



Special County Council Meeting

Monday, October 28, 2024 at 9:30 AM

Council Chambers

Agenda

Page

1. Call to Order
2. Land Acknowledgement
3. Moment of Silent Reflection
4. National Anthem
5. Roll Call
6. Disclosure of Pecuniary Interest and General Nature Thereof
7. Committee Reports

- a. [Chief Administrative Officer Report](#)  5 - 96
[Procedural By-law Presentation October 28 2024.pptx](#) 
[Draft Procedure By-lawOCT28FINAL.pdf](#) 
RECOMMENDATION: THAT County Council adopts the updated Procedural By-law effective January 1, 2025, AND THAT by-law 85-10 be repealed.
- b. [Finance Division Report](#)  97 - 153
[10 Year Capital Plan](#) 
[Presentation - AMP LTFF 2025](#) 
RECOMMENDATION: THAT County Council direct staff to find,

negotiate or purchase suitable sites for Renfrew County Housing Corporation Renewal Project #1 (24 units, 25,200 sq. ft of Row Housing); and

THAT staff prepare and release a Request for Proposal for a design and build of Renfrew County Housing Corporation Renewal Project #1; and

THAT the budget for Renfrew County Housing Corporation Renewal Project #1 (including any potential land purchase) be \$7,560,000, over the 2025-2027 years; and

THAT staff secure a construction loan from Infrastructure Ontario for the estimated cost of Renewal Project #1 of \$7,560,000; and

FURTHER THAT upon completion of Renfrew County Housing Corporation Renewal Project #1, the land and buildings at 435-481 Nelson Street be sold and the proceeds be used to pay down the aforementioned construction loan.

RECOMMENDATION: THAT County Council grant 2025 budget approval (pre-budget approval) to proceed with the following capital projects:

D&P, Property, 80 McGonigal Building Security System
\$31,000

D&P, Property, Renfrew County Place Building Security System \$75,000

LTC, Miramichi Lodge, Air Conditioning Units (x4) \$1,200,000

ES, power load units (x5) \$173,140

ES, power cots (x5) \$145,800

ES, ambulances fit up (x4, 2024 order) \$900,000

ES, ambulances new order (x5) \$1,510,000

ES, ERV fit up (x2, 2024 order) \$150,000

ES, ERV new order (x3) \$420,000

1. PW, Burnt Bridge \$427,000

2. PW, Cochrane Creek Bridge \$445,000

3. PW, Combermere Bridge \$2,500,000

4. PW, Constant Creek Bridge \$120,000

5. PW, O'Grady Bridge \$198,500

6. PW, Waba Creek Bridge \$490,000

7. PW, Turcotte Bridge \$38,500

8. PW, Broomes Creek Culvert \$5,500,000

9. PW, Farquharson's Culvert \$160,000

10. PW, Labombard Culvert \$250,000

11. PW, McLeads Culvert \$218,000

- . PW, Neilson Creek Culvert \$250,000
- . PW, Robertson Twin Pipes \$300,000
- . PW, Burnstown Road \$2,745,068
- . PW, Calabogie Road \$698,200
- . PW, Castleford Road \$1,733,122
- . PW, Daniel Street North \$1,462,429
- . PW, Doran Road \$1,266,040
- . PW, Matawatchan Road \$1,637,199
- . PW, Opeongo Road \$3,677,520
- . PW, Ridge Road \$310,258
- . PW, Siberia Road \$1,714,180
- . PW, Storyland Road \$1,801,209
- . PW, TV Tower Road \$2,197,221
- . PW, Usborne Street 793,327
- . RCHC, 1110-1144 Lea Street - (2) Townhome Blocks
Renovation \$200,000
- . RCHC, 1030-1106 Lea Street - (4) Townhome Blocks
Renovation \$279,541
- . RCHC, 135 Francis Street, Renfrew demolition and expansion
\$837,060

8. By-laws

9. Notice of Motions

10. Members' Written Motions

11. New Business

12. Confirmatory By-law

154

[138-24 Confirmatory By-law October 28, 2024.pdf](#) 

RECOMMENDATION: THAT By-law 138-24, being a By-law to Confirm the Proceedings of the Council of the County of Renfrew at the meeting held on October 28, 2024 be now numbered, deemed read three times and passed.

13. Adjournment

RECOMMENDATION: THAT this meeting adjourn and the next Regular Council Meeting be held on Wednesday, October 30, 2024.

COUNTY OF RENFREW

ADMINISTRATION DEPARTMENT REPORT

TO: Finance and Administration Committee
FROM: Craig Kelley, Chief Administrative Officer/Deputy Clerk
DATE: October 28, 2024
SUBJECT: Department Report

BY-LAWS

1. Procedural By-law Review

Recommendation: THAT County Council adopts the updated Procedural By-law effective January 1, 2025, AND THAT by-law 85-10 be repealed.

Background

Every municipality in the Province of Ontario must have a procedural by-law. The procedural by-law governs the way that Council and board/committee meetings run, and includes rules for how municipal meetings are called, who is involved, where they happen, and how they proceed. This by-law also guides residents' interactions with Council, the conduct of Council, and the way the municipality communicates about meetings.

To ensure that the County of Renfrew best supports the good governance of the municipality and aligns with Provincial legislation, the Clerk and Chief Administrative Officer/Deputy Clerk provided an update to the County's current procedural by-law at the September Finance and Administration Committee meeting. The current by-law has been in place since 2010 and, while there have been several amendments since then, there has not been a singular, fulsome review of the by-law in its entirety since that time.

At the August 28, 2024 Striking Committee meeting, the following resolution was adopted:

RESOLUTION NO. SC-CC-24-08-09

Moved by Chair

Seconded by Committee

THAT staff be directed to review the Committee and meeting structure for the County of Renfrew and provide a report to the Finance and Administration Committee.

Furthermore, at the September 25, 2024 County Council meeting, the following resolution was adopted:

THAT County Council direct the Warden to convene a special meeting of County Council for a review of the proposed draft Procedure By-law and the provision of a preliminary update on the Asset Management and Long Term Financial Plans in the Fall of 2024.

Attached is the proposed draft procedural by-law. Please note that this draft contains several changes from the one presented at the Finance and Administration meeting in September, and after comments received from members of Council; many of them structural and administrative in nature meant to clarify and simplify the language contained therein. The Chief Administrative Officer/Deputy Clerk and the Clerk will provide a presentation on the proposed new procedural by-law at the meeting.



County of
Renfrew
Ontario . Canada

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Procedural By-law Review

Overview of Changes and Recommendations

October 28, 2024

Craig Kelley, CAO/Deputy-Clerk

Gwen Dombroski, Clerk/Mgr of Legislative Services

What is a Procedural By-law?

- Governs the Calling, Place and Proceedings of Council.
- Provides for Public Notice of Meetings.
- Determines rules of procedure and conduct.
- Section 238 of the Municipal Act, 2001 stipulates that every municipality and local board is required to pass a procedure by-law governing the calling, place and proceedings of meetings. The procedure by-law must also provide for public notice of meetings.

Background

- Council last completed a full review of the Procedural by-law, passed by resolution, in 2010
- There have been several updates and amendments since then, to account for changes in legislation
- Council currently operates on a system of standing committees, with one regular County Council meeting per month
- More and more, with many collaborative efforts amongst the different departments, we are seeing an increase in duplication of reports and presentations
- There are also months with limited action items, and a heavier reliance on information items in committee reports
- We are noticing an increase in absenteeism, along with conflicting meetings and obligations on behalf of members of Council

Background (continued)

- Staff commenced review of the Procedure by-law earlier this year through extensive secondary research of best practices around municipalities in Ontario, including discussions with other Clerks
 - This was done to ensure compliance and to provide updates to Committee/Council (if required)
- Direction provided by Striking Committee in August 2024
- Meetings with select staff to gather feedback
- This is now being brought to Committee and Council for feedback and discussion
- The proposed by-law encompasses the elements of what staff believes are a number of changes which will achieve efficiencies and greater communication.

Background (continued)

- This draft Procedural by-law is a complete reworking of by-law 85-10, and should not be considered a simple amendment.
 - Staff is recommending a complete replacement
- It would be, therefore, difficult and nearly impossible to complete a bold and strike-out version.
- The majority of the new by-law maintains the context and integrity of the one currently enacted, with several key recommendations and updates.
- Implementation of **January 2025**, allowing for a detailed transition time; there are other by-laws that will need to be amended or repealed.
- This presentation highlights of the main changes are noted in the next few slides.

Meeting Principles

- The Majority of Members have the right to decide
- The Minority of Members have the right to be heard
- All Members have the right to information to help make decisions, unless otherwise prevented by law
- All Members have the right to an efficient meeting
- All Members have the right to be treated with respect and courtesy
- All Members have equal rights, privileges and obligations

Committee of the Whole

- *Staff recommend that Council change from the current model of meetings, to a Committee of the Whole structure*
- Committee of the Whole means a **Committee comprised of all members of Council**.
- It is designed to streamline discussions about County of Renfrew municipal business.
- Reports appear on the Committee of the Whole Agenda for discussion at the meeting.

Committee of the Whole (cont'd)

- There would still be Standing Committees, who would continue to discuss and make recommendations to County Council on items relevant to their terms of reference.
- The Standing Committees would now involve all members of Council
- Staff are recommending a change to the number of standing committees from 5 to 4:
 - Joint Services (services provided on behalf of Pembroke)
 - Operations
 - Development & Property
 - Corporate Services

Committee of the Whole (cont'd)

How it would work:

- Staff put their reports on the Committee of the Whole Agenda for discussion at the meeting.
- Focus would be on items that require direction, action, resolution, or recommendations
- Information items would be included, but as consent items
 - **“Consent Reports”** may include any Committee of the Whole reports that are deemed to be of an administrative nature and/or being received as information and/or do not require action or direction.

Committee of the Whole (cont'd)

How it would work:

- A notable change is with respect to the schedule of meetings: Staff are recommending a split, with only two days of regular meetings per month as follows:
 - Every Second and Fourth Wednesday, starting at 9:30 am
 - Meetings begin with a Council meeting to discuss and dispose of items from the previous committee meetings
 - Followed by meetings of 2 of the standing committees
- We would now have, on average, 20 Council meetings, versus our 11
- We would now have 20 days of Committee meetings on average versus 30 (which is our current number).
- Total meeting days, on average, would now be 20, versus 42 (including budget days)

Committee of the Whole (cont'd)

Utilization of Committee of the Whole systems offers the following advantages:

- Agenda items involve the entire council considering issues.
- Members are free to deliberate, ask questions, reject or table recommendations and ask for more information.
- Debate by all the members of council/committee can be more productive, as the group is likely to collaboratively point out benefits or recognize oversights in the recommendations than in a smaller group, such as the current committee structure.
- When a council utilizes a committee of the whole, its meetings are generally longer since all topics are discussed by all members at the meeting, but council meetings are shorter.
- Council as a whole listens to staff recommendations, reviews the research and then council as a whole makes a decision of whether to move forward or change directions on any issue.

Committee of the Whole (cont'd)

Utilization of Committee of the Whole systems offers the following advantages:

- More open and transparent because all members of council deal with all issues.
- Provides an opportunity for “sober second thoughts” as decisions are ratified after a two-week cooling off period, by County Council.
- Staff time: meeting attendance and length, preparation of reports, minutes, and agendas
- It allows for more informal discussion and detailed examination before final decisions are made in a Regular Council Meeting. The entire council participates in discussions and can provide diverse perspectives
- More focused discussions, consensus building, avoids silo thinking and can promote integrated solutions
- Could tap into expertise from a particular Council member

Committee of the Whole (cont'd)

With the current system in place there is:

- Limited cross-committee collaboration
- Fragmented decision making
- Time consuming process, duplication
- Only one regular council meeting per month to ratify decisions

Order of Business

Committee of the Whole

- Consideration of staff reports
- Consent reports, general information
- Consultant and staff presentations on particular matters
- Correspondence
- Discussion of any Notice of Motions
- Adoption of Minutes
- New Business

Council

- Final disposition of reports
- Public and Community Presentations
- Deputations on a matter on the agenda
- Reports from external boards and agencies
- By-laws
- Adoption of Minutes
- Announcements

Term of Warden

- The last time the term of Warden was reviewed and discussed was in 2016, and the motion of the day was to keep the term at one year
- The role of Warden is significant and requires a great deal of dedication, travel, coordination, communication, and advocacy
- The current governance structure provides for an annual election of the Warden, resulting in 4 elections being held during each term of council. This structure serves the County well and allows an annual opportunity for the members to be nominated for the position of Warden. An annual election also provides an opportunity for the workload of these positions to be shared over the term of council.
- However, since 2002, members have served more than one year as Warden.
Historical election results:
 - 2002, 2003 Bill Schweig
 - 2004, 2005, 2006 Bob Sweet
 - 2007, 2008 Janice Visneskie-Moore (Tiedje)
 - 2009, 2010 Don Rathwell
 - 2011, 2012 Bob Sweet
 - 2013, 2014, 2015, 2016 Peter Emon
 - 2017, 2018, 2019 Jennifer Murphy
 - 2020, 2021, 2022 Debbie Robinson
 - 2023, 2024 Peter Emon

Term of Warden

Creating a two-year term offers the following advantages:

- Continuity in leadership and government relations
- Benefits from greater experience and expertise
- Allows for longer-term goals to be accomplished
- Eliminates the annual transition period before and after the election
- Reduces staff time holding an annual election and providing orientation

Disadvantages of a two-year term:

- Potential for reduced accountability or loss of interest
- Reduces the opportunity for other members of council to serve

Term of Warden

- *Staff are suggesting that the time to review this change would be this year OR effective 2026 (the “2027 term”) due to the municipal election cycle.*
- *The draft by-law has included a placeholder for the following term of council (December 2026).*

Other Notable Changes

- Clear guidelines regarding Notice of Motions
- Update terms for virtual meeting attendance
- Better Table of Contents, definitions, formatting and language.
- Clarified duties and responsibilities of the Chair, attendees, council members.
- Clear roles for the Clerk, CAO
- New language regarding the role of Staff Reports.
- Simplified and clarified rules of debate and explanation of motions.
- Updated terms of reference for committees

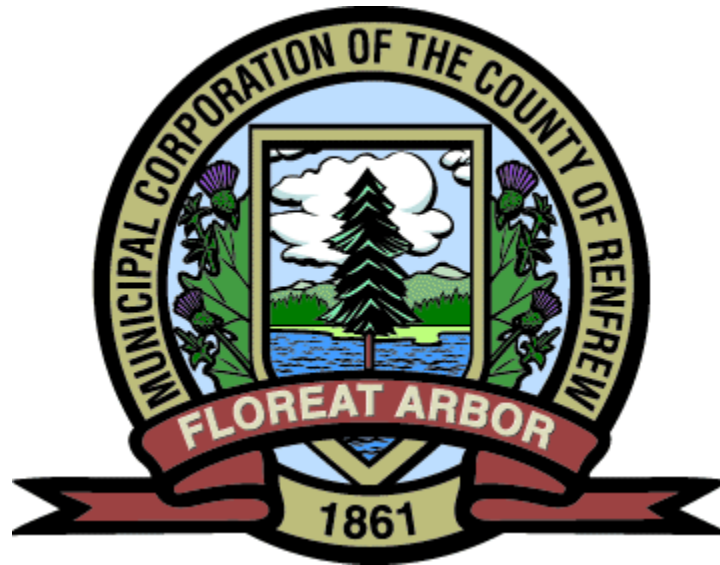
Recommendation

THAT County Council pass a by-law, adopting the Procedural By-law as presented (or as amended**), AND THAT By-law 85-10 be repealed.**

- *Significant items for consideration to be clarified or amended:*
 - *Term of Warden*
 - *When change(s) should be implemented (2024 or 2026)*
 - *Number of Committees*

Questions





THE CORPORATION OF
THE COUNTY OF RENFREW

BY-LAW NUMBER xx-24

**A BY-LAW TO GOVERN THE PROCEEDINGS OF
THE COUNCIL AND COMMITTEES OF
THE COUNTY OF RENFREW**

2025

Table of Contents

SECTION 1 – INTERPRETATION	8
1.1 General	8
SECTION 2 – DEFINITIONS.....	9
SECTION 3 – COUNCIL.....	14
3.1 Role of the Warden	14
3.2 Role of Council Members (Including Alternates)	14
SECTION 4 – MEETINGS	15
4.1 First Meeting (Inaugural) - Municipal Election Year.....	15
4.2 First Meeting (Inaugural) Agenda - Order of Proceedings	15
4.3 First Meeting - Non-election Years.....	15
4.4 First Meeting Agenda - Non-election Year - Order of Proceedings.....	15
4.5 Place of Meeting.....	16
4.6 Date and Time.....	16
4.7 Cancellation of Meeting	16
4.8 Notice of Regular Council Meeting.....	16
4.9 Exceptions to Regular Meeting Schedule.....	16
4.10 Special Meetings - Warden.....	17
4.11 Special Meetings - Members of Council	17
4.12 Notice of Special Meeting.....	17
4.13 Delivery Notice of Special Meeting	17
4.14 Nature of Business.....	17
4.15 No Other Business	17
4.16 Posting of Public Notice of Special Meeting.....	17
4.17 Emergency Meeting.....	17
4.18 Meetings Open to Public	17
4.19 Closed to Public - Meeting Subject Matters.....	18
4.20 Closed Resolution	19
4.21 Vote in Closed.....	19
4.22 Rise from Closed Session	19
4.23 Closed to Public (Education and Training).....	19
4.24 Confidential Matters.....	19
4.25 Enquiries Regarding Closed Sessions.....	19
4.26 Workshops, Orientation and Information Sessions with Outside Participants	19
4.27 Electronic Participation - Quorum and Voting	20

SECTION 5 – DUTIES.....	20
5.1 Preparation by Members.....	20
5.2 Leave Meeting	20
5.3 Report Requests	20
5.4 Interference	20
5.5 Order.....	20
5.6 Speakers.....	20
5.7 Motions.....	20
5.8 Point of Order - Inform Members	20
5.9 Chair - Motion and Debate.....	21
5.10 Restrain Member.....	21
5.11 Authentication.....	21
SECTION 6 – CONDUCT DURING MEETINGS.....	21
6.1 Sovereign - Royal Family.....	21
6.2 Members of Council - County Administration.....	21
6.3 Decisions of Council.....	21
6.4 Breach of Rules	21
6.5 Disorder of Meeting	21
6.6 Power to Expel.....	22
6.7 Respect to the Chair	22
6.8 Recording of Meetings	22
6.9 Public Participation at Meetings	22
6.10 Meeting Conduct	22
6.11 Cell Phone and Electronic Devices.....	23
SECTION 7 – RULES OF DEBATE	23
7.1 Addressing the Chair.....	23
7.2 Order of Speaking.....	23
7.3 Speaking Through the Chair	23
7.4 Interruption	23
7.5 Subject of Debate	23
7.6 Motion Read	23
7.7 Time Limit	23
7.8 Question on Motion	23
7.9 Motion Seconded Before Debate.....	23

SECTION 8 – QUORUM.....	24
8.1 Call to Order - Quorum Present.....	24
8.2 Non-Quorum Time Limit.....	24
8.3 Permitted Motions Without Quorum.....	24
8.4 Warden Absent.....	24
8.5 Past Warden Also Absent	24
8.6 Remedy for Lack of Quorum - Municipal Conflict of Interest Act	24
SECTION 9 – MINUTES	25
9.1 Contents Recorded by Clerk	25
9.2 Minutes - Closed Session Meeting	25
SECTION 10 – ORDER OF BUSINESS – AGENDA	25
10.1 Agenda - Content.....	25
10.2 Regular Council Agenda.....	25
10.3 Committee of the Whole Agenda.....	26
10.4 Steering and Sub-Committee Meeting Agendas	27
10.5 Delivery of Agenda	27
SECTION 11 – WELCOME AND LAND ACKNOWLEDGEMENT	27
SECTION 12 – DISCLOSURE OF INTEREST.....	27
12.1 Disclosing	27
12.2 No Influencing.....	27
12.3 Closed Session	27
12.4 Absent from a Meeting.....	28
12.5 Written Declaration	28
12.6 Declaration - Record - Meeting Closed to the Public	28
12.7 Maintaining a Registry.....	28
12.8 Non-Compliance	28
SECTION 13 – ADOPTION OF MINUTES	28
13.1 Last Meeting(s)	28
SECTION 14 – DELEGATIONS AND PRESENTATIONS.....	29
14.1 Delegation and Presentation Request Deadline	29
14.2 Number of Presentations and/or Delegations	29
14.3 Material	29
14.4 Reports from Representatives Appointed to External Boards.....	29
14.5 Delegation Time Limit.....	29
14.6 Reappear Before Council	29

14.7	Delegation Deemed Inappropriate for Council	30
14.8	Statements Unsubstantiated.....	30
14.9	Presentations.....	30
14.10	Requests for Action Referred	30
14.11	Attendance	30
SECTION 15 – CONSENT ITEMS.....		30
SECTION 16 – STAFF REPORTS – DIRECTION		31
SECTION 17 – NOTICE OF MOTION.....		31
17.1	Notice of Motion Matters.....	31
17.2	Introduction at a Council Meeting	31
SECTION 18 – CLOSED SESSION		31
SECTION 19 – BY-LAWS.....		32
19.1	Description - Number of Readings - Listed on Agenda	32
19.2	Readings.....	32
19.3	Debate and Amendment	32
19.4	Signed	32
19.5	Confirming By-law	32
SECTION 20 – VOTING.....		32
20.1	Chair - Vote	32
20.2	Members Vote	32
20.3	Vote Deemed Negative.....	32
20.4	Motion - Simple Majority	33
20.5	Motion Deemed Negative	33
20.6	Unrecorded Vote	33
20.7	Recorded by Request.....	33
20.8	Severability of Question	33
20.9	Procedures During Vote	33
20.10	Members Not in Seat.....	33
20.11	Declaration of Chair.....	34
20.12	Calculation of Two-thirds (2/3) Vote.....	34
20.13	Announcing Results	34
20.14	Secret Ballots	34
20.15	Pecuniary Interest.....	34

SECTION 21 – POINT OF ORDER/INFORMATION/PRIVILEGE.....	34
21.1 Procedure to Raise a Point of Order/Information.....	34
21.2 Procedure to Raise a Point of Privilege	35
SECTION 22 – MOTIONS.....	35
22.1 Processing a Motion	35
22.2 Beyond Jurisdiction of Council	35
22.3 Order of Precedence of Motions (Ranking).....	35
22.4 Specific Rules Related to Motions	36
SECTION 23 – TERM OF OFFICE AND NOMINATIONS.....	39
23.1 Warden	39
23.2 Certificate of Election	39
23.3 Nomination Process for Warden	39
23.4 Procedure for Election of Warden.....	40
23.5 Striking Committee - Election.....	40
23.6 Appointment of Deputy Warden.....	40
SECTION 24 – RESIGNATIONS, VACANCIES, ABSENCES	40
24.1 Resignation	40
24.2 Temporary Vacancy	41
24.3 Temporary Vacancy - Alternate Member.....	41
24.4 Appointment to a Vacancy - Position of Warden.....	41
24.5 Temporary Replacement - Alternate Member.....	41
24.6 Absence of Warden	41
24.7 Appointment of an Honourary Warden	42
SECTION 25 – COMMITTEES	42
25.1 Rules	42
25.2 Committee Membership Selection.....	42
25.3 Terms of Reference	43
25.4 Agenda.....	43
25.5 Chair.....	43
25.6 Duties of the Committee Chair.....	43
25.7 Quorum.....	43
25.8 Neglect of Member, Chair or Committee.....	44
25.9 Committee of the Whole.....	44
25.10 Committee of the Whole Meetings.....	45
25.11 Authority of Committee of the Whole	46

25.12	Separated City of Pembroke.....	46
25.13	City of Pembroke Representatives	46
25.14	Committee Reports	46
25.15	Special Meetings.....	47
25.16	Virtual Meeting Attendance	47
25.17	Electronic Meetings	48
25.18	Steering and Sub-Committees.....	48
25.19	Striking Committee	49
25.20	Meeting Schedule.....	49
25.21	Election Year	49
25.22	Attendance	50
SECTION 26 – COMMUNICATIONS AND PETITIONS		50
SECTION 27 – ENQUIRIES AND ANSWERS		50
SECTION 28 – ELECTRONIC TOOLS.....		50
SECTION 29 – RULES OF CONDUCT AND DEBATE.....		50
29.1	Appeal.....	50
29.2	Question Read	50
29.3	Speak Only Once and Reply.....	51
29.4	Time Limited	51
29.5	Question Put - No Further Debate	51
29.6	Member’s Questions	51
29.7	Unprovided Cases.....	51
SECTION 30 – BY-LAWS.....		51
30.1	Reading of By-Laws and Related Proceedings.....	51
SECTION 31 – GENERAL PROVISIONS		52
31.1	Duties of the Clerk	52
31.2	Execution of Documents.....	52
31.3	Notice.....	52
31.4	Severability	52
31.5	Effect.....	53
31.6	Short Title	53
Schedule ‘A’ – Terms of Reference.....		54
Corporate Services Committee		
Development and Property Committee		
Joint Services Committee		

Operations Committee

Schedule 'B' – Emergency Electronic Meeting Protocol.....	62
Schedule 'C' – Warden Nomination Form	64
Schedule 'D' – Procedure for Election of Warden	65
Schedule 'E' – Terms of Reference for Striking Committee	67
Schedule 'F' – Weighted Vote Distribution.....	68

COUNTY OF RENFREW

BY-LAW NUMBER

**A BY-LAW TO GOVERN THE PROCEEDINGS OF THE
COUNCIL AND COMMITTEES OF THE COUNTY OF RENFREW**

WHEREAS pursuant to Section 238 (2) of the *Municipal Act, 2001, S.O., 2001 c.25, as amended* every Council shall pass a procedural by-law for governing the calling, place and proceedings of meetings;

WHEREAS pursuant to Section 238 (2.1) of the *Municipal Act, 2001, S.O., 2001 c.25 as amended* states that the procedural by-law shall provide for public notice of meetings;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the County of Renfrew enacts as follows:

SECTION 1 – INTERPRETATION

1.1 General

- a) The rules and regulations contained in this By-law shall be observed in all proceedings of Council to which they apply and shall be the rules and regulations for the order and dispatch of business at meetings of Council and all Committees thereof except where expressly provided.
- b) Committees may not pass a motion to suspend the rules of this By-law.
- c) Subject to the right of appeal, the Chair shall be responsible for interpreting the rules of procedure under this By-law with the advice and assistance of the Clerk.
- d) Where procedural matters of Council or Committees of Council are not governed by the *Municipal Act, Municipal Conflict of Interest Act* or provisions of this By-law, Robert's Rules of Order most recent edition shall apply.
- e) The Clerk shall, during regular office hours, on request of any Member, furnish them with a paper or electronic copy or copies of any paper or electronic document in their possession as Clerk of which Council has taken cognizance.
- f) When any matter is referred from one meeting to the next, the Clerk shall take cognizance of the same and lay the same before Council at the next meeting.
- g) The Clerk or an employee of the County designated by the Chief Administrative Officer or the Clerk will be the Recording Secretary.

SECTION 2 – DEFINITIONS

“Acting Warden” means, the most recent Past Warden who is a member of Council. If none, it means the Councillor with the longest continuous service.

“Ad Hoc” Committee means a special purpose Committee that may be of limited duration, created by Council through the Striking By-law to inquire and report on a particular matter or concern, and which dissolves as directed by Council. An Ad Hoc Committee may include non-elected individuals.

“Agenda” means the written sequence of business under consideration at a meeting.

“Announcements” means a public announcement on matters of public or community interest that are made by a Member, once recognized by the Chair. The announcements shall not require future action by Administration and no motion is required.

“By-law” means the legislative intent behind the requirement: that powers of Council be exercised by by-law is to ensure due deliberation by Councils of all important policy matters through the more formal procedure prescribed for the enactment of a by-law: *Ottawa (City) v. Letourneau* (2005), 2005 Carswell Ont 224 (S.C.J.).

“Chair” means the Member who presides at a Council, Committee of the Whole, Ad Hoc, Steering or Sub-Committee meeting.

“Chief Administrative Officer” means the Chief Administrative Officer (CAO) or designate duly appointed by the Council as prescribed in Section 229 of the *Municipal Act*.

“Clerk” means the Clerk of the Corporation of the County of Renfrew as appointed by by-law.

“Closed Session (In-Camera)” means a meeting or part of a meeting closed to the public as prescribed in Section 239 of the *Municipal Act*.

“Committee” means any Committee of the Whole, Standing, Steering, Ad Hoc, or Sub-Committee unless otherwise stated.

“Committee of the Whole (COTW)” means a Committee comprised of all Members of Council.

“Committee Recommendation” means a resolution passed by Committee of the Whole during a meeting which is subject to approval by Council at the next Council meeting.

“Communications” shall include, but is not limited to, letters, memos, notices, emails, faxes, petitions, brochures, newspaper/magazine articles, etc.

“Community Events” shall be deemed any event that requests the presence of the Warden. These may include but are not limited to opening ceremonies, fund raisers/charity events, community celebrations and local fairs.

“Confidential Item” shall include the following:

- i. any matter marked “confidential”;
- ii. any matter or item of a confidential nature which has not been lawfully published, disclosed or provided to the public by the County, or introduced, received or made available to the public at a public meeting or information session;
- iii. a record of any matter in respect of which a meeting or part of a meeting may or shall be closed to the public pursuant to the *Municipal Act* or under this By-law;
- iv. any matter which could form the subject matter of an exemption from disclosure or a prohibition against disclosure, pursuant to the provisions of the *Municipal Freedom of Information and Protection of Privacy Act*; and
- v. any matter which the County is prohibited from disclosing pursuant to any contract, legislation or other lawful authority.

“Confirmatory By-law” means a By-law passed prior to adjournment of every Council meeting to confirm the resolutions and actions of Council taken at that meeting.

“Consent Reports” may include any Committee of the Whole reports that are deemed to be of an administrative nature and/or being received as information and/or do not require action or direction.

“Council” means the Municipal Council of the Corporation of the County of Renfrew in accordance with the County of Renfrew Council Composition By-law in effect.

“Council Meeting(s)” shall include Regular and Special Meetings of the Council of the Corporation of the County of Renfrew.

“Councillor” means a person elected or lawfully appointed to County Council by a resolution of a Local Municipal Council in accordance with the County of Renfrew Council Composition By-law in effect.

“County” means the Corporation of the County of Renfrew.

“Debate” means discussion on the merits of the question/motion and whether the proposed action should or should not be taken.

“Delegation” means a person or group of persons, who are not Members of Council or County Staff, who have requested and are permitted to address Council or Committee, individually or on behalf of a group, on a matter on the Agenda for that meeting in accordance with the provisions of this By-law.

“Department Head” means the person or designate in charge of a County department.

“Deputy Warden” means the member of Council appointed, by By-law or resolution, to attend ceremonial functions or events in the absence of the Warden.

“Electronic Meeting” means a meeting called and held in full or in part via electronic means (including, but not limited to, audio teleconference, video teleconference, or another means) as determined by the CAO or Clerk, and with or without in person attendance.

“Emergency Management Act” means the *Emergency Management and Civil Protection Act, R.S.O. 1990, Chapter E. 9, as amended*.

“Ex-Officio” means the Warden who by virtue of office shall be a member of all Committees and shall have the same rights and privileges as other Members of the respective Committee.

“Hybrid Meeting” means a meeting where some Members of Council participate electronically and a quorum of Members is present.

“Lame Duck Council” means that Council has certain limitations in the year of an election.

“Local Board Member” means a member of a municipal service board, transportation commission, public library board, board of health, police service board, planning board, or any other board, commission, committee, body or local authority established or exercising any power under any Act with respect to the affairs or purposes of one or more municipalities, excluding a school board and a conservation authority.

“Majority Vote” means, except as otherwise expressly provided in this By-law, a simple majority of the votes cast (i.e. more than 50% of the Members present) except in the case of a recorded vote. In the case of a recorded vote, a majority is determined in accordance with the County’s Weighted Vote By-law in effect, and a majority in such case shall be a simple majority, except as otherwise expressly provided in this By-law, of the total of the weighted votes cast with respect to the matter being voted upon. “Majority of Council” or “Majority of Committee”, as the case may be, means more than 50% of the Members present, except as otherwise expressly provided in this By-law.

“Matter” shall include any record, communication, report, presentation, item, document or information, or the contents, or any part thereof, as the context permits.

“Meeting” means any regular, special, or other meeting of Council or Committee where a quorum of Members is present and Members discuss or otherwise deal with any matter in a way that materially advances the business or decision-making of Council or Committee.

“Meeting Schedule” shall be deemed the Council/Committee Schedule containing the dates of Council and Committee of the Whole meeting dates, including other reserved dates confirmed each year by resolution of Council.

“Member” means a Member of Council or a Committee and includes the Chair.

“Minutes” means a record of what was done at a meeting, without note or comment.

“Municipal Act” means the *Municipal Act, 2001, S.O. 2001, c.25, as amended* from time to time.

“New/Other Business” means business that is not currently listed on the Agenda that is of an urgent, time sensitive, congratulatory or condolence nature.

“Notice of Meeting” means the prescribed timelines by which Members and/or the public are required to be provided information pertaining to scheduled meetings.

“Past Warden” means a previous Warden, who is a member of County Council.

“Pecuniary Interest” means a direct or indirect pecuniary (monetary) interest within the meaning of the *Municipal Conflict of Interest Act, R.S.O. 1990, Chapter M. 50, as amended*.

“Point of Order” means any alleged breach of the rules or irregularity in the proceedings of a meeting.

“Point of Privilege” means a statement calling attention to a matter where the integrity of an individual (personal) or the entire Council is perceived to be in question.

“Presentation” means the occurrence when, staff, an individual or group have been invited to present information to Council or Committee. Presentations will differ from delegations as they will be presenting information to Council such as updates from municipal partners, agencies, auditors, solicitors, consultants, other levels of government, etc.

“Public Information Session” shall be deemed a meeting held for the purpose of presenting proposals and issues, educating and informing and/or receiving input.

“Public Meeting (Statutory)” shall be deemed a meeting held for the purpose required under an Act or Regulation.

“Quorum” subject to any other applicable statutory provisions, means the minimum number of Members that must be present at a meeting to make the proceedings of that meeting valid, as established by the *Municipal Act, 2001*.

“Recess” means a break from a meeting.

“Recorded Vote” means the recording of the names and votes of every Member voting on any matter or question.

“Resolution” means a formal expression of opinion or intention by Council.

“Rules” or “Rules of Procedure” means the rules and regulations provided in this By-law.

“Special Enquiry” includes a request for detailed investigative, statistical or technical information or study.

“Special Meeting” means a meeting other than a regularly scheduled meeting called pursuant to the *Municipal Act* or the provisions of this By-law.

“Standing Committee” means a Committee of Council constituted to perform a continuing function and which has a continuous existence. For the purpose of this By-law the Committee of the Whole is deemed to be a Standing Committee.

“Steering Committee” includes any Steering Committee or task force established by Council and approved through a resolution of Council, consisting exclusively of Members, which goes out of existence as soon as it has completed a specified task.

“Striking Committee” shall be deemed a Committee of Council for the purpose of preparing recommendations for appointments to Boards and Commissions, Ad Hoc, Steering and Sub-Committees and other duties as approved by Council.

“Sub-Committee” includes any Sub-Committee established by a resolution of Council which has a continuing existence.

“Summer Recess” shall be deemed to be the month of July each year where no Committee of the Whole or Council meetings are held unless a Special Meeting is called via petition or majority of Council.

“Time Sensitive” means a matter in which delaying a decision could negatively impact the Corporation. Shall also mean information that is only relevant or applicable for a specific period of time.

“Two-thirds Vote” means the affirmative vote of at least two-thirds of the Members present and eligible to vote.

“Urgent” means a matter which if not dealt with may have serious ramifications, including but not limited to, the inability to address or influence the matter at a later date.

“Warden” means the Member of Council duly elected as the Warden for a defined term by Council and by virtue of their office is Head of Council, Chair of Council, and an Ex-Officio Member of all Committees.

“Weighted Vote” means the number of votes exercised by each Member where a Recorded Vote is requested by a Member at meetings of Council, in accordance with the Weighted Vote By-law in effect and included in this By-law as Schedule F. The County of Renfrew established a Weighted Vote System for Municipalities in the County of Renfrew based on one vote per 500 electors for each municipality at Council, however, no individual municipality shall have greater than 24% of the total weighted vote.

“Working Group” includes any group established by Council which has either a continuous existence or which goes out of existence as soon as the specified task is completed. The membership of the group shall be comprised of staff, Members and lay persons as appropriate.

The membership of a working group shall consist of less than 50% Council and/or Local Board Members (a minimum of two (2) Members of Council).

SECTION 3 – COUNCIL

3.1 Role of the Warden

The Warden shall:

- a) act as chief executive officer of the municipality;
- b) preside over council meetings so that its business can be carried out efficiently and effectively;
- c) provide leadership to the council;
- d) provide information and recommendations to the council with respect to the role of council;
- e) represent the municipality at official functions;
- f) uphold and promote the purposes of the municipality;
- g) promote public involvement in the municipality's activities;
- h) act as the representative of the municipality both within and outside the municipality, and promote the municipality locally, nationally and internationally;
- i) participate in and foster activities that enhance the economic, social;
- j) environmental well-being of the municipality and its residents;
- k) represent the County at the Eastern Ontario Wardens' Caucus; and
- l) carry out the duties of the head of council under the *Municipal Act* or any other Act.

3.2 Role of Council Members (Including Alternates)

In accordance with the *Municipal Act*, Members shall:

- a) represent the public and consider the well-being and interests of the municipality;
- b) develop and evaluate the policies and programs of the municipality;
- c) determine services the municipality provides;
- d) ensure the administrative practices and procedures are in place to implement the decisions of Council;
- e) maintain the financial integrity of the municipality;
- f) carry out the duties of Council under applicable By-laws or Acts;
- g) come prepared to every meeting by having read all the material supplied, including Agendas and confidential reports, to facilitate discussion;
- h) respect and adhere to the policies and procedures set by Council and will under no circumstances take it upon themselves, individually to circumvent established policies and procedures;
- i) not have the authority to direct Department Heads or staff;
- j) direct general questions or comments to the appropriate department; and
- k) dress in business attire for all Council meetings and may dress in business casual attire for all other meetings.

SECTION 4 – MEETINGS

4.1 First Meeting (Inaugural) - Municipal Election Year

The first meeting of Council following each municipal election shall be considered the Inaugural Meeting of Council. The Inaugural Meeting will be held on the last Wednesday in November commencing at 9:30 a.m. The purpose of the meeting is to swear in Council-elect and for conducting the elections for Warden for a two (2) year term and the appointment of Members to Committees and Boards for the ensuing year(s).

4.2 First Meeting (Inaugural) Agenda - Order of Proceedings

The content of the Agenda of the Inaugural Meeting and its proceedings shall include:

- a) Call to Order by Clerk
- b) Land Acknowledgment
- c) Acknowledgement of Municipal Clerks' Certificates
- d) Oath of Office from Members of Council
- e) Roll Call
- f) Introduction of CAO
- g) Procedure for Nomination of Warden
- h) Procedure for the Election/Acclamation of Warden
- i) Warden Election Results
- j) Oath of Office of Newly Elected/Acclaimed Warden
- k) Warden's Address
- l) Greetings from Dignitaries
- m) Report from Striking Committee
- n) Warden's Invitation for Deputy Warden Candidates
- o) Confirming By-law
- p) Adjournment

4.3 First Meeting - Non-election Years

The First meeting of Council in Years Two and Four shall be held on the first Wednesday of December beginning at 9:30 a.m.

The First meeting of Council in Year Three shall be held on the first Wednesday of December beginning at 9:30 a.m. The purpose of the meeting is to conduct the elections for Warden for a two (2) year term and the establishment of the Striking Committee for a two (2) year term.

4.4 First Meeting Agenda - Non-election Year - Order of Proceedings

The content of the Agenda of the first meeting (Years Two and Four) and its proceedings shall follow the regular Agenda.

The content of the Agenda of Year Three and its proceedings shall include:

- a) Call to Order by Clerk
- b) Land Acknowledgment
- c) Roll Call
- d) Introduction of CAO
- e) Procedure for Nomination of County Warden

- f) Procedure for the Election/Acclamation of County Warden
- g) Warden Election Results
- h) Oath of Office of Newly Elected/Acclaimed Warden
- i) Warden's Address
- j) Greetings from Dignitaries
- k) Report from Striking Committee
- l) Warden's Invitation for Deputy Warden Candidates
- m) Confirming By-law
- n) Adjournment

4.5 Place of Meeting

All meetings of Council will be held in the Council Chamber of the County Administration Building, 9 International Drive, Pembroke, Ontario or at such place as the Warden, Clerk, and Chief Administrative Officer may from time to time determine, or by electronic participation, or by hybrid. Applicable meetings of Council will be broadcast, where possible, through live streaming, and will be made available on the County's YouTube page.

A Committee may determine from time to time to hold a meeting at different location or time, as established by Council resolution.

4.6 Date and Time

All Regular Meetings of Council shall be held on the second and fourth Wednesday of every month at the hour of 9:30 a.m., or as otherwise scheduled due to Statutory Holidays, as outlined in the annual Council and Committee Calendar. During the fourth quarter of each calendar year, the Clerk shall prepare a report to Council identifying the following year's meeting dates to be adopted by Council and posted on the County's website.

4.7 Cancellation of Meeting

The Clerk, with the approval of the Warden, may cancel a meeting of Council when, in their opinion, there is sufficient cause to do so (i.e. in the case of extreme emergency conditions).

4.8 Notice of Regular Council Meeting

No notice shall be given of any Regular Council meeting unless the day of the meeting is other than provided for in Section 4.6 or as adopted by Council. The Agenda shall be considered as adequate notice of Regular, Special or Emergency Meetings.

4.9 Exceptions to Regular Meeting Schedule

- a) Exceptions to regular meeting schedule will be upon resolution of Council.
- b) **Summer recess** - There shall be no Regular meeting held in the month of July. Meetings of a time sensitive matter may be at the call of the Chair, if required.

- c) **December meetings of even-numbered years** - The first Regular Meeting in December of the First and Third Year shall be held two Wednesday's following the First (Inaugural) Meeting.

4.10 Special Meetings - Warden

In addition to Regular Meetings, the Warden may at any time summon a Special Meeting of Council by giving direction to the Clerk stating the date, time and purpose of the Special Meeting.

4.11 Special Meetings - Members of Council

Upon request by the majority of the Members, the Clerk shall summon a Special Meeting for the purpose and at the date and time mentioned in the petition.

4.12 Notice of Special Meeting

The Clerk shall give all Members notice of a Special Meeting of Council at least forty-eight (48) hours before the time appointed for such meeting.

4.13 Delivery Notice of Special Meeting

Notice may be given to Members by delivering a notice personally by leaving such notice at their residence or place of business, or by electronic mail, or by telephone, or by other electronic means.

4.14 Nature of Business

The written or verbal notice to be given shall indicate the nature of the business to be considered at the Special Meeting and, the date, time and place.

4.15 No Other Business

No business other than that stated in the notice shall be considered at the Special Meeting.

4.16 Posting of Public Notice of Special Meeting

Posting of all public notices will be accomplished by posting on the County's official website with a minimum of twenty-four (24) hours' notice.

4.17 Emergency Meeting

Notwithstanding any other provision of this By-law, an Emergency Meeting may be held, without written notice, to deal with an emergency or extraordinary situation, provided that an attempt has been made by the Clerk, or designate, to notify the Members about the meeting as soon as possible and in the most expedient manner available. The only business to be dealt with at an Emergency Meeting shall be business dealing directly with the emergency or extraordinary situation.

4.18 Meetings Open to Public

Meetings of the Council and its Committees shall be open to the public with the exception of those meetings as provided within this By-law and as provided for under Section 239 of the *Municipal Act*.

4.19 Closed to Public - Meeting Subject Matters

Under Section 239 of the *Municipal Act* a meeting or part of a meeting of the Council or Committees may be Closed to the public if the subject matter being considered is:

- a) The security of the property of the municipality or local board;
- b) Personal matters about an identifiable individual, including municipal or local board employees;
- c) A proposed or pending acquisition or disposition of land by the municipal or local board;
- d) Labour relations or employee negotiations;
- e) Litigation or potential litigation, including matters before administrative tribunals, affecting the municipal or local board;
- f) Advice that is subject to solicitor-client privilege, including communications necessary for that purpose;
- g) A matter in respect of which a council, board, committee or other body may hold a Closed Session under another Act;
- h) Information explicitly supplied in confidence to the municipal or local board by Canada, a province or territory or a Crown agency of any of them;
- i) A trade secret or scientific, technical, commercial, financial or labour relations, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization;
- j) A trade secret or scientific, technical, commercial or financial information that belongs to the municipality or local board and has monetary value or potential monetary value; or
- k) A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipal or local board. 2001, c. 25, s. 239 (2); 2017, c. 10, Sched. 1, s. 26.

Other criteria

- l) A request under the *Municipal Freedom of Information and Protection of Privacy Act*, if the council, board, commission, or other body is the head of an institution for the purposes of that Act; or
- m) An ongoing investigation respecting the municipality, a local board or a municipally controlled corporation by the Ombudsman appointed under the *Ombudsman Act*, an Ombudsman referred to in subsection 223.13 (1) of this Act, or the investigator referred to in subsection 239.2 (1).

Educational or training sessions

- n) A meeting of a council or local board or of a committee of either of them may be Closed to the public if the following conditions are both satisfied:
 - i) the meeting is held for the purpose of educating or training the Members.
 - ii) at the meeting, no Member shall discuss or otherwise deal with any matter in a way that materially advances the business or decision-making of the council, local board or committee.

4.20 Closed Resolution

Prior to holding a meeting which is closed to the public, Council or the Committee shall pass a resolution stating the purpose of the holding of the Closed Session and including the general nature of the matter to be considered at the Closed Session.

4.21 Vote in Closed

No vote may be taken except on a procedural matter or for giving of directions or instruction to officers, employees or agents of the County or persons retained by or under contract with the County, on a matter that can be discussed in Closed Session set out in this By-law and the *Municipal Act*.

4.22 Rise from Closed Session

Upon rising from Closed Session, Council shall bring forward any matter to be voted on in Open Session that did not fall under the exceptions in Section 239 of the *Municipal Act*.

4.23 Closed to Public (Education and Training)

In the case of a meeting under, Closed to Public - Meeting Subject Matters, "Education or Training Sessions", the fact of the holding of the Closed Session, the general nature of its subject matter and that it is to be closed under that section shall be declared within the Resolution required under "Education or Training Sessions".

4.24 Confidential Matters

Members are to ensure that confidential matters disclosed to them during meetings closed to the public, are kept confidential. All deliberations while in Closed Session shall remain confidential unless otherwise agreed upon by the majority vote of Council. Only the final results of the deliberations may be made public when such disclosure is authorized by Council. Any Member, who contravenes the confidentiality clause, may be subject, by majority vote of the Council, to penalties in accordance to the County's adopted Council Code of Conduct in effect. The obligation to keep information confidential applies even if the Member ceases to be a Member.

4.25 Enquiries Regarding Closed Sessions

No Member shall release or make public any information considered at a Closed Session or discuss the content of such a meeting with persons other than Members or relevant staff members.

4.26 Workshops, Orientation and Information Sessions with Outside Participants

Workshops and information sessions are informal and broad discussions among a quorum or non-quorum of Members with the assistance of staff and, as appropriate, with guests or attendee participation beyond the Members. Sessions of this nature are for the purpose of educating or training the Members and to seek Council insight and feedback. At no time shall a workshop or information session materially advance the business or decision-making of the Council or Committee.

4.27 Electronic Participation - Quorum and Voting

Members of Council, Local Boards and Committees may participate electronically in Open and Closed Regular and Special Meetings shall be afforded all the same rights, privileges, and obligations as if physically present.

SECTION 5 – DUTIES**5.1 Preparation by Members**

Members of Council shall make every effort to come prepared to Council meetings by having reviewed all the material supplied, including Agendas and reports, to facilitate discussion and the determination of action at the meeting. Whenever possible, the Members shall make appropriate inquiries to administration staff when seeking clarification of material provided.

5.2 Leave Meeting

Whenever possible, Members shall provide the Clerk with notice prior to the commencement of a Meeting of their intent to leave the meeting early.

5.3 Report Requests

All requests for substantive reports from staff of the Corporation shall be by Council resolution, which shall identify the appropriate Department or Director and objectives of the report.

5.4 Interference

No Members(s) shall have the authority to direct or interfere with the performance of any work by administration of the County. All inquiries shall be directed through the office of the Chief Administrative Officer.

5.5 Order

The Chair shall preside over the conduct of meetings, including the preservation of good order and decorum, ruling on points of order and deciding all questions relating to the orderly procedure of the meeting, subject to an appeal to the Council or Committee, as the case may be and to enforce the Rules of Procedure.

5.6 Speakers

The Chair shall recognize any Member who wishes to speak and determines the order of the speakers.

5.7 Motions

The Chair shall receive and submit in the proper manner, all motions presented by Members and to put to vote all questions, which are duly moved, and to announce the result.

5.8 Point of Order - Inform Members

It shall be the duty of the Chair to inform the Members on any Point of Order.

5.9 Chair - Motion and Debate

The Chair may speak and/or vote on any question, but if they wish to make a motion, they shall first leave the Chair by designating the Vice-Chair to Chair the meeting. Should the Vice-Chair be absent, another Member shall be designated to act in their stead until such time as the motion(s) and any amending motion to the main question has been decided upon and after which they shall resume the Chair.

5.10 Restrain Member

It shall be the duty of the Chair to restrain Members, within the rules and procedures when engaged in debate.

5.11 Authentication

It shall be the duty of the Chair to authenticate, by signature when necessary, all By-laws, resolutions and minutes approved by Council.

SECTION 6 – CONDUCT DURING MEETINGS**6.1 Sovereign - Royal Family**

No Member shall speak disrespectfully of the reigning Sovereign or of any of the Royal Family or of the Governor General, the Lieutenant Governor or any Provincial representative or any Members of the Senate, the House of Commons of Canada or the Legislative Assembly of the Province of Ontario.

6.2 Members of Council - County Administration

No Member shall speak disrespectfully, nor shall they use offensive words in or against Members of the Council or any Member thereof including employees of the County of Renfrew.

6.3 Decisions of Council

No Member shall criticize any decision of the Council except for the purpose of moving that the question be reconsidered. Members may indicate the manner in which they voted and the reasons why.

6.4 Breach of Rules

Members shall refrain from harmful conduct to the County or its purposes. No Member shall breach the rules of the Council, or a decision of the Chair or of the Council as a whole on questions of order or practice, or upon the interpretation of the rules of Council and its rules of procedure. In the case where a Member persists in any such breach after having been called to order by the Chair, the Chair may order that such Member leave their seat for the duration in which the meeting is being held.

6.5 Disorder of Meeting

It shall be the duty of the Chair to adjourn the meeting without the question being put or to suspend or recess the sitting for a time to be named if considered necessary because of grave disorder arising in the meeting.

6.6 Power to Expel

The Chair may expel any person for improper conduct at a meeting.

6.7 Respect to the Chair

Any person, while attending a meeting in session and who must withdraw themselves from the Council Chamber, shall not do so without first turning towards the Chair as they withdraw and bow in such a manner that any person in attendance may know their intention is to withdraw from the Council Chamber.

6.8 Recording of Meetings

Members of the public, including accredited and other representatives of any news media, may use cameras, recording equipment, television cameras, and any other devices of a mechanical, electronic, or similar nature to transcribe or record Open Session proceedings of Council and Committees. These devices may not be used in such a way as to obstruct or disrupt the proceedings of the meeting.

All Council meetings will be recorded by County staff and live streamed (where/when possible) with the exclusion of Closed Session meetings. Recordings of meetings shall not be used or considered as meeting minutes.

6.9 Public Participation at Meetings

An attendee shall not participate in a meeting unless listed on the Agenda as a Delegation or Presentation and shall be subject to the rules and procedures of this By-law.

- a) No person, except a Member or an authorized employee of the County, shall be allowed to come on the Council floor during a Council meeting without permission of the Chair.
- b) No person except a Member or an authorized employee of the County shall, before or during a Council meeting, place on the desks of Members or otherwise distribute any material unless such person is so acting with the approval of the Clerk.

6.10 Meeting Conduct

No person shall:

- a) disturb a meeting by any disruptive or distracting conduct, including private conversations among Members or Attendees at a meeting;
- b) use profane or offensive words or insulting expressions;
- c) disobey the rules of procedure;
- d) rise from their seat or make any noise or disturbance while a vote is being taken;
- e) speak until they have been recognized by the Chair;
- f) display signs, place cards, applaud, heckle or engage in telephone or other conversation or any behavior which may be considered disruptive;
- g) put into question the municipal employee's personal or professional integrity; and
- h) speak in a manner that is discriminatory in nature based on an individual's race, ancestry, place of origin, ethnic origin, citizenship, creed, gender, sexual orientation/identification, age, colour, marital status, family status or disability.

6.11 Cell Phone and Electronic Devices

All cell phones and electronic devices not required for conducting a meeting shall be either turned off or otherwise set so as not to emit any audible sound during a meeting.

SECTION 7 – RULES OF DEBATE**7.1 Addressing the Chair**

Any Member, previous to speaking on any motion, shall indicate their desire to speak by raised hand and shall not speak until recognized by the Chair.

7.2 Order of Speaking

When two or more Members signify their desire to speak, the Chair shall recognize the Member who, in their opinion, signified first and next recognize the other Member(s).

7.3 Speaking Through the Chair

The Chair shall recognize the Members in the order they indicate their desire to speak; be acknowledged by the Chair; and shall address all questions, “Through the Chair”.

7.4 Interruption

When a Member is speaking, no other Member shall pass between the speaker and the Chair or interrupt the speaker except to raise a “Point of Privilege” or raise a “Point of Order”.

7.5 Subject of Debate

No Member shall speak on any subject other than the subject that is currently being debated.

7.6 Motion Read

Any Member may require a motion under discussion to be read at any time during the debate but not so as to interrupt a Member while speaking.

7.7 Time Limit

No Member shall speak more than twice to the main question and no longer than five (5) minutes on any question, except in explanation of a material part of the debate, which may have been misunderstood, but they may not introduce new matter. A right of reply may be allowed to a Member who has made a substantive motion to Council, and no Member shall speak to the same question or in reply, without permission of the Chair.

7.8 Question on Motion

A Member may concisely ask a question through the Chair only for the purpose of obtaining information relating to the motion under discussion.

7.9 Motion Seconded Before Debate

All motions shall be seconded before being debated and voted on.

SECTION 8 – QUORUM

8.1 Call to Order - Quorum Present

As soon after the hour fixed for holding the meeting of the Council, as there is a quorum present, the Chair shall call the Meeting to order.

8.2 Non-Quorum Time Limit

If there should be no quorum present within fifteen (15) minutes after the time fixed for holding the meeting of the Council, the Chair shall call the roll and the Clerk shall take down the names of the Members present.

8.3 Permitted Motions Without Quorum

Should there be no quorum at a duly called meeting, **one** of the following three motions can be legally called:

- a) **Motion to Adjourn** - By calling this motion, all matters listed on the Agenda shall be brought forward at the next regularly scheduled meeting.
- b) **Motion to Recess** - The Chair may call for a recess and request that the Members missing be called to inquire as to their attendance.
- c) **Motion to Set the Time to which to Re-convene the Meeting** - The Chair may request to re-set the meeting to another date and time set before the next regular meeting to deal with matters listed on the Agenda.

There can be no other motion that would advance the business of the Council legally permitted.

8.4 Warden Absent

In the case of the Warden not attending within fifteen (15) minutes after the hour fixed for holding the meeting of the Council, and provided that a quorum is present, the Clerk shall call the meeting to order and shall call on the Immediate Past Warden, who is a Member of Council and who shall preside until the arrival of the Warden. When presiding, the Immediate Past Warden shall have the same authority as the Warden while presiding the meeting.

8.5 Past Warden Also Absent

Should the Immediate Past Warden not be a Member; the Clerk shall call the meeting to order, and the Members shall appoint a Chair amongst themselves to preside until the arrival of the Warden. The selected Chair shall have the same authority as the Warden while presiding the meeting.

8.6 Remedy for Lack of Quorum - Municipal Conflict of Interest Act

Where the number of Members who, by reason of the provisions of the *Municipal Conflict of Interest Act*, are disabled from participating in a meeting is such that at that meeting the remaining Members are not of sufficient number to constitute a quorum, then despite any other general or special Act, the remaining number of Members shall

be deemed to constitute a quorum, provided that such a number is not less than two (2).

SECTION 9 – MINUTES

9.1 Contents Recorded by Clerk

The Clerk shall prepare and cause the minutes to be taken of each meeting of Council and which shall include:

- a) The place, date and time of the meeting;
- b) The name of the Chair or Officers and the record of the attendance of the Members;
- c) Members who enter after the commencement of a meeting or leave prior to adjournment, the time shall be so noted in the minutes;
- d) To record, without note or comment, all resolutions, decisions and other proceedings of the Council;
- e) To record all pecuniary interests declared by Members and identify that the Member has recused themselves from discussion or vote on the declared matter, when the subject matter is brought up for debate;
- f) If required by any Members present at a vote, to record the name and vote of every Member voting on any matter or question.

9.2 Minutes - Closed Session Meeting

Minutes of Closed Sessions shall be adopted after rising from Closed Session with a resolution in Open Session. The contents of the minutes shall not be disclosed but shall include the following:

- a) the time and place of the meeting;
- b) those Members in attendance and the Chair;
- c) disclosures of pecuniary interest, if any, but not the general nature thereof;
- d) directions given to officers, employees or agents of the County or persons retained by or under contract with the County; and
- e) should any Member wish to discuss or contend error or omission in the draft minutes, the meeting shall go into Closed Session.

SECTION 10 – ORDER OF BUSINESS – AGENDA

10.1 Agenda - Content

Agendas for Regular Council meetings shall be generally formatted by the Clerk under the following headings but modifications to the order of business may be affected by the Clerk without an amendment to this By-law.

10.2 Regular Council Agenda

The business of the Council, for a regular meeting shall in all cases, be taken up in the following order, once the Chair has brought the meeting to order, unless otherwise decided by a majority vote of the Members present.

The Clerk shall prepare an Agenda under the following headings for the use of Members at Regular Council meetings:

- a) Call to Order

- b) Welcome and Land Acknowledgement
- c) Moment of Silent Reflection
- d) National Anthem
- e) Roll Call
- f) Adoption of Agenda
- g) Disclosure of Pecuniary Interest
- h) Adoption of the Minutes of the Previous Council Session
- i) Warden's Address
- j) Delegations and Presentations
- k) Correspondence
- l) Committee Reports
- m) Consent Items
- n) Staff Reports – Direction
- o) Closed Session
- p) Reports from Representatives Appointed to External Boards
- q) Notices of Motion
- r) Members' Written Motions
- s) Announcements
- t) New Business
- u) By-laws
- v) Confirmatory By-law
- w) Adjournment

10.3 Committee of the Whole Agenda

The business of the Committee of the Whole shall be taken up in the following order, once the Chair has brought the meeting to order, unless otherwise decided by a majority vote of the Members present.

The Clerk, in consultation with the Chair, shall have prepared for the use of the Members at all meetings, an agenda as follows:

- a) Call to Order
- b) Adoption of Agenda
- c) Disclosure of Pecuniary Interest and the General Nature Thereof
- d) Approval of Minutes
- e) Presentations (estimated time per presenter)
- f) Questions of the Presentations from Member
- g) Communications
- h) Consent Reports
- i) Discussion Reports
- j) Deferred Reports
- k) Verbal Reports
- l) Closed Session
- m) Rise from Closed Session
- n) Matters Arising from Closed Session
- o) New/Other Business
- p) Adjournment

10.4 Steering and Sub-Committee Meeting Agendas

The Clerk, in consultation with the Chair, shall have prepared for the use of the Members at Steering and Sub-Committee meetings, an agenda as follows:

- a) Call to Order
- b) Welcome and Land Acknowledgement
- c) Roll Call
- d) Adoption of Agenda
- e) Disclosure of Pecuniary Interest and the General Nature Thereof
- f) Approval of Minutes
- g) Business
- h) New/Other Business
- i) Next Meeting
- j) Adjournment

10.5 Delivery of Agenda

The Agenda shall be delivered electronically to each Member by the Clerk's Office no later than 12:00 noon, five (5) calendar days prior to the scheduled Regular Council meeting and will be posted on the County website.

SECTION 11 – WELCOME AND LAND ACKNOWLEDGEMENT

- 11.1** The Council Meeting shall commence with a land acknowledgement statement read by the Chair. Acknowledging territory shows recognition of and respect for Aboriginal Peoples. It is recognition of their presence, both in the past and the present. Recognition and respect are essential elements of establishing healthy, reciprocal relations. These relationships are key to reconciliation, a process to which the County of Renfrew is committed.

SECTION 12 – DISCLOSURE OF INTEREST**12.1 Disclosing**

All Members shall govern themselves at any meeting in accordance with the current legislation respecting any disclosure of interest they may have in accordance to the *Municipal Conflict of Interest Act*. It is further the responsibility of all Members to identify and publicly disclose any interest.

12.2 No Influencing

The Members shall disclose the interest including the general nature thereof, prior to any consideration of the matter and shall not take part (with the exceptions as noted under Section 5.2 (1) of the *Municipal Conflict of Interest Act*) in the discussion of or vote on any question in respect of the matter and shall not attempt in any way whether before, during or after the meeting to influence the voting on any such question.

12.3 Closed Session

Where the meeting is not open to the public, the Member shall immediately leave the meeting or the part of the meeting during which the matter is under consideration.

12.4 Absent from a Meeting

Where a Member is absent from a meeting, which includes a matter on which they have an interest, the Member shall disclose this interest at the next public meeting they attend.

12.5 Written Declaration

The declaration of interest shall be provided in a written statement to the Clerk or the Secretary of Committee or Local Board (as the case may be) and shall be recorded in the minutes of the meeting and where the meeting was open to the public, the general nature of such declaration.

12.6 Declaration - Record - Meeting Closed to the Public

Where the declaration of interest is made on a matter that is not open to the public, the Members shall provide in a written statement to the Clerk or the Secretary of Committee or Local Board (as the case may be), declare the interest, but not the general nature of that interest and shall be recorded in the minutes of the next meeting that is open to the public.

12.7 Maintaining a Registry

A Registry shall be kept by the Clerk on every written statement made by Members of the general nature of the declared interest and the Registry shall be available for public inspection.

12.8 Non-Compliance

The failure of one or more Members to comply with this section shall not affect the validity of the meeting regarding the said matter. If a Member inadvertently fails to disclose an interest at the meeting of the subject matter, the Member shall disclose at the next available meeting, offer an apology and same shall be recorded in the minutes.

SECTION 13 – ADOPTION OF MINUTES**13.1 Last Meeting(s)**

Minutes of the last regular meeting of Council, Committee of the Whole, and of all Special or Emergency Council meetings held subsequent to the last regular meeting, shall be included in the Agenda and may be adopted by Council without having been publicly read at the meeting at which the question of their adoption is considered. By prior distribution of the minutes to all Members, it is understood that the minutes have been read. Once the minutes have been adopted, they shall be signed by the Warden and the Clerk.

SECTION 14 – DELEGATIONS AND PRESENTATIONS

14.1 Delegation and Presentation Request Deadline

Persons desiring to address Council for the purpose of making a presentation with respect to items for Council consideration that fall under the Council's mandate shall be heard at a Council meeting, with those delegations having submitted their request in writing to the Clerk no later than 12:00 noon, eight (8) calendar days prior to the meeting of Council. The Clerk shall determine the order in which they appear on the Agenda.

Delegation requests to address a matter on an Agenda which has been posted is set out in this By-law.

14.2 Number of Presentations and/or Delegations

On any given Regular Council meeting, the number of delegations shall be limited to three (3). Any future delegations would then be invited to a subsequent meeting of Council. The Clerk, upon consultation with the Warden, may increase the number of permitted delegations due to the nature and/or timing requirements of the matter.

14.3 Material

Written material to be distributed to Council shall be submitted to the Clerk within the same timeframe as in this By-law, along with their request to appear as a Delegation. The notice shall clearly specify the business to be presented, who the spokesperson(s) shall be and the date at which the delegation wishes to be entertained, in order that the material can be circulated with the Agenda.

14.4 Reports from Representatives Appointed to External Boards

County representatives that are appointed to external boards may supply written reports to the Clerk to be distributed to Council.

14.5 Delegation Time Limit

Delegations and presentations shall be limited to a maximum of ten (10) minutes. This does not include answering questions from Council. Upon request and due to special circumstances, the time limit may be extended at the discretion of the Warden.

- a) An organized body wishing to address Council as a delegation, regardless of the number of spokespersons, shall be limited to a maximum of fifteen (15) minutes.
- b) Individual Members of Council shall each be permitted a question period for each delegation of a maximum of five (5) minutes. Members shall be permitted to ask clarifying questions but shall not make statements nor enter into debate with such persons.

14.6 Reappear Before Council

Once a delegation has made a presentation to Council on an issue, they shall not address Council on the same issue within a twelve (12) month period unless, in the opinion of the Clerk, there is new information that is pertinent to the matter.

14.7 Delegation Deemed Inappropriate for Council

Where a delegation request to address Council is deemed inappropriate, the Clerk shall provide written rationale for the denial to the requester and through distribution of the Agenda to Council. Should Council wish to receive the delegation, by resolution it may direct that the delegation be added to the next scheduled Council meeting.

14.8 Statements Unsubstantiated

Should a delegation in its deputation offer a statement in error, any Member or Official may be recognized by the Chair on a "Point of Order" whereby the Members of Council or Official so recognized by the Chair may bring necessary corrections or clarifications to the comments or statement said by the delegation.

14.9 Presentations

Presenters will be asked to keep their presentation to a maximum of ten (10) minutes but, due to the nature of the information they are presenting, may request more time from the Clerk up to a maximum of twenty (20) minutes.

Members shall be permitted a question period for each presentation of a maximum of twenty (20) minutes. Members shall be permitted to ask clarifying questions but shall not make statements nor enter into debate with such persons.

14.10 Requests for Action Referred

Delegations or presentations which request action to be taken by the Council should be referred to administration by majority vote for a report that shall be presented to Council at a subsequent Council Meeting.

14.11 Attendance

Delegations to Committees and Council shall be permitted to participate via electronic means at the discretion of the Chair and the Clerk.

SECTION 15 – CONSENT ITEMS

15.1 Items to be considered for the Consent Items portion of the Agenda shall be determined by the Clerk in consultation with the Senior Leadership Team. Matters selected for Consent Items are to be of an information, housekeeping, non-controversial or routine in nature.

- a) If a Member wishes to comment or seek clarification on a specific matter noted in the list of Consent Items, they may identify the item and clarification or comment will be provided. An item requiring more than clarification or comment will be extracted from the list of Consent Items and considered separately. The balance of the Consent Items will be approved in one resolution.

- b) Consent Items will include:
 - i) Staff Reports.
 - ii) Correspondence, both information and direction. A Correspondence Report will be prepared and included in the Consent Items section of the Agenda. The report will be divided into two sections, one for Information and one for Direction. Staff will include a recommendation for each item of correspondence that is listed.

SECTION 16 – STAFF REPORTS – DIRECTION

- 16.1** Staff reports for direction will be placed on the Agenda and shall be delivered to the Clerk no later than 12:00 noon, eight (8) calendar days prior to the next Council meeting.

SECTION 17 – NOTICE OF MOTION

17.1 Notice of Motion Matters

Each matter listed under Notice of Motion on an Agenda shall be dealt with individually.

17.2 Introduction at a Council Meeting

A Member may introduce a Notice of Motion at a meeting regarding a matter that would not otherwise be considered by Council at such meeting by reading the motion at the appropriate time and delivering a written copy of the motion to the Clerk. The Notice of Motion shall not be considered or debated until the next Regular Council meeting which the member who moved the motion is in attendance.

a) Two-thirds Vote to Consider Notice of Motion

A Notice of Motion regarding a time sensitive matter may be introduced without notice if Council, without debate, dispenses with the notice requirements in this By-law, on the affirmative vote of at least two-thirds (2/3) of the Members present and voting.

b) Notice of Motion - Delivered for Agenda

To be included on a published Agenda, any Member may deliver a Notice of Motion to the Clerk no later than 12:00 noon, eight (8) calendar days prior to the date of the next Regular meeting. The Notice of Motion must be signed by the mover and a seconder. Should the seconder of the Notice of Motion be absent from the meeting when the Chair calls for the Notice of Motion, any Member may second the Notice of Motion before it is considered by the Members.

SECTION 18 – CLOSED SESSION

- 18.1** Council may move into Closed Session under Section 239 of the *Municipal Act* or relevant sections of this By-law by first passing a resolution in Open Session stating the purpose of holding the Closed Session and the general nature of the matter to be considered.

- 18.2** Upon rising from Closed Session, Council shall bring forward any matter to be voted on in Open Session that did not fall under the rules of the *Municipal Act* in Section 239.

SECTION 19 – BY-LAWS

19.1 Description - Number of Readings - Listed on Agenda

All by-laws, together with a brief description shall be listed on the Agenda for the meeting at which they are to be read.

19.2 Readings

Every by-law shall be passed without receiving first, second and third readings unless otherwise directed by legislation or Council.

19.3 Debate and Amendment

A by-law may be debated or amended before final adoption by Council and is subject to amendments or referred for future consideration.

19.4 Signed

Every by-law passed by the Council shall be numbered and dated and signed by the Warden and Clerk and shall be kept by the Clerk in the Clerk's Office or any other place appointed for that purpose.

19.5 Confirming By-law

At the conclusion of all Regular Council Meetings and prior to adjournment, a by-law shall be brought forward to confirm the actions of the Council at the meeting in respect of each motion, resolution and other action taken that consolidates and includes the provisions of any by-law previously passed by the Council. A Confirming By-law when introduced shall be taken as read and finally adopted without debate.

SECTION 20 – VOTING

20.1 Chair - Vote

The Chair shall vote as any other Member when the vote is to be recorded. In all other cases, the Chair, may (but is not obliged to) vote whenever their vote will affect the result. The Chair may vote either to break or to cause a tie; or, in the case of a two-thirds (2/3) vote requirement, the Chair may vote either to cause or to block the attainment of the necessary two-thirds (2/3) vote.

20.2 Members Vote

Every Member may vote unless disqualified to vote on the question.

20.3 Vote Deemed Negative

Failure to vote by a Member at the time of the vote, and who is not disqualified to vote, shall be deemed to be a negative vote.

20.4 Motion - Simple Majority

The vote required to pass a motion shall be a majority except as otherwise provided in this By-law or by Statute or by Parliamentary Authority.

20.5 Motion Deemed Negative

In the case of a tie vote on a motion, the motion shall be deemed to have been decided in the negative and defeated.

20.6 Unrecorded Vote

The manner of determining the desire of the Council on an unrecorded vote to a motion is at the discretion of the Chair and may be by voice, show of hands, or standing.

20.7 Recorded by Request

When a Member requests a recorded vote immediately prior or immediately after the taking of the vote, all Members must vote, unless otherwise prohibited by Statute or any other Provincial or Federal law. The Clerk will call on the Member who requested the recorded vote, to vote first, and the balance of Council will vote in alphabetical order as called by the Clerk. The Warden votes last.

The names of those who voted for and those who voted against shall be noted in the minutes.

Failure to vote by a Member at the time of the vote, who is not disqualified to vote, shall be deemed to be a negative vote.

When a vote is taken and no dissent is declared, such vote is deemed to be unanimously in favour of the question.

When a recorded vote is requested at a Council Meeting, the Weighted Vote By-law in effect will be used.

20.8 Severability of Question

At the request of a Member, a motion containing distinct proposals that can be acted upon individually may be divided, and a separate vote shall be taken upon each individual proposal.

20.9 Procedures During Vote

When a vote is being called on a question, each Member shall occupy their seat and shall remain there until the result of the vote has been declared by the Chair. During such time no Member shall walk across the Chamber or speak to a Member or any other person or make any noise or disturbance.

20.10 Members Not in Seat

A Member not in their seat when the question is called by the Chair is not entitled to vote on that question and in the case of a recorded vote, shall be recorded as absent.

20.11 Declaration of Chair

Should a Member disagree with the announcement of the vote, they may immediately after the declaration, request that the standing vote be re-taken on the question.

20.12 Calculation of Two-thirds (2/3) Vote

A two-thirds vote means that two-thirds (2/3) of the weighted votes cast determine the vote.

A two-thirds (2/3) vote is more than 66.67%.

For example: 12 of 17 votes cast is required to satisfy a two-thirds (2/3) vote when all Members are presenting and voting.

20.13 Announcing Results

The Chair/Clerk shall announce the result of every vote.

20.14 Secret Ballots

No vote shall be taken during a Council meeting by secret ballot or other form of secret vote except a vote to elect the Warden.

20.15 Pecuniary Interest

- a) If a Member present at a meeting desires to refrain from voting by reason of a pecuniary interest, they shall abide by the provisions of the *Municipal Conflict of Interest Act*.
- b) It shall be the duty of the Clerk or the Secretary of a Committee to record in the minutes of the meeting every oral declaration of pecuniary interest and the general nature thereof.

SECTION 21 – POINT OF ORDER/INFORMATION/PRIVILEGE**21.1 Procedure to Raise a Point of Order/Information**

- a) A Member who directs a request to the Chair or, through the Chair to another Member or to staff, for information relevant to the business at hand shall raise a "Point of Information".
- b) A Member who desires to call attention to a violation of the Rules of Procedure shall raise a "Point of Order". When leave is granted, the Member shall state the point of order with a concise explanation and will follow the decision of the Chair. A speaker in possession of the floor when a Point of Order is raised will have the right to the floor when the debate resumes.
- c) A Member called to order by the Chair shall immediately remain in their seat until the Point of Order is dealt with and will not speak again without the permission of the Chair unless to appeal the ruling of the Chair.

21.2 Procedure to Raise a Point of Privilege

A Member who desires to address Council upon a matter which concerns the rights or privileges of Council collectively or as an individual Member shall be permitted to raise a "Point of Privilege". A breach of privilege is a willful disregard by a Member or any other person of the rights, dignity, integrity, and lawful authority of Council. A point of privilege shall take precedence over other matters. When a Member raises a point of privilege, the Chair shall rule on the point of privilege, and no one will be considered to be in possession of the floor.

SECTION 22 – MOTIONS

22.1 Processing a Motion

- a) A Member wishing to move or speak to a motion must seek recognition from the Chair before speaking.
- b) A motion, requiring a second, shall be formally seconded before the Chair states the motion, which places the motion under the authority of Council or the Committee, who will decide the disposition of the motion.
- c) The Member moving the motion has first right to speak to the motion. Other Members will in turn be recognized by the Chair to speak to the motion.
- d) When the debate is completed, the Chair will take the vote, and announce the result.

22.2 Beyond Jurisdiction of Council

A motion in respect of a matter which is beyond the jurisdiction of Council shall not be in order.

22.3 Order of Precedence of Motions (Ranking)

Main Motions, lowest in rank, can only be moved when no business is pending:

- a) Amend the main motion;
- b) Refer to Committee;
- c) Postpone to a Certain Time;
- d) Limit or Extend Debate;
- e) Close Debate and Vote Immediately;
- f) Postpone Temporarily (Table);
- g) Question of Privilege;
- h) Recess;
- i) Adjourn (Highest Rank).

The following motions do not have a rank but can be moved as necessary:

- j) Point of Order - Used when a Member wishes to correct an error in procedure;
- k) Point of Information - Used to ask a question regarding procedure;
- l) Withdraw - Used by a Member to request the Member's motion be withdrawn;
- m) Division of a Question - Used to split a motion into two or more parts;
- n) Division of the Assembly - Used to ask the Chair to take the vote again;

- o) Appeal the Decision of the Chair - Used to challenge a ruling of the Chair;
- p) Consider Informally - Used to relax the debate rules;
- q) Suspend the Rules - Used to disregard procedure rules that are preventing the Members from taking a specific action.

22.4 Specific Rules Related to Motions

Moving a motion does not permit a Member to interrupt the proceedings or a Member speaking, unless the description of the motion permits an interruption.

- a) **Main Motion** - Introduces a substantive matter to the assembly for decision. May only be made when no other motion is pending. Requires a second, is amendable, is fully debatable, requires a majority vote to adopt, and may be reconsidered.
- b) **Amend** - Used to change the wording of a main motion. Requires a second, is amendable (an amendment to the amendment), is fully debatable, requires a majority vote to adopt, and may not interrupt. Amend is used to, i) insert new wording, ii) strike out wording, iii) strike out and insert other wording. An amendment must be germane (relevant) to the subject matter under discussion.
- c) **Refer to a Committee** - Used to send an item of business to a Standing, Steering, or Ad Hoc Committee where the item will receive additional, in-depth consideration. Requires a second, is amendable, is debatable as to sending it to a Committee, and requires a majority vote to adopt. If the referral is to a Standing Committee, Council may provide instructions to the Committee, including when it is expected to report back to Council. If the referral is to a new Ad Hoc Committee, it can, in addition to providing instructions, provide the structure of the Committee, including number of Members, how they are appointed, how the Chair is appointed, or who will specifically Chair the Ad Hoc Committee.
- d) **Postpone to a Certain Time** - Used to delay the consideration of a main motion and to fix a definite date or time (within the current meeting or to the next regular meeting) for consideration. This requires a second, is amendable, debate is restricted as to the merits of postponing and to the time to which to postpone and requires a majority vote to adopt.
- e) **Limit or Extend Debate** - Extend debate is used to permit Members to speak more times or for a longer time. Limit debate is used to restrict the number of times Members may speak or to reduce the length of speaking. May only be applied to debatable motions. Requires a second, is amendable, is debatable (to the form of limitation or extension of debate) and requires a two-thirds (2/3) vote to adopt.
- f) **Close Debate and Vote Immediately** - Used to close debate on an immediately pending motion or on a series of consecutive pending motions. Requires a second, is not amendable, is not debatable, and requires a two-thirds (2/3) vote to adopt. When adopted, the Chair should immediately take the vote on the affected motion or motions. When adopted, the making of amendments on the affected motions stops.

- g) **Postpone Temporarily (Table)** - Used to set an item of business (a main motion) aside temporarily, when something more urgent has arisen or Members may need some other information on the main motion which is not currently or readily available. Requires a second, is not amendable, is not debatable, and requires a majority vote to adopt, but the motion laid on the table may be “taken from the table” by majority vote, without debate. The main motion if not taken from the table by the end of the current meeting is terminated. The item of business can be introduced through regular processes at a future meeting.
- h) **Recess** - Used to take a break in the meeting and to set a time for continuing the meeting. The motion requires a second, is amendable (restricted), is debatable only as to taking a break and the time to return and requires a majority vote to adopt. The motion can be used to continue the meeting to another day.
- i) **Adjourn** - Used to conclude the meeting. The motion requires a second, is debatable when moved with no business pending, otherwise it is not debatable, can be amended, and requires a majority vote to adopt. It is the duty of the Chair to ensure no important business has been overlooked that should be taken care of before adjournment. In addition, the motion should not be allowed if a Member has already indicated they wish to speak on the pending matter, or if a Member is currently speaking or if a vote has begun, or the motion to close debate has been adopted. Upon the vote being taken, the meeting is not concluded until the Chair announces the adjournment.

The motion to adjourn may be amended to set the time for a continued meeting. If the amendment is adopted and adjournment is adopted, the meeting which takes place in the future is the same legal meeting, and simply continues the Agenda. It is in essence a recess.

- j) **Parliamentary Inquiry** - Used by a Member to ask questions about the rules of procedure in the current meeting situation. It can also be used by a Member to ask questions of the mover of the motion or to a speaker regarding the business at hand.
- k) **Point of Information** - Used by a Member to request information on a specific question, either about process or about the content of a motion. A point of information does not give the speaker the privilege to provide information. If you have information for the body, raise your hand to be put on the speakers list.
- l) **Withdraw** - A Member may request that their motion be withdrawn and, on hearing no objection the Chair will announce that the motion is withdrawn. If a single Member objects to the withdrawal of the motion or the Chair disallows the withdrawal, the motion to withdraw can be moved formally by any Member and shall be voted on by Council, without debate, as follows, “Shall the Member’s motion be withdrawn?” It does not require a second, is not debatable and a majority vote adopts the motion to Withdraw.

If a motion has not been stated by the Chair, the Member who moved the motion may withdraw the motion without permission from the Chair or Council.

- m) **Division of a Question** - A main motion that is composed of two or more independent parts may be split into two or more individual motions and discussed and voted on separately. The Member should indicate how the main motion is to be divided and if the Chair agrees, they will be dealt with separately. If the Chair disagrees that the main motion can be divided the Member may move a motion to divide, and the assembly will decide by majority vote. This motion requires a second, is not amendable and is not debatable.

- n) **Division of the Assembly** - Allows the meeting to take an indecisive vote again, by rising or a show of hands, or a counted vote. This motion may interrupt because it requires an immediate decision. The Chair has the duty to ensure a vote is taken properly, so the Chair can always take the vote again without permission. If the Chair fails to do so on an indecisive vote, any Member has the right to interrupt and call for a division, which must be allowed. No debate is permitted, and the vote is taken again.

- o) **Suspend the Rules** - Allows the Members to set aside temporarily the rules of procedure contained in this By-law or in the Standard Code of Parliamentary Procedure to take some action contrary to the rules. It cannot be used to suspend rules in higher documents of authority, including the law, unless the rule in the higher document of authority permits it to be suspended. When stating the motion, the Member need not specify the rule being suspended, only the action the Member wishes to be taken. When the actions have been taken, the Council will return to its regular rules of order.
 - i. Only rules of order may be suspended, such matters as voting requirements, quorum rules, rules specifying notice requirements, and fundamental rights of a Member cannot be set aside or suspended.
 - ii. The motion to suspend cannot interrupt a speaker, requires a second, is not debatable, cannot be amended, and requires a two-thirds (2/3) vote of the Members present and voting.

- p) **Reconsider a Vote** - Used in a meeting to bring back an adopted or defeated main motion for additional discussion and a new vote. Any Member who voted on the main motion may give a notice of motion to reconsider the vote at the same meeting. A majority vote will adopt the notice of motion to reconsider the vote.
 - i. No motions other than a main motion can be reconsidered. An amendment which has already been applied to the main motion can only be reconsidered in conjunction with the main motion reconsideration.

- ii. When the motion to reconsider the vote on the main motion is pending, it requires a second, it is not amendable and discussion can only go into the merits of whether or not to bring back the main motion for discussion and a new vote, and it requires a majority vote to adopt. If the motion to reconsider the vote is adopted, it will bring back to Council the main motion as it was when it was originally voted on. The original vote is nullified.
- q) **Rescind a Vote** - Used to cancel, nullify or void a main motion adopted at a previous meeting. The rescission affects the present and future only, it is not retroactive. It can only be moved when no business is pending, requires a second, is debatable, is not amendable, requires the same vote to rescind as was required to adopt the main motion in the first place. Notice is required to rescind if notice was required for the adoption of the main motion. A motion to rescind a defeated main motion is not in order.
 - r) **Priority of Disposition** - A motion properly before Council for decision must receive disposition before any other motion can be received, except motions which are of higher rank as listed in within this By-law.

SECTION 23 – TERM OF OFFICE AND NOMINATIONS

23.1 Warden

Beginning the term following the 2026 Municipal Election Year, the Term of Office for the position of Warden of the County of Renfrew shall be for a period of two (2) years. The Term of Office for the position of Deputy Warden shall be for a period of two (2) years or upon the resignation of the Warden.

- a) No Member shall hold the position of Warden for more than two (2) consecutive two (2) year terms.
- b) No Member shall hold the position of Deputy Warden for more than two (2) consecutive two (2) year terms.
- c) Years one and two, (first two-year mandate), shall begin at the First Meeting (Inaugural) of a Municipal Election Year and continue with an expiration date of November 30th within the second year of a four-year mandate.
- d) Years three and four (second two-year mandate), shall begin at the First Meeting in December at the end of the first two-year mandate, and continue until the 14th of November of a Municipal Election Year.

23.2 Certificate of Election

Prior to holding nominations for the position of Warden, following a municipal election, the Clerks of each area municipality, within the County of Renfrew shall provide the Clerk of the County a copy of the Certificate of Election.

23.3 Nomination Process for Warden

The Clerk shall provide a nomination form for the position of Warden to all newly elected heads and deputy heads of each area municipality prior to 4:30 p.m. on the first

Friday of November. The nomination form is set out in Schedule 'C' forming part of this By-law.

- a) **Valid Nomination** - To be considered a valid nomination, the nomination form shall be signed by the Warden-nominee, have the signed support of two Members of Council-elect (or Council in a non-election year) and shall be submitted to the County Clerk no later than 12:00 p.m. on the second Friday of November.
- b) **Nomination Results** - No later than 4:30 p.m. on the second Friday of November, the Clerk shall provide by email, a memorandum to Council elect (or Council in a non-election year) containing a list of valid nominations received for the position of Warden and advise whether an election or an acclamation will occur at the First Meeting.
- c) At the First Meeting of Council the Clerk shall:
 - i) Ask the mover and seconder of each nomination for the position of Warden to verbally confirm their moving or seconding of the nomination.
 - ii) Ask each candidate for the position of Warden to confirm they wish their name to remain on the ballot.

23.4 Procedure for Election of Warden

The Procedure for the Election of County Warden is set out in Schedule 'D' forming part of this By-law.

23.5 Striking Committee - Election

The Procedure for the Election of the Striking Committee for a two (2) year term is set out in Schedule 'E' of this By-law.

23.6 Appointment of Deputy Warden

- a) At a regular meeting of Council after the Inaugural Meeting, the Warden may recommend a Member(s) of Council as Deputy Warden(s) for two (2) years and ask for a motion from Council to appoint said Member(s) as Deputy Warden(s) for the ensuing year.
- b) When requested by the Warden, the Deputy Warden(s) shall represent the Warden at ceremonial functions or events.
- c) The Deputy Warden(s) shall be compensated on a per diem basis for events or functions attended.

SECTION 24 – RESIGNATIONS, VACANCIES, ABSENCES

24.1 Resignation

A Member may resign from office by providing written notice that has been signed and filed with the Clerk of the Municipality within which they were elected, subject to provisions under Section 260 of the *Municipal Act*.

24.2 Temporary Vacancy

Subject to Section 267 of the *Municipal Act*, if a person who is a Member of the Council of an area municipality and the Council of the County of Renfrew is unable to act as a Member of those Councils for a period exceeding one (1) month, the Council of the area municipality may appoint one of its Members as an alternate Member to the County of Renfrew to act in place of the Member until the Member is able to resume acting as a Member of those Councils.

24.3 Temporary Vacancy - Alternate Member

Subject to Section 267 of the *Municipal Act*, if the offices of a person who is a Member of the Council of both the area municipality and the Council of the County of Renfrew becomes vacant and the vacancy will not be filled for a period exceeding one (1) month, the area municipality may appoint one of its Members as an alternate Member of the Council of the County of Renfrew until the vacancy is filled permanently.

24.4 Appointment to a Vacancy - Position of Warden

The appointment of an alternate Warden for the County of Renfrew is not authorized.

- a) Should the Warden not be able to complete the two (2) year term, the Clerk shall schedule a Special Council meeting to hold an election of the position of Warden using the same procedure as set out in Schedule 'D'.

24.5 Temporary Replacement - Alternate Member

Subject to Section 268 of the *Municipal Act*, the appointment of an alternate Member of Council by an area municipality when a Member is unable to attend a meeting shall comply with County policy.

24.6 Absence of Warden

In the event that the sitting Warden is unable to fulfil their duties, an Acting Warden will be appointed. Upon taking the Declaration of Office administered by the Clerk of the County, the Acting Warden will assume all duties and authority of the sitting Warden. The position of Acting Warden will be filled by the most recent Past Warden who is a current Member. In the event the most recent Past Warden cannot fulfil those duties or declines the appointment, then the next most recent Past Warden still serving as a Member will assume the role. The Acting Warden will serve as Warden pro tempore until the earlier of the duly elected Warden's ability to resume their duties, or until the next meeting of Council, physically present in the Council Chamber, at which time Council will determine at its absolute discretion if an election is required as per this By-law.

If there is no Past Warden sitting on the current Council, the procedures for selecting an Acting Warden will follow Section 8.4.

- a) Should the Warden refuse to act without a legitimate reason for a period of more than thirty (30) days within the first eighteen (18) months of the term, Section 25.8 shall apply.

- b) Should the Warden refuse to act without a legitimate reason for a period of more than thirty (30) days within the last six (6) months of the term, Section 25.8 shall apply.

24.7 Appointment of an Honourary Warden

The position of Honourary Warden will be an honourary position for a long-standing elected official with 50+ years of service in municipal government, or an individual deemed to be deserving of the position as recognized by resolution of Council.

SECTION 25 – COMMITTEES

25.1 Rules

The Clerk may establish simplified Rules of Procedure for Advisory Committees, Quasi-Judicial Committees or Local Boards. Where simplified Rules of Procedure are not established, the Committee or Local Board shall be deemed to have adopted this Procedural By-law, save and except Local Boards which may adopt their own Rules of Procedure subject to the approval of the Clerk, where *intra vires*.

a) Procedure

Except as otherwise provided herein, all Committees shall conform to the same rules governing the procedure of Council as contained in this By-law, as applicable.

b) Establishment

- i) Committees may be established by Council at any time as deemed necessary for the consideration of matters within the jurisdiction of Council.
- ii) The general role of a Committee is policy formulation and program monitoring, to provide staff, through the Chief Administrative Officer, with direction and guidance on policy and level of service priorities.
- iii) A Committee may recommend such Sub-Committees as are necessary to discharge its mandate subject to Council approval.

Ad Hoc Committees may be established by Council at any time as is deemed appropriate for consideration of matters within the jurisdiction of Council.

25.2 Committee Membership Selection

- a) Following a municipal election, or upon the selection of the Warden, the County Clerk shall distribute a survey to all Members of Council requesting preferences for appointments to Committees, External Agencies and Boards.
- b) The Clerk will discuss survey with the (incoming) Warden.
- c) The Clerk will forward to the Striking Committee, after confirmation from the (incoming) Warden.
- d) Committee appointments will be confirmed by Council, through adoption of a report from the Striking Committee, and through an appointment by-law.

Members shall be entitled to compensation as may be determined from time to time by Council for their participation in various Committees, Sub-Committees, Boards, and Ad Hoc Committees, provided Council has confirmed the appointments.

25.3 Terms of Reference

- a) Council, in establishing any Committee, shall set forth the Terms of Reference of the Committee within the first year of establishing an Ad Hoc Committee and such other provisions as Council deems appropriate including termination or reporting date for the Committee. Terms of Reference for Standing Committees of Council are attached to this By-law as Schedule 'A'.
- b) Council may consider any matter without referring it to a Standing Committee or may refer it to one or more Committees and may withdraw a matter from a Committee whether or not the Committee has entered into consideration.

25.4 Agenda

The content and order of Agenda business may be determined by the Chair and/or Committee and differ from Council's Agenda content as set out in this By-law.

25.5 Chair

Where Council has not appointed a Chair, each Standing, Steering and Sub-Committee shall appoint a Member of that Standing, Steering or Sub-Committee to act as Chair on an annual basis at their first meeting held after the Inaugural meeting, or as stipulated in the Terms of Reference. The Chair shall preside at the Committee meetings and may vote on all questions submitted.

In the physical absence of the Chair, the Vice-Chair shall preside. In the physical absence of both the Chair and the Vice-Chair, one of the physically present Members shall be elected to preside and shall discharge the duties of the Chair during the meeting or until the arrival of the Chair.

25.6 Duties of the Committee Chair

The Chair of a Committee shall:

- a) ensure that the Committee deals with policy issues effectively;
- b) ensure public dialogue and communication on policy matters are effective and coordinated;
- c) ensure the needs of the Committee for administrative support, analysis, and advice are provided through the Office of the Chief Administrative Officer;
- d) ensure that all Members are fully informed on all matters within the jurisdiction of the Committee and on the duties and responsibilities of the Committee;
- e) communicate any matter within the knowledge of the Chair that is required to be communicated to another Committee.

25.7 Quorum

The quorum of a Committee shall consist of a majority of the total Members. If a quorum is not present fifteen (15) minutes after the time appointed for the meeting, the meeting shall stand adjourned. The Chair may summon a Special Meeting.

No other motion that would advance the business of the Committee will be in order.

25.8 Neglect of Member, Chair or Committee

- a) Should any Member(s) of a Committee neglect or refuse to attend the properly summoned meetings, the Chair shall report such neglect or refusal to the Council who may remove the said Member(s) of their place; or should any Committee neglect or refuse to give due attention to all business or matters before them, the Council may, by resolution discharge such Committee and appoint another in its stead.
- b) Should any Member fail to attend three (3) successive regular or special meetings without being authorized to do so by a resolution of the Committee, the Committee may certify such failure and the membership of such person on the Committee is terminated. Council may appoint another Member in their place. Receipt of a written notice of regret by the Committee or Council will constitute authorization for the purposes of this subsection.
- c) Should a Chair of any Committee neglect or refuse to call a meeting of its Committee at such time or with such frequency as the proper dispatch of the business entrusted to the Committee requires, or do the business of the Committee without the knowledge or consent of the majority of its Members, contrary to their wishes or approved recommendations, the Committee may report such neglect, refusal or action to the Council who may remove said Chair from the Committee and appoint another Member in its place.
- d) When an Ad Hoc Committee has completed its work and submitted its final report, it dissolves automatically unless otherwise directed by Council.
- e) Except as may be provided in the *Municipal Act* and herein, no Member will have precedence or seniority over any other Member.

25.9 Committee of the Whole

Council shall conduct its business using a Committee of the Whole System. The Committee of the Whole meetings shall be separated into the following four (4) areas of service delivery:

a) Joint Services

Joint Services shall generally be responsible for:

- i) Community Services (Community Housing, Child Care, Ontario Works);
- ii) Long-Term Care;
- iii) Paramedic Service;
- iv) Provincial Offences Administration;
- v) Public Health.

b) Corporate Services

Corporate Services shall generally be responsible for:

- i) Accessibility;
- ii) Coordination of Policy for all County Departments;
- iii) Corporate Contracts;

- iv) County Records and Communications;
 - v) Emergency Planning;
 - vi) Finance;
 - vii) Governance Issues;
 - viii) Information Technology;
 - ix) Legislation Review and Comment;
 - x) Personnel Issues;
 - xi) Any issues not presently designated to another Committee of the Whole;
 - xii) Any issues pertaining to the City of Pembroke not presently designated to Joint Services or Corporate Services.
- c) **Operations**
Operations shall generally be responsible for:
- i) Bridges;
 - ii) Facilities;
 - iii) Roads;
 - iv) Trails;
 - v) Vegetation Management.
- d) **Development and Property**
Development and Property shall generally be responsible for:
- i) Agriculture;
 - ii) Economic Development;
 - iii) Enterprise Renfrew County;
 - iv) Forestry;
 - v) Land and Facilities, other than housing;
 - vi) Planning Approvals;
 - vii) Tourism;
 - viii) Other Environmental and Rural Issues.

25.10 Committee of the Whole Meetings

Committee of the Whole meetings shall generally be held in the Council Chamber at the County of Renfrew Administration Building, as outlined in the Council and Committee Calendar, as follows:

- a) Second Wednesday
Council at 9:30 a.m.
Joint Services – immediately following Council
Corporate Services – immediately following Joint Services
- b) Fourth Wednesday
Council at 9:30 a.m.
Public Works – immediately following Council
Development and Property – immediately following Public Works

25.11 Authority of Committee of the Whole

The authority of any Committee of the Whole is limited to the making of recommendations to Council. No decision to take any action or do anything other than administrative in nature, shall be recognized as emanating from any Committee, and all Committee recommendations shall be referred to Council before becoming effective. All Committee of the Whole motions are considered recommendations whether adopted or defeated and shall be contained in the Committee Report to Council for ratification.

25.12 Separated City of Pembroke

The County acts as the consolidated municipal service manager on behalf of the separated City of Pembroke for the provision of the following:

- a) Community Housing;
- b) Child Care;
- c) Ontario Works;
- d) Land Ambulance;
- e) Long-Term Care;
- f) Provincial Offences Administration.

25.13 City of Pembroke Representatives

The City of Pembroke shall appoint a maximum of two (2) representatives to the Renfrew County Joint Services Committee and shall be entitled to vote on all matters regarding the specified services.

- a) During the taking of a vote, the City of Pembroke representatives shall be included for determining a majority vote and quorum only for those matters as prescribed.
- b) Agenda items pertaining to the City of Pembroke as prescribed in Section 25.12 shall be identified by underlining the report's title.

25.14 Committee Reports

- a) All Committees including Ad Hoc Committees shall submit written reports on any matter referred to it by Council or dealt with between meetings of Council by a Committee.
- b) When it is desired that Council authorize, approve, confirm, and cause to be implemented that which a Committee has recommended, the motion shall be "That the report be adopted".
- c) Notwithstanding subsection b), when a report deals with more than one subject matter and Council is not prepared to adopt all the report, a separate vote should be taken with respect to each subject matter. Any matter which is not adopted may be referred back to a Committee for further consideration.
- d) Any Member can request that items be separated for the purpose of the vote, or that items within the report can be separated from discussion for the purpose of declaring pecuniary interest.

25.15 Special Meetings

- a) The Warden at any time may call a Special Meeting of Council that is in addition to the published Meeting Schedule approved annually by Council.
- b) The Warden and/or Committee of the Whole Chair may call a Special Meeting of one of the Committees of the Whole that is in addition to the published Meeting Schedule approved annually by Council.
- c) Notwithstanding subsections a) and b), a special Council or Committee of the Whole meeting may be called by a majority vote of Council or Committee of the Whole.
- d) The only business to be dealt with at a Special Meeting shall be that stated on the Agenda of the meeting (*Municipal Act, 2001, Section 240*).
- e) A minimum of forty-eight (48) hours notice of all special Meetings of Council shall be given to Members of Council, the media and the public by the Clerk's Office.

25.16 Virtual Meeting Attendance

The preference for meeting attendance will continue to be in-person, however there are circumstances that may prevent a Member from physically attending the meeting.

Those using electronic means to access a meeting shall follow the Electronic Meeting Protocol attached as Schedule 'B'. Where situations occur that a Member is not able to attend in-person, the following shall be the guiding principles:

- a) Members are permitted to participate in a meeting remotely via electronic video conferencing.
- b) Members shall have all the same rights and responsibilities as if they were in physical attendance.
- c) A Member who is participating electronically in a meeting shall be counted in determining whether a quorum of Members is present at any point in time, and may participate electronically in any portion of a meeting that is closed to the public.
- d) Members participating electronically in a meeting that is closed to the public shall declare to the Chair and the Clerk that they are in a private room, where:
 - i) no other persons can overhear the deliberations;
 - ii) the internet connection is secure and not publicly accessible.

It is strongly recommended that Members wear earbuds or headphones when in a Closed Session.

- e) In the event of an interruption in connectivity for a Member participating electronically, the meeting will proceed without the Member and their absence will be noted in the minutes. In the event quorum is lost through such interruption in connectivity, the meeting shall be in recess until the Member's connectivity is restored.

- f) A Member shall inform the Chair and the Clerk should they turn off their video, but continue to be present, else they will be identified as absent.
- g) Members intending to participate electronically in a meeting shall notify the Clerk by email prior to the meeting.
- h) Members must inform the Clerk of their departure prior to leaving a meeting to ensure that quorum is maintained.
- i) No Member attending virtually may preside at a meeting, and the Chair shall be as prescribed in Section 25.5.
- j) Should a Councillor declare a pecuniary interest, Section 20.15 of the Procedural By-law shall apply.
- k) Councillors must connect through a secure internet connection.
- l) Staff participation via electronic means at meetings shall be at the discretion of the Chief Administrative Officer.
- m) In the event of a limited Agenda, or for Special Meeting (single issue) requirements, a Standing Committee or an Ad Hoc Committee may choose to meet electronically, at the call of the Chair, in consultation with the Clerk and/or appropriate Department Head.

25.17 Electronic Meetings

****Emergency Electronic Meeting Protocol 'Schedule B'**

25.18 Steering and Sub-Committees

- a) The authority of any Steering or Sub-Committee is limited to the making of recommendations to a Committee of the Whole. No decision to take any action other than administrative in nature, shall be recognized as emanating from any Steering or Sub-Committee.
- b) A Steering Committee shall be deemed to be dissolved at the completion of its mandate based on the Terms of Reference or by a resolution of Council, on recommendation of the Striking Committee.
- c) Steering and Sub-Committees shall adjourn no later than thirty (30) minutes prior to all Council and Committee of the Whole meetings.
- d) Minutes of Steering, Ad Hoc, and Sub-Committees will be included in the Agenda of the applicable Committee of the Whole as information. Any action items requiring Council approval will be presented in the form of a motion to the Committee of the Whole for recommendation.

25.19 Striking Committee

The Striking Committee shall meet no later than October of every year to review and confirm Steering Committees, Sub-Committees and working groups and report to Council for the following mandate:

- a) Recommend to Council in December of every year, Council Member appointments to various Boards and Commissions, Steering Committees and Sub-Committees. Review of applications and select Members of the public for appointments as lay Members.
- b) Upon request by the pertinent Committee of the Whole, review the Terms of Reference for each Steering and Sub-Committee. The Terms of Reference shall contain a mandate, Committee structure, number of meetings, number of Members required for quorum, reporting process, staff and support services, budget, completion date and shall be approved by Council.

25.20 Meeting Schedule

- a) The Meeting Schedule will outline the dates of Regular Council and Committee of the Whole meetings and Professional Development Events as assigned.
- b) Regular Council, followed by Committee of the Whole Meetings are held twice a month except during the month that has been declared the "summer recess".
- c) Special Meetings may be called during the month that has been declared the "summer recess".
- d) Any Council or Committee of the Whole Meeting that is not on the Council/Committee Schedule will be deemed to be a "Special" Council or Committee of the Whole Meeting.
- e) A rescheduled meeting shall not be considered a "Special" Council or Committee of the Whole Meeting.

25.21 Election Year

- a) In the year of a municipal election, after the election an orientation shall be held for all Members.
- b) In the year of a municipal election, the Clerk shall make available the newly revised votes exercised by each Member, for the purposes of a recorded vote as regulated by County By-law 10-01 as amended.
- c) **Lame Duck Council**
Council's powers may be restricted during an election year in accordance with Section 275 of the *Municipal Act*.

25.22 Attendance

All Members, all Department Heads and any other municipal employee, as directed by the Chief Administrative Officer, shall attend each meeting of Council and Committee of the Whole, where possible, or shall advise the Clerk of their inability to attend.

SECTION 26 – COMMUNICATIONS AND PETITIONS

26.1 Every communication, including a petition designed to be presented to Council, shall be legibly written or printed and shall be signed by at least one (1) person and filed with the Clerk.

26.2 All written communications on any subject within the jurisdiction of Council shall, on presentation, be referred to the appropriate Committee by the Clerk. Any Member may move that the communication be referred to a different Committee.

SECTION 27 – ENQUIRIES AND ANSWERS

27.1 For a special enquiry made by a Member, the Chair may require the request to be submitted in writing, signed by the Member, and referred to the Chief Administrative Officer. The Chief Administrative Officer shall respond to all of Council on the enquiry.

27.2 Should the request involve extraordinary staff research time and production costs, Committee will be advised and the request will proceed subject to Council approval.

27.3 The response to the special enquiry will be distributed to all Members.

SECTION 28 – ELECTRONIC TOOLS

28.1 Where Members have been provided with County computer hardware and/or associated peripherals for the purpose of electronic communication of Committee/ Council Agendas, reports and minutes, it is understood that the Member will abide by the current Information Technology (IT) policies respecting the use of said equipment.

SECTION 29 – RULES OF CONDUCT AND DEBATE**29.1 Appeal**

- a) Any decision of the Chair is final subject to an immediate appeal to the Members of Council, requested and seconded.
- b) If a decision is appealed, the Chair shall give concise reasons for the ruling and shall call a vote, without debate, on the following question: "Will the Chair be sustained?" Council's decision is final.

29.2 Question Read

Any Member may require the question or motion under discussion to be read at any time during the debate but not so as to interrupt another Member while speaking.

29.3 Speak Only Once and Reply

No Member shall speak more than once to the same question, without leave of the Chair, except that a Member who has presented a principal or main motion rather than an amendment may reply.

29.4 Time Limited

No Member, without leave of the Chair, shall speak to the same question, or in reply, for longer than five (5) minutes.

29.5 Question Put - No Further Debate

After any question is put by the Chair, no Member shall speak to the question, nor shall any other motion be made, until after the result is declared. The decision of the Chair as to whether the question has been put is conclusive.

29.6 Member's Questions

- a) A Member may ask a question to the Chair for the purposes of obtaining information relating only to the matter under discussion, and such question must be cited succinctly.
- b) When questions are called for on the Agenda or a specific item is under discussion, enquiries may be made of the Chair, or through the Chair to any Member, the Chief Administrative Officer, or any Department Head, concerning any matter connected with the business of the County. However, no argument or opinion is to be offered or facts stated except as may be necessary to explain same. In answering or putting any such question, a Member is not to debate the matter to which the question refers.

29.7 Unprovided Cases

In all unprovided cases in the proceedings of Council or in Committee of the Whole, the matter is decided by the Chair subject to an appeal to Council or Committee of the Whole.

SECTION 30 – BY-LAWS**30.1 Reading of By-Laws and Related Proceedings**

- a) Except as otherwise provided, no by-law shall be presented unless the subject matter has been considered and approved by resolution of Council.
- b) Every by-law shall be in writing and be introduced upon the recommendation of a Committee or upon resolution of Council.
- c) The Clerk shall endorse on all by-laws enacted by Council the dates of the readings and the date of passage by Council.
- d) Every by-law, which has been enacted by Council, shall be numbered, dated, signed by the Warden and the Clerk and deposited in the Clerk's Office for safekeeping.

- e) Other than the confirmatory by-law, all by-laws shall be carried in bulk unless upon a request by a Member for the severance of a by-law, the Chair is of the opinion that the subject matter of the by-law has not previously been adopted in a report to Council, or a Member has advised the desire to declare a pecuniary interest regarding the by-law, and in such instance, only that portion of the by-law not previously adopted by report or to which is subject to a declared pecuniary interest, shall be subject to a separate vote.
- f) A confirmatory by-law to confirm the proceedings of the Council of the County of Renfrew will be passed at the end of each meeting by motion and will be deemed read three times and passed.

SECTION 31 – GENERAL PROVISIONS

31.1 Duties of the Clerk

- a) The Clerk shall, during regular office hours, on request of any Member, furnish them with a paper or electronic copy or copies of any paper or electronic document in their possession as Clerk of which Council has taken cognizance.
- b) When any matter is referred from one meeting to the next, the Clerk shall take cognizance of the same and lay the same before Council at the next meeting.
- c) The Clerk or an employee of the County designated by the Chief Administrative Officer will be the Recording Secretary of a Committee.

31.2 Execution of Documents

Whenever the execution of documents is required to give effect to any resolution or by-law of the County, the Warden and the Clerk have general authority for and in the name of the County to execute and affix the seal of the County to such documents.

31.3 Notice

All notices or other communications shall be given in writing by personal delivery, fax, first-class mail, postage pre-paid, courier or email. When notices or other communications have been given in writing, such notices or other communications shall be deemed to have been received on the same day when faxed, emailed or delivered by courier or, if mailed, forty-eight (48) hours after 12:01 a.m. on the day following the day of mailing thereof.

31.4 Severability

If any term, provision, clause or sub-clause of this By-law or the application thereof to any person or circumstance shall, to any extent, be invalid or unenforceable, the remainder of this By-law, or the application of such term, provision, clause or sub-clause to persons or circumstances other than those to which this By-law is held invalid or unenforceable, shall not be affected thereby and each term, provision, clause or sub-clause of this By-law shall be valid and enforced to the fullest extent permitted by law.

31.5 Effect

This By-law will come into force and take effect in January 2025, upon the passing thereof.

31.6 Short Title

This By-law may be referred to as either the “Procedural By-law” or the “Rules of Procedure”.

31.7 THAT By-law 85-10 as amended is hereby repealed.

READ a first time this 28th day of October, 2024.

READ a second time this 28th day of October, 2024.

READ a third time and finally passed this 28th day of October, 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK

SCHEDULE 'A'**TERMS OF REFERENCE FOR
CORPORATE SERVICES COMMITTEE****Composition:**

The Corporate Services Committee shall be comprised of Members of Council. The appointments of Chair and Vice-Chair shall be determined annually by Council from recommendation of the Striking Committee.

General Scope of Responsibility:

- 1) Consider and make recommendations to Council on program standards and funding for effective and efficient service delivery of Administration, Finance, Human Resources, and Information Technology. The Committee is also responsible for reviewing and making recommendations to Council regarding submissions received from the County of Renfrew Emergency Management Coordinator.
- 2) Review, consider and make recommendations to Council on any matters pertaining to policy development and policy change which has effect upon functions of the Committee, as noted in 1) above.
- 3) Review, consider, and make recommendations to Council on any matters pertaining to policies of any nature which affect the County operations beyond the specific, defined jurisdiction of other Committees.
- 4) Receive from other committees and/or staff such reports as the Corporate Services Committee may require for purposes of reviewing the existing political or administrative structure or for formulating recommendations to Council.
- 5) Report in a timely fashion all matters connected with the responsibilities under the purview of the Committee and recommend to Council such action including all by-laws as the Committee may deem necessary.
- 6) Review, consider, and make recommendations to Council on any matter involving organizational structure related to the functions outlined in 1) above, and political or administrative communications and reporting.
- 7) Via the Corporate Services Report, the Committee shall also receive information related to employee reclassifications and departmental reorganization and business cases for new positions and is responsible for Employment By-law No. 1, affecting all non-union employees.
- 8) Develop and prepare the annual budget under the jurisdiction of this Committee and to receive from each of the other Committees of Council and from any joint committees or boards the annual operating and capital budgets of those committees, joint committees,

or boards by such date as the Corporate Services Committee may determine. To compile such projected budgets into a consolidated County of Renfrew budget for general purposes, and to present the consolidated budget at the budget workshop and to prepare the budget by-laws and the levy by-law to Council. The Chair of the Corporate Services Committee is to Chair the budget workshop session of Council, unless otherwise indicated by the Warden.

- 9) Review on an ongoing basis the expenditures and revenues of each department, relevant board, or agency within the scope of the County of Renfrew's mandate, to monitor adherence to budget approvals and to receive such reports on budget variances or potential variances as may be deemed desirable.
- 10) The Committee will also be responsible for reporting to Council on a number of non-County Committees as per the appointment of Councillors to such Committees as outlined in the County's Striking By-law.
- 11) The Department Head shall submit reports and recommendations pertaining to matters within the Corporate Services Committee jurisdiction and Committee shall make recommendations to Council on such matters.

Note: The Chair shall have authority to add functional responsibility to the Committee in the event of special projects or service shifts.

**TERMS OF REFERENCE FOR
DEVELOPMENT AND PROPERTY COMMITTEE**

Composition:

The Development and Property Committee shall be comprised of Members of Council. The appointments of Chair and Vice-Chair shall be determined annually by Council from recommendation of the Striking Committee.

General Scope of Responsibility:

- 1) Consider and make recommendations to Council on program standards and funding for county buildings and properties, land use planning services, economic development services, native land claim, tourism, forestry, and the County's Geographic Information System.
- 2) The Committee shall also be responsible for overseeing the participation of the staff of the Development and Property Department in joint initiatives with other Departments of the County of Renfrew or with external boards, agencies, local municipalities or government ministries.
- 3) Review, consider and make recommendations to Council on any matters pertaining to policy of any nature which has effect upon the County Development and Property Committee. Receive from other Committees and/or staff such reports as the Development and Property Committee may require for formulating recommendations to Council.
- 4) Review and make recommendations to Council regarding the organizational structure of the Development and Property Department. Organizational changes involving the reclassification of employees and increased staffing hours will be submitted via the Human Resources Report to the Corporate Services Committee for information.
- 5) Report in a timely fashion on all matters connected with the responsibilities under the purview of the Committee and recommend to Council such actions, including all by-laws as the Committee may deem necessary.
- 6) Provide the Corporate Services Committee with draft budgets for consolidation. Recommend the annual departmental budgets to the budget workshop, including the budget for the Ottawa Valley Tourist Association, for consideration of Council. Monitor the approved budget(s) related to the Development and Property Committee on an on-going basis throughout the year.
- 7) The Committee will also be responsible for reporting to Council on a number of non-County Committees as per the appointment of County Councillors to such Committees as outlined in the County's Striking By-law.
- 8) The Department Head shall submit reports and recommendations pertaining to matters within the Development and Property Committee's jurisdiction and Committee shall make recommendations to Council on such matters.

Note: The Chair shall have authority to add functional responsibility to the Committee in the event of special projects or service shifts.

**TERMS OF REFERENCE FOR
JOINT SERVICES COMMITTEE**

Composition:

The Joint Services Committee shall be comprised of Members of Council and Members of the City of Pembroke. The number of Council Members and the appointments (including the appointments of Chair and Vice-Chair) shall be determined annually by Council from recommendation of the Striking Committee. The City of Pembroke shall be entitled to appoint two (2) Members to the Committee.

General Scope of Responsibility:

- 1) Consider and make recommendations to Council on policy matters relating to program standards, facility improvements, maintenance and funding of the Community Services (which includes Community Housing, Child Care and Ontario Works), Long-Term Care Homes, Paramedic Service, Provincial Offences Administration. The Members of the Joint Services Committee are also directors of the Renfrew County Housing Corporation in addition to staff Directors including the CAO, the Treasurer and the Director of Community Services. The Members of this Committee receive reports and information from the Renfrew County and District Health Unit.
- 2) The Committee shall also be responsible for overseeing the participation of the staff of the Emergency Services Department and the Long-Term Care Homes in joint initiatives with other Departments of the County of Renfrew or with external boards, agencies, local municipalities or government ministries.
- 3) Review, consider and make recommendations to Council on any matters pertaining to policy of any nature which has effect upon the County Joint Services Committee. Receive from other Committees and/or staff such reports may require for formulating recommendations to Council.
- 4) Review and make recommendations to Council regarding the organizational structure of Bonnechere Manor, Miramichi Lodge, Community Services, and the Emergency Services Department. Organizational changes involving the reclassification of employees and increased staffing hours and new positions will be submitted via the Human Resources Report to the Corporate Services Committee for information.
- 5) Report in a timely fashion on all matters connected with the responsibilities under the purview of the Committee and shall recommend to Council such action including all by-laws as the Committee may deem necessary.
- 6) Provide the Corporate Services Committee with draft budgets for consolidation. Recommend the annual departmental/operational budgets, including the separate Renfrew County Housing Corporation, to the budget workshop for consideration of Council.

- 7) The Committee will also be responsible for reporting to Council on a number of non-County Committees as per the appointment of County Councillors to such Committees as outlined in the County's Striking By-law.
- 8) The Department Heads shall submit reports and recommendations pertaining to matters within the Joint Services Committee's jurisdiction and Committee shall make recommendations to Council on such matters.

Note: The Chair shall have authority to add functional responsibility to the Committee in the event of special projects or service shifts.

TERMS OF REFERENCE FOR OPERATIONS COMMITTEE

Composition:

The Operations Committee shall be comprised of Members of Council. The appointments of Chair and Vice-Chair shall be determined annually by Council from recommendation of the Striking Committee.

General Scope of Responsibility:

- 1) Consider and make recommendations to Council on the designation of County Roads and on all policy matters relating to the impacts, improvements, maintenance or funding of the County roads and related infrastructure, such as traffic lights, curbs and gutters, signage, trails, and applicable 9-1-1 and fire communication services.
- 2) The Committee shall also be responsible for overseeing the participation of the staff of the Public Works and Engineering Department in joint initiatives with other Departments of the County of Renfrew or with external boards, agencies, local municipalities or government ministries.
- 3) Review, consider and make recommendations to Council on any matters pertaining to policy of any nature which has effect upon the County Operations Committee. Receive from other Committees and/or staff such reports as the Operations Committee may require for formulating recommendations to Council.
- 4) Review and make recommendations to Council regarding the organizational structure of the Public Works and Engineering Department. Organizational changes involving the reclassification of employees and increased staffing hours will be submitted via the Human Resources Report to the Corporate Services Committee for information.
- 5) Report in a timely fashion on all matters connected with the responsibilities under the purview of the Committee and recommend to Council such actions, including all by-laws as the Committee may deem necessary.
- 6) Provide the Corporate Services Committee with draft budgets for consolidation. Recommend the annual departmental/operational budgets to Council the budget workshop for consideration of Council. Monitor the approved budget(s) related to the Operations Committee on an on-going basis throughout the year.
- 7) The Committee will also be responsible for reporting to Council on a number of non-County Committees as per the appointment of Councillors to such Committees as outlined in the County's Striking By-law.
- 8) The Department Head shall submit reports and recommendations pertaining to matters within the Operations Committee's jurisdiction and Committee shall make recommendations to Council on such matters.

Note: The Chair shall have authority to add functional responsibility to the Committee in the event of special projects or service shifts.

SCHEDULE 'B'
EMERGENCY ELECTRONIC MEETING PROTOCOL

Note: The Procedural By-law shall continue to apply to an Electronic Meeting.

Technology

- The method and technology used for an Electronic Meeting in Open Session or Closed Session shall be determined by the Chief Administrative Officer and/or Clerk, in consultation with the Warden, based on advice and resources available from the County's Information Technology staff and the prevailing circumstances and context for a meeting.
- Log into the conference ten (10) minutes early, to ensure that audio/video are working on your device, and you are comfortable with the technology. At the commencement of the meeting, you will be placed on "mute".

Attendance

- The Clerk shall take roll call to confirm attendance and the attendance shall be recorded in the minutes. If a Member experiences connection issues and cannot participate electronically, they shall be deemed to have left the meeting. Quorum must be maintained at all times.
- The Warden, Chief Administrative Officer, Clerk, and Treasurer will be in attendance in the Council Chamber. The Senior Leadership Team will attend the electronic meeting and will be able to answer questions if and when necessary.
- You may wish to have a paper copy of your meeting Agenda package available to you.

Call in from a Noiseless Location

- To prevent interruptions, turn off audio notifications that may distract the meeting participants, and avoid shuffling papers or tapping on a keyboard so that when you are speaking there are no interruptions.
- Members follow meeting leadership from the Warden as Chair.
- The Chair is to announce each Agenda item on the floor of the meeting and shall maintain an orderly meeting process keeping Members informed.

Request to Speak and Speaker's List

- Members of Council can request to speak by raising your hand, or using the "hand" icon on the video conferencing program.
- The Chair, with assistance from staff, shall manage the speaker's list based on the Chair's discretion to ensure all Members are able to participate in debate in keeping with the Procedural By-law.

- The Chair shall call out the name of the Member assigned the floor for debate and unmute their speaker.

Member Speaking

- A maximum of five (5) minutes shall be provided to a Member in accordance with the Procedural By-law.
- Each Member speaks to Council through the Chair.
- After each Member is finished speaking, the Chair may periodically confirm verbally the list of remaining speakers and call out the name of next Member assigned the floor.

Motions

- All motions shall be in writing with a mover and seconder, except procedural motions, and provided to the Clerk in advance of the Member speaking, whenever possible.
- Any introduced motion accepted by the Chair is to be read by the Chair and/or Clerk.

Voting

- All regular votes will be by show of hands during a Council meeting. The Chair will ask who are in favour of the resolution, who are opposed. It may take some extra time to ensure the results are accurate so please keep your hands up until the Chair has announced the results.
- For recorded votes during a Council meeting, the Clerk will poll each Council Member individually by name.

Closed Session

- Should it be necessary to hold a Closed Session, under the Closed Session rules, each Member will be asked to confirm that they are in a secure room with no other people able to hear the discussion. Their concurrence will be noted in the minutes.

**THE CORPORATION OF THE COUNTY OF RENFREW
SCHEDULE 'C' TO BY-LAW NO. XXX**

NOMINATION FORM

Warden - Renfrew County Council

A completed Nomination Form is the responsibility of individual Nominees for the position of Warden to the Council of the County of Renfrew.

Nominations will be accepted by the Clerk by delivering the completed form to

9 International Drive, Pembroke, Ontario

or sent electronically to info@countyofrenfrew.on.ca,

no later than 12:00 p.m. on the second Friday of November, or if being held under Section 28.4, eight (8) calendar days prior to the scheduled election.

Nominees shall be officially confirmed at the First Meeting of Council.

Nominee's Name: _____
(Please print)

Each nomination shall be supported by two (2) County Councillors.

Declaration of support

I, (please print) _____, being a Renfrew County Councillor, hereby declare my support for the nominee stated above.

Signed the day of , 20

Declaration of support

I, (please print) _____, being a Renfrew County Councillor, hereby declare my support for the nominee stated above.

Signed the day of , 20

SCHEDULE 'D'**PROCEDURE FOR ELECTION OF WARDEN**

- a) The Clerk, acting as Chair, shall call for nominations.
- b) Nominations for the Office of the Warden must be filed with the Clerk thirty (30) days prior to the Inaugural meeting. In the event that the Office of Warden is declared vacant during the normal term of office, Council will seek to fill the vacancy at the next scheduled Council meeting. In a municipal election year, nominations for the Office of the Warden must be filed with the Clerk no later than 12:00 p.m. on the second Friday of November.
- c) Each nomination shall be in writing, regularly moved and seconded, and will have the written consent of the nominee appended thereto.
- d) Each mover and seconder of a nominee and each nominee shall, prior to the vote being taken, be permitted to speak to the nomination for not more than five (5) minutes. The speakers will be called upon in order of the nominees' name being decided by lot.
- e) Any nominee may withdraw at any time before a vote is taken.
- f) Where more than one (1) nominee remains for election, a vote by secret ballot shall be taken.
- g) To be elected Warden, a nominee shall obtain a vote of a majority of the Members.
- h) Where a vote is required, the following procedure shall be followed:
 - i) the Clerk shall be responsible to circulate ballots to each Member, each ballot having the Clerk's stamp on it;
 - ii) each Member shall write the name of their selection on the ballot, fold the ballot in four (4) and deposit their ballot in the box provided for that purpose;
 - iii) after all Members have voted, the Clerk shall collect the ballots and, in view of all Members, compile the results and announce the number of votes for each candidate;
 - iv) any candidate has the right to inspect the ballots;
 - v) if one (1) or more ballots are contested, the Clerk shall reconsider the validity of the contested ballot(s) and render a decision thereon after a deliberation period of not more than thirty (30) minutes.
- i) Where there are more than two (2) nominees and after the first vote, no nominee receives the majority required for election, the name of the nominee receiving the least number of votes shall be dropped, and Council will proceed to vote anew and continue until either:
 - i) a nominee receives the majority required for election at which time such nominee shall be declared elected; or
 - ii) it becomes apparent by reason of an equality of votes that no nominee can be elected.

- j) In the case of an equality of votes, the successful candidate shall be determined by the Clerk placing the names of the candidates on equal sized pieces of paper in a box, and one (1) name being drawn by a person chosen by the Clerk.
- k) The newly elected Warden shall then be recognized and escorted to the Chair by the mover and seconder of their nomination, while all other Members remain standing.
- l) The Warden shall be sworn in by the Clerk, shall sign the Declaration of Office, and the mover and seconder shall assist the Warden to don the gown and the Chain of Office, after which all Members will take their seats.
- m) The Warden shall entertain a motion to destroy the ballots.

SCHEDULE 'E'**TERMS OF REFERENCE FOR
STRIKING COMMITTEE****Composition:**

The Striking Committee shall be comprised of the Warden plus Members of Council. The number of Members and the appointments (including the appointments of Chair and Vice-Chair) shall be determined annually by the Warden.

General Scope of Responsibility:

- 1) The mandate of the Striking Committee is to recommend to the Council the appointment of elected representation on Committees, Boards and Agencies. The Striking Committee may also participate in recommending the appointment of non-elected individuals when circumstances warrant.
- 2) Notwithstanding Section 1) above, when time is of the essence, the Warden and/or Council may by-pass the Striking Committee and make appointments directly.
- 3) The Clerk shall record the minutes of the Striking Committee meetings.

Method of Selecting the Striking Committee

Upon election at the inaugural meeting, the newly elected Warden shall appoint a Striking Committee consisting of seven (7) Members of Council, plus themselves.

Striking Committee Meetings

The Striking Committee will meet at the call of the Chair or the Clerk, as required, but at a minimum at the first Regular Meeting in December.

SCHEDULE 'F'**WEIGHTED VOTE SYSTEM FOR COUNTY COUNCIL**

That the number of votes for each municipality at County Council will be based on the following criteria:

- a) 1 – 500 municipal electors: one (1) vote;
- b) 501 – 1000 municipal electors: two (2) votes;
- c) 1001 – 1500 municipal electors: three (3) votes;
- d) 1501 – 2000 municipal electors: four (4) votes;
- e) 2001 – 2500 municipal electors: five (5) votes;
- f) 2501 – 3000 municipal electors: six (6) votes;
- g) 3001 – 3500 municipal electors: seven (7) votes;
- h) 3501 – 4000 municipal electors: eight (8) votes;
- i) 4001 – 4500 municipal electors: nine (9) votes;
- j) 4501 – 5000 municipal electors: ten (10) votes;
- k) 5001 – 5500 municipal electors: eleven (11) votes;
- l) 5501 – 6000 municipal electors: twelve (12) votes;
- m) 6001 – 6500 municipal electors: thirteen (13) votes;
- n) 6501 – 7000 municipal electors: fourteen (14) votes;
- o) 7001 – 7500 municipal electors: fifteen (15) votes;
- p) 7501 – 8000 municipal electors: sixteen (16) votes;
- q) 8001 – 8500 municipal electors: seventeen (17) votes;
- r) 8501 – 9000 municipal electors: eighteen (18) votes;
- s) 9001 – 9500 municipal electors: nineteen (19) votes;
- t) 9501 – 10000 municipal electors: twenty (20) votes;
- u) 10001 – 10500 municipal electors: twenty-one (21) votes;
- v) 10501 – 11000 municipal electors: twenty-two (22) votes;
- w) 11001 – 11500 municipal electors: twenty-three (23) votes;
- x) 11501 – 12000 municipal electors: twenty-four (24) votes;
- y) 12001 – 12500 municipal electors: twenty-five (25) votes;
- z) 12501 – 13000 municipal electors: twenty-six (26) votes;

And so on upward, as applicable

MUNICIPALITY	# Votes
Town of Petawawa	33
Township of Laurentian Valley	19
Town of Arnprior	18
Township of Whitewater Region	18
Township of McNab/Braeside	16
Township of Greater Madawaska	16
Town of Renfrew	15
Township of Madawaska Valley	15
Township of Bonnechere Valley	12
Township of North Algona Wilberforce	10
Township of Admaston/Bromley	9
Township of Horton	8
Town of Deep River	8
Township of Killaloe, Hagarty & Richards	8
Town of Laurentian Hills	7
Township of Brudenell, Lyndoch & Raglan	7
Township of Head, Clara & Maria	2
TOTAL	221

**CORPORATE SERVICES DEPARTMENT
FINANCE DIVISION REPORT**

Prepared by: Daniel Burke, Manager of Finance/Treasurer

Prepared for: Special Council Meeting

October 28, 2024

INFORMATION

1. 2025 Capital Advancement Plan

Attached is the 10 Year Capital Plan and Long-Term Financial Plan and PowerPoint Presentation. The information is also available in excel upon request. If any member of Council would like to have a specific funding or capital project scenario considered, please let staff know in advance of the meeting and that can be accommodated.

RESOLUTIONS

- 2. Recommendation:** THAT County Council direct staff to find, negotiate or purchase suitable sites for Renfrew County Housing Corporation Renewal Project #1 (24 units, 25,200 sq. ft of Row Housing); and
THAT staff prepare and release a Request for Proposal for a design and build of Renfrew County Housing Corporation Renewal Project #1; and
THAT the budget for Renfrew County Housing Corporation Renewal Project #1 (including any potential land purchase) be \$7,560,000, over the 2025-2027 years; and
THAT staff secure a construction loan from Infrastructure Ontario for the estimated cost of Renewal Project #1 of \$7,560,000; and
FURTHER THAT upon completion of Renfrew County Housing Corporation Renewal Project #1, the land and buildings at 435-481 Nelson Street be sold and the proceeds be used to pay down the aforementioned construction loan.
- 3. Recommendation:** THAT County Council grant 2025 budget approval (pre-budget approval) to proceed with the following capital projects:
- D&P, Property, 80 McGonigal Building Security System \$31,000
 - D&P, Property, Renfrew County Place Building Security System \$75,000
 - LTC, Miramichi Lodge, Air Conditioning Units (x4) \$1,200,000
 - ES, power load units (x5) \$173,140
 - ES, power cots (x5) \$145,800
 - ES, ambulances fit up (x4, 2024 order) \$900,000
 - ES, ambulances new order (x5) \$1,510,000
 - ES, ERV fit up (x2, 2024 order) \$150,000
 - ES, ERV new order (x3) \$420,000
 - PW, Burnt Bridge \$427,000
 - PW, Cochrane Creek Bridge \$445,000

- PW, Combermere Bridge \$2,500,000
- PW, Constant Creek Bridge \$120,000
- PW, O'Grady Bridge \$198,500
- PW, Waba Creek Bridge \$490,000
- PW, Turcotte Bridge \$38,500
- PW, Broomes Creek Culvert \$5,500,000
- PW, Farquharson's Culvert \$160,000
- PW, Labombard Culvert \$250,000
- PW, McLeads Culvert \$218,000
- PW, Neilson Creek Culvert \$250,000
- PW, Robertson Twin Pipes \$300,000
- PW, Burnstown Road \$2,745,068
- PW, Calabogie Road \$698,200
- PW, Castleford Road \$1,733,122
- PW, Daniel Street North \$1,462,429
- PW, Doran Road \$1,266,040
- PW, Matawatchan Road \$1,637,199
- PW, Opeongo Road \$3,677,520
- PW, Ridge Road \$310,258
- PW, Siberia Road \$1,714,180
- PW, Storyland Road \$1,801,209
- PW, TV Tower Road \$2,197,221
- PW, Usborne Street 793,327
- RCHC, 1110-1144 Lea Street - (2) Townhome Blocks Renovation \$200,000
- RCHC, 1030-1106 Lea Street - (4) Townhome Blocks Renovation \$279,541
- RCHC, 135 Francis Street, Renfrew demolition and expansion \$837,060

	10 Year Capital Plan										
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
CORPORATE SERVICES	\$ 125,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
EQUIPMENT	\$ 125,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
DEVELOPMENT AND PROPERTY	\$ 1,047,045	\$ 805,155	\$ 586,611	\$ 677,205	\$ 594,524	\$ 396,154	\$ 262,802	\$ 519,451	\$ 158,489	\$ 227,324	
BUILDING	\$ 762,045	\$ 367,107	\$ 353,516	\$ 453,773	\$ 472,720	\$ 194,524	\$ 118,147	\$ 352,940	\$ 45,657	\$ 113,490	
BUILDING - AMBULANCE BASE	\$ 265,000	\$ 124,135	\$ 171,247	\$ 159,519	\$ 78,849	\$ 100,445	\$ 44,654	\$ 15,598	\$ 52,832	\$ 69,920	
EQUIPMENT	\$ 20,000			\$ 20,000			\$ 20,000			\$ 20,000	
VEHICLES	\$ -	\$ 160,000	\$ 20,000	\$ 40,000	\$ -	\$ 80,000	\$ 80,000	\$ 85,000	\$ 60,000	\$ 20,000	
BUILDING - OPP BASE	\$ -	\$ 153,913	\$ 41,848	\$ 3,913	\$ 42,955	\$ 21,184	\$ -	\$ 65,913	\$ -	\$ 3,913	
LONG TERM CARE - BM	\$ 489,000	\$ 770,995	\$ 737,990	\$ 347,090	\$ 243,010	\$ 387,090	\$ 510,010	\$ 370,000	\$ 891,000	\$ 990,000	
BUILDING	\$ 404,000	\$ 537,855	\$ 392,990	\$ 312,090	\$ 243,010	\$ 337,090	\$ 358,010	\$ 290,000	\$ 875,000	\$ 800,000	
EQUIPMENT	\$ 85,000	\$ 233,140	\$ 345,000	\$ 35,000	\$ -	\$ 50,000	\$ 152,000	\$ 80,000	\$ 16,000	\$ 190,000	
LONG TERM CARE - ML	\$ 1,387,000	\$ 598,981	\$ 867,176	\$ 920,000	\$ 784,211	\$ 638,080	\$ 583,710	\$ 105,420	\$ 312,000	\$ 20,000	
BUILDING	\$ 1,270,000	\$ 518,921	\$ 707,176	\$ 830,000	\$ 784,211	\$ 526,080	\$ 467,570	\$ 35,420	\$ 237,000		
EQUIPMENT	\$ 117,000	\$ 80,060	\$ 160,000	\$ 90,000	\$ -	\$ 112,000	\$ 116,140	\$ 70,000	\$ 75,000	\$ 20,000	
PARAMEDIC SERVICE	\$ 3,398,940	\$ 2,314,576	\$ 1,652,576	\$ 2,244,736	\$ 2,147,736	\$ 2,388,736	\$ 2,041,736	\$ 1,390,576	\$ 2,482,948	\$ 3,651,256	
EQUIPMENT	\$ 318,940	\$ 127,576	\$ 142,576	\$ 156,736	\$ 177,736	\$ 156,736	\$ 156,736	\$ 142,576	\$ 92,948	\$ 1,419,256	
VEHICLES	\$ 3,080,000	\$ 2,187,000	\$ 1,510,000	\$ 2,088,000	\$ 1,970,000	\$ 2,232,000	\$ 1,885,000	\$ 1,248,000	\$ 2,390,000	\$ 2,232,000	
PUBLIC WORKS	\$ 45,657,477	\$ 40,719,907	\$ 32,780,520	\$ 30,253,818	\$ 34,851,621	\$ 34,335,609	\$ 32,515,910	\$ 30,108,417	\$ 29,484,143	\$ 29,853,975	
BRIDGE	\$ 4,513,000	\$ 6,210,500	\$ 5,424,000	\$ 5,342,000	\$ 5,658,000	\$ 5,283,000	\$ 5,762,000	\$ 2,208,000	\$ 2,925,000	\$ 2,082,000	
BUILDING	\$ 363,000	\$ 390,000	\$ 320,000	\$ 380,000	\$ 411,500	\$ 421,500	\$ 422,000	\$ 415,000	\$ 470,000	\$ 455,000	
CULVERT	\$ 6,952,000	\$ 4,384,000	\$ 3,904,000	\$ 2,802,000	\$ 4,003,000	\$ 3,842,000	\$ 3,492,000	\$ 3,365,000	\$ 2,757,000	\$ 3,757,000	
EQUIPMENT	\$ 120,000	\$ 55,000	\$ -	\$ 526,000	\$ 195,000	\$ 470,000	\$ 330,000	\$ 130,000	\$ 240,000	\$ 160,000	
ROAD	\$ 27,296,477	\$ 24,773,407	\$ 19,395,520	\$ 17,716,818	\$ 21,028,121	\$ 21,506,109	\$ 20,074,910	\$ 21,347,917	\$ 20,054,643	\$ 20,319,975	
TRAILS - BRIDGE	\$ 396,000	\$ 3,029,000	\$ 1,678,000	\$ 1,907,000	\$ 1,647,000	\$ 1,113,000	\$ 590,000	\$ 567,500	\$ 1,147,500	\$ 810,000	
TRAILS - LAND	\$ 3,534,000										
VEHICLES	\$ 2,483,000	\$ 1,878,000	\$ 2,059,000	\$ 1,580,000	\$ 1,909,000	\$ 1,700,000	\$ 1,845,000	\$ 2,075,000	\$ 1,890,000	\$ 2,270,000	
RENFREW COUNTY HOUSING	\$ 3,084,089	\$ 2,927,443	\$ 1,917,486	\$ 2,129,302	\$ 1,833,000	\$ 2,018,673	\$ 1,145,232	\$ 1,134,500	\$ 1,049,000	\$ 1,824,155	
BUILDING	\$ 2,904,089	\$ 2,847,443	\$ 1,852,486	\$ 2,004,302	\$ 1,768,000	\$ 1,958,673	\$ 1,085,232	\$ 1,069,500	\$ 989,000	\$ 1,759,155	
VEHICLES	\$ 180,000	\$ 80,000	\$ 65,000	\$ 125,000	\$ 65,000	\$ 60,000	\$ 60,000	\$ 65,000	\$ 60,000	\$ 65,000	
GRAND TOTAL	\$ 55,188,551	\$ 48,162,057	\$ 38,567,360	\$ 36,597,151	\$ 40,479,102	\$ 40,289,341	\$ 37,084,399	\$ 33,653,364	\$ 34,402,580	\$ 36,591,710	

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	SAN			\$ 100,000					\$ 100,000					\$ 200,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	VM Ware Server				\$ 25,000			\$ 25,000			\$ 25,000			\$ 75,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	VM Ware Server	\$ 25,000				\$ 25,000			\$ 25,000			\$ 25,000		\$ 75,000
CORPORATE SERVICES	EQUIPMENT	COUNTY ADMINISTRATION	VM Ware Server			\$ 25,000			\$ 25,000			\$ 25,000		\$ 25,000	\$ 25,000	\$ 100,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Copper wiring.										\$ 88,583			\$ 88,583
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	D5038 - Security Systems	\$ 30,941	Carry Forward	\$ 31,000										\$ 31,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Garage Oil/Water Separator (floc	\$ 50,000												\$ -
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Garage Upgrade to Store Vehicle	\$ 30,000												\$ -
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Generator	\$ 70,000												\$ -
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Security cameras, fob entry and sensors				\$ 32,612									\$ 32,612
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Security Rail on Roof and Exterior Ladder			\$ 40,000										\$ 40,000
DEVELOPMENT AND PROPERTY	BUILDING	80 MCGONIGAL ARNPRIOR	Substantial amount of millwork. Countertop, desks, cabinets.												\$ 32,612	\$ 32,612
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	4 men and 4 women, (8 public with multiple fixtures and 2 private)	\$ 6,522		\$ 6,522		\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 65,224
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	500kW emergency generator, diesel.					\$ 195,673								\$ 195,673
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Asphalt Parking lots around the building. - Main entrance and public	\$ 225,000												\$ 225,000
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	B30 - Roofing	\$ 123,765												\$ -
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	BAS control system				\$ 78,269									\$ 78,269
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Blinds on exterior windowscabinets and shelves and desks					\$ 85,925								\$ 85,925
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Carpet tile			\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 6,522	\$ 65,224
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Caulking / Repointing										\$ 78,269			\$ 78,269
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Crack filling - sealing							\$ 26,090						\$ 26,090
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Generator Transfer Switch	\$ 33,000	Carry Forward	\$ 33,000										\$ 33,000
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Large and operable non-operable windows/curtain walls, and a few							\$ 260,897						\$ 260,897
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Office / Conference room furnishings					\$ 32,612			\$ 32,612			\$ 32,612		\$ 97,837
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Painted drywall.			\$ 6,522		\$ 6,522					\$ 6,522		\$ 6,522	\$ 32,612
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Remaining flat roofs			\$ 80,000										\$ 80,000
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Replace AC Unit above Reception.			\$ 25,000										\$ 25,000
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Roof drains and drainage piping.								\$ 51,031					\$ 51,031
DEVELOPMENT AND PROPERTY	BUILDING	COUNTY ADMINISTRATION	Steel gas supply piping.					\$ 54,919								\$ 54,919
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	2 men and 2 women, public washrooms and multiple fixtures.			\$ 39,135										\$ 39,135
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Archive storage										\$ 65,233			\$ 65,233
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Caulking around windows EFIS									\$ 65,224				\$ 65,224
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Copper wiring.										\$ 62,153			\$ 62,153
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Crack sealing							\$ 15,654					\$ 15,654	\$ 31,308
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D5022 - Lighting Equipment	\$ 74,259												\$ -
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	D5038 - Security Systems	\$ 74,082	Carry Forward	\$ 75,000										\$ 75,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Exhaust fan inside the garage area with CO tied in. Exhaust fans in ba									\$ 39,878				\$ 39,878
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Finish second Exterior Garage	\$ 250,000												\$ -
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	fire alarm							\$ 65,224						\$ 65,224
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Fire alarm system.					\$ 58,554								\$ 58,554
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Flat BUR roof. 32,230 sq feet			\$ 195,673										\$ 195,673
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	FOB FUEL TANK			\$ 60,000										\$ 60,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Gas fired roof top units and electric baseboard heaters around the p				\$ 195,673									\$ 195,673
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	General landscaping including trees, shrubs, and sods.						\$ 52,179							\$ 52,179
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	grading back/ move fuel tank/ install oil/water separators/ext. light	\$ 125,000												\$ 125,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Hydraulic elevator (1)				\$ 33,917									\$ 33,917
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Lay-in tiles.								\$ 91,314					\$ 91,314
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Lunch cabinet and countertops.						\$ 26,585							\$ 26,585
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	main street signage										\$ 39,135			\$ 39,135
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Overhead garage door. Approx 6					\$ 39,135								\$ 39,135
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Painted						\$ 13,045						\$ 13,045	\$ 26,090
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Steel doors at the sides and rear of the building. Replace			\$ 25,000								\$ 6,522		\$ 31,522
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Storefront double doors at main entrance. Exit aluminum door at th			\$ 36,290										\$ 36,290
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	Structural Investigation due to cracking.			\$ 30,000										\$ 30,000
DEVELOPMENT AND PROPERTY	BUILDING	RENFREW COUNTY PLACE	VCT			\$ 43,831										\$ 43,831
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	ARNPRIOR BASE STATION	10kW emergency generator, natural gas.				\$ 19,567									\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	ARNPRIOR BASE STATION	6 overhead garage doors open on both sides.								\$ 39,135					\$ 39,135
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	ARNPRIOR BASE STATION	D3034 - Packaged Air Conditionir	\$ 18,565												\$ -
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	ARNPRIOR BASE STATION	Drywall partitions. Metal siding partition in garage area.									\$ 27,133				\$ 27,133
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	ARNPRIOR BASE STATION	Epoxy coat in garage area. Approx 1565 sq ft					\$ 15,654								\$ 15,654
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	ARNPRIOR BASE STATION	Storefront assembly at the main entrance. Steel doors on the side ar	\$ 33,000										\$ 13,697		\$ 46,697
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	BARRY'S BAY BASE STATION	12 kW emergency fixed generator, propane gas							\$ 19,567						\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	BARRY'S BAY BASE STATION	6 overhead garage doors open on both sides 12'-0" x 12'-0"					\$ 39,135								\$ 39,135
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	BARRY'S BAY BASE STATION	Asphalt shingles (30 years)			\$ 32,000										\$ 32,000
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	BARRY'S BAY BASE STATION	Drywall Partitions in crew area metal lining in garage area										\$ 27,133			\$ 27,133
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	BARRY'S BAY BASE STATION	Propane fired AHU with A/C and remote condenser			\$ 19,567										\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	BARRY'S BAY BASE STATION	Trench Drain c/w cover			\$ 19,567										\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	10kW emergency generator, natural gas.										\$ 19,567			\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	6 over head garage doors							\$ 39,135						\$ 39,135
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	AHU										\$ 19,567			\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	Asphalt Shingles (25 year)			\$ 35,000										\$ 35,000
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	Epoxy Coating in Garage area											\$ 15,654		\$ 15,654
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	Male and female washroom , c/w BFA toilet , shower and sink					\$ 19,939								\$ 19,939
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	parking lot					\$ 26,090								\$ 26,090
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	DEEP RIVER BASE STATION	Trench Drain c/w cover					\$ 19,567								\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE	FIT UP COSTS - 2023 CF	\$ 400,000												\$ -
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	C1030 - Interior Doors										\$ 15,598			\$ 15,598
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	C3030 - Ceiling Finishes									\$ 17,521				\$ 17,521
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	Curb and gutter			\$ 50,000										\$ 50,000
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	D2095 - Domestic Water Heaters					\$ 27,014								\$ 27,014
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	E1020 - Institutional Equipment					\$ 42,765								\$ 42,765
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	E1030 - Vehicular Equipment					\$ 42,765								\$ 42,765
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	Fencing			\$ 60,000										\$ 60,000
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	EGANVILLE BASE STATION	Paving			\$ 115,000				\$ 39,715						\$ 154,715
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	PETAWAWA BASE STATION	12 kW natural gas emergency generator							\$ 19,567						\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	PETAWAWA BASE STATION	6 over head garage doors					\$ 39,135								\$ 39,135

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	PETAWAWA BASE STATION	AHU				\$ 19,567									\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	PETAWAWA BASE STATION	Asphalt sealing			\$ 25,000					\$ 6,522					\$ 31,522
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	PETAWAWA BASE STATION	Drywall partitions, metal siding in garage area												\$ 27,133	\$ 27,133
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	PETAWAWA BASE STATION	Epoxy coating in garage area								\$ 15,654					\$ 15,654
DEVELOPMENT AND PROPERTY	BUILDING - AMBULANCE	PETAWAWA BASE STATION	Trench Drain c/w cover					\$ 19,567								\$ 19,567
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	C3010 - Wall Finishes							\$ 42,955						\$ 42,955
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	D2095 - Domestic Water Heaters					\$ 41,848								\$ 41,848
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	D5021 - Branch Wiring								\$ 17,270					\$ 17,270
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	E2010 - Fixed Furnishings									\$ 31,000				\$ 31,000
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	E2020 - Movable Furnishings									\$ 31,000				\$ 31,000
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	Landscaping												\$ 3,913	\$ 3,913
DEVELOPMENT AND PROPERTY	BUILDING - OPP BASE	OPP STATION RENFREW	Sitework Rehabilitation				\$ 150,000		\$ 3,913		\$ 3,913				\$ 3,913	\$ 150,000
DEVELOPMENT AND PROPERTY	EQUIPMENT	GIS	DRAPPE & PICTURES	\$ 35,000												\$ -
DEVELOPMENT AND PROPERTY	EQUIPMENT	GIS	PLOTTER	\$ 20,000												\$ -
DEVELOPMENT AND PROPERTY	EQUIPMENT	RENFREW COUNTY PLACE	VM Ware Server		\$ 20,000				\$ 20,000			\$ 20,000			\$ 20,000	\$ 80,000
DEVELOPMENT AND PROPERTY	VEHICLES	COUNTY ADMINISTRATION	TRUCK PICKUP CHEV SILVERADO	\$ 60,000												\$ -
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP CHEV SILVERADO 1500 4X2				\$ 80,000								\$ 60,000	\$ 140,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP CHEV SILVERADO 4X4									\$ 80,000				\$ 80,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 1500 4X2								\$ 80,000					\$ 80,000
DEVELOPMENT AND PROPERTY	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 1500 4X4				\$ 80,000								\$ 60,000	\$ 140,000
DEVELOPMENT AND PROPERTY	VEHICLES	RENFREW COUNTY PLACE	TRUCK PICKUP CHEV SILVERADO	\$ 60,000												\$ -
DEVELOPMENT AND PROPERTY	VEHICLES	Special	CANAM 4x4 ATV					\$ 20,000							\$ 20,000	\$ 40,000
DEVELOPMENT AND PROPERTY	VEHICLES	TRACTOR/LOADER/GRADER	LAWN TRACTOR						\$ 40,000							\$ 40,000
DEVELOPMENT AND PROPERTY	VEHICLES	TRACTOR/LOADER/GRADER	LAWN TRACTOR FOR CAB (GR SERIES)												\$ 25,000	\$ 25,000
LONG TERM CARE - BM	BUILDING	A10 - Foundations	Concrete slab		\$ 95,000											\$ 95,000
LONG TERM CARE - BM	BUILDING	B10 - Superstructure	Cement blocks, metal studding and concrete slab					\$ 60,000								\$ 60,000
LONG TERM CARE - BM	BUILDING	B2010 - Exterior Walls	Clay brick clad exterior walls								\$ 80,000					\$ 80,000
LONG TERM CARE - BM	BUILDING	B2020 - Exterior Windows	exterior windows				\$ 100,000				\$ 125,000					\$ 225,000
LONG TERM CARE - BM	BUILDING	B30 - Roofing	Shingle											\$ 275,000		\$ 275,000
LONG TERM CARE - BM	BUILDING	B30 - Roofing	Shingle											\$ 250,000	\$ 300,000	\$ 550,000
LONG TERM CARE - BM	BUILDING	BUTTERFLY	DEMENTIA CARE UNIT RENO	\$ 25,000												\$ -
LONG TERM CARE - BM	BUILDING	C1020 - Fittings	SpecialtyAustco system								\$ 30,000					\$ 30,000
LONG TERM CARE - BM	BUILDING	C1030 - Interior Doors	4 interior sliding doors, 2 interior glass doors				\$ 38,000									\$ 38,000
LONG TERM CARE - BM	BUILDING	C1030 - Interior Doors	Interior doors include 199 steel units, 365 wood units, 312 with accx					\$ 28,735								\$ 28,735
LONG TERM CARE - BM	BUILDING	C1030 - Interior Doors	key card access control system			\$ -		\$ 28,735								\$ 28,735
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	Ceramic tile replacement with sheet flooring					\$ 70,000								\$ 70,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	Concrete				\$ 45,855									\$ 45,855
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl	\$ 40,000												\$ 40,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl									\$ 45,000				\$ 45,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl									\$ 45,000				\$ 45,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl				\$ 54,000	\$ 54,000							\$ 60,000	\$ 114,000
LONG TERM CARE - BM	BUILDING	C3020 - Floor Finishes	rolled vinyl				\$ 54,000								\$ 60,000	\$ 114,000
LONG TERM CARE - BM	BUILDING	C3030 - Ceiling Finishes	T-bar					\$ 81,520								\$ 81,520
LONG TERM CARE - BM	BUILDING	D1010 - Elevators & Lifts	OTIS passenger elevator		\$ 40,000	\$ 250,000								\$ 500,000		\$ 790,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs	\$ 35,000												\$ -
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs	\$ 35,000												\$ -
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs											\$ 40,000		\$ 40,000
LONG TERM CARE - BM	BUILDING	D2010 - Plumbing Fixtures	Argo Tubs						\$ 35,000				\$ 40,000			\$ 75,000
LONG TERM CARE - BM	BUILDING	D2095 - Domestic Water Heaters	Replacement completed 2014	\$ 225,000												\$ -
LONG TERM CARE - BM	BUILDING	D2095 - Domestic Water Heaters	Replacement completed 2014												\$ 300,000	\$ 300,000
LONG TERM CARE - BM	BUILDING	D3012 - Gas Supply System	Natural Gas								\$ 34,080					\$ 34,080
LONG TERM CARE - BM	BUILDING	D3024 - Boiler Room Piping And Specialtie							\$ 34,080							\$ 34,080
LONG TERM CARE - BM	BUILDING	D3034 - Packaged Air Conditioning Units	replacement of servery units				\$ 50,000								\$ 80,000	\$ 130,000
LONG TERM CARE - BM	BUILDING	D3055 - Fin Tube Radiation	Heaters in all rooms			\$ 125,000			\$ 20,000			\$ 20,000				\$ 165,000
LONG TERM CARE - BM	BUILDING	D3058 - D - Make-Up AHU	7 AHU units serving building, ranging from 3,900 CFM to 9,000 CFM						\$ 93,010	\$ 93,010	\$ 93,010	\$ 93,010				\$ 372,040
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers	sprinklers	\$ 45,000												\$ -
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers	sprinklers							\$ 50,000						\$ 50,000
LONG TERM CARE - BM	BUILDING	D4010 - Sprinklers	sprinklers		\$ 30,000										\$ 60,000	\$ 90,000
LONG TERM CARE - BM	BUILDING	D5010 - Electrical Service And Distribution	Municipal, Marcus serial # 9578-994 transformer in rm #3003		\$ 30,000											\$ 30,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	Changing to LED lights		\$ 30,000				\$ 30,000						\$ 30,000	\$ 90,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	T8-2016 Incandescent-925 Tunsten Halogen-44 CFL-692								\$ 100,000					\$ 100,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	T8-2016 Incandescent-925 Tunsten Halogen-44 CFL-692						\$ 100,000	\$ 100,000						\$ 200,000
LONG TERM CARE - BM	BUILDING	D5022 - Lighting Equipment	T8-2016 Incandescent-925 Tunsten Halogen-44 CFL-692					\$ 124,000								\$ 124,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER	Firewall (Main Site)			\$ 20,000						\$ 20,000				\$ 40,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER	Firewall (Main Site)			\$ 20,000						\$ 20,000				\$ 40,000
LONG TERM CARE - BM	EQUIPMENT	COMPUTER	VM Ware Server		\$ 15,000				\$ 15,000			\$ 15,000				\$ 45,000
LONG TERM CARE - BM	EQUIPMENT	D3016 - Solar Energy Supply	New solar panels Repairs - Repla	\$ 25,000												\$ -
LONG TERM CARE - BM	EQUIPMENT	D3016 - Solar Energy Supply	New solar panels Repairs - Replace inverter												\$ 80,000	\$ 80,000
LONG TERM CARE - BM	EQUIPMENT	D5032 - Intercommunications And Paging	Nurse call system					\$ 225,000								\$ 225,000
LONG TERM CARE - BM	EQUIPMENT	D5035 - Television System	Satellite television			\$ 61,140										\$ 61,140
LONG TERM CARE - BM	EQUIPMENT	D5037 - Fire Alarm System	Fire Alarm System					\$ 100,000								\$ 100,000
LONG TERM CARE - BM	EQUIPMENT	D5091 - Exit & Emergency Light Systems	Hard wired Emergency and Exit Lights					\$ 20,000								\$ 20,000
LONG TERM CARE - BM	EQUIPMENT	D5092 - Emergency Power & Generation	Detroit generator 375 Kva									\$ 20,000				\$ 20,000
LONG TERM CARE - BM	EQUIPMENT	D5092 - Emergency Power & Generation	Detroit generator 375 Kva	\$ 500,000												\$ -
LONG TERM CARE - BM	EQUIPMENT	D-Service - Mechanical	Municipal sanitary Lift station									\$ 15,000		\$ 16,000		\$ 31,000
LONG TERM CARE - BM	EQUIPMENT	E1042 - Laundry Room Equipment	3 washers new dryers										\$ 80,000			\$ 80,000
LONG TERM CARE - BM	EQUIPMENT	E1042 - Laundry Room Equipment	3 washers new dryers				\$ 40,000				\$ 50,000				\$ 90,000	\$ 180,000
LONG TERM CARE - BM	EQUIPMENT	E2010 - Fixed Furnishings	kitchen cabinets 2 x servery 2 x cabinets in staff room 1 x aditrium	\$ -		\$ 50,000										\$ 50,000
LONG TERM CARE - BM	EQUIPMENT	E-Equipment and Furnishings	Ride on Auto scrubber			\$ 50,000										\$ 50,000
LONG TERM CARE - BM	EQUIPMENT	GARBAGE COMPACTOR	GARBAGE COMPACTOR	\$ 50,000												\$ -
LONG TERM CARE - BM	EQUIPMENT	IT	Firewall (Main Site)				\$ 21,000					\$ 21,000				\$ 42,000
LONG TERM CARE - BM	EQUIPMENT	IT	Firewall (Main Site)				\$ 21,000					\$ 21,000				\$ 42,000
LONG TERM CARE - BM	EQUIPMENT	IT	VM Ware Server			\$ 20,000			\$ 20,000			\$ 20,000			\$ 20,000	\$ 80,000
LONG TERM CARE - ML	BUILDING	B2030 - Exterior Doors	steel doors		\$ -								\$ 35,420			\$ 35,420
LONG TERM CARE - ML	BUILDING	B2040 Industrial Doors	Garage doors									\$ 25,000				\$ 25,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
LONG TERM CARE - ML	BUILDING	B30 - Roofing	BUR lower						\$	150,000						\$ 150,000
LONG TERM CARE - ML	BUILDING	B30 - Roofing	BUR upper						\$	400,000						\$ 400,000
LONG TERM CARE - ML	BUILDING	BUTTERFLY	DEMENTIA CARE UNIT RENO	\$	25,000											\$ -
LONG TERM CARE - ML	BUILDING	C1030 - Interior Doors	wood doors RHA and office areas					\$	30,000			\$	30,570			\$ 60,570
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Ceramic flooring (ceramic repair 1st floor)							\$	50,000					\$ 50,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Ceramic flooring (ceramic repair	\$	10,000											\$ -
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Painted/Sealed concrete floor							\$	54,211					\$ 54,211
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring **** (corridors) - C Block							\$	75,000					\$ 75,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring **** (corridors) - C Block							\$	75,000					\$ 75,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring replaced	\$	60,000											\$ -
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient sheet flooring replaced to vinyl plank - dining and activity r											\$	60,000	\$ 60,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Resilient tile flooring					\$	30,000							\$ 30,000
LONG TERM CARE - ML	BUILDING	C3020 - Floor Finishes	Waterproof membrane on floors							\$	30,000					\$ 30,000
LONG TERM CARE - ML	BUILDING	D1010 - Elevators & Lifts	Hydraulics					\$	250,000					\$	15,500	\$ 265,500
LONG TERM CARE - ML	BUILDING	D1011 - Passage Elevators - Hydraulic	10 ceiling lift motors with tilt carrier frame								\$	80,000		\$	65,000	\$ 145,000
LONG TERM CARE - ML	BUILDING	D2010 - Plumbing Fixtures	162 Water closets, 3 urinals, 162 washroom sinks, 6 kitchen sinks, 3					\$	60,000							\$ 60,000
LONG TERM CARE - ML	BUILDING	D2095 - Domestic Water Heaters	2 domestic and 2 laundry / kitchen			\$	127,375									\$ 127,375
LONG TERM CARE - ML	BUILDING	D3022 - Hot Water Boilers	building heating			\$	200,000									\$ 200,000
LONG TERM CARE - ML	BUILDING	D3022 - Hot Water Boilers	Room C317 for domestic hot water									\$	300,000			\$ 300,000
LONG TERM CARE - ML	BUILDING	D3031 - Chiller	Eddie Test / Heater replacement	\$	35,000											\$ -
LONG TERM CARE - ML	BUILDING	D3031 - Chiller	Eddie Test / Heater replacement							\$	170,000			\$	35,000	\$ 205,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Units	ERV 1 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$	300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Units	ERV 2 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$	300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Units	ERV 3 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$	300,000					\$	85,000			\$ 385,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Units	ERV 4 - Supply L/s 2600 Exhaust L/s 2600 Motors 7.5 HP			\$	300,000									\$ 300,000
LONG TERM CARE - ML	BUILDING	D3034 - Packaged Air Conditioning Units	Humidifiers								\$	85,000				\$ 85,000
LONG TERM CARE - ML	BUILDING	D3034 - Study - Air Conditioning Units	Eng. Study / tender	\$	25,000											\$ -
LONG TERM CARE - ML	BUILDING	D3034 - Study - Air Conditioning Units	Eng. Study / tender											\$	25,000	\$ 25,000
LONG TERM CARE - ML	BUILDING	D3035 - Cooling Piping And Fittings				\$	136,546									\$ 136,546
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventilation Systems	18 x Upblast style ventilation fans					\$	32,000							\$ 32,000
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventilation Systems	2 x air volume 4700 x 3300 Unit ventilators split units			\$	30,000									\$ 30,000
LONG TERM CARE - ML	BUILDING	D3045 - Exhaust Ventilation Systems	VAV boxes - 43 VAVs Resident Areas Phase Two / replace C-Block Phase Three									\$	50,000			\$ 50,000
LONG TERM CARE - ML	BUILDING	D3058 - D - Make-Up AHU	Air Balancing Variable Actuating Valve			\$	40,000									\$ 40,000
LONG TERM CARE - ML	BUILDING	D3058 - D - Make-Up AHU	Room C222 - AHU #4 - Kitchen			\$	25,000									\$ 25,000
LONG TERM CARE - ML	BUILDING	D3058 - D - Make-Up AHU	Room C222 - Humidifier & AHU #2 - C Block Admin three floors					\$	50,000							\$ 50,000
LONG TERM CARE - ML	BUILDING	D3058 - D - Make-Up AHU	Room C222 - Humidifier & AHU #3 - Auditorium & Chapel						\$	50,000						\$ 50,000
LONG TERM CARE - ML	BUILDING	D3060 - Controls And Instrumentation	updated 2019			\$	36,500									\$ 36,500
LONG TERM CARE - ML	BUILDING	D3060 - Controls And Instrumentation	updated 2019											\$	36,500	\$ 36,500
LONG TERM CARE - ML	BUILDING	D4010 - Sprinklers	Yes							\$	30,000					\$ 30,000
LONG TERM CARE - ML	BUILDING	D5010 - Electrical Service And Distribution	347/600 Volt, 1200 amp								\$	311,080				\$ 311,080
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipment	C Block					\$	100,000							\$ 100,000
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipment	Changing to LED lights			\$	30,000		\$	30,000						\$ 60,000
LONG TERM CARE - ML	BUILDING	D5022 - Lighting Equipment	RHA Dining & Activity rooms lighting A & B sides					\$	100,000							\$ 100,000
LONG TERM CARE - ML	BUILDING	D5091 - Exit & Emergency Light Systems	Hard wired Emergency and Exit Lights					\$	20,000							\$ 20,000
LONG TERM CARE - ML	BUILDING	HYDRONIC DISTRABUTION	HYDRONIC DISTRABUTION	\$	87,200											\$ -
LONG TERM CARE - ML	BUILDING	NURSE CALL	Nurse call system	\$	315,000											\$ -
LONG TERM CARE - ML	BUILDING	SITE WORK	DITCHING	\$	27,000											\$ -
LONG TERM CARE - ML	BUILDING	SITE WORK	DITCHING									\$	27,000			\$ 27,000
LONG TERM CARE - ML	BUILDING	SITE WORK	Parking Lots					\$	350,000							\$ 350,000
LONG TERM CARE - ML	BUILDING	SITE WORK	Pedestrian Paving	\$	30,000											\$ -
LONG TERM CARE - ML	BUILDING	SITE WORK	Pedestrian Paving					\$	35,176							\$ 35,176
LONG TERM CARE - ML	BUILDING	SITE WORK	Roadways							\$	150,000					\$ 150,000
LONG TERM CARE - ML	BUILDING	VAV BOXES	43 VAVS - 2023 CF	\$	20,000											\$ -
LONG TERM CARE - ML	EQUIPMENT	COMPUTER	Firewall (Main Site)			\$	20,000			\$	20,000					\$ 40,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER	Firewall (Main Site)			\$	20,000			\$	20,000					\$ 40,000
LONG TERM CARE - ML	EQUIPMENT	COMPUTER	VM Ware Server	\$	15,000			\$	15,000			\$	15,000			\$ 45,000
LONG TERM CARE - ML	EQUIPMENT	D5032 - Intercommunications And Paging	Septra Link					\$	60,000							\$ 60,000
LONG TERM CARE - ML	EQUIPMENT	D5033 - Telephone Systems	NEC administration telephone system - 50 Handheld										\$	70,000		\$ 70,000
LONG TERM CARE - ML	EQUIPMENT	D5037 - Fire Alarm Systems	control panel								\$	30,000				\$ 30,000
LONG TERM CARE - ML	EQUIPMENT	D5038 - Security Systems	Multiple cameras			\$	20,000									\$ 20,000
LONG TERM CARE - ML	EQUIPMENT	D5092 - Emergency Power & Generation	500 Kw Emergency / Backup Gen	\$	75,000											\$ -
LONG TERM CARE - ML	EQUIPMENT	D5092 - Emergency Power & Generation	500 Kw Emergency / Backup Generators / Transfer Switch											\$	75,000	\$ 75,000
LONG TERM CARE - ML	EQUIPMENT	E1090 - Other Equipment	Solid waste handling equipment									\$	20,000			\$ 20,000
LONG TERM CARE - ML	EQUIPMENT	E1093 - Food Service Equipment	5 Hot Carts					\$	100,000							\$ 100,000
LONG TERM CARE - ML	EQUIPMENT	E1093 - Food Service Equipment	CC, 7 hobart mixer brute steamer garland master 450 ridalco cereal						\$	55,000						\$ 55,000
LONG TERM CARE - ML	EQUIPMENT	E2010 - Fixed Furnishings	Kitchen areas 2 x each floor				\$	30,060				\$	61,140			\$ 91,200
LONG TERM CARE - ML	EQUIPMENT	E2010 - Fixed Furnishings	Servery 1 A & 1 B				\$	30,000								\$ 30,000
LONG TERM CARE - ML	EQUIPMENT	IT	Firewall (Main Site)			\$	21,000				\$	21,000				\$ 42,000
LONG TERM CARE - ML	EQUIPMENT	IT	Firewall (Main Site)			\$	21,000				\$	21,000				\$ 42,000
LONG TERM CARE - ML	EQUIPMENT	IT	VM Ware Server			\$	20,000		\$	20,000		\$	20,000		\$	20,000
PARAMEDIC SERVICE	EQUIPMENT	80 MCGONIGAL ARNPRIOR	Firewall (Main Site)			\$	15,000					\$	15,000			\$ 30,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 15	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 16	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 17	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 18	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 19	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 20	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 21	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 22	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 23	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 24	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 25	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 26	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 27	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 28	\$	45,000										\$	45,000
PARAMEDIC SERVICE	EQUIPMENT	DEFIBULATOR	LifePak 29	\$	45,000										\$	45,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	CHEV Tahoe				\$ 125,000					\$ 125,000				\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	CHEV Tahoe				\$ 125,000					\$ 125,000				\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	CHEV Tahoe			\$ 125,000					\$ 125,000					\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	CHEV Tahoe			\$ 125,000					\$ 125,000					\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	ERV		Carry Forward	\$ 75,000										\$ 75,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	FORD Expedition							\$ 125,000					\$ 125,000	\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	FORD Explorer						\$ 125,000					\$ 125,000		\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	FORD Explorer						\$ 125,000					\$ 125,000		\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	FORD Explorer						\$ 125,000					\$ 125,000		\$ 250,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	GMC Sierra 2500						\$ 170,000					\$ 170,000		\$ 340,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	GMC Sierra 2500						\$ 170,000					\$ 170,000		\$ 340,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	GMC SIERRA 2500								\$ 170,000					\$ 340,000
PARAMEDIC SERVICE	VEHICLES	LIGHT VEHICLE	TRUCK GMC SIERRA		\$ 150,000	Carry Forward	\$ 170,000								\$ 170,000	\$ 415,000
PARAMEDIC SERVICE	VEHICLES	MESA MOBILE RESPONSE	MISC EQUIPMENT		\$ 390,000					\$ 170,000						\$ 415,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	BOAT			\$ 60,000										\$ 60,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE							\$ 40,000						\$ 40,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE						\$ 40,000							\$ 40,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE		\$ 40,000								\$ 40,000			\$ 40,000
PARAMEDIC SERVICE	VEHICLES	SPECIAL	POLARIS 4X4 SIDE BY SIDE			\$ 40,000								\$ 40,000		\$ 40,000
PUBLIC WORKS	BRIDGE	Arnprior CPR Overhead	B118				\$ 60,000	\$ 540,000								\$ 600,000
PUBLIC WORKS	BRIDGE	Balaclava Bridge	B092									\$ 32,000	\$ 288,000			\$ 320,000
PUBLIC WORKS	BRIDGE	Black Creek Bridge	B226						\$ 20,000	\$ 180,000						\$ 200,000
PUBLIC WORKS	BRIDGE	Bonnechere River Lower Bridge	B200					\$ 150,000	\$ 1,350,000							\$ 1,500,000
PUBLIC WORKS	BRIDGE	Brennans Creek Bridge	1.45 km S of Hwy 60		\$ 600,000											\$ -
PUBLIC WORKS	BRIDGE	Bruceston Bridge	B071						\$ 10,000	\$ 90,000						\$ 100,000
PUBLIC WORKS	BRIDGE	Burnstown Bridge	B123				\$ 400,000	\$ 3,600,000								\$ 4,000,000
PUBLIC WORKS	BRIDGE	Burnt Bridge	11 km S of County Road 515		\$ 477,000	Carry Forward	\$ 427,000									\$ 427,000
PUBLIC WORKS	BRIDGE	Burnt Bridge	B156									\$ 1,500,000				\$ 1,500,000
PUBLIC WORKS	BRIDGE	Butler Bridge	1 km S of Highway 60		\$ 1,400,000											\$ -
PUBLIC WORKS	BRIDGE	Byers Creek Bridge	B173						\$ 47,000	\$ 423,000						\$ 470,000
PUBLIC WORKS	BRIDGE	Calabogie Bridge	B032			\$ 78,000	\$ 702,000									\$ 780,000
PUBLIC WORKS	BRIDGE	Captain Christopher Bell Bridge	B110								\$ 135,000	\$ 1,215,000				\$ 1,350,000
PUBLIC WORKS	BRIDGE	Centennial Lake Bridge	B096						\$ 170,000	\$ 1,530,000						\$ 1,700,000
PUBLIC WORKS	BRIDGE	Clay Bank Bridge	B120													\$ 1,400,000
PUBLIC WORKS	BRIDGE	Cochrane Creek Bridge	200 m West of Burchat Rd		\$ 450,000	Carry Forward	\$ 445,000							\$ 140,000	\$ 1,260,000	\$ 1,400,000
PUBLIC WORKS	BRIDGE	Cochrane Creek Bridge	B232						\$ 120,000							\$ 445,000
PUBLIC WORKS	BRIDGE	Cochrane Creek Bridge	B232						\$ 120,000							\$ 120,000
PUBLIC WORKS	BRIDGE	Combermere Bridge	0.5 km S of County Road 515		\$ 40,000											\$ -
PUBLIC WORKS	BRIDGE	Combermere Bridge	B145				\$ 2,500,000									\$ 2,500,000
PUBLIC WORKS	BRIDGE	Constant Creek Bridge	5.3 km N of County Road 508		\$ 140,000	Carry Forward	\$ 40,000									\$ 40,000
PUBLIC WORKS	BRIDGE	Constant Creek Bridge	B034					\$ 45,000	\$ 405,000							\$ 450,000
PUBLIC WORKS	BRIDGE	Constant Creek Bridge	B053				\$ 80,000	\$ 1,980,000								\$ 2,060,000
PUBLIC WORKS	BRIDGE	Coulas Bay's Bridge	B105						\$ 6,000	\$ 54,000						\$ 60,000
PUBLIC WORKS	BRIDGE	Danny Constant Bridge	B091			\$ 60,000	\$ 540,000									\$ 600,000
PUBLIC WORKS	BRIDGE	Davis Mills Bridge	B018											\$ 85,000	\$ 765,000	\$ 850,000
PUBLIC WORKS	BRIDGE	Fire Tower Creek Bridge	B074						\$ 6,000	\$ 54,000						\$ 60,000
PUBLIC WORKS	BRIDGE	Glenfield Creek Bridge	B259								\$ 120,000	\$ 1,080,000				\$ 1,200,000
PUBLIC WORKS	BRIDGE	Golden Lake Reserve Bridge	B179					\$ 110,000	\$ 990,000							\$ 1,100,000
PUBLIC WORKS	BRIDGE	Hales Creek Bridge	B184												\$ 25,000	\$ 25,000
PUBLIC WORKS	BRIDGE	Hyland Creek Bridge	B095								\$ 60,000	\$ 540,000				\$ 600,000
PUBLIC WORKS	BRIDGE	Indian River Bridge	B311												\$ 32,000	\$ 32,000
PUBLIC WORKS	BRIDGE	Jewellville Bridge	B153					\$ 210,000	\$ 1,890,000							\$ 2,100,000
PUBLIC WORKS	BRIDGE	Johnston Bridge	B144									\$ 50,000	\$ 450,000			\$ 500,000
PUBLIC WORKS	BRIDGE	Kargus Creek Bridge	B073									\$ 10,000	\$ 90,000			\$ 100,000
PUBLIC WORKS	BRIDGE	Latchford Bridge	B233							\$ 180,000	\$ 1,620,000					\$ 1,800,000
PUBLIC WORKS	BRIDGE	Mackey Creek Bridge	B117													\$ 130,000
PUBLIC WORKS	BRIDGE	Madawaska River Bridge	B031			\$ 156,000	\$ 1,404,000									\$ 1,560,000
PUBLIC WORKS	BRIDGE	Madawaska River Bridge	B258								\$ 80,000	\$ 720,000				\$ 800,000
PUBLIC WORKS	BRIDGE	McDonnells Bridge	B143										\$ 140,000	\$ 1,260,000		\$ 1,400,000
PUBLIC WORKS	BRIDGE	Meilleurs Bridge	B158					\$ 22,000	\$ 198,000							\$ 220,000
PUBLIC WORKS	BRIDGE	Mill Creek Bridge	B198						\$ 85,000	\$ 765,000						\$ 850,000
PUBLIC WORKS	BRIDGE	misc. locations	General Structure Repairs		\$ 150,000											\$ -
PUBLIC WORKS	BRIDGE	Moffat Canal Bridge	B185							\$ 42,000	\$ 378,000					\$ 420,000
PUBLIC WORKS	BRIDGE	Mountain Chute Bridge	B055						\$ 30,000	\$ 270,000						\$ 300,000
PUBLIC WORKS	BRIDGE	O'Grady Bridge	4.5 km from County Road 512		\$ 238,500	Carry Forward	\$ 198,500									\$ 198,500
PUBLIC WORKS	BRIDGE	O'Grady Bridge	B103					\$ 650,000								\$ 650,000
PUBLIC WORKS	BRIDGE	Paugh Lake Road Bridge	B176					\$ 120,000	\$ 1,080,000							\$ 1,200,000
PUBLIC WORKS	BRIDGE	Peter Black Bridge	1.5 km E of Highway 41		\$ 1,800,000											\$ -
PUBLIC WORKS	BRIDGE	Sherwood River Bridge	B100								\$ 60,000	\$ 540,000				\$ 600,000
PUBLIC WORKS	BRIDGE	Snake River Bridge	B224								\$ 130,000	\$ 1,170,000				\$ 1,300,000
PUBLIC WORKS	BRIDGE	Springtown Bridge	B033					\$ 70,000	\$ 630,000							\$ 700,000
PUBLIC WORKS	BRIDGE	Stewartville Bridge	B127						\$ 230,000	\$ 2,070,000						\$ 2,300,000
PUBLIC WORKS	BRIDGE	Third Line Bridge	B186							\$ 45,000	\$ 405,000					\$ 450,000
PUBLIC WORKS	BRIDGE	Tramore Bridge	0.25 km N of County Road 58		\$ 400,000											\$ -
PUBLIC WORKS	BRIDGE	Turcotte Bridge	B188			\$ 38,500	\$ 346,500									\$ 385,000
PUBLIC WORKS	BRIDGE	Turner's Bridge	B106					\$ 70,000	\$ 630,000							\$ 700,000
PUBLIC WORKS	BRIDGE	Waba Creek Bridge	0.7 km N of CR 2		\$ 45,000											\$ -
PUBLIC WORKS	BRIDGE	Waba Creek Bridge	B121			\$ 85,000	\$ 765,000									\$ 850,000
PUBLIC WORKS	BRIDGE	Waba Creek Bridge	B122			\$ 405,000										\$ 405,000
PUBLIC WORKS	BRIDGE	Zanders Bridge	B023										\$ 100,000	\$ 900,000		\$ 1,000,000
PUBLIC WORKS	BUILDING	Calabogie	Emergency Generator											\$ 35,000		\$ 35,000
PUBLIC WORKS	BUILDING	Calabogie	Equipment												\$ 25,000	\$ 25,000
PUBLIC WORKS	BUILDING	Calabogie	Foundation						\$ 3,000	\$ 27,000						\$ 30,000
PUBLIC WORKS	BUILDING	Calabogie	Foundation						\$ 3,000	\$ 27,000						\$ 30,000
PUBLIC WORKS	BUILDING	Calabogie	Foundation												\$ 50,000	\$ 50,000
PUBLIC WORKS	BUILDING	Calabogie	HVAC											\$ 35,000		\$ 35,000
PUBLIC WORKS	BUILDING	Calabogie	HVAC						\$ 45,000							\$ 45,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	BUILDING	Calabogie	Parking Lot										\$ 170,000			\$ 170,000
PUBLIC WORKS	BUILDING	Calabogie	Roofing									\$ 140,000				\$ 140,000
PUBLIC WORKS	BUILDING	Calabogie	Walls							\$ 25,000						\$ 25,000
PUBLIC WORKS	BUILDING	Cobden	Doors											\$ 65,000		\$ 65,000
PUBLIC WORKS	BUILDING	Cobden	Emergency Generator											\$ 35,000		\$ 35,000
PUBLIC WORKS	BUILDING	Cobden	Equipment												\$ 25,000	\$ 25,000
PUBLIC WORKS	BUILDING	Cobden	Floor			\$ 80,000										\$ 80,000
PUBLIC WORKS	BUILDING	Cobden	HVAC			\$ 30,000										\$ 30,000
PUBLIC WORKS	BUILDING	Cobden	Lighting										\$ 30,000			\$ 30,000
PUBLIC WORKS	BUILDING	Cobden	Main Building Concrete Gutter &	\$ 50,000												\$ -
PUBLIC WORKS	BUILDING	Cobden	Parking Lot												\$ 50,000	\$ 50,000
PUBLIC WORKS	BUILDING	Cobden	Storage Shed Cladding & Repairs	\$ 40,000												\$ -
PUBLIC WORKS	BUILDING	Cobden	Storage Shed Rehab/Repairs	\$ 25,000												\$ -
PUBLIC WORKS	BUILDING	Cobden	Superstructure										\$ 35,000			\$ 35,000
PUBLIC WORKS	BUILDING	Cobden	Walls										\$ 70,000			\$ 70,000
PUBLIC WORKS	BUILDING	Cobden	Waste Oil System												\$ 25,000	\$ 25,000
PUBLIC WORKS	BUILDING	Cobden	Windows										\$ 35,000			\$ 35,000
PUBLIC WORKS	BUILDING	Foymount	Roofing											\$ 50,000		\$ 50,000
PUBLIC WORKS	BUILDING	Goshen	Doors										\$ 50,000			\$ 50,000
PUBLIC WORKS	BUILDING	Goshen	Equipment												\$ 25,000	\$ 25,000
PUBLIC WORKS	BUILDING	Goshen	Foundation				\$ 30,000									\$ 30,000
PUBLIC WORKS	BUILDING	Goshen	Foundation					\$ 35,000								\$ 35,000
PUBLIC WORKS	BUILDING	Goshen	Foundation						\$ 40,000							\$ 40,000
PUBLIC WORKS	BUILDING	Goshen	Foundation						\$ 40,000							\$ 40,000
PUBLIC WORKS	BUILDING	Goshen	Main Building Concrete Rehab &	\$ 60,000												\$ -
PUBLIC WORKS	BUILDING	Goshen	Parking Lot			\$ 130,000										\$ 130,000
PUBLIC WORKS	BUILDING	Goshen	Roofing					\$ 30,000								\$ 30,000
PUBLIC WORKS	BUILDING	Goshen	Roofing				\$ 30,000									\$ 30,000
PUBLIC WORKS	BUILDING	Goshen	Roofing			\$ 210,000										\$ 210,000
PUBLIC WORKS	BUILDING	Goshen	Service & Distribution			\$ 25,000										\$ 25,000
PUBLIC WORKS	BUILDING	Goshen	Superstructure					\$ 35,000								\$ 35,000
PUBLIC WORKS	BUILDING	Goshen	Superstructure				\$ 35,000									\$ 35,000
PUBLIC WORKS	BUILDING	Goshen	Walls						\$ 25,000							\$ 25,000
PUBLIC WORKS	BUILDING	Goshen	Walls						\$ 40,000							\$ 40,000
PUBLIC WORKS	BUILDING	Goshen	Walls				\$ 40,000									\$ 40,000
PUBLIC WORKS	BUILDING	Goshen	Waste Oil System												\$ 25,000	\$ 25,000
PUBLIC WORKS	BUILDING	Goshen	Windows						\$ 30,000							\$ 30,000
PUBLIC WORKS	BUILDING	Southwest	Doors			\$ 25,000										\$ 25,000
PUBLIC WORKS	BUILDING	Southwest	Emergency Generator					\$ 25,000								\$ 25,000
PUBLIC WORKS	BUILDING	Southwest	Equipment												\$ 25,000	\$ 25,000
PUBLIC WORKS	BUILDING	Southwest	Foundation						\$ 25,000							\$ 25,000
PUBLIC WORKS	BUILDING	Southwest	Foundation						\$ 25,000							\$ 25,000
PUBLIC WORKS	BUILDING	Southwest	Foundation						\$ 3,000	\$ 27,000						\$ 30,000
PUBLIC WORKS	BUILDING	Southwest	Foundation						\$ 3,000	\$ 27,000						\$ 30,000
PUBLIC WORKS	BUILDING	Southwest	HVAC										\$ 25,000			\$ 25,000
PUBLIC WORKS	BUILDING	Southwest	Lighting											\$ 30,000		\$ 30,000
PUBLIC WORKS	BUILDING	Southwest	Main Building Concrete Gutter &	\$ 60,000												\$ -
PUBLIC WORKS	BUILDING	Southwest	Parking Lot						\$ 170,000							\$ 170,000
PUBLIC WORKS	BUILDING	Southwest	Plumbing & Fixtures												\$ 30,000	\$ 30,000
PUBLIC WORKS	BUILDING	Southwest	Roofing						\$ 3,500	\$ 31,500						\$ 35,000
PUBLIC WORKS	BUILDING	Southwest	Roofing						\$ 3,500	\$ 31,500						\$ 35,000
PUBLIC WORKS	BUILDING	Southwest	Sanitary											\$ 30,000		\$ 30,000
PUBLIC WORKS	BUILDING	Southwest	Superstructure						\$ 4,000	\$ 36,000						\$ 40,000
PUBLIC WORKS	BUILDING	Southwest	Superstructure						\$ 4,500	\$ 40,500						\$ 45,000
PUBLIC WORKS	BUILDING	Southwest	Walls						\$ 7,000	\$ 63,000						\$ 70,000
PUBLIC WORKS	BUILDING	Southwest	Walls						\$ 7,000	\$ 63,000						\$ 70,000
PUBLIC WORKS	BUILDING	Southwest	Waste Oil System												\$ 140,000	\$ 140,000
PUBLIC WORKS	BUILDING	Southwest	Windows											\$ 50,000		\$ 50,000
PUBLIC WORKS	BUILDING	White Water	Doors						\$ 25,000							\$ 25,000
PUBLIC WORKS	BUILDING	White Water	Doors				\$ 100,000									\$ 100,000
PUBLIC WORKS	BUILDING	White Water	Equipment												\$ 25,000	\$ 25,000
PUBLIC WORKS	BUILDING	White Water	Foundation					\$ 30,000								\$ 30,000
PUBLIC WORKS	BUILDING	White Water	Foundation					\$ 30,000								\$ 30,000
PUBLIC WORKS	BUILDING	White Water	Foundation			\$ 105,000										\$ 105,000
PUBLIC WORKS	BUILDING	White Water	HVAC									\$ 30,000				\$ 30,000
PUBLIC WORKS	BUILDING	White Water	HVAC			\$ 43,000										\$ 43,000
PUBLIC WORKS	BUILDING	White Water	Main Building Concrete Gutter &	\$ 50,000												\$ -
PUBLIC WORKS	BUILDING	White Water	Parking Lot			\$ 105,000										\$ 105,000
PUBLIC WORKS	BUILDING	White Water	Plumbing & Fixtures												\$ 30,000	\$ 30,000
PUBLIC WORKS	BUILDING	White Water	Roofing						\$ 40,000							\$ 40,000
PUBLIC WORKS	BUILDING	White Water	Roofing							\$ 7,000	\$ 63,000					\$ 70,000
PUBLIC WORKS	BUILDING	White Water	Superstructure												\$ 40,000	\$ 40,000
PUBLIC WORKS	BUILDING	White Water	Superstructure						\$ 45,000							\$ 45,000
PUBLIC WORKS	BUILDING	White Water	Superstructure							\$ 8,000	\$ 72,000					\$ 80,000
PUBLIC WORKS	BUILDING	White Water	Walls						\$ 70,000							\$ 70,000
PUBLIC WORKS	BUILDING	White Water	Waste Oil System							\$ 8,000	\$ 72,000					\$ 80,000
PUBLIC WORKS	BUILDING	White Water	Windows									\$ 45,000				\$ 45,000
PUBLIC WORKS	CULVERT	Agnew Culvert (South Fork)	C045			\$ 18,000	\$ 322,000									\$ 340,000
PUBLIC WORKS	CULVERT	Alan James Culvert	C254				\$ 18,000	\$ 432,000								\$ 450,000
PUBLIC WORKS	CULVERT	Augsburg Road Twin Pipes	C084										\$ 18,000	\$ 482,000		\$ 500,000
PUBLIC WORKS	CULVERT	Bellows Creek Culvert	12- 4.5 km E of County Road 21	\$ 1,200,000												\$ -
PUBLIC WORKS	CULVERT	Bennetts Culvert	C270									\$ 18,000	\$ 452,000			\$ 470,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	CULVERT	Berlanquet Creek Culvert	5- 4 km W of HWY 132	\$ 750,000												\$ -
PUBLIC WORKS	CULVERT	Black Bay Creek Culvert	C322						\$ 18,000	\$ 232,000						\$ 250,000
PUBLIC WORKS	CULVERT	Black Bay Culvert	C195											\$ 18,000	\$ 197,000	\$ 215,000
PUBLIC WORKS	CULVERT	Black Creek Culvert	C225									\$ 18,000	\$ 582,000			\$ 600,000
PUBLIC WORKS	CULVERT	Bradley West Culvert	C093												\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Brennans Creek Culvert	C236										\$ 18,000	\$ 1,882,000		\$ 1,900,000
PUBLIC WORKS	CULVERT	Broomes Creek Culvert	7- 0.1 km E of Foresters Falls	\$ 70,000												\$ -
PUBLIC WORKS	CULVERT	Broomes Creek Culvert	C160			\$ 5,500,000								\$ 18,000	\$ 982,000	\$ 1,000,000
PUBLIC WORKS	CULVERT	Broomes Creek Culvert	C201													\$ 5,500,000
PUBLIC WORKS	CULVERT	Bulmers Culvert	C163									\$ 18,000	\$ 362,000			\$ 380,000
PUBLIC WORKS	CULVERT	Burnt Bridge	Burnt Bridge Road- 0.35 km N of	\$ 18,000												\$ -
PUBLIC WORKS	CULVERT	Burnt Bridge	C229			\$ 18,000	\$ 287,000									\$ 305,000
PUBLIC WORKS	CULVERT	Campbell Drive Culvert	C134			\$ 60,000										\$ 60,000
PUBLIC WORKS	CULVERT	Campbell Drive Culvert	Campbell Drive- 2 km W of Highw	\$ 600,000												\$ -
PUBLIC WORKS	CULVERT	Chapeskie Culvert	C332						\$ 18,000	\$ 292,000						\$ 310,000
PUBLIC WORKS	CULVERT	Cheese Factory Culvert	C006												\$ 18,000	\$ 572,000
PUBLIC WORKS	CULVERT	Cliché Culvert	C024			\$ 70,000	\$ 630,000									\$ 700,000
PUBLIC WORKS	CULVERT	Cliché Culvert	Sandy Beach Road- 1.5 km W of c	\$ 18,000												\$ -
PUBLIC WORKS	CULVERT	Colton Creek Culvert	C098						\$ 18,000	\$ 212,000						\$ 230,000
PUBLIC WORKS	CULVERT	Culhane Culvert	C246			\$ 18,000	\$ 522,000									\$ 540,000
PUBLIC WORKS	CULVERT	De Haans Culvert	C247						\$ 18,000	\$ 282,000						\$ 300,000
PUBLIC WORKS	CULVERT	Dellaires Culvert	C087			\$ 18,000	\$ 282,000									\$ 300,000
PUBLIC WORKS	CULVERT	Devine Creek Tri Pipes	C328											\$ 18,000	\$ 482,000	\$ 500,000
PUBLIC WORKS	CULVERT	Devines Creek Culvert	C235							\$ 18,000	\$ 452,000					\$ 470,000
PUBLIC WORKS	CULVERT	Dochart Creek Culvert	C119												\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Dunmore Culvert	C043							\$ 18,000	\$ 312,000					\$ 330,000
PUBLIC WORKS	CULVERT	Eady Culvert	C050			\$ 18,000	\$ 372,000									\$ 390,000
PUBLIC WORKS	CULVERT	Eichstaedt Culvert	C194											\$ 18,000	\$ 267,000	\$ 285,000
PUBLIC WORKS	CULVERT	Elm Creek Culverts	Snake River Line- 1 km N of Wate	\$ 360,000												\$ -
PUBLIC WORKS	CULVERT	Elm Creek Tri Pipes	C216					\$ 18,000	\$ 372,000							\$ 390,000
PUBLIC WORKS	CULVERT	Eneas Creek Culvert	C059												\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Eneas Road Culvert	C069			\$ 18,000	\$ 372,000									\$ 390,000
PUBLIC WORKS	CULVERT	Farquharson's Culvert	C012					\$ 18,000	\$ 432,000							\$ 450,000
PUBLIC WORKS	CULVERT	Farquharson's Culvert	S. McNaughton Road- 0.75 km N	\$ 200,000	Carry Forward	\$ 160,000										\$ 160,000
PUBLIC WORKS	CULVERT	Gariepy Creek Culvert	C309											\$ 18,000	\$ 482,000	\$ 500,000
PUBLIC WORKS	CULVERT	Gervais Creek Culvert	C206												\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Godin Creek Culvert	C094					\$ 18,000	\$ 282,000							\$ 300,000
PUBLIC WORKS	CULVERT	Guiney Road Culvert	C063								\$ 18,000	\$ 232,000				\$ 250,000
PUBLIC WORKS	CULVERT	Hales Creek Culvert	C242					\$ 70,000	\$ 630,000							\$ 700,000
PUBLIC WORKS	CULVERT	Halfway Creek Culvert	C148						\$ 18,000	\$ 432,000						\$ 450,000
PUBLIC WORKS	CULVERT	Harris Creek Culvert	Proven Line- 0.5 km N of Barr Lin	\$ 160,000												\$ -
PUBLIC WORKS	CULVERT	Hila Road Culvert	C217												\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Hoffmans Box Culvert	C323				\$ 100,000	\$ 900,000								\$ 1,000,000
PUBLIC WORKS	CULVERT	Homestead Creek Culvert	C070							\$ 18,000	\$ 542,000					\$ 560,000
PUBLIC WORKS	CULVERT	Hurds Creek Culverts	C170			\$ 18,000	\$ 647,000									\$ 665,000
PUBLIC WORKS	CULVERT	Indian Road Culvert	C245							\$ 18,000	\$ 382,000					\$ 400,000
PUBLIC WORKS	CULVERT	John Watson Culvert 1	C060									\$ 18,000	\$ 227,000			\$ 245,000
PUBLIC WORKS	CULVERT	John Watson Culvert 2	John Watson Road- 3.3 km SW of	\$ 600,000												\$ -
PUBLIC WORKS	CULVERT	John Watson Culvert 3	C061							\$ 18,000	\$ 282,000					\$ 300,000
PUBLIC WORKS	CULVERT	Kenny's Culvert	C316					\$ 18,000	\$ 202,000							\$ 220,000
PUBLIC WORKS	CULVERT	Kenny's Culvert	Pleasant Valley Road- 0.5 km N o	\$ 200,000												\$ -
PUBLIC WORKS	CULVERT	Labombard Culvert	C014			\$ 250,000										\$ 250,000
PUBLIC WORKS	CULVERT	Labombard Culvert	Chris Ruddy Road- 0.5 km S of Co	\$ 18,000												\$ -
PUBLIC WORKS	CULVERT	Latchford Church Pipes	C305							\$ 18,000	\$ 482,000					\$ 500,000
PUBLIC WORKS	CULVERT	Lochiel Creek Culvert North	C130							\$ 400,000						\$ 400,000
PUBLIC WORKS	CULVERT	Lynch Road Culverts	Lynch Road-	\$ 120,000												\$ -
PUBLIC WORKS	CULVERT	Mackays Culvert	C244									\$ 18,000	\$ 542,000			\$ 560,000
PUBLIC WORKS	CULVERT	Mally's Culvert	C303						\$ 18,000	\$ 172,000						\$ 190,000
PUBLIC WORKS	CULVERT	Manning Road Creek Culvert	C169							\$ 18,000	\$ 452,000					\$ 470,000
PUBLIC WORKS	CULVERT	McGregor Culvert	C125				\$ 18,000	\$ 682,000								\$ 700,000
PUBLIC WORKS	CULVERT	McLeads Culvert	52- 100m S of McLeod Rd on CR !	\$ 18,000												\$ -
PUBLIC WORKS	CULVERT	McLeads Culvert	C330			\$ 200,000										\$ 200,000
PUBLIC WORKS	CULVERT	McPhee Road Culvert	C146			\$ 18,000	\$ 162,000									\$ 180,000
PUBLIC WORKS	CULVERT	Mick's Culvert	C011					\$ 18,000	\$ 802,000							\$ 820,000
PUBLIC WORKS	CULVERT	Mill Creek Pipes	C218			\$ 18,000	\$ 372,000									\$ 390,000
PUBLIC WORKS	CULVERT	Mink Creek Culvert	C038							\$ 18,000	\$ 572,000					\$ 590,000
PUBLIC WORKS	CULVERT	Mud Creek Culvert	C187			\$ 18,000	\$ 402,000									\$ 420,000
PUBLIC WORKS	CULVERT	Neilson Creek Culvert	C325			\$ 250,000										\$ 250,000
PUBLIC WORKS	CULVERT	Neilson Creek Culvert	Lake Clear Road- 2.2 km S of Foyi	\$ 500,000												\$ -
PUBLIC WORKS	CULVERT	Olsheskie Creek Culvert	C149			\$ 18,000	\$ 382,000									\$ 400,000
PUBLIC WORKS	CULVERT	O'Mearas Creek Box Culvert	C312											\$ 18,000	\$ 582,000	\$ 600,000
PUBLIC WORKS	CULVERT	Peever Culvert	C052							\$ 18,000	\$ 332,000					\$ 350,000
PUBLIC WORKS	CULVERT	Peter Black Culvert	C265			\$ 18,000	\$ 522,000									\$ 540,000
PUBLIC WORKS	CULVERT	Pleasant Valley Culvert	C220			\$ 18,000	\$ 232,000									\$ 250,000
PUBLIC WORKS	CULVERT	Pleasant Valley Twin Pipes	C219								\$ 18,000	\$ 362,000				\$ 380,000
PUBLIC WORKS	CULVERT	Randy's Culvert	C223					\$ 18,000	\$ 212,000							\$ 230,000
PUBLIC WORKS	CULVERT	Rath's Culvert	C010					\$ 18,000	\$ 682,000							\$ 700,000
PUBLIC WORKS	CULVERT	Raycroft Culvert	C082												\$ 18,000	\$ 18,000
PUBLIC WORKS	CULVERT	Riopelle's Culvert	C009							\$ 18,000	\$ 392,000					\$ 410,000
PUBLIC WORKS	CULVERT	Robertson Twin Pipes	C136			\$ 300,000										\$ 300,000
PUBLIC WORKS	CULVERT	Robertson Twin Pipes	Robertson Line- 1.5 km E of Coun	\$ 31,000												\$ -
PUBLIC WORKS	CULVERT	Rockingham Creek Box Culvert	C331								\$ 18,000	\$ 482,000				\$ 500,000
PUBLIC WORKS	CULVERT	Ross Road Triple Cell	C189						\$ 18,000	\$ 247,000						\$ 265,000
PUBLIC WORKS	CULVERT	Ryan Creek Culvert	C135								\$ 18,000	\$ 432,000				\$ 450,000
PUBLIC WORKS	CULVERT	Sand Road Twin Pipes	C083							\$ 18,000	\$ 422,000					\$ 440,000
PUBLIC WORKS	CULVERT	Sherwood River Culvert	C174							\$ 18,000	\$ 422,000					\$ 440,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	CULVERT	Sicards Creek Culvert	C237											\$ 18,000	\$ 352,000	\$ 370,000
PUBLIC WORKS	CULVERT	Silver Creek Culverts	C299			\$ 18,000	\$ 192,000									\$ 210,000
PUBLIC WORKS	CULVERT	Snake River Culvert	8- 2 km SW of Micksburg Road	\$ 25,000												\$ -
PUBLIC WORKS	CULVERT	Snake River Culvert	C040									\$ 18,000	\$ 232,000			\$ 250,000
PUBLIC WORKS	CULVERT	St. Columbkille's Culvert	58- 50 m S of TV Tower Rd	\$ 900,000												\$ -
PUBLIC WORKS	CULVERT	Stencell's Culvert	C027			\$ 18,000	\$ 692,000									\$ 710,000
PUBLIC WORKS	CULVERT	Thompson Hill Culvert	C109					\$ 18,000	\$ 672,000							\$ 690,000
PUBLIC WORKS	CULVERT	Tomisini's Culvert	C308					\$ 18,000	\$ 302,000							\$ 320,000
PUBLIC WORKS	CULVERT	Voldeeks Culvert	C066					\$ 18,000	\$ 192,000							\$ 210,000
PUBLIC WORKS	CULVERT	Worms Culvert	C243					\$ 18,000	\$ 302,000							\$ 320,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment							\$ 50,000						\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment							\$ 50,000						\$ 50,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Forestry Mulcher Attachment 16 ton			\$ 60,000						\$ 50,000				\$ 110,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Guide Rail Mower							\$ 100,000						\$ 100,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Guide Rail Mower							\$ 100,000						\$ 100,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower						\$ 15,000							\$ 15,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower							\$ 20,000					\$ 30,000	\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Kubota Mower									\$ 30,000				\$ 30,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Landpride Mower			\$ 40,000										\$ 40,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Mower							\$ 25,000						\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Offset Roller								\$ 70,000					\$ 70,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Offset Roller						\$ 71,000							\$ 71,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Road Widener								\$ 80,000					\$ 80,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Road Widener						\$ 80,000							\$ 80,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Shoulder Reclaimer											\$ 20,000		\$ 20,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Snow Pusher	\$ 20,000												\$ -
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper						\$ 25,000							\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper						\$ 25,000							\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper						\$ 25,000							\$ 25,000
PUBLIC WORKS	EQUIPMENT	ATTACHMENT	Sweeper										\$ 30,000			\$ 30,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box	\$ 40,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box									\$ 40,000				\$ 40,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)									\$ 50,000				\$ 50,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)							\$ 40,000					\$ 40,000	\$ 80,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Hot box (dump)							\$ 40,000					\$ 50,000	\$ 90,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Recycler Plant											\$ 100,000		\$ 100,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Asphalt Recycler Plant					\$ 60,000								\$ 60,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Brush Chipper											\$ 70,000		\$ 70,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Crack Sealer Transporter											\$ 50,000		\$ 50,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Cutter (sign shop)			\$ 20,000										\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Diesel Plate Packer	\$ 15,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Diesel Plate Packer											\$ 15,000		\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Diesel Plate Packer						\$ 15,000							\$ 15,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Hydrovac Trailer						\$ 150,000							\$ 150,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Light Tower						\$ 30,000							\$ 30,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Line Paint Machine GP/CP									\$ 20,000				\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Line Paint Machine WWRP/SWP									\$ 20,000				\$ 20,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Portable traffic lights									\$ 120,000				\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Retroreflectometer	\$ 15,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Roller 48"					\$ 120,000								\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Roller 66"	\$ 120,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	RWIS - KILLALOE - UPDATE			\$ 55,000										\$ 55,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	RWIS - TBD											\$ 120,000		\$ 120,000
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	Steamer	\$ 20,000												\$ -
PUBLIC WORKS	EQUIPMENT	EQUIPMENT	U-body water tank											\$ 35,000		\$ 35,000
PUBLIC WORKS	ROAD	Anderson Rd	Cty Rd 508 (Calabogie Rd)-to-Hwy 17				\$ 234,000									\$ 234,000
PUBLIC WORKS	ROAD	Barron Canyon Rd	McKay/Petawawa Township Line-to-Smith Lane									\$ 464,120				\$ 464,120
PUBLIC WORKS	ROAD	Barron Canyon Rd	Priebe Rd-to-Cty Rd 26 (Doran Rd)									\$ 720,183				\$ 720,183
PUBLIC WORKS	ROAD	Barron Canyon Rd	Smith Lane-to-Priebe Rd									\$ 1,734,840				\$ 1,734,840
PUBLIC WORKS	ROAD	Baskin Drive West	CR 2(Daniel Street)-to-Division Street										\$ 711,826			\$ 711,826
PUBLIC WORKS	ROAD	Bay St	Barry's Bay South Limit-to-Hwy 60			\$ 150,300										\$ 150,300
PUBLIC WORKS	ROAD	Beachburg Rd	Buchanan's Pit Entrance (1046)-to-Pappin Rd											\$ 175,656		\$ 175,656
PUBLIC WORKS	ROAD	Beachburg Rd	Cty Rd 7 (Foresters Falls Rd-to-Fletcher Rd)						\$ 470,340							\$ 470,340
PUBLIC WORKS	ROAD	Beachburg Rd	Fletcher Rd-to-Buchanan's Pit Entrance (1046)						\$ 323,544							\$ 323,544
PUBLIC WORKS	ROAD	Beachburg Rd	Hila Rd-to-Cty Rd 12 (Westmeath Rd)						\$ 1,056,967							\$ 1,056,967
PUBLIC WORKS	ROAD	Beachburg Rd	Pappin Rd-to-Watchorn Dr											\$ 170,085		\$ 170,085
PUBLIC WORKS	ROAD	Beachburg Rd	Watchorn Dr-to-Urban Beginning											\$ 53,007		\$ 53,007
PUBLIC WORKS	ROAD	Beachburg Rd	Zion Line-to-Valleyview Rd												\$ 1,072,214	\$ 1,072,214
PUBLIC WORKS	ROAD	Boundary Rd East	Cty Rd 35 (Boundary Rd E)-to-Trafalgar Rd											\$ 322,149		\$ 322,149
PUBLIC WORKS	ROAD	Brudenell Rd	Brudenell Village North Limit-to-Renfrew County Road 66									\$ 263,120				\$ 263,120
PUBLIC WORKS	ROAD	Brudenell Rd	Brudenell Waste Disposal Site-to-Brudenell Village North Limit									\$ 1,265,000				\$ 1,265,000
PUBLIC WORKS	ROAD	Brudenell Rd	Killaloe South Town Limit-to-Mountain View Rd				\$ 423,360									\$ 423,360
PUBLIC WORKS	ROAD	Brudenell Rd	Mountain View Rd-to-Stack Rd				\$ 300,672									\$ 300,672
PUBLIC WORKS	ROAD	Brudenell Rd	Rochefort Rd-to-Brudenell Waste Disposal Site										\$ 1,673,125			\$ 1,673,125
PUBLIC WORKS	ROAD	Brudenell Rd	Stack Rd-to-Rochefort Rd										\$ 1,421,643			\$ 1,421,643
PUBLIC WORKS	ROAD	Bruham Ave	Lorne St East-to-Boundary Rd						\$ 226,863							\$ 226,863
PUBLIC WORKS	ROAD	Bruham Ave	TV Tower Rd-to-Lorne St East						\$ 333,984							\$ 333,984
PUBLIC WORKS	ROAD	Bulger Rd	Agnew Rd-to-McGaghran Rd										\$ 947,940			\$ 947,940
PUBLIC WORKS	ROAD	Bulger Rd	Hwy 60/Cty Rd 8 (Cobden Rd)-to-Agnew Rd											\$ 308,880		\$ 308,880
PUBLIC WORKS	ROAD	Bulger Rd	McGaghran Rd-to-Stone Hedges Rd										\$ 915,000			\$ 915,000
PUBLIC WORKS	ROAD	Bulger Rd	Stone Hedges Rd-to-Hwy 41												\$ 1,857,520	\$ 1,857,520
PUBLIC WORKS	ROAD	Burnstown Rd	870 Burnstown Rd-to-McLeod Rd			\$ 1,008,768										\$ 1,008,768
PUBLIC WORKS	ROAD	Burnstown Rd	Burnstown Edge N Exp Jnt-to-Cty Rd 508 (Calabogie Rd)			\$ 71,300										\$ 71,300

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	ROAD	Burnstown Rd	Canaan Rd-to-Fraser Rd (McNab/Horton Line)											\$ 151,320		\$ 151,320
PUBLIC WORKS	ROAD	Burnstown Rd	Cty Rd 2 (White Lake Rd)-to-Waba Cr Bdge W Exp Jnt								\$ 115,440					\$ 115,440
PUBLIC WORKS	ROAD	Burnstown Rd	Cty Rd 508 (Calabogie Rd)-to-Picket Hill Lane S Jct			\$ 191,400										\$ 191,400
PUBLIC WORKS	ROAD	Burnstown Rd	Fraser Rd (McNab/Horton Twp)-to-Lime Kiln Rd											\$ 477,360		\$ 477,360
PUBLIC WORKS	ROAD	Burnstown Rd	Lime Kiln Rd-to-Pucker St											\$ 190,320		\$ 190,320
PUBLIC WORKS	ROAD	Burnstown Rd	McLachlan Rd-to-870 Burnstown Rd			\$ 1,018,992										\$ 1,018,992
PUBLIC WORKS	ROAD	Burnstown Rd	McLeod Rd-to-Burnstown Bdge S Exp Jnt			\$ 266,112										\$ 266,112
PUBLIC WORKS	ROAD	Burnstown Rd	Picket Hill Lane N Jct-to-Canaan Rd											\$ 625,560		\$ 625,560
PUBLIC WORKS	ROAD	Burnstown Rd	Picket Hill Lane S Jct-to-Picket Hill Lane N Jct											\$ 110,760		\$ 110,760
PUBLIC WORKS	ROAD	Burnstown Rd	Pucker St-to-Graham Ave											\$ 225,000		\$ 225,000
PUBLIC WORKS	ROAD	Burnstown Rd	Waba Cr Bdge W Exp Jnt-to-McLachlan Rd			\$ 188,496										\$ 188,496
PUBLIC WORKS	ROAD	Calabogie Rd	Barrett Chute Rd-to-Cty Rd 34 (Norton Rd)								\$ 1,421,860					\$ 1,421,860
PUBLIC WORKS	ROAD	Calabogie Rd	Brydges Rd-to-Fleming Rd					\$ 265,440								\$ 265,440
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 34 (Norton Rd)-to-Mill St												\$ 287,040	\$ 287,040
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 511 (Lanark Rd)-to-Kubiseski Rd						\$ 473,760							\$ 473,760
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 52 (Burnstown Rd)-to-Dic1	\$ 789,561												\$ 789,561
PUBLIC WORKS	ROAD	Calabogie Rd	Cty Rd 63 (Stewartville Rd)-to-Hwy 17												\$ 226,133	\$ 226,133
PUBLIC WORKS	ROAD	Calabogie Rd	Dickson Rd-to-Hutson Rd	\$ 668,090												\$ 668,090
PUBLIC WORKS	ROAD	Calabogie Rd	Fleming Rd-to-Fraser Rd					\$ 413,280								\$ 413,280
PUBLIC WORKS	ROAD	Calabogie Rd	Fraser Rd-to-Riopelle Rd				\$ 1,024,800									\$ 1,024,800
PUBLIC WORKS	ROAD	Calabogie Rd	Goshen Rd-to-Nabarr Rd											\$ 240,686		\$ 240,686
PUBLIC WORKS	ROAD	Calabogie Rd	Hutson Rd-to-Goshen Rd	\$ 733,530												\$ 733,530
PUBLIC WORKS	ROAD	Calabogie Rd	Kubiseski Rd-to-Public Picnic Area N. Ent. (CA 4099)						\$ 514,080							\$ 514,080
PUBLIC WORKS	ROAD	Calabogie Rd	Mill St-to-Cty Rd 511 (Lanark Rd)												\$ 302,640	\$ 302,640
PUBLIC WORKS	ROAD	Calabogie Rd	Nabarr Rd-to-Cty Rd 63 (Stewartville Rd)											\$ 232,596		\$ 232,596
PUBLIC WORKS	ROAD	Calabogie Rd	Norway Lake Rd-to-Brydges Rd					\$ 655,200								\$ 655,200
PUBLIC WORKS	ROAD	Calabogie Rd	Public Picnic Area N. Entrance-to-Norway Lake Rd						\$ 1,122,240							\$ 1,122,240
PUBLIC WORKS	ROAD	Calabogie Rd	Riopelle Rd-to-Cty Rd 52 (Burnstown Rd)			\$ 698,280										\$ 698,280
PUBLIC WORKS	ROAD	Castleford Rd	Collins Rd-to-Eady Rd			\$ 973,255										\$ 973,255
PUBLIC WORKS	ROAD	Castleford Rd	Eady Rd-to-Ferguson Rd				\$ 642,620									\$ 642,620
PUBLIC WORKS	ROAD	Castleford Rd	Ferguson Rd-to-Humphries Rd				\$ 784,300									\$ 784,300
PUBLIC WORKS	ROAD	Castleford Rd	Humphries Rd-to-Cty Rd 1 (River Rd)				\$ 693,220									\$ 693,220
PUBLIC WORKS	ROAD	Castleford Rd	Hwy 17-to-Collins Rd			\$ 759,867										\$ 759,867
PUBLIC WORKS	ROAD	Centennial Lake Rd	2872 Centennial Lake Rd-to-Black Donald Access Point											\$ 254,280		\$ 254,280
PUBLIC WORKS	ROAD	Centennial Lake Rd	4126 Centennial Lake Rd-to-Matawatchan/Brougham Twp Line				\$ 1,656,360									\$ 1,656,360
PUBLIC WORKS	ROAD	Centennial Lake Rd	Black Donald Access Point-to-Deer Mountain Rd											\$ 669,240		\$ 669,240
PUBLIC WORKS	ROAD	Centennial Lake Rd	Centennial Lake Bdge S Exp Jnt-to-Morrow Lake Rd					\$ 860,280								\$ 860,280
PUBLIC WORKS	ROAD	Centennial Lake Rd	Chimo Rd North-to-Black Donald Rd											\$ 625,560		\$ 625,560
PUBLIC WORKS	ROAD	Centennial Lake Rd	Deer Mountain Rd-to-Chimo Rd North											\$ 639,600		\$ 639,600
PUBLIC WORKS	ROAD	Centennial Lake Rd	Matawatchan Rd-to-Centennial Lake Bdge N Exp Jnt								\$ 561,600					\$ 561,600
PUBLIC WORKS	ROAD	Centennial Lake Rd	Matawatchan/Brougham Twp Lir	\$ 951,460												\$ 951,460
PUBLIC WORKS	ROAD	Centennial Lake Rd	Morrow Lake Rd-to-4126 Centennial Lake Rd					\$ 736,160								\$ 736,160
PUBLIC WORKS	ROAD	Chenau Rd	Berts Rd-to-Queens Line								\$ 860,583					\$ 860,583
PUBLIC WORKS	ROAD	Chenau Rd	Camp Galilee Lane-to-Service Rd									\$ 638,765				\$ 638,765
PUBLIC WORKS	ROAD	Chenau Rd	Cty Rd 48 (Magnesium Rd)-to-Camp Galilee Lane				\$ 599,585									\$ 599,585
PUBLIC WORKS	ROAD	Chenau Rd	Hwy 17-to-Cty Rd 48 (Magnesium Rd)				\$ 487,291									\$ 487,291
PUBLIC WORKS	ROAD	Chenau Rd	Kerr Line-to-County/Quebec Boundary								\$ 502,530					\$ 502,530
PUBLIC WORKS	ROAD	Chenau Rd	Queens Line-to-Kerr Line Rd								\$ 828,604					\$ 828,604
PUBLIC WORKS	ROAD	Chenau Rd	Service Rd-to-Berts Rd									\$ 853,268				\$ 853,268
PUBLIC WORKS	ROAD	Cobden Rd	Barr Line-to-McPeak Line	\$ 439,586												\$ 439,586
PUBLIC WORKS	ROAD	Cobden Rd	Behm Line-to-Cobden Urban Beg	\$ 90,257												\$ 90,257
PUBLIC WORKS	ROAD	Cobden Rd	Cobden Urban Beginning-to-Hwy 17									\$ 572,571				\$ 572,571
PUBLIC WORKS	ROAD	Cobden Rd	Hwy 60/Cty Rd 9 (Bulger Rd)-to-P	\$ 503,100												\$ 503,100
PUBLIC WORKS	ROAD	Cobden Rd	McPeak Line-to-Behm Line	\$ 464,657												\$ 464,657
PUBLIC WORKS	ROAD	Cobden Rd	Pine Valley Rd-to-Barr Line	\$ 422,871												\$ 422,871
PUBLIC WORKS	ROAD	Combermere Rd	Chapeskie Rd-to-Kingdom Hall Rd								\$ 1,959,600					\$ 1,959,600
PUBLIC WORKS	ROAD	Combermere Rd	Chippewa Rd-to-Chapeskie Rd									\$ 1,694,101				\$ 1,694,101
PUBLIC WORKS	ROAD	Combermere Rd	Cty Rd 515 (Palmer Rd)-to-Pine Cliff Rd											\$ 1,062,383		\$ 1,062,383
PUBLIC WORKS	ROAD	Combermere Rd	Hastings County Line-to-Combermere South Urban Lt.									\$ 1,017,783				\$ 1,017,783
PUBLIC WORKS	ROAD	Combermere Rd	Kingdom Hall Rd-to-County Picnic Area Rd							\$ 1,278,974						\$ 1,278,974
PUBLIC WORKS	ROAD	Combermere Rd	Long Lake Rd-to-Chippewa Rd									\$ 893,307				\$ 893,307
PUBLIC WORKS	ROAD	Combermere Rd	Pine Cliff Rd-to-Long Lake Rd									\$ 1,057,251				\$ 1,057,251
PUBLIC WORKS	ROAD	Dafoe Rd	Lower Craigmont Rd-to-Cty Rd 62 (Combermere Rd)									\$ 258,960				\$ 258,960
PUBLIC WORKS	ROAD	Dafoe Rd	Peplinskie Rd-to-Serran Rd											\$ 82,680		\$ 82,680
PUBLIC WORKS	ROAD	Dafoe Rd	Raddcliffe Twp (Coulas Rd)-to-Peplinskie Rd											\$ 343,200		\$ 343,200
PUBLIC WORKS	ROAD	Dafoe Rd	Raglan Twp Boundary West-to-Raglan Twp Boundary North				\$ 727,600									\$ 727,600
PUBLIC WORKS	ROAD	Dafoe Rd	Serran Road-to-Lower Craigmont Rd									\$ 243,360				\$ 243,360
PUBLIC WORKS	ROAD	Daniel St. North	Arthur Street-to-CR 10 (Baskin Drive W)			\$ 209,629										\$ 209,629
PUBLIC WORKS	ROAD	Daniel St. North	Madawaska St-to-Michael St (left)			\$ 783,000										\$ 783,000
PUBLIC WORKS	ROAD	Daniel St. North	Michael St-to-Arthur Street			\$ 469,800										\$ 469,800
PUBLIC WORKS	ROAD	Deep River Road	Champlain St/ Glendale Ave-to-Ridge Road/Hillcrest Ave				\$ 676,362									\$ 676,362
PUBLIC WORKS	ROAD	Deep River Road	Huron St/Algonquin St-to-Champlain St											\$ 78,780		\$ 78,780
PUBLIC WORKS	ROAD	Deep River Road	Huron St/Algonquin St-to-Champ	\$ 668,610												\$ 668,610
PUBLIC WORKS	ROAD	Deep River Road	Hwy 17-to-Huron/Algonquin St											\$ 35,256		\$ 35,256
PUBLIC WORKS	ROAD	Division St	Alexandra Street-to-Cty Rd 1 (River/Elgin)											\$ 236,160		\$ 236,160
PUBLIC WORKS	ROAD	Division St	Baskin Drive West-to-Alexandra Street											\$ 245,280		\$ 245,280
PUBLIC WORKS	ROAD	Doran Rd	Airport Rd-to-Black Bay Rd							\$ 313,560						\$ 313,560
PUBLIC WORKS	ROAD	Doran Rd	Black Bay Rd-to-Cty Rd 37 (Murphy Rd)			\$ 668,640										\$ 668,640
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 14 (Witt Rd)-to-Zanders Rd									\$ 1,164,400				\$ 1,164,400
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 28 (Barron Canyon Rd)-to-Hwy 17					\$ 171,895								\$ 171,895
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 37 (Murphy Rd)-to-Herman St			\$ 220,400										\$ 220,400
PUBLIC WORKS	ROAD	Doran Rd	Cty Rd 58 (Round Lake Rd)-to-Lubitz Rd						\$ 1,016,193							\$ 1,016,193
PUBLIC WORKS	ROAD	Doran Rd	Forest Lea Rd-to-Cty Rd 28 (Barron Canyon Rd)				\$ 1,118,766									\$ 1,118,766
PUBLIC WORKS	ROAD	Doran Rd	Herman St-to-Cty Rd 51 (Petawawa Blvd)			\$ 377,000										\$ 377,000
PUBLIC WORKS	ROAD	Doran Rd	Hwy 17-to-Airport Rd							\$ 282,360						\$ 282,360
PUBLIC WORKS	ROAD	Doran Rd	Lubitz Rd-to-Forest Lea Rd					\$ 1,035,710								\$ 1,035,710

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	ROAD	Doran Rd	Sandy Beach Rd-to-Cty Rd 58 (Round Lake Rd)												\$ 1,012,000	\$ 1,012,000
PUBLIC WORKS	ROAD	Doran Rd	Zanders Rd-to-Sandy Beach Rd												\$ 1,027,180	\$ 1,027,180
PUBLIC WORKS	ROAD	Drive-In Rd	City of Pembroke (South Limits)-to-Wilson Rd										\$ 165,360			\$ 165,360
PUBLIC WORKS	ROAD	Drive-In Rd	Clearview Crescent-to-Spruce St East						\$ 141,120							\$ 141,120
PUBLIC WORKS	ROAD	Drive-In Rd	Elm St-to-Hwy 148						\$ 133,400							\$ 133,400
PUBLIC WORKS	ROAD	Drive-In Rd	Wilson Rd-to-Clearview Crescent										\$ 170,040			\$ 170,040
PUBLIC WORKS	ROAD	Dunn St	Biernacki St-to-Wilno St												\$ 414,120	\$ 414,120
PUBLIC WORKS	ROAD	Dunn St	Wilno St-to-Hwy 60												\$ 360,429	\$ 360,429
PUBLIC WORKS	ROAD	Elgin Street West	Madawaska & Elgin-to-Cty Rd 10 (Division St)							\$ 201,240						\$ 201,240
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Stewartville Urban Begins-to-Stewartville Urban Ends										\$ 107,520			\$ 107,520
PUBLIC WORKS	ROAD	Flatt Rapids Rd	Watts Line-to-Stewartville Urban Begins										\$ 115,200			\$ 115,200
PUBLIC WORKS	ROAD	Foresters Falls Rd	Beginning of rural-to-Grants Settlement Rd				\$ 906,120									\$ 906,120
PUBLIC WORKS	ROAD	Foresters Falls Rd	Beginning of semi-urban-to-Beginning of rural				\$ 461,450									\$ 461,450
PUBLIC WORKS	ROAD	Foresters Falls Rd	City Rd 21 (Beachburg Rd)-to-Government Rd												\$ 321,360	\$ 321,360
PUBLIC WORKS	ROAD	Foresters Falls Rd	City Rd 4 (Queens Line)-to-Cty Rd 21 (Beachburg Rd)												\$ 92,129	\$ 92,129
PUBLIC WORKS	ROAD	Foresters Falls Rd	Government Road-to-Harriet Street (urban begins)												\$ 45,886	\$ 45,886
PUBLIC WORKS	ROAD	Foresters Falls Rd	Gypsy Lane-to-Marjorie Rd												\$ 258,960	\$ 258,960
PUBLIC WORKS	ROAD	Foresters Falls Rd	Hwy 17-to-Gypsy Lane												\$ 162,240	\$ 162,240
PUBLIC WORKS	ROAD	Foresters Falls Rd	Marjorie Rd-to-Zion Line												\$ 280,800	\$ 280,800
PUBLIC WORKS	ROAD	Foresters Falls Rd	Zion Line-to-Cty Rd 4 (Queens Line)												\$ 363,480	\$ 363,480
PUBLIC WORKS	ROAD	Foymount Rd	B257-to-Lake Clear Rd	\$ 1,832,960												\$ -
PUBLIC WORKS	ROAD	Foymount Rd	Brudenell Village East Limit-to-Lorwell Lake Drive												\$ 394,680	\$ 394,680
PUBLIC WORKS	ROAD	Foymount Rd	Buelow Rd-to-Verch Rd												\$ 310,440	\$ 310,440
PUBLIC WORKS	ROAD	Foymount Rd	County Road 66-to-Brudenell East Limit												\$ 59,280	\$ 59,280
PUBLIC WORKS	ROAD	Foymount Rd	Cty Rd 515 (Quadeville Rd)-to-Sebastopol Dr			\$ 406,600										\$ 406,600
PUBLIC WORKS	ROAD	Foymount Rd	Cty Rd 64 (Opeongo Rd)-to-McCauley Mountain Rd			\$ 1,214,400										\$ 1,214,400
PUBLIC WORKS	ROAD	Foymount Rd	Donegal Rd-to-Spring Creek Rd			\$ 632,500										\$ 632,500
PUBLIC WORKS	ROAD	Foymount Rd	Hubers Rd-to-McCauley Mountai	\$ 915,450												\$ -
PUBLIC WORKS	ROAD	Foymount Rd	Lake Clear Rd-to-Buelow Rd												\$ 223,080	\$ 223,080
PUBLIC WORKS	ROAD	Foymount Rd	Lorwell Lake Drive-to-Hubers Rd												\$ 120,120	\$ 120,120
PUBLIC WORKS	ROAD	Foymount Rd	McCauley Mountain Rd-to-B257							\$ 388,306						\$ 388,306
PUBLIC WORKS	ROAD	Foymount Rd	McCauley Mountain Rd-to-Cty Rr	\$ 258,480												\$ -
PUBLIC WORKS	ROAD	Foymount Rd	Miller Rd (Heidemans Lumber)-to-Silver Lake Rd												\$ 394,680	\$ 394,680
PUBLIC WORKS	ROAD	Foymount Rd	Sand Rd-to-HWY 41			\$ 845,020										\$ 845,020
PUBLIC WORKS	ROAD	Foymount Rd	Sebastopol Dr-to-Cty Rd 64 (Opeongo Rd)			\$ 336,720										\$ 336,720
PUBLIC WORKS	ROAD	Foymount Rd	Silver Lake Rd-to-Donegal Rd			\$ 690,520										\$ 690,520
PUBLIC WORKS	ROAD	Foymount Rd	Spring Creek Rd-to-Sand Rd			\$ 648,070										\$ 648,070
PUBLIC WORKS	ROAD	Foymount Rd	Verch Rd-to-Miller Rd (Heidemans Lumber)												\$ 291,720	\$ 291,720
PUBLIC WORKS	ROAD	Gore Line	City Rd 12 (Westmeath Rd)-to-Jessie St												\$ 22,063	\$ 22,063
PUBLIC WORKS	ROAD	Gore Line	Nicolai Rd-to-Cty Rd 49 (Lapasse Rd)							\$ 820,476						\$ 820,476
PUBLIC WORKS	ROAD	Grattan Rd	Hwy 41-to-Perrault Rd							\$ 724,680						\$ 724,680
PUBLIC WORKS	ROAD	Grattan Rd	Perrault Rd-to-Scotch Bush Rd							\$ 1,427,400						\$ 1,427,400
PUBLIC WORKS	ROAD	Grattan Rd	Scotch Bush Rd-to-Bromley/Grattan Twp Line												\$ 614,191	\$ 614,191
PUBLIC WORKS	ROAD	Greenwood Rd	Cemetery Rd-to-Cty Rd 21 (Beachburg Rd)					\$ 472,416								\$ 472,416
PUBLIC WORKS	ROAD	Greenwood Rd	Cty Rd 21 (Beachburg Rd)-to-Cty Rd 24 (White Water Rd)												\$ 142,272	\$ 142,272
PUBLIC WORKS	ROAD	Greenwood Rd	Cty Rd 24 (White Water Rd)-to-Robinson Rd										\$ 170,040			\$ 170,040
PUBLIC WORKS	ROAD	Greenwood Rd	Hwy 17-to-Meath Hill Rd							\$ 318,720						\$ 318,720
PUBLIC WORKS	ROAD	Greenwood Rd	Meath Hill Rd-to-Cemetery Rd							\$ 900,000						\$ 900,000
PUBLIC WORKS	ROAD	Greenwood Rd	Robinson Rd-to-HWY 148							\$ 1,456,264						\$ 1,456,264
PUBLIC WORKS	ROAD	Haley Rd	Hwy 60-to-Orin Rd												\$ 1,083,736	\$ 1,083,736
PUBLIC WORKS	ROAD	Haley Rd	Orin Rd-to-Godfrey Rd												\$ 2,034,279	\$ 2,034,279
PUBLIC WORKS	ROAD	Highland Rd	Frank St-to-Cty Rd 2 (White Lake Rd)												\$ 890,560	\$ 890,560
PUBLIC WORKS	ROAD	Highland Rd	Renfrew/Lanark Line-to-Sawmill Road							\$ 235,560						\$ 235,560
PUBLIC WORKS	ROAD	Highland Rd	Sawmill Rd-to-Frank St												\$ 214,000	\$ 214,000
PUBLIC WORKS	ROAD	Jean Ave	Beginning of Urban-to-Boundary Rd E												\$ 127,600	\$ 127,600
PUBLIC WORKS	ROAD	Jean Ave	Cty Rd 36 (TV Tower Rd)-to-Beginning of Urban												\$ 430,100	\$ 430,100
PUBLIC WORKS	ROAD	John St.	County Picnic Area Rd-to-Barry's Bay South Limit			\$ 545,600										\$ 545,600
PUBLIC WORKS	ROAD	Lake Dore Rd	Hwy 60-to-St. John's Church Steps												\$ 63,024	\$ 63,024
PUBLIC WORKS	ROAD	Lake Dore Rd	Lovers Lane-to-Sperberg Rd												\$ 260,208	\$ 260,208
PUBLIC WORKS	ROAD	Lake Dore Rd	Sperberg Rd-to-Trail Blazers Rd	\$ 1,137,221												\$ -
PUBLIC WORKS	ROAD	Lake Dore Rd	Sperberg Rd-to-Trail Blazers Rd												\$ 1,153,174	\$ 1,153,174
PUBLIC WORKS	ROAD	Lake Dore Rd	St. John's Church Steps-to-Lovers Lane												\$ 185,952	\$ 185,952
PUBLIC WORKS	ROAD	Lake Dore Rd	Trail Blazers Rd-to-Black Creek Rd												\$ 1,065,636	\$ 1,065,636
PUBLIC WORKS	ROAD	Lanark Road	Bagot Long Lake Rd-to-Dolans Lane												\$ 958,920	\$ 958,920
PUBLIC WORKS	ROAD	Lanark Road	Barryvale Rd-to-Grassy Bay Rd					\$ 808,860								\$ 808,860
PUBLIC WORKS	ROAD	Lanark Road	Dolans Lane-to-Frost Lane							\$ 516,060						\$ 516,060
PUBLIC WORKS	ROAD	Lanark Road	Frost Lane-to-Stones Lake Rd							\$ 369,660						\$ 369,660
PUBLIC WORKS	ROAD	Lanark Road	Grassy Bay Rd-to-Madawaska River Bridge S Int							\$ 384,300						\$ 384,300
PUBLIC WORKS	ROAD	Lanark Road	Lanark/Renfrew County Line-to-Bagot Long Lake Rd												\$ 512,400	\$ 512,400
PUBLIC WORKS	ROAD	Lanark Road	Madawaska River Bridge N Int-to-Catologie Bridge S Exp. Int							\$ 69,540						\$ 69,540
PUBLIC WORKS	ROAD	Lanark Road	Stones Lake Rd-to-Barryvale Rd												\$ 387,960	\$ 387,960
PUBLIC WORKS	ROAD	Lapasse Rd	Cty Rd 21 (Beachburg Rd)-to-Glen Rd												\$ 277,344	\$ 277,344
PUBLIC WORKS	ROAD	Lapasse Rd	Cty Rd 31 (Lookout Rd)-to-Pleasant Valley Rd												\$ 235,560	\$ 235,560
PUBLIC WORKS	ROAD	Lapasse Rd	Glen Rd-to-Cty Rd 31 (Lookout Rd)												\$ 977,220	\$ 977,220
PUBLIC WORKS	ROAD	Lapasse Rd	Grants Settlement Rd-to-Cty Rd 50 (Gore Line)												\$ 998,990	\$ 998,990
PUBLIC WORKS	ROAD	Lapasse Rd	Hawthorne Rd-to-Grants Settlement Rd												\$ 332,280	\$ 332,280
PUBLIC WORKS	ROAD	Lapasse Rd	Pleasant Valley Rd-to-Hawthorne Rd												\$ 215,280	\$ 215,280
PUBLIC WORKS	ROAD	Laurentian Dr	Cty Rd 51 (Petawawa Blvd)-to-Silke Dr												\$ 698,280	\$ 698,280
PUBLIC WORKS	ROAD	Letterkeny Rd	Rockingham Rd-to-Cty Rd 66 (Opeongo Rd N)												\$ 1,831,098	\$ 1,831,098
PUBLIC WORKS	ROAD	Lochwinnoch Rd	Hwy 17-to-Thomson Rd												\$ 928,856	\$ 928,856
PUBLIC WORKS	ROAD	Lookout Rd	Cty Rd 49 (Lapasse Rd)-to-Desjardins Rd												\$ 1,138,260	\$ 1,138,260
PUBLIC WORKS	ROAD	Lookout Rd	Desjardins Rd-to-Lovers Lane												\$ 1,141,920	\$ 1,141,920
PUBLIC WORKS	ROAD	Lookout Rd	Lovers Lane-to-Cty Rd 12 (Westmeath Rd)												\$ 219,600	\$ 219,600
PUBLIC WORKS	ROAD	Madawaska Blvd	Arnprior Town Line-to-B258 E Exp Int				\$ 392,942									\$ 392,942
PUBLIC WORKS	ROAD	Madawaska Blvd	B258 W Exp Int-to-Daniel St												\$ 16,714	\$ 16,714
PUBLIC WORKS	ROAD	Madawaska Blvd	Connifer Lane-to-Herrick Drive				\$ 16,714									\$ 16,714

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	ROAD	Madawaska Blvd	Daniel St-to-Elgin St							\$ 117,000						\$ 117,000
PUBLIC WORKS	ROAD	Madawaska Blvd	Herrick Drive-to-Arnprior Town Limit (4 Lanes Begin)			\$ 73,543										\$ 73,543
PUBLIC WORKS	ROAD	Magnesium Rd	Hwy 653-to-Mine View Rd					\$ 320,099								\$ 320,099
PUBLIC WORKS	ROAD	Magnesium Rd	Mine View Rd-to-Cty Rd 4 (Queens Line)					\$ 429,062								\$ 429,062
PUBLIC WORKS	ROAD	Matawatchan Rd	4882 Matawatchan Rd-to-Cty Rd 65			\$ 1,637,199										\$ 1,637,199
PUBLIC WORKS	ROAD	McLean Dr	1887 McLean Dr						\$ 104,297							\$ 104,297
PUBLIC WORKS	ROAD	Mclean Dr	Libbys Rd-to-Scheel Dr						\$ 219,826							\$ 219,826
PUBLIC WORKS	ROAD	Mclean Dr	Scheel Dr-to-Cty Rd 3 (Usborne St)						\$ 370,656							\$ 370,656
PUBLIC WORKS	ROAD	Miller Rd	Clifford Sideroad-to-Cty Rd 6 (Lochwinnoch Rd)							\$ 319,200						\$ 319,200
PUBLIC WORKS	ROAD	Miller Rd	Hwy 17-to-Clifford Sideroad							\$ 957,600						\$ 957,600
PUBLIC WORKS	ROAD	misc. locations	INTERSECTION UPGRADES			\$ 250,000										\$ -
PUBLIC WORKS	ROAD	misc. locations	SCRATCH COAT			\$ 750,000										\$ -
PUBLIC WORKS	ROAD	Mountain Rd	Hwy 41-to-Wilberforce/Stafford Line									\$ 412,375				\$ 412,375
PUBLIC WORKS	ROAD	Mountain Rd	Micksburg Rd-to-Soike Rd									\$ 212,160				\$ 212,160
PUBLIC WORKS	ROAD	Mountain Rd	Snake River Line-to-Hwy 17			\$ 509,780										\$ -
PUBLIC WORKS	ROAD	Mountain Rd	Soike Rd-to-Stafford Third Line									\$ 212,160				\$ 212,160
PUBLIC WORKS	ROAD	Mountain Rd	Stafford Second Line-to-Snake R			\$ 481,060										\$ -
PUBLIC WORKS	ROAD	Mountain Rd	Stafford Third Line-to-Stafford Se			\$ 481,060										\$ -
PUBLIC WORKS	ROAD	Mountain Rd	Wilberforce/Stafford Line-to-Micksburg Rd							\$ 680,520						\$ 680,520
PUBLIC WORKS	ROAD	Mud Lake Rd	Cty Rd 24 (White Water Rd)-to-R			\$ 224,250										\$ -
PUBLIC WORKS	ROAD	Mud Lake Rd	McDonnell Bdge N Exp Jnt-to-Sav			\$ 215,904										\$ -
PUBLIC WORKS	ROAD	Mud Lake Rd	Robinson Rd-to-McDonnell Bdge			\$ 158,674										\$ -
PUBLIC WORKS	ROAD	Mud Lake Rd	Sawmill Rd-to-City of Pembroke			\$ 292,210										\$ -
PUBLIC WORKS	ROAD	Murphy Rd	Cty Rd 26 (Doran St)-to-Cty Rd 51			\$ 1,537,635										\$ -
PUBLIC WORKS	ROAD	Murphy Rd	Hwy 17-to-Cty Rd 26 (Doran St)												\$ 336,960	\$ 336,960
PUBLIC WORKS	ROAD	Opeongo Rd	Baptist Church Rd-to-Wieland Shore Rd			\$ 833,952										\$ 833,952
PUBLIC WORKS	ROAD	Opeongo Rd	Copp Rd-to-Cty Rd 68 (Letterkenny Rd)					\$ 830,820								\$ 830,820
PUBLIC WORKS	ROAD	Opeongo Rd	Cty Rd 512 (Foymount Rd)-to-Raddatz Rd			\$ 1,246,560										\$ 1,246,560
PUBLIC WORKS	ROAD	Opeongo Rd	Cty Rd 68 (Letterkenny Rd)-to-Cty Rd 512 (Foymount Rd)					\$ 794,220								\$ 794,220
PUBLIC WORKS	ROAD	Opeongo Rd	Doyle Mountain Rd-to-Renfrew County Forest Entrance					\$ 1,043,100								\$ 1,043,100
PUBLIC WORKS	ROAD	Opeongo Rd	Gierman Rd-to-Sebastopol/Gratt			\$ 1,269,457										\$ -
PUBLIC WORKS	ROAD	Opeongo Rd	Hopefield Rd-to-Doyle Mountain Rd					\$ 662,460								\$ 662,460
PUBLIC WORKS	ROAD	Opeongo Rd	Lake Clear Rd-to-Baptist Church Rd			\$ 548,688										\$ 548,688
PUBLIC WORKS	ROAD	Opeongo Rd	Opeongo Rd N-to-Hopefield Rd					\$ 292,800								\$ 292,800
PUBLIC WORKS	ROAD	Opeongo Rd	Raddatz Rd-to-Lake Clear Rd			\$ 1,048,320										\$ 1,048,320
PUBLIC WORKS	ROAD	Opeongo Rd	Renfrew County Forest Entrance-to-Copp Rd					\$ 841,800								\$ 841,800
PUBLIC WORKS	ROAD	Opeongo Rd	Sebastopol/Grattan Township Lir			\$ 517,304										\$ -
PUBLIC WORKS	ROAD	Opeongo Rd	Wieland Shore Rd-to-Gierman Rd			\$ 812,453										\$ -
PUBLIC WORKS	ROAD	Palmer Rd	Cty Rd 514 (Schutt Rd)-to-Wingle Rd									\$ 385,320				\$ 385,320
PUBLIC WORKS	ROAD	Palmer Rd	Cty Rd 62 (Combermere Rd)-to-R			\$ 360,761										\$ -
PUBLIC WORKS	ROAD	Palmer Rd	Eneas Creek Rd-to-Quadeville W Urban Limit					\$ 1,189,500								\$ 1,189,500
PUBLIC WORKS	ROAD	Palmer Rd	Finch Rd-to-Palmer Rapids Dam Rd			\$ 662,460										\$ 662,460
PUBLIC WORKS	ROAD	Palmer Rd	Guiney Rd-to-Eneas Creek Rd					\$ 618,540								\$ 618,540
PUBLIC WORKS	ROAD	Palmer Rd	Jewelville Bdge N Exp Jnt-to-Palmer Rapids S Urban Lmt			\$ 651,480										\$ 651,480
PUBLIC WORKS	ROAD	Palmer Rd	Latchford Bdge N Exp Jnt-to-Guiney Rd							\$ 363,480						\$ 363,480
PUBLIC WORKS	ROAD	Palmer Rd	McPhee Bay Rd-to-Finch Rd			\$ 753,746										\$ -
PUBLIC WORKS	ROAD	Palmer Rd	Palmer Rapids Dam Rd-to-Jewelville Bdge S Exp Jnt				\$ 356,580									\$ 356,580
PUBLIC WORKS	ROAD	Palmer Rd	Palmer Rapids N Urban Lmt-to-Cty Rd 514 (Schutt Road)											\$ 171,600		\$ 171,600
PUBLIC WORKS	ROAD	Palmer Rd	Palmer Rapids S Urban Lmt-to-Palmer Rapids N Urban Lmt											\$ 85,800		\$ 85,800
PUBLIC WORKS	ROAD	Palmer Rd	Riverside Dr-to-McPhee Bay Rd			\$ 797,442										\$ -
PUBLIC WORKS	ROAD	Palmer Rd	Wingle Rd-to-Latchford Bdge S Exp Jnt									\$ 153,720				\$ 153,720
PUBLIC WORKS	ROAD	Paquette Rd	Cty Rd 51 (Petawawa Blvd)-to-Hwy 417												\$ 779,520	\$ 779,520
PUBLIC WORKS	ROAD	Pembroke West	City of Pembroke West Limits-to-Cty Rd 42 (Forest Lea Rd)			\$ 628,959										\$ 628,959
PUBLIC WORKS	ROAD	Petawawa Blv	B Line Rd-to-Sharon Street								\$ 1,762,619					\$ 1,762,619
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 16 (Victoria St)-to-Petawawa River Bdge S Exp Jnt								\$ 120,000					\$ 120,000
PUBLIC WORKS	ROAD	Petawawa Blv	Cty Rd 26 (Doran St)-to-Cty Rd 16 (Victoria St)								\$ 600,000					\$ 600,000
PUBLIC WORKS	ROAD	Petawawa Blv	Petawawa River Bdge N Exp Jnt-to-Military Camp Rd								\$ 80,000					\$ 80,000
PUBLIC WORKS	ROAD	Quadeville Rd	Jessup Rd-to-Kargus Rd										\$ 863,760			\$ 863,760
PUBLIC WORKS	ROAD	Quadeville Rd	Kargus Rd-to-Sacred Heart Rd									\$ 408,720				\$ 408,720
PUBLIC WORKS	ROAD	Quadeville Rd	Quadeville E Urban Limit-to-Jessup Rd							\$ 779,580						\$ 779,580
PUBLIC WORKS	ROAD	Quadeville Rd	Quadeville W Urban Limit-to-Quadeville E Urban Limit					\$ 222,267								\$ 222,267
PUBLIC WORKS	ROAD	Quadeville Rd	Sacred Heart Rd-to-Yukes Dr									\$ 811,200				\$ 811,200
PUBLIC WORKS	ROAD	Quadeville Rd	Yukes Dr-to-Cty Rd 512 (Foymount Rd)								\$ 1,683,600					\$ 1,683,600
PUBLIC WORKS	ROAD	Queens Line	1890 Queens Line-to-Magnesium Rd (CR 48)				\$ 343,200									\$ 343,200
PUBLIC WORKS	ROAD	Queens Line	Acres Rd-to-Kahlsmith Rd				\$ 488,926									\$ 488,926
PUBLIC WORKS	ROAD	Queens Line	Cty Rd 48 (Magnesium Rd)-to-Acres Rd				\$ 529,509									\$ 529,509
PUBLIC WORKS	ROAD	Queens Line	Cty Rd 653 (Chenau Rd)-to-CA 1890										\$ 1,062,600			\$ 1,062,600
PUBLIC WORKS	ROAD	Queens Line	Kahlsmith Rd-to-Cty Rd 7 (Foresters Falls Rd)				\$ 397,800									\$ 397,800
PUBLIC WORKS	ROAD	Queens St	Hwy 60 (Killaloe Beginning)-to-Killaloe North Urban Limit				\$ 87,360									\$ 87,360
PUBLIC WORKS	ROAD	Queens St	Killaloe North Urban Limit-to-Killaloe South Urban Limit				\$ 212,160									\$ 212,160
PUBLIC WORKS	ROAD	Queens St	Killaloe South Urban Limit-to-Killaloe South Town Limit			\$ 210,021										\$ 210,021
PUBLIC WORKS	ROAD	Raglan St S	Graham Ave-to-Hwy 60 (Coombes St)											\$ 557,217		\$ 557,217
PUBLIC WORKS	ROAD	Ridge Road	Avon Road-to-Dalton St					\$ 66,857								\$ 66,857
PUBLIC WORKS	ROAD	Ridge Road	Champlain St-to-Deep River Road				\$ 616,430									\$ 616,430
PUBLIC WORKS	ROAD	Ridge Road	Champlain St-to-Deep River Roac			\$ 315,258	Carry Forward	\$ 310,258								\$ 310,258
PUBLIC WORKS	ROAD	Ridge Road	Dalton St-to-Champlain St					\$ 495,900								\$ 495,900
PUBLIC WORKS	ROAD	Ridge Road	Hwy 17-to-Avon Road						\$ 50,143							\$ 50,143
PUBLIC WORKS	ROAD	River Road	Braeside West Limit-to-Toner Road				\$ 279,240									\$ 279,240
PUBLIC WORKS	ROAD	River Road	County CP Trail-to-Castletford Bdg			\$ 922,351										\$ -
PUBLIC WORKS	ROAD	River Road	Cty Rd 10 (Division St)-to-Usborne St							\$ 109,111						\$ 109,111
PUBLIC WORKS	ROAD	River Road	Cty Rd 3 (Usborne St)-to-Braeside West Limit				\$ 109,869									\$ 109,869
PUBLIC WORKS	ROAD	River Road	Dochart St-to-Cty Rd 3 (Usborne St)				\$ 241,934									\$ 241,934
PUBLIC WORKS	ROAD	River Road	Henry Crescent-to-Lochwinnoch Rd											\$ 361,920		\$ 361,920
PUBLIC WORKS	ROAD	River Road	Lochwinnoch Rd-to-Storie Rd											\$ 185,640		\$ 185,640
PUBLIC WORKS	ROAD	River Road	Mast Rd-to-Henry Crescent											\$ 277,680		\$ 277,680
PUBLIC WORKS	ROAD	River Road	Moore St-to-Dochart St			\$ 1,138,830										\$ -

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	ROAD	River Road	Mullins Rd-to-Rex Lane								\$ 382,200					\$ 382,200
PUBLIC WORKS	ROAD	River Road	Rex Lane-to-Cty Rd 4 (Storyland Rd)								\$ 177,840					\$ 177,840
PUBLIC WORKS	ROAD	River Road	Storie Rd-to-County CP Trail											\$ 166,920		\$ 166,920
PUBLIC WORKS	ROAD	River Road	Toner Road-to-Mast Rd											\$ 436,800		\$ 436,800
PUBLIC WORKS	ROAD	River Road	Usborne St-to-Moore St											\$ 321,888		\$ 321,888
PUBLIC WORKS	ROAD	Rockingham Rd	2356 Rockingham-to-Diamond Lake Rd							\$ 1,104,222						\$ 1,104,222
PUBLIC WORKS	ROAD	Rockingham Rd	Cty Rd 515 (Palmer Rd)-to-2356 Rockingham								\$ 1,302,960					\$ 1,302,960
PUBLIC WORKS	ROAD	Rockingham Rd	Diamond Lake Rd-to-Dovetail Rd							\$ 566,436						\$ 566,436
PUBLIC WORKS	ROAD	Rockingham Rd	Dovetail Rd-to-Guiney Rd										\$ 749,934			\$ 749,934
PUBLIC WORKS	ROAD	Rockingham Rd	Guiney Rd-to-Letterkenny Rd						\$ 938,058							\$ 938,058
PUBLIC WORKS	ROAD	Round Lake Rd	1922 Round Lake Rd-to-John St North							\$ 536,360						\$ 536,360
PUBLIC WORKS	ROAD	Round Lake Rd	8265 Round Lake Rd-to-Kelly Lake Rd							\$ 708,400						\$ 708,400
PUBLIC WORKS	ROAD	Round Lake Rd	Bonnechere R Bdge E Exp Jnt-to-Dunnes Bay Lane			\$ 561,660										\$ 561,660
PUBLIC WORKS	ROAD	Round Lake Rd	Bucholtz Rd-to-Rahns Rd								\$ 1,187,510					\$ 1,187,510
PUBLIC WORKS	ROAD	Round Lake Rd	Byers Creek Bdge S Exp Jnt-to-Round Lake CenterUrban Begins											\$ 551,540		\$ 551,540
PUBLIC WORKS	ROAD	Round Lake Rd	C309 (Gariepy Creek Culvert)-to-Pakotina Trail										\$ 1,795,577			\$ 1,795,577
PUBLIC WORKS	ROAD	Round Lake Rd	Cty Rd 26 (Doran Rd)-to-Henan Road									\$ 1,080,527				\$ 1,080,527
PUBLIC WORKS	ROAD	Round Lake Rd	Cty Rd 67 (Simpson Pit Rd)-to-Round Lake Center N Boundary							\$ 313,200						\$ 313,200
PUBLIC WORKS	ROAD	Round Lake Rd	Dabers Rd-to-Bucholtz Rd								\$ 1,127,657					\$ 1,127,657
PUBLIC WORKS	ROAD	Round Lake Rd	Deer Trail Rd-to-Turners Rd												\$ 238,680	\$ 238,680
PUBLIC WORKS	ROAD	Round Lake Rd	Dunnes Bay Lane-to-Red Rock Rd			\$ 1,492,700										\$ 1,492,700
PUBLIC WORKS	ROAD	Round Lake Rd	Foy Park Corridor-to-Laurentian Valley Boundary												\$ 2,322,540	\$ 2,322,540
PUBLIC WORKS	ROAD	Round Lake Rd	John St North-to-Byers Creek Bdge N Exp Jnt							\$ 602,140						\$ 602,140
PUBLIC WORKS	ROAD	Round Lake Rd	Kelly Lake Rd-to-Long Lake Rd							\$ 1,163,800						\$ 1,163,800
PUBLIC WORKS	ROAD	Round Lake Rd	Rahns Rd-to-Cty Rd 26 (Doran Rd)									\$ 1,027,035				\$ 1,027,035
PUBLIC WORKS	ROAD	Round Lake Rd	Red Rock Rd-to-Foy Park Corridor			\$ 551,540										\$ 551,540
PUBLIC WORKS	ROAD	Round Lake Rd	Round Lake Center S Boundary-to-Cty Rd 67 (Simpson Pit Rd)							\$ 116,000						\$ 116,000
PUBLIC WORKS	ROAD	Round Lake Rd	Tramore Rd-to-1922 Round Lake Rd							\$ 1,482,580						\$ 1,482,580
PUBLIC WORKS	ROAD	Round Lake Rd	Turners Rd-to-Bonnechere R Bdge W Exp Jnt												\$ 154,440	\$ 154,440
PUBLIC WORKS	ROAD	Ruby Rd	Cty Rd 512 (Brudenell Rd)-to-Gor	\$ 1,472,166												\$ -
PUBLIC WORKS	ROAD	Ruby Rd	Gorman Rd-to-Wolfe Rd		\$ 1,007,836											\$ 1,007,836
PUBLIC WORKS	ROAD	Ruby Rd	Hoffman Rd-to-Shingwak Inamo (Reserve Boundary)					\$ 403,018								\$ 403,018
PUBLIC WORKS	ROAD	Ruby Rd	Hoffman Rd-to-Zadow Rd			\$ 831,970										\$ 831,970
PUBLIC WORKS	ROAD	Ruby Rd	Wolfe Rd-to-Hoffman Road			\$ 790,560										\$ 790,560
PUBLIC WORKS	ROAD	Ruby Rd	Zadow Rd-to-Hoffman Rd					\$ 938,947								\$ 938,947
PUBLIC WORKS	ROAD	Russelt Dr	Vanjumar Rd-to-Nieman Dr								\$ 1,602,490					\$ 1,602,490
PUBLIC WORKS	ROAD	Schutt Rd	Raglan Twp Dump-to-Cty Rd 515 (Palmer Rd)											\$ 61,906		\$ 61,906
PUBLIC WORKS	ROAD	Schutt Rd	Raglan White Lake Rd-to-Raglan Twp Dump Rd											\$ 1,199,434		\$ 1,199,434
PUBLIC WORKS	ROAD	Siberia Rd	710 Siberia Rd-to-Kartuzy Rd						\$ 336,000							\$ 336,000
PUBLIC WORKS	ROAD	Siberia Rd	Babinski Rd-to-Pipedream Lane					\$ 873,120								\$ 873,120
PUBLIC WORKS	ROAD	Siberia Rd	Bark Lake Dam Rd-to-Sunny Hill Rd			\$ 896,700										\$ 896,700
PUBLIC WORKS	ROAD	Siberia Rd	End of HMA-to-Bark Lake Dam Rd			\$ 196,880										\$ 196,880
PUBLIC WORKS	ROAD	Siberia Rd	Kartuzy Rd-to-Trader Lane							\$ 490,560						\$ 490,560
PUBLIC WORKS	ROAD	Siberia Rd	Pipedream Lane-to-Yakabuski Rd							\$ 463,104						\$ 463,104
PUBLIC WORKS	ROAD	Siberia Rd	River Rd-to-End of HMA			\$ 620,600										\$ 620,600
PUBLIC WORKS	ROAD	Siberia Rd	Sunny Hill Rd-to-Babinski Rd					\$ 742,335								\$ 742,335
PUBLIC WORKS	ROAD	Siberia Rd	Trader Lane-to-Biernacki St							\$ 376,503						\$ 376,503
PUBLIC WORKS	ROAD	Siberia Rd	Yakabuski Rd-to-710 Siberia Rd							\$ 396,480						\$ 396,480
PUBLIC WORKS	ROAD	Simpson Pit Rd	Buck Hill Rd-to-Cty Rd 58 (Round Lake Rd)										\$ 248,040			\$ 248,040
PUBLIC WORKS	ROAD	Simpson Pit Rd	Byers Creek Rd-to-Buck Hill Rd										\$ 383,493			\$ 383,493
PUBLIC WORKS	ROAD	Simpson Pit Rd	Hwy 60-to-Scenic Rd										\$ 324,123			\$ 324,123
PUBLIC WORKS	ROAD	Simpson Pit Rd	Mask Rd-to-Byers Creek Rd										\$ 332,146			\$ 332,146
PUBLIC WORKS	ROAD	Simpson Pit Rd	Scenic Rd-to-Mask Rd										\$ 322,519			\$ 322,519
PUBLIC WORKS	ROAD	Stewartville Rd	Flatt Rapids Rd-to-Maple Bend Rd					\$ 201,240								\$ 201,240
PUBLIC WORKS	ROAD	Stewartville Rd	Maple Bend Rd-to-Cty Rd 508 (Calabogie Rd)					\$ 280,800								\$ 280,800
PUBLIC WORKS	ROAD	Stone Road	1574 Stone Rd-to-Fulton Rd					\$ 112,342								\$ 112,342
PUBLIC WORKS	ROAD	Stone Road	Berlanquet Rd-to-Culhane Rd										\$ 305,760			\$ 305,760
PUBLIC WORKS	ROAD	Stone Road	Cty Rd 22 (Hyndford Rd)-to-Hwy 1	\$ 197,100												\$ -
PUBLIC WORKS	ROAD	Stone Road	Culhane Rd-to-1574 Stone Rd										\$ 223,080			\$ 223,080
PUBLIC WORKS	ROAD	Stone Road	Foy Rd-to-Berlanquet Rd										\$ 221,520			\$ 221,520
PUBLIC WORKS	ROAD	Stone Road	Fulton Rd-to-Kennelly Rd					\$ 396,240								\$ 396,240
PUBLIC WORKS	ROAD	Stone Road	Gallagher Rd-to-Cty Rd 22 (Hyndf	\$ 635,430												\$ -
PUBLIC WORKS	ROAD	Stone Road	Hwy 132-to-Foy Rd										\$ 447,720			\$ 447,720
PUBLIC WORKS	ROAD	Stone Road	Kennelly Rd-to-Mhusk Rd					\$ 218,355								\$ 218,355
PUBLIC WORKS	ROAD	Stone Road	Mhusk Rd-to-Gallagher Rd	\$ 1,098,540												\$ -
PUBLIC WORKS	ROAD	Storyland Road	Alex Lane-to-CR 653 (Chenaux Rd)											\$ 449,369		\$ 449,369
PUBLIC WORKS	ROAD	Storyland Road	Cty Rd 1 (River Rd)-to-Alex Lane			\$ 858,329										\$ 858,329
PUBLIC WORKS	ROAD	Storyland Road	Eady Rd-to-Cty Rd 1 (River Rd)			\$ 942,880										\$ 942,880
PUBLIC WORKS	ROAD	Storyland Road	Hwy 17-to-Eady Rd					\$ 276,900								\$ 276,900
PUBLIC WORKS	ROAD	Swish Rd	Hwy 17-to-Interprovincial Bdge S Exp Jnt												\$ 300,000	\$ 300,000
PUBLIC WORKS	ROAD	TV Tower Road	CPR Crossing-to-Cty Rd 42 (Forest Lea Rd)			\$ 974,678										\$ 974,678
PUBLIC WORKS	ROAD	TV Tower Road	Cty Rd 35 (Jean Ave)-to-CPR Crossing			\$ 1,222,543										\$ 1,222,543
PUBLIC WORKS	ROAD	Usborne Street	Cty Rd 1 (River Rd)-to-Braeside West Limits			\$ 793,327										\$ 793,327
PUBLIC WORKS	ROAD	Vanjumar Rd	Cty Rd 2 (White Lake Rd)-to-Russett Dr									\$ 84,240				\$ 84,240
PUBLIC WORKS	ROAD	various	INTERSECTION UPGRADES			\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 150,000	\$ 850,000
PUBLIC WORKS	ROAD	various	SCRATCH COAT			\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 7,500,000
PUBLIC WORKS	ROAD	Westmeath Rd	Old Mill Bridge Rd-to-Westmeath Twp Dump						\$ 1,378,160							\$ 1,378,160
PUBLIC WORKS	ROAD	Westmeath Rd	Urban Beginning-to-Cty Rd 50 (Gore Line)									\$ 135,319				\$ 135,319
PUBLIC WORKS	ROAD	Whelan Rd	Kenopic Rd-to-HWY 132						\$ 1,848,405							\$ 1,848,405
PUBLIC WORKS	ROAD	White Lake Road	Campbell Dr-to-Claybank Bdge E Exp Jnt											\$ 617,320		\$ 617,320
PUBLIC WORKS	ROAD	White Lake Road	Claybank Bdge W Exp Jnt-to-Young Rd											\$ 632,500		\$ 632,500
PUBLIC WORKS	ROAD	White Lake Road	Hwy 17-to-Cty Rd 45 (Vanjumar Dr)												\$ 545,200	\$ 545,200
PUBLIC WORKS	ROAD	White Lake Road	Waba Creek E Exp Jnt-to-Cty Rd 52 (Burnstown Rd)							\$ 59,280						\$ 59,280
PUBLIC WORKS	ROAD	White Lake Road	Young Rd-to-Mountain View Rd											\$ 1,544,960		\$ 1,544,960
PUBLIC WORKS	ROAD	White Water Rd	Hwy 17-to-Cty Rd 40 (Greenwood Rd)										\$ 404,040			\$ 404,040
PUBLIC WORKS	ROAD	White Water Rd	Hwy 41-to-Stafford Third Line						\$ 738,760							\$ 738,760

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck								\$ 70,000					\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck								\$ 70,000					\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck								\$ 70,000					\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck								\$ 70,000					\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck								\$ 70,000					\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck								\$ 70,000					\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck							\$ 70,000						\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck							\$ 70,000						\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck							\$ 70,000						\$ 70,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck	\$ 80,000												\$ -
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck	\$ 80,000												\$ -
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck									\$ 80,000				\$ 80,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck								\$ 80,000					\$ 80,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck					\$ 38,000	\$ 45,000							\$ 83,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck						\$ 45,000	\$ 42,000						\$ 87,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck									\$ 100,000				\$ 100,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck						\$ 70,000						\$ 70,000	\$ 140,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck						\$ 70,000						\$ 70,000	\$ 140,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck					\$ 70,000							\$ 70,000	\$ 140,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck												\$ 70,000	\$ 140,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck												\$ 70,000	\$ 140,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck			\$ 70,000									\$ 70,000	\$ 140,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck			\$ 70,000									\$ 70,000	\$ 140,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck												\$ 150,000	\$ 150,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck			\$ 80,000								\$ 70,000		\$ 150,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Pickup Truck			\$ 80,000						\$ 70,000				\$ 150,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Service Truck (Mechanic)					\$ 38,000								\$ 38,000
PUBLIC WORKS	VEHICLES	LIGHT VEHICLE	Service Van (Mechanic)										\$ 150,000			\$ 150,000
PUBLIC WORKS	VEHICLES	MEDIUM VEHICLE	3 Ton Truck	\$ 200,000												\$ -
PUBLIC WORKS	VEHICLES	MEDIUM VEHICLE	3 Ton Truck							\$ 200,000						\$ 200,000
PUBLIC WORKS	VEHICLES	MEDIUM VEHICLE	3 Ton Truck					\$ 200,000								\$ 200,000
PUBLIC WORKS	VEHICLES	MEDIUM VEHICLE	3 Ton Truck												\$ 300,000	\$ 500,000
PUBLIC WORKS	VEHICLES	MISC	2023 CF	\$ 2,756,000												\$ -
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Backhoe										\$ 185,000			\$ 185,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Backhoe						\$ 185,000							\$ 185,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Backhoe							\$ 185,000						\$ 185,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Backhoe									\$ 200,000				\$ 200,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Backhoe			\$ 185,000								\$ 200,000		\$ 385,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Bakchoe						\$ 185,000							\$ 185,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Excavator 16 ton					\$ 400,000								\$ 400,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Grader										\$ 400,000			\$ 400,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Loader						\$ 450,000							\$ 450,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Loader					\$ 450,000								\$ 450,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Loader 624K			\$ 450,000										\$ 450,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Skid Steer								\$ 300,000					\$ 300,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Tractor	\$ 125,000												\$ -
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Tractor					\$ 130,000								\$ 130,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Tractor											\$ 150,000		\$ 150,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	Tractor											\$ 150,000		\$ 150,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	W/Excavator												\$ 450,000	\$ 450,000
PUBLIC WORKS	VEHICLES	TRACTOR/LOADER/GRADER	W/Excavator												\$ 450,000	\$ 450,000
PUBLIC WORKS	VEHICLES	TRAILER	18' Utility Trailer								\$ 20,000			\$ 550,000		\$ 550,000
PUBLIC WORKS	VEHICLES	TRAILER	20 ton tag float-GOSH	\$ 70,000	Carry Forward	\$ 70,000										\$ 70,000
PUBLIC WORKS	VEHICLES	TRAILER	20 ton tag float-WWRP	\$ 50,000												\$ -
PUBLIC WORKS	VEHICLES	TRAILER	30 ton tag float-WWRP									\$ 100,000			\$ 100,000	\$ 200,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo					\$ 15,000								\$ 15,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo					\$ 20,000								\$ 20,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo CP	\$ 15,000												\$ -
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo CP											\$ 25,000		\$ 25,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo GP	\$ 15,000												\$ -
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo GP											\$ 25,000		\$ 25,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo SWP									\$ 15,000				\$ 15,000
PUBLIC WORKS	VEHICLES	TRAILER	Enclosed cargo WWRP						\$ 15,000						\$ 30,000	\$ 45,000
RENFREW COUNTY HOUSING	BUILDING	0749_26 Spruce Street - (3) Townhome Blk	B2020 - Exterior Windows			\$ 150,000										\$ 150,000
RENFREW COUNTY HOUSING	BUILDING	0749_26 Spruce Street - (3) Townhome Blk	B2030 - Exterior Doors			\$ 32,000										\$ 32,000
RENFREW COUNTY HOUSING	BUILDING	0749_26 Spruce Street - (3) Townhome Blk	B2030 - Exterior Doors			\$ 70,000										\$ 70,000
RENFREW COUNTY HOUSING	BUILDING	0749_26 Spruce Street - (3) Townhome Blk	B30 - Roofing			\$ 100,000										\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	1 MacKercher Drive	B2030 - Exterior Doors						\$ 86,250							\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	1 MacKercher Drive	C1060 - Kitchen Refurbishment										\$ 115,000			\$ 115,000
RENFREW COUNTY HOUSING	BUILDING	1030-1106 Lea St - (4) Townhome Blocks	B2010 - Exterior Walls					\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000				\$ 750,000	\$ 3,750,000
RENFREW COUNTY HOUSING	BUILDING	1030-1106 Lea St - (4) Townhome Blocks	C1060 - Kitchen Refurbishment			\$ 254,541										\$ 254,541
RENFREW COUNTY HOUSING	BUILDING	1030-1106 Lea St - Shop	A10 - Foundations			\$ 25,000										\$ 25,000
RENFREW COUNTY HOUSING	BUILDING	1030-1106 Lea St - Site	G2020 - Parking Lots									\$ 35,190				\$ 35,190
RENFREW COUNTY HOUSING	BUILDING	1110-1144 Lea St - (2) Townhome Blocks	B2010 - Exterior Walls			\$ 200,000	\$ 750,000									\$ 950,000
RENFREW COUNTY HOUSING	BUILDING	1110-1144 Lea St - (2) Townhome Blocks	B30 - Roofing											\$ 161,000		\$ 161,000
RENFREW COUNTY HOUSING	BUILDING	1110-1144 Lea St - (2) Townhome Blocks	C1060 - Kitchen Refurbishment						\$ 116,127							\$ 116,127
RENFREW COUNTY HOUSING	BUILDING	130-144 Fraser, 135-147 Arnolds, 520-546	B2010 - Exterior Walls					\$ 57,500								\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	130-144 Fraser, 135-147 Arnolds, 520-546	B30 - Roofing									\$ 102,051				\$ 102,051
RENFREW COUNTY HOUSING	BUILDING	130-144 Fraser, 135-147 Arnolds, 520-546	C1060 - Kitchen Refurbishment						\$ 211,140							\$ 211,140
RENFREW COUNTY HOUSING	BUILDING	130-144 Fraser, 135-147 Arnolds, 520-546	Landscaping				\$ 100,000									\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	135 Francis Renfrew	demolish, rebuild expansion			\$ 837,060										\$ 837,060
RENFREW COUNTY HOUSING	BUILDING	136-148 Vimy Blvd S	D3023 - Furnaces			\$ 69,000										\$ 69,000

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
RENFREW COUNTY HOUSING	BUILDING	143-157 Vimy Blvd S	D3023 - Furnaces								\$ 69,000					\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth St. N. PEMBROKE	B1013 - Balcony Construction	\$ 34,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth Street North	B2030 - Exterior Doors									\$ 115,000				\$ 115,000
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth Street North	B30 - Roofing									\$ 28,750				\$ 28,750
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth Street North	D5013 - Main Electrical Service and Distribution						\$ 74,750							\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	150 Elizabeth Street North	G2020 - Parking Lots				\$ 40,940									\$ 40,940
RENFREW COUNTY HOUSING	BUILDING	174/178,202 Massey, 220/350 Arith Blvd	C1060 - Kitchen Refurbishment				\$ 211,140									\$ 211,140
RENFREW COUNTY HOUSING	BUILDING	174/178,202 Massey, 220/350 Arith Blvd	G2020 - Parking Lots								\$ 86,250				\$ 52,785	\$ 139,035
RENFREW COUNTY HOUSING	BUILDING	174/178,202 Massey, 220/350 Arith Blvd	G2050 - Landscaping			\$ 35,190								\$ 69,000		\$ 104,190
RENFREW COUNTY HOUSING	BUILDING	177-213 Allan Dr, 178-244 Wilfred Cres - (B2010 - Exterior Walls							\$ 105,570						\$ 105,570
RENFREW COUNTY HOUSING	BUILDING	177-213 Allan Dr, 178-244 Wilfred Cres - (C1060 - Kitchen Refurbishment			\$ 30,600				\$ 230,000						\$ 260,600
RENFREW COUNTY HOUSING	BUILDING	19 Smith Street	C1060 - Kitchen Refurbishment					\$ 103,500								\$ 103,500
RENFREW COUNTY HOUSING	BUILDING	19 Smith Street BEACHBURG	B2030 - Exterior Doors	\$ 86,250												\$ -
RENFREW COUNTY HOUSING	BUILDING	199-201 Wilfred Cres, 208-307 Edward St	C1060 - Kitchen Refurbishment									\$ 230,000				\$ 230,000
RENFREW COUNTY HOUSING	BUILDING	200-240 Reynolds Ave, 966-982 Bronx St	Exterior Doors			\$ 100,000										\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	200-240 Reynolds Ave, 966-982 Bronx St	G2020 - Parking Lots				\$ 46,000									\$ 46,000
RENFREW COUNTY HOUSING	BUILDING	204 - 242 Cecil Street PEMBROKE	G2050 - Landscaping	\$ 30,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	204/206-240/242 Cecil Street - (18) Duple	B30 - Roofing			\$ 40,000										\$ 40,000
RENFREW COUNTY HOUSING	BUILDING	204/206-240/242 Cecil Street - (18) Duple	G2050 - Landscaping				\$ 50,000									\$ 50,000
RENFREW COUNTY HOUSING	BUILDING	206-251 Oak Cres, 596-598 Frank Dench S	B30 - Roofing				\$ 207,000									\$ 207,000
RENFREW COUNTY HOUSING	BUILDING	229/231 Albert Street	B2010 - Exterior Walls					\$ 30,498								\$ 30,498
RENFREW COUNTY HOUSING	BUILDING	229/231 Albert Street	B2030 - Exterior Doors						\$ 172,500							\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	229/231 Albert Street	B30 - Roofing						\$ 103,500							\$ 103,500
RENFREW COUNTY HOUSING	BUILDING	229-231 Albert Street ARNPRIOR	B2010 - Exterior Walls	\$ 25,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	236 Hall	New Furnace and Ductwork	\$ 120,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	236 Hall Avenue	B2020 - Exterior Windows				\$ 117,300									\$ 117,300
RENFREW COUNTY HOUSING	BUILDING	236 Hall Avenue	B2030 - Exterior Doors							\$ 230,000						\$ 230,000
RENFREW COUNTY HOUSING	BUILDING	236 Hall Avenue	Parking lot			\$ 150,000										\$ 150,000
RENFREW COUNTY HOUSING	BUILDING	26 Spruce	New Furnace and Ductwork	\$ 75,285												\$ -
RENFREW COUNTY HOUSING	BUILDING	26 Spruce ARNPRIOR	G2049-B - Sheds	\$ 40,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	26 Spruce Street - Apartment	B2030 - Exterior Doors			\$ 115,000										\$ 115,000
RENFREW COUNTY HOUSING	BUILDING	26 Spruce Street - Apartment	B30 - Roofing			\$ 86,250										\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	26 Spruce Street - Apartment	C1060 - Kitchen Refurbishment					\$ 121,900								\$ 121,900
RENFREW COUNTY HOUSING	BUILDING	26 Spruce Street - Apartment	D3058-D - Make-Up AHU	\$ 70,380												\$ 70,380
RENFREW COUNTY HOUSING	BUILDING	26 Spruce Street - Apartment	G2049-B - Sheds			\$ 40,000										\$ 40,000
RENFREW COUNTY HOUSING	BUILDING	26 Spruce Street - Apartment	Parking lot			\$ 40,000										\$ 40,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	A20 - Basement Construction											\$ 207,000		\$ 207,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	B1013 - Balcony Construction									\$ 345,000				\$ 345,000
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	B2010 - Exterior Walls							\$ 74,750						\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	B2030 - Exterior Doors	\$ 330,625												\$ 330,625
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	B30 - Roofing						\$ 109,250							\$ 109,250
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	D3058-D - Make-Up AHU				\$ 92,084									\$ 92,084
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	D3058-D - Make-Up AHU				\$ 92,084									\$ 92,084
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North	D4010 - Sprinklers				\$ 57,500									\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North - Site	26 Spruce Street - Apartment			\$ 63,250										\$ 63,250
RENFREW COUNTY HOUSING	BUILDING	260 Elizabeth Street North - Site	G2020 - Parking Lots					\$ 52,785								\$ 52,785
RENFREW COUNTY HOUSING	BUILDING	400 Nelson Street	C1070 - Bathroom Refurbishment				\$ 53,040									\$ 53,040
RENFREW COUNTY HOUSING	BUILDING	400 Nelson Street	D5013 - Main Electrical Service and Distribution				\$ 34,500									\$ 34,500
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard	A10 - Foundations			\$ 300,000										\$ 300,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard	A10 - Foundations			\$ 100,000									\$ 250,000	\$ 350,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard	B2010 - Exterior Walls			\$ 60,000										\$ 60,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard	B30 - Roofing										\$ 178,270			\$ 178,270
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard	C1060 - Kitchen Refurbishment							\$ 299,000						\$ 299,000
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard	D1010 - Elevators & Lifts	\$ 29,900										\$ 172,500		\$ 202,400
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard RENFREW	A10 - Foundations	\$ 300,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	41 Vimy Boulevard RENFREW	B2010 - Exterior Walls	\$ 60,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	41-103 Fourth Ave, 74-82 Riverview Dr - (2	A20 - Basement Construction			\$ 75,000										\$ 75,000
RENFREW COUNTY HOUSING	BUILDING	41-103 Fourth Ave, 74-82 Riverview Dr - (2	D3023 - Furnaces			\$ 50,608										\$ 50,608
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street	B2010 - Exterior Walls							\$ 57,500						\$ 57,500
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street	C1060 - Kitchen Refurbishment					\$ 92,000								\$ 92,000
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street	D3041 - Air Distribution Systems				\$ 38,709									\$ 38,709
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street	Driveway Paving				\$ 100,000									\$ 100,000
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street	G2020 - Parking Lots	\$ 25,000												\$ 25,000
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street	G2030 - Pedestrian Paving			\$ 21,114										\$ 21,114
RENFREW COUNTY HOUSING	BUILDING	425 Nelson Street	Roof											\$ 138,000		\$ 138,000
RENFREW COUNTY HOUSING	BUILDING	435-481 Nelson St - (6) Townhome Blocks	C1060 - Kitchen Refurbishment							\$ 175,950						\$ 175,950
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street	B2010 - Exterior Walls							\$ 37,536						\$ 37,536
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street	B2020 - Exterior Windows											\$ 69,000		\$ 69,000
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street	B30 - Roofing							\$ 86,250						\$ 86,250
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street	D4010 - Sprinklers							\$ 74,750						\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	44 Lorne Street RENFREW	Extension to garage at Lorne	\$ 50,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	510 MacKay Street	B30 - Roofing					\$ 46,000								\$ 46,000
RENFREW COUNTY HOUSING	BUILDING	510 MacKay Street	B30 - Roofing								\$ 109,250					\$ 109,250
RENFREW COUNTY HOUSING	BUILDING	510 MacKay Street	C1060 - Kitchen Refurbishment								\$ 321,989					\$ 321,989
RENFREW COUNTY HOUSING	BUILDING	510 McKay	Balcony Repairs	\$ 50,000												\$ 50,000
RENFREW COUNTY HOUSING	BUILDING	515 River Road	B30 - Roofing								\$ 56,891					\$ 56,891
RENFREW COUNTY HOUSING	BUILDING	55 Poplar Street	C1060 - Kitchen Refurbishment								\$ 98,532					\$ 98,532
RENFREW COUNTY HOUSING	BUILDING	59 Wallace Street	B2010 - Exterior Walls							\$ 34,017						\$ 34,017
RENFREW COUNTY HOUSING	BUILDING	59 Wallace Street	C1060 - Kitchen Refurbishment			\$ 184,000										\$ 184,000
RENFREW COUNTY HOUSING	BUILDING	59 Wallace Street EGANVILLE	C1060 - Kitchen Refurbishment	\$ 184,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Rapids Rd.	New Balcony Doors and Decks	\$ 130,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Rapids Road	B2020 - Exterior Windows									\$ 32,200				\$ 32,200
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Rapids Road	B2030 - Exterior Doors			\$ 63,250										\$ 63,250
RENFREW COUNTY HOUSING	BUILDING	5967 Palmer Rapids Road	B30 - Roofing							\$ 51,612						\$ 51,612
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street	B2030 - Exterior Doors			\$ 40,000										\$ 40,000
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street	C1060 - Kitchen Refurbishment							\$ 217,005				\$ 241,500		\$ 458,505

DEPARTMENT DIVISION	DESCRIPTION	LOCATION/OTHER DESCRIPTION	PROJECT	2024	Status	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street	D3058-D - Make-Up AHU					\$ 93,840								\$ 93,840
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street	Electrical			\$ 30,000										\$ 30,000
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street	Parking lot				\$ 75,000									\$ 75,000
RENFREW COUNTY HOUSING	BUILDING	63 Russell Street ARNPRIOR	B30 - Roofing	\$ 30,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	72 Sullivan Crescent ARNPRIOR	B2010 - Exterior Walls	\$ 25,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	75 Stafford	HVAC - New system - Electric											\$ 150,000		\$ 150,000
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street	B30 - Roofing											\$ 81,600		\$ 81,600
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street - Site	G2020 - Parking Lots					\$ 34,500								\$ 34,500
RENFREW COUNTY HOUSING	BUILDING	75 Stafford Street - Site	G2049-B - Sheds			\$ 52,785										\$ 52,785
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street	Balcony doors						\$ 218,500				\$ 115,000			\$ 333,500
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street	D4010 - Sprinklers				\$ 74,750									\$ 74,750
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street	Parking lot						\$ 172,500							\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	8 Burwash Street	Parking lot							\$ 172,500						\$ 172,500
RENFREW COUNTY HOUSING	BUILDING	Allan Ave, Archibald Ave, Francis St, Georg A20	Basement Construction				\$ 34,680								\$ 92,000	\$ 126,680
RENFREW COUNTY HOUSING	BUILDING	Allan Ave, Archibald Ave, Francis St, Georg B2030	Exterior Doors									\$ 36,363				\$ 36,363
RENFREW COUNTY HOUSING	BUILDING	Allan Ave, Archibald Ave, Francis St, Georg B30	Roofing												\$ 227,500	\$ 227,500
RENFREW COUNTY HOUSING	BUILDING	Allan Ave, Archibald Ave, Francis St, Georg C1060	Kitchen Refurbishment										\$ 287,500			\$ 287,500
RENFREW COUNTY HOUSING	BUILDING	Allan Dr/Wilfred Cresc./Edward St	New Kitchens	\$ 75,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	Bronx/Reynolds	New Exterior Doors	\$ 75,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	Lee Douglas Build		\$ 1,300,000												\$ -
RENFREW COUNTY HOUSING	BUILDING	New build or conversion		\$ 613,355												\$ -
RENFREW COUNTY HOUSING	BUILDING	Security camera replacement	Replacing the cameras in buildings			\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000						\$ 375,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	FORD F-150 4X4							\$ 65,000						\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	FORD TRANSIT VAN						\$ 60,000							\$ 60,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP Chevrolet Silverado WT4WC						\$ 65,000							\$ 65,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP Chevrolet Silverado WT4WC					\$ 65,000							\$ 65,000	\$ 130,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	TRUCK PICKUP DODGE RAM 2500 4 X 4			\$ 80,000							\$ 65,000			\$ 145,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN	\$ 70,000												\$ -
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN		\$ 80,000									\$ 60,000		\$ 140,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN									\$ 60,000				\$ 60,000
RENFREW COUNTY HOUSING	VEHICLES	LIGHT VEHICLE	VAN MTCE NISSAN							\$ 60,000						\$ 60,000
RENFREW COUNTY HOUSING	VEHICLES	mtce van	mtce van			\$ 75,000										\$ 75,000
RENFREW COUNTY HOUSING	VEHICLES	TRACTOR/LOADER/GRADER	Tractor 510 MacKay/515 River Rd			\$ 25,000										\$ 25,000
				\$ 55,402,946		\$ 55,188,551	\$ 48,162,057	\$ 38,567,360	\$ 36,597,151	\$ 40,479,102	\$ 40,289,341	\$ 37,084,399	\$ 33,653,364	\$ 34,402,580	\$ 36,591,710	\$ 401,015,616

10 Year Long Term Financial Plan

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
10 YEAR CAPITAL PLAN	\$ 55,188,551	\$ 48,162,057	\$ 38,567,360	\$ 36,597,151	\$ 40,479,102	\$ 40,289,341	\$ 37,084,399	\$ 33,653,364	\$ 34,402,580	\$ 36,591,710	\$ 401,015,616
INFLATION ADJUSTED CAPITAL PLAN	\$ 55,188,551	\$ 49,125,298	\$ 40,125,481	\$ 38,837,189	\$ 43,815,882	\$ 44,482,688	\$ 41,763,057	\$ 38,657,137	\$ 40,308,106	\$ 43,730,481	\$ 436,033,870
OPENING RESERVE	\$33,107,684	\$12,863,277	\$6,440,124	\$4,040,918	\$1,935,879	\$1,399,524	\$2,507,671	\$304,802	\$3,512,439	\$8,449,036	\$33,107,684
PROCEEDS FROM DEBENTURES	\$5,500,000	\$14,100,000	\$8,500,000	\$5,100,000	\$9,000,000	\$9,490,509	\$0	\$0	\$0	\$0	\$51,690,509
DEBT SERVICING COSTS	(\$2,857,577)	(\$3,498,575)	(\$5,943,826)	(\$6,652,450)	(\$6,965,074)	(\$8,013,074)	(\$8,684,413)	(\$8,225,826)	(\$8,027,898)	(\$7,681,250)	(\$66,549,966)
FUNDING AND GRANTS	\$9,997,354	\$6,497,354	\$6,617,234	\$6,617,234	\$6,617,234	\$6,617,234	\$6,617,234	\$6,617,234	\$6,617,234	\$6,617,234	\$69,432,580
CITY OF PEMBROKE COST SHARE	\$182,000	\$481,000	\$430,500	\$545,000	\$505,000	\$373,800	\$1,505,000	\$351,000	\$533,000	\$716,000	\$5,622,300
LEVY CONTRIBUTIONS	\$22,122,367	\$25,122,367	\$28,122,367	\$31,122,367	\$34,122,367	\$37,122,367	\$40,122,367	\$43,122,367	\$46,122,367	\$49,122,367	\$356,223,670
CAPITAL SPENDING - 10 YEAR PLAN	(\$55,188,551)	(\$49,125,298)	(\$40,125,481)	(\$38,837,189)	(\$43,815,882)	(\$44,482,688)	(\$41,763,057)	(\$38,657,137)	(\$40,308,106)	(\$43,730,481)	(\$436,033,870)
CLOSING RESERVE BALANCE	\$12,863,277	\$6,440,124	\$4,040,918	\$1,935,879	\$1,399,524	\$2,507,671	\$304,802	\$3,512,439	\$8,449,036	\$13,492,906	\$13,492,906



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2025 CAPITAL ADVANCEMENT PLAN

ASSET MANAGEMENT PLAN AND LONG TERM FINANCIAL PLAN 2025 UPDATE

Agenda

1. Refresher of Asset Management Plan & Long Term Financial Plan 3.0 (May 2024).
2. Update for the 2025-2034 period.
3. Potential Service Level Enhancements:
 - a) Pembroke Ambulance Base;
 - b) RCHC Renewal; and
 - c) Algonquin Trail.
4. Pre-Budget Approval Requests.

Refresher of AMP & LTFP 3.0

What About Growth?

In May 2024, County Council approved a two prong approach to address the infrastructure pressures related to growth.

1. Infrastructure Expansion Policy - allows local municipalities to plan for inclusion of works in the County's Asset Management Plan, sets consistent responsibilities for costs, and stops impeding growth.
2. Creation of a Growth Reserve to pay for these projects – growth to pay for growth.

Note: direction was provided to defer the decision on implementing development charges

Refresher of AMP & LTFP 3.0

Infrastructure Expansion Policy GA-14

The County's AMP is shared annually with local municipalities. The Policy sets timelines for notice of changes to our 10 year Capital Plan:

1. Major Scope Change (>50% cost increase) – Three (3) years notice;
2. Minor Scope Change (<50% cost increase) – One (1) year notice; and
3. Adding Local Works Only – Notice in January of Project year.

Refresher of AMP & LTFP 3.0

Growth Reserve

Beginning in 2025, all (or a portion) of the weighted Current Value Assessment (CVA) growth revenue for the previous year (2024 new buildings available to be taxed in the 2025 year) will be contributed to the Growth Reserve.

The general principle is that new buildings provide new taxation revenue to the County, but they also put additional pressure on County services. This would see the first year of revenue from a new building contributed toward the cost of upgrading County services. **Growth pays for Growth.**

This would average approximately \$850,000 per year (historical average is ~1.5% CVA growth, 2024 was 3.06% or \$1.6M).

It would provide the funding (or a portion of the funding) for those projects that are identified in the Infrastructure Expansion Policy.

Refresher of AMP & LTFP 3.0

Asset Management Plan

Spending \$404M over 10 years (2024-2033) to achieve:

- 100% compliance with all Legislation;
- 60% average PCI on Roads (reduced from 70% in 2024);
- 68% average BCI on Bridges and Culverts;
- 6% FCI on Admin Buildings;
- 4% FCI on Long Term Care Homes;
- 10% FCI on Public Works Garages;
- 10% FCI on Social Housing (**not achieved**);
- Fair rating on all vehicles; and
- Fair rating on all equipment.

Refresher of AMP & LTFP 3.0

Long Term Financial Plan

Fund \$404M over 10 years (2024-2033) by:

- **Debenture projects with a cost greater than \$4M.**
- **Maintain Federal/Provincial funding at \$6.8M/year.**
- **Increase contributions to Capital Reserves by \$3M per year, beginning with the 2024 budgeted contribution of \$19M and rising to \$46M by 2033.**

Refresher of AMP & LTFP 3.0

Levy Contribution **Example**

2025 planned levy contribution for Capital Reserves: \$22,122,367
 (\$3 million increase over 2024)

Reduce contribution required by:

Prior year surplus/increased opening reserves:

\$(500,000)

Unfinished capital projects:

\$(2,000,000)

Increased Provincial funding: ~~\$(750,000)~~ (\$3,250,000)

Increase contribution by:

Capital work carryforward: \$2,000,000

Increased inflation over estimated:

\$40,000

\$2,040,000

2025 budget for Capital Reserve contribution: \$20,912,367

Refresher of AMP & LTFP 3.0

Key Takeaways

Weighted CVA Growth is being contributed to a dedicated Growth Reserve to fund new projects, as per the Infrastructure Expansion Policy.

Average Pavement Condition Index (PCI) on roads will decline from the current 72% to 60% over the long term (100% = perfect).

Facility Condition Index (FCI) for the RCHC housing portfolio will remain worse than the target of 15% (0% = perfect).

Federal/Provincial Funding of \$6.8M per year.

Debenture projects as required, mainly those greater than \$4M.

Increase Capital Reserve contributions by \$3M per year (~5% levy increase for 2024).

Asset Management Plan Update

What's changed in our Capital Plan since May?

Capital Costs

As our Plan is a 10 year rolling plan, we no longer have 2024 and have added the 2034 year:



Asset Management Plan Update

What's changed in our Capital Plan since May?

- 2025 **\$6.7M** increase
 - \$6.3M in unfinished work being carried forward
 - \$800K increase in RCHC - 135 Francis Street, Renfrew
- 2026 **\$3.9M** increase
 - \$2M Algonquin Trail Bridge 0.6km west of Crossing Road
 - \$750K 1110-1144 Lea Street Pembroke (RCHC)
- 2027 **\$600K** decrease
- 2028 **\$400K** increase
- 2029 **\$650K** decrease
- 2030 **\$1M** increase
- 2031 **\$800K** decrease
- 2032 **\$1.6M** decrease
- 2033 **\$150K** decrease
- 2034 – year 10 added with **\$44M** in capital

Asset Management Plan Update

Spending \$401M (\$436M inflation adjusted) over 10 years (2025-2034) to achieve:

- 100% compliance with all Legislation ✓
- 60% average PCI on Roads ✓
 - (Anticipated 2034 = PCI 67.7)
- 68% average BCI on Bridges and Culverts ✓
 - (Anticipated 2034 = 69.2 for bridges, 71.5 for culverts)
- 6% FCI on Admin Buildings ✓
- 4% FCI on Long Term Care Homes ✓
- 10% FCI on Public Works garages ✓
- 10% FCI on Social Housing ✗ (not achieved)
- Fair rating on all vehicles ✓
- Fair rating on all equipment ✓

Long Term Financial Plan Update

What's changed since our May update:

Funding

- Canada Community-Building Fund (CCBF – formerly gas tax) has confirmed amounts through 2028, and if we assume that amount will continue going forward we have an extra \$1,952,000 of CCBF funding in our 10 year plan.
- **OCIF has decreased by 15% for the second year in a row.** Under the revised OCIF funding formula, the maximum decrease is 15%. If we accepted the lower OCIF amount going forward in all years in the 10-year Capital Plan (which presumes it will not continue declining), we lose \$7,211,000 over 10 years.
- OPHI/COCHI (Social Housing Funding) has confirm its 2024/25 allocations. If we accept this funding level for all years in the 10-year Capital Plan, we have an extra \$3,627,360 over 10 years. (OPHI requires cost matching)

Long Term Financial Plan Update

What's changed since our May update:

Capital Reserves

Opening Capital Reserve Balance:

2023 Audited Capital Reserve balance: **\$48,570,807**

2024 budgeted Capital Reserve changes **(22,627,052)**

2024 estimated adjustments

Operating Surplus (deficit) – F&A	\$150,000
Forestry	150,000
GIS	50,000
Planning	300,000
PW – Mtce	1,000,000
POA	(150,000)
ML	1,000,000
BM	1,500,000
RCHC	(300,000)
	<hr/>
	\$3,700,000

Long Term Financial Plan Update

What's changed since our May update:

2024 estimated adjustments (continued)

Unfinished Capital Work (funds not drawn from reserves)

Public Works - Roads	\$310,258	
Public Works – Bridges & Culverts	1,270,500	
Public Works – Other	70,000	
Paramedic – Ambulance & ERV	1,050,000	
D&P – Real Property	139,000	
Algonquin Trail land transfer net of donation		<u>34,000</u>

\$2,873,758

2024 Capital variances

Public Works – Roads, Bridges & Culverts	290,633	
D&P – Real Property	<u>(200,000)</u>	<u>\$90,633</u>

Long Term Financial Plan Update

What's changed since our May update:

**Algonquin Trail accelerated work plan –
expect Capital Reserve draw of \$2.15M, less
anticipated requirement of \$830K** **\$1,329,538**

**Algonquin Trail accelerated work plan –
first charge on any surplus** **(830,000)**

<u>Budget</u>	Expense	From reserve	From grant	Net operating cost
Core maintenance	200,000			200,000
Active Transportation	2,261,538	(791,538)	(1,470,000)	0
ICIP	200,000		(200,000)	0
Accelerated work plan	1,368,000	(1,368,000)		0
	4,029,538	(2,159,538)	(1,670,000)	200,000
<u>Anticipated</u>				
Core maintenance	200,000			200,000
Active Transportation	415,000	(145,000)	(270,000)	0
ICIP	200,000		(200,000)	0
Accelerated work plan	685,000	(685,000)		0
	1,500,000	(830,000)	(470,000)	200,000

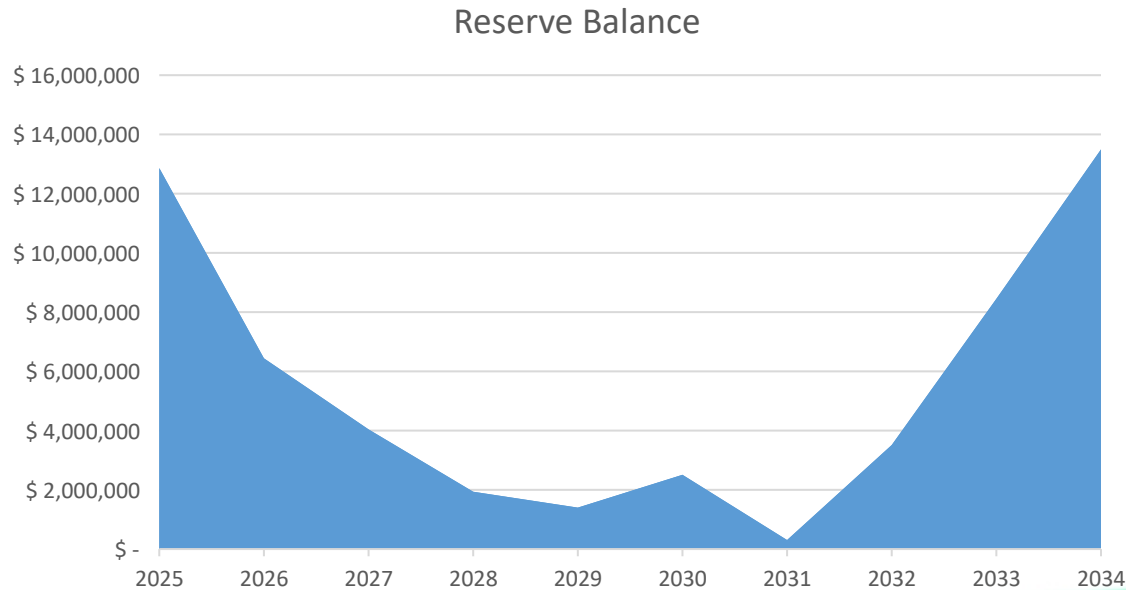
Long Term Financial Plan Update

What's changed since our May update:

Capital Reserve

Anticipated Capital Reserve Starting Balance = \$33,107,684

2025 Capital Contribution \$22,304,367 (\$3M increase from 2024 contribution).

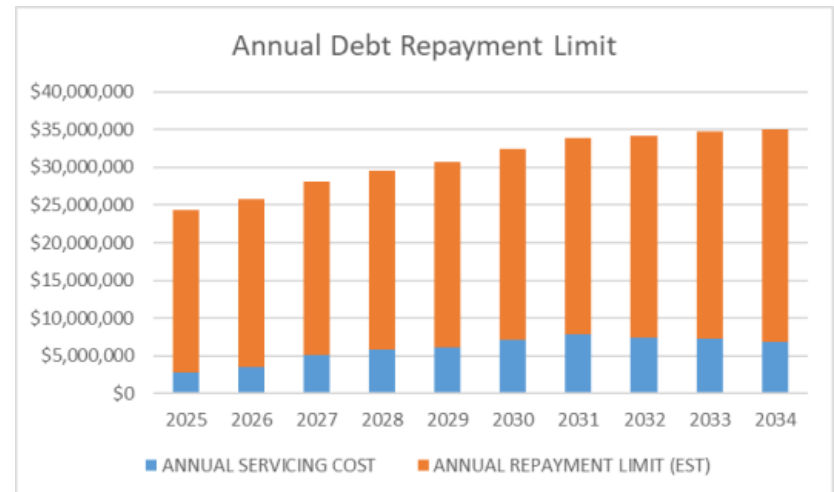
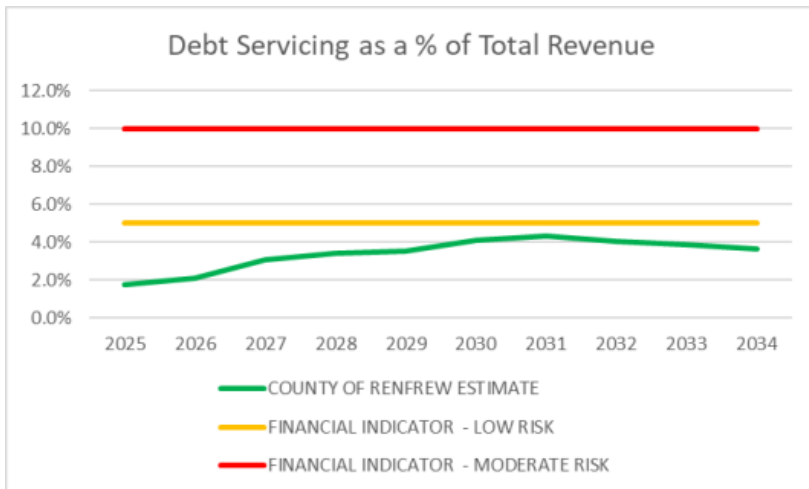


Long Term Financial Plan Update

What's changed since our May update:

Debt

In order to maintain a positive cash flow, 2026-2029 years required additional debentures of \$7M, total proceeds over 10 years of \$52M.



Asset Management Plan & Long Term Financial Plan Key Takeaways

While numerous items have been updated, the core of the plan remains sound.

For 2025:

- \$55M in capital work planned;
- \$5.5M debenture for Broomes Creek Culvert; and
- \$22M in levy contributions for Capital Reserves (up from \$19M, a 5% levy increase by itself).

Service Level Enhancements

Pembroke Paramedic Base

- The current lease ends September 2025, with the option to renew for an additional five (5) years to September 2030 (with Pembroke Regional Hospital), however, given our close relationship with PRH, there is no intention to hold either party to the letter of the lease.
- PRH would like a general timeline for the building to be vacated, as they have other plans for the site, preferably within 5 years.
- The base is too small for the current needs of Paramedic Service:
 - 1-2 vehicles parked outside at CAB, trailers stored outside;
 - Leasing space for RCVTAC assessment center at Carefor; and
 - Limited space for Operations and Community Paramedic programs.
- Any new building should consider the long term future requirements of the paramedic service (based on the refreshed Rubenstein report from 2023 presented to the EOWC):
 - Projected growth of seniors population – 2.9%;
 - Increased responses (5.5% 2020-22 over 2017-20) with a projected increase of 23% by 2028; and
 - Recommended increase of 3 additional shifts by 2028.

Service Level Enhancements

Pembroke Paramedic Base

Desired Base Construction

- 15,000 sq. ft total
 - 12 Bay garage -11,000 sq. ft
 - Crew quarters (kitchen, lounge, office, washrooms and lockers) – 2,000 sq. ft
 - Office and Admin – 1,000 sq. ft
 - RCVTAC clinic (replacing lease at Carefor) – 1,000 sq. ft
- Estimated cost of \$800/square foot (based off Kawartha Lakes recent Class D estimate for a similar sized construction) = \$12M
- Debentured over 20 years, and run as an internal lease from the Property Division to Paramedic Service, we can expect this to increase the Paramedic Service operating budget by ~\$800K per year, before operating costs.
- Approximately 50% of Paramedic Service operating costs are funded, the balance is split between the County and City based on population.

Service Level Enhancements

Pembroke Paramedic Base

Key Takeaways

Pending Council direction and approval:

- **Construction 2025 – 2026, move in early 2027**
- **\$12M debenture over 20 years**
- **\$800K in increased internal charges to cover debenture payments beginning in 2027**
- **\$400K in increased Provincial funding**
- **\$347K County of Renfrew share (0.6% levy increase based on 2024 dollars)**
- **\$53K City of Pembroke share**

Service Level Enhancements

Pembroke Paramedic Base

D&P Resolution October 15, 2024 (pending County Council ratification):
Pembroke Paramedic Base – Architectural Service Recommendation:
THAT the Development and Property Committee directs staff to issue a Request for Proposal for architectural services for the design of a paramedic base within the City of Pembroke.

D&P Resolution DP-C-24-08-87 (closed meeting) August 13, 2024
Direction to staff for securing property to site a new Pembroke Paramedic Base

A business case will be made once we have greater accuracy with our own class D estimates from an architect

Service Level Enhancements

RCHC Renewal

Next Steps

The County should consider divesting the top 5 assets with the highest FCI % within the next 3-5 years.

- This would reduce ongoing maintenance costs.
- It would improve the overall housing portfolio.
- Streamlining operations would free up financial and physical resources for other areas.

Investing in the construction of new, energy-efficient housing may be advantageous.

- This would enhance the quality and sustainability of the housing portfolio.
- It would help comply with future energy regulations.
- Long-term cost savings could be achieved.

Roth IAMS has worked with other municipalities facing similar challenges.

- Many are also divesting assets that no longer efficiently serve their original purpose.

Service Level Enhancements RCHC Renewal

RESOLUTION NO. RCHC-C-24-09-59

That the Renfrew County Housing Corporation Board of Directors directs staff to develop a renewal and replacement strategy to maintain and grow the community housing solution in Renfrew County.

Service Level Enhancements

RCHC Renewal

What is our Renewal Strategy?

Build low income housing units, either in a like for like replacement, or replace current stock with increased number of units.

Reliable way to replace our poor FCI units, however it has a high upfront cost and high maintenance cost.

Add market rent units to help offset the cost?

Generally not best practice – causes conflict, requires high numbers of market rent units to be financially feasible.

Replace our poor FCI units with like for like new builds.

Replace with private sector arrangements (Rent Sup, Public/Private Partnership, etc.)

Potentially innovative and cost effective way to provide low income housing, however it is not reliable in creating units. It would not provide a predictable timeline for divesting of poor FCI units.

Use private sector to increase our house portfolio (RIP, Housing Services By-Law, Rent Sup, Non-Profit expansion).

Service Level Enhancements RCHC Renewal

Replace our poor FCI units with like for like new builds.

Build High Density Units (apartment blocks).

Higher construction cost (\$285-\$365 per foot), lower maintenance cost, requires less land, congests tenants and intensifies social issues.

Build Row Housing.

Medium construction cost (\$275-\$325 per foot), medium maintenance cost, moderate land required, pro-social design, fosters independence, alleviates congestion.

Build Row Housing using available County owned land.

Build Single Family Houses.

Medium construction cost (\$275-\$325 per foot), high maintenance cost, large land requirements, pro-social design, fosters independence, alleviates congestion.

Renovate existing structures (schools, churches, other).

Unknown construction costs, uncertain availability to start project, results in unique projects.

Service Level Enhancements

RCHC Renewal

The Draft Renewal Plan:

- Use Rent Supplement, Regional Improvement Plans, Housing Services By-Law, Non-Profit Community groups, etc. to increase the number of low income housing units.
- Replace the poorest FCI buildings with new Row Housing consisting of the same number of units:
 - Finance the construction with a construction loan;
 - Construct the building;
 - Move the tenants from the existing building to the new units;
 - Sell the existing property in an as is/where is state without tenant, using the proceeds to pay down the construction loan;
 - Roll the construction loan into a 20 year mortgage; and
 - The full project cycle takes three years.

Service Level Enhancements

RCHC Renewal

Staff recommendation for renewal projects is based primarily on the BCA study, with the poorest FCI ratings being renewed first:

Project #	Location	Units	Sq. ft	Construction Cost	Sale Proceeds	Mortgage	Annual Mortgage \$
1	435-481 Nelson (Pem)	24	25,200	\$7,560,000	(3,600,000)	\$3,960,000	\$265,000
2	229-231 Albert (Arn)	24	14,400	\$4,320,000	(3,000,000)	\$1,320,000	\$88,000
3	425 Nelson – (Pem)	15	9,000	2,700,000	(1,635,000)	1,065,000	\$71,000
4	44 Lorne – (Ren)	12	7,200	2,160,000	(1,387,500)	772,500	\$52,000
5	74-87 Riverview (Arn)	5	5,700	1,710,000	(1,462,500)	247,500	\$17,000
6	44-72 Sullivan (Arn)	18	22,800	\$6,840,000	(1,800,000)	\$5,040,000	\$337,000
7	177-213 Allan & 178-244 Wilfred (Arn)	20	27,200	\$8,160,000	(2,000,000)	\$6,160,000	\$412,000
8	199-201 Wilfred (Arn) 208-307 Edward (Arn)	22	26,500	\$7,950,000	(2,100,000)	\$5,850,000	\$398,000
				\$41,400,000	(16,985,000)	24,415,000	\$1,640,000

Service Level Enhancements

RCHC Renewal

Key Takeaways

- This plan involves 8-three year long projects to divest of the poorest structures in the RCHC portfolio and rebuild them.
- While the projects can be accomplished simultaneously, staff would recommend the first project (Nelson Street Pembroke) be completed start to finish first to allow for lessons learned to be applied to the other projects.
- Project #1 will add \$265,000 in annual costs to RCHC.
- It will take until mid 2027 to complete.
- The renewal of these assets would also remove \$2M in capital costs from the 10-year Capital Plan that would no longer be required.

Service Level Enhancements

RCHC Renewal

Resolution:

THAT

County Council direct staff to find, negotiate or purchase suitable sites for RCHC Renewal Project #1 (24 units, 25,200 sq. ft of Row Housing);

AND FURTHER THAT

staff prepare and release a Request for Proposal for a design and build of RCHC Renewal Project #1;

AND FURTHER THAT

the budget for RCHC Renewal Project #1 (including any potential land purchase) be \$7,560,000, over the 2025-2027 years;

AND FURTHER THAT

staff secure a construction loan from Infrastructure Ontario for the estimated cost of Renewal Project #1 of \$7,560,000;

AND FURTHER THAT

upon completion of RCHC Renewal Project #1, the land and buildings at 435-481 Nelson Street be sold and the proceeds be used to pay down the aforementioned construction loan.

Service Level Enhancements

Algonquin Trail Expansion

It is anticipated that the Algonquin Trail will require another \$2.5M to complete the stone dust application through to the Bissett Creek Bridge (north of Stonecliffe). This work is directed from the resolutions below:

- **DP-CC-21-03-37** - THAT County Council support the development of the Algonquin Trail as identified as sections A, B and C in the table below (Renfrew through Chalk River) to a maximum of \$2 million commencing in 2021 over a four-year period; AND FURTHER THAT funds be taken from reserves to finance this project and be repaid as a first charge against any future County of Renfrew annual surplus; AND FURTHER THAT staff be directed to continue to seek any grant opportunities.
- **Budget 2022 Resolution** - THAT County Council approve that \$2M for the improvement of the Algonquin trail continue to be expedited through the working capital reserve and to be repaid as first charge from future surpluses realized by the County of Renfrew and utilizing grant opportunities and contributions from other sources.

Service Level Enhancements

Algonquin Trail Expansion

If we complete the \$2.5M of work in 2025, that will fully expend the “funding” previously allotted by Council.

In order to complete stone dusting for the entire Algonquin Trail (from Bissett Creek to the trails northern boundary with Papineau-Cameron Township) staff estimate an additional \$3.7M is needed over the 2026-2027 period.

Staff recommend we do not proceed with further stone dust application north of Bissett Creek Road and the County seek grant opportunities if and when available to complete the work. The Trail will be open on an “as is” basis with the applicable signage.

Pre-Budget Approval

In advance of the 2025 Budget, staff are seeking permission to proceed with a number of capital projects. This will allow for:

- Early tendering for projects, to allow for potential better pricing;
- Earlier start for those projects that have long order times;
- Clarity for staff to allow for work load planning;
- Work within environmental parameters;
- Allow multi-year carryover projects to proceed uninterrupted by the budget cycle; and
- To avoid any potential delays in the approval of the budget caused by the adoption of the committee of the whole structure (if using committee of the whole, the budget might be adopted in the first meeting in February).

Pre-Budget approval defined: approval is equivalent to budget approval as referenced in Procurement Policy GA-01 and Delegated Authority By-law 98-24.

Pre-Budget Approval

Resolution:

THAT

County Council grant 2025 budget approval (pre-budget approval) to proceed with the following capital projects:

- D&P, Property, 80 McGonigal Building Security System \$31,000
- D&P, Property, Renfrew County Place Building Security System \$75,000
- LTC, Miramichi Lodge, Air Conditioning Units (x4) \$1,200,000
- ES, power load units (x5) \$173,140
- ES, power cots (x5) \$145,800
- ES, ambulances fit up (x4, 2024 order) \$900,000
- ES, ambulances new order (x5) \$1,510,000
- ES, ERV fit up (x2, 2024 order) \$150,000
- ES, ERV new order (x3) \$420,000
- PW, Burnt Bridge \$427,000
- PW, Cochrane Creek Bridge \$445,000
- PW, Combermere Bridge \$2,500,000
- PW, Constant Creek Bridge \$120,000

Pre-Budget Approval

Resolution (continued):

THAT

County Council grant 2025 budget approval (pre-budget approval) to proceed with the following capital projects:

- PW, O'Grady Bridge \$198,500
- PW, Waba Creek Bridge \$490,000
- PW, Turcotte Bridge \$38,500
- PW, Broomes Creek Culvert \$5,500,000
- PW, Farquharson's Culvert \$160,000
- PW, Labombard Culvert \$250,000
- PW, McLeads Culvert \$218,000
- PW, Neilson Creek Culvert \$250,000
- PW, Robertson Twin Pipes \$300,000
- PW, Burnstown Road \$2,745,068
- PW, Calabogie Road \$698,200
- PW, Castleford Road \$1,733,122
- PW, Daniel Street North \$1,462,429
- PW, Doran Road \$1,266,040

Pre-Budget Approval

Resolution (continued):

THAT

County Council grant 2025 budget approval (pre-budget approval) to proceed with the following capital projects:

- PW, Matawatchan Road \$1,637,199
- PW, Opeongo Road \$3,677,520
- PW, Ridge Road \$310,258
- PW, Siberia Road \$1,714,180
- PW, Storyland Road \$1,801,209
- PW, TV Tower Road \$2,197,221
- PW, Usborne Street 793,327
- RCHC, 1110-1144 Lea Street - (2) Townhome Blocks Renovation \$200,000
- RCHC, 1030-1106 Lea Street - (4) Townhome Blocks Renovation \$279,541
- RCHC, 135 Francis Street, Renfrew demolition and expansion \$837,060

Total Pre-Budget approval request \$36,854,314.

COUNTY OF RENFREW

BY-LAW NUMBER 138-24

**A BY-LAW TO CONFIRM THE PROCEEDINGS OF THE COUNCIL
OF THE COUNTY OF RENFREW AT THE MEETING HELD
ON OCTOBER 28, 2024**

WHEREAS Subsection 5(1) of the *Municipal Act, 2001, S.O. 2001, Chapter 25*, as amended, provides that the powers of a municipal corporation are to be exercised by its Council;

AND WHEREAS Subsection 5(3) of the said Municipal Act provides that the powers of every Council are to be exercised by by-law;

AND WHEREAS it is deemed expedient that the proceedings of the Council of the County of Renfrew at this meeting be confirmed and adopted by by-law;

THEREFORE the Council of the County of Renfrew enacts as follows:

1. The action of the Council of the County of Renfrew in respect of each motion and resolution passed and other action taken by the Council of the County of Renfrew at this meeting is hereby adopted and confirmed as if all such proceedings were expressly embodied in this by-law.
2. The Warden and the appropriate officials of the County of Renfrew are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the County of Renfrew referred to in the preceding section.
3. The Warden, and the Clerk, or in the absence of the Clerk the Deputy Clerk, are authorized and directed to execute all documents necessary in that behalf and to affix thereto the corporate seal of the County of Renfrew.
4. That this By-law shall come into force and take effect upon the passing thereof.

READ a first time this 28th day of October 2024.

READ a second time this 28th day of October 2024.

READ a third time and finally passed 28th day of October 2024.

PETER EMON, WARDEN

GWEN DOMBROSKI, CLERK