALMER STORAGE	44	384	\$69,504.00	7%	L
RENFREW COUNTY HOUSING	63 Russell Street ARNPRIOR	BUILDING 63 RUSSELL	43	33,515	\$11,026,435.00	11%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 44/46 SULLIVAN	55	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 45/47 SULLIVAN	55	1,800	\$585,000.00	16%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 48/50 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 49/51 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 52/54 SULLIVAN	55	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 56/58 SULLIVAN	55	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 60/62 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 64/66 SULLIVAN	55	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	72 Sullivan Crescent ARNPRIOR	BUILDING 70/72 SULLIVAN	55	1,800	\$585,000.00	14%	L
RENFREW COUNTY HOUSING	75 Stafford Street BARRYS BAY	BUILDING 75 STAFFORD	47	23,232	\$7,643,328.00	12%	L
RENFREW COUNTY HOUSING	75 Stafford Street BARRYS BAY	BUILDING 75 STAFFORD - STORAGE	47	320	\$57,920.00	7%	L
RENFREW COUNTY HOUSING	8 Burwash Street ARNPRIOR	BUILDING 8 BURWASH	45	39,325	\$12,937,925.00	13%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 174/178 MASSEY	49	1,800	\$585,000.00	12%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 202 MASSEY	49	900	\$292,500.00	20%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 220/224 AIRTH	49	1,800	\$585,000.00	20%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 257/259 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 266/268 AIRTH	49	1,800	\$585,000.00	20%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 267/269 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 275/279 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 283/287 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 291/295 AIRTH	49	1,800	\$585,000.00	18%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 298/300 AIRTH	49	1,800	\$585,000.00	16%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 308/310 AIRTH	49	1,800	\$585,000.00	18%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 318/320 AIRTH	49	1,800	\$585,000.00	22%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 328/330 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 338/340 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Airth Blvd./Massey Cres. RENF	BUILDING 348/350 AIRTH	49	1,800	\$585,000.00	26%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 200-206 REYNOLDS	46	4,760	\$1,547,000.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 208-212 REYNOLDS	46	3,570	\$1,160,250.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 214-222 REYNOLDS	46	5,950	\$1,933,750.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 224-228 REYNOLDS	46	3,570	\$1,160,250.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 230-236 REYNOLDS	46	4,760	\$1,547,000.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 238/240 REYNOLDS	46	3,570	\$1,160,250.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 966-974 BRONX	46	5,950	\$1,933,750.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 976/978 BRONX	46	2,380	\$773,500.00	13%	L
RENFREW COUNTY HOUSING	Bronx St./Reynolds Ave. PEMB	BUILDING 980/982 BRONX	46	2,380	\$773,500.00	13%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 103 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 107 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 113 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 119 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 123 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 127 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 131 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 41 FOURTH	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 47 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 48 THIRD	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 53 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 54 THIRD	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 59 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 62 THIRD	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 65 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 74 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 78 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 82 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 85 BRIDGE	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 86 LAIRD	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 86 RIVERVIEW	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 87 RIVERVIEW	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 89 FOURTH	69	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 95 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	McLachlin Heights ARNPRIOR	BUILDING 99 FOURTH	69	900	\$270,000.00	9%	L
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 110 MCLEAN	70	900	\$270,000.00	10%	L
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 111 FRANCIS	70	900	\$270,000.00	14%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 135 FRANCIS	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 136 MCLEAN	70	900	\$270,000.00	11%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 149 FRANCIS	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 332 GEORGE	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 333 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 334 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 334 ARCHIBALD	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 335 GEORGE	70	900	\$270,000.00	11%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 337 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 338 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 338 ARCHIBALD	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 343 GEORGE	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 344 GEORGE	70	900	\$270,000.00	15%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 345 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 346 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 347 GEORGE	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 351 ALLAN	70	900	\$270,000.00	13%	M

Current Service Level Replacement Costs - Buildings

DEPARTMENT DIVISION	DESCRIPTION	LOCATION	AGE	SIZE (SQARE FOOT)	REPLACEMENT COST	FCI RATING	RISK ASSESMENT
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 352 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 361 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 362 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 369 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 370 ALLAN	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 373 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 374 ALLAN	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 375 GEORGE	70	900	\$270,000.00	12%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 53 FRANCIS	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 57 FRANCIS	70	900	\$270,000.00	13%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 67 FRANCIS	70	900	\$270,000.00	11%	M
RENFREW COUNTY HOUSING	Moran Heights RENFREW	BUILDING 95 FRANCIS	70	900	\$270,000.00	14%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBR	BUILDING 130-144 FRASER	46	6,800	\$2,210,000.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBR	BUILDING 135-147 ARNOLD	46	5,950	\$1,933,750.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBR	BUILDING 520-526 NELSON	46	3,400	\$1,105,000.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBR	BUILDING 528-532 NELSON	46	2,550	\$828,750.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBR	BUILDING 534-538 NELSON	46	2,550	\$828,750.00	12%	M
RENFREW COUNTY HOUSING	Nelson/Fraser/Arnolds PEMBR	BUILDING 540-546 NELSON	46	3,400	\$1,105,000.00	12%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 206/208 OAK	53	1,800	\$585,000.00	20%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 207/209 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 216/218 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 217/219 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 224/226 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 225/227 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 230/232 OAK	53	1,800	\$585,000.00	20%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 233/235 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 238/240 OAK	53	1,800	\$585,000.00	16%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 241/243 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 248/250 OAK	53	1,800	\$585,000.00	14%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 249/251 OAK	53	1,800	\$585,000.00	17%	M
RENFREW COUNTY HOUSING	Oak Cres./Frank Dench St. REN	BUILDING 596/598 FRANK DENCH	53	1,800	\$585,000.00	20%	M
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENF	BUILDING 136-144 VIMY (OPEONGO)	35	4,600	\$1,495,000.00	8%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENF	BUILDING 143-157 VIMY (OPEONGO)	35	7,600	\$2,470,000.00	7%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENF	BUILDING 158-172 VIMY (OPEONGO)	35	7,400	\$2,405,000.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENF	BUILDING 190-204 VIMY (OPEONGO)	35	7,600	\$2,470,000.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENF	BUILDING 205-219 VIMY (OPEONGO)	35	7,600	\$2,470,000.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENF	BUILDING 214-222 VIMY (OPEONGO)	35	4,500	\$1,462,500.00	5%	L
RENFREW COUNTY HOUSING	Vimy former "Opeongo" RENF	BUILDING 224 VIMY (OPEONGO) - OFFICE	35	1,248	\$405,600.00	7%	L
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 199/201 WILFRED	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 208/210 EDWARD	50	1,800	\$585,000.00	18%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 263/265 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 269/271 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 275/277 EDWARD	50	1,800	\$585,000.00	27%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 281/283 EDWARD	50	1,800	\$585,000.00	27%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 287/289 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 293/295 EDWARD	50	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 299/301 EDWARD	50	1,800	\$585,000.00	27%	M
RENFREW COUNTY HOUSING	Wilfred Cres./Edward St. ARNP	BUILDING 305/307 EDWARD	50	1,800	\$585,000.00	18%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 177/179 ALLAN	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 178/180 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 181/183 ALLAN	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 182/184 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 208/210 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 211/213 ALLAN	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 212/214 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 226/228 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 230/232 WILFRED	56	1,800	\$585,000.00	22%	M
RENFREW COUNTY HOUSING	Wilfred/Allan ARNPRIOR	BUILDING 242/244 WILFRED	56	1,800	\$585,000.00	22%	M
				1,321,590	\$514,188,563.00	6%	L

Current Service Level Replacement Cost - Equipment

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK ASSESSMENT
LONG TERM CARE - BM	LIFT TUB ARJO AMBULIFT	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO AMBULIFT	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	LIFT TUB ARJO MAXIMOVE	22	\$ 15,300.00	very poor	M
LONG TERM CARE - BM	MIXER HOBART 0380	28	\$ 17,900.00	very poor	M
LONG TERM CARE - BM	NURSE CALL SYSTEM	15	\$ 296,600.00	poor	M
LONG TERM CARE - BM	NURSE CAREPOINT KIOSKS SYSTEM	13	\$ 80,200.00	poor	M
LONG TERM CARE - BM	PHONE SYSTEM NEC SPECTRALINK	11	\$ 112,100.00	poor	M
LONG TERM CARE - BM	RESPIRATORY FIT TESTER	4	\$ 17,500.00	fair	L
LONG TERM CARE - BM	RESPIRATORY FIT TESTER	1	\$ 16,000.00	very good	L
LONG TERM CARE - BM	SECURITY SYSTEM - WIRELESS RNA	11	\$ 40,300.00	poor	M
LONG TERM CARE - BM	SERVER HP PROLIANT DL380 GEN9	7	\$ 20,000.00	poor	M
LONG TERM CARE - BM	SERVER PROLIANT HP DL380 GEN 10	1	\$ 20,000.00	good	L
LONG TERM CARE - BM	SERVER PROLIANT ML370 G4	17	\$ 20,000.00	very poor	M
LONG TERM CARE - BM	SEWAGE PUMPING STATION CONTROL	6	\$ 27,600.00	fair	L
LONG TERM CARE - BM	SOFTWARE CLIMATE CONTROL MONIT	8	\$ 47,600.00	fair	L
LONG TERM CARE - BM	SOFTWARE IDT SCHEDULING	24	NA	NA	
LONG TERM CARE - BM	SOFTWARE PM WORX SNYCHRONIZAT	16	\$ 16,900.00	poor	M
LONG TERM CARE - BM	SOFTWARE SYNERGY PLATINUM	18	\$ 16,000.00	poor	M
LONG TERM CARE - BM	SOLAR PANELS ROOFTOP	9	\$ 796,700.00	fair	L
LONG TERM CARE - BM	STEAMER CONVECTION GARLAND	12	\$ 17,300.00	poor	M
LONG TERM CARE - BM	TUB HYDROMASSAGE ARJO	19	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	7	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	8	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	9	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	10	\$ 19,000.00	fair	L
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	11	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY HS ARJO	12	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY HYDRO SOUND ARJO	13	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB RHAPSODY SONIC ARJO	14	\$ 19,000.00	poor	M
LONG TERM CARE - BM	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - BM	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - BM	TV SYSTEM RESIDENT	11	\$ 56,300.00	poor	M
LONG TERM CARE - BM	WASHING MACHINE MILNOR 135LB	32	\$ 38,800.00	very poor	M
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	12	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	12	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	12	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WASHING MACHINE MILNOR 60 LB	14	\$ 24,200.00	fair	L
LONG TERM CARE - BM	WHEELCHAIR ELECTRIC W/BICYCLE	2	\$ 16,600.00	good	L
LONG TERM CARE - ML	AQUARIUM 8 FOOT 1A	19	\$ 15,000.00	poor	M
LONG TERM CARE - ML	AQUARIUM 8 FOOT 1B	19	\$ 15,000.00	poor	M
LONG TERM CARE - ML	AUDIO VISUAL SYSTEM - ML	3	\$ 26,700.00	good	L
LONG TERM CARE - ML	AUTOMATED DISPENSING CABINET	0	\$ 65,900.00	very good	L
LONG TERM CARE - ML	BAS - CONTROL SYSTEM	3	\$ 54,600.00	good	L
LONG TERM CARE - ML	CARPET EXTRACTOR AQUAPLUS	3	\$ 19,500.00	good	L
LONG TERM CARE - ML	DISHWASHER HOBART AM15 GAS	3	\$ 17,800.00	good	L
LONG TERM CARE - ML	DISHWASHER HOBART AM16	1	\$ 17,800.00	very good	L
LONG TERM CARE - ML	DISHWASHER HOBART AM16	1	\$ 17,800.00	very good	L
LONG TERM CARE - ML	FLOOR SCRUBBER FOCUS II AUTOSCR	1	\$ 15,800.00	very good	L
LONG TERM CARE - ML	FRYER GARLAND M35SS	18	\$ 15,600.00	poor	M
LONG TERM CARE - ML	GENERATOR CUMMINS 450DFEJ	18	\$ 358,000.00	fair	L
LONG TERM CARE - ML	GENERATOR CUMMINS 500 KW	17	\$ 657,600.00	poor	M
LONG TERM CARE - ML	HOOD EXHAUST SPRING AIR REVLOW	18	\$ 45,000.00	poor	M
LONG TERM CARE - ML	ICE CREAM SOFT SERVE & CART	14	\$ 15,600.00	fair	L
LONG TERM CARE - ML	KETTLE TILTING CLEVELAND KGL-40-T	18	\$ 34,000.00	poor	M
LONG TERM CARE - ML	LIFT CITADEL PLUS	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT HANDICAP TO STAGE	18	\$ 26,600.00	poor	M
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	LIFT TUB ARJO ALENTI	1	\$ 15,300.00	very good	L
LONG TERM CARE - ML	MIXER HOBART D-300T	18	\$ 15,700.00	poor	M
LONG TERM CARE - ML	MONITOR DOOR SYSTEM	18	\$ 198,900.00	poor	M
LONG TERM CARE - ML	NURSE CALL SYSTEM	18	\$ 316,200.00	poor	M
LONG TERM CARE - ML	NURSE CAREPOINT KIOSKS SYSTEM	12	\$ 95,500.00	poor	M
LONG TERM CARE - ML	OUTDOOR DIGITAL ILLUMINATED SIGN	0	\$ 37,600.00	very good	L
LONG TERM CARE - ML	OVEN/STEAMER COMBI	6	\$ 26,600.00	fair	L
LONG TERM CARE - ML	PHONE SYSTEM NURSE PANASONIC	6	\$ 68,600.00	fair	L
LONG TERM CARE - ML	PHONE SYSTEM PANASONIC (FMR TOS	18	\$ 311,700.00	poor	M
LONG TERM CARE - ML	RADIO ALVARION BREEZE BUNDLE	18	\$ 18,900.00	poor	M
LONG TERM CARE - ML	SERVER HP DL380 G6	13	\$ 20,000.00	very poor	M

Current Service Level Replacement Cost - Equipment

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK ASSESSMENT
LONG TERM CARE - ML	SERVER HP PROLIANT DL380 GEN 10	1	\$ 20,000.00	good	L
LONG TERM CARE - ML	SERVER HP PROLIANT DL380 GEN9	7	\$ 20,000.00	fair	L
LONG TERM CARE - ML	SHOWER ARJO BBA125004	18	\$ 18,700.00	poor	M
LONG TERM CARE - ML	SHOWER ARJO BBA125004	18	\$ 18,700.00	poor	M
LONG TERM CARE - ML	SOFTWARE BUILDING AUTOMATION	9	\$ 23,600.00	fair	L
LONG TERM CARE - ML	SOFTWARE PM WORX SYNCHRONIZAT	19	\$ 25,400.00	poor	M
LONG TERM CARE - ML	STEAMER CONVECTION CLEVELAND 24	18	\$ 17,300.00	poor	M
LONG TERM CARE - ML	STEAMER CONVECTION CLEVELAND 24	6	\$ 17,300.00	fair	L
LONG TERM CARE - ML	SURVEILLANCE SYSTEM	7	\$ 49,800.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	4	\$ 19,000.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	4	\$ 19,000.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	4	\$ 19,000.00	fair	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - ML	TUB SPA ARJO RH23	3	\$ 19,000.00	good	L
LONG TERM CARE - ML	WASHING MACHINE UNIMAC 100LB	1	\$ 38,800.00	very good	L
LONG TERM CARE - ML	WASHING MACHINE UNIMAC 65LB	1	\$ 24,200.00	very good	L
LONG TERM CARE - ML	WASHING MACHINE UNIMAC 65LB	1	\$ 24,200.00	very good	L
LONG TERM CARE - ML	WHEELCHAIR ELECTRIC W/BICYCLE	4	\$ 16,600.00	fair	L
LONG TERM CARE - ML	WIRELESS MERU GATEWAY/CONTROLLI	13	\$ 75,900.00	very poor	M
LONG TERM CARE - ML	WIRELESS NETWORK	5	\$ 38,600.00	fair	L
PARAMEDIC SERVICES	BARCODE READING SYSTEM	10	\$ 42,100.00	fair	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	13	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	14	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	15	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	17	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	17	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	17	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	18	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	18	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	18	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	19	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	19	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	19	\$ 33,000.00	poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	20	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	20	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 12	21	\$ 33,000.00	very poor	M
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	DEFIBRILLATOR LP 15	2	\$ 33,000.00	good	L
PARAMEDIC SERVICES	RESPIRATORY FIT TESTER	2	\$ 16,500.00	good	L
PARAMEDIC SERVICES	SIMULATOR/MANIKIN ADULT	13	\$ 19,000.00	fair	L
PARAMEDIC SERVICES	SIMULATOR/MANIKIN BABY	13	\$ 21,300.00	fair	L
PARAMEDIC SERVICES	SOFTWARE - IMEDIC PARAMEDIC	15	NA	NA	
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO W/	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO W/	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO W/	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	6	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	6	\$ 32,400.00	fair	L

Current Service Level Replacement Cost - Equipment

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK ASSESSMENT
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	7	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	7	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	7	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	8	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	9	\$ 32,400.00	fair	L
PARAMEDIC SERVICES	STRETCHER - STRYKER POWER PRO XT	2	\$ 32,400.00	good	L
PUBLIC WORKS	BOOM BRUSH CUTTER	6	\$ 23,100.00	fair	L
PUBLIC WORKS	BOOM FLAIL	6	\$ 25,000.00	fair	L
PUBLIC WORKS	BOOM MOWER	6	\$ 108,800.00	fair	L
PUBLIC WORKS	BOOM MOWER	10	\$ 15,400.00	fair	L
PUBLIC WORKS	PLATE PACKER BOMAG	10	\$ 17,800.00	fair	L
PUBLIC WORKS	RETROREFLECTOMETER HANDHELD	4	\$ 16,100.00	fair	L
PUBLIC WORKS	SERVER HP PROLIANT DL380 GEN9	6	\$ 20,000.00	fair	L
PUBLIC WORKS	TANK WATER SLIP-ON	9	\$ 30,900.00	fair	L
PUBLIC WORKS	BOOM FLAIL MOWER	2	\$ 15,400.00	good	L
PUBLIC WORKS	BOOM FLAIL MOWER	3	\$ 15,300.00	good	L
PUBLIC WORKS	BOOM FLAIL MOWER	3	\$ 15,300.00	good	L
PUBLIC WORKS	PRESSURE WASHER	2	\$ 17,800.00	good	L
PUBLIC WORKS	RETROREFLECTOMETER HANDHELD	2	\$ 16,100.00	good	L
PUBLIC WORKS	SWEEPER PEMBROKE	3	\$ 27,400.00	good	L
PUBLIC WORKS	WORK MANAGER - PW	23	NA	NA	
PUBLIC WORKS	BUSH HOG/DITCH MOWER-GOSHEN	19	\$ 15,000	poor	M
PUBLIC WORKS	BUSH HOG/DITCH MOWER-PEMBROKE	19	\$ 15,000	poor	M
PUBLIC WORKS	BUSH HOG/DITCH MOWER-SW	19	\$ 15,000	poor	M
PUBLIC WORKS	BOOM MOWER	11	\$ 15,400.00	poor	L
PUBLIC WORKS	BOOM MOWER	12	\$ 15,400.00	poor	L
PUBLIC WORKS	CRASH CUSHION	18	\$ 51,000.00	poor	L
PUBLIC WORKS	FIRE DISPATCH CONSOLE	15	\$ 78,600.00	poor	L
PUBLIC WORKS	GENERATOR - 100 KW	23	\$ 89,500.00	poor	L
PUBLIC WORKS	RWIS STATION - FOYMOUNT	20	\$ 298,800.00	poor	L
PUBLIC WORKS	RWIS STATION - KILLALOE	20	\$ 217,800.00	poor	L
PUBLIC WORKS	SERVER HP DL380R05 - PW	15	\$ 20,000.00	poor	L
PUBLIC WORKS	STEAMER THOMPSON W/HOSE	11	\$ 17,300.00	poor	L
PUBLIC WORKS	STEAMER THOMPSON W/HOSE	13	\$ 17,300.00	poor	L
PUBLIC WORKS	TOTAL SURVEY STATION	16	\$ 31,700.00	poor	L
PUBLIC WORKS	PW-SWEEPER ATTACHMENTGOSHEN	0	\$ 29,200.00	very good	L
PUBLIC WORKS	BRUSH CHIPPER	24	\$ 65,200.00	very poor	M
PUBLIC WORKS	PAVEMENT MARKER - COBDEN / GOSH	45	\$ 29,600.00	very poor	M
PUBLIC WORKS	PAVEMENT MARKER - PEMBROKE / SO	22	\$ 19,300.00	very poor	M
PUBLIC WORKS	PRESSURE WASHER	22	\$ 17,800.00	very poor	M
PUBLIC WORKS	REPEATER FIRE DISPATCH ARNPRIOR	24	\$ 101,600.00	very poor	M
PUBLIC WORKS	REPEATER FIRE DISPATCH ROLPHTON	24	\$ 101,600.00	very poor	M
PUBLIC WORKS	REPEATER FIRE DISPATCH FOYMOUNT	24	\$ 101,600.00	very poor	M
PUBLIC WORKS	REPEATER PW RADIO SYSTEM ARNPRIOR	23	\$ 92,800.00	very poor	M
PUBLIC WORKS	REPEATER PW RADIO SYSTEM BISSET C	23	\$ 92,800.00	very poor	M
PUBLIC WORKS	REPEATER PW RADIO SYSTEM FOYMOI	23	\$ 92,800.00	very poor	M
PUBLIC WORKS	SERVER HP PROLIANT DL380 G7	11	\$ 20,000.00	very poor	M
PUBLIC WORKS	SHOULDER RECLAIMER PEMBROKE	20	\$ 17,000.00	very poor	M
RENFREW COUNTY HOUSING	BAS - CONTROL SYSTEM	4	\$ 87,700.00	fair	L
RENFREW COUNTY HOUSING	BAS - CONTROL SYSTEM	4	\$ 58,500.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANEL	6	\$ 21,500.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANEL	6	\$ 34,000.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANEL	7	\$ 18,100.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANEL	7	\$ 22,200.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANEL	8	\$ 34,300.00	fair	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANEL	2	\$ 15,200.00	good	L
RENFREW COUNTY HOUSING	FIRE ALARM SYSTEM - CONTROL PANEL	2	\$ 15,000.00	good	L
RENFREW COUNTY HOUSING	GENERATOR - 75 STAFFORD	9	\$ 60,400.00	fair	L
RENFREW COUNTY HOUSING	GENERATOR - PALMER RAPIDS	11	\$ 172,300.00	fair	L
RENFREW COUNTY HOUSING	GENERATOR KOHLER	6	\$ 93,900.00	fair	L
RENFREW COUNTY HOUSING	SECURITY SYSTEM - CAMERA	12	\$ 15,300.00	poor	L
RENFREW COUNTY HOUSING	SECURITY SYSTEM - CAMERAS	13	\$ 27,600.00	poor	L
		12	\$ 13,085,200.00	FAIR	L

Current Service Level Replacement Costs - Vehicles

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK Assesment
DEVELOPMENT AND PROPERTY	TRACTOR KUBOTA W/MOWER & BLO	5	\$ 120,000	fair	L
DEVELOPMENT AND PROPERTY	TRUCK PICKUP CHEVROLET SILVERADC	6	\$ 45,000	fair	L
DEVELOPMENT AND PROPERTY	TRUCK PICKUP CHEVROLET SILVERADC	7	\$ 45,000	poor	M
DEVELOPMENT AND PROPERTY	TRUCK PICKUP DODGE RAM 1500 4X2	11	\$ 45,000	poor	M
DEVELOPMENT AND PROPERTY	TRUCK PICKUP DODGE RAM 1500 4X4	4	\$ 45,000	good	L
DEVELOPMENT AND PROPERTY	VAN FORD TRANSIT CARGO	1	\$ 60,000	very good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	5	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	5	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	5	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	5	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	5	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	6	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	6	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	6	\$ 285,000	fair	M
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	2	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	2	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	2	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	2	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	2	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	3	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	3	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	3	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	4	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	4	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	4	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	4	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	4	\$ 285,000	good	L
PARAMEDIC SERVICE	AMBULANCE DEMERS TYPE III	4	\$ 285,000	good	L
PARAMEDIC SERVICE	RETIRED AMBULANCE DEMERS TYPE II	11	\$ 285,000	very poor	M
PARAMEDIC SERVICE	TRAILER - CARGO	1	\$ 15,000	very good	L
PARAMEDIC SERVICE	TRAILER - CARGO	1	\$ 15,000	very good	L
PARAMEDIC SERVICE	TRAILER - CARGO TANDEM	5	\$ 15,000	fair	L
PARAMEDIC SERVICE	TRAILER - EMERGENCY COMMAND	8	\$ 20,000	fair	L
PARAMEDIC SERVICE	TRAILER CARGO PARAMEDIC	16	\$ 15,000	poor	M
PARAMEDIC SERVICE	TRUCK CHEVROLET TAHOE	5	\$ 120,000	fair	L
PARAMEDIC SERVICE	TRUCK CHEVROLET TAHOE	5	\$ 120,000	fair	L
PARAMEDIC SERVICE	TRUCK CHEVROLET TAHOE	5	\$ 120,000	fair	L
PARAMEDIC SERVICE	TRUCK ERV CHEV TAHOE	1	\$ 120,000	very good	L
PARAMEDIC SERVICE	TRUCK EVR CHEV TAHOE	1	\$ 120,000	very good	L
PARAMEDIC SERVICE	TRUCK EVR CHEV TAHOE	1	\$ 120,000	very good	L
PARAMEDIC SERVICE	TRUCK FORD EXPEDITION	7	\$ 120,000	poor	M
PARAMEDIC SERVICE	TRUCK FORD EXPEDITION	8	\$ 120,000	poor	M
PARAMEDIC SERVICE	TRUCK FORD F250	8	\$ 150,000	poor	M
PARAMEDIC SERVICE	TRUCK GMC SIERRA 2500	5	\$ 150,000	fair	L
PARAMEDIC SERVICE	UTV POLARIS RANGER	5	\$ 25,000	fair	L
PARAMEDIC SERVICE	UTV POLARIS RANGER	2	\$ 25,000	good	L
PARAMEDIC SERVICE	UTV POLARIS RANGER	8	\$ 25,000	poor	M
PUBLIC WORKS	BACKHOE/LOADER CASE	0	\$ 189,000	very good	L
PUBLIC WORKS	BACKHOE/LOADER CAT	27	\$ 189,000	very poor	M
PUBLIC WORKS	BACKHOE/LOADER JOHN DEERE	11	\$ 189,000	fair	L
PUBLIC WORKS	BACKHOE/LOADER JOHN DEERE	12	\$ 189,000	fair	L
PUBLIC WORKS	BACKHOE/LOADER JOHN DEERE	13	\$ 189,000	fair	L
PUBLIC WORKS	BACKHOE/LOADER JOHN DEERE	3	\$ 189,000	good	L
PUBLIC WORKS	BACKHOE/LOADER JOHN DEERE	17	\$ 189,000	poor	M
PUBLIC WORKS	EXCAVATOR VOLVO WHEELED	5	\$ 500,000	good	L
PUBLIC WORKS	GRADER CHAMPION	20	\$ 500,000	very poor	M
PUBLIC WORKS	GRADER NORAM 65E	7	\$ 500,000	fair	L
PUBLIC WORKS	GRADER NORAM 65E	9	\$ 500,000	fair	L
PUBLIC WORKS	GRADER NORAM 65E	11	\$ 500,000	fair	L
PUBLIC WORKS	GRADER NORAM 65E	4	\$ 500,000	good	L
PUBLIC WORKS	LOADER JOHN DEERE 624K	15	\$ 300,000	poor	M
PUBLIC WORKS	PW-6 TON TANDEM TRUCK-624-22	0	\$ 400,000	very good	L
PUBLIC WORKS	RETIRED AMBULANCE DEMERS 2 STRE	16	\$ 285,000	very poor	M
PUBLIC WORKS	RETIREDAMBULANCE DEMERS 2 STRE	17	\$ 285,000	very poor	M
PUBLIC WORKS	TRACTOR KUBOTA	4	\$ 120,000	good	L
PUBLIC WORKS	TRACTOR MASSEY FERGUSON	19	\$ 120,000	poor	M
PUBLIC WORKS	TRACTOR MASSEY FERGUSON	21	\$ 120,000	very poor	M
PUBLIC WORKS	TRACTOR MASSEY FERGUSON	21	\$ 120,000	very poor	M
PUBLIC WORKS	TRACTOR MASSEY FERGUSON 5711D	1	\$ 120,000	very good	L
PUBLIC WORKS	TRAILER - 20 TON CRAIG	38	\$ 50,000	very poor	M
PUBLIC WORKS	TRAILER - 20 TON TANDEM	24	\$ 50,000	poor	M
PUBLIC WORKS	TRAILER - 20 TON TANDEM - S.W.	21	\$ 50,000	poor	M

Current Service Level Replacement Costs - Vehicles

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK Assesment
PUBLIC WORKS	TRAILER - 30 TON 3 AXLE TAG	2	\$ 70,000	good	L
PUBLIC WORKS	TRAILER - CARGO CONSTRUCTION	19	\$ 15,000	poor	M
PUBLIC WORKS	TRAILER - CARGO TANDEM	13	\$ 15,000	fair	L
PUBLIC WORKS	TRAILER - CARGO TANDEM	28	\$ 15,000	very poor	M
PUBLIC WORKS	TRAILER - CRACK SEALER TRANSPORTE	6	\$ 15,000	fair	L
PUBLIC WORKS	TRAILER - MESSAGE SIGN	2	\$ 32,000	good	L
PUBLIC WORKS	TRAILER - MESSAGE SIGN	2	\$ 32,000	good	L
PUBLIC WORKS	TRAILER - RADAR SIGN	2	\$ 15,000	good	L
PUBLIC WORKS	TRAILER - WEB EC1800S	1	\$ 15,000	very good	L
PUBLIC WORKS	TRAILER (2) - PORTABLE TRAFFIC SIGN	6	\$ 90,000	fair	L
PUBLIC WORKS	TRAILER CARGO LEG SINGLE AXLE	1	\$ 15,000	very good	L
PUBLIC WORKS	TRUCK 3 TON FREIGHTLINER	13	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 3 TON FREIGHTLINER	13	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 3 TON INTER	14	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 3 TON INTER	14	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON FREIGHTLINER	11	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON FREIGHTLINER	11	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON FREIGHTLINER	11	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON FREIGHTLINER	3	\$ 400,000	good	L
PUBLIC WORKS	TRUCK 6 TON FREIGHTLINER	3	\$ 400,000	good	L
PUBLIC WORKS	TRUCK 6 TON FREIGHTLINER	4	\$ 400,000	good	L
PUBLIC WORKS	TRUCK 6 TON FREIGHTLINER WATER T	2	\$ 400,000	good	L
PUBLIC WORKS	TRUCK 6 TON INTER	5	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	7	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	7	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	8	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	8	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	8	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	10	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	10	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	12	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	14	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON INTER	15	\$ 400,000	poor	M
PUBLIC WORKS	TRUCK 6 TON INTER	16	\$ 400,000	poor	M
PUBLIC WORKS	TRUCK 6 TON INTER	16	\$ 400,000	poor	M
PUBLIC WORKS	TRUCK 6 TON INTER	23	\$ 400,000	very poor	M
PUBLIC WORKS	TRUCK 6 TON INTER	34	\$ 400,000	very poor	M
PUBLIC WORKS	TRUCK 6 TON WESTERN STAR	6	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK 6 TON WESTERN STAR	9	\$ 400,000	fair	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	3	\$ 45,000	good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	3	\$ 45,000	good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	3	\$ 45,000	good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	0	\$ 45,000	very good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	0	\$ 45,000	very good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	0	\$ 45,000	very good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	0	\$ 45,000	very good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	0	\$ 45,000	very good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	0	\$ 45,000	very good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	4	\$ 45,000	good	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	8	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	8	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	5	\$ 45,000	fair	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	5	\$ 45,000	fair	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	5	\$ 45,000	fair	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	6	\$ 45,000	fair	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	7	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	6	\$ 45,000	fair	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	6	\$ 45,000	fair	L
PUBLIC WORKS	TRUCK PICKUP CHEVROLET SILVERADC	6	\$ 45,000	fair	L
PUBLIC WORKS	TRUCK PICKUP DODGE RAM 1500 4X2	9	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK PICKUP DODGE RAM 1500 4X2	9	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK PICKUP DODGE RAM 1500 4X2	11	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK PICKUP DODGE RAM 1500 4X4	4	\$ 45,000	good	L
PUBLIC WORKS	TRUCK PICKUP DODGE RAM 1500 4X4	4	\$ 45,000	good	L
PUBLIC WORKS	TRUCK PICKUP DODGE RAM 1500 4X4	9	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK PICKUP DODGE RAM 1500 4X4	10	\$ 45,000	poor	M
PUBLIC WORKS	TRUCK SERVICE F-350	1	\$ 135,000	very good	L
RENFREW COUNTY HOUSING	TRACTOR KUBOTA A01	1	\$ 120,000	very good	L
RENFREW COUNTY HOUSING	TRACTOR KUBOTA A07	12	\$ 120,000	fair	L
RENFREW COUNTY HOUSING	TRACTOR KUBOTA P13	6	\$ 120,000	fair	L
RENFREW COUNTY HOUSING	TRACTOR KUBOTA P18	7	\$ 120,000	fair	L
RENFREW COUNTY HOUSING	TRACTOR KUBOTA R06	7	\$ 120,000	fair	L

Current Service Level Replacement Costs - Vehicles

DEPARTMENT DIVISION	DESCRIPTION	AGE	REPLACEMENT VALUE	CONDITION	RISK Assesment
RENFREW COUNTY HOUSING	TRUCK PICKUP CHEVROLET SILVERADC	6	\$ 45,000	fair	L
RENFREW COUNTY HOUSING	TRUCK PICKUP CHEVROLET SILVERADC	7	\$ 45,000	poor	M
RENFREW COUNTY HOUSING	TRUCK PICKUP DODGE RAM 2500	11	\$ 60,000	poor	M
RENFREW COUNTY HOUSING	TRUCK PICKUP FORD F150	3	\$ 45,000	good	L
RENFREW COUNTY HOUSING	VAN MTCE CHEVROLET 11	12	\$ 60,000	poor	M
RENFREW COUNTY HOUSING	VAN MTCE FORD	5	\$ 60,000	fair	L
RENFREW COUNTY HOUSING	VAN MTCE NISSAN 2013	10	\$ 60,000	poor	M
RENFREW COUNTY HOUSING	VAN MTCE NISSAN 2014	8	\$ 60,000	poor	M
RENFREW COUNTY HOUSING	VAN MTCE NISSAN 2018	5	\$ 60,000	fair	L
		8	\$ 28,647,000	fair	L

Appendix C
Official Plan Growth Projections

APPENDIX A

Population, Projected population and % Share of Growth by Municipality to 2036

**Please review in accordance with Section 1.3(8) of the County Official Plan **

Municipality	Base Year Population 2011	% Share of County Growth (20 yr)		Projected Population				
				2016	2021	2026	2031	2036
Admaston Bromley	2844	0.6%	Low	2858	2873	2887	2901	2916
			High	2887	2930	2975	3020	3065
Arnprior	8114	18.0%	Low	8528	8963	9420	9901	10406
			High	8741	9417	10144	10928	11773
Bonnechere Valley	3763	2.3%	Low	3820	3877	3936	3995	4056
			High	3858	3955	4055	4158	4263
Brudenell, Lyndoch & Raglan	1658	0.3%	Low	1666	1675	1683	1691	1700
			High	1683	1708	1734	1760	1787
Deep River	4193	1.7%	Low	4235	4278	4321	4364	4408
			High	4299	4407	4519	4633	4750
Greater Madawaska	2485	3.1%	Low	2560	2638	2718	2801	2886
			High	2599	2718	2842	2973	3109
Head, Clara & Maria	235	0.1%	Low	239	242	246	250	253
			High	241	247	253	260	266
Horton	2719	2.8%	Low	2788	2858	2930	3004	3080
			High	2830	2945	3064	3189	3318
Killaloe, Hagarty & Richards	2402	0.5%	Low	2414	2426	2438	2450	2463
			High	2438	2475	2512	2550	2589
Laurentian Hills	2811	0.6%	Low	2825	2839	2853	2868	2882
			High	2853	2896	2940	2985	3030
Laurentian Valley	9657	16.7%	Low	10050	10458	10883	11325	11786
			High	10150	10667	11211	11783	12384
Madawaska Valley	4282	0.8%	Low	4303	4325	4347	4368	4390
			High	4347	4412	4479	4546	4615
McNab/Braeside	7371	6.1%	Low	7520	7671	7826	7984	8145
			High	7633	7904	8184	8475	8775
North Algona Wilberforce	2873	1.8%	Low	2916	2960	3005	3050	3096
			High	2946	3020	3096	3174	3255
Petawawa	15988	27.6%	Low	16638	17314	18018	18750	19512
			High	17055	18192	19406	20701	22082
Renfrew	8218	5.0%	Low	8342	8468	8596	8725	8857
			High	8426	8638	8856	9080	9309
Whitewater	6921	12.0%	Low	7202	7495	7800	8117	8447
			High	7274	7645	8035	8445	8876
Renfrew County	86534	100.0%	Low	88904	91360	93906	96546	99282
			High	90257	94178	98308	102659	107245

*Data Source: Population data from Census of Canada. Population projections prepared by County of Renfrew

Appendix D
10 year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	ACTION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRAT	Firewall (Main Site)				\$ 26,000					\$ 26,000		\$ 52,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRAT	LAN		\$ 75,000					\$ 75,000				\$ 150,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRAT	VM Ware Server	\$ 25,000			\$ 25,000			\$ 25,000			\$ 25,000	\$ 100,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRAT	VM Ware Server		\$ 25,000	\$ 25,000			\$ 25,000			\$ 25,000		\$ 75,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRAT	VM Ware Server		\$ 25,000			\$ 25,000			\$ 25,000			\$ 75,000
CORPORATE SERVICES	EQUIPMENT	RENFREW COUNTY PL	Firewall (Main Site)			\$ 26,000					\$ 26,000			\$ 52,000
CORPORATE SERVICES	EQUIPMENT	RENFREW COUNTY PL	VM Ware Server		\$ 15,000			\$ 15,000			\$ 15,000			\$ 45,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPR	D5021 - Branch Wiring									\$ 84,044		\$ 84,044
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPR	D5038 - Security Systems	\$ 30,941										\$ 30,941
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPR	Garage Oil/Water Separator (floor drain)	\$ 50,000										\$ 50,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPR	Garage Upgrade to Store Vehicle	\$ 30,000										\$ 30,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPR	Generator	\$ 70,000										\$ 70,000
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	B2010 - Exterior Walls								\$ 74,259			\$ 74,259
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	B2020 - Exterior Windows					\$ 247,531						\$ 247,531
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	B30 - Roofing	\$ 123,765										\$ 123,765
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	C1020 - Fittings					\$ 81,526						\$ 81,526
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	D2040 - Rain Water Drainage							\$ 48,421				\$ 48,421
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	D3012 - Gas Supply System					\$ 52,106						\$ 52,106
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	D3060 - Controls And Instrumentation				\$ 74,259							\$ 74,259
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	D5092 - Emergency Power & Generation		\$ 185,648									\$ 185,648
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	E2020 - Movable Furnishings			\$ 30,941			\$ 30,941			\$ 30,941		\$ 92,824
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	G2020 - Parking Lots		\$ 123,765									\$ 123,765
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRAT	Generator Transfer Switch	\$ 33,000										\$ 33,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	B2010 - Exterior Walls							\$ 61,883				\$ 61,883
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	B2030 - Exterior Doors			\$ 34,430								\$ 34,430
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	B2040 - Industrial Doors	\$ 37,130										\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	B30 - Roofing		\$ 185,648									\$ 185,648
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	C1020 - Fittings	\$ 25,223										\$ 25,223
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	C3060 - Floor Finishes - Units			\$ 41,585								\$ 41,585
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	C3080 - Ceiling Finishes - Units						\$ 86,636					\$ 86,636
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D1010 - Elevators & Lifts	\$ 32,179										\$ 32,179
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D2010 - Plumbing Fixtures			\$ 37,130								\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D3034 - Packaged Air Conditioning Units				\$ 185,648							\$ 185,648
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D3045 - Exhaust Ventilation Systems							\$ 37,835				\$ 37,835
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D4030 - Fire Protection Specialties					\$ 61,883						\$ 61,883
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D5021 - Branch Wiring								\$ 58,972			\$ 58,972
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D5022 - Lighting Equipment	\$ 74,259										\$ 74,259
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D5037 - Fire Alarm System		\$ 55,557									\$ 55,557
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	D5038 - Security Systems	\$ 74,082										\$ 74,082
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	E2020 - Movable Furnishings								\$ 61,894			\$ 61,894
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	Finish second Exterior Garage	\$ 250,000										\$ 250,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	G2040 - Site Development								\$ 37,130			\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PL	G2050 - Landscaping					\$ 49,506						\$ 49,506
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	ARNPRIOR BASE STATI	B2040 - Industrial Doors							\$ 37,130				\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	ARNPRIOR BASE STATI	C1010 - Partitions								\$ 25,743			\$ 25,743
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	ARNPRIOR BASE STATI	D3034 - Packaged Air Conditioning Units	\$ 18,565										\$ 18,565
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	BARRY'S BAY BASE STA	B2040 - Industrial Doors					\$ 37,130						\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	BARRY'S BAY BASE STA	D3034 - Packaged Air Conditioning Units			\$ 18,565								\$ 18,565
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	DEEP RIVER BASE STA	B2040 - Industrial Doors						\$ 37,130					\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	DEEP RIVER BASE STA	D3034 - Packaged Air Conditioning Units									\$ 18,565		\$ 18,565
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	PETAWAWA BASE STA	B2040 - Industrial Doors					\$ 37,130						\$ 37,130
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE I	PETAWAWA BASE STA	D3034 - Packaged Air Conditioning Units			\$ 18,565								\$ 18,565
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREV	C3010 - Wall Finishes						\$ 40,755					\$ 40,755
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREV	D2095 - Domestic Water Heaters				\$ 39,705							\$ 39,705
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREV	E2010 - Fixed Furnishings								\$ 29,413			\$ 29,413
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREV	E2020 - Movable Furnishings								\$ 29,413			\$ 29,413
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP CHEV SILVERADO 1500 4X		\$ 60,000							\$ 60,000		\$ 120,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP CHEV SILVERADO 4X4	\$ 60,000						\$ 60,000				\$ 120,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 1500 4X4						\$ 60,000					\$ 60,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 1500 4X4	\$ 60,000							\$ 60,000			\$ 120,000
DEVELOPMENT AND PROPERTY	VEHICLES	SPECIAL	CANAM 4x4 ATV				\$ 20,000							\$ 20,000
DEVELOPMENT AND PROPERTY	VEHICLES	TRACTOR/LOADER/GR	LAWN TRACTOR					\$ 40,000						\$ 40,000
DEVELOPMENT AND PROPERTY	VEHICLES	TRACTOR/LOADER/GR	LAWN TRACTOR FOR CAB (GR SERIES)								\$ 25,000			\$ 25,000
LONG TERM CARE - BM	BUILDING	A10 - Foundations	Concrete slab		\$ 95,000									\$ 95,000
LONG TERM CARE - BM	BUILDING	B10 - Superstructure	Cement blocks, metal studding and concre				\$ 60,000							\$ 60,000
LONG TERM CARE - BM	BUILDING	B2010 - Exterior Walls	Clay brick clad exterior walls	\$ 10,000						\$ 80,000				\$ 90,000
LONG TERM CARE - BM	BUILDING	B2020 - Exterior Windo	exterior windows			\$ 100,000				\$ 125,000				\$ 225,000
LONG TERM CARE - BM	BUILDING	B30 - Roofing	washed river stone over single EPDM roof								\$ 250,000			\$ 250,000
LONG TERM CARE - BM	BUILDING	B30 - Roofing	washed river stone over single EPDM roof									\$ 275,000		\$ 275,000
LONG TERM CARE - BM	BUILDING	C1020 - Fittings	SpecialityAustco system						\$ 30,000					\$ 30,000
LONG TERM CARE - BM	BUILDING	C1030 - Interior Doors	4 interior sliding doors, 2 interior glass do	\$ 0		\$ 38,000								\$ 38,000
LONG TERM CARE - BM	BUILDING	C1030 - Interior Doors	Interior doors include 199 steel units, 365	\$ 0			\$ 28,735							\$ 28,735
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	Ceramic tile				\$ 70,000							\$ 70,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	Concrete			\$ 45,855								\$ 45,855
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl	\$ 40,000						\$ 45,000				\$ 85,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl							\$ 45,000				\$ 45,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl	\$ 54,000								\$ 60,000		\$ 114,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl			\$ 54,000								\$ 54,000

DEPARTMENT DIVISION	DESCRIPTION	ACTION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
LONG TERM CARE - BM	BUILDING	C3030 - Ceiling Finishes T-bar					\$ 81,520							\$ 81,520
LONG TERM CARE - BM	BUILDING	D1010 - Elevators & Lift OTIS passenger elevator			\$ 40,000								\$ 500,000	\$ 540,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtu Argo Tubs		\$ 35,000				\$ 35,000			\$ 40,000			\$ 110,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtu Argo Tubs		\$ 35,000									\$ 40,000	\$ 75,000
LONG TERM CARE - BM	BUILDING	D2020 - Domestic Watr Municipal water-Metered			\$ 35,000									\$ 35,000
LONG TERM CARE - BM	BUILDING	D2095 - Domestic Watr Replacement completed 2014		\$ 225,000										\$ 225,000
LONG TERM CARE - BM	BUILDING	D3012 - Gas Supply Sys Natural Gas								\$ 34,080				\$ 34,080
LONG TERM CARE - BM	BUILDING	D3024 - Boiler Room Fl						\$ 34,080						\$ 34,080
LONG TERM CARE - BM	BUILDING	D3034 - Packaged Air C replacement of servery units				\$ 50,000								\$ 50,000
LONG TERM CARE - BM	BUILDING	D3055 - Fin Tube Radia Heaters in all rooms			\$ 125,000			\$ 20,000			\$ 20,000			\$ 165,000
LONG TERM CARE - BM	BUILDING	D3058-D - Make-Up AH 7 AHU units serving building, ranging from						\$ 93,010	\$ 93,010	\$ 93,010	\$ 93,010			\$ 372,040
LONG TERM CARE - BM	BUILDING	D3060 - Controls And Ir updating 2015			\$ 50,000									\$ 50,000
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers sprinklers		\$ 45,000					\$ 50,000					\$ 95,000
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers sprinklers			\$ 30,000									\$ 30,000
LONG TERM CARE - BM	BUILDING	D5010 - Electrical Servi Municipal, Marcus serial # 9578-994 trans			\$ 30,000									\$ 30,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipr Changing to LED lights			\$ 30,000			\$ 30,000			\$ 30,000			\$ 90,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipr T8-2016 Incandescent-925 Tunsten Halogen					\$ 124,000							\$ 124,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipr T8-2016 Incandescent-925 Tunsten Halogen						\$ 100,000						\$ 100,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipr T8-2016 Incandescent-925 Tunsten Halogen							\$ 100,000					\$ 100,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipr T8-2016 Incandescent-925 Tunsten Halogen								\$ 100,000				\$ 100,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER Firewall (Main Site)			\$ 20,000						\$ 20,000			\$ 40,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER Firewall (Main Site)			\$ 20,000						\$ 20,000			\$ 40,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER VM Ware Server		\$ 15,000				\$ 15,000			\$ 15,000			\$ 45,000
LONG TERM CARE - BM	EQUIPMENT	D3016 - Solar Energy S New solar panels Repairs - Replace invert		\$ 25,000										\$ 25,000
LONG TERM CARE - BM	EQUIPMENT	D5032 - Intercommunit Nurse call system		\$ 0			\$ 225,000							\$ 225,000
LONG TERM CARE - BM	EQUIPMENT	D5035 - Television Syst Satellite television				\$ 61,140								\$ 61,140
LONG TERM CARE - BM	EQUIPMENT	D5037 - Fire Alarm Syst Fire Alarm System					\$ 100,000							\$ 100,000
LONG TERM CARE - BM	EQUIPMENT	D5091 - Exit & Emerger Hard wired Emergency and Exit Lights					\$ 20,000							\$ 20,000
LONG TERM CARE - BM	EQUIPMENT	D5092 - Emergency Pon Detroit generator 375 Kva		\$ 500,000							\$ 20,000			\$ 520,000
LONG TERM CARE - BM	EQUIPMENT	E1042 - Laundry Room 3 washers new dryers		\$ 0							\$ 80,000			\$ 80,000
LONG TERM CARE - BM	EQUIPMENT	E1042 - Laundry Room 3 washers new dryers				\$ 40,000				\$ 50,000				\$ 90,000
LONG TERM CARE - BM	EQUIPMENT	E2010 - Fixed Furnishin kitchen cabinets 2 x servery 2 x cabinets i		\$ 140,000										\$ 140,000
LONG TERM CARE - ML	BUILDING	B2030 - Exterior Doors steel doors									\$ 35,420			\$ 35,420
LONG TERM CARE - ML	BUILDING	B2040 Industrial Doors Garage doors								\$ 25,000				\$ 25,000
LONG TERM CARE - ML	BUILDING	B30 - Roofing BUR lower						\$ 150,000						\$ 150,000
LONG TERM CARE - ML	BUILDING	B30 - Roofing BUR upper					\$ 400,000							\$ 400,000
LONG TERM CARE - ML	BUILDING	C1030 - Interior Doors wood doors RHA and office areas					\$ 30,000				\$ 30,570			\$ 60,570
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes Ceramic flooring (ceramic repair 1st Floor)		\$ 10,000					\$ 50,000			\$ 10,000		\$ 70,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes Painted/Sealed concrete floor							\$ 54,211					\$ 54,211
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes Resilient sheet flooring **** (corridors) - i							\$ 75,000					\$ 75,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes Resilient sheet flooring **** (corridors) - C Block							\$ 75,000					\$ 75,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes Resilient sheet flooring replaced to vinyl p		\$ 60,000								\$ 60,000		\$ 120,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes Resilient tile flooring					\$ 30,000							\$ 30,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes Waterproof membrane on floors							\$ 30,000					\$ 30,000
LONG TERM CARE - ML	BUILDING	D1010 - Elevators & Lift 2 passenger elevator - Panachrome + 3D		\$ 15,500								\$ 15,500		\$ 31,000
LONG TERM CARE - ML	BUILDING	D1011 - Passage Elevat 10 ceiling lift motors with tilt carrier frame		\$ 65,000						\$ 80,000			\$ 65,000	\$ 210,000
LONG TERM CARE - ML	BUILDING	D2010 - Plumbing Fixtu 162 Water closets, 3 urinals, 162 washroo					\$ 60,000							\$ 60,000
LONG TERM CARE - ML	BUILDING	D2095 - Domestic Watr 2 domestic and 2 laundry / kitchen				\$ 127,375								\$ 127,375
LONG TERM CARE - ML	BUILDING	D3022 - Hot Water Boil building heating			\$ 200,000									\$ 200,000
LONG TERM CARE - ML	BUILDING	D3022 - Hot Water Boil Room C317 for domestic hot water									\$ 300,000			\$ 300,000
LONG TERM CARE - ML	BUILDING	D3031 - Chiller Eddie Test / Heater replacement		\$ 35,000					\$ 170,000				\$ 35,000	\$ 240,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air C ERV 1 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$ 300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air C ERV 2 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$ 300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air C ERV 3 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$ 300,000						\$ 85,000			\$ 385,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air C ERV 4 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$ 300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air C Humidifiers								\$ 85,000				\$ 85,000
LONG TERM CARE - ML	BUILDING	D3034 - Study - Air Cor Eng. Study / tender		\$ 25,000									\$ 25,000	\$ 50,000
LONG TERM CARE - ML	BUILDING	D3035 - Cooling Piping				\$ 136,546								\$ 136,546
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventil: 18 x Upblast style ventilation fans					\$ 32,000							\$ 32,000
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventil: 2 x air volume 4700 x 3300 Unit ventilator				\$ 30,000								\$ 30,000
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventil: VAV boxes - 43 VAVs Resident Areas Phas								\$ 50,000				\$ 50,000
LONG TERM CARE - ML	BUILDING	D3058-D - Make-Up AH Room C222 - AHU #4 - Kitchen			\$ 25,000									\$ 25,000
LONG TERM CARE - ML	BUILDING	D3058-D - Make-Up AH Room C222 - Humidifier & AHU #2 - C Bloc				\$ 50,000								\$ 50,000
LONG TERM CARE - ML	BUILDING	D3058-D - Make-Up AH Room C222 - Humidifier & AHU #3 - Auditorium & Chapel					\$ 50,000							\$ 50,000
LONG TERM CARE - ML	BUILDING	D3060 - Controls And Ir updated 2019		\$ 36,500									\$ 36,500	\$ 73,000
LONG TERM CARE - ML	BUILDING	D4010 - Sprinklers Yes						\$ 30,000						\$ 30,000
LONG TERM CARE - ML	BUILDING	D5010 - Electrical Servi 347/600 Volt, 1200 amp								\$ 311,080				\$ 311,080
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipr C Block					\$ 100,000							\$ 100,000
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipr Changing to LED lights		\$ 30,000				\$ 30,000						\$ 60,000
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipr RHA Dining & Activity rooms lighting A & i					\$ 100,000							\$ 100,000
LONG TERM CARE - ML	BUILDING	D5091 - Exit & Emerger Hard wired Emergency and Exit Lights					\$ 20,000							\$ 20,000
LONG TERM CARE - ML	BUILDING	SITE WORK Fountains, Pools, And Watercourses		\$ 27,000					\$ 27,000			\$ 28,000		\$ 82,000
LONG TERM CARE - ML	BUILDING	SITE WORK Parking Lots							\$ 350,000					\$ 350,000
LONG TERM CARE - ML	BUILDING	SITE WORK Pedestrian Paving		\$ 30,000				\$ 35,176						\$ 65,176
LONG TERM CARE - ML	BUILDING	SITE WORK Roadways								\$ 150,000				\$ 150,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER Firewall (Main Site)			\$ 20,000					\$ 20,000				\$ 40,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER Firewall (Main Site)			\$ 20,000					\$ 20,000				\$ 40,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER VM Ware Server		\$ 15,000				\$ 15,000			\$ 15,000			\$ 45,000

DEPARTMENT DIVISION	DESCRIPTION	ATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	BRIDGE	Arnprior CPR Overhead	0.01 km S of Lot 6 Con B-McNab			\$ 60,000	\$ 540,000							\$ 600,000
PUBLIC WORKS	BRIDGE	Balaclava Bridge	2.6 km N of Hwy 132								\$ 32,000	\$ 288,000		\$ 320,000
PUBLIC WORKS	BRIDGE	Black Creek Bridge	3.2 km N of County Road 30					\$ 20,000	\$ 180,000					\$ 200,000
PUBLIC WORKS	BRIDGE	Bonnechere River Low	0.65 km E of Bridge St (HWY 41)			\$ 150,000	\$ 1,350,000							\$ 1,500,000
PUBLIC WORKS	BRIDGE	Brennans Creek Bridge	1.45 km S of Hwy 60	\$ 600,000										\$ 600,000
PUBLIC WORKS	BRIDGE	Bruceston Bridge	5.5 km N of Highway 28					\$ 10,000	\$ 90,000					\$ 100,000
PUBLIC WORKS	BRIDGE	Burnstown Bridge	0.3 km E of County Road 508		\$ 400,000	\$ 3,600,000								\$ 4,000,000
PUBLIC WORKS	BRIDGE	Burnt Bridge	11 km S of County Road 515		\$ 50,000	\$ 880,000								\$ 930,000
PUBLIC WORKS	BRIDGE	Butler Bridge	1 km S of Highway 60	\$ 1,400,000										\$ 1,400,000
PUBLIC WORKS	BRIDGE	Byers Creek Bridge	13 km N of Jct. Highway 60					\$ 47,000	\$ 423,000					\$ 470,000
PUBLIC WORKS	BRIDGE	Calabogie Bridge	1.3 km S of County Road 508			\$ 78,000	\$ 702,000							\$ 780,000
PUBLIC WORKS	BRIDGE	Captain Christopher Be	2.6 km E of County Road 20							\$ 135,000	\$ 1,215,000			\$ 1,350,000
PUBLIC WORKS	BRIDGE	Centennial Lake Bridge	4 km E of Camel Chute					\$ 170,000	\$ 1,530,000					\$ 1,700,000
PUBLIC WORKS	BRIDGE	Clay Bank Bridge	1.9 km South of HWY 417										\$ 140,000	\$ 140,000
PUBLIC WORKS	BRIDGE	Cochrane Creek Bridge	200 m West of Burchat Rd	\$ 100,000		\$ 120,000								\$ 220,000
PUBLIC WORKS	BRIDGE	Combermere Bridge	0.5 km S of County Road 515		\$ 50,000	\$ 2,000,000								\$ 2,050,000
PUBLIC WORKS	BRIDGE	Constant Creek Bridge	4 km W of Junction of County Road 511 &			\$ 45,000	\$ 405,000							\$ 450,000
PUBLIC WORKS	BRIDGE	Constant Creek Bridge	5.3 km N of County Road 508	\$ 140,000	\$ 1,980,000									\$ 2,120,000
PUBLIC WORKS	BRIDGE	Coulas Bay's Bridge	1.5 km W of County Road 58					\$ 6,000	\$ 54,000					\$ 60,000
PUBLIC WORKS	BRIDGE	Danny Constant Bridge	1.5 km W of Highway 41			\$ 44,000	\$ 396,000							\$ 440,000
PUBLIC WORKS	BRIDGE	Davis Mills Bridge	3.1 km S of Round Lake Rd (CR 58)										\$ 85,000	\$ 85,000
PUBLIC WORKS	BRIDGE	Fire Tower Creek Bridge	1 km E of County Road 515					\$ 6,000	\$ 54,000					\$ 60,000
PUBLIC WORKS	BRIDGE	Glenfield Creek Bridge	11 km S of Highway 41 Between Griffith &								\$ 120,000	\$ 1,080,000		\$ 1,200,000
PUBLIC WORKS	BRIDGE	Golden Lake Reserve B	0.7 km S of Highway 60 at Golden Lake				\$ 110,000	\$ 990,000						\$ 1,100,000
PUBLIC WORKS	BRIDGE	Harrington Creek Bridg	2.5 km E of Cormac Road	\$ 800,000										\$ 800,000
PUBLIC WORKS	BRIDGE	Hyland Creek Bridge	4 km N of Highway 41								\$ 60,000	\$ 540,000		\$ 600,000
PUBLIC WORKS	BRIDGE	Jewelville Bridge	3.7 km W of Jct County Road 514/County I					\$ 210,000	\$ 1,890,000					\$ 2,100,000
PUBLIC WORKS	BRIDGE	Johnston Bridge	0.8 km S of Olympic Drive (formerly Highw									\$ 50,000	\$ 450,000	\$ 500,000
PUBLIC WORKS	BRIDGE	Kargus Creek Bridge	1.2 km S of CR 515 (Quadeville Rd)									\$ 10,000	\$ 90,000	\$ 100,000
PUBLIC WORKS	BRIDGE	Latchford Bridge	2.8 km E of Jct County Road 514/County R						\$ 180,000	\$ 1,620,000				\$ 1,800,000
PUBLIC WORKS	BRIDGE	Mackey Creek Bridge	6.2 km S of Highway 17			\$ 13,000	\$ 117,000							\$ 130,000
PUBLIC WORKS	BRIDGE	Madawaska River Bridg	0.1 km E of CR 2 (Daniel St. N.)							\$ 80,000	\$ 720,000			\$ 800,000
PUBLIC WORKS	BRIDGE	Madawaska River Bridg	1.8 km S of County Road 508		\$ 156,000	\$ 1,404,000								\$ 1,560,000
PUBLIC WORKS	BRIDGE	McDonnels Bridge	2.2 km N of County Road 24								\$ 140,000	\$ 1,260,000		\$ 1,400,000
PUBLIC WORKS	BRIDGE	Meilleurs Bridge	0.9 km S of Highway 17				\$ 22,000	\$ 198,000						\$ 220,000
PUBLIC WORKS	BRIDGE	Mill Creek Bridge	0.2 km E of County Road 49			\$ 85,000	\$ 765,000							\$ 850,000
PUBLIC WORKS	BRIDGE	misc. locations	General Structure Repairs	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,500,000
PUBLIC WORKS	BRIDGE	Moffat Canal Bridge	1 km N of County Road 21						\$ 42,000	\$ 378,000				\$ 420,000
PUBLIC WORKS	BRIDGE	Mountain Chute Bridge	5.5 km S of County Road 508					\$ 30,000	\$ 270,000					\$ 300,000
PUBLIC WORKS	BRIDGE	O'Grady Bridge	4.5 km from County Road 512	\$ 40,000	\$ 650,000									\$ 690,000
PUBLIC WORKS	BRIDGE	Paugh Lake Road Bridge	12 km N of Wilno North Road				\$ 120,000	\$ 1,080,000						\$ 1,200,000
PUBLIC WORKS	BRIDGE	Peter Black Bridge	1.5 km E of Highway 41	\$ 1,800,000										\$ 1,800,000
PUBLIC WORKS	BRIDGE	Sherwood River Bridge	17 km N of Highway 60							\$ 60,000	\$ 540,000			\$ 600,000
PUBLIC WORKS	BRIDGE	Snake River Bridge	2.3 km S of County Road 13							\$ 130,000	\$ 1,170,000			\$ 1,300,000
PUBLIC WORKS	BRIDGE	Springtown Bridge	0.3 km S of County Road 508				\$ 70,000	\$ 630,000						\$ 700,000
PUBLIC WORKS	BRIDGE	Stewartville Bridge	0.2 km S of Stewartville						\$ 230,000	\$ 2,070,000				\$ 2,300,000
PUBLIC WORKS	BRIDGE	Third Line Bridge	3.5 km NW of CR 13							\$ 45,000	\$ 405,000			\$ 450,000
PUBLIC WORKS	BRIDGE	Tramore Bridge	0.25 km N of County Road 58	\$ 400,000										\$ 400,000
PUBLIC WORKS	BRIDGE	Turcotte Bridge	2.2 km NE of Micksburg Rd		\$ 38,500	\$ 346,500								\$ 385,000
PUBLIC WORKS	BRIDGE	Turner's Bridge	5 km W of County Road 58				\$ 70,000	\$ 630,000						\$ 700,000
PUBLIC WORKS	BRIDGE	Waba Creek Bridge	0.7 km N of CR 2	\$ 45,000	\$ 405,000									\$ 450,000
PUBLIC WORKS	BRIDGE	Waba Creek Bridge	0.8 km W of County Road 23			\$ 85,000	\$ 765,000							\$ 850,000
PUBLIC WORKS	BRIDGE	Zanders Bridge	2 km E of County Road 26								\$ 100,000	\$ 900,000		\$ 1,000,000
PUBLIC WORKS	CULVERT	Agnew Culvert (South F	Agnew Road- 2 km NE of County Road 9			\$ 18,000	\$ 322,000							\$ 340,000
PUBLIC WORKS	CULVERT	Alan James Culvert	4- 0.1 km S of County Road 7			\$ 18,000	\$ 432,000							\$ 450,000
PUBLIC WORKS	CULVERT	Augsburg Road Twin Pi	Augsburg Road- 0.3 km W of Klingbeil St									\$ 18,000	\$ 482,000	\$ 500,000
PUBLIC WORKS	CULVERT	Bellowes Creek Culvert	12- 4.5 km E of County Road 21	\$ 1,200,000										\$ 1,200,000
PUBLIC WORKS	CULVERT	Bennetts Culvert	Kerr Line Road- 3.3 km S of Grant Settlem							\$ 18,000	\$ 452,000			\$ 470,000
PUBLIC WORKS	CULVERT	Berlanquet Creek Culve	5- 4 km W of HWY 132	\$ 750,000										\$ 750,000
PUBLIC WORKS	CULVERT	Black Bay Creek Culvert	Black Bay Road- 0.3 km W of HWY 17					\$ 18,000	\$ 232,000					\$ 250,000
PUBLIC WORKS	CULVERT	Black Bay Culvert	Black Bay Road- 2 km W of Highway 17										\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Black Creek Culvert	30- 6.7 km W of HWY 41							\$ 18,000	\$ 582,000			\$ 600,000
PUBLIC WORKS	CULVERT	Brennans Creek Culvert	512- 1.2 km N of Opeongo Road								\$ 18,000	\$ 1,882,000		\$ 1,900,000
PUBLIC WORKS	CULVERT	Broomes Creek Culvert	7- 0.1 km E of Foresters Falls	\$ 70,000	\$ 5,300,000									\$ 5,370,000
PUBLIC WORKS	CULVERT	Broomes Creek Culvert	Grant's Settlement Road- 1.3 km N of Cou										\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Bulmers Culvert	Kohlsmith Road- 0.25 km S of County Road							\$ 18,000	\$ 362,000			\$ 380,000
PUBLIC WORKS	CULVERT	Burnt Bridge	Burnt Bridge Road- 0.35 km N of CR 9	\$ 18,000	\$ 287,000									\$ 305,000
PUBLIC WORKS	CULVERT	Campbell Drive Culvert	Campbell Drive- 2 km W of Highway 17	\$ 600,000										\$ 600,000
PUBLIC WORKS	CULVERT	Chapeskie Culvert	Chapeski Mill Dr- .51 km N from Paugh Lal						\$ 18,000	\$ 292,000				\$ 310,000
PUBLIC WORKS	CULVERT	Cheese Factory Culvert	Cheese Factory Road- 0.5 km E of Barr Lin									\$ 18,000		\$ 18,000
PUBLIC WORKS	CULVERT	Cliché Culvert	Sandy Beach Road- 1.5 km W of County Rd	\$ 18,000	\$ 682,000									\$ 700,000
PUBLIC WORKS	CULVERT	Colton Creek Culvert	Government Road- 1.6 km S of Matawatcl					\$ 18,000	\$ 212,000					\$ 230,000
PUBLIC WORKS	CULVERT	Culhane Culvert	Culhane Road- 0.5 km W of McNaughton I		\$ 18,000	\$ 522,000								\$ 540,000
PUBLIC WORKS	CULVERT	De Haans Culvert	40- 0.2 km E of Beachburg Turn CR21					\$ 18,000	\$ 282,000					\$ 300,000
PUBLIC WORKS	CULVERT	Dellaires Culvert	Constant Lake Road- 4.5 km W of Scotch E			\$ 18,000	\$ 282,000							\$ 300,000
PUBLIC WORKS	CULVERT	Devine Creek Tri Pipes	512- 1.38 N of Junction CR 512 & CR 66										\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Devines Creek Culvert	512- 1.8 km N of Brudenell			\$ 18,000	\$ 282,000		\$ 18,000	\$ 452,000				\$ 470,000
PUBLIC WORKS	CULVERT	Dunmore Culvert	Barr Line- 1.5 km S of Dunmore						\$ 18,000	\$ 312,000				\$ 330,000

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	ATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	CULVERT	Eady Culvert	Snake River Road- 1.5 km E of Highway 17			\$ 18,000	\$ 372,000							\$ 390,000
PUBLIC WORKS	CULVERT	Eichstaedt Culvert	Eichstaedt Road- 0.3 km N of Black Bay Rd									\$ 18,000	\$ 267,000	\$ 285,000
PUBLIC WORKS	CULVERT	Elm Creek Culverts	Snake River Line- 1 km N of Waterview Rd	\$ 360,000										\$ 360,000
PUBLIC WORKS	CULVERT	Elm Creek Tri Pipes	Waterview Road- 1 km SW of Highway 17				\$ 18,000	\$ 372,000						\$ 390,000
PUBLIC WORKS	CULVERT	Eneas Road Culvert	Eneas Creek Rd- 0.2 km S of County Road			\$ 18,000	\$ 372,000							\$ 390,000
PUBLIC WORKS	CULVERT	Farquharson's Culvert	S. McNaughton Road- 0.75 km N of Highw	\$ 200,000										\$ 200,000
PUBLIC WORKS	CULVERT	Garipey Creek Culvert	58- 9 km W of Stencells Road										\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Godin Creek Culvert	Flying Club Road- 1 km S of Highway 41				\$ 18,000	\$ 282,000						\$ 300,000
PUBLIC WORKS	CULVERT	Guiney Road Culvert	Guiney Road- 2.5 km N CR 515							\$ 18,000	\$ 232,000			\$ 250,000
PUBLIC WORKS	CULVERT	Hales Creek Culvert	51- 0.6 km W of County Road 42					\$ 70,000	\$ 630,000					\$ 700,000
PUBLIC WORKS	CULVERT	Halfway Creek Culvert	Old Barrys Bay Road- 7 km N of County Rc						\$ 18,000	\$ 432,000				\$ 450,000
PUBLIC WORKS	CULVERT	Harris Creek Culvert	Proven Line- 0.5 km N of Barr Line	\$ 160,000										\$ 160,000
PUBLIC WORKS	CULVERT	Hoffmans Box Culvert	58- 0.4 km W of Borne Rd			\$ 100,000	\$ 900,000							\$ 1,000,000
PUBLIC WORKS	CULVERT	Homestead Creek Culv	Homestead Road- 0.5 km S of County Roa						\$ 18,000	\$ 542,000				\$ 560,000
PUBLIC WORKS	CULVERT	Hurds Creek Culverts	Wittkie Road- 1km S of Foymount Road	\$ 18,000	\$ 647,000									\$ 665,000
PUBLIC WORKS	CULVERT	Indian Road Culvert	21- 0.003 km E of Indian Road						\$ 18,000	\$ 382,000				\$ 400,000
PUBLIC WORKS	CULVERT	John Watson Culvert 1	John Watson Road- 12 km E of County Ro								\$ 18,000	\$ 227,000		\$ 245,000
PUBLIC WORKS	CULVERT	John Watson Culvert 2	John Watson Road- 3.3 km SW of CR 66	\$ 600,000										\$ 600,000
PUBLIC WORKS	CULVERT	John Watson Culvert 3	John Watson Road- 13.5 km S of County R							\$ 18,000	\$ 282,000			\$ 300,000
PUBLIC WORKS	CULVERT	Kenny's Culvert	Pleasant Valley Road- 0.5 km N of County	\$ 200,000										\$ 200,000
PUBLIC WORKS	CULVERT	Kenny's Culvert	Stafford Third Line- 0.4 km E of Cty Rd 24					\$ 18,000	\$ 202,000					\$ 220,000
PUBLIC WORKS	CULVERT	Labombard Culvert	Chris Ruddy Road- 0.5 km S of County Roa	\$ 18,000	\$ 232,000									\$ 250,000
PUBLIC WORKS	CULVERT	Latchford Church Pipes	515- 0.62 km E of Lacharty Rd							\$ 18,000	\$ 482,000			\$ 500,000
PUBLIC WORKS	CULVERT	Lochiel Creek Culvert N 63-	0.2 km W of Highway 17			\$ 400,000								\$ 400,000
PUBLIC WORKS	CULVERT	Lynch Road Culverts	Lynch Road-	\$ 120,000										\$ 120,000
PUBLIC WORKS	CULVERT	Mackays Culvert	21- 0.3 km W of Zion Line								\$ 18,000	\$ 542,000		\$ 560,000
PUBLIC WORKS	CULVERT	Mally's Culvert	Cormac Road- 1.6 km S of Rochefort Rd.						\$ 18,000	\$ 172,000				\$ 190,000
PUBLIC WORKS	CULVERT	Manning Road Creek C	Manning Road- 1 km S of County Road 51:							\$ 18,000	\$ 452,000			\$ 470,000
PUBLIC WORKS	CULVERT	McGregor Culvert	Lochwinnoch Road- 2.3 km S of County Re			\$ 18,000	\$ 682,000							\$ 700,000
PUBLIC WORKS	CULVERT	McLeads Culvert	52- 100m S of McLeod Rd on CR 52	\$ 18,000	\$ 262,000									\$ 280,000
PUBLIC WORKS	CULVERT	McPhee Road Culvert	McPhees Bay Road- 0.5 km S of County Rc	\$ 18,000	\$ 162,000									\$ 180,000
PUBLIC WORKS	CULVERT	Mick's Culvert	S. McNaughton Road- 3.4 km W of Culhan				\$ 18,000	\$ 802,000						\$ 820,000
PUBLIC WORKS	CULVERT	Mill Creek Pipes	Zion Line- 2 km N of County Road 21	\$ 18,000	\$ 372,000									\$ 390,000
PUBLIC WORKS	CULVERT	Mink Creek Culvert	8- 2.1 km E of Highway 60						\$ 18,000	\$ 572,000				\$ 590,000
PUBLIC WORKS	CULVERT	Mud Creek Culvert	Stafford Second Line- 4 km NW of County		\$ 18,000	\$ 402,000								\$ 420,000
PUBLIC WORKS	CULVERT	Neilson Creek Culvert	Lake Clear Road- 2.2 km S of Foymount Rd	\$ 500,000										\$ 500,000
PUBLIC WORKS	CULVERT	Olsheskie Creek Culver	Stan Olsheskie Road- 8 km N of County Ro	\$ 18,000	\$ 382,000									\$ 400,000
PUBLIC WORKS	CULVERT	O'Mearas Creek Box Cl 58-	1.2 km S of TV tower road										\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Peever Culvert	McGuinity Road- 0.6 km S of Snake River Li						\$ 18,000	\$ 332,000				\$ 350,000
PUBLIC WORKS	CULVERT	Peter Black Culvert	24- 400m from Stafford 3rd Line	\$ 18,000	\$ 522,000									\$ 540,000
PUBLIC WORKS	CULVERT	Pleasant Valley Culvert	Pleasant Valley Road- 0.25 km N of Coun	\$ 18,000	\$ 232,000									\$ 250,000
PUBLIC WORKS	CULVERT	Pleasant Valley Twin Pi	Pleasant Valley Road- 1.25 km S of County							\$ 18,000	\$ 362,000			\$ 380,000
PUBLIC WORKS	CULVERT	Randy's Culvert	Pleasant Valley Road- 1.5 km N of County					\$ 18,000	\$ 212,000					\$ 230,000
PUBLIC WORKS	CULVERT	Rath's Culvert	S. McNaughton Road- 1.5 km E of Culhane				\$ 18,000	\$ 682,000						\$ 700,000
PUBLIC WORKS	CULVERT	Riopelle's Culvert	Ferguslea Road- 1.5 km S of Highway 132							\$ 18,000	\$ 392,000			\$ 410,000
PUBLIC WORKS	CULVERT	Robertson Twin Pipes	Robertson Line- 1.5 km E of County Road :	\$ 31,000	\$ 549,000									\$ 580,000
PUBLIC WORKS	CULVERT	Rockingham Creek Box 62-	at Martin Recoskie Rd								\$ 18,000	\$ 482,000		\$ 500,000
PUBLIC WORKS	CULVERT	Ross Road Triple Cell	Ross Road- 1.2 km NE of County Road 11					\$ 18,000	\$ 247,000					\$ 265,000
PUBLIC WORKS	CULVERT	Ryan Creek Culvert	Campbell Drive- 3.5 km W of Highway 17								\$ 18,000	\$ 432,000		\$ 450,000
PUBLIC WORKS	CULVERT	Sand Road Twin Pipes	Sand Road- 0.5 km W of County Road 512						\$ 18,000	\$ 422,000				\$ 440,000
PUBLIC WORKS	CULVERT	Sherwood River Culvert	Paugh Lake Road- 6 km N of Highway 60						\$ 18,000	\$ 422,000				\$ 440,000
PUBLIC WORKS	CULVERT	Sicards Creek Culvert	512- 10.4 km N of Brudenell										\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Silver Creek Culverts	Silver Lake Road- 1.1 km W of Wolfe Rd			\$ 18,000	\$ 192,000							\$ 210,000
PUBLIC WORKS	CULVERT	Snake River Culvert	8- 2 km SW of Micksburg Road	\$ 25,000	\$ 225,000									\$ 250,000
PUBLIC WORKS	CULVERT	St. Columbkille's Culver	58- 50 m S of TV Tower Rd	\$ 900,000										\$ 900,000
PUBLIC WORKS	CULVERT	Stencell's Culvert	Stencells Road- 0.3 km N of County Road :			\$ 18,000	\$ 692,000							\$ 710,000
PUBLIC WORKS	CULVERT	Thompson Hill Culvert	52- 0.6 km S of Pucker St					\$ 18,000	\$ 672,000					\$ 690,000
PUBLIC WORKS	CULVERT	Tomisini's Culvert	58- 0.3 km W of Red Rock Road						\$ 18,000	\$ 302,000				\$ 320,000
PUBLIC WORKS	CULVERT	Voldeeks Culvert	Letterkenny Road- 8.5 km S of County Roa							\$ 18,000	\$ 192,000			\$ 210,000
PUBLIC WORKS	CULVERT	Worms Culvert	20- 0.5 km N of Highway 17					\$ 18,000	\$ 302,000					\$ 320,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment							\$ 50,000				\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment					\$ 50,000						\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment 8 ton								\$ 50,000			\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Guide Rail Mower						\$ 100,000					\$ 100,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Guide Rail Mower						\$ 100,000					\$ 100,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower					\$ 15,000						\$ 15,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower							\$ 20,000				\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower						\$ 20,000					\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Landpride Mower		\$ 25,000									\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Offset Roller					\$ 71,000						\$ 71,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Road Widener					\$ 80,000						\$ 80,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Snow Pusher	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper						\$ 25,000					\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper								\$ 30,000			\$ 30,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper		\$ 25,000				\$ 25,000					\$ 50,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box	\$ 40,000										\$ 40,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)							\$ 50,000				\$ 50,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)						\$ 40,000				\$ 40,000	\$ 80,000

DEPARTMENT DIVISION	DESCRIPTION	ATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)			\$ 40,000						\$ 50,000		\$ 90,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Recycler Plant									\$ 100,000		\$ 100,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Brush Chipper									\$ 60,000		\$ 60,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Brush Chipper					\$ 60,000						\$ 60,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Crack Sealer Transporter									\$ 50,000		\$ 50,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Diesel Plate Packer	\$ 15,000									\$ 15,000	\$ 30,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Diesel Plate Packer					\$ 15,000						\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Hydrovac Trailer		\$ 150,000									\$ 150,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Line Paint Machine GP/CP										\$ 20,000	\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Line Paint Machine WWRP/SWP									\$ 15,000		\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Portable traffic lights							\$ 120,000				\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Retrorreflectometer	\$ 15,000										\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Roller 48"					\$ 120,000						\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Roller 66"	\$ 120,000										\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	RWIS - KILLALOE - UPDATE				\$ 55,000							\$ 55,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	U-body water tank										\$ 35,000	\$ 35,000
PUBLIC WORKS	ROAD	Anderson Rd	Cty Rd 508 (Calabogie Rd)-to-Hwy 17				\$ 234,000							\$ 234,000
PUBLIC WORKS	ROAD	Barron Canyon Rd	McKay/Petawawa Township Line-to-Smitt							\$ 464,120				\$ 464,120
PUBLIC WORKS	ROAD	Barron Canyon Rd	Priebe Rd-to-Cty Rd 26 (Doran Rd)							\$ 706,409				\$ 706,409
PUBLIC WORKS	ROAD	Barron Canyon Rd	Smith Lane-to-Priebe Rd							\$ 1,701,660				\$ 1,701,660
PUBLIC WORKS	ROAD	Baskin Drive West	CR 2(Daniel Street)-to-Division Street								\$ 711,826			\$ 711,826
PUBLIC WORKS	ROAD	Bay St.	Barry's Bay South Limit-to-Hwy 60		\$ 150,300									\$ 150,300
PUBLIC WORKS	ROAD	Beachburg Rd	Buchanan's Pit Entrance (1046)-to-Pappi									\$ 175,656		\$ 175,656
PUBLIC WORKS	ROAD	Beachburg Rd	Cty Rd 7 (Foresters Falls Rd-to-Fletcher Rd					\$ 470,340						\$ 470,340
PUBLIC WORKS	ROAD	Beachburg Rd	Fletcher Rd-to-Buchanan's Pit Entrance (\$ 323,544						\$ 323,544
PUBLIC WORKS	ROAD	Beachburg Rd	Hila Rd-to-Cty Rd 12 (Westmeath Rd)					\$ 1,043,941						\$ 1,043,941
PUBLIC WORKS	ROAD	Beachburg Rd	Pappin Rd-to-Watchorn Dr									\$ 170,085		\$ 170,085
PUBLIC WORKS	ROAD	Beachburg Rd	Watchorn Dr-to-Urban Beginning									\$ 53,007		\$ 53,007
PUBLIC WORKS	ROAD	Boundary Rd East	Cty Rd 35 (Boundary Rd E)-to-Trafalgar Rd				\$ 322,149							\$ 322,149
PUBLIC WORKS	ROAD	Brudenell Rd	Brudenell Village North Limit-to-Renfrew							\$ 259,480				\$ 259,480
PUBLIC WORKS	ROAD	Brudenell Rd	Brudenell Waste Disposal Site-to-Brudene							\$ 1,247,500				\$ 1,247,500
PUBLIC WORKS	ROAD	Brudenell Rd	Killaloe South Town Limit-to-Mountain Vie			\$ 423,360								\$ 423,360
PUBLIC WORKS	ROAD	Brudenell Rd	Mountain View Rd-to-Stack Rd			\$ 300,672								\$ 300,672
PUBLIC WORKS	ROAD	Brudenell Rd	Rocheport Rd-to-Brudenell Waste Disposa							\$ 1,649,979				\$ 1,649,979
PUBLIC WORKS	ROAD	Brudenell Rd	Stack Rd-to-Rocheport Rd							\$ 1,401,976				\$ 1,401,976
PUBLIC WORKS	ROAD	Bruham Ave	Lorne St East-to-Boundary Rd					\$ 226,863						\$ 226,863
PUBLIC WORKS	ROAD	Bruham Ave	TV Tower Rd-to-Lorne St East					\$ 333,984						\$ 333,984
PUBLIC WORKS	ROAD	Bulger Rd	Agnew Rd-to-McGaghran Rd							\$ 929,810				\$ 929,810
PUBLIC WORKS	ROAD	Bulger Rd	Hwy 60/Cty Rd 8 (Cobden Rd)-to-Agnew R								\$ 308,880			\$ 308,880
PUBLIC WORKS	ROAD	Bulger Rd	McGaghran Rd-to-Stone Hedges Rd							\$ 897,500				\$ 897,500
PUBLIC WORKS	ROAD	Bulger Rd	Stone Hedges Rd-to-Hwy 41								\$ 1,827,140			\$ 1,827,140
PUBLIC WORKS	ROAD	Burnstown Rd	870 Burnstown Rd-to-McLeod Rd		\$ 930,709									\$ 930,709
PUBLIC WORKS	ROAD	Burnstown Rd	Burnstown Bdge N Exp Jnt-to-Cty Rd 508 (\$ 71,300									\$ 71,300
PUBLIC WORKS	ROAD	Burnstown Rd	Canaan Rd-to-Fraser Rd (McNab/Horton L									\$ 151,320		\$ 151,320
PUBLIC WORKS	ROAD	Burnstown Rd	Cty Rd 2 (White Lake Rd)-to-Waba Cr Bdge						\$ 115,440					\$ 115,440
PUBLIC WORKS	ROAD	Burnstown Rd	Cty Rd 508 (Calabogie Rd)-to-Picket Hill La		\$ 191,400									\$ 191,400
PUBLIC WORKS	ROAD	Burnstown Rd	Fraser Rd (McNab/Horton Twp)-to-Lime K									\$ 477,360		\$ 477,360
PUBLIC WORKS	ROAD	Burnstown Rd	Lime Kiln Rd-to-Pucker St								\$ 190,320			\$ 190,320
PUBLIC WORKS	ROAD	Burnstown Rd	McLachlan Rd-to-870 Burnstown Rd		\$ 940,141									\$ 940,141
PUBLIC WORKS	ROAD	Burnstown Rd	McLeod Rd-to-Burnstown Bdge S Exp Jnt		\$ 245,520									\$ 245,520
PUBLIC WORKS	ROAD	Burnstown Rd	Picket Hill Lane N Jct-to-Canaan Rd									\$ 625,560		\$ 625,560
PUBLIC WORKS	ROAD	Burnstown Rd	Picket Hill Lane S Jct-to-Picket Hill Lane N									\$ 110,760		\$ 110,760
PUBLIC WORKS	ROAD	Burnstown Rd	Pucker St-to-Graham Ave									\$ 225,000		\$ 225,000
PUBLIC WORKS	ROAD	Burnstown Rd	Waba Cr Bdge W Exp Jnt-to-McLachlan Rd		\$ 158,763									\$ 158,763
PUBLIC WORKS	ROAD	Calabogie Rd	Barrett Chute Rd-to-Cty Rd 34 (Norton Rd)							\$ 1,402,190				\$ 1,402,190
PUBLIC WORKS	ROAD	Calabogie Rd	Brydges Rd-to-Fleming Rd				\$ 265,440							\$ 265,440
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 511 (Lanark Rd)-to-Kubiseski Rd					\$ 473,760						\$ 473,760
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 52 (Burnstown Rd)-to-Dickson Rd	\$ 800,681										\$ 800,681
PUBLIC WORKS	ROAD	Calabogie Rd	Dickson Rd-to-Hutson Rd	\$ 677,499										\$ 677,499
PUBLIC WORKS	ROAD	Calabogie Rd	Fleming Rd-to-Fraser Rd				\$ 413,280							\$ 413,280
PUBLIC WORKS	ROAD	Calabogie Rd	Fraser Rd-to-Riopelle Rd		\$ 1,024,800									\$ 1,024,800
PUBLIC WORKS	ROAD	Calabogie Rd	Hutson Rd-to-Goshen Rd	\$ 768,460										\$ 768,460
PUBLIC WORKS	ROAD	Calabogie Rd	Kubiseski Rd-to-Public Picnic Area N. Ent.					\$ 514,080						\$ 514,080
PUBLIC WORKS	ROAD	Calabogie Rd	Norway Lake Rd-to-Brydges Rd				\$ 655,200							\$ 655,200
PUBLIC WORKS	ROAD	Calabogie Rd	Public Picnic Area N. Entrance-to-Norway					\$ 1,122,240						\$ 1,122,240
PUBLIC WORKS	ROAD	Calabogie Rd	Riopelle Rd-to-Cty Rd 52 (Burnstown Rd)		\$ 463,680									\$ 463,680
PUBLIC WORKS	ROAD	Castletford Rd	Collins Rd-to-Eady Rd			\$ 959,791								\$ 959,791
PUBLIC WORKS	ROAD	Castletford Rd	Eady Rd-to-Ferguson Rd			\$ 633,730								\$ 633,730
PUBLIC WORKS	ROAD	Castletford Rd	Ferguson Rd-to-Humphries Rd			\$ 773,450								\$ 773,450
PUBLIC WORKS	ROAD	Castletford Rd	Humphries Rd-to-Cty Rd 1 (River Rd)		\$ 683,630									\$ 683,630
PUBLIC WORKS	ROAD	Castletford Rd	Hwy 17-to-Collins Rd			\$ 749,355								\$ 749,355
PUBLIC WORKS	ROAD	Centennial Lake Rd	4126 Centennial Lake Rd-to-Matawatchan		\$ 1,629,270									\$ 1,629,270
PUBLIC WORKS	ROAD	Centennial Lake Rd	Centennial Lake Bdge S Exp Jnt-to-Morrow				\$ 846,210							\$ 846,210
PUBLIC WORKS	ROAD	Centennial Lake Rd	Matawatchan Rd-to-Centennial Lake Bdge						\$ 561,600					\$ 561,600

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Centennial Lake Rd	Matawatchan/Brougham Twp Line-to-287	\$ 951,460										\$ 951,460
PUBLIC WORKS	ROAD	Centennial Lake Rd	Morrow Lake Rd-to-4126 Centennial Lake		\$ 724,120									\$ 724,120
PUBLIC WORKS	ROAD	Chenaux Rd	Berts Rd-to-Queens Line						\$ 848,678					\$ 848,678
PUBLIC WORKS	ROAD	Chenaux Rd	Camp Galilee Lane-to-Service Rd							\$ 638,765				\$ 638,765
PUBLIC WORKS	ROAD	Chenaux Rd	Cty Rd 48 (Magnesium Rd)-to-Camp Galilee		\$ 576,717									\$ 576,717
PUBLIC WORKS	ROAD	Chenaux Rd	Hwy 17-to-Cty Rd 48 (Magnesium Rd)		\$ 468,706									\$ 468,706
PUBLIC WORKS	ROAD	Chenaux Rd	Kerr Line-to-County/Quebec Boundary						\$ 495,578					\$ 495,578
PUBLIC WORKS	ROAD	Chenaux Rd	Queens Line-to-Kerr Line Rd						\$ 817,141					\$ 817,141
PUBLIC WORKS	ROAD	Chenaux Rd	Service Rd-to-Berts Rd							\$ 841,464				\$ 841,464
PUBLIC WORKS	ROAD	Cobden Rd	Barr Line-to-McPeak Line	\$ 468,891										\$ 468,891
PUBLIC WORKS	ROAD	Cobden Rd	Behm Line-to-Cobden Urban Beginning	\$ 96,274										\$ 96,274
PUBLIC WORKS	ROAD	Cobden Rd	Cobden Urban Beginning-to-Hwy 17							\$ 572,571				\$ 572,571
PUBLIC WORKS	ROAD	Cobden Rd	Hwy 60/Cty Rd 9 (Bulger Rd)-to-Pine Valle	\$ 536,640										\$ 536,640
PUBLIC WORKS	ROAD	Cobden Rd	McPeak Line-to-Behm Line	\$ 495,634										\$ 495,634
PUBLIC WORKS	ROAD	Cobden Rd	Pine Valley Rd-to-Barr Line	\$ 451,063										\$ 451,063
PUBLIC WORKS	ROAD	Combermere Rd	Chapeskie Rd-to-Kingdom Hall Rd						\$ 1,935,450					\$ 1,935,450
PUBLIC WORKS	ROAD	Combermere Rd	Chippewa Rd-to-Chapeskie Rd							\$ 1,673,223				\$ 1,673,223
PUBLIC WORKS	ROAD	Combermere Rd	Cty Rd 515 (Palmer Rd)-to-Pine Cliff Rd								\$ 1,047,686			\$ 1,047,686
PUBLIC WORKS	ROAD	Combermere Rd	Hastings County Line-to-Combermere Sou							\$ 1,003,703				\$ 1,003,703
PUBLIC WORKS	ROAD	Combermere Rd	Kingdom Hall Rd-to-County Picnic Area Rd					\$ 1,263,212						\$ 1,263,212
PUBLIC WORKS	ROAD	Combermere Rd	Long Lake Rd-to-Chippewa Rd								\$ 880,949			\$ 880,949
PUBLIC WORKS	ROAD	Combermere Rd	Pine Cliff Rd-to-Long Lake Rd								\$ 1,042,625			\$ 1,042,625
PUBLIC WORKS	ROAD	Dafoe Rd	Lower Craigmont Rd-to-Cty Rd 62 (Combr								\$ 258,960			\$ 258,960
PUBLIC WORKS	ROAD	Dafoe Rd	Peplinskie Rd-to-Serran Rd									\$ 82,680		\$ 82,680
PUBLIC WORKS	ROAD	Dafoe Rd	Radcliffe Twp (Coulas Rd)-to-Peplinskie R									\$ 343,200		\$ 343,200
PUBLIC WORKS	ROAD	Dafoe Rd	Raglan Twp Boundary West-to-Raglan Tw		\$ 715,700									\$ 715,700
PUBLIC WORKS	ROAD	Dafoe Rd	Serran Road-to-Lower Craigmont Rd								\$ 243,360			\$ 243,360
PUBLIC WORKS	ROAD	Daniel St. North	Arthur Street-to-CR 10 (Baskin Drive W)	\$ 209,629										\$ 209,629
PUBLIC WORKS	ROAD	Daniel St. North	Madawaska St-to-Michael St (left)	\$ 783,000										\$ 783,000
PUBLIC WORKS	ROAD	Daniel St. North	Michael St-to-Arthur Street	\$ 469,800										\$ 469,800
PUBLIC WORKS	ROAD	Deep River Road	Champlain St/ Glendale Ave-to-Ridge Road				\$ 505,172							\$ 505,172
PUBLIC WORKS	ROAD	Deep River Road	Huron St/Algonquin St-to-Champlain St	\$ 789,820										\$ 789,820
PUBLIC WORKS	ROAD	Deep River Road	Hwy 17-to-Huron/Algonquin St		\$ 35,256									\$ 35,256
PUBLIC WORKS	ROAD	Doran Rd	Airport Rd-to-Black Bay Rd					\$ 313,560						\$ 313,560
PUBLIC WORKS	ROAD	Doran Rd	Black Bay Rd-to-Cty Rd 37 (Murphy Rd)	\$ 668,640										\$ 668,640
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 14 (Witt Rd)-to-Zanders Rd							\$ 1,150,050				\$ 1,150,050
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 28 (Barron Canyon Rd)-to-Hwy 17			\$ 169,517								\$ 169,517
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 37 (Murphy Rd)-to-Herman St	\$ 220,400										\$ 220,400
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 58 (Round Lake Rd)-to-Lubitz Rd	\$ 1,002,135										\$ 1,002,135
PUBLIC WORKS	ROAD	Doran Rd	Forest Lea Rd-to-Cty Rd 28 (Barron Canyon		\$ 1,103,289									\$ 1,103,289
PUBLIC WORKS	ROAD	Doran Rd	Herman St-to-Cty Rd 51 (Petawawa Blvd)	\$ 377,000										\$ 377,000
PUBLIC WORKS	ROAD	Doran Rd	Hwy 17-to-Airport Rd					\$ 282,360						\$ 282,360
PUBLIC WORKS	ROAD	Doran Rd	Lubitz Rd-to-Forest Lea Rd	\$ 1,021,382										\$ 1,021,382
PUBLIC WORKS	ROAD	Drive-in Rd	City of Pembroke (South Limits)-to-Wilson								\$ 165,360			\$ 165,360
PUBLIC WORKS	ROAD	Drive-in Rd	Clearview Crescent-to-Spruce St East	\$ 65,520										\$ 65,520
PUBLIC WORKS	ROAD	Drive-in Rd	Elm St-to-Hwy 148	\$ 35,880										\$ 35,880
PUBLIC WORKS	ROAD	Drive-in Rd	Wilson Rd-to-Clearview Crescent								\$ 170,040			\$ 170,040
PUBLIC WORKS	ROAD	Elgin Street West	Madawaska & Elgin-to-Cty Rd 10 (Division						\$ 201,240					\$ 201,240
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Cty Rd 45 (Russet Rd)-to-Mill Ridge Rd			\$ 486,760								\$ 486,760
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Mill Ridge Rd-to-Watts Line			\$ 682,778								\$ 682,778
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Stewartville Urban Begins-to-Stewartville								\$ 107,520			\$ 107,520
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Watts Line-to-Stewartville Urban Begins								\$ 115,200			\$ 115,200
PUBLIC WORKS	ROAD	Foresters Falls Rd	Beginning of rural-to-Grants Settlement R		\$ 871,560									\$ 871,560
PUBLIC WORKS	ROAD	Foresters Falls Rd	Beginning of semi-urban-to-Beginning of r		\$ 443,850									\$ 443,850
PUBLIC WORKS	ROAD	Foresters Falls Rd	Cty Rd 21 (Beachburg Rd)-to-Government						\$ 321,360					\$ 321,360
PUBLIC WORKS	ROAD	Foresters Falls Rd	Cty Rd 4 (Queens Line)-to-Cty Rd 21 (Beac						\$ 92,129					\$ 92,129
PUBLIC WORKS	ROAD	Foresters Falls Rd	Government Road-to-Harriet Street (urban						\$ 45,886					\$ 45,886
PUBLIC WORKS	ROAD	Foresters Falls Rd	Gypsy Lane-to-Marjorie Rd						\$ 258,960					\$ 258,960
PUBLIC WORKS	ROAD	Foresters Falls Rd	Hwy 17-to-Gypsy Lane						\$ 162,240					\$ 162,240
PUBLIC WORKS	ROAD	Foresters Falls Rd	Marjorie Rd-to-Zion Line						\$ 280,800					\$ 280,800
PUBLIC WORKS	ROAD	Foresters Falls Rd	Zion Line-to-Cty Rd 4 (Queens Line)						\$ 363,480					\$ 363,480
PUBLIC WORKS	ROAD	Foymount Rd	B257-to-Lake Clear Rd	\$ 1,032,960										\$ 1,032,960
PUBLIC WORKS	ROAD	Foymount Rd	Cty Rd 515 (Quadeville Rd)-to-Sebastopol	\$ 399,950										\$ 399,950
PUBLIC WORKS	ROAD	Foymount Rd	Cty Rd 64 (Opeongo Rd)-to-McCauley Mo		\$ 1,346,400									\$ 1,346,400
PUBLIC WORKS	ROAD	Foymount Rd	Donegal Rd-to-Spring Creek Rd	\$ 353,750										\$ 353,750
PUBLIC WORKS	ROAD	Foymount Rd	Hubers Rd-to-McCauley Mountain Rd	\$ 915,450										\$ 915,450
PUBLIC WORKS	ROAD	Foymount Rd	McCauley Mountain Rd-to-B257						\$ 388,306					\$ 388,306
PUBLIC WORKS	ROAD	Foymount Rd	McCauley Mountain Rd-to-Cty Rd 515 (Q	\$ 258,480										\$ 258,480
PUBLIC WORKS	ROAD	Foymount Rd	Sand Rd-to-HWY 41	\$ 472,610										\$ 472,610
PUBLIC WORKS	ROAD	Foymount Rd	Sebastopol Dr-to-Cty Rd 64 (Opeongo Rd)	\$ 330,280										\$ 330,280
PUBLIC WORKS	ROAD	Foymount Rd	Silver Lake Rd-to-Donegal Rd	\$ 690,520										\$ 690,520
PUBLIC WORKS	ROAD	Foymount Rd	Spring Creek Rd-to-Sand Rd	\$ 648,070										\$ 648,070
PUBLIC WORKS	ROAD	Godfrey Rd	Haley Rd-to-Hwy 17								\$ 442,356			\$ 442,356
PUBLIC WORKS	ROAD	Gore Line	Cty Rd 12 (Westmeath Rd)-to-Jessie St							\$ 22,063				\$ 22,063
PUBLIC WORKS	ROAD	Gore Line	Nicolai Rd-to-Cty Rd 49 (Lapasse Rd)						\$ 807,057					\$ 807,057
PUBLIC WORKS	ROAD	Grattan Rd	Hwy 41-to-Perrault Rd						\$ 613,800					\$ 613,800
PUBLIC WORKS	ROAD	Grattan Rd	Perrault Rd-to-Scotch Bush Rd						\$ 1,209,000					\$ 1,209,000
PUBLIC WORKS	ROAD	Greenwood Rd	Cemetery Rd-to-Cty Rd 21 (Beachburg Rd)					\$ 472,416						\$ 472,416

DEPARTMENT DIVISION	DESCRIPTION	ATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Greenwood Rd	Cty Rd 21 (Beachburg Rd)-to-Cty Rd 24 (W								\$ 142,272			\$ 142,272
PUBLIC WORKS	ROAD	Greenwood Rd	Cty Rd 24 (White Water Rd)-to-Robinson f								\$ 170,040			\$ 170,040
PUBLIC WORKS	ROAD	Greenwood Rd	Hwy 17-to-Meath Hill Rd					\$ 318,720						\$ 318,720
PUBLIC WORKS	ROAD	Greenwood Rd	Meath Hill Rd-to-Cemetery Rd					\$ 900,000						\$ 900,000
PUBLIC WORKS	ROAD	Greenwood Rd	Robinson Rd-to-HWY 148		\$ 1,400,721									\$ 1,400,721
PUBLIC WORKS	ROAD	Haley Rd	Hwy 60-to-Orin Rd										\$ 1,068,744	\$ 1,068,744
PUBLIC WORKS	ROAD	Haley Rd	Orin Rd-to-Godfrey Rd								\$ 2,006,137			\$ 2,006,137
PUBLIC WORKS	ROAD	Highland Rd	Frank St-to-Cty Rd 2 (White Lake Rd)						\$ 878,240					\$ 878,240
PUBLIC WORKS	ROAD	Highland Rd	Renfrew/Lanark Line-to-Sawmill Road										\$ 235,560	\$ 235,560
PUBLIC WORKS	ROAD	Highland Rd	Sawmill Rd-to-Frank St		\$ 210,500									\$ 210,500
PUBLIC WORKS	ROAD	Jean Ave	Beginning of Urban-to-Boundary Rd E				\$ 73,920							\$ 73,920
PUBLIC WORKS	ROAD	Jean Ave	Cty Rd 36 (TV Tower Rd)-to-Beginning of L				\$ 285,600							\$ 285,600
PUBLIC WORKS	ROAD	John St.	County Picnic Area Rd-to-Barry's Bay Sout		\$ 545,600									\$ 545,600
PUBLIC WORKS	ROAD	Lake Dore Rd	Hwy 60-to-St. John's Church Steps									\$ 63,024		\$ 63,024
PUBLIC WORKS	ROAD	Lake Dore Rd	Lovers Lane-to-Sperberg Rd									\$ 260,208		\$ 260,208
PUBLIC WORKS	ROAD	Lake Dore Rd	Sperberg Rd-to-Trail Blazers Rd	\$ 1,137,221										\$ 1,137,221
PUBLIC WORKS	ROAD	Lake Dore Rd	St. John's Church Steps-to-Lovers Lane									\$ 185,952		\$ 185,952
PUBLIC WORKS	ROAD	Lake Dore Rd	Trail Blazers Rd-to-Black Creek Rd					\$ 1,050,894						\$ 1,050,894
PUBLIC WORKS	ROAD	Lanark Road	Bagot Long Lake Rd-to-Dolans Lane							\$ 940,580				\$ 940,580
PUBLIC WORKS	ROAD	Lanark Road	Barryvale Rd-to-Grassy Bay Rd					\$ 793,390						\$ 793,390
PUBLIC WORKS	ROAD	Lanark Road	Dolans Lane-to-Frost Lane						\$ 506,190					\$ 506,190
PUBLIC WORKS	ROAD	Lanark Road	Frost Lane-to-Stones Lake Rd						\$ 362,590					\$ 362,590
PUBLIC WORKS	ROAD	Lanark Road	Grassy Bay Rd-to-Madawaska River Bridge					\$ 376,950						\$ 376,950
PUBLIC WORKS	ROAD	Lanark Road	Lanark/Renfrew County Line-to-Bagot Lon							\$ 502,600				\$ 502,600
PUBLIC WORKS	ROAD	Lanark Road	Madawaska River Bridge N Jnt-to-Calabog				\$ 68,210							\$ 68,210
PUBLIC WORKS	ROAD	Lanark Road	Stones Lake Rd-to-Barryvale Rd						\$ 380,540					\$ 380,540
PUBLIC WORKS	ROAD	Lapasse Rd	Cty Rd 21 (Beachburg Rd)-to-Glen Rd						\$ 272,808					\$ 272,808
PUBLIC WORKS	ROAD	Lapasse Rd	Cty Rd 31 (Lookout Rd)-to-Pleasant Valley									\$ 235,560		\$ 235,560
PUBLIC WORKS	ROAD	Lapasse Rd	Glen Rd-to-Cty Rd 31 (Lookout Rd)						\$ 958,530					\$ 958,530
PUBLIC WORKS	ROAD	Lapasse Rd	Hawthorne Rd-to-Grants Settlement Rd									\$ 332,280		\$ 332,280
PUBLIC WORKS	ROAD	Lapasse Rd	Pleasant Valley Rd-to-Hawthorne Rd									\$ 215,280		\$ 215,280
PUBLIC WORKS	ROAD	Laurentian Dr	Civic Centre Rd-to-Dundonald Dr						\$ 264,470					\$ 264,470
PUBLIC WORKS	ROAD	Laurentian Dr	Cty Rd 51 (Petawawa Blvd)-to-Silke Dr						\$ 688,620					\$ 688,620
PUBLIC WORKS	ROAD	Laurentian Dr	Dundonald Dr-to-Cr 16 (Victoria St)						\$ 272,806					\$ 272,806
PUBLIC WORKS	ROAD	Laurentian Dr	Silke Dr-to-Civic Centre Rd						\$ 523,950					\$ 523,950
PUBLIC WORKS	ROAD	Letterkenny Rd	Rockingham Rd-to-Cty Rd 66 (Opeongo Rc				\$ 1,796,077							\$ 1,796,077
PUBLIC WORKS	ROAD	Lochwinnoch Rd	Hwy 17-to-Thomson Rd										\$ 911,091	\$ 911,091
PUBLIC WORKS	ROAD	Lookout Rd	Cty Rd 49 (Lapasse Rd)-to-Desjardins Rd										\$ 1,116,490	\$ 1,116,490
PUBLIC WORKS	ROAD	Lookout Rd	Desjardins Rd-to-Lovers Lane										\$ 1,120,080	\$ 1,120,080
PUBLIC WORKS	ROAD	Lookout Rd	Lovers Lane-to-Cty Rd 12 (Westmeath Rd)										\$ 215,400	\$ 215,400
PUBLIC WORKS	ROAD	Madawaska Blvd	Arnprior Town Line-to-B258 E Exp Jnt			\$ 392,942								\$ 392,942
PUBLIC WORKS	ROAD	Madawaska Blvd	B258 W Exp Jnt-to-Daniel St						\$ 16,714					\$ 16,714
PUBLIC WORKS	ROAD	Madawaska Blvd	Connifer Lane-to-Herrick Drive			\$ 16,714								\$ 16,714
PUBLIC WORKS	ROAD	Madawaska Blvd	Daniel St-to-Elgin St							\$ 117,000				\$ 117,000
PUBLIC WORKS	ROAD	Madawaska Blvd	Herrick Drive-to-Arnprior Town Limit (4 La			\$ 73,543								\$ 73,543
PUBLIC WORKS	ROAD	Magnesium Rd	Hwy 653-to-Mine View Rd						\$ 320,099					\$ 320,099
PUBLIC WORKS	ROAD	Magnesium Rd	Mine View Rd-to-Cty Rd 4 (Queens Line)						\$ 429,062					\$ 429,062
PUBLIC WORKS	ROAD	Matawatchan Rd	4882 Matawatchan Rd-to-Cty Rd 65		\$ 915,667									\$ 915,667
PUBLIC WORKS	ROAD	McLean Dr	1887 McLean Dr					\$ 104,297						\$ 104,297
PUBLIC WORKS	ROAD	McLean Dr	Hwy 17-to-1887 McLean Dr		\$ 421,231									\$ 421,231
PUBLIC WORKS	ROAD	McLean Dr	Libbys Rd-to-Scheel Dr						\$ 219,826					\$ 219,826
PUBLIC WORKS	ROAD	McLean Dr	Scheel Dr-to-Cty Rd 3 (Usborne St)						\$ 370,656					\$ 370,656
PUBLIC WORKS	ROAD	Miller Rd	Clifford Sideroad-to-Cty Rd 6 (Lochwinnoc						\$ 319,200					\$ 319,200
PUBLIC WORKS	ROAD	Miller Rd	Hwy 17-to-Clifford Sideroad						\$ 957,600					\$ 957,600
PUBLIC WORKS	ROAD	misc. locations	INTERSECTION UPGRADES	\$ 250,000	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 950,000
PUBLIC WORKS	ROAD	misc. locations	SCRATCH COAT	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 7,500,000
PUBLIC WORKS	ROAD	Mountain Rd	Hwy 41-to-Wilberforce/Stafford Line								\$ 412,375			\$ 412,375
PUBLIC WORKS	ROAD	Mountain Rd	Micksburg Rd-to-Soike Rd								\$ 212,160			\$ 212,160
PUBLIC WORKS	ROAD	Mountain Rd	Snake River Line-to-Hwy 17	\$ 509,780										\$ 509,780
PUBLIC WORKS	ROAD	Mountain Rd	Soike Rd-to-Stafford Third Line								\$ 212,160			\$ 212,160
PUBLIC WORKS	ROAD	Mountain Rd	Stafford Second Line-to-Snake River Line	\$ 481,060										\$ 481,060
PUBLIC WORKS	ROAD	Mountain Rd	Stafford Third Line-to-Stafford Second Lin	\$ 481,060										\$ 481,060
PUBLIC WORKS	ROAD	Mountain Rd	Wilberforce/Stafford Line-to-Micksburg R							\$ 669,390				\$ 669,390
PUBLIC WORKS	ROAD	Mud Lake Rd	Cty Rd 24 (White Water Rd)-to-Robinson f	\$ 197,786										\$ 197,786
PUBLIC WORKS	ROAD	Mud Lake Rd	McDonnell Bdge N Exp Jnt-to-Sawmill Rd	\$ 182,208										\$ 182,208
PUBLIC WORKS	ROAD	Mud Lake Rd	Robinson Rd-to-McDonnell Bdge S Exp Jnt	\$ 142,807										\$ 142,807
PUBLIC WORKS	ROAD	Mud Lake Rd	Sawmill Rd-to-City of Pembroke South Lir	\$ 232,440										\$ 232,440
PUBLIC WORKS	ROAD	Murphy Rd	Cty Rd 26 (Doran St)-to-Cty Rd 51 (Petawa	\$ 2,460,000										\$ 2,460,000
PUBLIC WORKS	ROAD	Norton Road	Cty Rd 508 (Calabogie Rd)-to-60 km/h End										\$ 466,085	\$ 466,085
PUBLIC WORKS	ROAD	Opeongo Rd	Baptist Church Rd-to-Wieland Shore Rd									\$ 897,500		\$ 897,500
PUBLIC WORKS	ROAD	Opeongo Rd	Constant Lake Rd-to-Hwy 41				\$ 1,508,390							\$ 1,508,390
PUBLIC WORKS	ROAD	Opeongo Rd	Copp Rd-to-Cty Rd 68 (Letterkenny Rd)					\$ 814,930						\$ 814,930
PUBLIC WORKS	ROAD	Opeongo Rd	Cty Rd 512 (Foymount Rd)-to-Raddatz Rd							\$ 1,335,480				\$ 1,335,480
PUBLIC WORKS	ROAD	Opeongo Rd	Cty Rd 68 (Letterkenny Rd)-to-Cty Rd 512						\$ 779,030					\$ 779,030
PUBLIC WORKS	ROAD	Opeongo Rd	Doyle Mountain Rd-to-Renfrew County Fo				\$ 1,023,150							\$ 1,023,150
PUBLIC WORKS	ROAD	Opeongo Rd	Gierman Rd-to-Sebastopol/Grattan Towns	\$ 1,148,171										\$ 1,148,171
PUBLIC WORKS	ROAD	Opeongo Rd	Hopefield Rd-to-Doyle Mountain Rd				\$ 649,790							\$ 649,790
PUBLIC WORKS	ROAD	Opeongo Rd	Lake Clear Rd-to-Baptist Church Rd									\$ 588,760		\$ 588,760

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Opeongo Rd	Opeongo Rd N-to-Hopfield Rd				\$ 287,200							\$ 287,200
PUBLIC WORKS	ROAD	Opeongo Rd	Raddatz Rd-to-Lake Clear Rd							\$ 1,123,670				\$ 1,123,670
PUBLIC WORKS	ROAD	Opeongo Rd	Renfrew County Forest Entrance-to-Copp					\$ 825,700						\$ 825,700
PUBLIC WORKS	ROAD	Opeongo Rd	Sebastopol/Grattan Township Line-to-Cor	\$ 467,880										\$ 467,880
PUBLIC WORKS	ROAD	Opeongo Rd	Wieland Shore Rd-to-Gierman Rd	\$ 734,830										\$ 734,830
PUBLIC WORKS	ROAD	Palmer Rd	Cty Rd 514 (Schutt Rd)-to-Wingle Rd									\$ 385,320		\$ 385,320
PUBLIC WORKS	ROAD	Palmer Rd	Cty Rd 62 (Combermere Rd)-to-Riverside I	\$ 365,842										\$ 365,842
PUBLIC WORKS	ROAD	Palmer Rd	Eneas Creek Rd-to-Quadeville W Urban Li				\$ 1,166,750							\$ 1,166,750
PUBLIC WORKS	ROAD	Palmer Rd	Finch Rd-to-Palmer Rapids Dam Rd			\$ 649,790								\$ 649,790
PUBLIC WORKS	ROAD	Palmer Rd	Guiney Rd-to-Eneas Creek Rd				\$ 606,710							\$ 606,710
PUBLIC WORKS	ROAD	Palmer Rd	Jewellville Bdge N Exp Jnt-to-Palmer Rapik			\$ 639,020								\$ 639,020
PUBLIC WORKS	ROAD	Palmer Rd	Latchford Bdge N Exp Jnt-to-Guiney Rd							\$ 363,480				\$ 363,480
PUBLIC WORKS	ROAD	Palmer Rd	McPhee Bay Rd-to-Finch Rd	\$ 764,362										\$ 764,362
PUBLIC WORKS	ROAD	Palmer Rd	Palmer Rapids Dam Rd-to-Jewellville Bdge			\$ 356,580								\$ 356,580
PUBLIC WORKS	ROAD	Palmer Rd	Riverside Dr-to-McPhee Bay Rd	\$ 637,478										\$ 637,478
PUBLIC WORKS	ROAD	Palmer Rd	Wingle Rd-to-Latchford Bdge S Exp Jnt									\$ 150,780		\$ 150,780
PUBLIC WORKS	ROAD	Pembroke West	City of Pembroke West Limits-to-Cty Rd 4:	\$ 599,747										\$ 599,747
PUBLIC WORKS	ROAD	Petawawa Blv	B Line Rd-to-Sharon Street							\$ 1,695,392				\$ 1,695,392
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 16 (Victoria St)-to-Petawawa River							\$ 120,000				\$ 120,000
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 26 (Doran St)-to-Cty Rd 16 (Victoria							\$ 600,000				\$ 600,000
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 37 (Murphy Rd)-to-Cty Rd 26 (Dora	\$ 213,274										\$ 213,274
PUBLIC WORKS	ROAD	Petawawa Blv	Petawawa River Bdge N Exp Jnt-to-Militar							\$ 80,000				\$ 80,000
PUBLIC WORKS	ROAD	Quadeville Rd	Jessup Rd-to-Kargus Rd										\$ 847,240	\$ 847,240
PUBLIC WORKS	ROAD	Quadeville Rd	Kargus Rd-to-Sacred Heart Rd							\$ 408,720				\$ 408,720
PUBLIC WORKS	ROAD	Quadeville Rd	Quadeville E Urban Limit-to-Jessup Rd					\$ 764,670						\$ 764,670
PUBLIC WORKS	ROAD	Quadeville Rd	Quadeville W Urban Limit-to-Quadeville E				\$ 218,016							\$ 218,016
PUBLIC WORKS	ROAD	Quadeville Rd	Sacred Heart Rd-to-Yukes Dr.								\$ 811,200			\$ 811,200
PUBLIC WORKS	ROAD	Quadeville Rd	Yukes Dr-to-Cty Rd 512 (Foymount Rd)							\$ 1,651,400				\$ 1,651,400
PUBLIC WORKS	ROAD	Queens Line	1890 Queens Line-to-Magnesium Rd (CR 48			\$ 343,200								\$ 343,200
PUBLIC WORKS	ROAD	Queens Line	Acres Rd-to-Kohlsmith Rd			\$ 488,926								\$ 488,926
PUBLIC WORKS	ROAD	Queens Line	Cty Rd 48 (Magnesium Rd)-to-Acres Rd			\$ 529,509								\$ 529,509
PUBLIC WORKS	ROAD	Queens Line	Cty Rd 653 (Chenaux Rd)-to-CA 1890									\$ 1,047,900		\$ 1,047,900
PUBLIC WORKS	ROAD	Queens Line	Kohlsmith Rd-to-Cty Rd 7 (Foresters Falls f			\$ 397,800								\$ 397,800
PUBLIC WORKS	ROAD	Queens St	Hwy 60 (Killaloe Beginning)-to-Killaloe Noi			\$ 87,360								\$ 87,360
PUBLIC WORKS	ROAD	Queens St	Killaloe North Urban Limit-to-Killaloe Sout			\$ 212,160								\$ 212,160
PUBLIC WORKS	ROAD	Queens St	Killaloe South Urban Limit-to-Killaloe Sout			\$ 210,021								\$ 210,021
PUBLIC WORKS	ROAD	Raglan St S	Graham Ave-to-Hwy 60 (Counbes St)										\$ 557,217	\$ 557,217
PUBLIC WORKS	ROAD	Ridge Road	Avon Road-to-Dalton St			\$ 66,857								\$ 66,857
PUBLIC WORKS	ROAD	Ridge Road	Champlain St-to-Deep River Road	\$ 364,635										\$ 364,635
PUBLIC WORKS	ROAD	Ridge Road	Dalton St-to-Champlain St						\$ 495,900					\$ 495,900
PUBLIC WORKS	ROAD	Ridge Road	Hway 17-to-Avon Road			\$ 50,143								\$ 50,143
PUBLIC WORKS	ROAD	River Road	Braeside West Limit-to-Toner Road			\$ 279,240								\$ 279,240
PUBLIC WORKS	ROAD	River Road	County CP Trail-to-Castleford Bdge S Exp J	\$ 935,342										\$ 935,342
PUBLIC WORKS	ROAD	River Road	Cty Rd 10 (Division St)-to-Usborne St						\$ 109,111					\$ 109,111
PUBLIC WORKS	ROAD	River Road	Cty Rd 3 (Usborne St)-to-Braeside West Li			\$ 109,869								\$ 109,869
PUBLIC WORKS	ROAD	River Road	Dochart St-to-Cty Rd 3 (Usborne St)			\$ 241,934								\$ 241,934
PUBLIC WORKS	ROAD	River Road	Henry Crescent-to-Lochwinnoch Rd									\$ 361,920		\$ 361,920
PUBLIC WORKS	ROAD	River Road	Lochwinnoch Rd-to-Storie Rd									\$ 185,640		\$ 185,640
PUBLIC WORKS	ROAD	River Road	Mast Rd-to-Henry Crescent									\$ 277,680		\$ 277,680
PUBLIC WORKS	ROAD	River Road	Moore St-to-Dochart St	\$ 1,138,830										\$ 1,138,830
PUBLIC WORKS	ROAD	River Road	Storie Rd-to-County CP Trail									\$ 166,920		\$ 166,920
PUBLIC WORKS	ROAD	River Road	Toner Road-to-Mast Rd									\$ 436,800		\$ 436,800
PUBLIC WORKS	ROAD	River Road	Usborne St-to-Moore St									\$ 317,435		\$ 317,435
PUBLIC WORKS	ROAD	Rockingham Rd	2356 Rockingham-to-Diamond Lake Rd						\$ 1,083,103					\$ 1,083,103
PUBLIC WORKS	ROAD	Rockingham Rd	Cty Rd 515 (Palmer Rd)-to-2356 Rockinghi							\$ 1,278,040				\$ 1,278,040
PUBLIC WORKS	ROAD	Rockingham Rd	Diamond Lake Rd-to-Dovetail Rd							\$ 566,436				\$ 566,436
PUBLIC WORKS	ROAD	Rockingham Rd	Dovetail Rd-to-Guiney Rd					\$ 735,591						\$ 735,591
PUBLIC WORKS	ROAD	Rockingham Rd	Guiney Rd-to-Letterkenry Rd					\$ 920,117						\$ 920,117
PUBLIC WORKS	ROAD	Round Lake Rd	1922 Round Lake Rd-to-John St North							\$ 528,940				\$ 528,940
PUBLIC WORKS	ROAD	Round Lake Rd	8266 Round Lake Rd-to-Kelly Lake Rd							\$ 698,600				\$ 698,600
PUBLIC WORKS	ROAD	Round Lake Rd	Bonnechere R Bdge E Exp Jnt-to-Dunnes E			\$ 553,890								\$ 553,890
PUBLIC WORKS	ROAD	Round Lake Rd	Bucholtz Rd-to-Rahns Rd							\$ 1,171,082				\$ 1,171,082
PUBLIC WORKS	ROAD	Round Lake Rd	Byers Creek Bdge S Exp Jnt-to-Round Lake									\$ 543,910		\$ 543,910
PUBLIC WORKS	ROAD	Round Lake Rd	C309 (Garipey Creek Culvert)-to-Pakotina									\$ 1,770,737		\$ 1,770,737
PUBLIC WORKS	ROAD	Round Lake Rd	Cty Rd 26 (Doran Rd)-to-Henan Road							\$ 1,065,579				\$ 1,065,579
PUBLIC WORKS	ROAD	Round Lake Rd	Cty Rd 67 (Simpson Pit Rd)-to-Round Lake						\$ 313,200					\$ 313,200
PUBLIC WORKS	ROAD	Round Lake Rd	Dabers Rd-to-Bucholtz Rd							\$ 1,112,057				\$ 1,112,057
PUBLIC WORKS	ROAD	Round Lake Rd	Dunnes Bay Lane-to-Red Rock Rd			\$ 1,472,050								\$ 1,472,050
PUBLIC WORKS	ROAD	Round Lake Rd	John St North-to-Byers Creek Bdge N Exp						\$ 593,810					\$ 593,810
PUBLIC WORKS	ROAD	Round Lake Rd	Kelly Lake Rd-to-Long Lake Rd						\$ 1,147,700					\$ 1,147,700
PUBLIC WORKS	ROAD	Round Lake Rd	Long Lake Rd-to-Dabers Rd						\$ 1,026,514					\$ 1,026,514
PUBLIC WORKS	ROAD	Round Lake Rd	Rahns Rd-to-Cty Rd 26 (Doran Rd)							\$ 1,012,827				\$ 1,012,827
PUBLIC WORKS	ROAD	Round Lake Rd	Red Rock Rd-to-Foy Park Corridor			\$ 543,910								\$ 543,910
PUBLIC WORKS	ROAD	Round Lake Rd	Round Lake Center S Boundary-to-Cty Rd I						\$ 116,000					\$ 116,000
PUBLIC WORKS	ROAD	Round Lake Rd	Tramore Rd-to-1922 Round Lake Rd						\$ 1,462,070					\$ 1,462,070
PUBLIC WORKS	ROAD	Ruby Rd	Cty Rd 512 (Brudenell Rd)-to-Gorman Rd	\$ 1,316,290										\$ 1,316,290
PUBLIC WORKS	ROAD	Ruby Rd	Golden Lake Bdge N Exp Jnt-to-Hwy 60			\$ 172,630								\$ 172,630
PUBLIC WORKS	ROAD	Ruby Rd	Gorman Rd-to-Wolfe Rd			\$ 1,007,836								\$ 1,007,836

DEPARTMENT DIVISION	DESCRIPTION	ATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	ROAD	Ruby Rd	Hoffman Rd-to-Shingwak Inamo (Reserve				\$ 311,623							\$ 311,623
PUBLIC WORKS	ROAD	Ruby Rd	Hoffman Rd-to-Zadow Rd			\$ 643,299								\$ 643,299
PUBLIC WORKS	ROAD	Ruby Rd	Wolfe Rd-to-Hoffman Road			\$ 611,280								\$ 611,280
PUBLIC WORKS	ROAD	Ruby Rd	Zadow Rd-to-Hoffman Rd				\$ 726,016							\$ 726,016
PUBLIC WORKS	ROAD	Russett Dr	Vanjumar Rd-to-Nieman Dr							\$ 1,541,370				\$ 1,541,370
PUBLIC WORKS	ROAD	Siberia Rd	710 Siberia Rd-to-Kartuzy Rd					\$ 336,000						\$ 336,000
PUBLIC WORKS	ROAD	Siberia Rd	Babinski Rd-to-Pipedream Lane				\$ 858,840							\$ 858,840
PUBLIC WORKS	ROAD	Siberia Rd	Bark Lake Dam Rd-to-Sunny Hill Rd		\$ 879,550									\$ 879,550
PUBLIC WORKS	ROAD	Siberia Rd	End of HMA-to-Bark Lake Dam Rd		\$ 193,660									\$ 193,660
PUBLIC WORKS	ROAD	Siberia Rd	Kartuzy Rd-to-Trader Lane					\$ 490,560						\$ 490,560
PUBLIC WORKS	ROAD	Siberia Rd	Pipedream Lane-to-Yakabuski Rd					\$ 463,104						\$ 463,104
PUBLIC WORKS	ROAD	Siberia Rd	River Rd-to-End of HMA				\$ 610,450							\$ 610,450
PUBLIC WORKS	ROAD	Siberia Rd	Sunny Hill Rd-to-Babinski Rd		\$ 730,194									\$ 730,194
PUBLIC WORKS	ROAD	Siberia Rd	Trader Lane-to-Biernacki St					\$ 376,503						\$ 376,503
PUBLIC WORKS	ROAD	Siberia Rd	Yakabuski Rd-to-710 Siberia Rd					\$ 396,480						\$ 396,480
PUBLIC WORKS	ROAD	Simpson Pit Rd	Buck Hill Rd-to-Cty Rd 58 (Round Lake Rd)								\$ 248,040			\$ 248,040
PUBLIC WORKS	ROAD	Simpson Pit Rd	Byers Creek Rd-to-Buck Hill Rd								\$ 383,493			\$ 383,493
PUBLIC WORKS	ROAD	Simpson Pit Rd	Hwy 60-to-Scenic Rd								\$ 324,123			\$ 324,123
PUBLIC WORKS	ROAD	Simpson Pit Rd	Mask Rd-to-Byers Creek Rd								\$ 332,146			\$ 332,146
PUBLIC WORKS	ROAD	Simpson Pit Rd	Scenic Rd-to-Mask Rd								\$ 322,519			\$ 322,519
PUBLIC WORKS	ROAD	Stewartville Rd	Flatt Rapids Rd-to-Maple Bend Rd				\$ 201,240							\$ 201,240
PUBLIC WORKS	ROAD	Stewartville Rd	Maple Bend Rd-to-Cty Rd 508 (Calabogie f				\$ 280,800							\$ 280,800
PUBLIC WORKS	ROAD	Stone Road	1574 Stone Rd-to-Fulton Rd				\$ 112,342							\$ 112,342
PUBLIC WORKS	ROAD	Stone Road	Berlanquet Rd-to-Culhane Rd								\$ 305,760			\$ 305,760
PUBLIC WORKS	ROAD	Stone Road	Cty Rd 22 (Hyndford Rd)-to-Hwy 60	\$ 197,100										\$ 197,100
PUBLIC WORKS	ROAD	Stone Road	Culhane Rd-to-1574 Stone Rd								\$ 223,080			\$ 223,080
PUBLIC WORKS	ROAD	Stone Road	Foy Rd-to-Berlanquet Rd								\$ 221,520			\$ 221,520
PUBLIC WORKS	ROAD	Stone Road	Fulton Rd-to-Kennelly Rd				\$ 396,240							\$ 396,240
PUBLIC WORKS	ROAD	Stone Road	Gallagher Rd-to-Cty Rd 22 (Hyndford Rd)	\$ 635,430										\$ 635,430
PUBLIC WORKS	ROAD	Stone Road	Hwy 132-to-Foy Rd								\$ 447,720			\$ 447,720
PUBLIC WORKS	ROAD	Stone Road	Kennelly Rd-to-Mhusk Rd				\$ 218,355							\$ 218,355
PUBLIC WORKS	ROAD	Stone Road	Mhusk Rd-to-Gallagher Rd	\$ 1,098,540										\$ 1,098,540
PUBLIC WORKS	ROAD	Storyland Road	Alex Lane-to-CR 653 (Chenaux Rd)									\$ 449,369		\$ 449,369
PUBLIC WORKS	ROAD	Storyland Road	Cty Rd 1 (River Rd)-to-Alex Lane		\$ 427,653									\$ 427,653
PUBLIC WORKS	ROAD	Storyland Road	Eady Rd-to-Cty Rd 1 (River Rd)		\$ 469,780									\$ 469,780
PUBLIC WORKS	ROAD	Storyland Road	Hwy 17-to-Eady Rd				\$ 276,900							\$ 276,900
PUBLIC WORKS	ROAD	TV Tower Road	CPR Crossing-to-Cty Rd 42 (Forest Lea Rd)		\$ 651,722									\$ 651,722
PUBLIC WORKS	ROAD	TV Tower Road	Cty Rd 35 (Jean Ave)-to-CPR Crossing		\$ 727,114									\$ 727,114
PUBLIC WORKS	ROAD	Usborne Street	Cty Rd 1 (River Rd)-to-Braeside West Limit		\$ 592,533									\$ 592,533
PUBLIC WORKS	ROAD	Vanjumar Rd	Cty Rd 2 (White Lake Rd)-to-Russett Dr							\$ 84,240				\$ 84,240
PUBLIC WORKS	ROAD	Westmeath Rd	Old Mill Bridge Rd-to-Westmeath Twp Du					\$ 1,355,620						\$ 1,355,620
PUBLIC WORKS	ROAD	Westmeath Rd	Urban Beginning-to-Cty Rd 50 (Gore Line)							\$ 135,319				\$ 135,319
PUBLIC WORKS	ROAD	Westmeath Rd	Westmeath Twp Dump-to-Lovers Lane								\$ 543,910			\$ 543,910
PUBLIC WORKS	ROAD	Whelan Rd	English Rd-to-Kenopic Rd							\$ 466,700				\$ 466,700
PUBLIC WORKS	ROAD	Whelan Rd	Kenopic Rd-to-HWY 132				\$ 1,813,053							\$ 1,813,053
PUBLIC WORKS	ROAD	White Lake Road	Campbell Dr-to-Claybank Bdge E Exp Jnt									\$ 608,780		\$ 608,780
PUBLIC WORKS	ROAD	White Lake Road	Claybank Bdge W Exp Jnt-to-Young Rd								\$ 623,750			\$ 623,750
PUBLIC WORKS	ROAD	White Lake Road	Waba Creek E Exp Jnt-to-Cty Rd 52 (Burns							\$ 59,280				\$ 59,280
PUBLIC WORKS	ROAD	White Lake Road	Young Rd-to-Mountain View Rd									\$ 1,525,920		\$ 1,525,920
PUBLIC WORKS	ROAD	White Water Rd	Hwy 17-to-Cty Rd 40 (Greenwood Rd)								\$ 404,040			\$ 404,040
PUBLIC WORKS	ROAD	White Water Rd	Hwy 41-to-Stafford Third Line					\$ 728,540						\$ 728,540
PUBLIC WORKS	ROAD	White Water Rd	Stafford Third Line-to-Hwy 17					\$ 1,290,628						\$ 1,290,628
PUBLIC WORKS	ROAD	Wilno South Rd	Hwy 60-to-Mountain View Rd			\$ 825,160								\$ 825,160
PUBLIC WORKS	ROAD	Wilno South Rd	Inukshuk Rd-to-Opeongo Rd N			\$ 1,576,800								\$ 1,576,800
PUBLIC WORKS	ROAD	Wilno South Rd	Mountain View Rd-to-Inukshuk Rd			\$ 408,370								\$ 408,370
PUBLIC WORKS	ROAD	Witt Rd	Cty Rd 56 (Woitto Station Rd)-to-Locksley F				\$ 957,552							\$ 957,552
PUBLIC WORKS	ROAD	Witt Rd	Locksley Rd-to-Cty Rd 26 (Doran Rd)				\$ 963,344							\$ 963,344
PUBLIC WORKS	ROAD	Woitto Station Rd	Alice Twp Dump (Gate 3)-to-B Line Rd								\$ 1,429,635			\$ 1,429,635
PUBLIC WORKS	ROAD	Woitto Station Rd	B Line Rd-to-Hwy 41								\$ 1,221,552			\$ 1,221,552
PUBLIC WORKS	ROAD	Woitto Station Rd	Cty Rd 14 (Witt Rd) to-Alice Twp Dump (G								\$ 646,205			\$ 646,205
PUBLIC WORKS	TRAILS - BRIDGE	Barbut Creek	Algonquin-4.8 kms west of Dunlop Cresce						\$ 20,000	\$ 180,000				\$ 200,000
PUBLIC WORKS	TRAILS - BRIDGE	Bissett Creek & Hwy 17	Algonquin-0.6 kms west of Crossing Road	\$ 210,000	\$ 1,890,000									\$ 2,100,000
PUBLIC WORKS	TRAILS - BRIDGE	Bonnechere River/Renf	Algonquin-0.5 kms west of June street					\$ 140,000	\$ 1,260,000					\$ 1,400,000
PUBLIC WORKS	TRAILS - BRIDGE	Chalk River	Algonquin-1.6 kms north of Deluthier Roa	\$ 100,000										\$ 100,000
PUBLIC WORKS	TRAILS - BRIDGE	Clara Creek	Algonquin-4.6 kms east of Dunlop Crescer					\$ 10,000	\$ 90,000					\$ 100,000
PUBLIC WORKS	TRAILS - BRIDGE	Clara Creek Mouth	Algonquin-0.9 kms east of Dunlop Crescer					\$ 27,500	\$ 247,500					\$ 275,000
PUBLIC WORKS	TRAILS - BRIDGE	Deux Rivieres Creek	Algonquin-0.7 kms east of Dunlop Crescer					\$ 20,000	\$ 180,000					\$ 200,000
PUBLIC WORKS	TRAILS - BRIDGE	Dochart Creek/Arnprio	Algonquin-1 km north of Division street				\$ 25,000	\$ 225,000						\$ 250,000
PUBLIC WORKS	TRAILS - BRIDGE	Gould's Creek	Algonquin-0.5 kms south of Astrolabe Roa		\$ 20,000	\$ 180,000								\$ 200,000
PUBLIC WORKS	TRAILS - BRIDGE	Grants Creek	Algonquin-2.5 kms west of Yates Road								\$ 20,000	\$ 180,000		\$ 200,000
PUBLIC WORKS	TRAILS - BRIDGE	Hales Creek	Algonquin-1.5 kms west of TV Tower Roat								\$ 25,000	\$ 225,000		\$ 250,000
PUBLIC WORKS	TRAILS - BRIDGE	Haley's Gully	Algonquin-0.2 kms east of highway 17 nes		\$ 20,000	\$ 180,000								\$ 200,000
PUBLIC WORKS	TRAILS - BRIDGE	Harvey Creek	Algonquin-1.5 kms south of Ashport Road						\$ 15,000	\$ 135,000				\$ 150,000
PUBLIC WORKS	TRAILS - BRIDGE	Holden Lake	Algonquin-0.5 kms east of Mackey Creek f								\$ 100,000	\$ 900,000		\$ 1,000,000
PUBLIC WORKS	TRAILS - BRIDGE	Hwy 17	Algonquin-1.3 kms south of Pine Valley Rc								\$ 50,000	\$ 450,000		\$ 500,000
PUBLIC WORKS	TRAILS - BRIDGE	Jeffreys Creek	Algonquin-0.2 kms west of highway 17 in	\$ 18,000	\$ 182,000									\$ 200,000
PUBLIC WORKS	TRAILS - BRIDGE	Madawaska River	Algonquin-0.3 kms south of Daniel street				\$ 120,000	\$ 1,080,000						\$ 1,200,000
PUBLIC WORKS	TRAILS - BRIDGE	Madawaska River 1	K&P-0.1 kms north of Generating Station l		\$ 46,000	\$ 414,000								\$ 460,000

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	ATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GR	Tractor										\$ 150,000	\$ 150,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo			\$ 20,000								\$ 20,000
PUBLIC WORKS	VEHICLES	TRAILER	20 ton tag float-GOSH	\$ 70,000										\$ 70,000
PUBLIC WORKS	VEHICLES	TRAILER	20 ton tag float-SWP	\$ 50,000										\$ 50,000
PUBLIC WORKS	VEHICLES	TRAILER	30 ton tag float-WWRP										\$ 100,000	\$ 100,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo				\$ 15,000							\$ 15,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo CP	\$ 15,000								\$ 25,000		\$ 40,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo GP	\$ 15,000								\$ 25,000		\$ 40,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo SWRP							\$ 15,000				\$ 15,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo WWRP										\$ 30,000	\$ 45,000
RENFREW COUNTY HOUSING	BUILDING	1 Mackercher Drive CO B2030 - Exterior Doors						\$ 86,250						\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	1 Mackercher Drive CO C1060 - Kitchen Refurbishment										\$ 115,000		\$ 115,000
RENFREW COUNTY HOUSING	BUILDING	1 Mackercher Drive CO C1060 - Kitchen Refurbishment			\$ 254,541									\$ 254,541
RENFREW COUNTY HOUSING	BUILDING	1 Mackercher Drive CO G2020 - Parking Lots									\$ 35,190			\$ 35,190
RENFREW COUNTY HOUSING	BUILDING	1110 - 1144 Lea Street B30 - Roofing											\$ 161,000	\$ 161,000
RENFREW COUNTY HOUSING	BUILDING	1110 - 1144 Lea Street C1060 - Kitchen Refurbishment					\$ 116,127							\$ 116,127
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth St. N. PEI B1013 - Balcony Construction		\$ 34,000										\$ 34,000
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth St. N. PEI B2030 - Exterior Doors										\$ 115,000		\$ 115,000
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth St. N. PEI B30 - Roofing								\$ 28,750				\$ 28,750
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth St. N. PEI D5013 - Main Electrical Service and Distribution							\$ 74,750					\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth St. N. PEI G2020 - Parking Lots					\$ 40,940							\$ 40,940
RENFREW COUNTY HOUSING	BUILDING	19 Smith Street BEACHI B2030 - Exterior Doors		\$ 86,250										\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	19 Smith Street BEACHI C1060 - Kitchen Refurbishment					\$ 103,500							\$ 103,500
RENFREW COUNTY HOUSING	BUILDING	204 - 242 Cecil Street P G2050 - Landscaping		\$ 30,000									\$ 50,000	\$ 80,000
RENFREW COUNTY HOUSING	BUILDING	229-231 Albert Street # B2010 - Exterior Walls		\$ 25,000										\$ 25,000
RENFREW COUNTY HOUSING	BUILDING	229-231 Albert Street # B2010 - Exterior Walls			\$ 30,498									\$ 30,498
RENFREW COUNTY HOUSING	BUILDING	229-231 Albert Street # B2030 - Exterior Doors						\$ 172,500						\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	229-231 Albert Street # B30 - Roofing						\$ 103,500						\$ 103,500
RENFREW COUNTY HOUSING	BUILDING	236 Hall Avenue RENFR B2020 - Exterior Windows				\$ 117,300								\$ 117,300
RENFREW COUNTY HOUSING	BUILDING	236 Hall Avenue RENFR B2030 - Exterior Doors							\$ 230,000					\$ 230,000
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR B2030 - Exterior Doors				\$ 115,000								\$ 115,000
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR B30 - Roofing				\$ 86,250								\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR C1060 - Kitchen Refurbishment					\$ 121,900							\$ 121,900
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR D3058-D - Make-Up AHU		\$ 70,380										\$ 70,380
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR G2049-B - Sheds		\$ 40,000										\$ 40,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI A20 - Basement Construction											\$ 207,000	\$ 207,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI B1013 - Balcony Construction									\$ 345,000			\$ 345,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI B2010 - Exterior Walls							\$ 74,750					\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI B2030 - Exterior Doors				\$ 330,625								\$ 330,625
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI B30 - Roofing							\$ 109,250					\$ 109,250
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI Chain-link fencing				\$ 63,250								\$ 63,250
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI D3058-D - Make-Up AHU					\$ 92,084							\$ 92,084
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI D3058-D - Make-Up AHU					\$ 92,084							\$ 92,084
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI D4010 - Sprinklers					\$ 57,500							\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth St. N. PEI G2020 - Parking Lots		\$ 52,785										\$ 52,785
RENFREW COUNTY HOUSING	BUILDING	400 Nelson Street PEM C1070 - Bathroom Refurbishment				\$ 53,040								\$ 53,040
RENFREW COUNTY HOUSING	BUILDING	400 Nelson Street PEM D5013 - Main Electrical Service and Distribution		\$ 34,500										\$ 34,500
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard REN A10 - Foundations		\$ 300,000										\$ 300,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard REN A10 - Foundations				\$ 100,000				\$ 103,500				\$ 203,500
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard REN B2010 - Exterior Walls		\$ 60,000										\$ 60,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard REN C1060 - Kitchen Refurbishment							\$ 299,000					\$ 299,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard REN D1010 - Elevators & Lifts		\$ 29,900									\$ 172,500	\$ 202,400
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEM B2010 - Exterior Walls							\$ 57,500					\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEM C1060 - Kitchen Refurbishment					\$ 92,000							\$ 92,000
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEM D3041 - Air Distribution Systems			\$ 38,709									\$ 38,709
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEM Driveway Paving			\$ 100,000									\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street PEM Roof										\$ 138,000		\$ 138,000
RENFREW COUNTY HOUSING	BUILDING	435 - 481 Nelson Street C1060 - Kitchen Refurbishment								\$ 175,950				\$ 175,950
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFR B2010 - Exterior Walls								\$ 37,536				\$ 37,536
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFR B2020 - Exterior Windows		\$ 69,000										\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFR B30 - Roofing								\$ 86,250				\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFR D4010 - Sprinklers								\$ 74,750				\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFR Extension to garage at Lorne		\$ 50,000										\$ 50,000
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River P B30 - Roofing						\$ 46,000						\$ 46,000
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River P B30 - Roofing									\$ 56,891			\$ 56,891
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River P B30 - Roofing									\$ 109,250			\$ 109,250
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River P Balcony Repairs		\$ 50,000										\$ 50,000
RENFREW COUNTY HOUSING	BUILDING	510 McKay/515 River P C1060 - Kitchen Refurbishment									\$ 321,989			\$ 321,989
RENFREW COUNTY HOUSING	BUILDING	55 Poplar Avenue DEEF C1060 - Kitchen Refurbishment									\$ 98,532			\$ 98,532
RENFREW COUNTY HOUSING	BUILDING	55 Poplar Avenue DEEF D4030 - Fire Protection Specialties			\$ 10,676							\$ 45,000		\$ 55,676
RENFREW COUNTY HOUSING	BUILDING	59 Wallace Street EGAI B2010 - Exterior Walls									\$ 34,017			\$ 34,017
RENFREW COUNTY HOUSING	BUILDING	59 Wallace Street EGAI C1060 - Kitchen Refurbishment		\$ 184,000										\$ 184,000
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Road PALI B2020 - Exterior Windows									\$ 32,200			\$ 32,200
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Road PALI B2030 - Exterior Doors				\$ 63,250								\$ 63,250
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Road PALI B30 - Roofing								\$ 51,612				\$ 51,612
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street ARNP B30 - Roofing		\$ 30,000										\$ 30,000
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street ARNP C1060 - Kitchen Refurbishment			\$ 217,005								\$ 241,500	\$ 458,505
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street ARNP D3058-D - Make-Up AHU					\$ 93,840							\$ 93,840

10 Year Capital Plan

DEPARTMENT DIVISION	DESCRIPTION	ATION/OTHER DESCRIP	PROJECT	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
RENFREW COUNTY HOUSING	BUILDING	72 Sullivan Crescent AR B2010 - Exterior Walls		\$ 25,000										\$ 25,000
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street BARf B30 - Roofing								\$ 81,600				\$ 81,600
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street BARf G2020 - Parking Lots				\$ 34,500								\$ 34,500
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street BARf G2049-B - Sheds			\$ 52,785									\$ 52,785
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNF Balcony doors						\$ 218,500				\$ 115,000		\$ 333,500
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNF D4010 - Sprinklers			\$ 74,750									\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNF D5032 - Intercommunications And Paging					\$ 10,308					\$ 25,000		\$ 35,308
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNF Parking lot							\$ 172,500					\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street ARNF Parking lot							\$ 172,500					\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	Accessibility	Accessibility	\$ 64,688	\$ 64,688	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 64,688	\$ 697,188
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cre B2010 - Exterior Walls								\$ 105,570				\$ 105,570
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cre C1060 - Kitchen Refurbishment				\$ 211,140								\$ 211,140
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cre C1060 - Kitchen Refurbishment		\$ 30,600						\$ 230,000				\$ 260,600
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cre G2020 - Parking Lots		\$ 52,785						\$ 86,250				\$ 139,035
RENFREW COUNTY HOUSING	BUILDING	Airth Blvd./Massey Cre G2050 - Landscaping			\$ 35,190								\$ 69,000	\$ 104,190
RENFREW COUNTY HOUSING	BUILDING	Appliances	Appliances	\$ 71,875	\$ 71,875	\$ 71,875	\$ 71,875	\$ 81,938	\$ 86,250	\$ 86,250	\$ 86,250	\$ 86,250	\$ 71,875	\$ 786,313
RENFREW COUNTY HOUSING	BUILDING	Bathrooms	Bathrooms	\$ 107,813	\$ 107,813	\$ 107,813	\$ 107,813	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 107,813	\$ 1,114,063
RENFREW COUNTY HOUSING	BUILDING	Bronx St./Reynolds Ave G2020 - Parking Lots		\$ 46,000										\$ 46,000
RENFREW COUNTY HOUSING	BUILDING	Mclachlin Heights ARN A20 - Basement Construction		\$ 75,000						\$ 4,080				\$ 79,080
RENFREW COUNTY HOUSING	BUILDING	Mclachlin Heights ARN B30 - Roofing								\$ 75,000		\$ 75,000		\$ 150,000
RENFREW COUNTY HOUSING	BUILDING	Mclachlin Heights ARN D3023 - Furnaces		\$ 50,608										\$ 50,608
RENFREW COUNTY HOUSING	BUILDING	Mclachlin Heights ARN D3023 - Furnaces							\$ 85,000		\$ 85,000			\$ 170,000
RENFREW COUNTY HOUSING	BUILDING	Moran Heights RENFRE A20 - Basement Construction			\$ 34,680							\$ 92,000		\$ 126,680
RENFREW COUNTY HOUSING	BUILDING	Moran Heights RENFRE B2030 - Exterior Doors								\$ 36,363				\$ 36,363
RENFREW COUNTY HOUSING	BUILDING	Moran Heights RENFRE C1060 - Kitchen Refurbishment									\$ 287,500			\$ 287,500
RENFREW COUNTY HOUSING	BUILDING	Nelson/Fraser/Arnolds B2010 - Exterior Walls					\$ 57,500							\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	Nelson/Fraser/Arnolds B30 - Roofing									\$ 102,051			\$ 102,051
RENFREW COUNTY HOUSING	BUILDING	Nelson/Fraser/Arnolds C1060 - Kitchen Refurbishment		\$ 211,140										\$ 211,140
RENFREW COUNTY HOUSING	BUILDING	Oak Cres./Frank Dench B30 - Roofing		\$ 207,000										\$ 207,000
RENFREW COUNTY HOUSING	BUILDING	Oak Cres./Frank Dench G2030 - Pedestrian Paving								\$ 20,000	\$ 120,000			\$ 140,000
RENFREW COUNTY HOUSING	BUILDING	Various apartment buil Balcony Inspection and Repair		\$ 400,000			\$ 400,000							\$ 800,000
RENFREW COUNTY HOUSING	BUILDING	Various apartment buil Electrical Consultant to review 600 Amp p		\$ 95,000	\$ 95,000	\$ 95,000								\$ 285,000
RENFREW COUNTY HOUSING	BUILDING	Various apartment buil Hallway Floor Replacement		\$ 50,000	\$ 50,000			\$ 126,500	\$ 126,500				\$ 126,500	\$ 479,500
RENFREW COUNTY HOUSING	BUILDING	Various locations Designated substance removal		\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 57,500	\$ 77,625	\$ 77,625	\$ 77,625	\$ 57,500	\$ 635,375
RENFREW COUNTY HOUSING	BUILDING	Various locations Easetrough repair		\$ 50,000	\$ 50,000									\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	Various locations Flooring		\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 221,375	\$ 2,213,750
RENFREW COUNTY HOUSING	BUILDING	Various locations New install bathroom fans		\$ 50,000	\$ 50,000									\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	Various locations Security and Safety		\$ 71,875	\$ 71,875	\$ 71,875	\$ 77,625	\$ 77,625	\$ 77,625	\$ 77,625	\$ 77,625	\$ 77,625	\$ 71,875	\$ 753,250
RENFREW COUNTY HOUSING	BUILDING	Vimy former "Opeongc D3023 - Furnaces								\$ 69,000				\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	Vimy former "Opeongc D3023 - Furnaces		\$ 69,000										\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	Vimy former "Opeongc D5038 - Security Systems				\$ 25,000								\$ 25,000
RENFREW COUNTY HOUSING	BUILDING	Wilfred/Allan ARNPRI0 C1060 - Kitchen Refurbishment									\$ 230,000			\$ 230,000
RENFREW COUNTY HOUSING	BUILDING	Wilfred/Allan ARNPRI0 G2050 - Landscaping			\$ 20,000								\$ 20,000	\$ 40,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	FORD F-150 4X4						\$ 65,000					\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	FORD TRANSIT VAN					\$ 60,000						\$ 60,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP Chevrolet Silverado WT4WC					\$ 65,000						\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP Chevrolet Silverado WT4WC				\$ 65,000							\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 2500 4 X 4		\$ 65,000							\$ 65,000		\$ 130,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN	\$ 60,000							\$ 60,000			\$ 120,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN							\$ 60,000				\$ 60,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN			\$ 60,000							\$ 60,000	\$ 120,000
RENFREW COUNTY HOUSING	VEHICLES	TRACTOR/LOADER/GR/	Tractor 510 Mackay/515 River Rd		\$ 25,000									\$ 25,000
				\$ 45,053,393	\$ 47,066,460	\$ 43,081,865	\$ 37,965,714	\$ 35,149,812	\$ 39,881,072	\$ 38,217,289	\$ 36,654,201	\$ 33,927,052	\$ 33,846,548	\$ 390,843,405

COUNTY OF RENFREW

BY-LAW NUMBER 71-24

**A BY-LAW TO SET TAX RATIOS FOR COUNTY PURPOSES AND
LOWER-TIER PURPOSES FOR THE YEAR 2024**

WHEREAS it is necessary for the Council of the County of Renfrew, pursuant to Section 308 of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, to establish the tax ratios for 2024 for the County of Renfrew and its lower-tier municipalities;

AND WHEREAS the tax ratios determine the relative amount of taxation to be borne by each property class;

AND WHEREAS the property classes have been prescribed by the Minister of Finance under the Assessment Act, R.S.O. 1990, c.A.31, as amended, and Regulations thereto.

NOW THEREFORE, the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. THAT for the taxation year 2024, the tax ratio for property in:
 - (a) the residential property class is 1.000000;
 - (b) the multi-residential property class is 1.943600;
 - (c) the new multi-residential property class is 1.000000;
 - (d) the commercial property class is 1.814700;
 - (e) the industrial property class is 2.466904;
 - (f) the large industrial property class is 2.722000;
 - (g) the pipelines property class is 1.332800;
 - (h) the farm property class is 0.250000;
 - (i) the managed forest property class is 0.250000;
 - (j) the landfill property class is 1.189066.
2. THAT for purposes of this By-law, the commercial property class includes all commercial office property, shopping centre property and parking lot property.
3. THAT the large industrial optional property class applies within the County of Renfrew and its lower-tier municipalities.
4. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April 2024.

READ a second time this 24th day of April 2024.

READ a third time and finally passed this 24th day of April 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

COUNTY OF RENFREW

BY-LAW NUMBER 72-24

A BY-LAW TO SET TAX RATE REDUCTIONS FOR PRESCRIBED PROPERTY SUBCLASSES FOR COUNTY PURPOSES AND FOR LOWER-TIER PURPOSES FOR THE YEAR 2024

WHEREAS it is necessary for the Council of the County of Renfrew, pursuant to Section 313 of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, to establish tax rate reductions for prescribed property subclasses for 2024 for the County of Renfrew and its lower-tier municipalities;

AND WHEREAS the property subclasses subject to tax rate reductions are those prescribed under Section 8 of the Assessment Act, R.S.O. 1990, c.A.31, as amended;

AND WHEREAS Ontario Regulation 490/18, Amending O. REG. 580/17, states that for the purposes of subsection 313 (1.3) of the Act, the County of Renfrew is authorized to pass a by-law providing that a tax rate reduction in paragraph 2, 3, 4 or 5 of subsection 313 (1) of the Act does not apply for a taxation year after 2018;

NOW THEREFORE, the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. THAT the tax rate reduction for:
 - (a) the excess land and vacant land subclasses in the commercial property class is 0%;
 - (b) the excess land and vacant land subclasses in the industrial property class is 0%;
 - (c) the excess land and vacant land subclasses in the large industrial property class is 0%;
 - (d) the first subclass of farmland awaiting development in the residential/farm, multi-residential, commercial or industrial property class is 65%;
 - (e) the second subclass of farmland awaiting development in the residential/farm, multi-residential, commercial or industrial property class is 0%.
2. THAT for purposes of this By-law;
 - (a) the commercial property class includes all commercial office property, shopping centre property and parking lot property;
 - (b) the first subclass of farmland awaiting development and the second subclass of farmland awaiting development consist of land as defined in accordance with the Assessment Act, as amended, and the regulations thereto.
3. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April 2024.

READ a second time this 24th day of April 2024.

READ a third time and finally passed this 24th day of April 2024.

COUNTY OF RENFREW

BY-LAW NUMBER 73-24

**A BY-LAW TO ESTABLISH THE 2024 TAX RATES
FOR COUNTY OF RENFREW PURPOSES**

WHEREAS the Council of the Corporation of the County of Renfrew shall in each year prepare and adopt estimates of the sums it requires during the year for the purposes of the municipal corporation pursuant to Section 289 of the Municipal Act, 2001 S.O. 2001, c. 25, as amended;

AND WHEREAS the Council of the Corporation of the County of Renfrew on January 24, 2024 adopted By-law Number 4-24, being a By-law to Adopt the Estimates for the Sums Required During the Year 2024 for General, Capital and All Purposes of the County of Renfrew;

AND WHEREAS Council adopted the sum of Fifty-Seven Million, Four Hundred and Three Thousand, One Hundred and Twenty Dollars (\$57,403,120) as the estimate of the property tax levy required during the year 2024 for general, capital and all purposes of the Corporation of the County of Renfrew;

AND WHEREAS, pursuant to Section 311 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, provides that for purposes of raising the General County Levy, the Council of the County shall each year, by by-law, direct the Council of each lower-tier municipality to levy a separate rate, as specified in the by-law, on the assessment in each property class in the lower-tier municipality rateable for county purposes;

AND WHEREAS all property assessment rolls on which the 2024 taxes are to be levied have been returned and revised pursuant to the provisions of the Assessment Act;

AND WHEREAS the tax ratios on the property classes prescribed pursuant to Section 7 of the Assessment Act and the regulations thereto (the "Prescribed Property Classes") for the 2024 taxation year have been set out by by-law by the Corporation of the County of Renfrew for the County and lower-tier purposes;

AND WHEREAS the subclass tax rate reductions on the property subclasses prescribed pursuant to Section 8 of the Assessment Act (the "Prescribed Property Subclasses") for the 2024 taxation year have been set out by by-law by the Corporation of the County of Renfrew for County and lower-tier purposes;

AND WHEREAS the tax rates on the Prescribed Property Classes and Prescribed Property Subclasses have been calculated in accordance with the provisions of the Municipal Act, 2001 and the manner set out herein;

NOW THEREFORE, the Council of the Corporation of the County of Renfrew hereby enacts as follows:

1. THAT for the year 2024 the rates to be applied on the taxable and payment-in-lieu assessment in each municipality rateable for County purposes shall be as follows:

Residential/Farm	0.00412365
Residential/Farm – Farmlands (Phase I)	0.00144328
Multi-Residential	0.00801473
New Multi-Residential	0.00412365
Commercial - Occupied	0.00748319
Commercial - Vacant	0.00748319
Commercial - Farmlands (Phase I)	0.00144328
Industrial - Occupied	0.01017266
Industrial - Vacant	0.01017266
Large Industrial - Occupied	0.01122458
Large Industrial – Vacant	0.01122458
Landfill - new	0.00490330
Pipelines	0.00549600
Farmlands	0.00103091
Managed Forests	0.00103091

2. THAT for purposes of this By-law:
 - (a) the commercial property class includes all commercial office property, shopping centre property and parking lot property;
 - (b) the first subclass of farmland awaiting development and second subclass of farmland awaiting development consists of land as defined within the Assessment Act, as amended, and the regulations thereto.
3. THAT the dollar amount to be raised for County purposes by each lower-tier municipality by application of the various tax rates so specified within this by-law on the taxable and payment-in-lieu assessment in each property class in the lower-tier municipality rateable for County purposes is as set out in Schedule “A” attached to and forming part of this by-law.
4. THAT the dollar amount to be raised for County purposes by each lower-tier as set out in Schedule “A” shall be paid to the County in accordance with County of Renfrew By-law 34-12.
5. THAT this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April 2024.

READ a second time this 24th day of April 2024.

READ a third time and finally passed this 24th day of April 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

PROPERTY TAXATION FOR COUNTY PURPOSES:

MUNICIPALITY	<u>TAXABLE ASSESSMENT</u>	<u>PAYMENT-IN-LIEU ASSESSMENT</u>	<u>TOTAL</u>	<u>% OF TOTAL</u>
TOWNS				
ARNPRIOR	5,338,211	33,918	5,372,129	9.4%
DEEP RIVER	1,852,552	943,630	2,796,182	4.9%
LAURENTIAN HILLS	1,761,973	209,015	1,970,988	3.4%
PETAWAWA	7,047,976	3,687,784	10,735,760	18.7%
RENFREW	3,651,473	142,244	3,793,717	6.6%
Sub-Total	19,652,185	5,016,591	24,668,776	43.0%
TOWNSHIPS				
ADMASTON/BROMLEY	1,541,348	4,368	1,545,716	2.7%
BONNECHERE VALLEY	2,245,628	26,095	2,271,723	4.0%
BRUDENELL, LYNDOKH RAGLAN	994,121	47,303	1,041,424	1.8%
GREATER MADAWASKA	3,606,597	63,256	3,669,853	6.4%
HEAD, CLARA & MARIA	894,033	137,074	1,031,107	1.8%
HORTON	1,965,068	1,525	1,966,593	3.4%
KILLALOE, HAGARTY & RICHARDS	1,578,902	38,088	1,616,990	2.8%
LAURENTIAN VALLEY	5,578,592	76,098	5,654,690	9.9%
MADAWASKA VALLEY	3,426,192	66,915	3,493,107	6.1%
McNAB/BRAESIDE	4,326,868	11,362	4,338,230	7.6%
NORTH ALGONA WILBERFORCE	2,042,589	13,692	2,056,281	3.6%
WHITEWATER REGION	3,996,389	52,238	4,048,627	7.1%
Sub-Total	32,196,327	538,014	32,734,341	57.0%
TOTAL	51,848,512	5,554,605	57,403,117	100.0%

Report to Renfrew County Council

April 2024 – FCM Committee Meetings

Councillor Glenn Doncaster

Dear colleagues,

Continuing on the information I provided last month please find more information with respect to the meetings held in March of 2024. Some of the information I am providing here is a duplication of what I provided last month.

FCM's March Board of Directors meeting took place during the important pre-federal budget period. It featured a Committee of the Whole meeting and presentations from FCM's executive, senior management and staff, outlining the current state of FCM's engagement with our strategic priorities. This includes our concerted push for better federal infrastructure in the context of Canada's record growth, and the need to move towards the adoption of a Municipal Growth Framework.

FCM's Board of Directors wrapped up the March meeting with clear sense of our pre-budget priorities and current advocacy goals. FCM and the FCM Board of Directors are now fully prepared to engage with our priorities in the run-up to our Annual Conference and Trade Show in Calgary in June 2024.

Governance Committee

We received a staff update on the new board portal platform, which is expected to launch in spring 2024. The committee then discussed in some depth the issue of moving from the current 1-year board term, to a 2-year board term, and the various implications of different paths towards this end, including the need for bylaw changes. The 2-year term would not apply to Table Officers. The Committee recommended to the board to adopt, in principle, a move towards a 2-year term.

Community Safety and Crime Prevention Committee

WE were briefed by staff regarding the progress of Public Safety Canada's assessment of the RCMP Contract Policing Program, along with updates on the recent enactment of two significant pieces of federal legislation concerning firearms and bail reform. The committee considered a new resolution on Strengthening RCMP Recruitment and Retention and recommended to the board that it be forwarded for consideration at FCM's 2024 Annual Conference. The committee approved recommendations for a new FCM policy position on Auto Theft in response to the recent alarming rise in vehicle thefts across the country linked to organized crime. The committee received a presentation from the Toronto Community Crisis Service, showcasing it example of an innovative service delivery model for responding to mental health crises as an alternative to police-led approaches.

Municipal Finance, Infrastructure and Transportation Committee

We received staff updates on the Municipal Growth Framework discussion paper, the Canada Community Building Fund (CCBF) negotiations, and the Permanent Public Transit Fund (PPTF). The committee recommended the board adopt a policy for action on the impacts of inflation on infrastructure projects and deferred another proposed policy on indoor air quality back to staff for further consideration. The committee also recommended the board incorporate into standing policy one expiring resolution on federal support for inter-community passenger bus service. The committee heard a presentation from Statistics Canada on municipal data projects. Statistics Canada is seeking municipal input on a new feasibility study on the performance of municipal drinking water assets.

Rural Forum Forum

We recommended the board adopt a new policy through an addition to the Rural Economic Development policy statement: supporting transportation connectivity under the rural lens policy statement. Following a discussion, members adopted a revised election procedures that would allow for the forum to vote electronically for the Chair and Vice-Chairs following FCM's Annual General Meeting. There was a discussion on the Canada Community-Building Fund changes and the importance of a dedicated "State of Rural and Northern Canada" paper that would complement FCM's MGF paper. Finally, the Rural Development Network presented on rural homelessness and sustainable housing.

In addition to the last set of meetings below you will find the media release following the April 16th federal budget. Many of the items in this budget are the result of our direct advocacy to the Federal Government. The work to do now is to design the implementation plan for the funding announcements.

April 16, 2024

Ottawa, ON - The Federation of Canadian Municipalities (FCM) welcomes the focus on solving the housing and homelessness crises, including through investments in housing enabling infrastructure, offered in Budget 2024. These investments are a promising step toward addressing immediate challenges, however, more will need to be done to address the country's rapid and significant growth for the longer term. Cities and communities will redouble efforts to advance an intergovernmental conversation on a new funding model for municipalities to make life better for the Canadians who call them home.

The significant new investments contained in Budget 2024 – such as the \$1 billion for urgent community infrastructure, including water and wastewater management – signal the federal government is responding directly to FCM's ongoing advocacy. It is also an acknowledgement that we cannot address the housing crisis without investing in local infrastructure. Municipalities from coast to coast to coast identified the need for these investments and signaled that Ottawa must address both the short-term and long-term challenges Canadians face.

"FCM has been clear that for every new home built, there must be a corresponding investment in infrastructure. Ottawa has heard us on this front. We will work in collaboration with the federal government to discuss the details of the funding and how we can deliver these important immediate investments to Canadians in parallel with fixing our funding model for the long term," said FCM President Scott Pearce.

In addition, FCM welcomes the new Canada Rental Protection Fund and the Canada's Housing Plan announced over the last two weeks.

Following the announcement of the \$6-billion Canada Housing Infrastructure Fund, Budget 2024 includes an additional \$500 million over five years for municipal community, culture and recreation facilities through the Green and Inclusive Buildings Program.

FCM also welcomes commitments in Budget 2024 to provide incentives for health-care professionals to practice in rural communities, double the volunteer firefighter tax credit and provide additional resources to municipalities to combat the opioid crisis. Budget 2024 also takes additional steps to address the rise of auto thefts, a critical issue that impacts Canadians.

The positive steps taken by Budget 2024 to address current challenges shows meaningful progress but should not overshadow the pressing need for a national conversation on modernizing the funding model for Canadian municipalities. As Canada continues to grow, in order to ensure Canadians have the local services and infrastructure they need, FCM urges the federal government to bring together all orders of government to discuss a new Municipal Growth Framework that would provide more effective long-term support for communities, especially considering a proposed three-year freeze on development charges in certain municipalities proposed under the new \$6-billion Canada Housing Infrastructure Fund.

FCM is committed to engaging all orders of government, while also collaborating with its members and partners, to advocate for a commitment to negotiate a new Municipal Growth Framework.

“Municipalities own and maintain most of the infrastructure that Canadians rely on every day, from local roads to water systems to mental health services. Yet the current funding model for municipalities hasn’t evolved since 1867, back when the horse and buggy were the primary mode of transportation. It is imperative to adopt a modernized funding model to maintain and enhance the vital services and infrastructure that municipalities provide, ensuring the stability and quality of life that Canadians rely on,” insisted President Pearce.

The Mayor of Halifax Regional Municipality and Chair of Big City Mayors’ Caucus Mike Savage intends to build on this success and continue the efforts to adapt the municipal funding model to the realities of the 21st century.

“We are undergoing tremendous growth and are excited about the future. The investments in Budget 2024 will help narrow an immediate funding gap in the municipal infrastructure required to improve the quality of life in communities, though a serious gap remains. Municipalities are hubs for critical services and infrastructure: receiving 8 to 12 cents for every tax dollar just isn’t cutting it.

We need new funding tools so that we can continue supporting necessary growth,” said Mayor Savage.

The Mayor of Halifax Regional Municipality also noted that missing from this budget are additional investments in the Disaster Mitigation and Adaptation Fund which helps municipalities protect Canadians severely impacted by the rising effects of climate changes.

FCM will continue working closely with the federal government to design and implement all the new and expanded programs announced in Budget 2024, which will support the best outcomes for municipalities.

The [Federation of Canadian Municipalities](#) is the national voice of municipal governments, with over 2,100 members representing more than 92 per cent of the Canadian population.

For more information please contact:

FCM Media Relations, (613) 907-6395, media@fcm.ca

Please be in touch if you have any questions

Councillor - Glenn Doncaster

COUNTY OF RENFREW

BY-LAW NUMBER 74-24

**A BY-LAW TO CONFIRM THE PROCEEDINGS OF THE COUNCIL
OF THE COUNTY OF RENFREW AT THE MEETING HELD
ON APRIL 24, 2024**

WHEREAS Subsection 5(1) of the *Municipal Act, 2001, S.O. 2001, Chapter 25*, as amended, provides that the powers of a municipal corporation are to be exercised by its Council;

AND WHEREAS Subsection 5(3) of the said Municipal Act provides that the powers of every Council are to be exercised by by-law;

AND WHEREAS it is deemed expedient that the proceedings of the Council of the County of Renfrew at this meeting be confirmed and adopted by by-law;

THEREFORE the Council of the County of Renfrew enacts as follows:

1. The action of the Council of the County of Renfrew in respect of each motion and resolution passed and other action taken by the Council of the County of Renfrew at this meeting is hereby adopted and confirmed as if all such proceedings were expressly embodied in this by-law.
2. The Warden and the appropriate officials of the County of Renfrew are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the County of Renfrew referred to in the preceding section.
3. The Warden, and the Clerk, or in the absence of the Clerk the Deputy Clerk, are authorized and directed to execute all documents necessary in that behalf and to affix thereto the corporate seal of the County of Renfrew.
4. That this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 24th day of April 2024.

READ a second time this 24th day of April 2024.

READ a third time and finally passed 24th day of April 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK